



BUDGET

FY 2027



The Magic City

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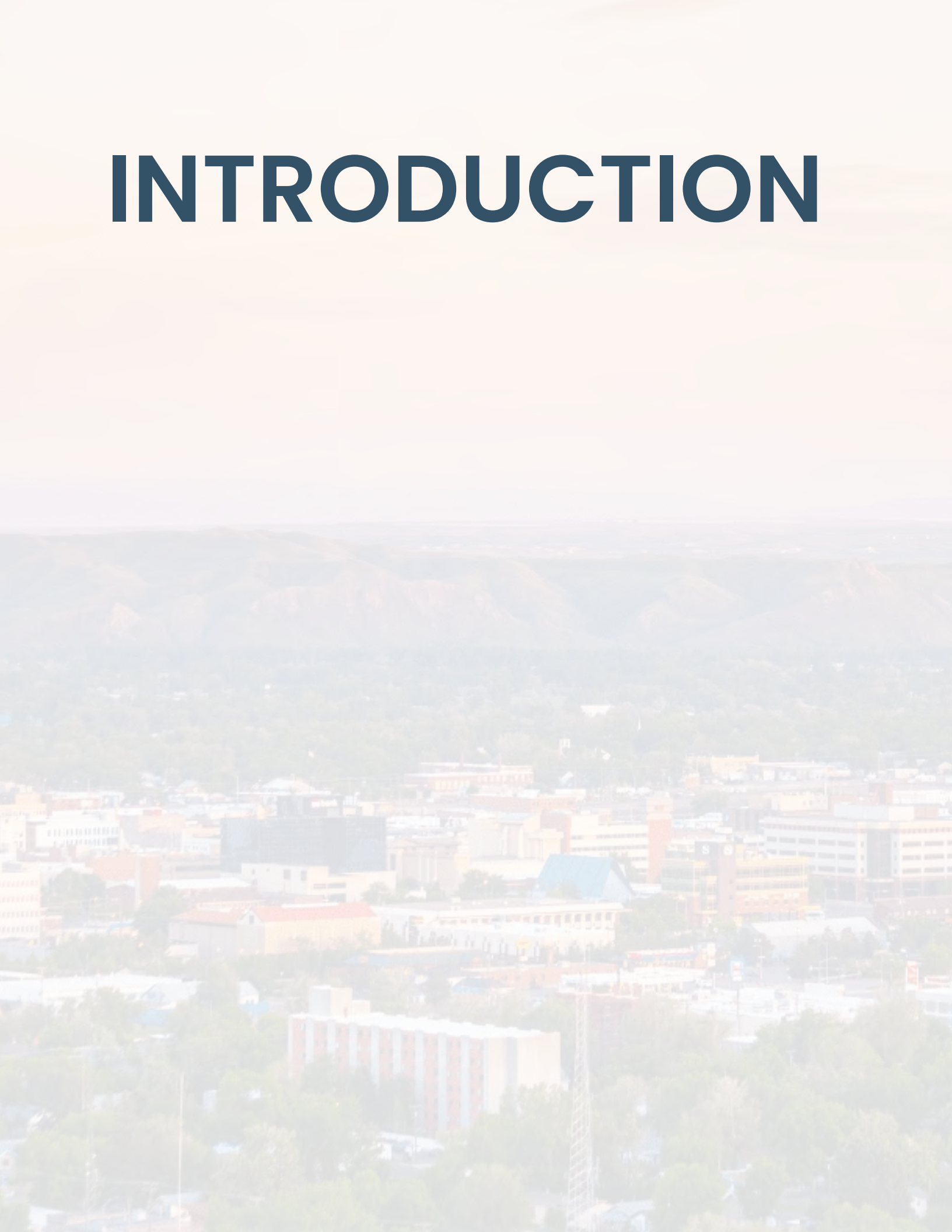
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INTRODUCTION



June 8, 2026

Honorable Mayor and City Council Members:

It is a privilege to present the City of Billings Fiscal Year 2027 (FY27) Approved Operating and Capital budget. The effective date of this budget is July 1, 2026, and runs through June 30, 2027. Adopting the budget is one of the most significant policy decisions the Council makes annually. City staff focused on accomplishing the City Council's adopted priorities efficiently to improve the quality of life for our citizens. We look forward to discussing this balanced budget over the next few months.

During the 2025 State of Montana legislative session, significant changes to the property tax structure were put in place. The FY26 budget was built based upon a 0% increase in tax revenue resulting from those changes. The 2025 legislation explicitly expressed its intention to supersede conflicting local charters (Billings) that set mill levy limits, to enable rate reductions without cutting local revenues. This same legislation provided further instruction on how to transition from mill levy limitations that existed because of voter approval, or those with charter limitations.

The FY27 budget is built based upon these transition instructions, and the presumption that City Council will elect to transition mill levy limitations subject to 15-6-401(4)(a).

The current budget is built based upon the assumption that there will be a 2.95% increase for inflation to the property tax revenue in FY27 relative to the FY26 property tax revenue.

Accomplishments in FY26

The FY2026 budget includes significant investments furthering Council priorities. While much is anticipated for the coming year, the following is a list of some of the more significant accomplishments from the prior year:

- Realized Historic Tax Credits on City Hall, reducing the debt amount by more than \$5 million
- MET Transit completed FTA Triennial Review. FTA Region 8 stating it is the best in the region this fiscal year
- MET Transit ridership up 11.03% compared to the prior year, 468,296 riders YTD.
- Completed construction of the Runway 7/25 upgrade and extension to accommodate larger aircraft

Accomplishments in FY26 continued...

- Adoption of Billings 2045 Land Use Plan and Future Land Use Map
- BPD hired 15 Police Officers
- Successful demolition of 802 Yellowstone nuisance property
- Approval of \$1.2 million in Safe Routes to School projects through State TAP funds
- Completed the FY25 Financial Audit with no findings and a clean opinion

City Adopted Goals and Objectives

Improve the safety of Billings for all citizens (\$77.5 million)

- Continued support for the Family Justice Center
- Continue the graffiti reduction program
- Continue design of Safe Routes to School projects

Sustain and Upgrade Critical Infrastructure (\$118.6 million)

- Begin Airport Terminal Landside Reconstruction (Ticket Counters and Baggage Claim)
- Complete Airport Master Plan
- Expand passenger surface parking area while developing plans for a parking structure at the airport
- Complete Airport Governance Study

Provide Exceptional Educational, Recreational, and Cultural Services and Amenities (\$33 million)

- Rebuild of South Park Pool and other improvements in the area
- Maximize parks assets useful life through focused maintenance
- Increase participation in recreation programs
- Increase ridership on MET Transit

Foster Economic Vibrancy through Quality Designed Neighborhoods and Business Districts (\$6.5 million)

- Completing Neighborhood plans and hire a neighborhood planner
- Develop land use plan and future land use map of Billings
- Improve multi-modal transportation system

City Adopted Goals and Objectives continued...

Cultivate a High-Performance Organization

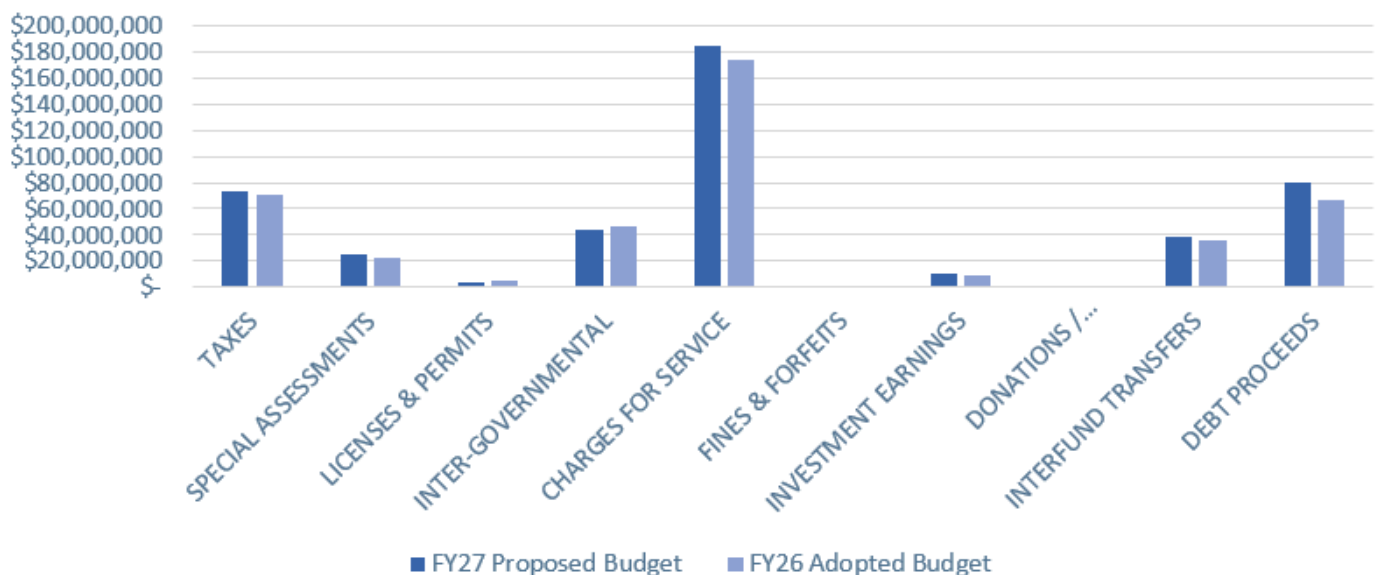
- Improve cross departmental communications, through establishment of the HPO team with monthly meetings
- Strengthen citizen trust through effective communication and transparency
- Modernize bid packet software and contract creation

The FY27 Approved Budget

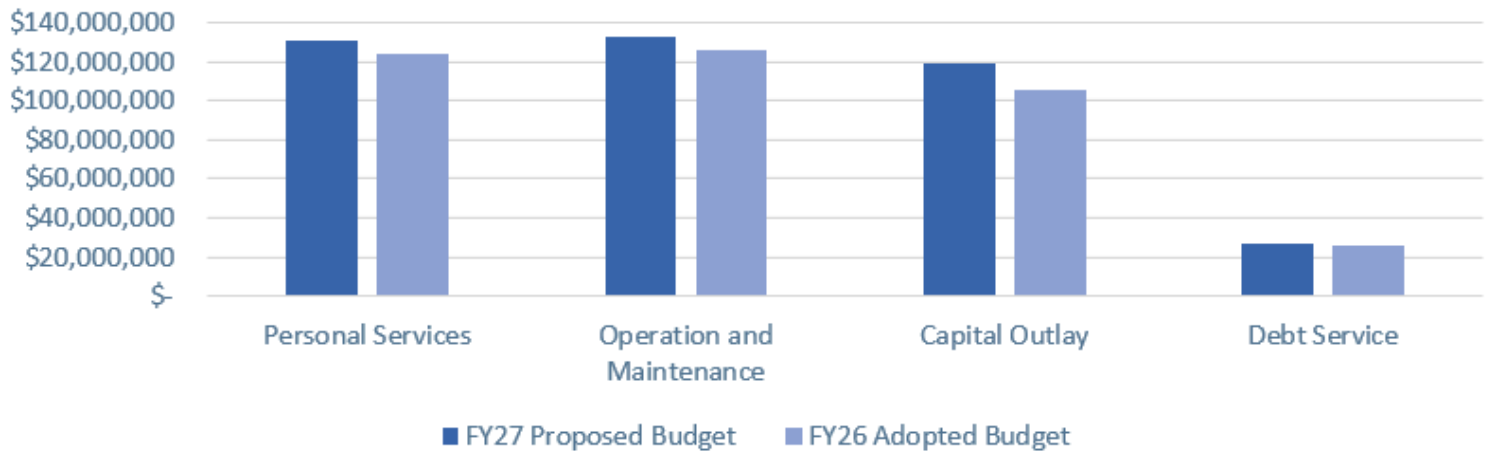
The FY27 approved budget is funded by estimated revenues totaling \$465.6 million. This includes increases in property taxes, special assessments for storm sewer, some small special districts, and issuance of debt for completion of the west end reservoir, storm sewer projects, expansion at the landfill, and South Park Pool.

The approved FY27 budget for the City of Billings contains operating and capital expenses totaling \$446.7 million, an increase of \$24.7 million from the prior year. The increase is related primarily to planned capital investments of \$118.4 million. There are increases found in Personal Services for estimated salary and wage adjustments, additional staffing requests, and an estimated increase in health insurance costs. Operation and Maintenance increases for FY27 are rather minimal for this fiscal year.

Budgeted Revenue by Class



Budgeted Expense by Class



Capital Investments

Solid Waste (Landfill) – The FY27 budget contains significant investments at our landfill. This budget includes \$13.9 million for Landfill cell expansion and leachate pond

Transportation Network – The FY27 budget includes funding for improvements to Rimrock Road, Safe Routes to Schools, and Monad Road.

Water – Water transmission line in 48th Street is planned from Central to Grand.

Airport – Significant investments are planned as additional capital improvements to the Airport infrastructure. Total capital outlay for the Airport is planned at \$18.9 million for FY27. All projects are funded by Airport revenues and federal grants. Projects include ticket counter remodel, storm water improvements, and two fire trucks.

Park Improvements and Replacements – The FY27 budget includes \$10 million for construction on the South Park Pool renovation.

New Personnel in FY27

The FY27 budget contains costs for an additional 18 FTE's. Each position will be discussed during the department budget presentation. The following chart shows the areas where additional investments in staff have been approved.

New Employee Requests for FY27

Fund	Department/Division	# of Positions	Position
General	Human Resources	1	Assistant HR Director
Inform. Tech.	IT	1	Assistant Network Admin
Inform. Tech.	IT	1	PW Systems Analyst
Amend Rec Center	PRPL	1	Facilities Maintenance Support II
Amend Rec Center	PRPL	1	Rec Event Specialist
Amend Rec Center	PRPL	1	Rec Facility Supervisor
Aviation and Transit	Airport	1	Airport Advert. & Mkting Specialist
Aviation and Transit	Airport	1	Equipment Oper/Maint Worker
PMD	PRPL	1	PRPL Equipment Op/Maint Worker
PRPL	PRPL	1	Arborist
Engineering	Public Works	1	Utility Locator
Engineering	Public Works	1	Traffic Analyst
Water	Public Works	2	Water Treatment Tech
Solid Waste	Public Works	1	Eq Operator Collections
Solid Waste	Public Works	1	Landfill Operator/Mechanic
PW Admin	Public Works	1	Billing Analyst
Planning	Planning/CE/CommDev	1	TIF Coordinator
Total Additional FTE		18	

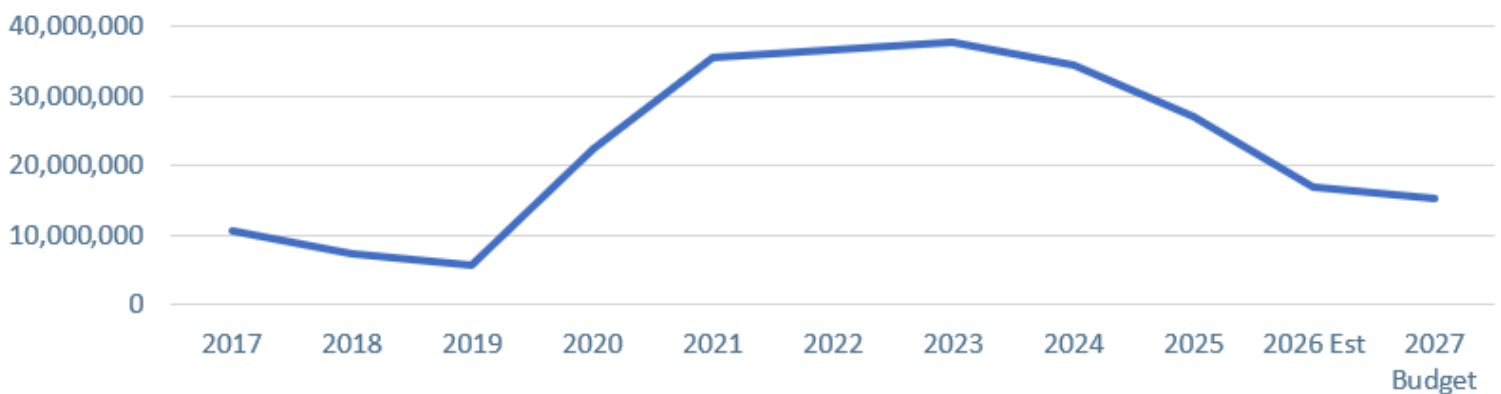
Special Assessments

The City of Billings has multiple special assessment districts. Some are City-wide, while others are for small districts, for varied purposes. These districts are used to fund maintenance and operations of amenities that benefit the individual parcel. Some examples of districts are Park Maintenance Districts, Street Light Districts, and Street Maintenance District. The rising cost of labor, fuel, and utilities that are needed to maintain services within these districts require setting the rates high enough to cover these costs. The approved budget is built upon an increase in Street Maintenance Assessments of 6.1%, an increase in Park Maintenance Districts of 6.6%, and an estimated increase in Street Light Maintenance Districts of 3.7%.

Intergovernmental Revenue

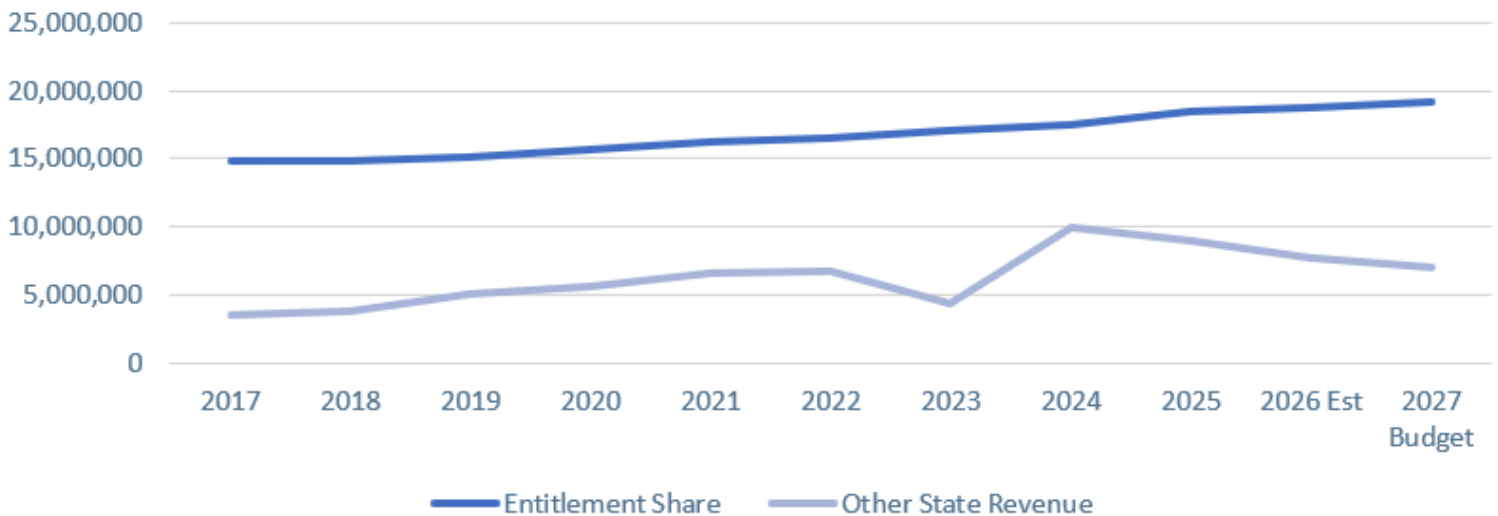
The City receives revenue from multiple sources to fund operations. These sources include revenue from both Federal and State government. As a percentage of the overall budget, the City receives approximately 9.5% funds from the State and Federal Government. This has been reducing towards pre-pandemic levels, and is projected to continue to decline as an overall share of the City's budget. The revenue from other governments can be found in the budget under the category "Intergovernmental". For FY27, the City is budgeting \$44.5 million in intergovernmental revenue. This is a decrease of \$1.8M over the FY26 budget. The decrease is largely a result of estimated grants revenue reduction in the Transit fund and the completion of a large portion of the Airport remodel. For FY27 the Federal revenues budgeted are \$15.1 million.

Federal Grant Revenue



The City also receives money from the State of Montana, titled State Entitlement Share. This is a collection of a variety of tax dollars levied by the State within our City and throughout Montana and redistributed to local governments around the State. This funding has grown slowly, typically not keeping up with wage growth or inflation. This is placing a greater burden on local taxpayers to pick up the difference. For FY27, the growth rate in entitlement share will be 2.9%, or \$530k. The City of Billings uses entitlement share to fund General Fund, Public Safety, Library, Transit, and Street/Traffic Operating. The total State Entitlement share for FY27 will be \$19.2 million. Other State revenue includes \$4.3 million of Gas Tax, \$1.1 million for 9-1-1, and \$1.6 million in combined other grant funds for Transit, Legal, Police, Fire and Library.

State Revenue to the City



Property Tax Revenue

In 2025 the State Legislature made significant changes to property tax laws across the State which included express legislative intent to supersede the City of Billings local charter (MCA 15-6-401(2)). In addition to these changes, the legislation provided direction to local governments on how to transition to the new tax formula with minimal impact.

MCA 15-6-401(4)(a) provides that a local taxing entity with a local mill levy limit authorized by voters may transition to a dollar-based mill levy equal to the property taxes assessed in fiscal year 2025, thereafter subject to the provisions of MCA 15-10-420(1)(a). Using this provision will allow the City of Billings to be taxed similar to every other local government in Montana. The FY27 budget is built assuming that Council will elect to transition the City of Billings' mills under MCA 15-6-401(4)(a), which will result in an estimated increase in property tax revenue of 2.95%.

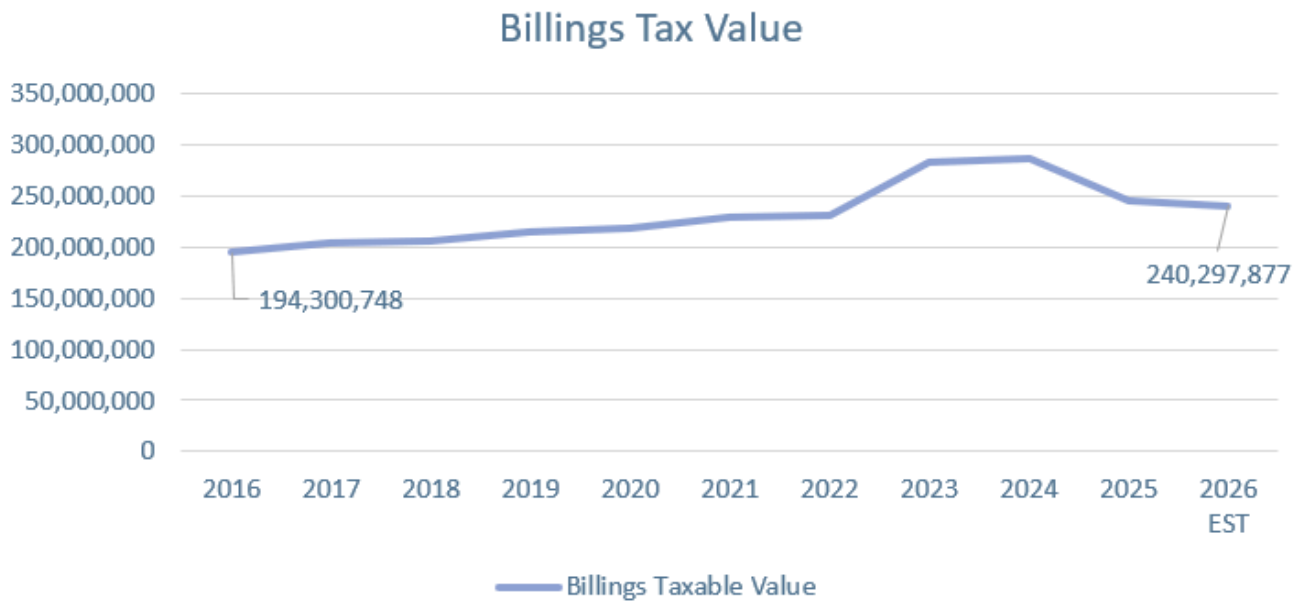
The projected number of mills needed, to both comply with 15-10-420 and the property tax legislation enacted in 2025 is estimated at 255.39 mills. In FY26, the City levied 244.39 mills. Actual change in the tax base will not be known until August. The increase in mills to be levied combined with the estimated reduction in the City's tax base will result in new tax revenue of approximately 2.95%, or \$1.4 million in new tax revenue.

Based upon the estimated mills, the annual property tax on a median home, projected to be valued at \$345,200, will be \$670.02. This is an increase of \$28.86 per year from FY26.

Number of Mills		
	FY2027	FY2026
General	90.77	86.71
Public Safety	139.69	133.43
Library	6.13	5.86
Transit	12.25	11.71
GO Bonds	<u>6.55</u>	<u>6.68</u>
Total Mills	255.39	244.39

Median Home Property Taxes			
	FY27	FY26	Change
General	\$ 238.14	\$ 227.49	\$ 10.65
Public Safety	366.48	350.06	16.42
Library	16.08	15.37	0.71
Transit	32.14	30.72	1.42
General Obligation	<u>17.18</u>	<u>17.53</u>	<u>(0.34)</u>
Median Home Property Tax	\$ 670.02	\$ 641.16	\$ 28.86

Over the past 10 years, the City of Billings' tax base has grown at an average rate of 2.4% per year, while the increase in market/assessed valuation has grown at an average of 8.0%. The State of Montana undertakes a reappraisal process every two years. The budget year of FY27 is not a reappraisal year, so not much movement in valuation is expected. However, the full implementation of the 2025 property tax legislation will occur, and as such, we're expecting a 2% reduction in taxable values for the City of Billings.



Projected total tax revenue in FY27 will increase by 2.95% when compared to FY26.

Total Tax Revenue

	FY27 Est	FY26 Billed	Inc/(Dec)
General Fund	20,365,463	19,809,207	556,256
Library	1,375,347	1,337,945	37,402
Transit	2,748,451	2,673,596	74,855
Public Safety	30,791,628	29,942,110	849,518
PS Crime Prevention	549,690	534,265	15,425
GO Library	789,759	762,580	27,179
Go Ballpark	<u>679,821</u>	<u>762,583</u>	<u>-82,762</u>
Total Tax Revenue	57,300,159	55,822,286	1,477,873

Marijuana Tax

The revenue from the excise tax from the sale of recreational and medical marijuana in Yellowstone County is expected to be about \$733,000 for FY27. A portion of this is used to help fund the debt on the new city hall (\$467,056) and the remainder is being used to add resources to the City's General fund. This is a change from past years, when this tax revenue was directed to the resources associated with mental health and substance abuse.

The approved budget allocates \$549K from the 2021 Public Safety Mill Levy for crime prevention. The FY27 budget is recommending that the revenue from marijuana sales excise tax no longer be added to these mills, resulting in a reduction in the amount available for substance abuse and mental health of \$353,941 in FY27.

The public safety operating expenses are increasing faster than property tax revenue increases, and as such, this shift is recommended to help balance the FY27 budget.

General & Public Safety Funds (GFPS)

For FY27, we are assuming a growth in tax revenue of 2.95% in the General & Public Safety Funds. Total revenue in the GFPS funds is estimated to generate an additional \$2.9 million in revenue. This is a function of increased tax revenue, increases in State Entitlements, and a one-time transfer in to offset some one-time expenses. Additionally, the overhead cost allocation charges to departments increased over the prior year, and estimated costs for the BUFSA charge to the County.

The FY27 budget estimates an ending fund balance that is \$180K more than the recommended minimum reserve of \$13.3 million. Some new tax revenue is likely to occur as a result of new construction, however no provisions for this have been made within the budget.

The transfer to the Parks Department, which is entirely out of the General Fund after the change was made in FY25, is recommended to increase by \$207k compared to FY26. For FY27, the estimated transfer to PRPL is \$7.2 million. This increase is recommended to help balance the budget consistent with expected increases in tax revenue.

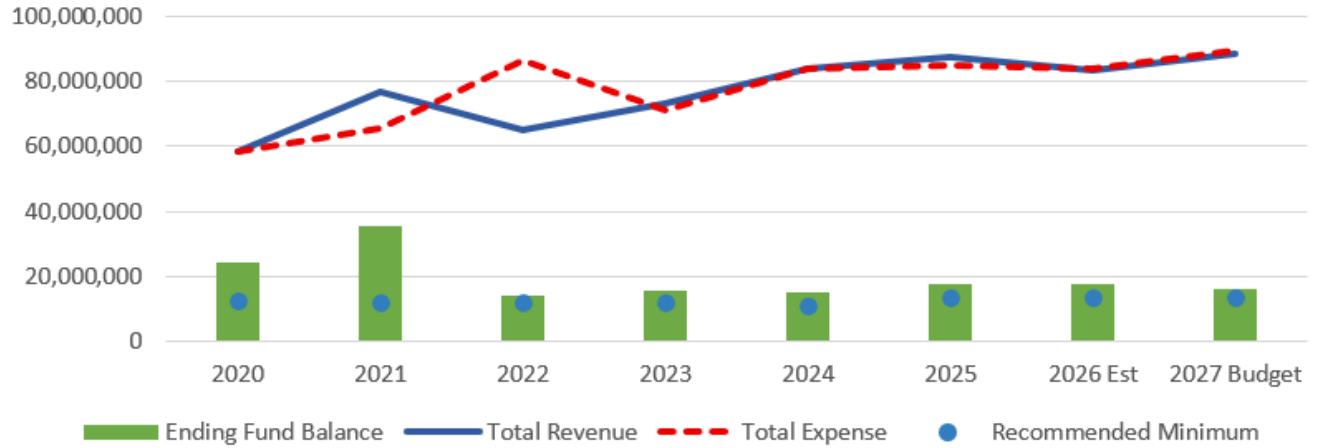
Revenue By Class

GFPS Revenue By Class	FY27 Approved Budget	FY26 Adopted Budget	Budgeted Revenue Change
Taxes	56,657,612	55,204,208	1,453,404
Charge for Service	7,637,654	7,487,409	150,245
Fines And Forfeitures	1,345,150	1,338,400	6,750
Intergovernmental	19,514,732	18,839,604	675,128
Investment Earnings	313,374	234,526	78,848
License And Permits	1,624,998	2,014,395	-389,397
Miscellaneous	207,000	152,800	54,200
Transfers In	686,519	0	686,519
Revenue Total	87,987,039	85,271,342	2,715,697

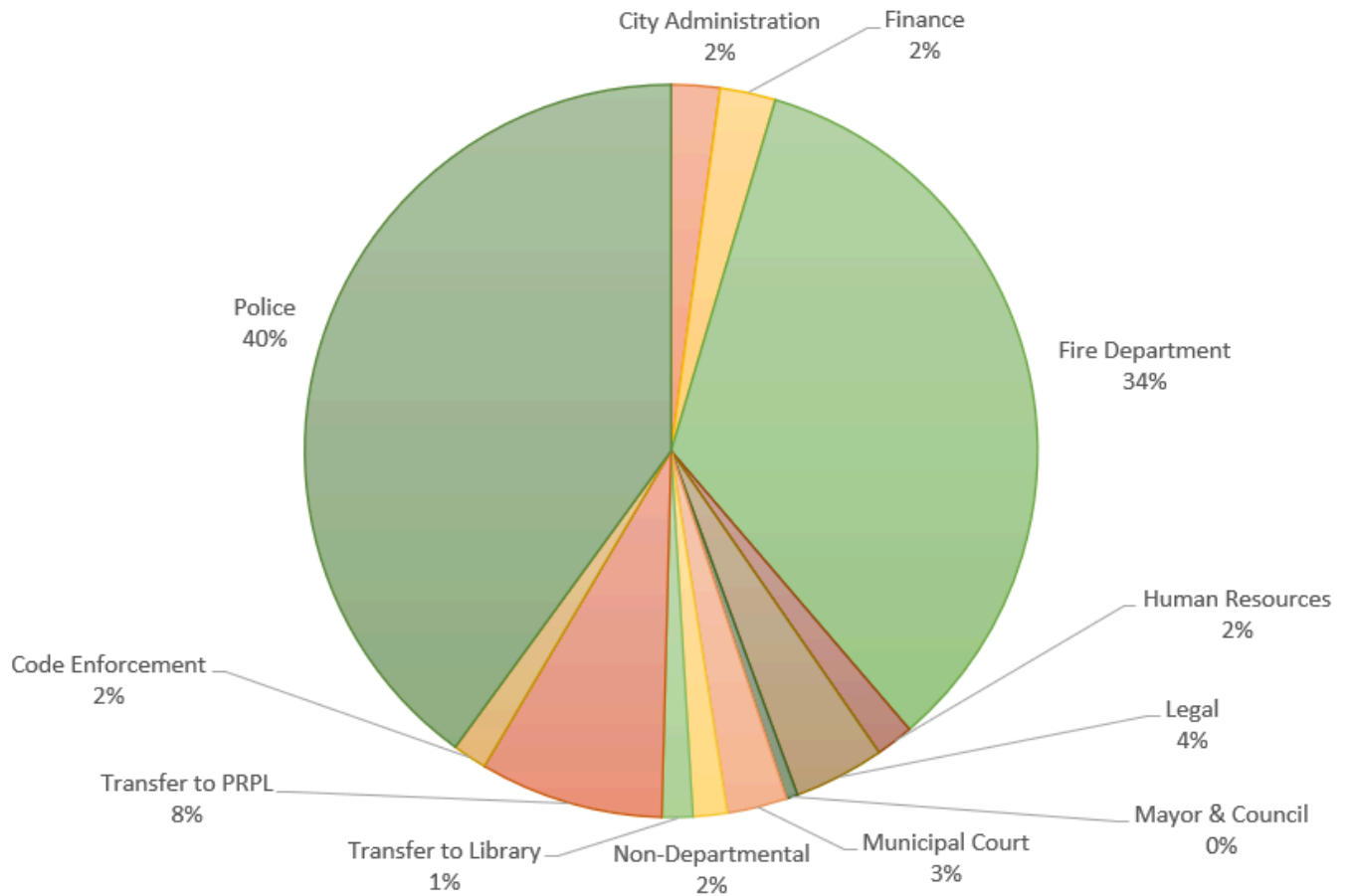
Expenses By Department

Expenses by Department	FY27 Approved Budget	FY26 Adopted Budget	Change
City Administration	1,944,600	2,463,201	-518,601
Finance	2,190,062	2,072,519	117,543
Fire Department	30,471,233	29,075,540	1,395,693
Human Resources	1,480,691	1,129,513	351,178
Legal	3,477,091	3,351,051	126,040
Mayor & Council	412,722	467,713	-54,991
Municipal Court	2,365,349	2,232,552	132,797
Non-Departmental	1,116,004	1,977,098	-861,094
Transfer to Library	1,211,824	1,392,818	-180,994
Transfer to PRPL	7,235,188	7,027,866	207,322
Code Enforcement	1,261,763	1,229,951	31,812
Police	<u>35,687,569</u>	<u>33,169,009</u>	<u>2,518,560</u>
Total	\$ 89,275,962	\$ 85,588,831	\$ 3,265,265

General Fund & Public Safety



FY27 Proposed General Fund and Public Safety



Parks, Recreation, and Public Land Funding

The approved FY27 budget includes a recommended increase in the total transfer to the Parks and Recreation Operating Fund. The approved budget includes a transfer from the General Fund at \$7.2 million, an increase of \$207k over the prior year. This increased transfer will result in some ability to maintain PRPL services at their current level.

Property Taxes, Assessments, and Utility Bills

The FY27 budget is based upon a 2.95% increase in property tax revenues, proposed increases in storm and street assessments, and utility rates. The median home value in Billings is estimated to be approximately \$345,200.

FY2027 Tax Revenue Assumptions	
Median Home Value	\$ 345,200
Assumed Value of 1 mill	\$ 228,191
Annual Cost of 1 mill for the Median Home	\$ 2.62

Overall, when looking at the City as a whole, the median residential property owner would see an increase in taxes and assessments of \$42.05 per year over the prior year. This is a result of State legislation that will reduce the taxable value of primary residential properties, combined with an increase in the total number of mills to be levied. The utility rates for residential properties for Water and Wastewater were adopted last year with the approved increase averaging from 2–3%. Solid Waste, Stormwater, and Street Maintenance are approved to increase in FY27 as well. Many of these rates were held at 0% in FY26.

Number of Mills		
	FY2027	FY2026
General	90.77	86.71
Public Safety	139.69	133.43
Library	6.13	5.86
Transit	12.25	11.71
GO Bonds	<u>6.55</u>	<u>6.68</u>
Total Mills	255.39	244.39

This increase in mills, assumed increase in the median home value, and the reduced taxable value rates will combine to impact the median home in Billings with an estimated tax increase of \$28.86/year on the Billings portion of their tax bill.

The City has one citywide special district for street maintenance. Special districts are used to provide funding for their specific purposes. Rates for these districts are set by City Council and assessed to all properties within the City. The approved budget anticipates a 6.1% increase in the Street Maintenance Assessment.

The City Council has identified the need for continued investment in the Stormwater system within Billings. Significant investment to reduce flooding caused by storms is needed. As such, the approved budget includes an estimated increase in the monthly Stormwater charge of \$1.15.

Rates for Water and Wastewater were approved last year with an average residential increase of 2% and 3% respectively. Solid Waste is approved to increase a residential property's bill by \$1.25/month. All these rates, except Stormwater were held flat in FY26.

Median Home Property Taxes (Annual)			
	FY27	FY26	Change
General	\$ 238.14	\$ 227.49	\$ 10.65
Public Safety	366.48	350.06	16.42
Library	16.08	15.37	0.71
Transit	32.14	30.72	1.42
General Obligation	<u>17.18</u>	<u>17.53</u>	<u>(0.34)</u>
Median Home Property Tax	\$ 670.02	\$ 641.16	\$ 28.86
Street Maintenance District	<u>229.44</u>	<u>216.25</u>	<u>13.19</u>
Total Special Assessments	229.44	216.25	13.19
Total Taxes and Assessments	899.46	857.41	42.05
Average Home Monthly Utility Bill			
	FY2027	FY2026	Change
Water	48.71	47.71	1.00
Wastewater	31.80	30.85	0.95
Solid Waste	15.75	14.50	1.25
Storm Sewer	<u>9.96</u>	<u>8.81</u>	<u>1.15</u>
Monthly Utility Bill	106.22	101.87	4.35

Conclusion

As we navigate the complexities of budgeting and the legislative impacts on our property tax system, we are mindful of the varying perspectives within our community. We recognize that there are differing opinions on how to best prioritize resources and allocate funds. However, we remain committed to transparency, accountability, and collaboration as we work together to build a stronger, more resilient Billings.

In closing, I would like to express my gratitude to each of you for your dedication and service to our city. Your leadership and guidance are instrumental in shaping the future of Billings, and I am confident that, together, we can overcome any challenges and seize the opportunities that lie ahead.

Respectfully,

Kevin Iffland, Interim City Administrator

Andrew Zoeller, Finance Director



CITY ORGANIZATIONAL CHART



City of Billings, Montana

Organizational Chart

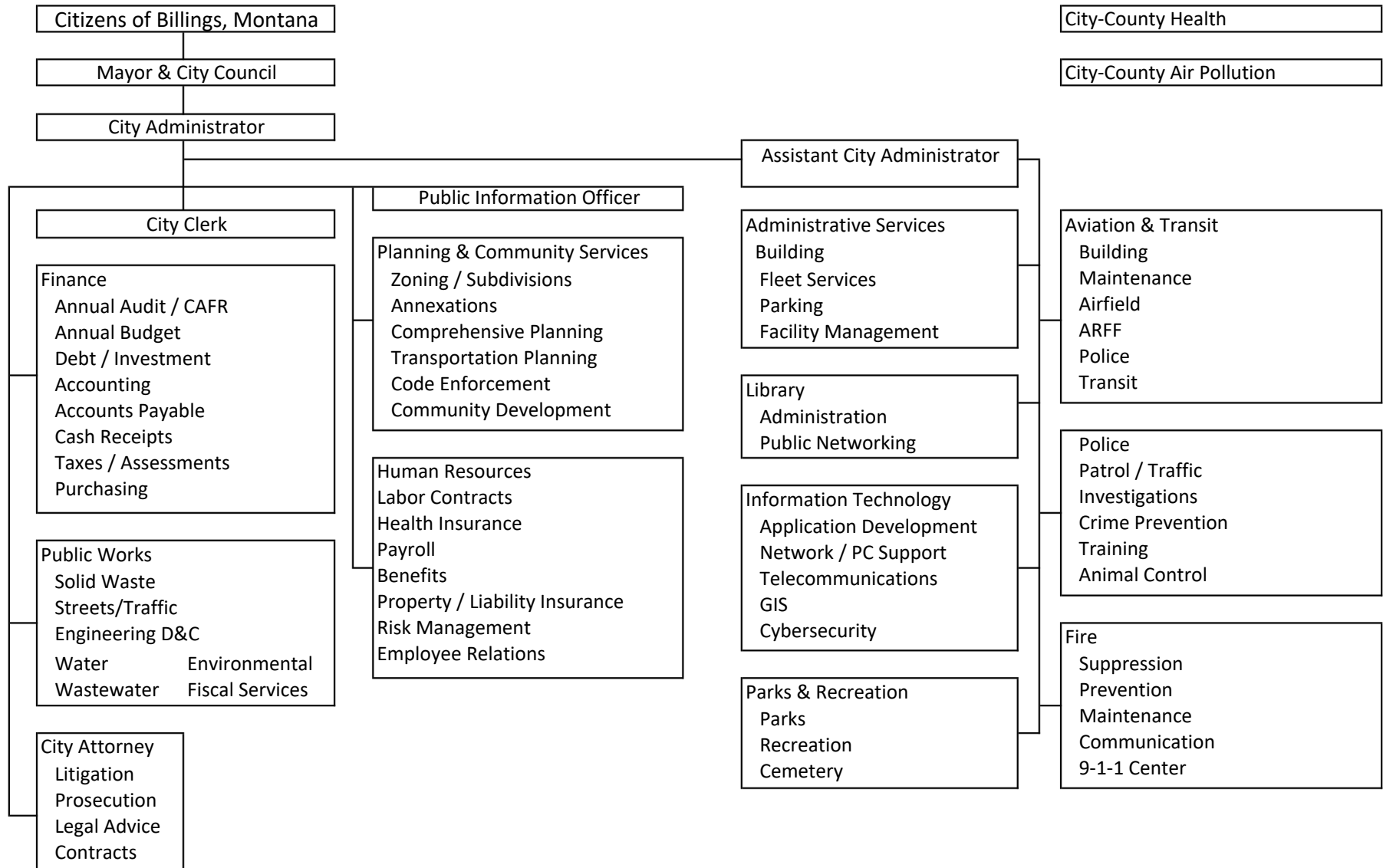


Quasi-Independent:

Municipal Court

City-County Health

City-County Air Pollution



City of Billings, Montana
Official Roster

Mayor
Mike Nelson

Council Members

Mark Nicholson

Ward One

Kendra Shaw

Denis Pitman

Ward Two

Roy Neese

Amy Aguirre

Ward Three

Bill Kennedy

Andrew Lindley

Ward Four

Scott Aspenlieder

Tony O'Donnell

Ward Five

Mike Boyett

Fiscal Year 2027 Budget Calendar for the City of Billings	
Jan-23	Budget Module Ready for Input of Revenue, O&M, and Capital Payroll and Staffing Estimates are sent to departments
Feb-04	Cost Allocation to Departments, IT Charges for Services, Facilities Charges for Services. Estimates for Telephone, Utilities, Fuel, Parking, Postage and Duplication are sent to Departments
Feb-11	Return Personnel Changes to HR. Departments, Receive Fleet charges
Feb-18	Personnel costs are uploaded into the budget module
Feb-25	Revenue projections are due
Mar-02	Budget module is closed for input
Mar-06	Requested Budget is Compiled
Mar-09	Departmental Budget Overview due to Finance
Mar-13	Department Goals due to Finance
Mar-18	Goals, Overview, and Requested Budget to City Administrator
3/19-3/31	Department Meetings with City Administrator
6-Apr	Review Preliminary Budget Decisions. Balance City Budget
10-Apr	Final Department Overview Due to Finance
15-Apr	City Council Budget & Finance Committee Review
17-Apr	Produce Budget Overview Presentation, Review Fund Projections
1-May	Preliminary Budget Overview, Fees/Assessment Information to Steve
12-May	Budget and Fee Assessment Public Hearing Notice to City Clerk
9-Jun	Preliminary Budget and Fee/Assessment Resolutions to City Clerk
5/4-6/2	Departmental Presentations to Council
22-Jun	Public Hearing on Budget and Fees/Assessments. Adopt Final Budget. Adopt Fees and Rates, Adopt Special Assessment Changes & Levies
14-Sep	Resolution to set remaining Fees and Levy

DEPARTMENTAL BUDGET OVERVIEWS



CITY ADMINISTRATION



City Administration

BUDGETED EXPENSE TOTAL | \$1,944,600

CHANGE FROM PRIOR YEAR | (518,601)

General Fund: \$198,399

Public Safety: (\$717,000)

General Fund

The General Fund's budget increased \$198,399 from FY26 reporting a budgeted total of \$1,511,600 for FY27. The increase is split between Personal Services and Operations and Maintenance.

Operations and Maintenance increased \$135,867 in total from FY26. Professional Services costs reflect the largest increase of \$99,500 which is broken out by these different groups: City Administrator \$30,000 and the City Clerk \$69,500.

An increase in Facility Charges of \$20,720 and the rising costs for software purchases and IT support services also contribute to the overall O&M increase.

Personal Services increased in total by \$62,532.

Public Safety

The FY27 budget for the Public Safety Fund is focused on supporting key programs that address public safety, domestic violence and juvenile crime. The Public Safety Fund within City Administration has \$433,000 designated for these efforts, which is a decrease of \$717,000 from FY26.

Key projects budgeted include the Nurse Family Partnership with RiverStone Health, which \$200,000 is allocated as a preferred strategy to try to prevent and mitigate the long-term effects of adverse childhood experiences. The remaining \$233,000 is to be used for the Family Justice Center. The City will continue to seek new programs aimed at targeting mental health and substance abuse in an effort to reduce crime.



Staffing Authorization

BUDGETED EXPENSE TOTAL | \$1,944,600
CHANGE FROM PRIOR YEAR | (518,601)

POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
CITY ADMINISTRATOR	1.0	1.0	1.0	1.0
ASSISTANT CITY ADMINISTRATOR	1.0	1.0	1.0	1.0
PUBLIC INFORMATION OFFICER	1.0	1.0	1.0	1.0
EXECUTIVE SECRETARY	1.0	1.0	1.0	1.0
RECORDS SPECIALIST	-	1.0	1.0	1.0
CITY CLERK	1.0	1.0	1.0	1.0
DEPUTY CITY CLERK	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL	<u>6.0</u>	<u>7.0</u>	<u>7.0</u>	<u>7.0</u>



Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$1,944,600

CHANGE FROM PRIOR YEAR | (518,601)

FUNDS 0100-13000, 2640, 1510-13000

CITY ADMINISTRATOR DEPARTMENT FUNDS

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
AMERICAN RESCUE PLAN FUND	\$ 134,735	\$ 781,498	\$ -	\$ -	\$ -
PUBLIC SAFETY FUND	671,856	1,143,172	1,150,000	1,092,500	433,000
GENERAL FUND	<u>1,240,904</u>	<u>1,329,443</u>	<u>1,313,201</u>	<u>1,224,784</u>	<u>1,511,600</u>
TOTAL EXPENDITURES	<u>\$ 2,047,495</u>	<u>\$ 3,254,113</u>	<u>\$ 2,463,201</u>	<u>\$ 2,317,284</u>	<u>\$ 1,944,600</u>

CITY ADMINISTRATOR DEPARTMENT EXPENSES

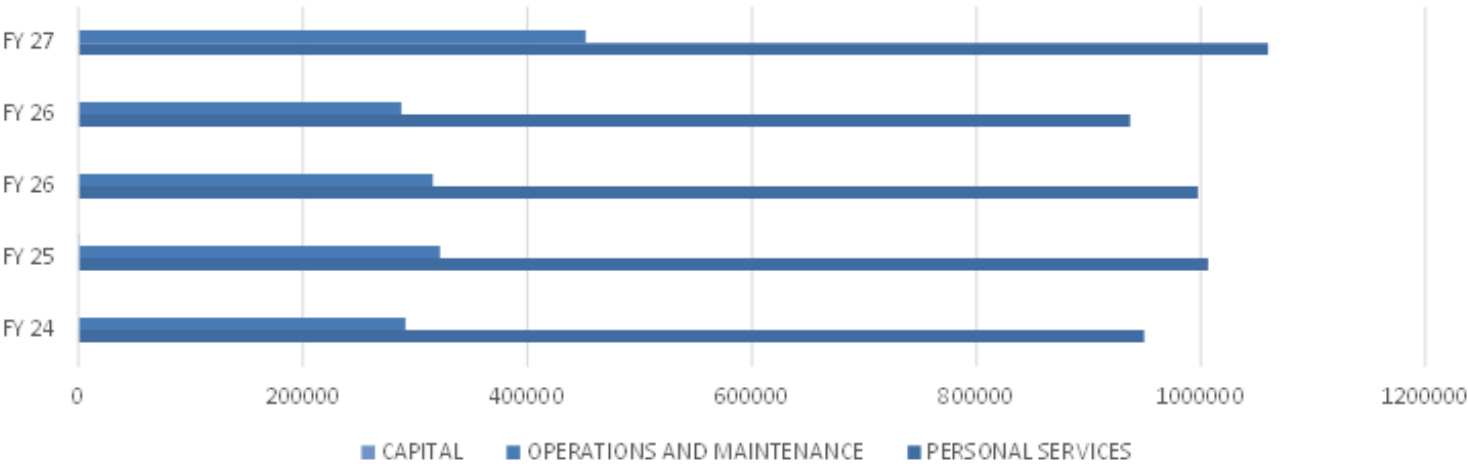
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 949,405	\$ 1,006,283	\$ 997,273	\$ 936,837	\$ 1,059,805
OPERATIONS AND MAINTENANCE	883,355	1,424,702	1,465,928	1,380,447	884,795
TRANSFERS	-	653,959	-	-	-
CAPITAL	<u>214,735</u>	<u>169,169</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 2,047,495</u>	<u>\$ 3,254,113</u>	<u>\$ 2,463,201</u>	<u>\$ 2,317,284</u>	<u>\$ 1,944,600</u>



Budgeted Expense

BUDGETED EXPENSE TOTAL | \$1,944,600
CHANGE FROM PRIOR YEAR | (518,601)

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 949,405	\$ 1,006,283	\$ 997,273	\$ 936,837	\$ 1,059,805
OPERATIONS AND MAINTENANCE	291,499	322,212	315,928	287,947	451,795
CAPITAL	-	948	-	-	-
TOTAL EXPENDITURES	<u>\$ 1,240,904</u>	<u>\$ 1,329,443</u>	<u>\$ 1,313,201</u>	<u>\$ 1,224,784</u>	<u>\$ 1,511,600</u>



CITY CLERK



City Clerk

BUDGETED EXPENSE TOTAL | \$456,475
CHANGE FROM PRIOR YEAR | \$84,292

Budget Justification

The City Clerk's budget is consolidated with the City Administration's overall budget of \$1,944,600. The FY27 budget for the City Clerk's office is \$456,475, which is an increase in costs of \$84,292 from the prior year. The FY27 budgeted increase is primarily due to higher operation and maintenance expenses of \$61,150. FY27 budgeted personal services reflect an increase of \$23,142 expenses. The Clerk's office employs a full-time city clerk, full-time deputy city clerk, a full-time records specialist and a records intern from Rocky Mountain College at approximately 10 hours per week. This has been a great collaboration with Rocky Mountain and provided excellent archiving experience for the students.

The Clerk's Office currently includes a full-time City Clerk, full-time Deputy City Clerk, a full-time Records Specialist, and a records management intern from Rocky Mountain College working approximately 10 hours per week. This collaboration with Rocky Mountain College has provided valuable archival and records management experience for students while assisting the City in advancing its records management goals.

The FY27 budget includes ongoing software expenses for agenda management and public records request tracking, which are critical tools for maintaining transparency and timely communication with the public. Additionally, the budget includes a new request for an electronic bidding and contract management platform designed to modernize procurement and contract administration processes.

The City Clerk's Office provides essential administrative and compliance functions for the City including supporting City Council meetings, preparing agendas and minutes, drafting resolutions and ordinances, maintaining official records, managing elections, conducting bid openings, responding to public records requests, and providing testimony or documentation when requested.



City Clerk

BUDGETED EXPENSE TOTAL | \$456,475
CHANGE FROM PRIOR YEAR | \$84,292

New Programs

Records Management Modernization

Questys, the City's records management software, recently underwent a significant upgrade and is closer to becoming a robust public-facing records resource. This upgrade has been several years in development and was successfully tested in February 2026. The enhanced system will soon be introduced to the public, providing improved access to digital records and greater transparency.

The Clerk's Office continues to make progress digitizing permanent records and reducing the City's reliance on physical storage. Staff are working with departments across the organization to develop consistent filing plans and metadata standards to support long-term digital archiving and improved records retrieval.

E-Bidding and Contract Management Software

The FY27 budget includes a request for approximately \$80,000 to acquire an electronic bidding and contract management software platform. The City's current procurement and contracting process relies heavily on manual workflows and fragmented systems. Although the adoption of tools such as DocuSign and standardized templates has reduced the solicitation-to-contract cycle from roughly four months to approximately two months, many inefficiencies remain. Templates still require manual editing and review, and there are limited safeguards for version control or compliance tracking. This results in redundant review processes among Purchasing, Legal, and the City Clerk's Office and increases the potential for administrative errors.



City Clerk

BUDGETED EXPENSE TOTAL | \$456,475
CHANGE FROM PRIOR YEAR | \$84,292

New Programs continued...

The proposed software would modernize procurement and contract administration by creating a unified electronic platform for bidding, evaluation, and contract development. Key features under consideration include:

- Automated contract generation using logic-based templates
- Digital vendor registration and management
- Secure electronic bid submission and bid opening
- Automated workflow routing for evaluations and approvals
- Integrated document storage and version control
- Automated tracking of insurance, deadlines, and contract renewals
- Enhanced analytics and reporting capabilities

Implementing an integrated system would allow the City to eliminate many paper-based processes associated with Invitations for Bids (IFBs), Requests for Proposals (RFPs), and contract documentation while improving efficiency, transparency, and compliance.

Several platforms designed specifically for government procurement are being considered and the City is prepared to enter into a Request for Proposals process. These systems provide secure electronic bid submission, automated bid tabulation, vendor communication tools, and contract lifecycle management capabilities.

Adoption of an electronic procurement and contract management system will improve operational efficiency, enhance vendor participation, increase transparency in the bidding process, and allow the City to track procurement data more effectively for cost savings and supplier diversity initiatives.



City Clerk

BUDGETED EXPENSE TOTAL | \$456,475
CHANGE FROM PRIOR YEAR | \$84,292

Accomplishments and Challenges

The Clerk's Office filing plan has been completed and serves as a critical tool for organizing and managing records according to the records retention schedule. The Records Specialist continues to work with other departments to develop their own filing plans and establish metadata standards within Questys to ensure consistent archiving practices.

The long-term goal is to establish a single comprehensive filing plan covering the entire organization, aligned with the local government retention schedule. This framework will serve as a "guidebook" for how records are named, stored, and maintained, providing consistency across departments and assisting with onboarding and training of new staff.

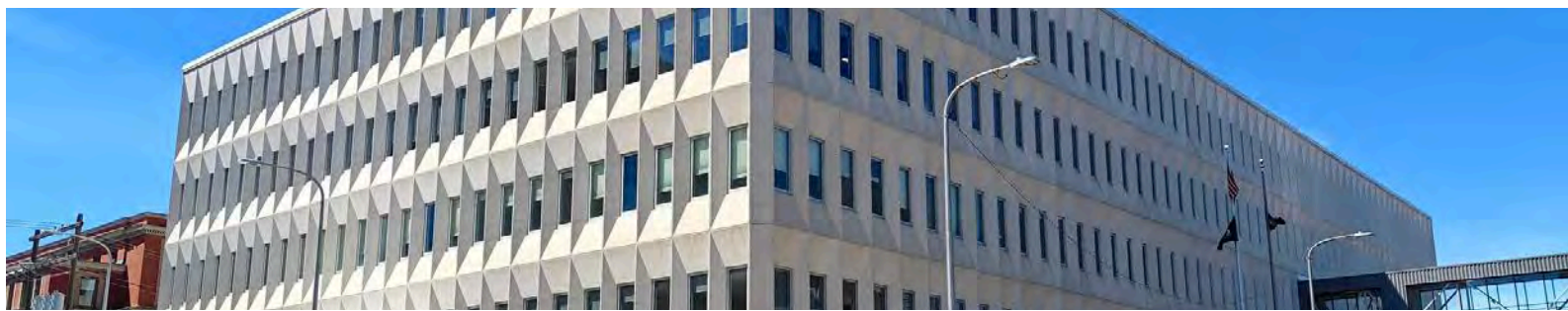
The records intern recently completed a two-year project indexing and digitizing City resolutions, significantly improving access to historical legislative records and supporting the City's long-term digital preservation goals.

Preparation of meeting minutes has improved with the use of AI-generated transcripts; however, the process remains time-intensive and requires further refinement before it can be implemented across all boards and commissions.

Department Goals and Future Growth

- Continue digitization of paper records to improve public access and reduce physical storage requirements.
- Expand the City's records management program and continue implementation of departmental filing plans.
- Implement an electronic bidding and contract management platform to streamline procurement processes and improve transparency.
- Amend and update City Code sections affecting administration and the City Clerk's Office.
- Add three additional FTE positions in future years, including two positions dedicated to expanding the records management program and one position dedicated to managing the growing number of public records requests.

FACILITIES MANAGEMENT



Facilities Management

BUDGETED EXPENSE TOTAL | \$2,233,438

CHANGE FROM PRIOR YEAR | (\$339,732)

City Hall

Year-one charges were based on early estimates that turned out to be higher than actual costs once the building was fully operating and usage was understood. FY27 department charges are being adjusted to reflect the real expenses.

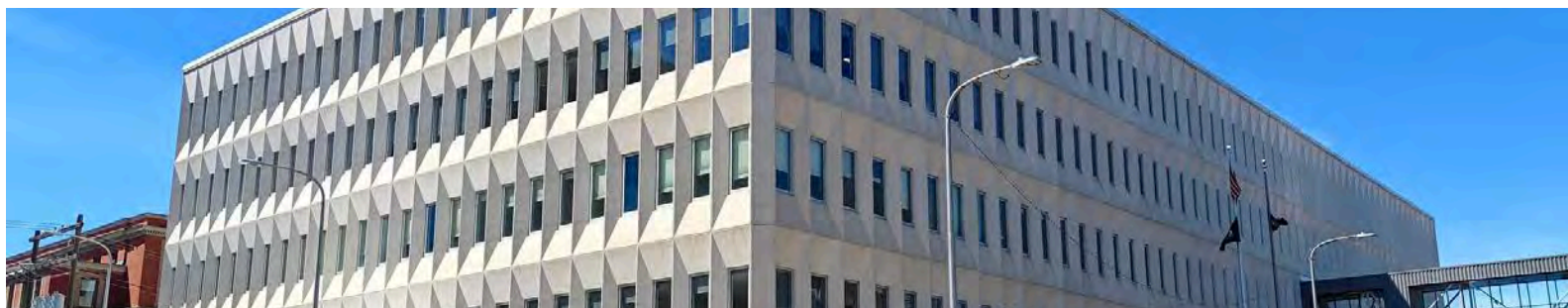
Allocation of Funds

Allocations to the departments are increasing due to the following reasons:

- City Hall Basement parking charges
- Third floor vacancy
- Upcoming Capital Improvement Projects

These departments will see a 3% increase in tenant charges. The savings from the contracted custodial services will be allocated to Capital Improvements as the Billings Operations Center is projecting \$7.7 million dollars in upcoming capital improvement projects in the next five years.

Billings Operation Center



Budget Justification

BUDGETED EXPENSE TOTAL | \$2,233,438

CHANGE FROM PRIOR YEAR | (\$339,732)

Fire Department

The Fire Department will see a 3% increase in their Facilities Management Services. These funds are retained by the Facilities Division to offset personnel costs.

Animal Shelter

The Police Department will receive a 3% increase in tenant charges. Facilities Management charges have been suspended until a final decision is made on the future of the animal shelter facility.



Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$2,233,438

CHANGE FROM PRIOR YEAR | (\$339,732)

FACILITIES MANAGEMENT FUND REVENUES BY CLASS

ALL FUNDS

	ACTUAL FY 25	BUDGET FY26	ESTIMATE FY26	APPROVED FY27
REVENUES:				
TAXES	\$ 200,000	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	1,197,827	1,416,833	1,311,796	1,393,370
INTERGOVERNMENTAL	657,956	-	-	-
RENTS	1,751,077	1,587,254	1,671,353	1,330,381
INVESTMENT EARNINGS	286,988	281,262	170,354	210,868
MISCELLANEOUS	576,425	-	695,337	-
TRANSFERS	841,921	-	-	-
TOTAL REVENUES	<u>\$ 5,512,194</u>	<u>\$ 3,285,349</u>	<u>\$ 3,848,840</u>	<u>\$ 2,934,619</u>

FACILITIES MANAGEMENT FUND REVENUES BY FUND

ALL FUNDS

	ACTUAL FY 25	BUDGET FY26	ESTIMATE FY26	APPROVED FY27
REVENUES:				
CITY HALL CONSTRUCTION	\$ 2,444,492	\$ 135,188	\$ 719,557	\$ -
FACILITIES MANAGEMENT	<u>3,067,702</u>	<u>3,150,161</u>	<u>3,129,283</u>	<u>2,934,619</u>
TOTAL REVENUES	<u>\$ 5,512,194</u>	<u>\$ 3,285,349</u>	<u>\$ 3,848,840</u>	<u>\$ 2,934,619</u>

Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$2,233,438

CHANGE FROM PRIOR YEAR | (\$339,732)

FACILITIES MANAGEMENT FUND OPERATING BUDGET BY CLASS

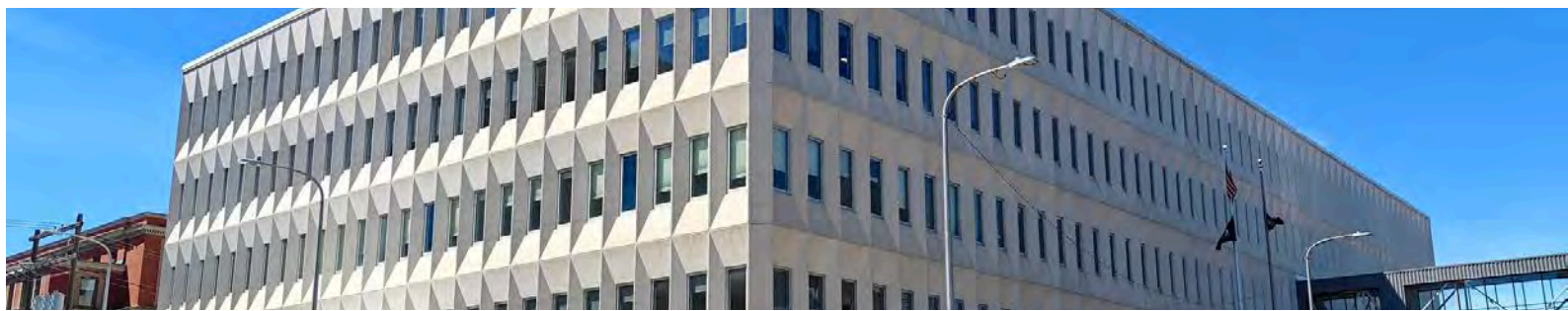
ALL FUNDS

	ACTUAL FY 25	BUDGET FY26	ESTIMATE FY26	APPROVED FY27
EXPENDITURES:				
PERSONAL SERVICES	\$ 770,813	\$ 1,156,394	\$ 617,193	\$ 563,059
OPERATIONS AND MAINTENANCE	1,537,942	1,275,076	1,839,440	1,615,379
CAPITAL	5,318,100	88,000	150,883	55,000
BOND ISSUANCE COSTS	15,989	-	-	-
TRANSFERS OUT	260,202	543,734	841,521	-
TOTAL EXPENDITURES	\$ 7,903,046	\$ 3,063,204	\$ 3,449,037	\$ 2,233,438

FACILITIES MANAGEMENT FUND OPERATING BUDGET BY FUND

ALL FUNDS

	ACTUAL FY 25	BUDGET FY26	ESTIMATE FY26	APPROVED FY27
EXPENDITURES:				
CITY HALL CONSTRUCTION	\$ 5,602,032	\$ 490,034	\$ 992,404	\$ -
FACILITIES MANAGEMENT	2,301,014	2,573,170	2,456,633	2,233,438
TOTAL EXPENDITURES	\$ 7,903,046	\$ 3,063,204	\$ 3,449,037	\$ 2,233,438



Staffing Authorization

BUDGETED EXPENSE TOTAL | \$2,233,438

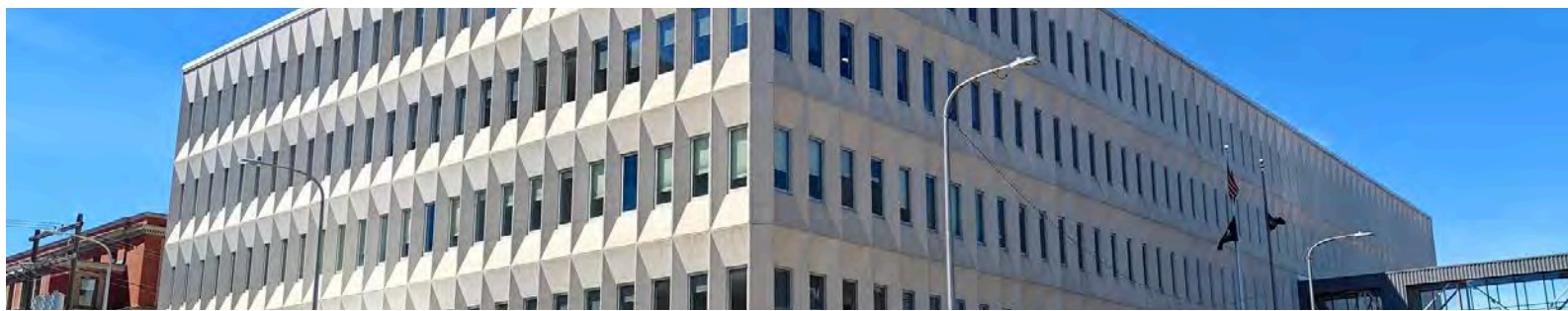
CHANGE FROM PRIOR YEAR | (\$339,732)

The Facilities Division proposes reclassifying Maintenance Support II positions to Maintenance Mechanic to better align job titles with actual technical requirements. The mechanic role handles critical systems, including the replacement of motors, pumps, belts, filtration units, and building control systems. Reclassifications will be implemented only upon position vacancies:

- FY27 Impact: One (1) immediate reclassification for an existing vacancy.
- Long-term Impact: One (1) additional reclassification anticipated within the next three years to coincide with a planned retirement.

This reclassification represents a 24.47% increase in hourly wages. Recruiting at the mechanic grade allows the Division to hire and retain personnel with the specialized skills necessary to manage complex building systems internally. By elevating this role, the Division anticipates increased system uptime and a reduction in high-cost emergency contractor repairs, as technical tasks previously outsourced can now be performed by on-site staff.

Grade	Title	Step 1	Step 7
154	Facilities Support II	21.123	28.3046
176	Facilities Maintenance Mechanic	26.2921	35.2312
	Pay Increase	5.1691	6.9266



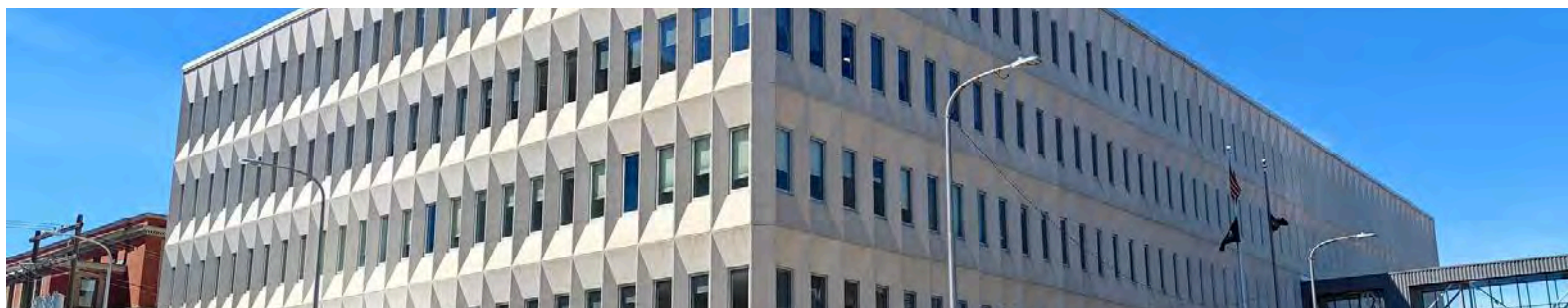
Staffing Authorization

BUDGETED EXPENSE TOTAL | \$2,233,438

CHANGE FROM PRIOR YEAR | (\$339,732)

POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY26	APPROVED FY27
FACILITIES MANAGER	0.3	0.3	1.0	1.0
FACILITIES SUPERINTENDENT	1.0	1.0	-	-
FACILITIES SPECIALIST	1.0	1.0	1.0	1.0
LEAD MAINTENACE TECHNICIAN	1.0	1.0	1.0	1.0
FACILITIES MAINTENANCE MECHANIC	-	-	-	1.0
FACILITIES MAIN SUPPORT I	3.0	3.0	3.0	-
FACILITIES MAIN SUPPORT II	2.0	2.0	4.0	1.0
TOTAL	<u>8.3</u>	<u>8.3</u>	<u>10.0</u>	<u>5.0</u>





Facilities Management

BUDGETED EXPENSE TOTAL | \$2,233,438

CHANGE FROM PRIOR YEAR | [(\$339,732)]

Department Goals

Goal: Reduce vendor expenses.

Objective: Minimize reactive equipment repairs and maintenance.

Key Actions:

- Develop and launch an Equipment Replacement Program
- Implement comprehensive Preventative Maintenance Programs

The Facilities Division is shifting from reactive repairs to data-driven asset management. In FY27, we will launch an Equipment Replacement Plan and begin detailed tracking of all work orders to build accurate cost and performance baselines. In the following years, we will refine these metrics to improve budgeting and define project needs. By the end of the five-year cycle, the Division will operate proactively, supported by a revolving Equipment Replacement Plan and a fully developed Preventative Maintenance program that improves system reliability and reduces long-term costs.

5-Year Outlook

BUILDING DIVISION



Building Division

BUDGETED EXPENSE TOTAL | \$2,979,332

CHANGE FROM PRIOR YEAR | (\$12,663)

Rendering of New Aeries Tower at St. John's United Campus (credit A&E + SMA Design)



Budget Justification

The Building Division is responsible for issuing permits, performing plan review, and conducting field inspections for commercial and residential construction within the City of Billings. The Division acts as an information source to both the construction community and the public as it relates to building codes and construction. The Building Division is a Special Revenue Fund, as all funding is obtained through user fees, which are restricted by State Law to only be utilized for building code enforcement.

Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$2,979,332

CHANGE FROM PRIOR YEAR | (\$12,663)

All revenue for the Building Division is collected through permitting and plan review fees. Revenues can fluctuate a great deal based on actual construction activity, which can be difficult to predict. We estimate revenues based on recent activity, known planned construction activity, and regional and national trends. We believe the construction activity will continue generally at the current levels in the coming fiscal year. A few large projects we are tracking to begin at the end of FY26 and beginning of FY27 include a downtown hotel project and the new housing tower on the St. John's campus. The Aeries tower at St. John's is the first residential mass timber high rise in the state.

Permit and plan review revenues for FY27 are projected to be \$2,471,256, which is \$218,641 less than last year's budgeted revenues.

The actual FY26 revenue collected through the first eight months of FY26 is significantly higher than the budgeted amount. We are estimating that we will end FY26 with nearly \$1.5 million more revenues than budgeted. The City Council approved a resolution in February 2026 to reduce permit fees by about 25% and commercial plan review fees by 5%. The reduced fees are the primary reason the estimated revenue is less than last year's estimate. The new fees went into effect in late March 2026.

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
REVENUE:					
LICENSES & PERMITS	\$ 2,072,422	\$ 3,024,411	\$ 2,521,000	\$ 4,027,494	\$2,259,000
INTEREST ON INVESTMENT	223,523	199,438	160,897	161,270	211,256
MISCELLANEOUS	<u>17,820</u>	<u>5,628</u>	<u>8,000</u>	<u>3,600</u>	<u>1,000</u>
TOTAL REVENUE	<u>\$ 2,313,765</u>	<u>\$ 3,229,477</u>	<u>\$ 2,689,897</u>	<u>\$ 4,192,364</u>	<u>\$2,471,256</u>

Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$2,979,332

CHANGE FROM PRIOR YEAR | (\$12,663)

Expenditures are set at \$2,965,992 for FY27. Most of our expenses are personnel and O&M for our office and vehicles. Expenses for the coming fiscal year are budgeted to be \$26,003 less than FY26. There are no planned vehicle or other large expenses planned in FY27. We will be purchasing multiple new computers and inspector's mobile devices per IT's replacement plan.

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
EXPENDITURES:					
PERSONAL SERVICES	\$ 1,575,560	\$ 1,696,691	\$ 2,219,834	\$ 1,860,824	\$2,172,161
OPERATIONS & MAINT.	731,648	967,425	767,161	931,402	787,171
CAPITAL	187,067	240,492	5,000	86,518	20,000
INTERFUND TRANSFERS	_____ -	_____ -	_____ -	_____ -	_____ -
TOTAL EXPENDITURES	<u>\$ 2,494,275</u>	<u>\$ 2,904,608</u>	<u>\$ 2,991,995</u>	<u>\$ 2,878,744</u>	<u>\$2,979,332</u>
PRIOR PERIOD ADJUSTMI	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -	\$ _____ -

Reserves

The Building Division currently holds close to \$6,000,000 in reserves, with a significant increase experienced this fiscal year due to multiple large projects. Holding a 10-12 month reserve allows the Building Division to weather periods of lower construction activity without significantly affecting the Division operations. We reduced fees starting in March 2026 to reduce our reserves to the 10-12 month target over the next one to two budget cycles.



Programs

BUDGETED EXPENSE TOTAL | \$2,979,332

CHANGE FROM PRIOR YEAR | (\$12,663)

New Programs

We recently implemented a new online permitting and plan review program. The new system has features such as a user-friendly online portal for customers, online payment capability, electronic plan review, online inspection scheduling and correction notices, and a mobile app for use in the field.

The State of Montana will be adopting the 2024 ICC building codes in Summer of 2026. By state law, the City must adopt the codes by administrative order within 90 days of the state adoption. We will schedule informational training and provide resources to the public to make them aware of the code adoption schedule and significant changes to the codes. We continue to engage regularly with the local Homebuilder's Association and the Development community through meetings, forums, and trainings.

5-Year Outlook:

Over the next five years, the Building Division anticipates continued growth to serve our growing community. We have added 4 FTE over the last 10 years and assuming growth continues at this rate, we will add 1 or 2 additional FTEs over the next 5 years, likely a plans examiner or combination building inspector.

We will closely monitor our reserves and revenues and may come to council with another resolution to either increase or decrease fees as needed to stabilize the reserve amount. The next five years will see replacement of up to 5 inspector vehicles.



Staffing Authorization

BUDGETED EXPENSE TOTAL | \$2,979,332

CHANGE FROM PRIOR YEAR | (\$12,663)

POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
BUILDING OFFICIAL	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
SR. COMBINATION INSPECTOR	1.0	1.0	1.0	1.0
DEPUTY BUILDING OFFICIAL	1.0	1.0	1.0	1.0
SR. PERMIT TECHNICIAN/COORD	1.0	1.0	1.0	1.0
BUILDING RECORDS SPECIALIST	1.0	1.0	1.0	1.0
PLANS EXAMINER	3.0	3.0	3.0	3.0
ELECTRICAL INSPECTOR VII	2.0	2.0	2.0	2.0
COMBINATION INSPECTOR VII/III	5.0	5.0	6.0	6.0
PLUMBING INSPECTOR	1.0	1.0	1.0	1.0
PROJECT COORDINATOR	-	-	1.0	1.0
ADMINISTRATIVE SUPPORT I	0.3	0.3	-	-
FIRE PROTECTION ENGINEER	-	-	1.0	1.0
BUILDING PERMIT TECH	<u>1.0</u>	<u>1.0</u>	<u>-</u>	<u>-</u>
TOTAL	<u><u>18.3</u></u>	<u><u>18.3</u></u>	<u><u>20.0</u></u>	<u><u>20.0</u></u>

FLEET SERVICES



Fleet Management

BUDGETED EXPENSE TOTAL | \$2,588,261

CHANGE FROM PRIOR YEAR | \$67,114

The FY27 budget for the Fleet Services Division is \$2,584,190; this represents an increase of \$67,114 from the previous year for Operations, Maintenance, and Personnel. Services provided by the Fleet Service Division include the maintenance and repair of City vehicles and equipment; preventive maintenance programs; parts and fuel inventory management; Fleet vehicle inventory; fuel supply, management, procurement and storage; Equipment Replacement Plan (ERP); Fleet computer module operation and maintenance; processing competitive bids for equipment procurement; assisting departments with vehicle specifications and vehicle disposal; preparing vehicles for service; maintenance activity reporting and City mail courier services. There will be increases in payroll expenses because of the 3.5% COLA, IT charges, Building Rent charges and Liability Insurance.

Fleet Services revenues are generated from user departments for services provided. This includes revenues from mechanical labor, parts, tires and fuel markup, courier services, vehicle rental and interest on investments. The total projected revenue for FY27 is \$2,899,189, an increase of \$113,177 from the prior year. The change in the revenues is also subject to any changes in the cost of fuel.



Budget Justification



Fleet Management

BUDGETED EXPENSE TOTAL | \$2,588,261

CHANGE FROM PRIOR YEAR | \$67,114

Accomplishments

We have completed our third year with our new Fleet Management program, AssetWorks. Fleet Services went live with AssetWorks in November 2022 and this program has significantly contributed to the overall success of managing a fleet of over 1100 pieces of equipment as well as providing a customized billing system.

5 Year Outlook:

Fleet Services' goal for the next 5 years is to add a total of 10 work bays at the end of our shop at 4848 Midland Road. This will be accomplished by securing the old wash bays and turning them into four mechanic work bays and adding an additional six work bays as part of the Fleet shop addition. The added ten bays to our shop will accommodate three more mechanics comfortably. A total of 13 mechanics and 3 service technicians will then allow us to adequately accommodate and keep up with the City's ever-growing fleet of nearly 1100 pieces of large equipment and vehicles.





Goals

BUDGETED EXPENSE TOTAL | \$2,588,261

CHANGE FROM PRIOR YEAR | \$67,114

Goal: Upgrade all four fuel pump towers.

Action: Conversion and Implementation of the four new Fuel tower.

Action: Implement a fuel distribution tower that is supported by our IT Department.

Outcome(s):

A new tower that is more friendly for the user but still communicates with our EKOS system.

Goal: Continue to enhance further development of Fleet maintenance technology and training programs such as EVT training.

Action: Acquisition of updated technical tools, diagnostic software and equipment required to support current technology.

Action: Provide various training opportunities for staff including the new Fleet Management system and current diagnostics for light and heavy-duty equipment applications as well as Emergency Vehicles Training. Maintain employee development and technical training.

Action: Transition to a web-based Fleet Management system that will provide technicians with up- to-date information and history of Fleet equipment.

Outcome(s):

A trained and equipped staff that will help improve capabilities for effective updated diagnostics and proficient repair and maintenance of the City fleet.

Goal: Groom Fleet employees for potential promotions.

Action: Recognize employee potential and willingness for increased responsibilities.

Action: Allow employees to solve difficult problems and to shadow higher-level positions.

Action: Provide the required training for additional responsibilities.

Outcome(s):

A well-trained staff that is recognized for their skills and abilities, which increases employee morale and retention. The potential for Fleet Services Division to have qualified employees ready to move into higher level positions.

Goal: Update the Equipment Replacement Plan (ERP) for the FY2027 and future year's budgets.

Action: Assist departments with planning, preparation and presentation.

Action: Prepare replacement documents for committee review and recommendations.

Action: Prepare and participate in presentation of plan documents for City Administration and Council approval.

Action: Formalize final plan documents for incorporation into the FY2026 budget.

Outcome(s): An established comprehensive plan designed to systematically replace and fund City vehicles and equipment.

Staffing Authorization

BUDGETED EXPENSE TOTAL | \$2,588,261

CHANGE FROM PRIOR YEAR | \$67,114

No staffing changes for FY27.

POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
FLEET SERVICES MANAGER	1.0	1.0	1.0	1.0
MECHANIC II	4.0	5.0	5.0	5.0
MECHANIC III	2.0	2.0	2.0	2.0
MECHANIC IV	2.0	2.0	2.0	2.0
LEAD MECHANIC	1.0	1.0	1.0	1.0
FLEET SERV SHOP FOREMAN	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
STORES CLERK	-	-	-	-
VEHICLE SERVICE TECHNICIAN	3.0	3.0	3.0	3.0
INVENTORY CONTROL SPEC. I	2.0	2.0	2.0	2.0
COURIER/ACCOUNT CLERK II	1.0	1.0	1.0	1.0
TOTAL	18.0	19.0	19.0	19.0



Revenues & Expenses

BUDGETED EXPENSE TOTAL | \$2,588,261
 CHANGE FROM PRIOR YEAR | \$67,114



FLEET SERVICES FUND OPERATING BUDGET					
FUND 6010	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	\$ 1,969,858	\$ 2,765,876	\$ 3,043,334	\$ 2,536,021	\$ 2,852,895
REVENUES:					
FLEET SERVICES	\$ 3,528,117	\$ 2,069,333	\$ 2,664,819	\$ 2,254,711	\$ 2,746,392
COURIER	40,752	42,795	45,472	45,472	46,788
INTEREST EARNINGS	121,372	101,499	75,721	70,553	106,009
INTERGOVERNMENTAL	30,564	16,472	-	-	-
MISCELLANEOUS	31,204	40,423	-	66,938	-
TOTAL REVENUE	\$ 3,752,009	\$ 2,270,522	\$ 2,786,012	\$ 2,437,674	\$ 2,899,189
EXPENSES:					
PERSONAL SERVICES	\$ 1,354,843	\$ 1,688,676	\$ 1,843,905	\$ 1,586,253	\$ 1,843,657
MOTOR POOL FACILITIES					
OPERATION & MAINTENANCE	1,325,262	500,521	628,171	481,856	664,604
CAPITAL	-	-	45,000	52,691	80,000
TRANSFERS OUT	165,191	86,981	-	-	-
TOTAL EXPENSES	\$ 2,845,296	\$ 2,276,178	\$ 2,517,076	\$ 2,120,800	\$ 2,588,261



MAYOR & CITY COUNCIL



Mayor and Council

BUDGETED EXPENSE TOTAL | \$412,722

CHANGE FROM PRIOR YEAR | (\$54,991)

The Mayor and City Council are funded through the General Fund. The Mayor is elected at large, and two councilpersons are elected in each of the five wards. The Mayor and Councilors serve four-year terms and are limited to two consecutive terms. Members must reside within the Ward from which they are elected and must be qualified voters of the city.

The Mayor and City Council budget reflects an overall net decrease of \$54,991 from FY26. Personal Services decreased \$25,873 for estimated health benefit costs, while Salary & Wages remained close to FY26 budgeted amounts.

Operations and Maintenance decreased \$29,118 in total. The budgeted decrease includes a \$30,000 reduction in council contingency expenses and \$7,600 for computer equipment costs offset by an increase of \$6,337 for facility charges and \$1,000 for estimated higher membership fees.



Council Contingency is an amount available for directed use by the City Council upon affirmative vote by the majority of City Council. This year's budget includes \$5,000 for Council Contingency expenses.

Budget Justification

Expenses

BUDGETED EXPENSE TOTAL | \$412,722

CHANGE FROM PRIOR YEAR | (\$54,991)

MAYOR AND CITY COUNCIL OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 199,727	\$ 215,576	\$ 239,515	\$ 221,711	\$ 213,642
OPERATIONS AND MAINTENANCE	100,670	168,219	228,198	232,346	199,080
CAPITAL	-	10,075	-	-	-
TRANSFERS	<u>10,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 310,397</u>	<u>\$ 393,870</u>	<u>\$ 467,713</u>	<u>\$ 454,057</u>	<u>\$ 412,722</u>

MAYOR AND CITY COUNCIL DEPARTMENT EXPENSE

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
GENERAL FUND	<u>\$ 310,397</u>	<u>\$ 393,870</u>	<u>\$ 467,713</u>	<u>\$ 454,057</u>	<u>\$ 412,722</u>
TOTAL EXPENDITURES	<u>\$ 310,397</u>	<u>\$ 393,870</u>	<u>\$ 467,713</u>	<u>\$ 454,057</u>	<u>\$ 412,722</u>



Council Members

BUDGETED EXPENSE TOTAL | \$442,722
CHANGE FROM PRIOR YEAR | (\$24,991)



Mayor Mike Nelson



Kendra Shaw
Ward 1



Denis Pitman
Ward 2



Amy Aguirre
Ward 3



Andrew Lindley
Ward 4



Mike Boyett
Ward 5



Mark Nicholson
Ward 1



Roy Neese
Ward 2



Bill Kennedy
Ward 3



Scott Aspenlieder
Ward 4



Tony O'Donnell
Ward 5

NON- DEPARTMENTAL

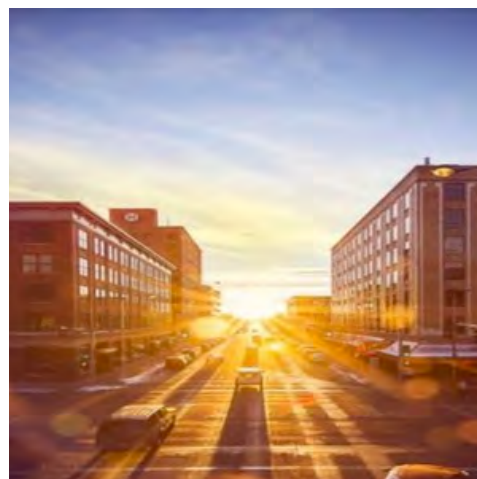


Non- Departmental

BUDGETED EXPENSE TOTAL | \$33,810,682

CHANGE FROM PRIOR YEAR | \$1,002,354

The non-departmental budget consists of items that do not fit within a specific department/division budget. This includes transfers for Public Safety, Library, Planning, Parks and Recreation, strategic planning initiatives and various other expenditures. The \$1,002,354 overall increase in expenditures from FY26 is a result of the legislative changes increasing interdepartmental transfers to the Parks Rec Department, Public Safety, and Library out of the General Fund while professional services and liability insurance has decreased.



Budget Justification

Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$33,810,682

CHANGE FROM PRIOR YEAR | \$1,002,354

GENERAL FUND	NON-DEPARTMENTAL				
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 100,001	\$ 119,177	\$ 125,000	\$ 125,000	\$ 125,000
OPERATIONS AND MAINTENANCE	5,060,790	942,567	1,775,628	1,500,000	848,661
CAPITAL	-	3,596	-	-	-
TRANSFERS	<u>24,856,907</u>	<u>31,602,683</u>	<u>30,907,700</u>	<u>30,907,700</u>	<u>32,837,021</u>
TOTAL EXPENDITURES	<u>\$ 30,017,698</u>	<u>\$ 32,668,023</u>	<u>\$ 32,808,328</u>	<u>\$ 32,532,700</u>	<u>\$ 33,810,682</u>

GENERAL FUND	NON-DEPARTMENTAL				
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
SICK AND VACATION PAYOFF	\$ 100,001	\$ 119,177	125,000	125,000	125,000
LIABILITY INSURANCE	989,202	553,919	1,152,128	1,152,128	380,301
PROFESSIONAL SERVICES	477,122	368,517	603,500	329,872	454,860
SPECIAL ASSESSMENTS	17,453	20,131	20,000	18,000	13,500
FRANCHISE FEE SETTLEMENT	3,577,012	-	-	-	-
CAPITAL	-	3,596	-	-	-
TRANSFERS TO OTHER FUNDS					
LIBRARY	1,372,419	1,394,332	1,392,818	1,392,818	1,211,824
COMMUNITY DEVELOPMENT	66,552	35,387	51,470	51,470	42,343
CITY HALL LEASE	-	151,864	-	-	-
PARKS AND RECREATION	3,823,482	7,506,100	7,027,866	7,027,866	7,235,188
PLANNING	300,000	100,000	100,000	100,000	100,000
PUBLIC SAFETY	<u>19,294,455</u>	<u>22,415,000</u>	<u>22,335,546</u>	<u>22,335,546</u>	<u>24,247,666</u>
TOTAL EXPENDITURES	<u>\$ 30,017,698</u>	<u>\$ 32,668,023</u>	<u>\$ 32,808,328</u>	<u>\$ 32,532,700</u>	<u>\$ 33,810,682</u>

PARKING



Parking Division

BUDGETED EXPENSE TOTAL | \$2,384,526

CHANGE FROM PRIOR YEAR | (\$933,009)

Budget Justification

The FY27 Parking Division budget totals \$2,384,526, representing a decrease of \$933,009 compared to FY26. The reduction is primarily due to significant capital outlay projects included in the FY26 budget for restoration work at the Park 1, Park 2, and Park 3 parking garages. While some work will continue, most of the repair expenditures occurred in FY26.

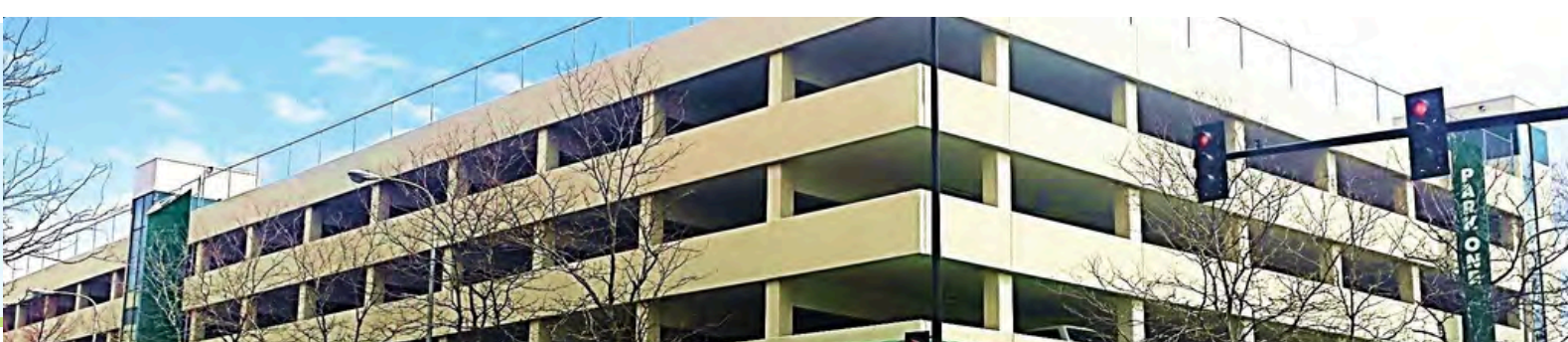
In FY27, the division plans to purchase a garage sweeper/scrubber to improve routine maintenance of the parking garages. The equipment will sweep and scrub garage decks while collecting dirty water generated during the cleaning process, helping preserve the condition of the garage structures and support long-term infrastructure maintenance.

New Programs



The Parking Division has invested in a License Plate Recognition (LPR) system to improve parking enforcement and more accurately monitor signed parking areas. The system will also support potential future parking initiatives such as residential parking permits or expanded paid parking areas.

The division continues to improve security within the parking garages through the installation of additional cameras equipped with artificial intelligence and audio capabilities.



Goals

BUDGETED EXPENSE TOTAL | \$2,384,526

CHANGE FROM PRIOR YEAR | (\$933,009)

Goal: Maintain financial stability and operational efficiency within the Parking Division.

Action:

- o Monitor parking revenues, expenditures, and operational costs to ensure long-term sustainability.

- o Ensure monthly parking customers are accurately billed and payments are collected promptly.

- o Review parking utilization and evaluate parking rates as needed.

Outcome(s):

- Continued financial stability within the Parking Division.

- Improved financial tracking and reporting.

- Efficient use of operational resources.

Goal: Maintain and preserve parking facilities to ensure safe, clean, and functional infrastructure.

Action:

- o Implement the new garage sweeper/scrubber to support routine garage cleaning.

- o Conduct regular inspections of garages and surface lots.

- o Perform preventative maintenance and repairs.

Outcome(s):

- Improved cleanliness and appearance of parking facilities.

- Extended life of parking structures.

Goal: Enhance safety, security, and enforcement within parking facilities.

Action:

- o Continue installing and upgrading security cameras.

- o Evaluate lighting improvements to increase visibility.

- o Utilize License Plate Recognition (LPR) technology to improve enforcement.

Outcome(s):

- Increased safety and security within parking facilities.

- Improved monitoring and enforcement.

- Greater customer confidence

Goal: Support downtown development and improve parking services through partnerships and technology.

Action:

- o Maintain partnerships with Capehon Development related to Park 3 operations.

- o Continue coordination with Billings School District #2 regarding the Lincoln Center lot.

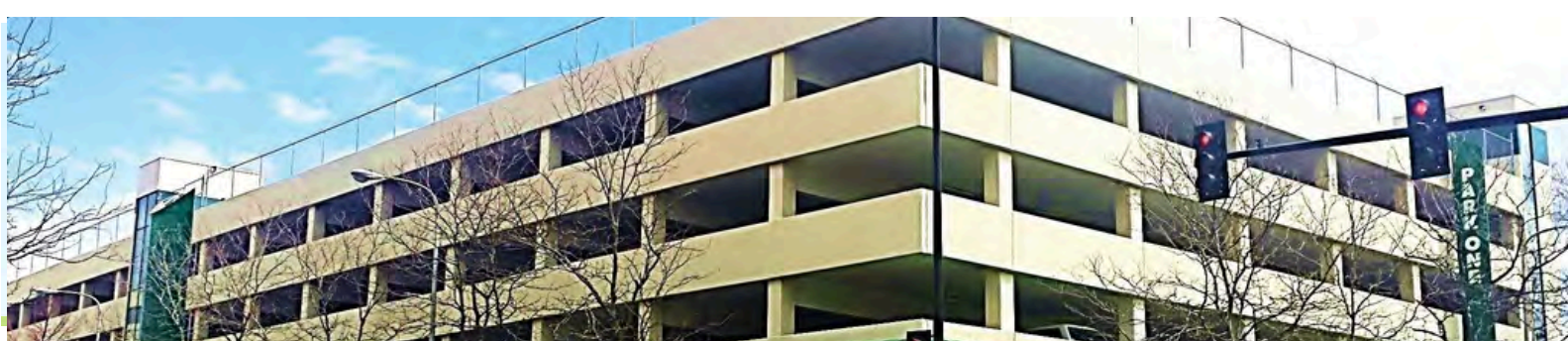
- o Evaluate opportunities for digital parking information boards.

Outcome(s):

- Strong working relationships with community partners.

- Improved communication of parking information.

- Parking services that support downtown businesses and visitors.



Parking Division

BUDGETED EXPENSE TOTAL | \$2,384,526

CHANGE FROM PRIOR YEAR | (\$933,009)

The Parking Division manages both on-street and off-street parking in downtown Billings and serves as the clearinghouse for all citywide parking citations.

The division currently operates and maintains:

- Four parking garages
- Four surface parking lots
- Approximately 800+ parking meters
- Six Level 2 EV charging ports

The division is currently working with Billings School District #2 to explore a potential agreement related to parking at the Lincoln Center lot. Details of this arrangement are still being finalized.

About the Division

Staffing Changes

The Parking Division currently has one Facilities Maintenance Support I position vacant. In addition, the Meter Collections/Maintenance position has been unavailable due to extended employee leave. Facilities Maintenance staff have assisted with operational duties to help maintain service levels.



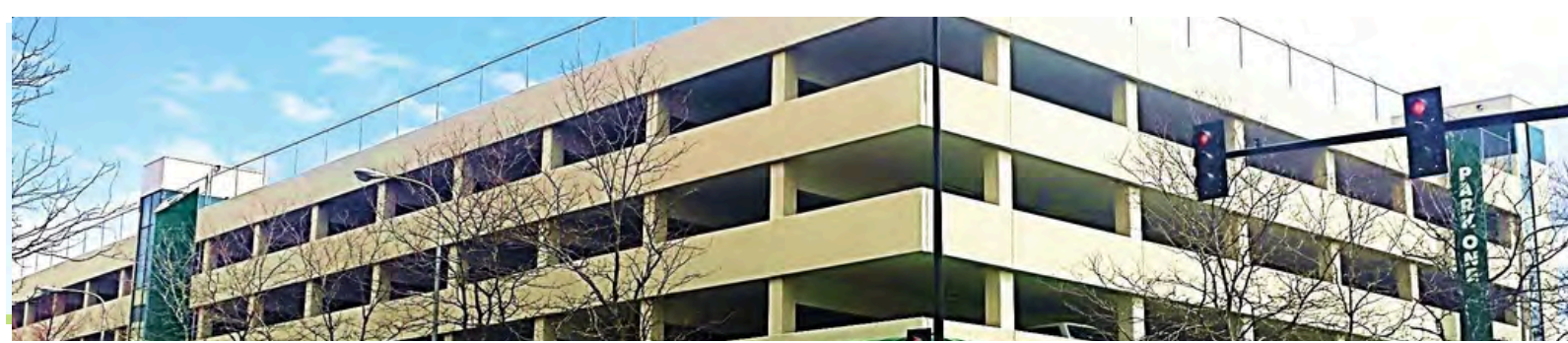
Staffing Authorization

BUDGETED EXPENSE TOTAL | \$2,384,526

CHANGE FROM PRIOR YEAR | (\$933,009)



POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY26	APPROVED FY27
PARKING MANAGER	1.0	1.0	1.0	1.0
PARKING GARAGE ATTENDANT	1.0	-	-	-
PARKING METER COLLECTION / MAINTENANCE WORKER	2.0	2.0	2.0	2.0
PKG GARAGE ATTNDT/ACCT CLERK I	2.0	1.0	-	-
FACILITIES MAINT SUPPORT I	3.0	3.0	3.0	3.0
PARKING ENFORCEMENT OFFICERS	3.0	3.0	3.0	3.0
ADMINISTRATIVE SUPPORT II/ACCT CLERK 1	1.0	1.0	1.0	1.0
TOTAL	13.0	11.0	10.0	10.0

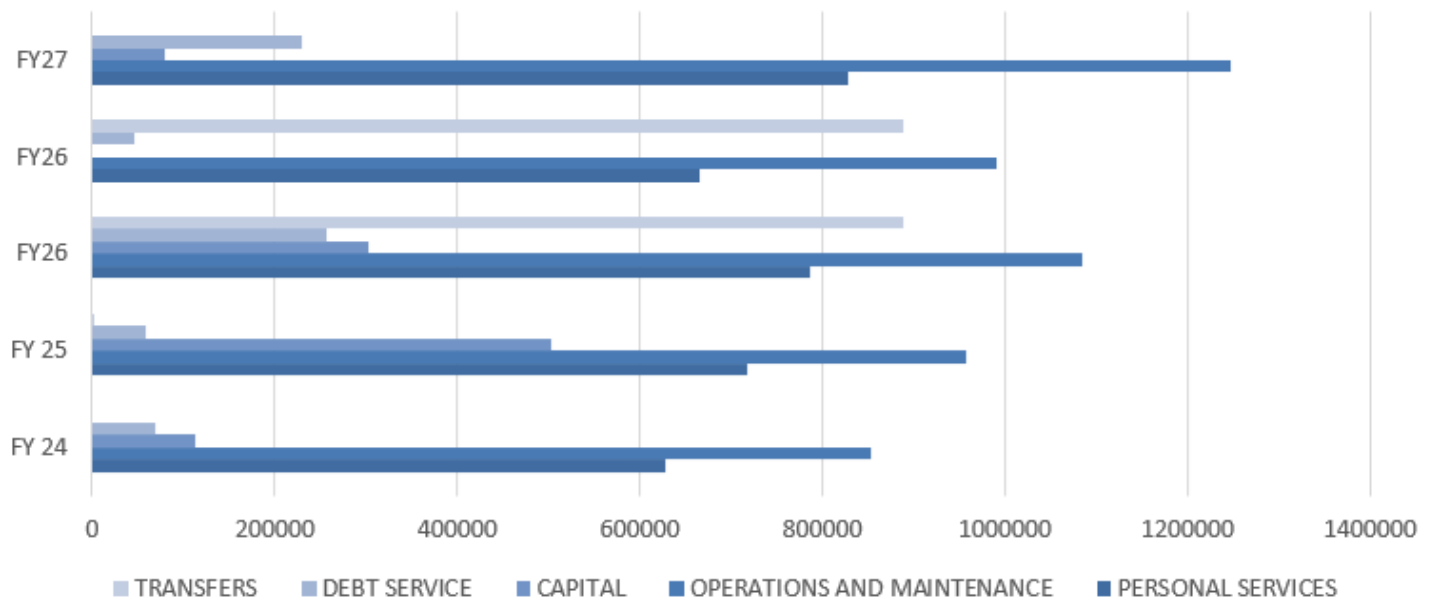


Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$2,384,526

CHANGE FROM PRIOR YEAR | (\$933,009)

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY26	ESTIMATE FY26	APPROVED FY27
PERSONAL SERVICES	\$ 627,713	\$ 718,169	\$ 787,248	\$ 666,000	\$ 828,222
OPERATIONS AND MAINTENANCE	853,987	957,856	1,084,101	990,000	1,247,484
CAPITAL	113,472	503,844	301,700	-	79,950
DEBT SERVICE	69,288	59,351	255,783	47,000	228,870
TRANSFERS	-	948	888,703	888,703	-
TOTAL EXPENSES	<u>\$ 1,664,460</u>	<u>\$ 2,240,168</u>	<u>\$ 3,317,535</u>	<u>\$ 2,591,703</u>	<u>\$ 2,384,526</u>



Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$2,384,526

CHANGE FROM PRIOR YEAR | (\$933,009)

PARKING FUND OPERATING BUDGET					
FUND 5210					
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	<u>\$ 1,042,342</u>	<u>\$ 1,729,161</u>	<u>\$ 2,141,161</u>	<u>\$ 2,030,203</u>	<u>\$ 2,853,910</u>
REVENUES:					
PARKING METER INCOME	\$ 535,193	\$ 563,814	\$ 526,300	\$ 563,542	\$ 529,350
VIOLATIONS	117,401	185,344	179,000	173,503	155,650
SURFACE LOTS	43,057	44,578	-	14,759	18,400
PARK 1 - GARAGE	298,932	334,586	348,500	316,085	325,500
PARK 1 - STORE RENTAL	60,582	-	-	-	-
PARK 2	710,945	783,270	766,006	803,905	793,100
PARK 3	314,795	301,033	323,000	266,673	281,400
EMPIRE PARKING GARAGE	271,630	268,184	282,000	255,507	262,450
INVESTMENT EARNINGS	79,436	89,504	67,553	81,000	85,000
SALE OF CAPITAL	-	-	-	888,703	-
VEHICLE PERMITS	28,429	18,117	7,050	6,733	7,200
TIF TRANSFER	130,000	139,542	145,947	45,000	45,950
TRANSFER IN	4,000	2,300	-	-	-
MISC. REVENUE	<u>2,416</u>	<u>10,937</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 2,596,816</u>	<u>\$ 2,741,209</u>	<u>\$ 2,645,356</u>	<u>\$ 3,415,410</u>	<u>\$ 2,504,000</u>

AVIATION & TRANSIT

AIRPORT



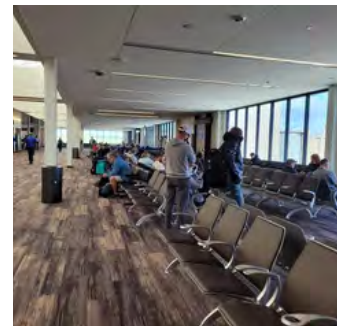
Airport

BUDGETED EXPENSE TOTAL | \$30,393,132

CHANGE FROM PRIOR YEAR | (\$2,866,495)

Budget Justification

The Aviation Division of the Aviation and Transit Department operates and maintains the City of Billings Logan International Airport, providing the facilities for commercial service airline operators to offer transportation for travelers utilizing the Airport's Terminal Building. In pre-COVID years, the annual number of passengers totaled around 900,000, a new record for the airport! In 2020, the passenger numbers dropped to just over 500,000 and bounced back to more than 1,000,000 during 2025. Other businesses and activities located at the Airport include car rentals, restaurant/deli/lounge, gift shop, public parking, Fixed Base Operators (FBO), radio/avionics repair shops, aircraft maintenance shops, executive hangars, a general aviation hangar complex, air freight/mail operators, the Transportation Security Administration (TSA), the Federal Aviation Administration (FAA), as well as numerous other State and Federal agencies. The Airport operation is a self-supporting Enterprise Fund that does not receive any General Fund or local tax revenue support. Airline landing fees, parking fees, as well as tenant concessions, rental, and lease revenues offset the costs to operate and maintain the Airport's facilities.





Airport

BUDGETED EXPENSE TOTAL | \$30,393,132

CHANGE FROM PRIOR YEAR | (\$2,866,495)

Budget Justification continued...

Revenues

The Airport's FY 2027 budgeted revenues total \$25,813,811, which is an increase of \$413,262 from the FY 2026 budget. PFC collections are expected to increase as passenger traffic continues to rebound from the lows experienced during the COVID-19 pandemic and the funds will be applied to the purchase of two replacement fire trucks and various other projects for the Airport. Operating revenues for FY 2027 are predicted to be \$15,040,811, a slight increase over FY 2026. This is primarily due to the decrease in landing fees as the result of Federal Express losing the USPS mail contract and moving to a contractor with smaller cargo planes. Any capital expenses above the FY 2027 revenues will be covered by airport generated capital reserves.

Expenses

The Airport's Personnel Services FY 2027 budget is \$277,934 more than the FY 2026 budget. This increase is due to step increases and the anticipated cost of living wage increase that all employees will receive from labor negotiations. The Airport's FY 2027 Operations and Maintenance budget is \$190,000 more than that of FY 2026. This is the result of the Airport anticipating having to implement additional employee screening program requirements, upgrade to CCTV camera systems, and the increase in City of Billings cost allocation charges from other departments. Operating expenses for FY 2027 are budgeted at \$11,166,688.



Airport

BUDGETED EXPENSE TOTAL | \$30,393,132

CHANGE FROM PRIOR YEAR | (\$2,866,495)

Budget Justification continued...

Capital

The FY 2027 capital projects include the following:

- The Airport Improvement Program (AIP) will provide approximately \$7,500,000 to fund the ticket counter remodel (\$14,166,666), and rehabilitation of the incursion & fuel farm roads (\$2,631,578).
- Passenger Facility Charges (PFC) will provide approximately \$2,000,000 to fund the replacement of two new fire trucks.
- There are no Car Rental Facility Charges (CFC) funded projects budgeted for FY 2027. CFCs will be used to pay the 2020B long term debt.
- Other projects budgeted in FY 2027 include: Shuttle lot (\$1,700,000), Taxiway H design (\$110,000), Airfield equipment – motor patrol, loader, mowers (\$1,000,000), and snow removal equipment – broom (\$1,000,000).

Debt Service

The Airport's debt service payments consist of principal and interest payments on the Airport's Series 2020B Revenue Bonds secured with CFC revenue. The FY 2027 Debt Service Principal and Debt Service Interest budgets may be less than the FY 2026 budget due to early pay-off of the Terminal Expansion project loan.



Airport

BUDGETED EXPENSE TOTAL | \$30,393,132

CHANGE FROM PRIOR YEAR | (\$2,866,495)

New Programs

Continue the multi-year Airport Master Plan (AMP) update.

Expanding the Airport's Air Service Development effort.

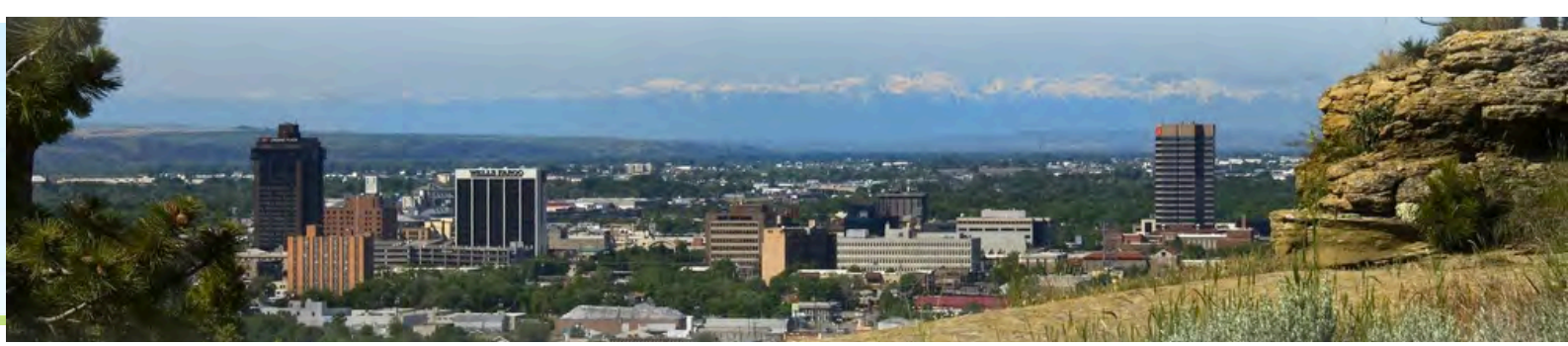
Construction of the terminal landside phase I (ticket counters and inline baggage screening system).



Staffing Changes

Staffing additions include a Marketing Specialist and Construction Project Manager.

Add one position each year to increase the number of Building Maintenance Mechanics and Custodians to maintain the additional Terminal space and provide additional staff to cover additional hours of Airport operation.



GOALS

BUDGETED EXPENSE TOTAL | \$30,393,132

CHANGE FROM PRIOR YEAR | (\$2,866,495)

Goal: Continue the multi-year Airport Master Plan Update Project – Completion Target CY 2026

Action(s) Complete an Airport Master Plan Update with a robust public process.

Outcome: A twenty-year forecast of future Airport infrastructure development with a detailed implementation/financial plan.

Goal: Expansion of the Air Service Development effort to increase air service at the Airport

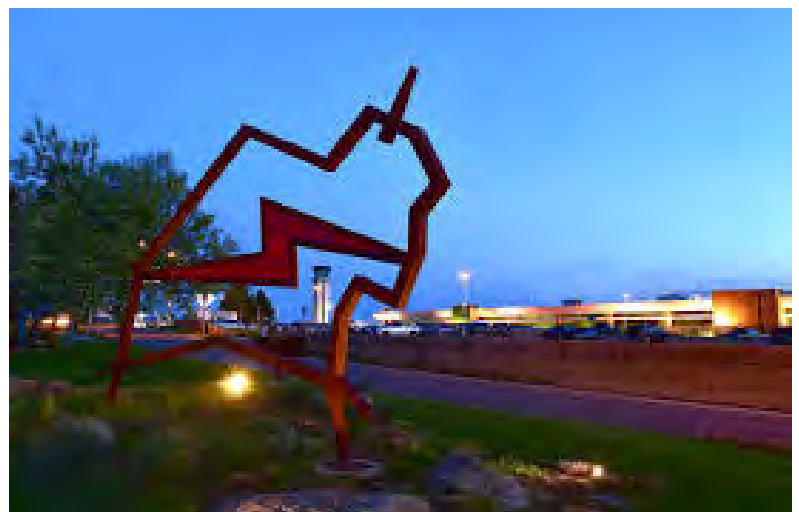
Action: Continue to expand communication, coordination, and cooperation with air carriers regarding new flights, additional airline seats, and improved service for the community.

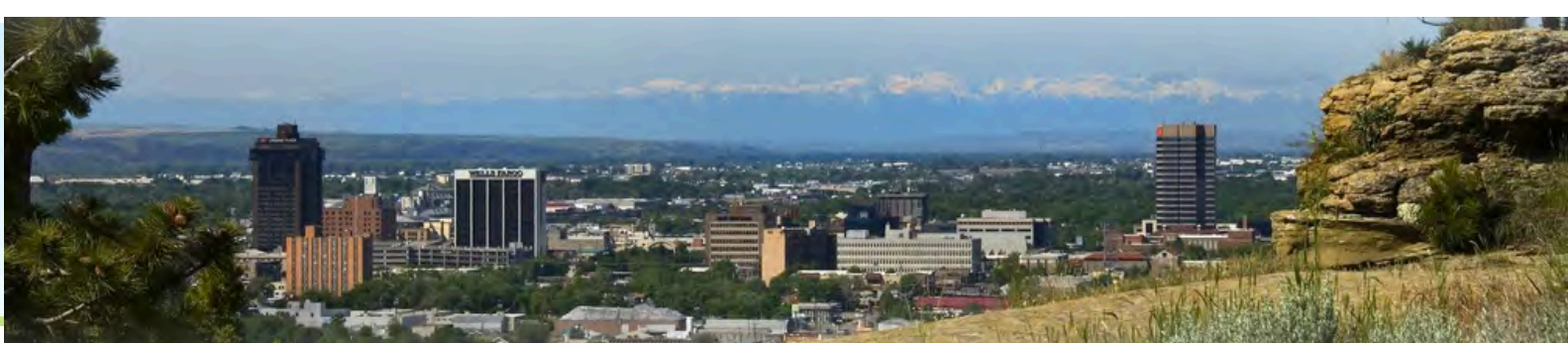
Outcome: Robust travel opportunities for the users of the Airport at a fair price.

Goal: Rehabilitate the front (landside) of the passenger terminal

Action: Phase I – A multi-year project to rehabilitate the ticket counter area and install an inline baggage screening system.

Outcome: Modernize the ticket counters, increasing the overall number of ticket counters, and move checked bag screening behind the ticket counters.



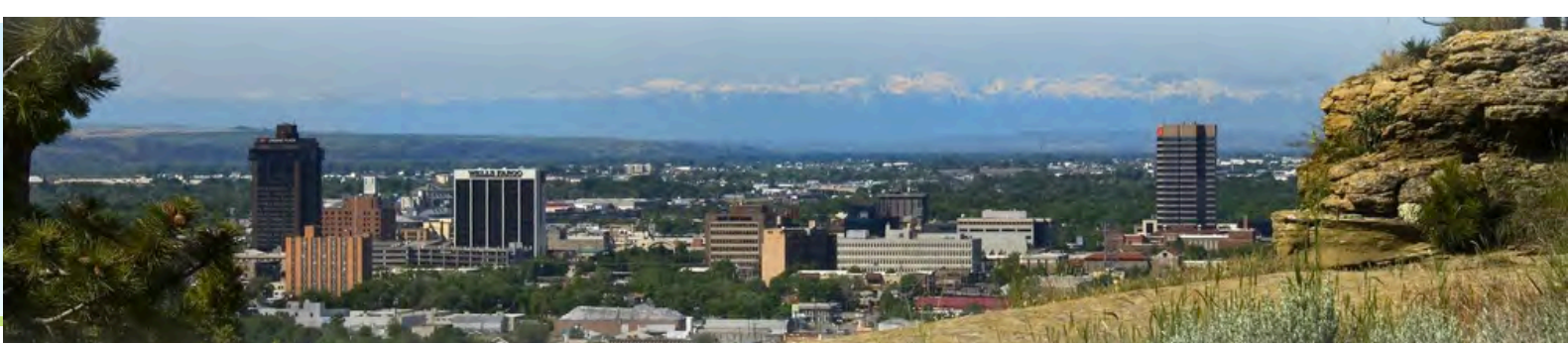


Revenues and Expenses

BUDGETED EXPENSE TOTAL | \$30,393,132

CHANGE FROM PRIOR YEAR | (\$2,866,495)

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	<u>\$ 23,446,631</u>	<u>\$ 26,846,486</u>	<u>\$ 30,236,148</u>	<u>\$ 30,236,148</u>	<u>\$ 30,154,947</u>
REVENUES:					
CHARGE FOR SERVICES	\$ 12,511,636	\$ 13,715,326	\$ 14,349,853	\$ 14,480,000	\$ 14,397,811
FEDERAL/STATE GRANT REVENUE	11,771,050	7,804,289	7,628,480	9,200,000	7,500,000
PFC REVENUE	1,772,110	1,608,006	1,875,000	1,750,000	1,950,000
CFC REVENUE	790,506	864,336	820,000	835,000	907,000
INVESTMENT INTEREST	1,525,182	1,329,218	642,276	1,050,000	1,016,000
SALE OF EQUIPMENT/LAND	-	-	-	-	-
REFUNDS/REIMBURSEMENTS	<u>100,035</u>	<u>77,453</u>	<u>84,940</u>	<u>90,000</u>	<u>43,000</u>
TOTAL REVENUE	<u>\$ 28,470,519</u>	<u>\$ 25,398,628</u>	<u>\$ 25,400,549</u>	<u>\$ 27,405,000</u>	<u>\$ 25,813,811</u>
EXPENSES:					
ADMINISTRATION	\$ 1,950,674	\$ 2,406,945	\$ 2,837,071	\$ 2,375,000	\$ 2,916,398
BUILDING MAINTENANCE	2,195,992	2,328,302	2,607,707	2,255,000	2,864,662
AIRFIELD MAINTENANCE	1,658,414	1,626,553	1,748,170	1,530,000	1,737,820
AIRPORT POLICE	1,027,874	1,146,480	1,250,068	1,170,000	1,427,143
AIRCRAFT RESCUE FIREFIGHTING	1,245,793	1,358,565	1,383,370	1,205,000	1,370,932
BUSINESS PARK	177,959	188,450	352,056	160,000	342,526
CAR RENTAL FUELING	393,021	323,877	332,841	362,000	320,000
CAR WASH FACILITY O&M	208,676	207,140	181,471	175,000	187,207
AIRPORT AIP GRANT PROJECTS	14,089,416	7,470,344	18,422,186	8,200,000	16,908,244
AIRPORT PFC PROJECTS	-	2,909,282	2,000,000	4,983,000	-
AIRPORT CFC PROJECTS	-	21,012	-	25,000	-
CAPITAL OUTLAY	472,725	594,584	1,603,022	3,400,000	1,960,000
DEBT SERVICE-PRINCIPAL	-	-	423,365	1,555,658	305,000
DEBT SERVICE-INTEREST	<u>120,683</u>	<u>124,794</u>	<u>118,300</u>	<u>90,543</u>	<u>53,200</u>
TOTAL EXPENSES	<u>\$ 23,541,227</u>	<u>\$ 20,706,328</u>	<u>\$ 33,259,627</u>	<u>\$ 27,486,201</u>	<u>\$ 30,393,132</u>

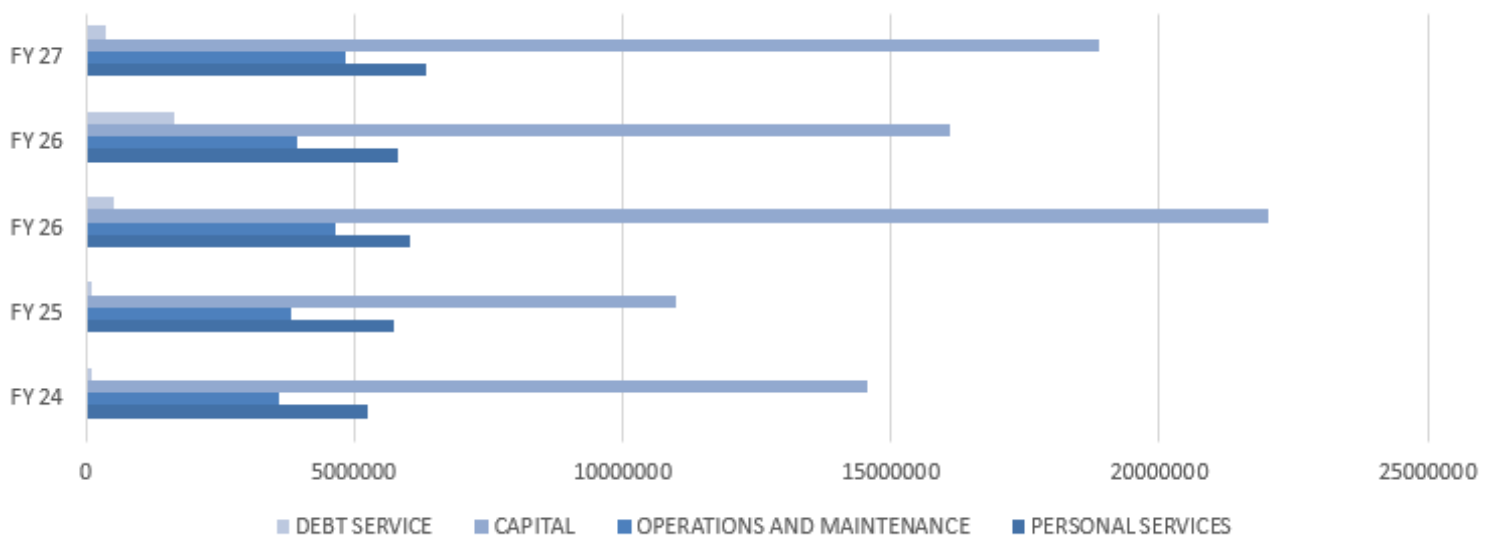


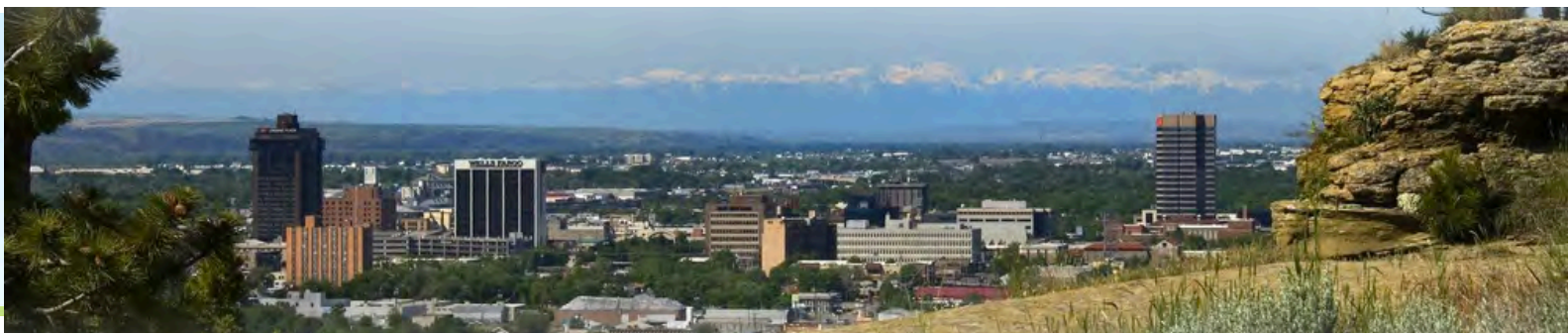
Operating Budget

BUDGETED EXPENSE TOTAL | \$30,393,132

CHANGE FROM PRIOR YEAR | (\$2,866,495)

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 5,244,568	\$ 5,754,297	\$ 6,048,829	\$ 5,800,000	\$ 6,326,763
OPERATIONS AND MAINTENANCE	3,613,835	3,832,015	4,643,925	3,940,000	4,839,925
CAPITAL	14,562,141	10,995,222	22,025,208	16,100,000	18,868,244
DEBT SERVICE	<u>120,683</u>	<u>124,794</u>	<u>541,665</u>	<u>1,646,201</u>	<u>358,200</u>
TOTAL EXPENSES	<u>\$ 23,541,227</u>	<u>\$ 20,706,328</u>	<u>\$ 33,259,627</u>	<u>\$ 27,486,201</u>	<u>\$ 30,393,132</u>





Staffing Authorization

BUDGETED EXPENSE TOTAL | \$30,393,132

CHANGE FROM PRIOR YEAR | (\$2,866,495)

POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
AVIATION & TRANSIT DIRECTOR	0.8	0.8	0.8	0.8
ASSISTANT AVIATION DIRECTOR	0.9	0.9	0.9	1.0
AVIATION & TRANS BUSINESS MGR	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
MARKETING SPECIALIST				
IT SPECIALIST	-	1.0	1.0	1.0
AIRPORT POLICE SUPERVISOR	1.0	1.0	1.0	1.0
AIRPORT POLICE OFFICERS	8.0	8.0	9.0	9.0
POLICE SUPPORT SPECIALIST	1.0	1.0	1.0	1.0
ARFF/AIRFIELD MAINT. WORKER	15.0	15.0	16.0	16.0
EQUIPMENT OPER/MAINT. WORKER	-	-	-	-
AFM/ELECTRICIAN II	1.0	1.0	1.0	1.0
AIRPORT FACILITIES SUPERVISOR	1.0	1.0	1.0	1.0
FACILITIES MAINT. MECHANIC	3.0	3.0	3.0	3.0
FACILITIES MAINT SUPPORT I	12.0	12.0	12.0	12.0
LEAD FAC MAINT SUPPORT 1	1.0	1.0	1.0	1.0
OPERATIONS ARFF SUPERVISOR	1.0	1.0	1.0	1.0
LEAD FACILITIES MAINT. MECHANIC	1.0	1.0	1.0	1.0
OPERATIONS AFM SUPERVISOR	1.0	1.0	1.0	1.0
ACCOUNTANT II	1.0	1.0	1.0	1.0
SR. ACCOUNT CLERK	1.0	1.0	1.0	1.0
AIRPORT ENG/PLAN MANAGER	1.0	1.0	-	-
AFM WORKER/MECHANIC I	1.0	1.0	1.0	1.0
LEAD AIRFIELD MAINT WORK/MECH	1.0	1.0	1.0	1.0
TOTAL	<u>54.7</u>	<u>55.7</u>	<u>56.7</u>	<u>56.8</u>

MET TRANSIT



MET Transit

BUDGETED EXPENSE TOTAL | \$9,886,169

CHANGE FROM PRIOR YEAR | (\$1,226,934)

Budget Justification

The Transit Division of the Aviation and Transit Department is responsible for providing Fixed Route bus and Paratransit van transportation service for the City's citizens. This service meets a significant percentage of the mobility needs for those citizens without access to private transportation (referred to as transit-dependent citizens), particularly students, seniors, low-income populations, and individuals with disabilities.

Revenues

The budget for Transit revenues totals \$9,174,545 for FY 2027, which is a decrease of \$1,424,177 from the FY 2026 budget. This decrease is a combination of decreased capital projects funded by grants in FY 2026 and decreased federal, state and local revenues. Anticipated generated operating revenue increased slightly by \$6,500 primarily due to growth of collected fares and growth of the advertising program. Anticipated federal revenue decreased by \$24,698 due to decreased 5303 planning apportionment, while state source revenue decreased by \$107,947 due to decreases in TransADE funds. Local tax revenues decreased by \$19,089 while Interest on investments increased by \$96,574. Federal capital funds decreased by a total of \$1,689,742.

Operating Expenses

Total FY 2027 budgeted operating expenses of \$8,736,169 reflect an increase of \$555,016 from FY 2026. Personnel services increased significantly by \$216,726 due to step increases for those employees with six years of service or less and the union negotiated cost of living increases. Overall non-personnel operating budget items increased by a total of \$151,128; this is a result of adjustments across the board with fleet, auto parts, and facility expenditure increasing by a combined \$89,971 and insurance costs increasing by \$51,987.



MET Transit

BUDGETED EXPENSE TOTAL | \$9,886,169

CHANGE FROM PRIOR YEAR | (\$1,226,934)

Budget Justification continued...

Paratransit operations increased by \$959 while fixed-route operations decreased by \$7,122, and overall administration increased by a combined \$15,334. Increases in operational expenses occurred primarily due to parts usage for fleet repairs and cost escalations for services. Expenses were selectively reduced where able with cuts to management training, marketing items, and other controllable expenses.

Capital Expenses

Transit's FY 2027 capital expenditure budget totals \$1,150,000 and consists of planned bus stop improvements (\$162,500), construction supporting amenity updates at the Stewart Park Transfer Center (\$400,000), a replacement forklift (\$50,000) for use at the METroplex, and a Downtown Transfer Center Service window/remodel project (\$287,500) rolled forward from FY26. Also a MET facility generator project was rolled forward from FY26 and was increased in size to meet revised needs (\$250,000).

A combination of Section 5310 and Section 5339A Grant will fund 80% of the allowed costs for the bus stop improvements. Section 5339A federal formula funding will be used as available for 80% of allowable facility projects and the forklift replacement. Total expenditure of \$900,000 includes \$720,000 in federal grants (reflected above in total Revenues) and \$180,000 in local match funded by using MET Transit reserves.





MET Transit

BUDGETED EXPENSE TOTAL | \$9,886,169
CHANGE FROM PRIOR YEAR | (\$1,226,934)

New Programs

MET anticipates exploring additional routing and revenue options to support fixed-route service expansion by utilizing area CMAQ funding.

Staffing Changes

MET is not requesting additional staff for FY 2027.

Department Goals

- Goal:** Improve bus stop locations through assessment for usability and proper amenities.
- Action(s):** Continue assessment of bus stop locations for accessibility, amenities based on usage, and equity for the community. Implement identified improvements to designated locations.
- Outcome:** A more accessible transit system that equitably and effectively serves the riding public with appropriate amenities.

- Goal:** Continue to improve Transit system convenience and usability to increase ridership.
- Action(s):** Complete updates to the Stewart Park Transfer Center to provide for improved passenger amenities. Continue to assess improvements to fixed route bus scheduling and routes for potential modifications or changes to enhance usability for the public.
- Outcome:** A more efficient and effective transit system resulting in increased ridership, convenience, and customer satisfaction.
- Goal:** Continue to increase Transit Division revenue for ongoing and expanded operations.
- Action(s):** Continue growth of the Transit advertising program to increase generated revenue. Using the completed Governance and Funding Study findings, assess potential partnerships and other revenue growth strategies to increase transit reach and funding levels.
- Outcome:** An increase in revenue generated providing improved ability to meet match requirements, additional funds for utilization in existing and expanded operations, and clearer plans for future revenue growth.



Staffing Authorization

BUDGETED EXPENSE TOTAL | \$9,886,169

CHANGE FROM PRIOR YEAR | (\$1,226,934)

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
AVIATION & TRANSIT DIRECTOR	0.2	0.2	0.2	0.2
ASSISTANT AVIATION DIRECTOR	0.1	-	-	-
ASSISTANT TRANSIT DIRECTOR	1.0	1.0	1.0	1.0
TRANSIT OPERATIONS COORDINATOR	-	-	1.0	1.0
TRANSIT MAINTENANCE SUPERVISOR	-	-	1.0	1.0
TRANSIT SUPERVISOR	3.0	3.0	-	-
TRANSIT TRAINING AND COMPLIANCE COORD.	-	-	1.0	1.0
ROAD SUPERVISOR	2.0	2.0	3.0	3.0
MARKETING SPECIALIST	0.5	0.5	1.0	1.0
TRANSIT PLANNING & DEVELOPMENT COORD.	1.0	1.0	1.0	1.0
PC SUPPORT SPECIALIST	0.5	0.5	-	-
TRANSIT/PARATRANSIT OPERATORS	41.0	41.0	47.0	47.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
TRANSIT SERVICE WORKER	1.0	1.0	2.0	2.0
MECHANIC II	3.0	3.0	3.0	3.0
FACILITIES MAINT MECHANIC	1.0	1.0	1.0	1.0
TRANSIT SERVICES DISPATCHER	4.0	4.0	5.0	5.0
TOTAL	59.3	59.2	68.2	68.2



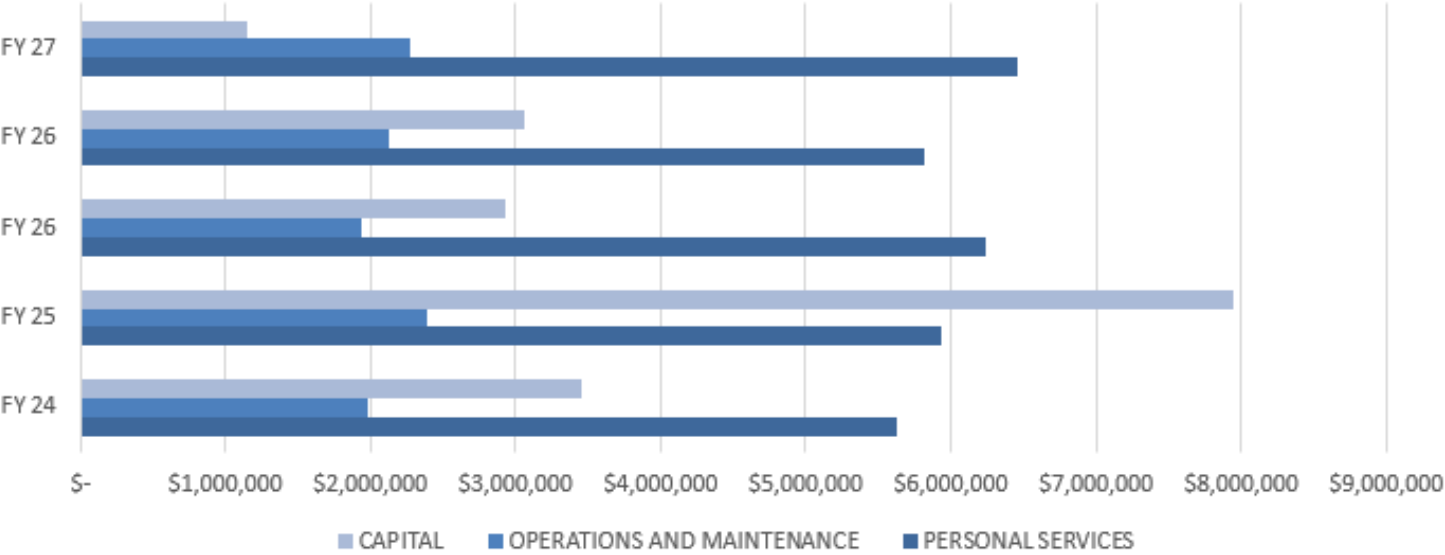
Budgeted Expenses

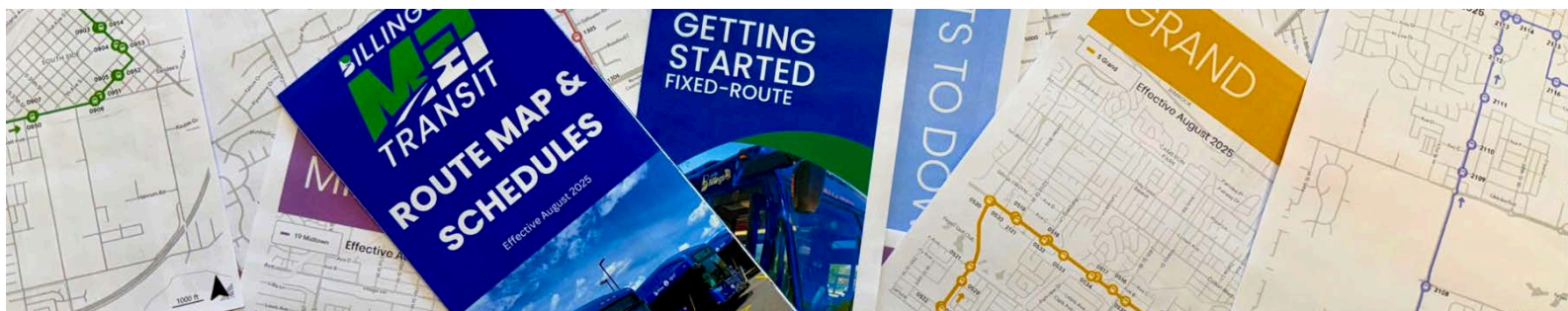
BUDGETED EXPENSE TOTAL | \$9,886,169
 CHANGE FROM PRIOR YEAR | (\$1,226,934)

TRANSIT FUND OPERATING BUDGET

FUND 5710,5720,4110,4120,2040

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 5,620,748	\$ 5,936,678	\$ 6,239,337	\$ 5,822,899	\$ 6,456,063
OPERATIONS AND MAINTENANCE	1,987,779	2,394,141	1,941,816	2,125,401	2,280,106
CAPITAL	<u>3,455,639</u>	<u>7,943,991</u>	<u>2,931,950</u>	<u>3,056,244</u>	<u>1,150,000</u>
TOTAL EXPENSES	<u>\$ 11,064,166</u>	<u>\$ 16,274,810</u>	<u>\$ 11,113,103</u>	<u>\$ 11,004,545</u>	<u>\$ 9,886,169</u>





Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$9,886,169

CHANGE FROM PRIOR YEAR | (\$1,226,934)

TRANSIT FUND OPERATING BUDGET

FUNDS 5710,5720,4110,4120,2040

EXPENSES:

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
ADMINISTRATION	\$ 1,583,150	\$ 1,260,119	\$ 911,758	\$ 1,025,604	\$ 957,556
OPERATIONS/DRIVERS	3,067,485	3,365,047	3,831,532	3,516,173	3,950,258
OPERATIONS/NON-DRIVERS	451,254	650,156	575,749	505,981	648,228
MAINTENANCE	1,164,217	1,503,355	1,342,619	1,454,341	1,633,909
MARKETING	117,650	121,331	141,041	118,837	135,194
PARATRANSIT	1,181,885	1,282,614	1,326,981	1,281,948	1,363,954
DOWNTOWN TRANSFER CNTR	42,886	67,465	51,473	45,417	47,070
TRANSFER OUT	-	5,000	-	-	-
CAPITAL-LOCAL	-	12,843	-	-	-
CAPITAL - FEDERAL	3,455,639	7,931,148	2,931,950	3,056,244	1,150,000
O & M - LOCAL	-	80,732	-	-	-
TOTAL EXPENSES	\$ 11,064,166	\$ 16,279,810	\$ 11,113,103	\$ 11,004,545	\$ 9,886,169



Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$9,886,169
 CHANGE FROM PRIOR YEAR | (\$1,226,934)



TRANSIT FUND OPERATING BUDGET					
FUNDS 5710,5720,4110,4120,2040					
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	\$ 6,888,083	\$ 8,714,847	\$ 6,659,981	\$ 7,181,875	\$ 6,561,920
REVENUES:					
STATE AND FEDERAL GRANTS	\$ 5,029,146	\$ 3,975,386	\$ 3,546,254	\$ 3,546,254	\$ 3,397,210
FTA CAPITAL GRANT	2,822,360	5,875,406	2,409,742	2,179,742	920,000
TAX REVENUE	2,648,844	3,073,206	3,101,281	3,090,116	3,203,348
INTER GOVERNMENTAL	335,866	352,021	362,211	362,145	371,679
OPERATING REVENUES	818,338	873,717	891,100	905,766	927,600
INTEREST ON INVESTMENTS	315,857	293,369	241,434	236,378	338,008
MISCELLANEOUS	23,277	44,926	10,050	16,190	10,050
TRANSFER IN	-	4,999	-	-	-
SALE SURPLUS EQUIP	2,549	26,062	36,650	48,000	6,650
TOTAL REVENUE	\$ 11,996,237	\$ 14,519,092	\$ 10,598,722	\$ 10,384,590	\$ 9,174,545



FINANCE



Finance Department

BUDGETED EXPENSE TOTAL | \$8,390,519

CHANGE FROM PRIOR YEAR | \$451,337

Budget Justification

The Finance Department manages essential municipal functions, including Purchasing, Accounts Payable, Business Licenses, Debt and Investment Management, and Financial Reporting. For FY27, the department is requesting \$2.1 million from the General Fund to cover internal salaries, operations, and maintenance. While this request supports daily needs, the total departmental budget is \$8.3 million, reflecting an overall increase of \$451,337 compared to the previous fiscal year.

This budget growth is primarily driven by a strategic one-time transfer from the Capital Replacement Plan into the Public Safety Fund. This move facilitates a shift in how the City acquires Police tasers and body cameras, moving from one-time capital purchases to an annual lease model. Other rising expenses contributing to the total include higher Internal Service charges, increased costs for contracted Professional Services, standard adjustments to salaries and wages, and an increase in Storm Debt Service to fund future infrastructure via fee collections.

Conversely, the department has achieved significant savings through the restructuring of the City Hall lease. Annual payments have been reduced following a substantial pay-down of the debt, funded by proceeds from the sale of the Park 1 Structure, the former City Hall, and the application of Historical Tax Credits. These reductions help offset the broader operational increases, balancing the department's long-term fiscal obligations with its immediate service requirements.

New Programs

There are no new or expanded programs for FY27.



Staffing Authorization

BUDGETED EXPENSE TOTAL | \$8,390,519

CHANGE FROM PRIOR YEAR | \$451,337

Staffing Changes:

The Finance department is recommending holding open one vacant position for the next few years. This will help balance the City’s budget in the wake of the property tax legislation in 2025. The Grants Administrator position is recommended to remain unfilled. An Accountant II will replace the Budget Analyst in FY2027.

POSITION	ACTUAL FY 25	ACTUAL FY 26	BUDGET FY 26	APPROVED FY 27
FINANCE DIRECTOR	1.0	1.0	1.0	1.0
CONTROLLER	-	-	1.0	1.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
BUDGET ANALYST	-	-	1.0	-
ACCOUNTANT II	3.0	3.0	2.0	3.0
ACCOUNTING TECHNICIAN	1.0	1.0	1.0	1.0
ACCOUNT CLERK II	3.0	3.0	3.0	3.0
DEBT/INVESTMENT COORDINATOR	1.0	1.0	1.0	1.0
GRANTS ADMINISTRATOR	1.0	1.0	1.0	1.0
PURCHASING AGENT	1.0	1.0	1.0	1.0
TOTAL	<u>12.0</u>	<u>12.0</u>	<u>13.0</u>	<u>13.0</u>



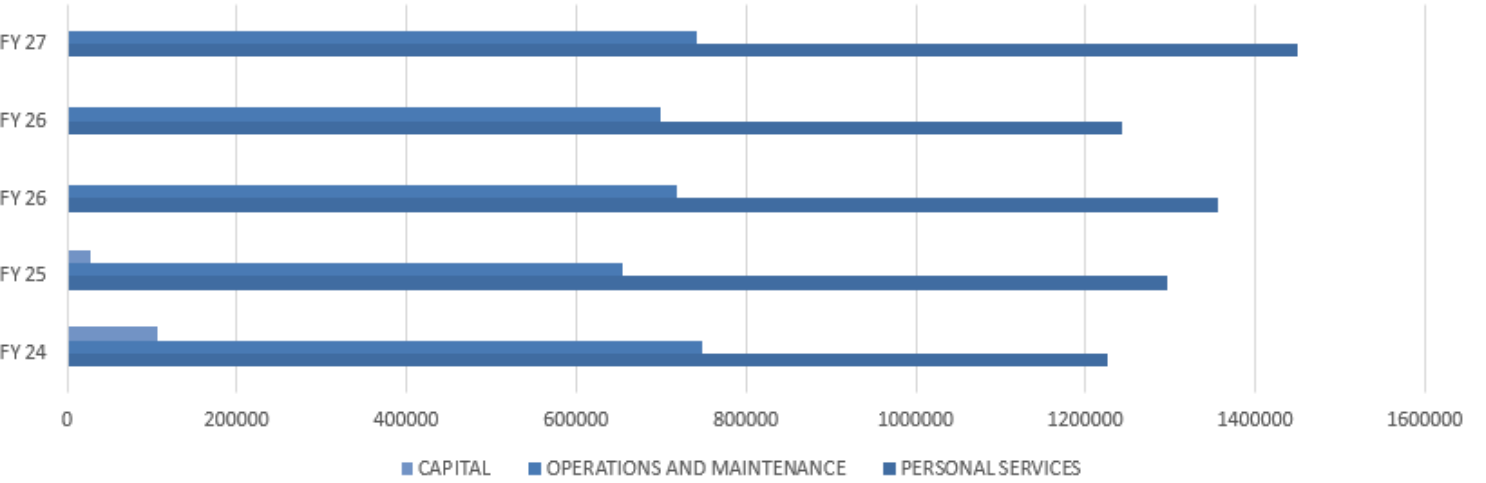
Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$8,390,519
CHANGE FROM PRIOR YEAR | \$451,337



GENERAL FUND

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 1,224,661	\$ 1,296,771	\$ 1,355,012	\$ 1,243,458	\$ 1,448,680
OPERATIONS AND MAINTENANCE	748,154	653,670	717,507	700,000	741,382
CAPITAL	<u>107,412</u>	<u>27,747</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 2,080,227</u>	<u>\$ 1,978,188</u>	<u>\$ 2,072,519</u>	<u>\$ 1,943,458</u>	<u>\$ 2,190,062</u>



Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$8,390,519

CHANGE FROM PRIOR YEAR | \$451,337

EXPENSE BY FUND	FINANCE DEPARTMENT EXPENSE				
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
GENERAL FUND	\$ 2,080,227	\$ 1,978,187	\$ 2,072,519	\$ 1,943,458	\$ 2,190,062
CENTRAL SERVICES FUND	106,664	277,855	270,862	148,064	171,931
CAPITAL REPLACEMENT FUND	2,568	6,984	4,881	4,881	513,646
SPECIAL IMPROVEMENT DISTRICT BONDS	1,015,678	983,260	804,750	804,750	801,200
SIDEWALK DISTRICT BONDS	544,755	660,592	513,800	513,800	518,600
STORM SEWER DEBT SERVICE	1,007,130	997,544	1,473,500	1,473,500	1,817,775
CITY HALL FINANCING	-	10,749,841	1,240,034	7,601,090	467,056
FORMER FEDERAL BUILDING	-	490,935	-	6,790,000	395,563
<i>GENERAL OBLIGATION DEBT</i>					
LIBRARY G.O.	768,689	761,490	799,586	799,586	752,086
STREET IMPROVEMENTS G.O. 2004A	350,048	355,029	-	-	16,000
BALLPARK G.O. 2015 REFUNDING	748,160	846,469	759,250	759,250	746,600
TOTAL EXPENDITURES	<u>\$ 6,623,919</u>	<u>\$ 18,108,186</u>	<u>\$ 7,939,182</u>	<u>\$ 20,838,379</u>	<u>\$ 8,390,519</u>



Budgeted Expenses

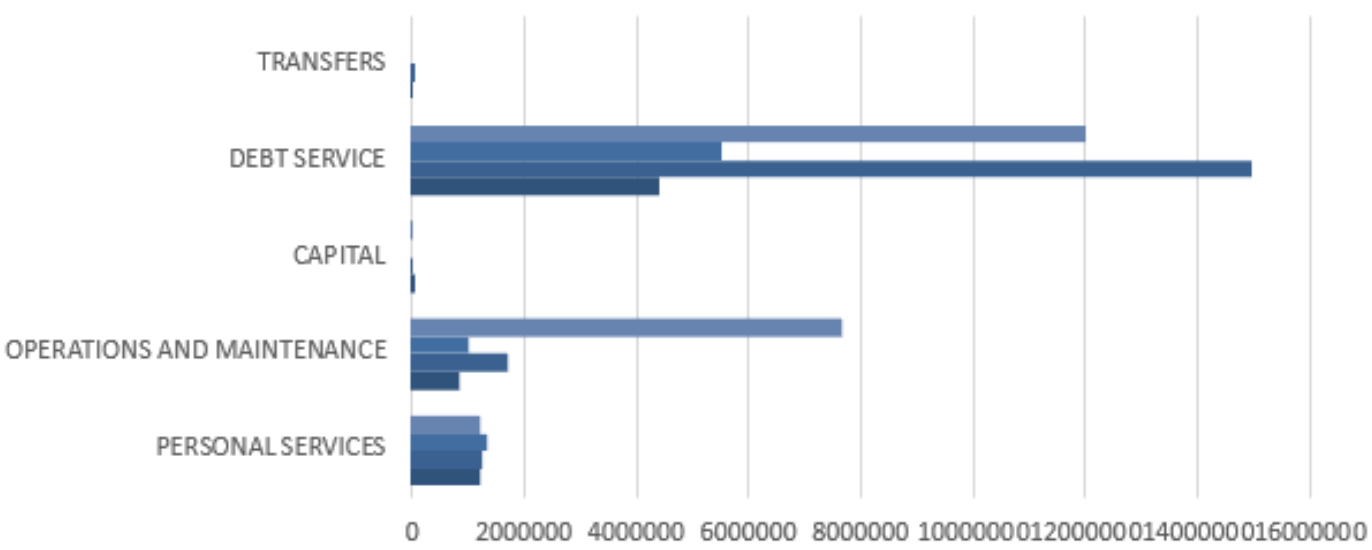
BUDGETED EXPENSE TOTAL | \$8,390,519
CHANGE FROM PRIOR YEAR | \$451,337

FINANCE DEPARTMENT ALL FUNDS

EXPENSE BY CLASSIFICATION

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 1,224,661	\$ 1,296,771	\$ 1,355,012	\$ 1,243,458	\$ 1,448,680
OPERATIONS AND MAINTENANCE	872,926	1,749,969	1,053,450	7,638,064	1,356,922
CAPITAL	107,412	27,747	-	4,881	-
DEBT SERVICE	4,391,648	14,918,650	5,530,720	11,951,976	5,060,917
TRANSFERS	11,888	103,704	-	-	524,000
DEPRECIATION	15,384	11,345	-	-	-
TOTAL EXPENDITURES	<u>\$ 6,623,919</u>	<u>\$ 18,108,186</u>	<u>\$ 7,939,182</u>	<u>\$ 20,838,379</u>	<u>\$ 8,390,519</u>

■ FY 26 ■ FY 26 ■ FY 25 ■ FY 24





Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$8,390,519

CHANGE FROM PRIOR YEAR | \$451,337

FINANCE DEPARTMENT REVENUE

REVENUE BY FUND	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
GENERAL FUND	\$ 41,329,956	\$ 43,199,846	\$ 43,168,269	\$ 42,619,151	\$ 44,271,433
PUBLIC SAFETY FUND	53,350,685	56,785,666	58,163,314	56,272,865	60,584,627
CENTRAL SERVICES FUND	119,106	155,351	246,285	221,485	244,405
CAPITAL REPLACEMENT FUND	2,541,143	2,765,282	2,782,479	2,896,837	2,778,388
SPECIAL IMPROVEMENT DISTRICT BONDS	1,592,123	1,219,851	987,895	519,150	1,007,053
SIDEWALK DISTRICT BONDS	818,888	709,561	775,000	775,000	775,000
NEW CITY HALL FINANCING	-	10,163,410	690,034	8,965,706	467,056
FORMER FEDERAL BUILDING	-	1,258,407	-	12,870,913	-
STORM SEWER DEBT SERVICE	201,675	1,036,110	1,499,230	1,051,432	1,853,230
<i>GENERAL OBLIGATION DEBT</i>					
LIBRARY G.O.	686,697	710,844	770,322	736,138	808,041
PARKS G.O. SERIES 2000	10	16	-	-	-
STREET IMPROVEMENTS G.O. 2004A	360,378	2,196	-	-	-
BALLPARK G.O. 2015 REFUNDING	<u>752,302</u>	<u>855,524</u>	<u>767,768</u>	<u>738,712</u>	<u>681,260</u>
TOTAL REVENUE	<u>\$ 101,752,963</u>	<u>\$ 118,862,064</u>	<u>\$ 109,850,596</u>	<u>\$ 127,667,389</u>	<u>\$ 113,470,493</u>



Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$8,390,519

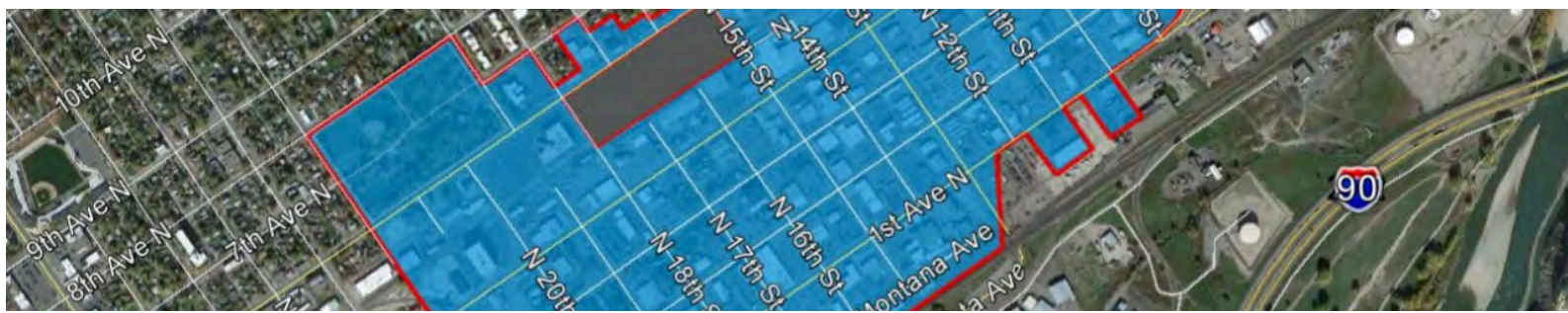
CHANGE FROM PRIOR YEAR | \$451,337

FINANCE DEPARTMENT ALL FUNDS

REVENUE BY TYPE

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
TAXES	\$ 56,065,622	\$ 56,345,759	\$ 56,937,688	\$ 55,835,784	\$ 58,594,248
SPECIAL ASSESSMENTS	1,587,432	1,686,697	1,715,000	1,234,052	1,715,000
LICENSES & PERMITS	1,887,037	2,040,040	1,977,395	2,079,251	1,587,998
INTERGOVERNMENTAL	15,561,857	16,538,781	17,514,819	16,367,770	18,047,516
CHARGES FOR SERVICE	3,431,352	3,950,782	4,302,827	3,926,769	4,238,299
INVESTMENT EARNINGS	1,237,603	892,757	564,370	735,469	754,765
CONTRIBUTIONS/DONATIONS	-	1,258,407	-	6,600,947	-
DEBT PROCEEDS	12,025	10,250,702	-	-	-
SALE OF ASSET	-	-	-	2,652,705	-
INTERFUND TRANSFERS	21,948,002	25,879,290	26,837,417	38,204,445	28,529,766
MISCELLANEOUS	<u>22,033</u>	<u>18,849</u>	<u>1,080</u>	<u>30,197</u>	<u>2,901</u>
TOTAL REVENUE	<u>\$ 101,752,963</u>	<u>\$ 118,862,064</u>	<u>\$ 109,850,596</u>	<u>\$ 127,667,389</u>	<u>\$ 113,470,493</u>

URBAN RENEWAL DISTRICTS



Urban Renewal Districts

BUDGETED EXPENSE TOTAL | \$21,304,371

CHANGE FROM PRIOR YEAR | \$915,407

Budget Justification

The Tax Increment Funds are used to account for the Tax Increment Districts in Billings. The three districts are the South Billings Boulevard Urban Renewal District, North 27th Street Urban Renewal District and East Billings Urban Renewal District. Revenues include property taxes paid by the district property owners and earnings on cash and investments. Expenditures are used for development incentives, programs, projects and city infrastructure improvement within the associated district and costs allocated are for the administration of the district.

Administration of the districts is handled by their respective advisory boards. Each board is governed by a Memorandum of Understanding with the City and functions as a non-profit advisory board to the City Council. The City Council is the ultimate decision maker for expenditures of urban renewal district funds. Administrative fees are used by the boards for implementation and planning of district projects. The budget also includes cost allocation within each fund to cover the expenses for city time and resources from the Planning, Finance, and Administration Departments.

The Tax Increment Districts will continue to provide developmental incentives for business and city infrastructure improvement based on City Council approval.

The Downtown Revolving Loan was established to spur development downtown. The program was established in 1976 with a contribution from the Tax Increment Fund of approximately \$600,000. Loans are provided for eligible projects up to \$250,000. City Code section 13-1100 establishes the program and eligible uses of funds.



Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$21,304,371

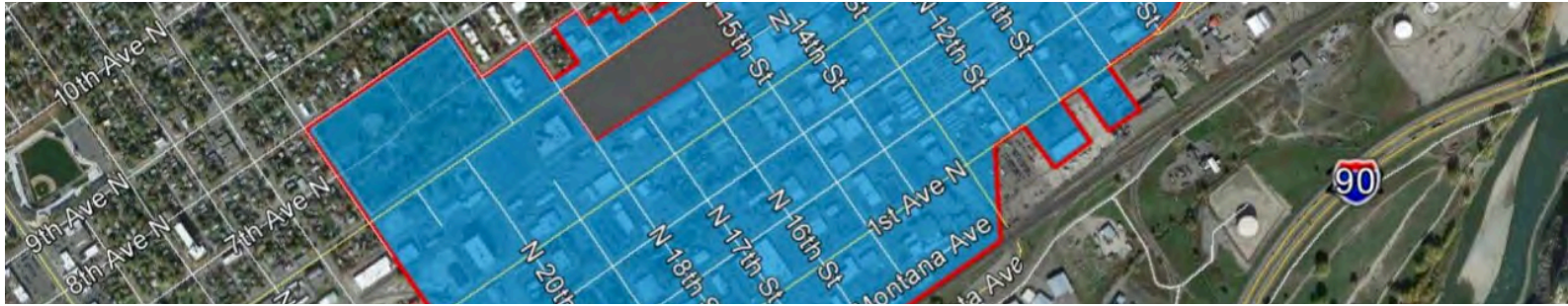
CHANGE FROM PRIOR YEAR | \$915,407

ALL TAX INCREMENT OPERATING FUNDS URBAN RENEWAL DEVELOPMENT BY CLASSIFICATION

	ACTUAL FY 24	ACTUAL FY 25	APPROVED FY 26	ESTIMATE FY 26	APPROVED FY 27
Contributions/Donations	\$ 53,881	\$ -	\$ -	\$ -	\$ -
Intergovernmental	871,019	897,791	897,791	950,340	897,791
Investment Earnings	612,636	634,381	499,320	286,678	699,047
Transfers	146,350	2,214,982	-	17,847,741	-
Other Financing	7,574,705	4,213,975	9,600,000	20,850,000	10,000,000
Miscellaneous	163,380	305,420	115,000	48,572	115,000
Taxes	8,349,274	8,106,710	8,371,386	7,155,517	8,844,337
TOTAL REVENUE	\$ 17,771,245	\$ 16,373,259	\$ 19,483,497	\$ 47,138,848	\$ 20,556,175

ALL TAX INCREMENT OPERATING FUNDS URBAN RENEWAL DEVELOPMENT BY FUND

	ACTUAL FY 24	ACTUAL FY 25	APPROVED FY 26	ESTIMATE FY 26	APPROVED FY 27
Downtown Revolving Loan	\$ 259,006	\$ 388,192	\$ 177,471	\$ 90,307	\$ 202,459
South TIF	5,295,187	5,154,372	14,761,340	42,408,697	15,740,990
East TIF	1,387,726	1,269,358	1,289,097	991,932	1,164,799
N. 27th TIF	10,829,326	9,561,337	3,255,589	3,647,912	3,447,927
TOTAL REVENUE	\$ 17,771,245	\$ 16,373,259	\$ 19,483,497	\$ 47,138,848	\$ 20,556,175



Budgeted Expenses

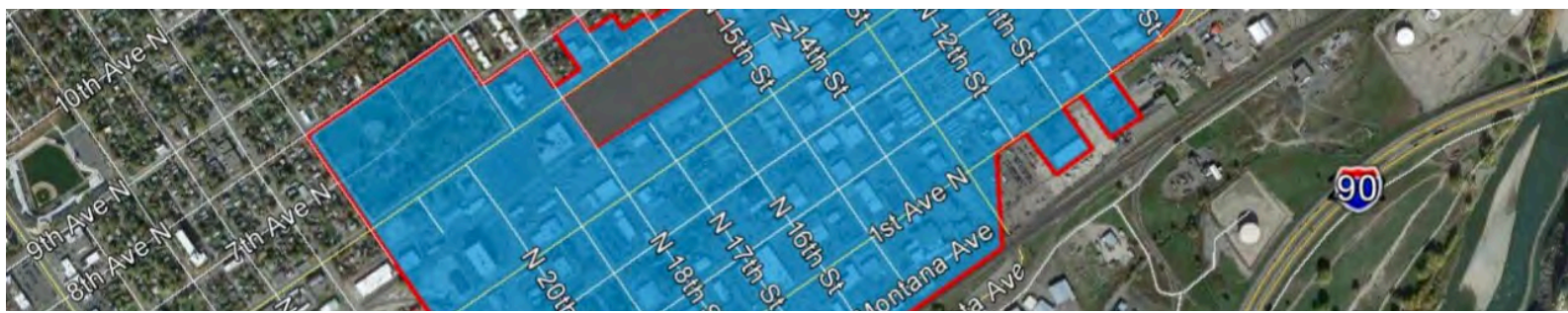
BUDGETED EXPENSE TOTAL | \$21,304,371
 CHANGE FROM PRIOR YEAR | \$915,407

ALL TAX INCREMENT OPERATING FUNDS URBAN RENEWAL DEVELOPMENT BY CLASSIFICATION

	ACTUAL FY 24	ACTUAL FY 25	APPROVED FY 26	ESTIMATE FY 26	APPROVED FY 27
Bond Issuance Costs	\$ 395,517	\$ 197,185	\$ -	\$ 455,279	\$ 500,000
Capital Outlay	3,424,541	4,514,372	9,750,000	16,087,495	10,559,800
Interest and Fiscal Charges	1,307,260	1,313,482	2,709,656	2,711,356	2,427,931
Operation and Maintenance	4,191,712	3,421,702	6,103,286	4,347,753	5,834,207
Principal	1,185,000	8,985,000	1,780,075	1,780,075	1,915,000
Transfers Out	582,023	4,601,524	45,947	17,893,688	67,433
TOTAL EXPENDITURES	\$ 11,086,053	\$ 23,033,265	\$ 20,388,964	\$ 43,275,646	\$ 21,304,371

ALL TAX INCREMENT OPERATING FUNDS URBAN RENEWAL DEVELOPMENT BY FUND

	ACTUAL FY 24	ACTUAL FY 25	APPROVED FY 26	ESTIMATE FY 26	APPROVED FY 27
Downtown Revolving Loan	\$ 168,204	\$ 273,777	\$ 807,030	\$ 7,030	\$ 801,559
South TIF	6,228,640	7,521,913	15,461,392	36,373,384	15,552,436
East TIF	951,878	1,182,784	1,383,721	1,580,074	1,720,010
N. 27th TIF	3,737,331	14,054,791	2,736,821	5,315,158	3,230,366
TOTAL EXPENDITURES	\$ 11,086,053	\$ 23,033,265	\$ 20,388,964	\$ 43,275,646	\$ 21,304,371



South Billings Boulevard

BUDGETED EXPENSE TOTAL | \$15,552,436

CHANGE FROM PRIOR YEAR | \$91,044

Budget Justification

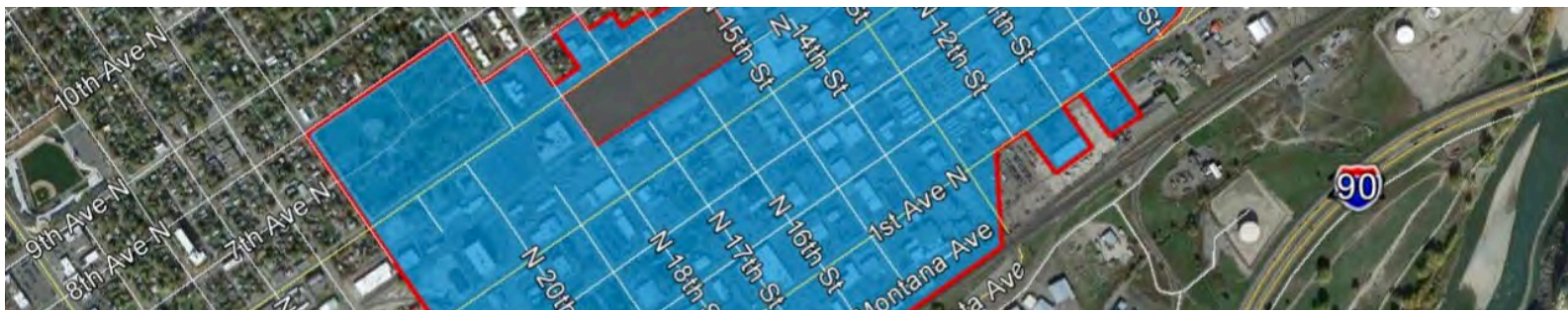
Budgeted expenditures increased \$91,044 from the prior year. The largest change was an increase in capital costs of \$1.4 million, offset by a decrease in development incentives of \$1.3 million. The FY26 budget had several large dollar incentives budgeted where FY27 does not include as many large projects. The Amend Park Recreation Center is currently under construction, and a lot of time and effort is focused on this one project.

The South Billings Boulevard Urban Renewal District (SBBURD) reduced their operating agreement fees by \$33,750 reporting a total expense of \$126,250 for FY27.

Cost allocation charges are budgeted at \$65,211 specifically to cover Planning and Community Services Department employee time and \$79,807 to cover additional city time and resources.

The FY27 budget includes \$500,000 for unspecified development assistance projects, \$50,000 for sewer and utility hookups and \$1,000,000 for unspecified community & residential enhancements. The unspecified budget categories are used to allow SBBURD the flexibility to approve new projects throughout the year.

Capital construction for FY27 is estimated at \$10.6 million, which includes \$10.0 million allocated for the construction of the South Park Pool renovation and \$559,800 for street improvements.



North 27th Street

BUDGETED EXPENSE TOTAL | \$3,230,366

CHANGE FROM PRIOR YEAR | \$496,545

Budget Justification

The North 27th Street Urban Renewal District will continue to share the cost with the Downtown Billings Association (DBA) for increased security in the Billings downtown area for Cooperative Safety. The downtown security includes foot-patrol officers from the City of Billings Police Department along with an additional security contract secured by the Downtown Billings Association. The North 27th Street Urban Renewal District shares a portion of these patrol costs and has \$189,000 included in their budget for FY27 for the shared patrol expenses.

The total transfer to the Parking Division for FY27 is \$45,950, which is used to provide one month's free parking for downtown during the holiday period.

The Downtown Billings Partnership, Inc administrative costs were reduced by 21% for FY27. Total administrative costs budgeted in FY27 are \$258,102 compared to \$326,105 in FY26. Expenses in fiscal year 2027 include cost allocations at \$65,209 specifically to cover Planning and Community Services Department employee time and \$67,317 for additional city time and resources.

New developmental incentives of \$1.3 million are budgeted for FY27. These development incentives are comprised of four specific projects estimated at \$1.2 million as well as \$30,000 for the sign program, \$50,000 for façade improvements and \$50,000 for unspecified development projects. There are no capital improvements budgeted for FY27.



East Billings

BUDGETED EXPENSE TOTAL | \$1,720,010

CHANGE FROM PRIOR YEAR | \$336,289

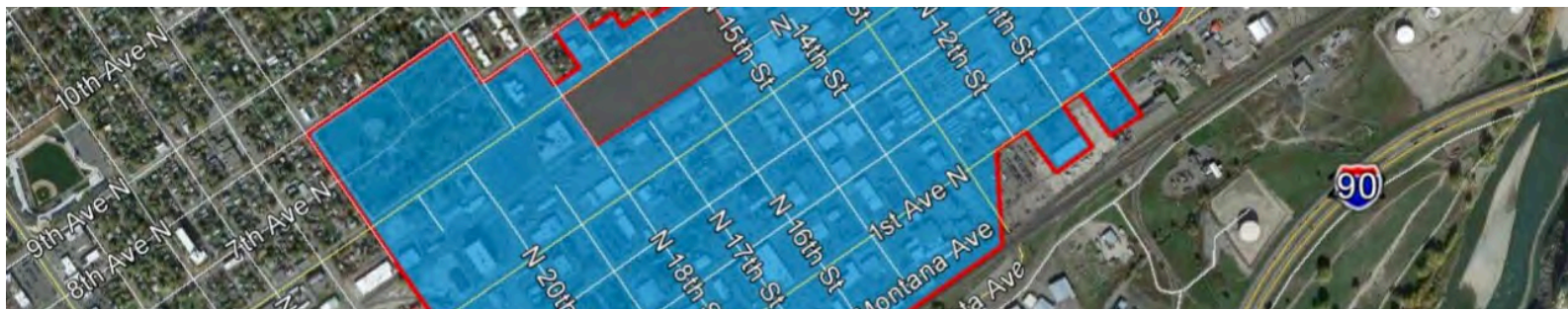
Budget Justification

The East Billings Urban Renewal District (EBURD) reduced their administrative costs by \$39,850 for FY27 and have budgeted \$139,900 in total for their FY27 operating costs compared to \$179,750 for FY26.

Expenses in fiscal year 2027 for cost allocations are \$65,209 specifically to cover Planning and Community Services Department employee time and \$49,482 for additional city time and resources.

There are two capital improvement projects planned in fiscal year 2027 totaling \$150,000 for sidewalk and street improvements.

Development Incentives are budgeted at \$1,004,185 for FY27. The budget includes four specific projects earmarked for FY27 totaling \$774,185 and a reserve of \$230,000 for unspecified projects. The unspecified budgeted amount allows the EBURD the ability to approve new projects throughout the year. There are no capital improvement projects budgeted for fiscal year 2027.



Downtown Revolving Loan

BUDGETED EXPENSE TOTAL | \$801,559

CHANGE FROM PRIOR YEAR | (\$5,471)

Budget Justification

The Downtown Revolving Loan was established to spur development downtown. The program was established in 1976 with a contribution from the Tax Increment Fund of approximately \$600,000. Loans are provided for eligible projects up to \$250,000.

FIRE DEPARTMENT



Fire Department



BUDGETED EXPENSE TOTAL | \$32,728,327

Public Safety (Fire): \$30,471,233

911: \$1,553,370

Radio: \$393,780

Grants: \$99,000

Capital Replacement Fund: \$30,627

Fire Station Construction: \$178,519

Road Maintenance District: \$1,798

CHANGE FROM PRIOR YEAR | \$1,431,325

Public Safety (Fire): \$1,395,693

911: \$148,776

Radio: (\$42,500)

Grants: (\$1,033)

Capital Replacement Fund: (\$247,881)

Fire Station Construction: \$178,519

Road Maintenance District: \$51

Budget Justification

The Billings Fire Department's primary responsibility is to protect life, property, and the environment by providing fire suppression, emergency medical services, hazardous materials mitigation, technical rescue, and a wide range of service responses. In addition to emergency operations, the department performs critical prevention functions including fire and arson investigations, public education, fire code enforcement, plan reviews, and community risk reduction initiatives. These services are provided to residents of the City of Billings as well as those living within the Billings Urban Fire Service Area (BUFSA) in Yellowstone County. As an all-hazards organization, the department must continually adapt to meet the growing and evolving needs of the community.

To effectively deliver these services, the department operates multiple specialized divisions that ensure personnel remain trained, proficient, and prepared for the wide variety of incidents encountered. The organization is built around three essential operational pillars: Fire Suppression, Emergency Medical Services (EMS), and Emergency Communications (911).



Fire Department

BUDGETED EXPENSE TOTAL | \$32,728,327

CHANGE FROM PRIOR YEAR | \$1,431,325

Budget Justification continued...

In addition to operational responsibilities, the Fire Department manages and maintains eleven facilities across the city, including the recently constructed 911 Communications Center. Funding associated with Fire operations is distributed across several funds, including Public Safety Fire, the 911 Center Fund, the Radio Communications Fund, Fire Grants, and Road Maintenance funds. Fiscal Year 2026 provided valuable insight into operational needs and future priorities required to maintain the high level of service expected by our community.

The department's budgeting philosophy prioritizes investments in personnel, fleet, and facilities, in that order. FY26 enabled the department to add personnel, thereby improving operational efficiency and service delivery. Continuing to build on these gains remains essential as call volumes and service expectations increase. At the same time, our newest fire apparatus is still in the manufacturing process and is expected to be delivered in early 2027, representing an important step toward maintaining a reliable and modern fleet.

For FY27, the department's initial operational priority was staffing Fire Station 8, adding a second Battalion Chief position. This addition would have improved the span of control during daily operations and major incidents. Current supervisory coverage falls below national best-practice standards and recommendations identified in previous assessments of the department. Both the Center for Public Safety Management (CPSM) study, completed in 2021, and the Emergency Services Consulting International (ESCI) long-range master plan, completed in 2018, identified the need for additional command-level staffing to maintain effective incident management and operational oversight as the community grows. We were also requesting 3 additional support staff for the 911 center, and funding for the Assistant Chief of Administration, which we did not allocate last year. Due to FY27 revenue constraints administration is only requesting to fund the Assistant Chief of Administration which was frozen last budget cycle.



Fire Department

BUDGETED EXPENSE TOTAL | \$32,728,327

CHANGE FROM PRIOR YEAR | \$1,431,325

Budget Justification continued...

A second major priority for FY27 is continued investment in station infrastructure and modernization. In FY26, the department successfully completed renovations to Fire Station 5 through a combination of city and grant funding. For FY27, Fire Station 1, located at 2305 8th Avenue North, has been identified as the next priority project and is already included in the City's Capital Improvement Plan. The need for this renovation was identified during the previous budget cycle.

These station projects are not cosmetic improvements, but comprehensive renovations required to address aging infrastructure and operational deficiencies. Stations identified in the Capital Improvement Plan—including Stations 1, 2, and 3—require significant upgrades to building systems, living quarters, and operational spaces in order to meet modern safety standards and support current staffing models. Most of these facilities are 50 to 60 years old and have received only limited upgrades during their lifespan.

Strategic reinvestment in these facilities represents a responsible long-term approach. With major renovations, these stations can continue serving their current response areas for an additional 30 years or more. This approach preserves existing coverage models, avoids the significantly higher costs associated with constructing entirely new stations, and protects the City's previous infrastructure investments.

Looking ahead, the department recommends a five-year strategy that prioritizes the renovation of one fire station per year over the next four years. This phased approach allows the city to systematically modernize critical public safety infrastructure while maintaining fiscal stability and operational continuity.



Fire Department

BUDGETED EXPENSE TOTAL | \$32,728,327

CHANGE FROM PRIOR YEAR | \$1,431,325

Budget Justification continued...

Together, these FY27 priorities—continued investment in personnel, command staffing, apparatus replacement, and facility modernization would have positioned the Billings Fire Department to maintain the high level of emergency service delivery expected by the citizens of Billings and the residents of Yellowstone County within the BUFSA. The minimum ask of refunding the Assistant Chief of Administration will help address seeking alternate revenue streams to focus on the initial FY27 priorities listed earlier in this overview.





Goals

BUDGETED EXPENSE TOTAL | \$32,728,327

CHANGE FROM PRIOR YEAR | \$1,431,325

Fire

Goal: Initiation and completion of a current strategic plan.

Objective: To provide the city with a blueprint for fire and EMS for the next five years.

Action(s): Through a collaborative effort, begin compiling information to create a shared vision for our department.

Goal: Begin the process of staffing Station 8 and construction of Station 9 while pursuing funding for staffing.

Objective: To provide full-service coverage for the heights and far west end.

Action(s): Add staffing and start searching for the proper location and station design phase.

Goal: Develop a standard of cover document for an accreditation process.

Objective: The standard of cover spells out the “why and how” of our resource deployment. This document is crucial for the accreditation process.

Action(s): Compile and complete a detailed step-by-step document explaining every resource we have and our capabilities.

Goal: Initiate deployments to state and national wildland fire disasters.

Objective: The city has the ability to deploy resources for a new revenue stream to help offset expenses.

Action(s): Purchase a Type 3 engine for regional and national deployments with ERP funding already in existence.

EMS

Goal: Rewrite the EMS ordinance to ensure a high level of care for our community.

Objective: To initiate a regulatory body for oversight of all EMS operations, both private and public sectors.

Action(s): Form an EMS committee for the city in collaboration with the Advanced Services Committee (ASC).

Goal: Reimplement the crisis response program.

Objective: To focus on a specific demographic within our jurisdiction and provide greater efficiency for our police and fire departments while providing greater opportunities for definitive and long-term solutions for our citizens in need.

Action(s): Continue monitoring data to determine the correct model for our jurisdiction and the proper number of CRU units to maximize service efficiency.





Goals

BUDGETED EXPENSE TOTAL | \$32,728,327

CHANGE FROM PRIOR YEAR | \$1,431,325

911



EMS Continued...

Goal: Monitor the effectiveness of the new service agreement with AMR.

Objective: To continue our partnership with a transport agency.

Action(s): Review and update the current service agreement as needed to address new and changing conditions in our jurisdiction.

Goal: Fees for service for motor vehicle accidents and lift assistance.

Objective: To find new revenue streams to offset expenses.

Action(s): Implement a charge for these services similar to our false alarm policy.

Goal: Evaluation and assessment of current systems for NEXTGEN 911 compatibility.

Objective: Conduct assessment of current technologies for compatibility with NEXTGen 911 services

Action(s): Work with the project manager and Motorola to evaluate these systems to determine what is current and what will need to be updated or replaced to be compliant with state protocols.

Goal: Continued advertising and recruitment of high-quality personnel for vacant Emergency Operator Positions.

Objective: Identify and recruit quality people for open vacancies at the center.

Action(s): Continue to work with HR on advertising, testing, and hiring or quality candidates of open vacancies.

Goal: Evaluation and assessment for potential implementation of a Real-Time Intel Center (RTIC) and Drone First Responder program (DFR).

Objective: Evaluate and assess our current capabilities and plan for the implementation of a RTIC/DFR.

Action(s): Work with known vendors to plan for the building out of a RTIC/DFR and establish a viable phased plan for the project.

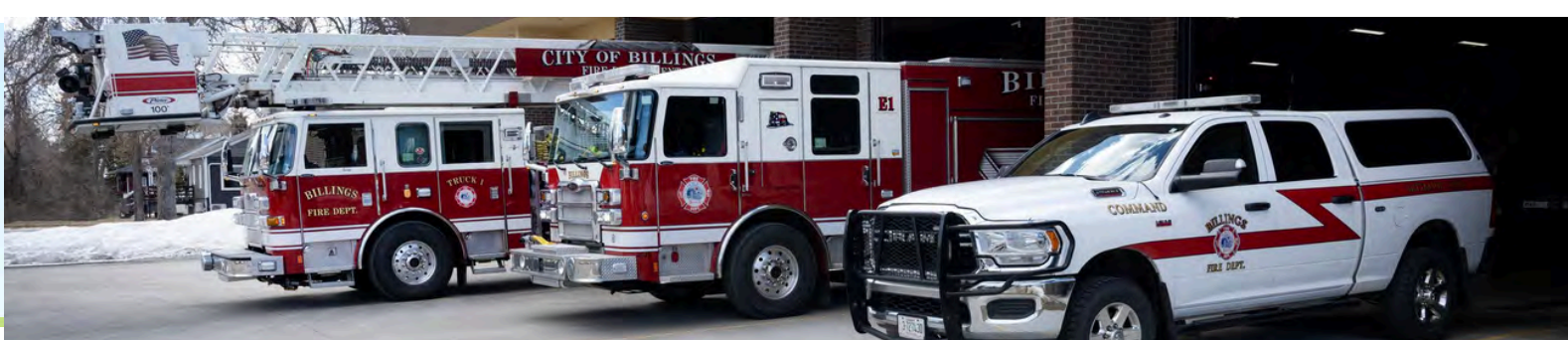


Staffing Authorization

BUDGETED EXPENSE TOTAL | \$32,728,327

CHANGE FROM PRIOR YEAR | \$1,431,325

PO SITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
FIRE CHIEF	1.0	1.0	1.0	1.0
ASSISTANT FIRE CHIEF	3.0	3.0	2.0	3.0
ADMINISTRATION SUPPORT I	-	-	-	-
ADMINISTRATION SUPPORT II	2.0	2.0	2.0	2.0
ADMIN SUPPORT III (CHIEF OF STAFF)	-	1.0	1.0	1.0
SR ADMINISTRATION SUPPORT IV	1.0	-	-	-
FIRE MARSHAL	1.0	1.0	1.0	1.0
ASSISTANT FIRE MARSHAL	1.0	1.0	1.0	1.0
DEPUTY FIRE MARSHAL	5.0	5.0	5.0	5.0
FIRE TRAINING OFFICER	1.0	1.0	1.0	1.0
ASST FIRE TRAINING OFFICER	1.0	1.0	1.0	1.0
FIRE BATTALION CHIEF	4.0	4.0	4.0	4.0
FIRE CAPTAIN	30.0	39.0	39.0	39.0
FIRE ENGINEER	30.0	33.0	33.0	33.0
PUBLIC SAFETY TECHNICIAN	0.3	0.3	0.3	0.3
FIRE FIGHTER	56.0	51.0	51.0	51.0
FIRE PROTECTION ENGINEER	-	-	-	-
LOGISTICS OFFICER	1.0	-	-	-
CRISIS RESPONSE EMT	2.0	2.0	2.0	2.0
COMMUNICATIONS CNTR MANAGER	1.0	1.0	1.0	1.0
COMMUNICATIONS CNTR ASST MANAGER	-	-	-	-
EMERGENCY SERV. DISPATCHER III	19.0	19.0	19.0	19.0
EMERGENCY SERV. DISPATCHER II	1.0	1.0	1.0	1.0
EMERGENCY SERV. DISPATCHER I	1.0	1.0	1.0	1.0
EMERGENCY SERV OPERATOR-TRAIN	6.0	6.0	6.0	6.0
EMERGENCY SERVICES OPERATOR	4.0	4.0	4.0	4.0
EMERG.SERV.DISPATCH SHIFT SUPR.	4.0	5.0	5.0	5.0
SUBTOTAL PUBLIC SAFETY	175.3	182.3	181.3	182.3
911 GRANT POSITIONS:				
PUBLIC SAFETY TECHNICIAN	0.3	0.3	0.3	0.3
COMM CENTER ASST MGR	1.0	1.0	1.0	1.0
TOTAL FIRE DEPARTMENT POSITIONS	176.6	183.6	182.6	183.6



Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$32,728,327

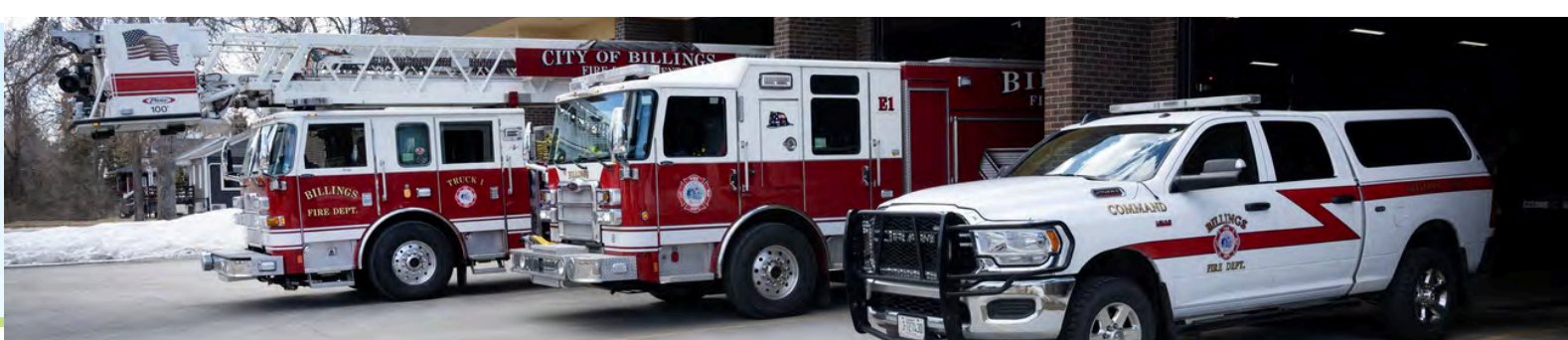
CHANGE FROM PRIOR YEAR | \$1,431,325

FIRE DEPARTMENT ALL FUNDS OPERATING BUDGET BY FUND

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
FIRE DEPT PUBLIC SAFETY FUND	\$ 27,231,329	\$ 28,036,182	\$ 29,075,540	\$ 27,744,622	\$ 30,471,233
911 EMERGENCY OPS	3,583,360	2,247,525	1,404,594	2,491,128	1,553,370
FIRE GRANTS	50,177	302,192	141,500	49,550	99,000
RADIO COMMUNICATIONS	94,465	54,718	394,813	35,000	393,780
CAPITAL REPLACEMENT	374,122	79,866	278,508	278,508	30,627
FIRE STATION CONSTRUCTION	-	-	-	-	178,519
ROAD MAINTENANCE	<u>564</u>	<u>501</u>	<u>1,747</u>	<u>1,747</u>	<u>1,798</u>
TOTAL EXPENDITURES	<u>\$ 31,334,017</u>	<u>\$ 30,720,984</u>	<u>\$ 31,296,702</u>	<u>\$ 30,600,554</u>	<u>\$ 32,728,327</u>

FIRE DEPARTMENT ALL FUNDS OPERATING BUDGET BY CLASS

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 22,956,634	\$ 24,059,564	\$ 23,893,526	\$ 23,182,216	\$ 25,268,091
OPERATIONS AND MAINTENANCE	3,774,945	4,017,779	5,196,684	4,015,303	5,179,615
CAPITAL	3,361,828	374,928	1,273,612	2,481,465	1,043,127
TRANSFERS	<u>1,240,610</u>	<u>2,268,713</u>	<u>932,880</u>	<u>921,570</u>	<u>1,237,494</u>
TOTAL EXPENDITURES	<u>\$ 31,334,017</u>	<u>\$ 30,720,984</u>	<u>\$ 31,296,702</u>	<u>\$ 30,600,554</u>	<u>\$ 32,728,327</u>



Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$32,728,327

CHANGE FROM PRIOR YEAR | \$1,431,325

FIRE DEPARTMENT ALL FUNDS REVENUE BY CLASSIFICATION

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
REVENUE:					
LICENSE S & PERMITS	\$ 100	\$ 4,100	\$ 2,000	\$ 1,000	\$ 2,000
INTER-GOVERNMENTAL	1,966,732	2,147,930	1,859,914	2,235,648	1,980,010
CHARGES FOR SERVICE	2,838,320	3,008,709	2,898,876	2,832,069	3,101,561
SPECIAL ASSESSMENTS	2,880	2,764	2,875	2,800	2,875
TRANSFER	370,000	1,302,492	53,700	53,700	178,519
MISCELLANEOUS	752,440	499,311	269,684	592,040	357,968
TOTAL REVENUE	\$ 5,930,472	\$ 6,965,306	\$ 5,087,049	\$ 5,717,257	\$ 5,622,933

FIRE DEPARTMENT ALL FUNDS REVENUE BY FUND

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
REVENUE:					
FIRE PUBLIC SAFETY	\$ 3,747,360	\$ 4,213,144	\$ 3,591,064	\$ 4,132,294	\$ 4,181,219
911 EMERGENCY OPS	1,655,747	2,384,711	1,213,188	1,343,937	1,253,659
FIRE GRANTS	127,016	94,141	103,069	51,722	64,438
RADIO COMMUNICATIONS	376,784	264,099	118,237	129,626	113,861
FIRE STATION CONSTRUCTION	19,518	5,319	57,793	55,678	5,730
ROAD MAINTENANCE	4,047	3,892	3,698	4,000	4,026
TOTAL REVENUE	\$ 5,930,472	\$ 6,965,306	\$ 5,087,049	\$ 5,717,257	\$ 5,622,933



Fire Department

BUDGETED EXPENSE TOTAL | \$32,728,327

CHANGE FROM PRIOR YEAR | \$1,431,325

PUBLIC SAFETY FUND

FIRE DEPARTMENT OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
ADMINISTRATION	\$ 1,993,098	\$ 2,163,259	\$ 1,957,645	\$ 1,790,302	\$ 2,021,125
PREVENTION/INVESTIGATIONS	980,102	839,035	918,440	939,218	1,117,458
TRAINING	423,830	530,967	544,002	480,083	772,437
EQUIPMENT/MAINTENANCE	2,348,869	1,724,265	2,466,434	2,354,535	2,733,425
SUPPRESSION	17,806,030	19,039,599	18,752,106	18,233,608	19,358,925
9-1-1 EMERGENCY OP CENTER	3,454,075	3,562,460	4,141,551	3,724,225	4,122,427
COMMUNICATIONS EQUIPMENT	53,913	52,883	92,741	63,089	127,153
TOTAL FIRE	\$ 27,059,917	\$ 27,912,468	\$ 28,872,919	\$ 27,585,060	\$ 30,252,950
MENTAL HEALTH:					
CRISIS RESPONSE UNITS	171,412	157,078	202,621	159,562	218,283
TOTAL MENTAL HEALTH	\$ 171,412	\$ 157,078	\$ 202,621	\$ 159,562	\$ 218,283
TOTAL EXPENDITURES	\$ 27,231,329	\$ 28,069,546	\$ 29,075,540	\$ 27,744,622	\$ 30,471,233

HUMAN RESOURCES



Human Resources

BUDGETED EXPENSE TOTAL | \$27,726,270

General Fund (Human Resources): \$1,480,691

City Health Benefits: \$21,151,417

Property Insurance \$5,094,162

CHANGE FROM PRIOR YEAR | \$3,220,840

Budget Justification

The FY27 Human Resources Department budget is \$1,480,691, this is an increase in costs of \$351,178 over the prior year.

The City's HR and Payroll functions support approximately 1,100 employees across multiple departments and bargaining units. Payroll processing is currently dependent on a highly manual, outdated system that requires extensive data entry, complex validations, and significant institutional knowledge to ensure accuracy and compliance. This lack of automation increases the risk of payroll errors, compliance issues, delays, and financial liabilities, while also placing heavy strain on HR and Finance during audits, budgeting, and labor negotiations.

The limitations of the legacy system also affect other HR functions, including open enrollment, benefits administration, timekeeping, policy communication, and employee support. A modern, integrated Payroll/HRIS system is essential to improving accuracy, reducing risk, streamlining processes, and enhancing employee communication and service delivery.

The HR Director currently manages all operational, compliance, and strategic responsibilities while also overseeing all aspects of labor relations for the City, including collective bargaining agreements, negotiations, grievances, and due process hearings, without any dedicated leadership support. The volume and complexity of daily workload demands regularly exceed the time available to address them, making it difficult to maintain essential operations effectively. This creates organizational risk and limits the department's ability to provide consistent oversight, manage complex employee matters, and lead the transition to a new HRIS system. Adding an Assistant HR Director will provide critical support in employee relations, labor relations, investigations, compliance, and policy administration, and will expand the leadership capacity needed to meet Citywide expectations.



Human Resources

BUDGETED EXPENSE TOTAL | \$27,726,270
CHANGE FROM PRIOR YEAR | \$3,220,840

Budget Justification continued...

Additionally, HR's current siloed structure leaves no cross-coverage for HR Associates. Each Associate manages specialized responsibilities—including FMLA/ADA, benefits administration, onboarding and offboarding, workers' compensation, and liability and property claims—with no designated backup when they are absent. This results in service delays, compliance risks, and inconsistent support to departments.

Adding an Assistant HR Director would allow the HR Generalist to shift focus toward supporting the HR Associates, enabling a fully functioning team-based model that strengthens cross-coverage for essential functions, ensures continuity of service, reduces risk exposure, and enhances the overall employee experience. This position will also create capacity for policy updates, system improvements, annual compliance training, and ongoing operational needs.

Given the size and complexity of the City's workforce, the current staffing and systems cannot meet operational demands or provide the level of service required. Investing in a modern HRIS, an Assistant HR Director is essential to strengthening internal controls, improving efficiency, reducing risk, and supporting the City's ability to manage its workforce effectively and responsibly.

The FY27 Property and Liability Insurance budget will increase by \$508,634 driven by a 10% increase in property insurance premiums, an 8.5% increase in liability insurance premiums and a 26% increase in self-insured liability payments.

The FY27 Health Insurance budget will increase by \$2,361,028 driven by a 9% projected increase in medical claims costs and a 12% increase in prescription claims costs.



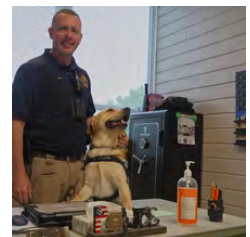
Human Resources

BUDGETED EXPENSE TOTAL | \$27,726,270
CHANGE FROM PRIOR YEAR | \$3,220,840

Ongoing Issues

- The City will continue to support the “Healthy Is Wellness” program, which focuses on improving employee health and reducing high-cost insurance claims through proactive wellness initiatives. As part of this program, HR will continue to coordinate annual biometric screening events each April, encouraging employees to participate in health assessments that promote early detection, healthier habits, and long-term well-being. These efforts help employees take a more active role in managing their health while also supporting the City’s goal of reducing overall health insurance costs.
- The City will continue its Milestone Recognition Program, which honors employees for their dedicated service at 5, 10, 15, 20, 25, 30, 35, and 40 years. This program reinforces a culture of appreciation, supports employee retention, and recognizes the long-term commitment of staff who contribute to the City’s mission and community every day.

The Safety Committee program, paired with our transition to Montana State Fund as our workers’ compensation carrier, have produced substantial cost savings. This change has also expanded our access to state-provided safety training resources, further supporting long-term risk reduction and budget stability.



Goals

BUDGETED EXPENSE TOTAL | \$27,726,270
CHANGE FROM PRIOR YEAR | \$3,220,840

Goal: Purchase a modern, integrated Payroll/HRIS software system

Action(s): Research, review, and conduct a cost analysis to purchase a new payroll/HRIS software system.

Outcome(s): New payroll/HRIS system will improve accuracy, reduce risk, streamline processes, and enhance employee communication and service delivery.

Goal: Increase the City of Billings Social Media presence as it relates to recruiting vacant positions.

Action(s): Post all vacant positions on social media and professional websites. Continue to review and monitor which platform provides the greatest number and quality of applicants.

Outcome(s): The City of Billings will be in compliance with EEOC and draw a larger applicant pool for vacant positions.

Goal: Provide additional ongoing employee and management development and training programs.

Action(s): Increase training for all employees. Supervisory training will focus on safety, workers' compensation, liability, harassment and diversity awareness, workplace violence, employment laws, drug and alcohol reasonable suspicion, and City finances/budgeting. Employee training will focus on such topics as ethics, safety, harassment, workplace violence, diversity and inclusion, customer service, and employee benefits.

Outcome(s): A training program that efficiently improves the employees' and supervisors' skills and abilities to perform their assigned functions.





Staffing Authorization

BUDGETED EXPENSE TOTAL | \$27,726,270
CHANGE FROM PRIOR YEAR | \$3,220,840

HUMAN RE SOURCES STAFFING AUTHORIZATION

PO SITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
HUMAN RESOURCES				
HUMAN RESOURCES DIRE CTOR	1.0	1.0	1.0	1.0
HUMAN RESOURCES ASSISTANT DIRE CTOR	-	-	-	1.0
TRAINING SPECIALIST	-	-	-	-
HUMAN RESOURCES ASSOCIATE	1.0	1.0	1.0	1.0
PAYROLL/HR GENERALIST	1.0	1.0	1.0	1.0
PAYROLL/HR ANALYST	2.0	2.0	2.0	2.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.0
PROPERTY IN SURANCE				
RISK/SAFETY OFFICER	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL HUMAN RESOURCES	<u>7.0</u>	<u>7.0</u>	<u>7.0</u>	<u>8.0</u>

5-Year Outlook

The HR Department will operate far more efficiently with a fully integrated Payroll/HRIS system that consolidates payroll, benefits, recruiting, onboarding, training, timekeeping and employee records into one platform. This efficiency, combined with additional staffing, will allow HR to deliver consistent in-house compliance training and reduce reliance on third-party providers. With more capacity, the department will also be able to focus on strategic planning, workforce development, and maintaining fully electronic personnel files. The result will be a more efficient, compliant, and forward-focused HR operation.

Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$27,726,270
CHANGE FROM PRIOR YEAR | \$3,220,840

HUMAN RESOURCES REVENUE BY FUND

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
GENERAL FUND	\$ -	\$ -	\$ -	\$ -	\$ -
HEALTH BENEFITS	14,521,636	\$ 15,339,291	14,564,581	15,638,579	15,917,581
PROPERTY INSURANCE	<u>3,789,606</u>	<u>5,021,622</u>	<u>4,340,385</u>	<u>4,300,206</u>	<u>5,100,947</u>
TOTAL REVENUES	<u>\$ 18,311,242</u>	<u>\$ 20,360,913</u>	<u>\$ 18,904,966</u>	<u>\$ 19,938,785</u>	<u>\$ 21,018,528</u>

HUMAN RESOURCES REVENUE BY CLASSIFICATION

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
CHARGE FOR SERVICES	\$ 17,766,791	\$ 19,889,555	\$ 18,537,206	\$ 19,564,569	\$ 20,680,768
INVESTMENT EARNINGS	534,322	473,899	367,760	374,216	337,760
MISCELLANEOUS	<u>10,129</u>	<u>(2,541)</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUES	<u>\$ 18,311,242</u>	<u>\$ 20,360,913</u>	<u>\$ 18,904,966</u>	<u>\$ 19,938,785</u>	<u>\$ 21,018,528</u>

Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$27,726,270
CHANGE FROM PRIOR YEAR | \$3,220,840

HUMAN RE SOURCES OPERATING BUDGET BY FUND

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
GENERAL FUND	\$ 972,467	\$ 1,055,772	\$ 1,129,513	\$ 1,104,893	\$ 1,480,691
HEALTH BENEFITS	15,488,035	15,526,747	18,790,389	18,748,957	21,151,417
PROPERTY INSURANCE	<u>3,709,601</u>	<u>4,415,659</u>	<u>4,585,528</u>	<u>5,179,914</u>	<u>5,094,162</u>
TOTAL EXPENDITURES	<u>\$ 20,170,103</u>	<u>\$ 20,998,178</u>	<u>\$ 24,505,430</u>	<u>\$ 25,033,764</u>	<u>\$ 27,726,270</u>

HUMAN RE SOURCES OPERATING BUDGET BY CLASSIFICATION

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 1,184,384	\$ 806,201	\$ 971,997	\$ 903,404	\$ 1,120,637
OPERATIONS AND MAINTENANCE	<u>18,985,719</u>	<u>20,191,977</u>	<u>23,533,433</u>	<u>24,130,360</u>	<u>26,605,633</u>
TOTAL EXPENDITURES	<u>\$ 20,170,103</u>	<u>\$ 20,998,178</u>	<u>\$ 24,505,430</u>	<u>\$ 25,033,764</u>	<u>\$ 27,726,270</u>

INFORMATION TECHNOLOGY



Information Technology

BUDGETED EXPENSE TOTAL | \$5,082,718

Information Technology: \$ 4,375,465

Central Telephone: \$ 707,253

CHANGE FROM PRIOR YEAR | \$591,973

Budget Justification

The Information Technology Department provides the technology systems, infrastructure, and support services that enable City of Billings departments to deliver reliable public services. As City operations increasingly rely on digital systems, the department's role is to ensure that technology is secure, reliable, and aligned with the organization's operational needs. To accomplish this, the IT Department manages the City's enterprise applications, cybersecurity protections, network and communications infrastructure, geographic information systems (GIS), and data services while providing strategic planning, project management, system integration, vendor coordination, and technical support to departments across the City.

The Information Technology Budget is \$4,375,465, \$356,850 more than last year's. This budget includes a new Systems Analyst position, budgeted at \$105,000. This position was recommended by the SL Serco Audit and will be dedicated to meeting Public Works' application support needs. Additionally, IT had a savings of \$125,923 from retirement and position transitions from the prior year. However, IT will be requesting two positions at a cost of \$197,324. This means there was a net increase in personnel costs of \$71,401 from the prior year. Operating expenses increased by \$158,301 primarily due to Technology Replacement Plan (TRP) equipment replacements and higher software licensing and support costs across several citywide systems. There are \$85,000 in Capital expenses this year to pay for two new SAN servers.

Information Technology is an internal support function with projected revenues of \$4,318,564 generated primarily through service charges to City departments. Departmental IT charges are calculated using a cost allocation model that reflects each department's use of technology services and resources. Charges are based on the prior calendar year's



Information Technology

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Budget Justification continued...

utilization of PC and network support, application support, GIS services, virtual server infrastructure, and data storage resources. Key metrics used in the allocation model include the number of PCs supported, the number of email accounts, allocated data storage, virtual server usage, and the level of staff support required to maintain enterprise applications and systems.

FY27 total revenues are projected to be \$70,061 less than total expenses. The Information Technology Department maintains conservative revenue estimates. Variations between projected revenues and expenses are typically managed through normal operating adjustments and prior-year savings within the Information Technology fund.

Under the direction of the Information Technology Director, the Telecommunications Manager and the IT Support Specialist provide telephone, voice mail, call accounting, communications-related procurement, cell phone, infrastructure support, and related financial accounting services for 10 remote sites, 513 landline phones, 32 Centrex phone lines, 45 outside analog lines, and 435 Smartphones/cell phones.

The Central Telephone Service (Fund 606) is an internal support function with revenues of \$481,693 derived predominantly from phone-related services, including management of cellular services and interest income. Expenses for FY27 are \$705,253, an increase of \$235,123 over the prior year. The primary driver of this increase is the planned replacement of the City's phone system, including \$242,060 in capital expenditures for new equipment, to be funded from available savings.



Staffing Authorization

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

POSITION	ACTUAL FY24	ACTUAL FY25	BUDGET FY 26	APPROVED FY 27
INFORMATION TECHNOLOGY DIRECTOR	0.9	0.9	0.9	0.9
SYSTEMS ANALYST	3.0	3.0	4.0	4.0
SYSTEM/DATABASE ADMINISTRATOR	-	-	1.0	1.0
SYSTEM ADMINISTRATOR	-	-	-	-
APPLICATION MANAGER	-	-	1.0	1.0
OPERATION SUPPORT SPECIALIST	1.0	1.0	-	-
GIS SPECIALIST	1.0	1.0	1.0	1.0
GIS MANAGER	1.0	1.0	1.0	1.0
LAND MANAGEMENT COORDINATOR	1.0	1.0	-	-
SENIOR APPLICATION DEVELOPER	1.0	1.0	-	-
IT MANAGER	1.0	1.0	1.0	1.0
PUBLIC SAFETY TECH SUPPORT	2.0	2.0	2.0	2.0
P. C. SUPPORT SPECIALIST	2.0	2.0	2.0	2.0
NETWORK ADMINISTRATOR	1.0	1.0	1.0	1.0
ASST. NETWORK ADMINISTRATOR	1.0	1.0	-	1.0
IT SUPPORT SPECIALIST	0.8	0.8	0.8	0.8
IT SECURITY ENGINEER	0.9	0.9	0.9	0.9
GIS TECHNICIAN	3.0	3.0	4.0	4.0
GIS ASSET ANALYST	1.0	1.0	1.0	1.0
TOTAL IT DEPARTMENT	<u>21.5</u>	<u>21.5</u>	<u>21.5</u>	<u>22.5</u>
TELEPHONE FUND				
TELECOMMUNICATIONS SYSTEM MANAGER	1.0	1.0	1.0	1.0
IT DIRECTOR	0.1	0.1	0.1	0.14
IT SECURITY ENGINEER	0.1	0.1	0.1	0.15
IT ADMINISTRATIVE SUPPORT II	0.2	0.2	0.2	0.25
TOTAL TELEPHONE FUND	<u>1.4</u>	<u>1.4</u>	<u>1.4</u>	<u>1.5</u>
TOTAL IT AND TELEPHONE	<u>23.0</u>	<u>23.0</u>	<u>23.0</u>	<u>24.1</u>



Staffing Authorization

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Staffing in the next 5 years

Over the next five years, the Information Technology Department anticipates staffing growth of up to four positions to support increasing technology demands across the organization. As City operations continue to rely more heavily on enterprise systems, network infrastructure, training, and data services, additional staff capacity will be necessary to maintain reliable technology services and successfully implement new systems and initiatives.

The current FY27 budget includes a Systems Analyst position intended to support application and integration needs for the Public Works Department. This position was recommended through the SL Serco assessment and will be funded 100% by Public Works. The position remained unfilled for the past year while the department worked with Public Works leadership to better define the responsibilities and support needs of this role.

Looking ahead, the IT Department anticipates adding an Assistant Network Administrator position in FY27 or FY28 to strengthen the Network and Infrastructure Team. As the City's network, server infrastructure, cybersecurity requirements, and communications systems continue to grow, this position will help provide additional operational capacity to manage infrastructure systems and support citywide technology services. Funding for this position would be supported through adjustments to departmental IT service charges.

The department is also evaluating the potential addition of an IT Project Management position in FY28. As the City continues to implement and replace enterprise software systems and infrastructure platforms, this role would help coordinate technology projects, improve project planning and implementation, and ensure technology initiatives are delivered efficiently and with minimal disruption to City operations.



Staffing Authorization

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Staffing in the next 5 years continued...

In addition, IT anticipates adding a Public Safety Training Coordinator position in FY28 to support the Police Department's growing technology training needs. As public safety agencies adopt more advanced software platforms and operational technologies, this position will help ensure staff are properly trained to use these systems effectively while supporting ongoing understanding and use of system capabilities as technology evolves. Funding for this position would be provided through the Police Department's Public Safety Mill Levy funds.

	FY27 Requested Budget	FY27 Additions	FY28 Additions	FY29 Additions	FY30 Additions
Additional FTE	1	1	1		
Personal Services	\$105,000	\$116,000	\$205,000		
Operation & Maintenance	\$270,000	\$20,000	\$20,000	\$25,000	
Capital Outlay	85,000	500,000			

Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

INFORMATION TECHNOLOGY DEPARTMENT REVENUE

REVENUE BY FUND	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
INFORMATION RESOURCES	\$ 3,668,509	\$ 4,098,708	\$ 4,044,625	\$ 3,847,725	\$ 4,318,564
TELEPHONE	<u>485,438</u>	<u>493,318</u>	<u>484,790</u>	<u>453,246</u>	<u>481,693</u>
TOTAL REVENUE	<u>\$ 4,153,947</u>	<u>\$ 4,592,026</u>	<u>\$ 4,529,415</u>	<u>\$ 4,300,971</u>	<u>\$ 4,800,257</u>

INFORMATION TECHNOLOGY DEPARTMENT ALL FUNDS

REVENUE BY CLASSIFICATION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
CHARGE FOR SERVICE	\$ 3,954,378	\$ 4,329,097	\$ 4,479,718	\$ 4,098,080	\$ 4,730,682
OTHER	121,074	193,500	-	149,812	-
INVESTMENT EARNINGS	<u>78,495</u>	<u>69,429</u>	<u>49,697</u>	<u>53,079</u>	<u>69,575</u>
TOTAL REVENUE	<u>\$ 4,153,947</u>	<u>\$ 4,592,026</u>	<u>\$ 4,529,415</u>	<u>\$ 4,300,971</u>	<u>\$ 4,800,257</u>

Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

INFORMATION TECHNOLOGY DEPARTMENT EXPENSE

EXPENSE BY FUND	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
INFORMATION RESOURCES	\$ 3,555,596	\$ 3,600,675	\$ 4,018,615	\$ 3,596,444	\$ 4,375,465
TELEPHONE	<u>419,569</u>	<u>446,009</u>	<u>472,130</u>	<u>363,937</u>	<u>707,253</u>
TOTAL EXPENDITURES	<u>\$ 3,975,165</u>	<u>\$ 4,046,684</u>	<u>\$ 4,490,745</u>	<u>\$ 3,960,381</u>	<u>\$ 5,082,718</u>

DEPARTMENT ALL FUNDS

EXPENSE BY CLASSIFICATION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 2,613,437	\$ 2,386,151	\$ 2,658,550	\$ 2,139,464	\$ 2,770,734
OPERATIONS AND MAINTENANCE	1,294,640	1,636,135	1,832,195	1,820,917	1,984,924
CAPITAL	67,088		-	-	327,060
TRANSFERS OUT	<u>-</u>	<u>24,398</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 3,975,165</u>	<u>\$ 4,046,684</u>	<u>\$ 4,490,745</u>	<u>\$ 3,960,381</u>	<u>\$ 5,082,718</u>



Goals

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Project Outlook: 1 to 3 Years

Goal: Strengthen Cybersecurity and Protect City Systems

Action: Continue implementing the cybersecurity improvement roadmap developed through the City's recent cybersecurity assessments. This effort will focus on expanding incident response capabilities and enhancing internal security policies and procedures. The work will prioritize the highest-risk areas identified through the assessment while improving staff awareness and operational readiness across departments.

Outcome: Improved protection of City systems and data, reduced organizational cybersecurity risk, and increased readiness to detect and respond to cybersecurity threats affecting City operations.

Action: Evaluate emerging artificial intelligence technologies to determine how they may support cybersecurity monitoring, threat detection, and automation of routine security tasks.

Outcome: Improved cybersecurity monitoring capabilities and increased organizational readiness to respond to emerging threats.



Goals

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Project Outlook: 1 to 3 Years continued...

Goal: Modernize Core Technology Infrastructure

Action: Plan and implement a replacement for the City's current phone system, which is approaching the end of its lifecycle. Staff will work with departments to understand their needs, evaluate available communications platforms, and implement a modern system that supports reliable voice services and future collaboration capabilities across City departments.

Outcome: Reliable and sustainable communications infrastructure that supports daily operations across City departments while reducing long-term risk associated with unsupported technology.

Action: Upgrade the City's virtual server infrastructure that supports many of the City's core business systems. This effort will evaluate staged hardware refresh cycles and the selective use of cloud services to reduce large, cyclical replacement costs while improving overall system reliability.

Outcome: Improved reliability and resiliency of the City's infrastructure environment supporting core business systems, reduced risk of service disruptions, and a more predictable approach to managing long-term technology replacement costs.



Goals

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Project Outlook: 1 to 3 Years continued...

Goal: Modernize Enterprise Systems Supporting City Operations

Action: Complete the transition of the City's public safety technology environment to modern cloud-based platforms in partnership with Police, Fire, and other public safety agencies. This effort will build on the evaluation work already completed and the Fire Department's successful transition to the new cloud-based technology. Over the next year, the City will move forward with implementing the enterprise public safety system and other recommended public safety technologies to replace legacy systems and improve system integration across public safety operations.

Outcome: Modern public safety systems that improve reliability, security, and operational coordination across Police, Fire, and other emergency response agencies while reducing reliance on locally maintained infrastructure and manual system upgrades.

Action: Provide project management oversight for the transition to a new payroll system. This effort will involve coordinating with Human Resources, Finance, and the selected vendor to guide the project through implementation, ensuring alignment with defined goals, timelines, budget expectations, and quality standards. The project will also support system configuration, staff training, and operational readiness as the new system is deployed.



Goals

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Project Outlook: 1 to 3 Years continued...

Outcome: Implementation of a new payroll system that will improve the efficiency and automation of HR and payroll processes while enhancing the accuracy and accessibility of employee data and reporting. The new system will strengthen compliance with regulatory and reporting requirements, reduce operational risk associated with manual processes, and provide a more streamlined, user-friendly experience for City employees and HR staff.

Action: Implement the Storeroom inventory management system and integrate it with the City's asset management tools used by Public Works and Parks. This effort will involve configuring the system and integrating it with the City's asset management and financial systems.

Outcome: Improved tracking and management of materials and supplies used in infrastructure maintenance and operations.

Goal: Improve Collaboration, Data Access, and Digital Services

Action: Redesign the City's public website to improve usability, accessibility, and service delivery while ensuring compliance with accessibility standards and modern digital communication expectations. This effort will include working with departments to ensure information and online services are easier for residents to locate and use.



Goals

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Project Outlook: 1 to 3 Years continued...

Action: Expand and improve the City's use of SharePoint and Microsoft collaboration tools to support document sharing, workflow automation, and improved organization of departmental information. This effort will include working with departments to establish consistent document structures, strengthen information management practices, and implement appropriate governance and access controls within the City's collaboration environment. These improvements will also help prepare the City to responsibly evaluate and implement emerging technologies, including generative AI tools.

Outcome: Improved collaboration and more efficient access to organizational information through better document organization and information management practices. Establishing consistent structures and governance for the City's digital information will also position the organization to safely adopt emerging technologies such as generative AI, enabling staff to more easily locate information and develop draft content while maintaining appropriate security and policy guardrails.

Action: Expand the City's ability to access and analyze operational data through improved data integration, reporting tools, and analytics capabilities supported by GIS and other enterprise systems. This effort will focus on connecting authoritative data sources across systems, improving the ability to generate dashboards and reports, and supporting departments in using operational data to better understand service delivery and performance.



Goals

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Project Outlook: 1 to 3 Years continued...

Outcome: Improved decision-making capabilities and better visibility into operational performance across City departments. By improving access to integrated data and analytics tools, departments will be better equipped to monitor service levels, track key performance indicators, and make more informed operational and policy decisions.

Goal: Strengthen Technology Governance and Long-Term Sustainability

Action: Develop and implement a formal IT governance and project delivery framework to improve technology planning, prioritization, and cross-departmental coordination. This effort will establish clearer processes for evaluating technology requests, prioritizing projects, and coordinating implementation efforts with departmental stakeholders to ensure technology initiatives align with operational needs and organizational priorities.

Outcome: More consistent and transparent delivery of technology projects, improved coordination between IT and City departments, and stronger alignment between technology investments and the City's operational and strategic priorities.

Action: Continue evaluating technology growth and software licensing costs to ensure that technology investments remain aligned with organizational priorities while minimizing financial impact to City departments. This effort will include reviewing enterprise software licensing, infrastructure costs, and emerging technology needs to ensure the City maintains a sustainable and strategic approach to technology spending.



Goals

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Project Outlook: 1 to 3 Years continued...

Outcome: Sustainable technology growth that supports operational needs while maintaining responsible cost management. Ongoing evaluation of technology investments will help ensure the City continues to deliver reliable and modern technology services while managing long-term costs and maintaining predictable IT charges to departments.

Goal: Strengthen Department Partnerships and Technology Service Delivery

Action: Establish an engagement process between the Information Technology Department and the City departments it serves. This effort will include regularly scheduled meetings with department leadership and subject matter experts to review technology needs, discuss upcoming projects, evaluate system performance, and identify opportunities to improve technology services. These meetings will also help departments better understand the technology systems they rely on, clarify roles and responsibilities between IT and operational departments, and support better coordination when planning new technology initiatives.

Outcome: Stronger collaboration between the IT Department and City departments, resulting in better alignment between technology services and operational needs. Regular communication will improve transparency in how IT services are delivered, allow departments to better plan for future technology changes, and help ensure technology investments support service delivery across the organization.



Goals

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Technology Outlook: Next 5 Years

The following items represent long-term technology priorities that will guide the City's technology strategy over the next five years.

Technology Partnerships with Public Safety Departments

- IT will continue partnering with the Police and Fire Departments to support evolving technology needs, operational data analysis, and reporting capabilities that enhance public safety operations and service delivery.

Long-Term Technology Investment Planning

- IT will continue planning for future technology needs by evaluating emerging technologies, reviewing system utilization, and ensuring that technology investments align with organizational priorities while maintaining cost sustainability.

Expanding GIS Utilization

- IT will expand access to GIS tools and data across departments to improve operational awareness, asset management, planning activities, and service delivery.

Organizational Readiness and Technology Adoption

- The IT Department will support the City in navigating ongoing technology changes by promoting structured adoption strategies, training, and improved communication between IT and customer departments.



Goals

BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Technology Outlook: Next 5 Years

Internal Technology Expertise and Workforce Development

- The IT Department will continue investing in staff development, cross-training, and knowledge sharing to strengthen internal expertise across infrastructure, applications, cybersecurity, GIS, and data systems. By ensuring multiple team members can support key systems, the department will reduce operational risk associated with single points of expertise and improve service continuity during staff absences or transitions. Expanding internal capabilities will allow more technology projects to be completed in-house, reduce reliance on external consultants where appropriate, and support the evaluation of open-source and internally managed solutions that help control long-term technology costs.

Artificial Intelligence Readiness and Responsible Adoption

- The IT Department will work with City leadership to evaluate and responsibly adopt emerging artificial intelligence technologies that can enhance operational efficiency, improve access to information, and support data-driven decision making. This work will focus on establishing appropriate governance, information organization, and security controls to enable the safe use of AI tools to assist staff with information discovery, document preparation, and operational analysis.



Goals

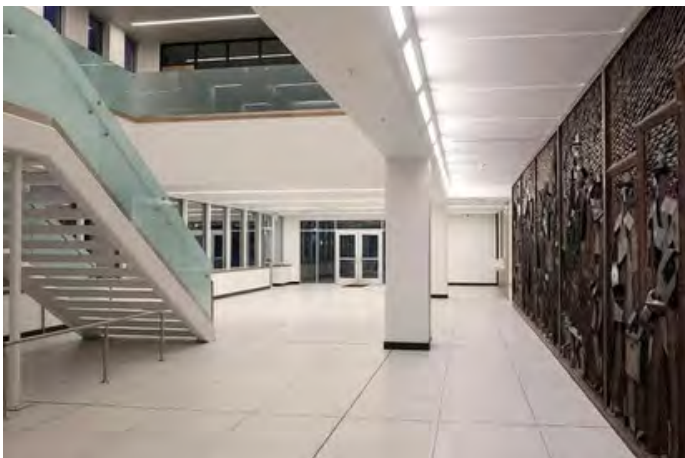
BUDGETED EXPENSE TOTAL | \$5,082,718

CHANGE FROM PRIOR YEAR | \$591,973

Technology Outlook: Next 5 Years

Systems Thinking and IT Service Delivery

- The IT Department will continue to strengthen a systems-based approach to technology management by improving coordination among infrastructure, applications, cybersecurity, GIS, and departmental systems. This approach will help the City better understand where critical data resides, who is responsible for managing it, and how technology systems interact across the organization. By improving visibility into systems and their relationships, the City will be better positioned to integrate authoritative data across systems and support reliable reporting of performance metrics and other key information that helps leadership and the public better understand City operations and service delivery.



CITY ATTORNEY



City Attorney

BUDGETED EXPENSE TOTAL | \$4,281,543

CHANGE FROM PRIOR YEAR | \$125,092

Budget Justification

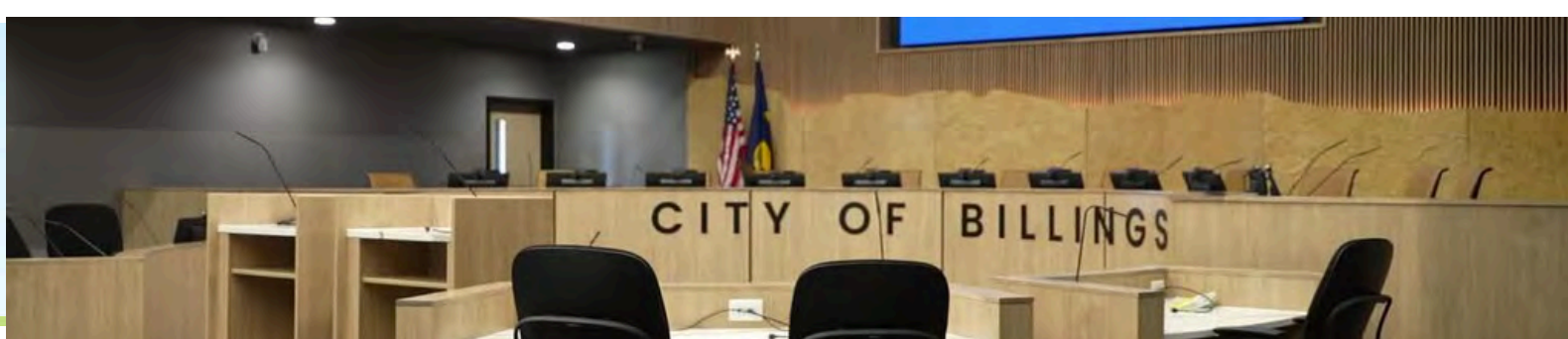
The FY27 budget for the City Attorney is \$4,281,543, which includes an increase of \$125,092 over FY26. The City Attorney's Office currently has two (2) vacant positions that need to be filled. Only one vacancy will be filled in FY27, while the second may be filled in future fiscal years. Hiring one of these positions will result in additional monthly charges for telephone, parking, membership fees, miscellaneous equipment (computers), office supplies (furniture), and subscriptions for license fees (Westlaw).

There is an approximate increase of \$49,171 in O&M costs due to increased regular monthly charges (IT, Telephone, Facilities, Parking, certification requirements, subscriptions, surface travel, etc.). This total also includes an approximate \$25,100 due to a yearly increase in bar association dues, subscriptions, and software licenses.



New Programs

Implementation of interfaces between the Billings Police Department's database system (New World LERMS by Tyler) and the City Attorney's Office database (Prosecutor by Karpel). These interfaces will work cohesively with one another and will enable easier integration of case information from law enforcement to the City Attorney's Office which will increase productivity and reduce redundancy between the two departments. Annual maintenance for the Tyler interface portion will cost \$7,400 and annual maintenance for the PBK interface portion will cost \$2,000.



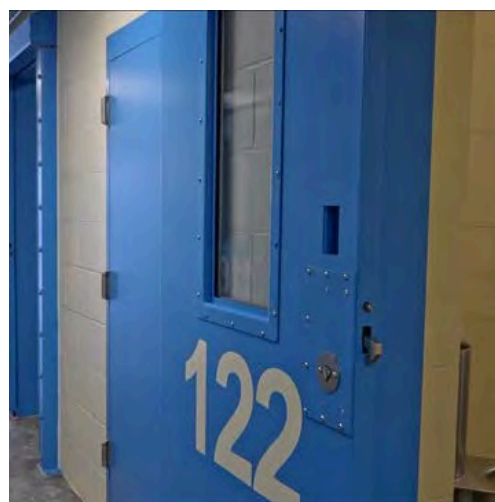
City Attorney

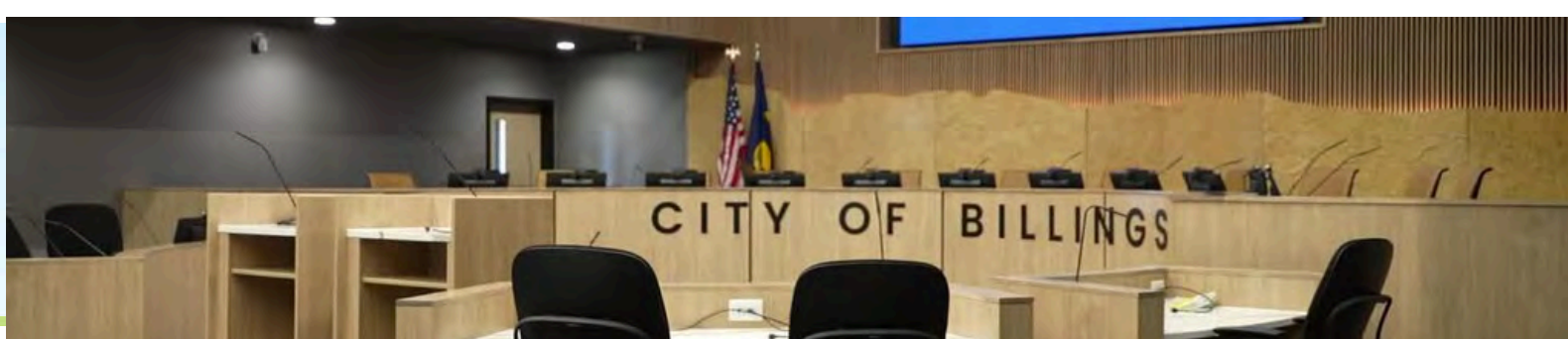
BUDGETED EXPENSE TOTAL | \$4,281,543

CHANGE FROM PRIOR YEAR | \$125,092

Arraignment Court

An arraignment court, which includes all courts in Yellowstone County, was implemented in February 2025. Billings Municipal Court has not yet been incorporated into the arraignment court due to its volume of cases but is expected to begin participating in the arraignment court at some point, likely in FY27. The City Attorney's Office will be required to appear during any court hearings involving Municipal Court defendants. It is unclear what impact this may have on the daily workload of the Municipal Court and the City Attorney's Office and will depend on the number of defendants being seen in arraignment court. The City Attorney's Office is hopeful additional staff will not be necessary to effectively maintain the services it currently provides but this is an unknown factor until Municipal Court is incorporated into the arraignment court.





City Attorney

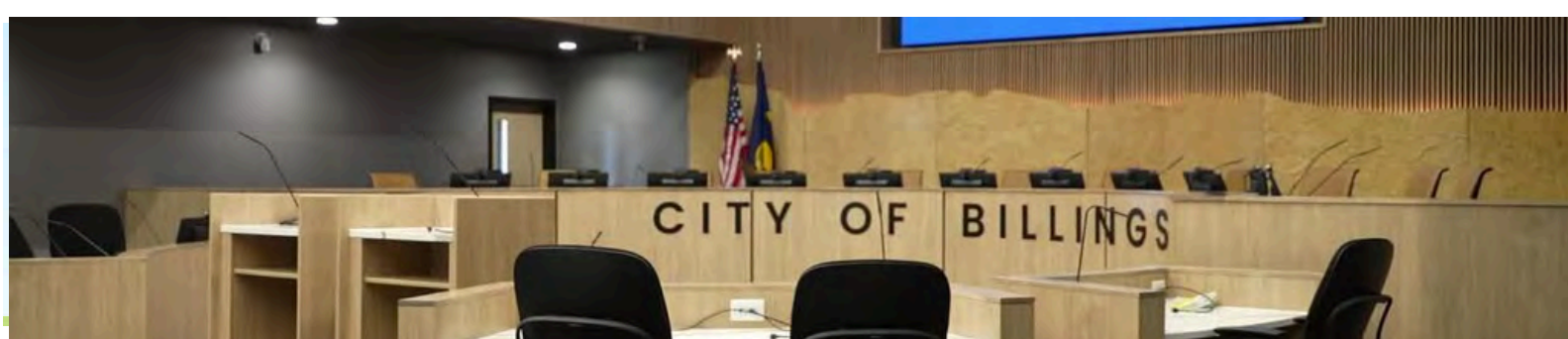
BUDGETED EXPENSE TOTAL | \$4,281,543

CHANGE FROM PRIOR YEAR | \$125,092

Departmental Goals

- To prosecute criminal cases in a timely and efficient manner in the best interests of justice, the best interests of the citizens of Billings, and the interests of victims of crime.
- To be a critical part of the City's leadership team through integration with department directors, City Council, and other city agencies such as the various city boards and commissions.
- To work effectively with the Billings Police Department and other law enforcement agencies, including the Airport Police and MSU-Billings Police Department to enforce state laws and city ordinances related to misdemeanor offenses within the city.
- To work effectively with Code Enforcement and other city personnel and officials in enforcing city ordinances including zoning, building code, fire code, etc.
- To provide legal advice to the City Administrator, Mayor, City Council, departmental staff, and city boards concerning legal matters that arise with respect to city services and operations.
- To practice preventative law by being an integral member of the city's departmental teams and by providing legal risk management services and proactive legal advice.





Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$4,281,543

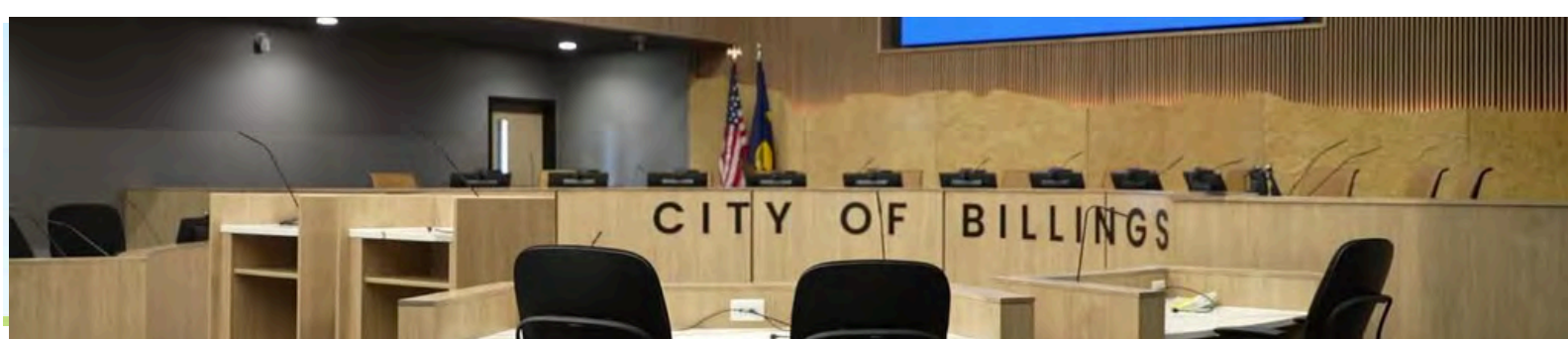
CHANGE FROM PRIOR YEAR | \$125,092

CITY ATTORNEY DEPARTMENT REVENUE

REVENUE BY FUND	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
GENERAL FUND	\$ 11,185	\$ 6,398	\$ -	\$ 3,979	\$ -
CITY ATTORNEY GRANTS	<u>589,566</u>	<u>597,681</u>	<u>805,400</u>	<u>455,327</u>	<u>804,452</u>
TOTAL REVENUE	<u>\$ 600,751</u>	<u>\$ 604,079</u>	<u>\$ 805,400</u>	<u>\$ 459,306</u>	<u>\$ 804,452</u>

CITY ATTORNEY DEPARTMENT ALL FUNDS

REVENUE BY CLASSIFICATION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
CHARGE FOR SERVICE	\$ 8,224	\$ 4,028	\$ -	\$ 1,738	\$ -
FINES AND FORFEITURE	57,386	56,740	46,000	53,274	46,000
INTERGOVERNMENTAL	206,392	202,903	270,000	251,838	257,783
INVESTMENT EARNINGS	3,671	2,750	-	2,456	-
TRANSFER IN	<u>325,078</u>	<u>337,658</u>	<u>489,400</u>	<u>150,000</u>	<u>500,669</u>
TOTAL REVENUE	<u>\$ 600,751</u>	<u>\$ 604,079</u>	<u>\$ 805,400</u>	<u>\$ 459,306</u>	<u>\$ 804,452</u>



Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$4,281,543

CHANGE FROM PRIOR YEAR | \$125,092

CITY ATTORNEY DEPARTMENT EXPENSE BY FUND

EXPENSE BY FUND	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
GENERAL FUND	\$ 2,557,939	\$ 2,892,293	\$ 3,351,051	\$ 2,572,337	\$ 3,477,091
CITY ATTORNEY GRANTS	<u>594,627</u>	<u>587,069</u>	<u>805,400</u>	<u>750,353</u>	<u>804,452</u>
TOTAL EXPENDITURES	<u>\$ 3,152,566</u>	<u>\$ 3,479,362</u>	<u>\$ 4,156,451</u>	<u>\$ 3,322,690</u>	<u>\$ 4,281,543</u>

CITY ATTORNEY

DEPARTMENT ALL FUNDS BY CLASS

EXPENSE BY CLASSIFICATION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 2,527,284	\$ 2,744,114	\$ 3,200,647	\$ 2,795,769	\$ 3,302,101
OPERATIONS AND MAINTENANCE	300,204	380,573	453,106	321,426	478,773
TRANSFERS	<u>325,078</u>	<u>354,675</u>	<u>502,698</u>	<u>205,495</u>	<u>500,669</u>
TOTAL EXPENDITURES	<u>\$ 3,152,566</u>	<u>\$ 3,479,362</u>	<u>\$ 4,156,451</u>	<u>\$ 3,322,690</u>	<u>\$ 4,281,543</u>



Staffing Authorization

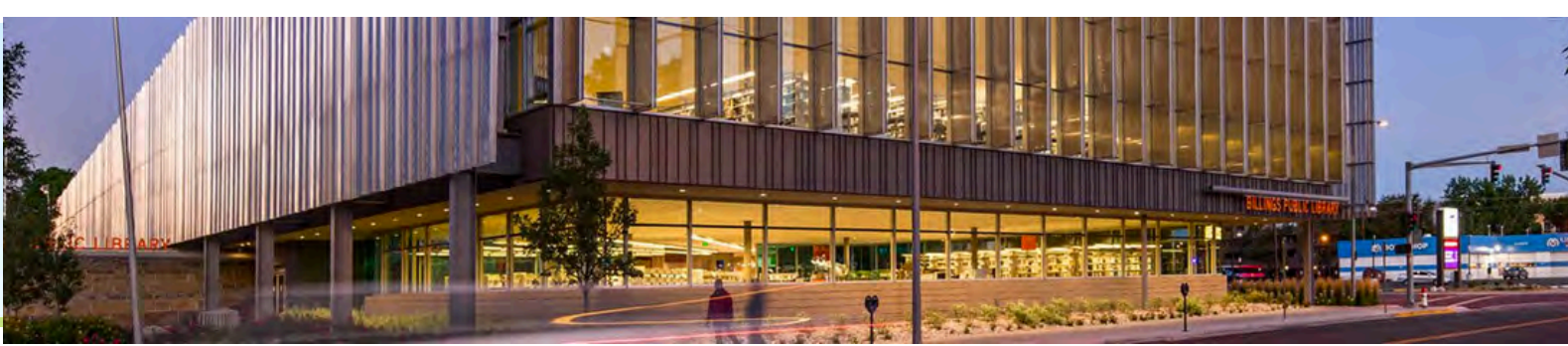
BUDGETED EXPENSE TOTAL | \$4,281,543
CHANGE FROM PRIOR YEAR | \$125,092



CITY ATTORNEY POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
CITY ATTORNEY	1.0	1.0	1.0	1.0
ASSISTANT CITY ATTORNEY	1.0	1.0	1.0	1.0
CHIEF DEPUTY CITY ATTORNEY	-	1.0	1.0	1.0
DEPUTY CITY ATTORNEY	8.0	7.0	8.0	8.0
LEGAL OFFICE MANAGER	-	1.0	1.0	1.0
VICTIM WITNESS SPECIALIST	2.0	3.0	3.0	3.0
LEGAL SECRETARY	1.0	-	-	-
PARALEGAL	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT II	<u>3.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>
TOTAL	<u>17.0</u>	<u>20.0</u>	<u>21.0</u>	<u>21.0</u>
LEGAL GRANT POSITION				
VICTIM WITNESS SPECIALIST	3.0	3.0	3.0	3.0
ADMINISTRATIVE ASSISTANT	-	-	-	-
DEPUTY CITY ATTORNEY	<u>2.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
TOTAL	<u>5.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>
TOTAL CITY ATTORNEY	<u>22.0</u>	<u>26.0</u>	<u>27.0</u>	<u>27.0</u>



LIBRARY



Library

BUDGETED EXPENSE TOTAL | \$5,626,983

CHANGE FROM PRIOR YEAR | \$336,338

Budget Justification

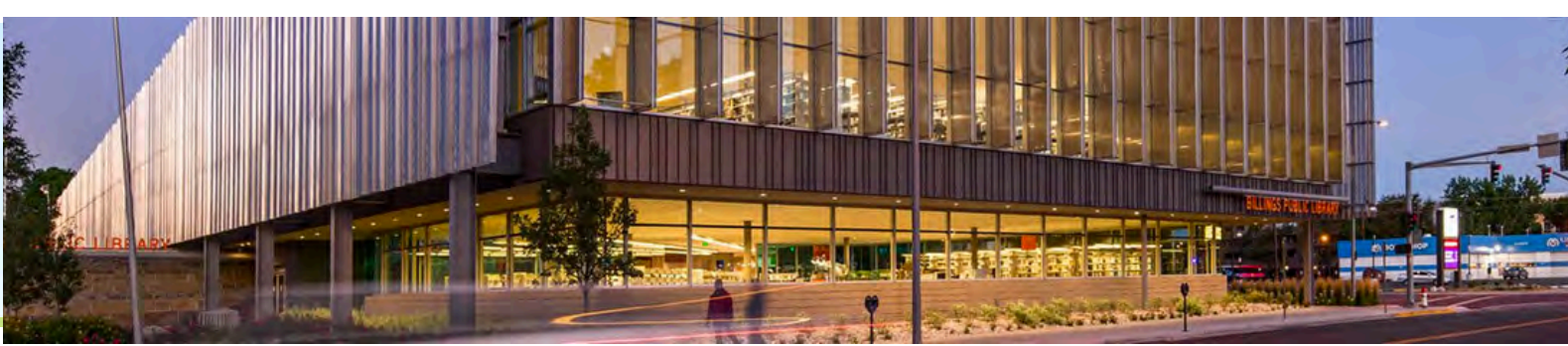
The FY27 operating budget for the Library Department is \$5.6 million, reflecting a \$336,338 increase from FY26 due primarily to increases in uncontrollable costs such as vendor contracts, utilities, insurance costs, and building maintenance (\$281,187). Recent changes in state law that uniquely impact the City of Billings are expected to further reduce available tax revenue with an estimated 1% decline. FY27 will mark the second consecutive year in which the library has experienced flat or reduced revenue while costs across nearly all areas of operation continue to rise. Discretionary spending has been reduced where possible yet increases in fixed and uncontrollable costs remain.

Maintaining the Existing Library Building

The Billings Public Library is one of the most heavily used public facilities in the city, welcoming just under 300,000 visitors in the past year and millions of visitors overall since opening in 2014. Maintaining and improving this community asset remains an ongoing priority for the Library and the City of Billings.

In FY27, planned investments include targeted flooring improvements, automation tools to improve building cleanliness, replacement of the dedicated server room air conditioning unit, exterior walkway improvements, and other routine maintenance. Some of this work was deferred in the prior fiscal year due to revenue reductions and is being addressed as funding allows.

Looking ahead, the library is planning a larger improvement effort that will include carpet replacement throughout the facility and interior painting. This investment will ensure the building remains welcoming, safe, and functional for the community.



Library

BUDGETED EXPENSE TOTAL | \$5,626,983

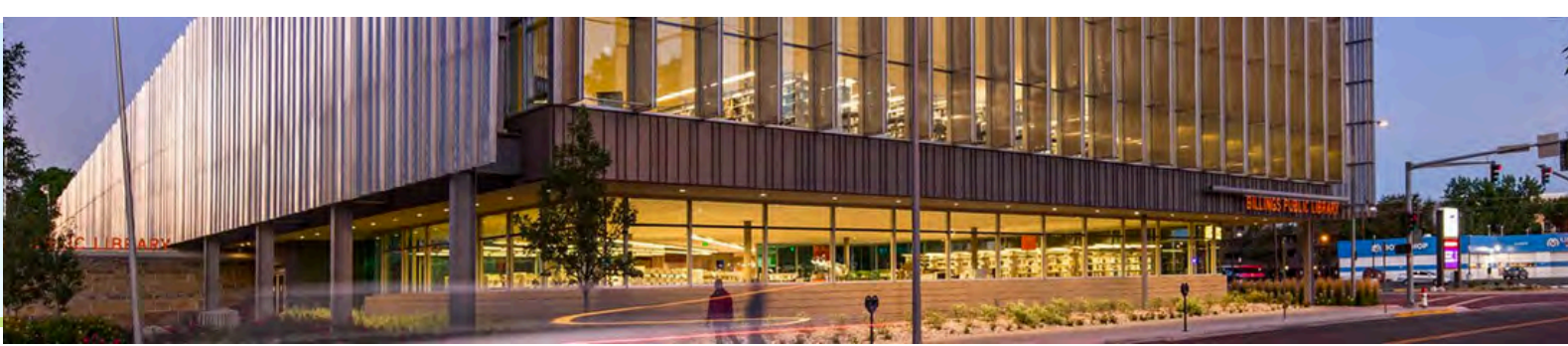
CHANGE FROM PRIOR YEAR | \$336,338

CO+LAB Makerspace: Phase Two Expansion

Since its launch in 2024, the CO+LAB makerspace has become a heavily utilized community resource providing access to specialized technology and creative tools not widely available to the public. Participants have ranged in age from 2 to 79, demonstrating broad engagement across age groups and interests. Current offerings include 3D printers, laser engravers, audio production tools, and other equipment, supported by workshops and open lab sessions that allow residents to develop practical skills and complete creative projects.

The Library is currently completing phase two of the project and anticipates opening an expanded CO+LAB in summer 2026. With support from the Library Foundation, the makerspace will expand into an adjacent space, creating a larger and more flexible area dedicated to digital media and technology instruction. The expanded space will support additional programming in media production, virtual reality, and digital design. Workforce development opportunities will also expand through partnerships with Google and Coursera, providing access to career-focused training and professional certificate programs.





Library

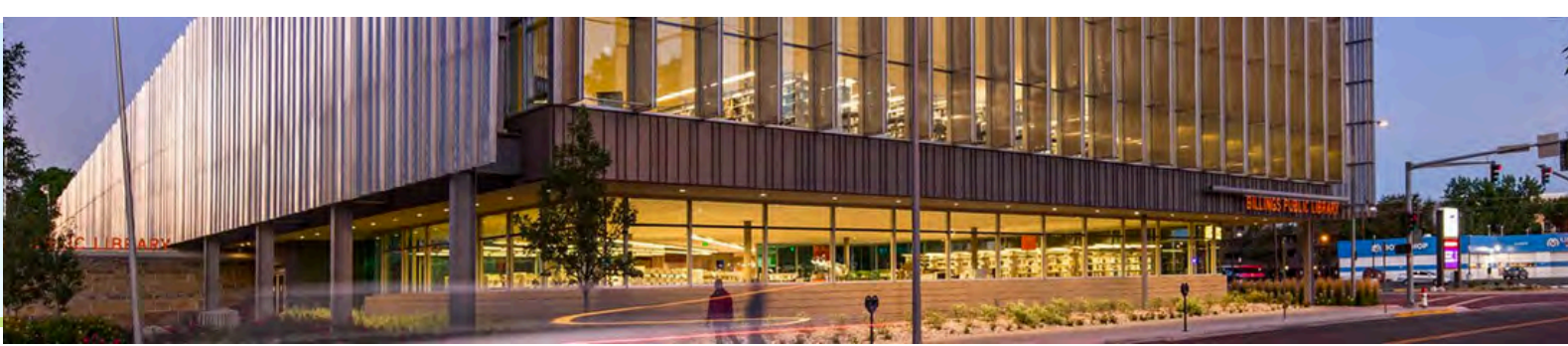
BUDGETED EXPENSE TOTAL | \$5,626,983
CHANGE FROM PRIOR YEAR | \$336,338

Expanded Access Through Locker Services

The library's 24/7 pickup lockers continue to expand access to library services through partnerships with Intermountain Health and The Children's Clinic, allowing patrons to retrieve and drop off materials closer to home and outside of regular library hours. The Heights and West End locations have consistently operated at approximately 75–80 percent capacity, reflecting sustained demand for library services in these areas. Off-site programming, including family storytime and other outreach activities, has also seen attendance growth in the past year and has successfully connected the library with neighborhoods beyond the downtown facility.

As demand continues to grow, the library is beginning to experience capacity constraints related to locker availability and material processing and logistics at the main library. The program nonetheless remains a vital means of extending equitable library access throughout the community.





Library

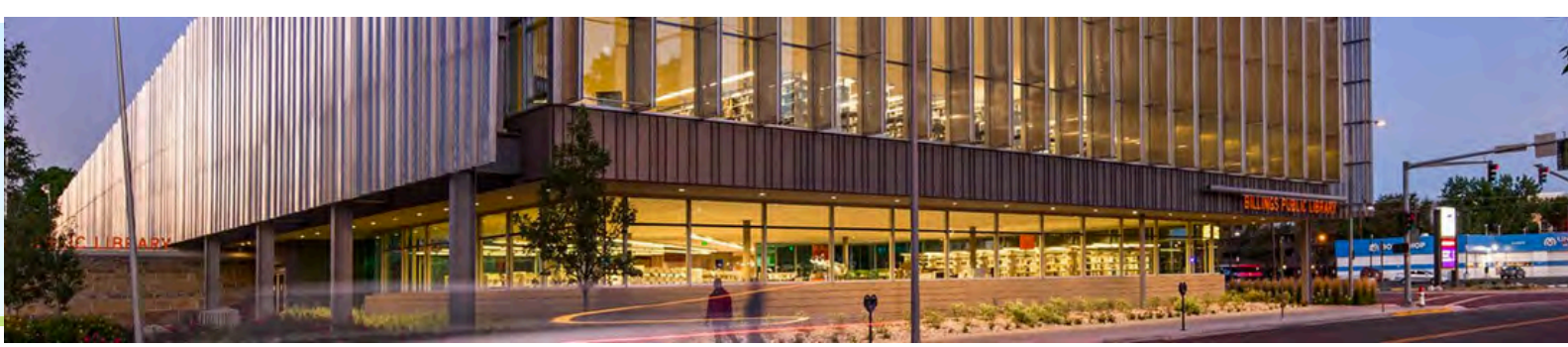
BUDGETED EXPENSE TOTAL | \$5,626,983
CHANGE FROM PRIOR YEAR | \$336,338

Strategic Planning and Future Library Needs

The library is currently developing its next strategic plan, scheduled to launch in July 2026. A recent community survey with strong participation, along with a comprehensive environmental scan, will inform future service priorities and identify emerging community needs. This planning process will provide a framework for long-term decision making related to services, space needs, and operational improvements.

Following completion of the strategic plan, the library anticipates engaging a consultant to evaluate operational efficiencies and conduct a feasibility study related to future growth and facility needs.





Goals

BUDGETED EXPENSE TOTAL | \$5,626,983

CHANGE FROM PRIOR YEAR | \$336,338

Goal: Maintain and Improve the Library Facility

Action: Continue implementing and expanding the preventative maintenance plan for the library building.

Action: Complete planned facility improvements that maintain a safe, welcoming, and functional environment for the nearly 300,000 visitors who use the library each year.

Outcome: A well-maintained public facility that preserves the community's investment and reduces long-term repair costs through proactive maintenance.

Goal: Increase Community Awareness of and Access to Library Services

Action: Expand off-site service models, including 24/7 pickup lockers and neighborhood programming, to bring library services closer to where residents live and work.

Action: Strengthen marketing, outreach, and community partnerships to increase awareness of library programs, technology resources, and educational opportunities.

Action: Use multiple communication channels to ensure residents across Billings and Yellowstone County are aware of available library services.

Outcome: Increased awareness and use of library services, leading to growth in the number of residents who access library programs, materials, and technology resources.

Goal: Expand Technology Access and Creative Learning Opportunities

Action: Complete the phase two expansion of the CO+LAB makerspace, increasing the available space and equipment for public use.

Action: Offer programming that supports digital literacy, media production, and emerging technology skills.

Action: Continue workforce development programs and partnerships that provide access to professional training and certification programs.

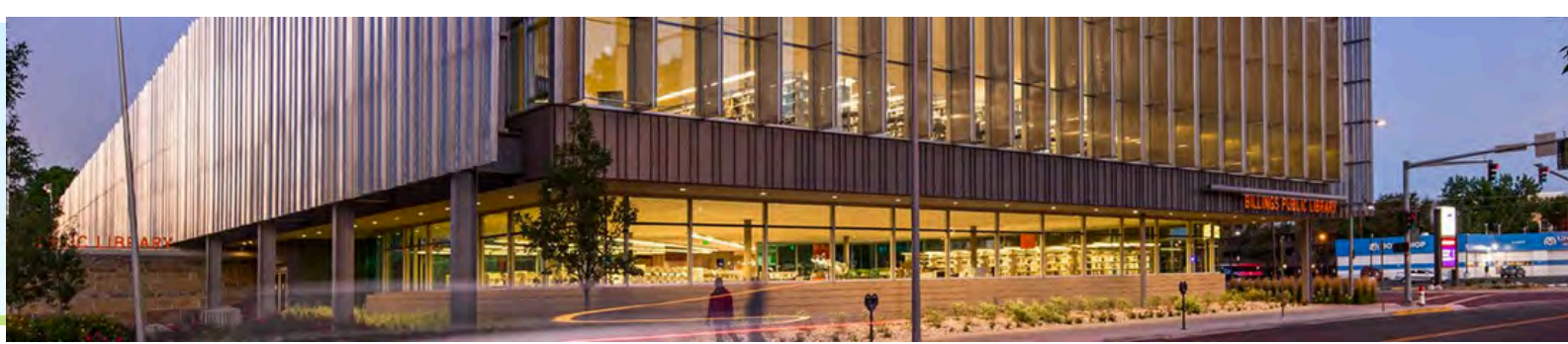
Outcome: Expanded opportunities for residents of all ages to learn new technologies, develop creative skills, and explore workforce training opportunities.

Goal: Plan Responsibly for Future Library Needs

Action: Complete the 2026 strategic planning process using community survey data and environmental scan findings.

Action: Evaluate operational improvements and conduct a feasibility study related to long-term facility and service needs.

Outcome: A strategic roadmap that guides future investments and ensures the library continues to meet evolving community needs in Billings and Yellowstone County.

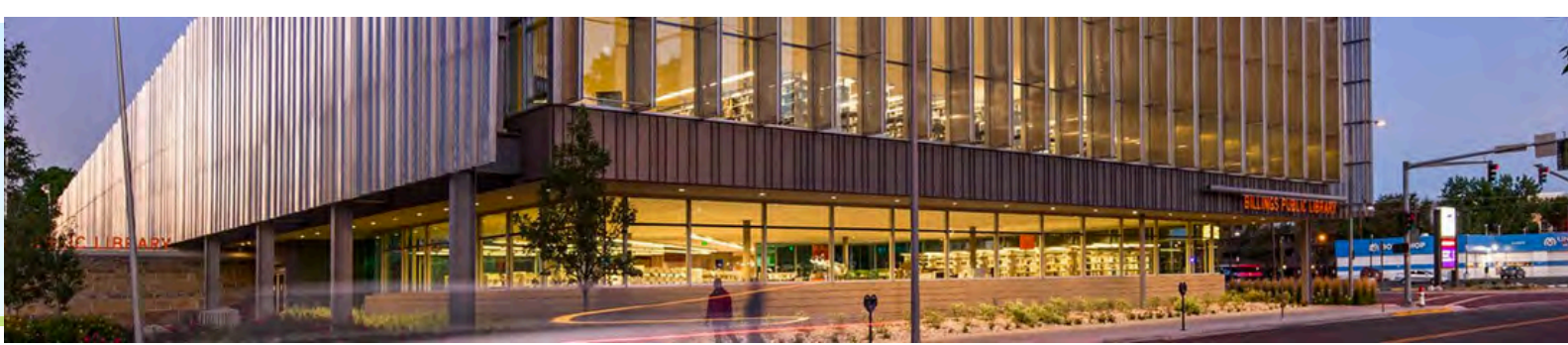


Staffing Authorization

BUDGETED EXPENSE TOTAL | \$5,626,983

CHANGE FROM PRIOR YEAR | \$336,338

POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
DIRECTOR OF LIBRARY	1.0	1.0	1.0	1.0
ASST. LIBRARY DIRECTOR	1.0	1.0	1.0	1.0
LIBRARY SVCS SPEC III	2.0	2.0	2.0	2.0
LIBRARIAN	11.0	13.0	13.0	13.0
LIBRARY & FACILITY COORD	1.0	1.0	1.0	1.0
LIBRARY TECHNICIAN	1.0	1.0	1.0	1.0
LIBRARY SVCS SPEC IV	2.0	3.0	3.0	3.0
LIBRARY SVCS SPEC II	9.8	10.0	10.0	10.0
FACILITIES MAINT SUPPORT II	2.0	2.0	2.0	2.0
FACILITIES MAINT SUPPORT I	2.0	2.0	2.0	2.0
LIBRARY INFORMATION SYSTEMS COORDINATOR	1.0	1.0	1.0	1.0
CIRCULATION MANAGER	1.0	1.0	1.0	1.0
LIBRARY SVCS SPEC I	<u> = </u>	<u> = </u>	<u> = </u>	<u> = </u>
TOTAL	<u> 34.8 </u>	<u> 38.0 </u>	<u> 38.0 </u>	<u> 38.0 </u>



Budgeted Revenues

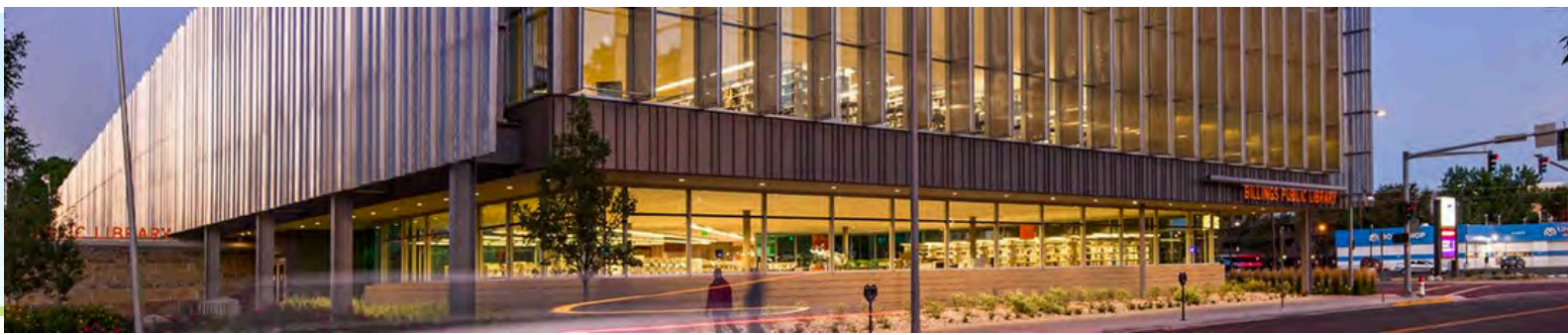
BUDGETED EXPENSE TOTAL | \$5,626,983

CHANGE FROM PRIOR YEAR | \$336,338

CITY-COUNTY LIBRARY FUND OPERATING BUDGET

FUND 2600-2610, 2630

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ 4,925,755</u>	<u>\$ 5,346,390</u>	<u>\$ 5,079,343</u>	<u>\$ 5,353,988</u>	<u>\$ 5,504,692</u>
REVENUE:					
CITY TAXES	\$ 1,324,208	\$ 1,530,413	\$ 1,550,844	\$ 1,546,334	\$ 1,603,019
FEDERAL GRANT	-	-			
COUNTY PROPERTY TAX	1,400,933	1,412,174	1,480,000	1,820,427	1,564,100
STATE GRANTS/AID	2,125	2,095	2,200	2,217	2,218
STATE REIMBURSEMENTS	424,770	339,845	162,773	161,653	162,980
CHARGES FOR SERVICE	16,415	8,920	17,400	10,000	15,400
FINES & FORFEITURES	17,114	20,385	16,500	18,300	17,800
INTEREST ON INVESTMENTS	232,586	208,234	150,651	175,028	167,181
DONATIONS/CONTRIBUTIONS	98,929	25,824	99,750	20,050	109,000
TRANSFER FR GENERAL FUND	1,372,417	1,394,332	1,392,818	1,392,818	1,211,824
SALE OF SURPLUS EQUIP	-	-	50	-	50
MISCELLANEOUS	<u>132,939</u>	<u>51,982</u>	<u>85,000</u>	<u>38,830</u>	<u>43,500</u>
TOTAL REVENUE	<u>\$ 5,022,436</u>	<u>\$ 4,994,204</u>	<u>\$ 4,957,986</u>	<u>\$ 5,185,657</u>	<u>\$ 4,897,072</u>

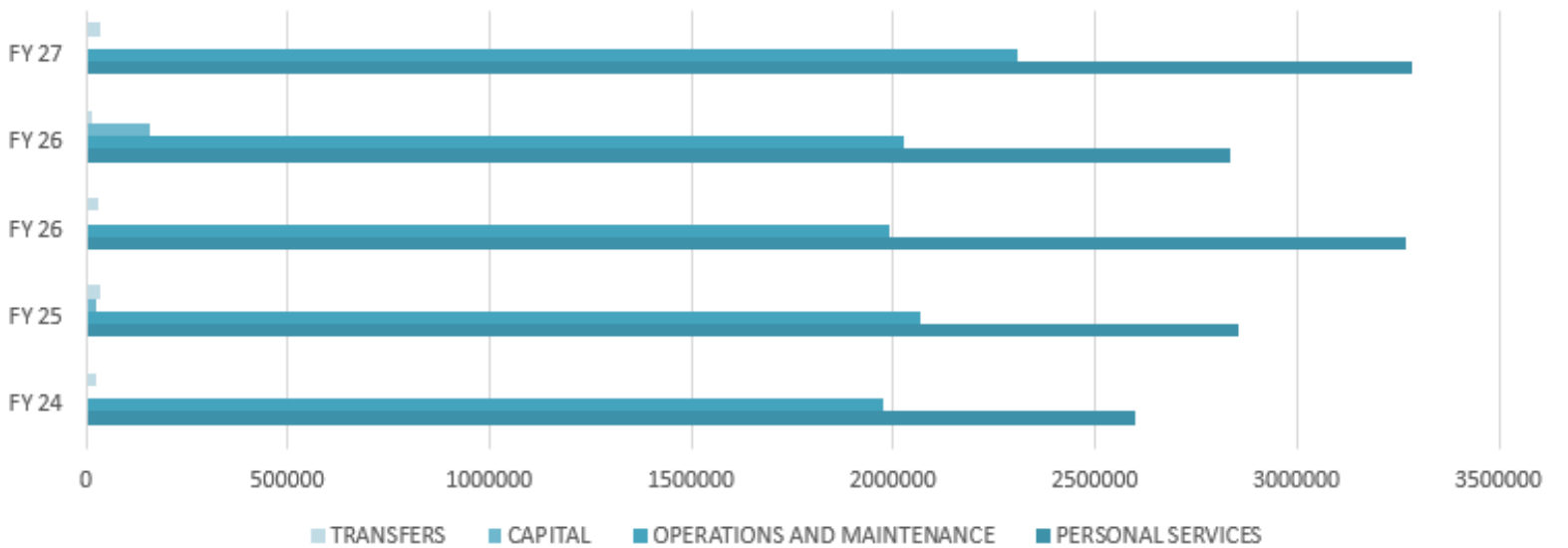


Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$5,626,983
CHANGE FROM PRIOR YEAR | \$336,338

EXPENSE BY CLASSIFICATION

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 2,599,648	\$ 2,857,536	\$ 3,267,773	\$ 2,836,626	\$ 3,286,722
OPERATIONS AND MAINTENANCE	1,977,278	2,068,043	1,989,867	2,025,736	2,307,114
CAPITAL	-	27,395	-	156,089	-
TRANSFERS	<u>24,876</u>	<u>33,632</u>	<u>33,005</u>	<u>16,502</u>	<u>33,147</u>
TOTAL EXPENDITURE S	<u>\$ 4,601,802</u>	<u>\$ 4,986,606</u>	<u>\$ 5,290,645</u>	<u>\$ 5,034,953</u>	<u>\$ 5,626,983</u>



MUNICIPAL COURT



Municipal Court

BUDGETED EXPENSE TOTAL | \$2,613,237

Municipal Court: \$2,365,349

Court Grants: \$247,888

CHANGE FROM PRIOR YEAR | \$161.102

Budget Justification

The Billings Municipal Court is a Court of Limited Jurisdiction and processes misdemeanor cases within the City of Billings. The court processes over 15,000 citations and more than 25,000 hearings annually, making it one of the largest courts in the State of Montana. The proposed personnel budget for FY27 reflects an increase of \$107,333, due to merit cost-of-living adjustment, as well as additional overtime for the bailiffs.

The proposed Operations and Maintenance (O&M) budget reflects an increase of \$26,031. The FY27 O&M budget includes projected increases in Internal Services costs and requested adjustments for shift differential, dental insurance, and jury management. These requested increases align with FY26 encumbrance levels.

Staffing Requests

Additional overtime is requested for bailiff positions to meet increased operational demands following the opening of the Short-Term Detention Facility





Municipal Court

BUDGETED EXPENSE TOTAL | \$2,613,237

CHANGE FROM PRIOR YEAR | \$161.102

Other Programs

Grant Programs. The Billings Adult Misdemeanor Treatment Court (BAMTC) was previously supported through federal grants, which have recently expired, and future federal funding remains uncertain. BAMTC has secured State of Montana funding to sustain the DUI Treatment Court and remains optimistic about obtaining support for drug-related cases.

Subsidy Program. City Council funded \$40,000 in FY26 for the Subsidy Program to assist defendants requiring court-ordered monitoring prior to release from jail. As of December 31, 2025, 48 defendants have received subsidies totaling 2,947 monitoring days at a cost of \$26,523, compared to an estimated \$377,216 to house those individuals in jail. Billings Municipal Court recommends continuing this funding as a cost-effective alternative that supports appropriate pre-release supervision while reducing pressure on jail resources.

5-Year Outlook

Over the next five years, the Court anticipates continued growth in workload driven by increased jail activity. With the current expansion of detention capacity and the potential for additional jail expansion, operational demands on the Court are expected to continue increasing. As jail operations expand and booking capacity rises, courts typically experience corresponding increases in initial appearances and arraignments. These proceedings require timely scheduling, courtroom staffing, and administrative support.

To maintain efficient case processing and uphold constitutional and statutory timelines, the Court will continue to evaluate staffing levels and operational resources. Aligning staffing capacity with increased workload will be necessary to support courtroom operations, manage growing caseloads, and ensure the continued delivery of timely and effective judicial services.



Goals

BUDGETED EXPENSE TOTAL | \$2,613,237

CHANGE FROM PRIOR YEAR | \$161.102

Goal: Advance Early Case Resolution & Efficient Case Flow.

Action: Continue strengthening front-end resolution practices to improve case movement, reduce unnecessary hearings, and support timely dispositions.

Action: Emphasize resolving appropriate cases at the earliest stage while maintaining fairness, judicial discretion, and due process protections.

Action: Monitor early disposition rates and identify barriers to timely resolution.

Outcome(s):

- A more efficient court process that reduces delays and repeat appearances.
- Increased early case resolution rates.
- Improved timeliness from filing to disposition.

Goal: Effective Jail Case Management.

Action: Maintain an 80% 72-hour release rate for individuals held at the STDF.

Action: Monitor jail hold lengths, number of in-custody hearings, and time to disposition for in-custody cases to identify trends and opportunities for improved efficiency.

Action: Streamline early case resolution through standardized plea agreements where appropriate.

Action: Ensure equitable access to pre-trial services, utilizing \$40,000 in funding to support low-income individuals who are unable to afford services.

Outcome(s):

- Reduced jail population and shorter case lifecycles.



Goals

BUDGETED EXPENSE TOTAL | \$2,613,237

CHANGE FROM PRIOR YEAR | \$161.102

Goal: Enhance Courtroom Efficiency.

Action: Refine scheduling practices and courtroom workflows to maximize productive hearing time and improve docket flow.

Action: Continue improving standardized practices, forms, and communication to reduce confusion for defendants, victims, and justice partners.

Action: Pursue technology solutions and workflow redesign that reduce manual processes and improve case tracking.

Outcome(s):

- Improved case flow, hearing completion rates.
- More effective use of judicial resources. Enhanced public experience with the court.

Goal: Strengthen Data-Driven Court Operations.

Action: Maintain monthly tracking of filings, dispositions, jail activity, and case timelines to support operational planning and informed decision making.

Outcome(s):

- Improves ability to identify trends in filings, jail usage, and case processing.
- Supports Data-informed operational adjustments.
- Enhances long-term planning by providing reliable data to guide staffing, scheduling, and operational decisions.





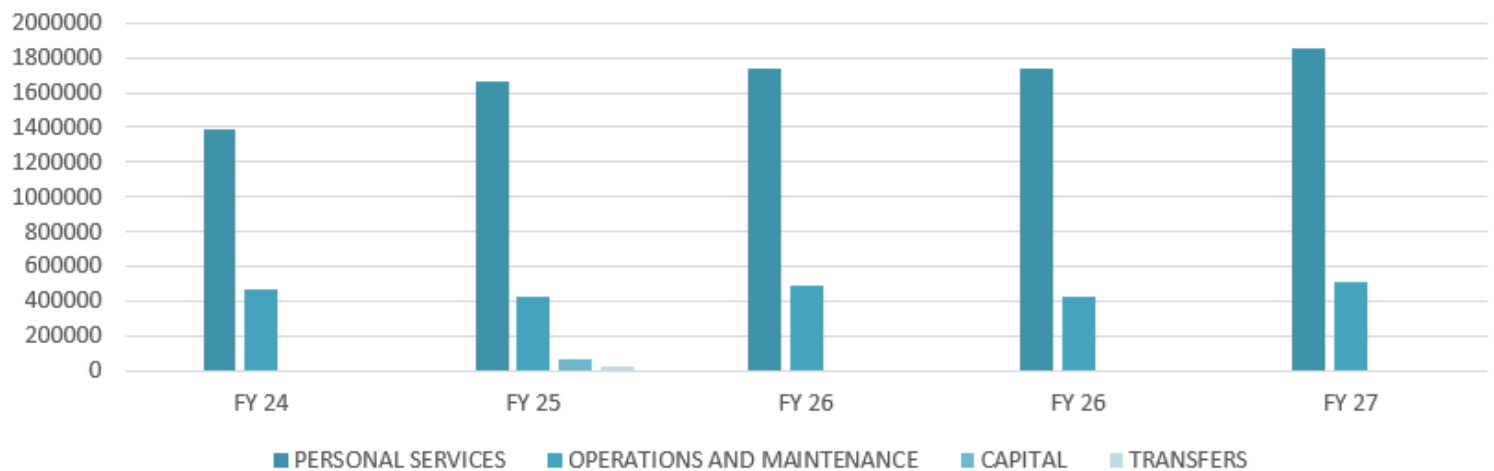
Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$2,613,237
CHANGE FROM PRIOR YEAR | \$161.102

MUNICIPAL COURT OPERATING BUDGET

FUND 0100-12000

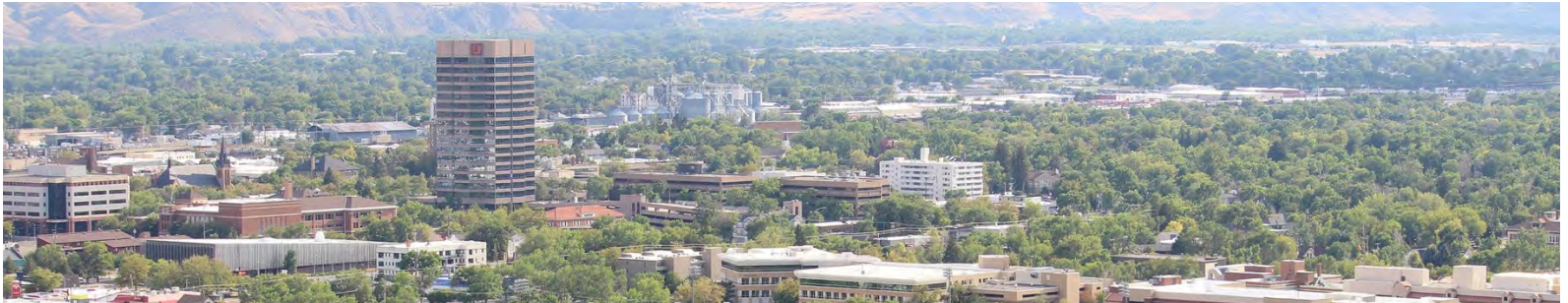
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 1,393,062	\$ 1,660,550	\$ 1,742,625	\$ 1,743,347	1,849,958
OPERATIONS AND MAINTENANCE	472,477	425,963	489,927	426,964	\$ 515,391
CAPITAL	-	65,130	-	-	-
TRANSFERS	-	20,568	-	-	-
TOTAL EXPENDITURES	<u>\$ 1,865,539</u>	<u>\$ 2,172,211</u>	<u>\$ 2,232,552</u>	<u>\$ 2,170,311</u>	<u>\$ 2,365,349</u>



Grant Programs

BUDGETED EXPENSE TOTAL | \$2,613,237
CHANGE FROM PRIOR YEAR | \$161.102

MUNICIPAL COURT GRANTS OPERATING BUDGET					
FUNDS 2450-2480, 7370-7380	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 12,608	\$ 22,488	\$ 987	\$ 22,649	\$ 22,808
REVENUE:					
INTER-GOVERNMENTAL	\$ 391,479	\$ 291,857	\$ 219,169	\$ 176,082	\$ 247,888
MICELLANEOUS	438	403	-	158	-
TOTAL REVENUE	\$ 391,917	\$ 292,260	\$ 219,169	\$ 176,240	\$ 247,888
EXPENDITURES:					
PERSONAL SERVICES	\$ 174,012	\$ 125,588	\$ 163,033	\$ 90,406	\$ 167,017
OPERATION & MAINTENANCE	208,025	166,511	57,117	85,676	80,871
TOTAL EXPENDITURES	\$ 382,037	\$ 292,099	\$ 220,150	\$ 176,082	\$ 247,888
FUND BALANCE ENDING	\$ 22,488	\$ 22,649	\$ 6	\$ 22,808	\$ 22,808
LESS:					
RESTRICTED	22,488	22,649	6	22,808	22,808
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -



Staffing Authorization

BUDGETED EXPENSE TOTAL | \$2,613,237
CHANGE FROM PRIOR YEAR | \$161.102



POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
MUNICIPAL JUDGE	1.5	2.0	2.0	2.0
MUNICIPAL COURT BAILIFF/CLERK	4.0	4.0	4.0	4.0
ADMINISTRATIVE SUPPORT II	1.0	2.0	2.0	2.0
COURT ADMINISTRATOR	1.0	1.0	1.0	1.0
ACCOUNT CLERK II	7.0	7.0	7.0	7.0
TREATMENT COURT SUPPORT SPEC		-	-	-
CIVIL INFRACTIONS/FILING CLERK	1.0	1.0	1.0	1.0
SR COLLECTION CLERK	1.0	1.0	1.0	1.0
COLLECTION CLERK	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
SUBTOTAL MUNICIPAL COURT	17.5	19.0	19.0	19.0
GRANT POSITION:				
TREATMENT COURT COORD/MGR	0.8	1.0	1.0	1.0
TREATMENT COURT COORD	<u>1.6</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>
TOTAL MUNICIPAL COURT	<u>19.9</u>	<u>22.0</u>	<u>22.0</u>	<u>22.0</u>



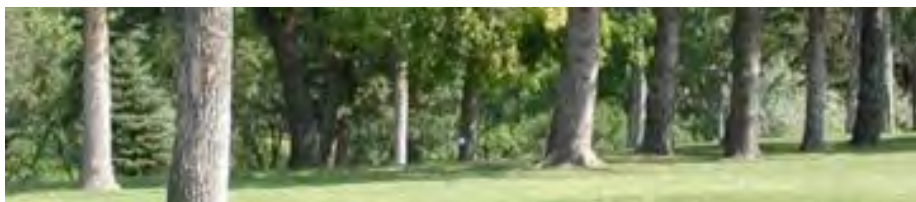
**PARKS,
RECREATION,
& PUBLIC
LANDS**



Parks, Recreation, & Public Lands

BUDGETED EXPENSE TOTAL | \$13,262,505

CHANGE FROM PRIOR YEAR | (\$152,306)



Budget Justification

The FY27 proposed budget for the Parks and Recreation Department focuses on the continuation of providing safe and enjoyable programs, services, and facilities that enhance the community's quality of life. The proposed budget reflects increases in seasonal wages and inflationary adjustments for goods and services to maintain PRPL's current level of service, and activation of the Courts Complex at the Amend Recreation Campus.



New Programs

BUDGETED EXPENSE TOTAL | \$13,262,505

CHANGE FROM PRIOR YEAR | (\$152,306)

Administration Division

“Amend Recreation Center” Courts Facility: \$733,501. This allocates funding for ARC operations and maintenance within the new 5300 fund. Projected revenue totals \$762,000. A forthcoming MOU with the Tourism and Business Improvement District will outline a \$500,000 commitment to offset potential operating shortfalls during the first three years.

Total New Program Request package for Administration: **\$733,501**



Parks Division

·**Wages: \$57,739.** One additional full-time employee. One Equipment Operator/Maintenance Worker position which is to be offset by revenue from using existing PMD funds.

·**Misc Benefits/Insurance/FICA: \$20,268.** Unemployment, Workers Comp, Health Insurance, Social Security, Retirement, Deferred Comp, Medicare, and Life Insurance for one additional full-time employee. One position to be offset by revenue from using existing PMD funds.

·**Temporary Wages: \$66,820.** Temporary wages are currently budgeted at FY24 levels. In that time, Parks increased wages to attract and retain employees. Request will allow the hiring of a sufficient number of temporary employees.



New Programs

BUDGETED EXPENSE TOTAL | \$13,262,505

CHANGE FROM PRIOR YEAR | (\$152,306)

Parks Division continued...

- Phone: \$960.** One additional full-time employee. One position to be offset by revenue from using existing PMD funds.
- Other Utility Services: \$50,000.** New charges for stormwater are not accounted for in previous budget years.
- Transportation Equipment: \$53,000.** One additional truck for new full-time staff position.
- Various operating supplies, parts and equipment: reduced by (\$60,000).**

Total New Program Request Package for Park Division – \$260,195 – (\$143,291 offset by PMD revenue)





New Programs

BUDGETED EXPENSE TOTAL | \$13,262,505
CHANGE FROM PRIOR YEAR | (\$152,306)

Cemetery Division

Temporary Wages: \$1,304. Increase in temporary wages to attract and retain employees.

Machine/Equipment Parts: \$40,000. Increase for approved ERP replacement unit #1919. Replacement unit will have increased capacities and capabilities suited for operations better.

Membership Fees/Tuition: \$7,000. Provide additional education and training for staff.
Other Utility Services: \$600. Ongoing request for additional new storm water assessment from Public Works charged to Cemetery.

Total New Program Request Package for Cemetery Division – \$48,904



Forestry Division

Wages: \$57,167. Request to hire one additional Arborist. Position is to be offset from current funding re-distributed between Parks and Forestry Divisions. Benefits, insurance, FICA, etc. also covered by offsetting from other funds re-distributed. No additional budget authority requested.

Misc Benefits/Insurance/FICA: \$24,871. Unemployment, Workers Comp, Health Insurance, Social Security, Retirement, Deferred Comp, Medicare, and Life Insurance for the new employee.

Temporary Wages: \$1,920. Temporary wage increase request will allow the hiring of a sufficient number of temporary employees.

Medical Examinations: \$100. One additional Arborist added.

Total New Program Request Package for Forestry Division – \$84,058 (\$82,038 offset from other funds)



New Programs

BUDGETED EXPENSE TOTAL | \$13,262,505

CHANGE FROM PRIOR YEAR | (\$152,306)

Recreation Division

Inflation Adjustments

Inflationary Adjustment for Pool Chemicals and Supplies – \$9,000 in account # 8730-51260-402290 (ongoing).

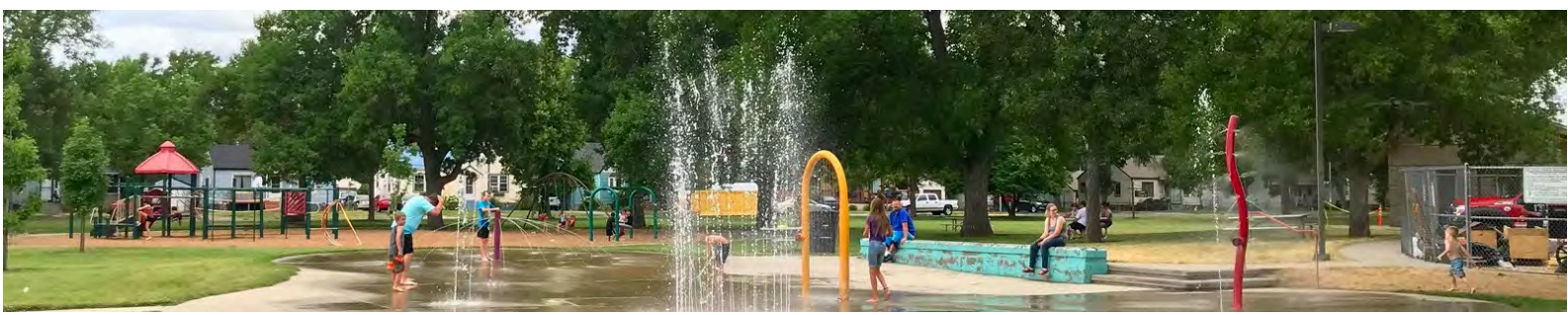
We continue to see sharp increases in pool chemicals, cleaning supplies, first aid supplies, communications, and water testing systems.

Seasonal Wage Increase for Aquatics Staff – \$10,500 in account # 8730-51260-401160 (ongoing). Increase hourly wage rates by \$0.50 for summer seasonal aquatic staff to be competitive in the local economy and with other similar service providers in Billings. With the current hourly pay rates, it is often difficult to attract enough qualified applicants to fill key aquatic staff positions. Without qualified lifeguards, swim instructors and supervisors, the level of aquatics service that PRPL can provide to our community will decline. Without aquatic staff, we will have to consider reducing pool hours or facility closures.

Seasonal Wage Increase for Program Staff – \$6,500 in account # 8730-51250-401160 (ongoing). To remain competitive in attracting seasonal staff for all our youth, adult and senior recreation programs and activities, we have increased wages by \$0.50 on average.

Seasonal Wage Increase for Rec2U Staff – \$1,500 in account # 8730-51240-401160 (ongoing). To remain competitive in attracting seasonal staff for all our youth, adult and senior recreation programs and activities, we have increased wages by \$0.50 on average.

Winter Activity Guide – \$5,600 in account # 8730-51210-403210 (ongoing). As programming and activities offered by the Rec. Div. have increased dramatically over the last few years, so has the cost of providing the winter guide. Our winter guide started 10 years ago as a trifold printed in the office. The Winter Activity Guide now has 32 pages of programs and activities and is now inserted in the November issue of Simply Local Magazine and mailed directly to over 10,000 customers.



New Programs

BUDGETED EXPENSE TOTAL | \$13,262,505

CHANGE FROM PRIOR YEAR | (\$152,306)



Recreation Division

Efficiency / Safety Improvements

Mustang/Legion Baseball MOU – \$15,000 in account # 8730-51250-403690 (on-going). To simplify the pass-through payment from Legion Baseball that is then paid to the Mustangs, we request the funding expenditure be added to offset the revenue deposited in account # 8730-51250-342312.

Total New Program Request Package for Recreation – \$48,100



Goals

BUDGETED EXPENSE TOTAL | \$13,262,505
CHANGE FROM PRIOR YEAR | (\$152,306)

1. **Apply Placer AI data:** Maximize the value of Placer AI data to guide and strengthen park upgrade prioritization decisions. Use visitation trends, dwell time, seasonal patterns, and comparative park performance to identify where investments will have the greatest impact on community use, service levels, and return on capital.

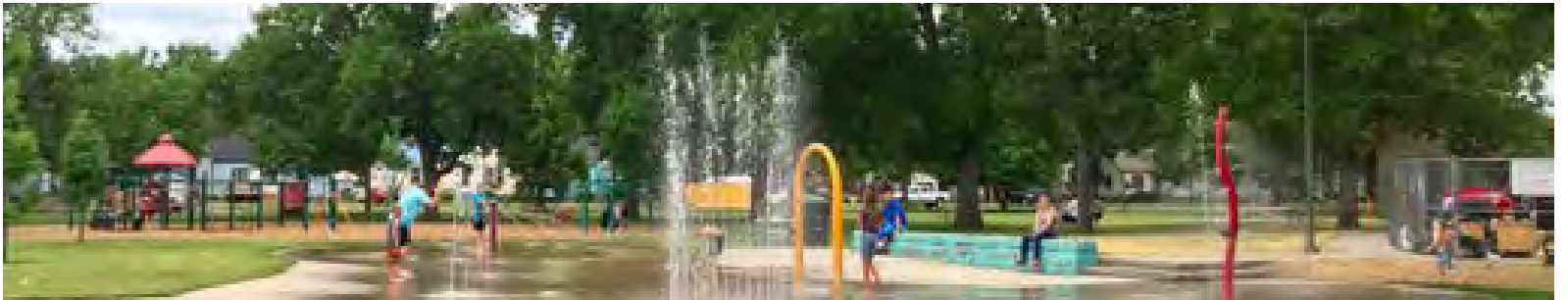
2. **Complete LWCF Conversions:** Complete the LWCF conversion from Wilson Park to the West End Reservoir to expand outdoor recreation opportunities in a higher-use, higher-growth area. Evaluate additional conversion opportunities that improve public access and recreation value while increasing PRPL’s flexibility to develop new amenities that better align with community needs.

3. **Operations at Amend Park Campus:** establish sports tourism and community activation at the Courts Complex.
4. **Aquatic Operations:** Implement strategy for new South Pool and future aquatic operations.

5. **Park Assets:** Continue cataloging Park assets in City Works in order to develop clear criteria for replacement prioritization.

6. **Parkland Development:** Integrate new developments at Annafeld and the Amend Recreation Campus into ongoing park operations. Minimizing disruptions to maintenance in existing parks will be important for a successful transition.

7. **Emerald Ash Borer Mitigation:** Begin the process of thinning the ash population within the 12,882 trees in the Billings PRPL urban forest. This will create a more manageable and resilient urban forest when the emerald ash borer eventually reaches Billings. Our goal is to remove 334 ash trees this year and reduce the overall ash population to fewer than 800 trees by 2029.



5-Year Overview

BUDGETED EXPENSE TOTAL | \$13,262,505

CHANGE FROM PRIOR YEAR | (\$152,306)

Parks Division

There are three overarching five-year goals for PRPL's Parks Division. The first is to attain best practices as identified in the 2017 Comprehensive Plan. The second goal is to move PRPL from the General Fund to its own dedicated source. The third goal is to identify a source of funding for critical life cycle replacement of deteriorating assets.

Best Practices - The Comprehensive Master Plan identified a deficiency of 5.5 FTE from 2017 levels and \$2,797,000 in funding below Best Practices. The FY27 budget requests three new FTE positions, and another five (5) FTE over the next three (3) years. Additional O&M funding of \$585,000/year needed to reach the \$2.7 Million goal of Best Practices.

New Funding – The Department is looking to ask the voters to approve a mill levy to fund PRPL. A timeline for this ask to the public is currently being explored.

Life Cycle Funding – South Park pool, the Zimmerman Center, and the North Park Center are all past their useful life and need replaced. Park asset inventory is ongoing with approximately 40% complete.



5-Year Overview

BUDGETED EXPENSE TOTAL | \$13,262,505

CHANGE FROM PRIOR YEAR | (\$152,306)

Recreation Division

In the next 5 years, PRPL's Recreation Division will increase program development for activities to reach more children, teenagers, adults, families, and seniors at the Amend Park Campus. When this facility becomes operational, recreation staff and community partners will provide additional opportunities for our community and region which will require additional staffing for facility operations, maintenance, programming, and bookkeeping.

	FY26	FY27	FY28	FY29	FY30	FY31
Parks additional FTE		2	2	2	1	
Parks Additional Operation and Maintenance Funding	\$132,660	\$0	\$150,000	\$585,000	\$585,000	\$585,000
Alternative Funding Source				Mill Levy Proposed		
Life Cycle Funding		Inventory Park Assets to develop asset management /ERP type program				
Add recreation FTE		3 (ARC)	1 (ARC)	1 (ARC)		
Rec Additional New Program Development and Expansion		\$733,051	\$100,000	\$100,000	\$125,000	\$150,000

Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$13,262,505

CHANGE FROM PRIOR YEAR | (\$152,306)

PARKS RECREATION AND PUBLIC LANDS DEPARTMENT REVENUE

REVENUE BY FUND

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
GENERAL FUND	\$ 1,498,731	\$ -	\$ -	\$ -	\$ -
PARKS OPERATIONS FUND	4,933,116	9,193,496	9,035,659	8,709,366	9,686,819
PARK MAINTENANCE DISTRICT	1,455,824	1,579,924	1,760,020	1,600,000	1,903,568
AMEND PARK	22,659	22,681	32,449	30,000	30,649
AMEND PARK REC CENTER-ARC	-	-	-	-	762,000
BALLPARK DONATION	125,969	83,975	87,297	75,000	84,297
BALLPARK REPAIR FUND	38,370	37,228	35,217	36,000	35,217
CEMETERY IMPROVEMENTS	43,056	32,462	24,569	31,500	35,597
CEMETERY PERPETUAL TRUST	69,502	63,842	47,598	73,000	66,337
DOG PARK CONSTRUCTION	262	227	5,000	250	250
PARK CONSTRUCTION	3,460	2,981	2,290	150	300
TRAIL CONSTRUCTION	-	615,015	-	6,000	3,000
PARKS PROGRAMS	<u>255,389</u>	<u>285,102</u>	<u>224,529</u>	<u>260,469</u>	<u>273,849</u>
TOTAL REVENUE	<u>\$ 8,446,338</u>	<u>\$ 11,916,933</u>	<u>\$ 11,254,628</u>	<u>\$ 10,821,735</u>	<u>\$ 12,881,883</u>



Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$13,262,505

CHANGE FROM PRIOR YEAR | (\$152,306)

PARKS RECREATION AND PUBLIC LANDS DEPARTMENT ALL FUNDS

REVENUE BY CLASSIFICATION

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
SPE CIAL ASSESSMENTS - PMD	\$ 1,347,316	\$ 1,464,179	\$ 1,677,378	\$ 1,500,000	\$ 1,787,869
SPE CIAL ASSESSMENTS - PD1	16,336	1,548	-	-	-
TRANSFER FROM GENERAL FUND	3,823,482	7,534,970	7,090,866	7,027,866	7,235,188
CHARGE FOR SERVICE	1,546,622	1,489,808	1,855,877	1,567,490	2,530,415
CONTRIBUTIONS/DONATIONS	193,383	216,131	201,500	249,269	764,000
INTERGOVERNMENTAL	933,984	110,477	50,000	100,000	60,000
INVESTMENT EARNINGS	498,857	427,828	338,297	335,900	393,701
LICENSE AND PERMITS	7,960	6,750	6,000	6,500	7,000
MICELLANEOUS	3,338	9,213	-	-	-
TRANSFERS IN FROM PRPL	<u>75,060</u>	<u>656,029</u>	<u>34,710</u>	<u>34,710</u>	<u>103,710</u>
TOTAL REVENUE	<u>\$ 8,446,338</u>	<u>\$ 11,916,933</u>	<u>\$ 11,254,628</u>	<u>\$ 10,821,735</u>	<u>\$ 12,881,883</u>

Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$13,262,505

CHANGE FROM PRIOR YEAR | (\$152,306)

PARKS RECREATION AND PUBLIC LANDS DEPARTMENT EXPENSE

EXPENSE BY FUND

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
GENERAL FUND	\$ 5,195,944	\$ 41,599	\$ -	\$ -	\$ -
PARK DISTRICT 1/PRPL OPS	4,112,035	10,772,439	10,296,644	9,432,111	9,739,832
PARK MAINTENANCE DISTRICT	814,884	983,513	1,655,975	1,249,955	1,757,584
AMEND PARK	28,791	11,011	52,216	46,000	38,599
AMEND PARK REC CENTER-ARC	-	-	-	-	733,501
BALLPARK DONATION	14,785	39,342	312,003	348,233	7,275
BALLPARK REPAIR FUND	24,335	19,797	91,865	131,865	32,085
CEMETERY IMPROVEMENTS	198,464	-	-	-	130,000
CEMETERY PERPETUAL TRUST	30,526	31,451	48,000	47,000	54,000
DOG PARK CONSTRUCTION	-	-	5,000	-	-
PARK CONSTRUCTION	-	43,500	-	28,900	-
PARKS PROGRAMS	97,319	676,127	854,516	36,500	273,546
TRAIL CONSTRUCTION	-	198,347	-	403,632	-
CAPITAL REPLACEMENT	<u>388,855</u>	<u>587,035</u>	<u>98,592</u>	<u>80,000</u>	<u>496,083</u>
TOTAL EXPENDITURES	<u>\$ 10,905,938</u>	<u>\$ 13,404,161</u>	<u>\$ 13,414,811</u>	<u>\$ 11,804,196</u>	<u>\$ 13,262,505</u>



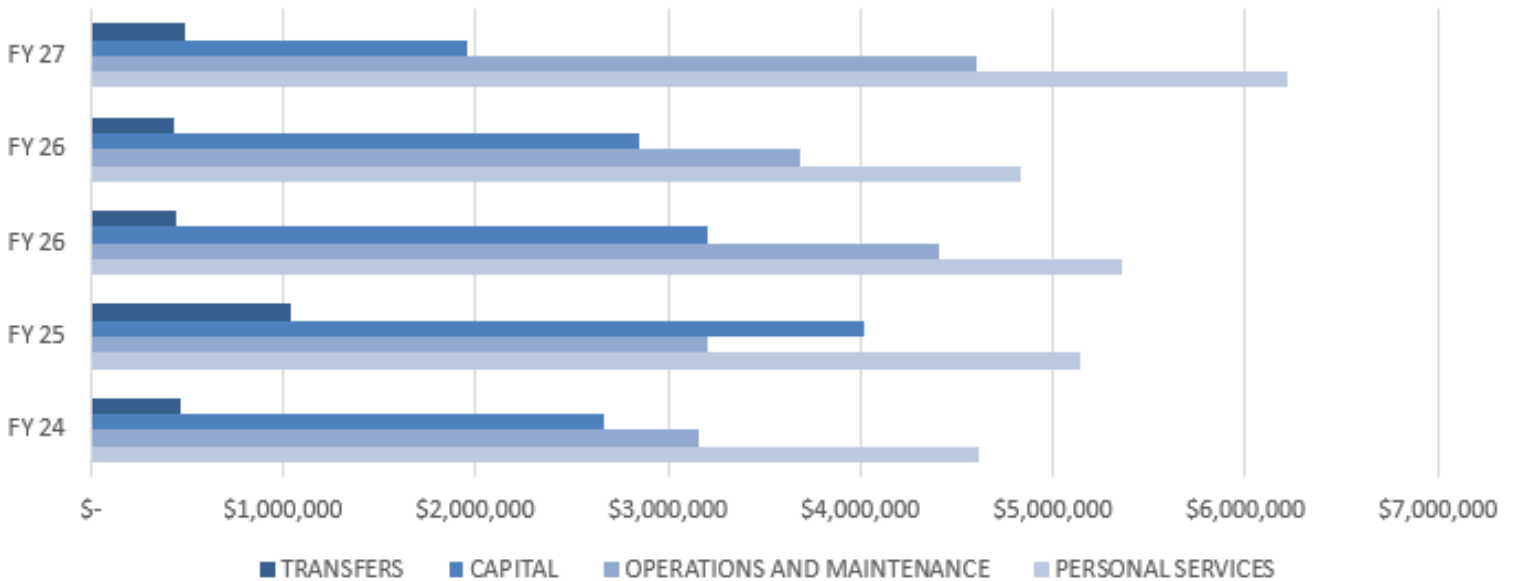
Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$13,262,505
CHANGE FROM PRIOR YEAR | (\$152,306)

PARKS RECREATION AND PUBLIC LANDS DEPARTMENT ALL FUNDS

EXPENSE BY CLASSIFICATION

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 4,619,700	\$ 5,142,457	\$ 5,358,105	\$ 4,829,116	\$ 6,215,073
OPERATIONS AND MAINTENANCE	3,157,189	3,202,443	4,408,868	3,684,913	4,601,341
CAPITAL	2,664,074	4,021,825	3,206,578	2,853,907	1,959,083
TRANSFERS	<u>464,975</u>	<u>1,037,436</u>	<u>441,260</u>	<u>436,260</u>	<u>487,008</u>
TOTAL EXPENDITURES	<u>\$ 10,905,938</u>	<u>\$ 13,404,161</u>	<u>\$ 13,414,811</u>	<u>\$ 11,804,196</u>	<u>\$ 13,262,505</u>



Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$13,262,505

CHANGE FROM PRIOR YEAR | (\$152,306)

PARKS RECREATION AND PUBLIC LANDS OPERATING BUDGET (GENERAL FUND)

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 4,340,695	\$ -	\$ -	\$ -	\$ -
OPERATIONS AND MAINTENANCE	793,277	41,599	-	-	-
CAPITAL	-	-	-	-	-
TRANSFERS	<u>61,973</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 5,195,945</u>	<u>\$ 41,599</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

PARKS RECREATION AND PUBLIC LANDS DEPARTMENT EXPENSE (ALL FUNDS)

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 26
PERSONAL SERVICES	\$ 4,619,700	\$ 5,142,457	\$ 5,358,105	\$ 4,829,116	\$ 6,215,073
OPERATIONS AND MAINTENANCE	3,157,189	3,202,443	4,408,868	3,684,913	4,601,341
CAPITAL	2,664,074	4,021,825	3,206,578	2,853,907	1,959,083
TRANSFERS	<u>464,975</u>	<u>1,037,436</u>	<u>441,260</u>	<u>436,260</u>	<u>487,008</u>
TOTAL EXPENDITURES	<u>\$ 10,905,938</u>	<u>\$ 13,404,161</u>	<u>\$ 13,414,811</u>	<u>\$ 11,804,196</u>	<u>\$ 13,262,505</u>



Staffing Authorization

BUDGETED EXPENSE TOTAL | \$13,262,505

CHANGE FROM PRIOR YEAR | (\$152,306)



POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
ADMINISTRATIVE SUPPORT I	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT II	2.0	2.0	2.0	2.0
ARBORIST	1.0	1.0	1.0	2.0
CEMETERY/PARKS SUPERVISOR	2.0	2.0	2.0	2.0
COMMUNITY CENTER SUPERVISOR	1.0	1.0	1.0	1.0
DIR. PARKS, RECREATION, PUBLIC LANDS	1.0	1.0	1.0	1.0
FACILITIES MAINT SUPPORT II	1.0	1.0	1.0	1.0
FACILITIES MAINT SUPPORT II - ARC	-	-	-	1.0
FORESTER/NAT'L RESOURCE SUP	1.0	1.0	1.0	1.0
PARKS SUPERINTENDENT	1.0	1.0	1.0	1.0
PROJECT MANAGER/ASSET CO-ORD	1.0	1.0	1.0	1.0
RECREATION EVENT SPECIALIST	3.0	3.0	3.0	3.0
RECREATION EVENT SPECIALIST-ARC	-	-	-	1.0
RECREATION FACILITY SUPERVISOR-ARC	-	-	-	1.0
RECREATION & WELLNESS ADMIN SUPP II	1.0	1.0	1.0	1.0
RECREATION & WELLNESS SPECIALIST	1.0	1.0	1.0	1.0
RECREATION SUPERINTENDENT	1.0	1.0	1.0	1.0
EQUIPMENT OPER./MAINT. WORKER	9.0	9.0	11.0	12.0
SR EQUIP. OPER./MAINT. WORKER	6.0	6.0	8.0	8.0
VOLUNTEER PROGRAM COORDINATOR	1.0	1.0	-	-
TOTAL	<u>34.0</u>	<u>34.0</u>	<u>37.0</u>	<u>42.0</u>



**PLANNING &
COMMUNITY
SERVICES
DEPARTMENT**



Planning & Community Services Department

BUDGETED EXPENSE TOTAL | \$6,617,098

General Fund (Code Enforcement): \$1,307,451
Capital Replacement Fund: \$50,802
Anti-Graffiti Fund: \$3,469
Community Development Fund: \$2,604,087
City County Planning Fund: \$2,602,302
Urban Renewal Property Fund: \$21,483

CHANGE FROM PRIOR YEAR | \$879,140

General Fund (Code Enforcement): \$84,871
Capital Replacement Fund: \$1,497
Anti-Graffiti Fund: \$469
Community Development Fund: \$771,350
City County Planning Fund: (\$28,034)

The Planning and Community Services Department (PCSD) focuses on Quality of Life and Quality Development, Safety, Communication, Compliance, Fairness/Equity, and Education. The PCSD is made up of three divisions – Code Enforcement, Community Development and Planning. We also provide direct support to the City for its three Urban Renewal Districts and we support the City’s Neighborhood Task Forces. The Planning Division serves both Billings and Yellowstone County and our designation as a Metropolitan Planning Organization for Transportation Planning also brings together the City and County to make long term transportation decisions. Our activities are public facing in all of our services and demands excellent customer service from our Department.



Budget Justification

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

The Planning and Community Services Department (PCSD) FY27 budget is \$6,617,098; this is a net increase in expenses from FY26 of \$879,140. This increase was tied to two proposed FTEs for an additional Code Enforcement II Officer and an Urban Renewal District Administrator. The CE II FTE was not included in the FY27 Budget but will be revisited in mid FY27 per Council direction. The Council did approve the Urban Renewal District Administrator FTE for FY27. The majority of the next increase in expenses is continued expenditure of HOME-ARP and Community Development program funds for projects in 2026 and 2027, including an application for Sage Towers rehabilitation that will come to the Council in Spring 2026.

The PCSD utilizes multiple revenue sources to deliver the services it provides to its customers. These varied sources means there are limits to revenue sharing and mixing across the three PCSD divisions – Code Enforcement, Community Development, and Planning. PCSD revenue will decrease in FY27 in some areas, mainly from a decrease in Federal Transportation Planning funds, conclusion of some one-time funds from the County for Billings2045/MLUPA work, and balanced decreases in revenue and expenses in Community Development programs. Permit and application income is expected to remain relatively flat in FY27 in Planning. PCSD will continue to monitor the uncertainty at the Federal level for all of its allocations and grants, and bring any budgetary issues to Administration and City Council as applicable in 2026 and 2027.



Highlighted Programs

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

HOME-ARP Ongoing Allocation Process in 2026

The U.S. Department of Housing and Urban Development awarded Billings \$1,212,671 in HOME-ARP (American Rescue Plan) funding in 2021 to help provide housing, shelter, and / or services for people: experiencing homelessness; at-risk of homelessness; or fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking, or human trafficking. Three organizations are actively providing supportive services including rental assistance, access to mental health and healthcare, transportation, etc. A total of \$580,776 has been expended as of December 31, 2025, and \$285,770 remains available for allocation. The Community Development Division will continue to distribute funds from this program in FY27. For more information, please visit www.BillingsMT.gov/HOMEarp.

Graffiti Pilot Program

In FY25, Code Enforcement launched an aggressive focus on graffiti removal. A seasonal worker devoted over 250 hours to abate graffiti on city infrastructure around the city, to include dumpsters, signs, light poles, sign poles, and utility cabinets. The Commercial Code Enforcement officer focused on larger projects, deploying the graffiti trailer to abate graffiti at over 35 locations, as well as paint-over projects in over 35 locations citywide. Adult treatment court participants fulfilling their community service hours contributed over 80 hours to abate graffiti. All these projects were supervised and coordinated by the Commercial CE officer, consuming about 240 hours of his time.



Highlighted Programs

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

Graffiti Pilot Program continued...

Given the success of the program, City Administration, Public Works and the Code Enforcement Division renewed this seasonal position again in FY26, this time funded by the Public Works Department, to again abate graffiti on city owned infrastructure. The Code Enforcement Division supervised the FY26 seasonal worker.

The Division proposed adding a new Commercial CE Officer II in FY27 to enable ongoing and year-round abatement of graffiti on private and public property. The CE II FTE was not included in the FY27 Budget, but will be revisited in mid FY27 per Council direction. Code Enforcement has also partnered again with Public Works, specifically the Solid Waste Division. Their trucks have the software capability to log tagged dumpsters. A report is created by Solid Waste and exported into a share point spreadsheet that Code Enforcement can access. We now have more eyes on the street, locating graffiti, making abatement quicker. Solid Waste continues to supply materials, while Code Enforcement abates the graffiti.

The additional Commercial CE Officer II would also provide increased capacity for the Code Enforcement Division to manage this work as well as other duties as outlined in the Department Resources – FY2027 and Five-Year Recommendations section further down in this Overview.





Department Resources

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

FY2027 Recommendations

Code Enforcement FTE Recommendation FY2027

Code Enforcement and City Administration recommended an additional full-time Commercial Code Enforcement Officer II in FY27. The Council Budget and Finance Committee at its February 2026 meeting also supported bringing the added position for consideration in the FY27 Budget. Ultimately, the CE II FTE was not included in the FY27 Budget as the Council Budget and Finance Committee recommended (and Council agreed) it be removed and revisited after actual property tax revenue numbers were reported to the City in August 2026.

The added CE II position is very important as commercial properties span the entire city, creating an enormous enforcement area for a single officer to cover thoroughly. Part of the CE II position responsibilities is graffiti abatement, which reduces property conditions that led to the need for law enforcement resources. A second position would allow the city to better serve its commercial properties, do some tasks year round that we have relied on a seasonal position to do in the past, and share the long list of responsibilities assigned to the commercial officer. We are currently doing many things well, but a second commercial officer would allow us to distribute those resources more effectively to better serve our community.



Department Resources

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

FY2027 Recommendations continued...

Community Development FTE Recommendation FY2027

Community Development recommended a full-time Grants Technician in FY26 funded by the General Fund. This request was not included in the FY26 Proposed Budget from Administration originally and is out of consideration due to the \$2.3 million reduction in revenue to maintain 2025 property tax revenue levels.

Given the instability of HUD funding going into 2026 and 2027, the CD Division is not advancing the Grant Technician position for FY27. The Division has been exploring some program and policy development work through small consultant contracts to address some capacity needs the Grant Technician might have addressed. **The Division is planning to keep its FTE Program Coordinator position that was vacated by retirement in late 2025 open as it anticipates filling that position in late FY26 or early FY27.** The Division is staffed with 3 FTEs, including the Manager.

As noted below in the five-year recommendations, the Division will continue to look toward future staffing needs based on HUD funding and possible local funding contributions



Department Resources

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

FY2027 Recommendations continued...

Planning Division

The Planning Division does not have any new FTE recommendations for FY27. The Division is expecting one retirement in FY27. The Division also will be moving the MPO-funded Traffic Technician position over from the Engineering Division to Planning Division to meet FHWA and MDT review recommendations as far as the MPO structure. The Division does have long term recommendations noted below in the 5-Year Recommendations.

PCSD Director Allocations

The PCSD Director continues to work with PCSD Division Managers, City Finance and Administration to improve the allocation of the wages, benefits, and expenses of the Director across the PCSD Divisions and three urban renewal districts. While the Director's position has historically been financially attached to the Planning Division, **increased allocation from the CE Division needs continuous evaluation to better reflect where the position's time and oversight is focused.** The FY27 \$32,260 allocation from CE to the PCSD Director position is the same as FY26 and is still low compared to the time spent supporting the CE Division. The transfer needs an annual O&M component along with the COLA calculation.



Department Resources

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

FY2027 Recommendations continued...

Housing Director/Innovations Division

In FY26, the PCSD Director recommended Council research the applicability of a city housing director and/or community innovations team. Community Development staff could bring knowledge and expertise to some of these discussions and efforts, but the HUD grant funding does not enable staff to vary from the primary goals and programming covered by the HUD grants. Further, there is not enough current staff capacity even if funding were available to participate.

Other large communities in Montana have addressed capacity issues by bringing local general, tax increment, and mill levy funding to community development activities or developed standalone divisions (in PCSD), for example - a Strategic Initiatives Division to address the City's desired involvement in things like housing policy, homelessness, CPTED, neighborhood task forces, energy conservation, community engagement, etc. This concept is a possible long-term solution for the City to engage in a meaningful way on these community issues.

Council approved a FY26 Budget Amendment to research applicability of a city housing/community innovations team. This was a focused effort from the concepts outlined above and Council Member Tom Rupsis led the effort with staff and community stakeholders through a series of meetings in late 2025. CD Staff provided Billings Housing Market SWOT Analysis, Existing Housing Studies Matrix, and Examples from Other Cities (Missoula and Great Falls) to support this effort. Former CM Rupsis provided a report to be shared with City Council through Administration and former CM Rupsis in 2026 to provide any direction or budget recommendations in FY27 or FY28.



Department Resources

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

FY2027 Recommendations continued...

Urban Renewal Districts

The City Council considered adjustments to Urban Renewal District Management and Operations per 2025 Legislation and directed staff to keep the operations as similar as possible to past operations. However, the Council Budget and Finance Committee recommended significant reductions in the operating budgets of the Downtown, EBURD and SBBURD entities and also approved a new Urban Renewal District Administrator FTE in the FY27 Budget to be housed in the Planning Division. The Council also entered new contracts with the Downtown, EBURD and SBBURD entities for FY27 but set the termination dates for these agreements as the end of FY27 so it could revisit and monitor progress in Urban Renewal District operations.

Five Year Recommendations

Increase County-Wide Planning Levy

One-time funding of critical planning projects has been positive, but it does not address the need for a long-term, permanent and adequate funding source for area and corridor land use plans, neighborhood planning, and comprehensive land use planning as part of the greater solution to quality land use planning in Yellowstone County and Billings. Consideration of an increase in the County-Wide Planning Levy would be a comprehensive solution to this challenge. Cooperation between the City Council and the Board of County Commissioners would be needed in this effort. Given the current focus on the County Jail and public safety services, this effort would have to be considered in FY28 or FY29.



Department Resources

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

Five Year Recommendations continued...

Capacity Needs: Department and Divisions

FTEs:

- Due to ongoing instability with HUD funding, the CD division is keeping open its FTE Program Coordinator position vacated by retirement in late 2025 for FY27. The Division will continue to evaluate added FTE needs in CD, and CD contribution to PCSD Director position, but with only HUD funding for administrative and program support at this time, there is no line of sight to further staffing and support for Division work. The housing/community innovations staff/team concept explored by the Council through CM Rupsis' work described above might be a pathway to some added program integration in the future.
- PCSD Administrative Support – Looking at portion of CE Clerk and Planning Clerk time supporting PCSD Administration for short term. Retirement in Planning Division in late 2026 will trigger a review of the job duties for the Planning Clerk in this area. Need FTE Administrative Support position for PCSD long term (CE, CD and tie to County-Wide Planning Levy increase could be a solution – revisit in FY28 or FY29)
- In addition to the CE II position proposed in the FY27 Budget, but delayed for reconsideration to later in FY27, the Division anticipates an additional residential code enforcement officer should be added to meet City growth and demand. The enforcement zone boundaries would be refined to redistribute coverage of the city more efficiently (Estimated FY29)
- Planning Division is considering adjustments to its planning positions, including additional Planner IIs with different rolls to support both current, long range, and regulatory maintenance (Begin exploring in FY27 with further implementation estimated in FY28)



Department Resources

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

Five Year Recommendations continued...

Capacity Needs: Department and Divisions continued...

Organizational Modifications

- Urban Renewal District Management Review and Changes (FY27)
- Strategic Community Initiatives Division – Research described above in FY26. FTEs to carry out City involvement in housing policy, homelessness, CPTED, neighborhood task forces, etc. (Estimated FY28)
- MPO Reconfiguration and Regional Expansion – Reconfiguration work will continue in FY27, with longer range issues of a MET Transit District in relation to the MPO, and inclusion of Laurel in the Urban Planning Area after the 2030 Census (Estimated in FY28–FY30)
- The City should revisit its organizational support for the Neighborhood Task Forces as far as how PCSD staff engage and administer the annual task force General Fund allocation of about \$9,000 (FY26). (Revisit in FY28).

Succession Planning/Retirements/Training (Ongoing)

- One retirement anticipated in FY27 and planning for future ones – Working to ensure overlap training with replacements.
- Interface with High Performance Organization efforts to support staff at multiple levels, and managers and supervisors for future high level leadership positions in the City – Retain talent, improve talent, find talent.



Goals

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

Goal: Improve the safety of Billings

Objective: Maintain code enforcement compliance rate of 90% or higher

- Code Enforcement was at 93% compliance at close of 2025.
- Continue to implement proactive nuisance property abatement procedures to efficiently increase neighborhood safety – Ongoing.
- Continue progression of the multi-discipline, multi-jurisdictional nuisance property team to improve neighborhoods.
- Implement graffiti reduction program – Started 2024 and used seasonal for City property maintenance again in 2025 and will continue program for FY27. Continuing private property and (MDT) cleanups and murals, including a major cleanup of the Montana Avenue Overpass in 2025 and coordination with MDT for a mural project with a target date of summer 2026 based on grant awards.
- Propose ordinance amendments – Ongoing with amendments already approved by Council in 2024 and 2025. Implementation of MOU with RiverStone Health underway to support RSH licensing enforcement for establishments that are not licensed by RSH – motels and body art businesses. Currently, Motel 6's on West End are closed and under court order to work with RSH to obtain licenses.
- Conduct 10 or more community outreach programs increasing community awareness of city codes – 2025: CE participated in 5 community events and continued to organize the Code Enforcement Statewide Group – monthly meetings with code professionals from around MT.
- Increase web, social media-based, neighborhood task force presence and information sharing on CE activities and seasonal concerns to improve compliance – CE Blog post is updated monthly and blog link is being shared with the PCSD Facebook Page.
- Achieve division and individual staff development/training through AACE/ICC accreditations – Training and testing to be completed in early 2026. CE Manager completed Professional Development Academy Leadership Training in December 2025.



Goals

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

Goal: Sustain and Upgrade Critical Infrastructure

Objective: Optimize efficiency of the transportation system

- Grand Avenue from 43rd to 62nd – Project is funded and added to the Transportation Improvement Program (TIP) and the City is working on project management agreements with MDT.
- Implement safe routes to school, traffic calming, intersection capacity improvements, missing sidewalks and other projects to improve safety and quality of transportation network – Planning/MPO working with Public Works in multiple capacities – TA Grant Award for SRTS projects, SS4AGrant, SRTS programmed projects in CIP, CIP Trail and SRTS feasibility analysis work underway per approved 2026 UPWP.
- Developing alternatives for improvement to the 21st Street Underpass through approved Feasibility Study, which will be completed and brought to the Council Spring 2026.

Goal: Foster Economic Vibrancy through Quality Designed Neighborhoods and Business Districts

Objective: Stimulate infill and redevelopment

- Implement the 2023 Montana Land Use Planning Act (Billings 2045) –Statutory deadline is May 2026.
- Continue Infill Policy implementation – review policy starting late 2026
- In partnership with building/development community support opportunities to make redevelopment in the downtown less intimidating – Launched listening session in late 2024. Ongoing, but staff capacity limited activity in 2025. Development community tested new project/permitting software to roll out in 2026. Continuing to hold quarterly meetings with the Billings Homebuilders Association.

Objective: Improve multi-modal transportation system

- Complete two-way street conversion – Completed 2025
- Complete road diet on Montana Avenue – 4 more RFB's for crosswalks were installed in late 2025, but no exact timeline determined for MDT project work



Goals

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

Objective: ·Improve multi-modal transportation system continued...

- Complete multi-use path installation along 6th Avenue North to connect Heights and Downtown areas
- Examine improvements to 4th Avenue North and 6th Avenue North to meet safety and redevelopment goals
- Continue implementing Complete Streets Policy – Policy Report underway
- Safe Routes to Schools Phase I and Phase II – Projects underway in 2026 per CIP, SS4All Grant, TA Grant.
- Complete transportation corridors analysis and outreach

Update subdivision regulations – Updates completed in 2024. Updated regulations also must be adopted under Billings2045.

Update neighborhood plans

- Neighborhood Planner will advance plan updates in 2027
- Completing West End and Heights in 2026
- Contract executed to complete economic analysis of the Skyway Drive corridor in 2026.

Develop new land use plan and future land use map of Billings - Underway

Develop housing strategies

- Support HomeFront’s development of a housing strategy
- Ensure housing strategy aligns with the housing outcomes of Montana Land Use Planning Act and 2025 Consolidated Plan
- Include housing support programs in 2025-2029 Consolidated Plan for Community Development and HOME programs – Included in Con Plan
- Support resource and program expansion to address housing needs and neighborhood stabilization - Former CM Rupsis provided a report that should be shared with City Council through Administration. This is further described in the PCSD Budget Narrative

Determine application of cost-of-service study findings - Underway

Determine economic development, land use and infrastructure to serve Skyway Drive/Hwy 3 – Contract executed for 2026 and referred to above in other Goals



Goals

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

Goals: Provide Exceptional Educational, Recreational, and Cultural Services and Amenities

Objective: ·Activate parks and public spaces to improve a sense of community, improve health and reduce crime.

- Apply CPTED principles in parks – Still working to use Community Development program funds in eligible parks
- Continue phased implementation of CPTED principles in South Park, Skate Park, Pioneer Park, Spring Creek Park, Dehler Park – Need FY27 Budget allocation
- Build new pool and community center in South Park (SBBURD Expansion)
- Public Art Policy adopted by Council in September 2025 and Public Art Committee to be seated early 2026 for public art installations reviewed

Council Initiatives PCSD is involved in outside of adopted priorities and Goals

- Expansion of the SBBURD to include the Southside Triangle – Expansion completed (tied to the new pool in South Park as noted in the Goals and Priorities above)
- Assisting with City property inventory/sale list work – CD Board Housing Recommendation
- Housing Support Effort – CM Rupsis FY26 Project



Photo by: Isabel Spartz/MTN News



Staffing Authorization

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

STAFFING AUTHORIZATION - ALL DEPARTMENTS

POSITION	DIVISION FUNDING	ACTUAL FY24	ACTUAL FY25	BUDGET FY26	A P P R O V E D FY27
PLANNING/COMM SERV DIRECTOR	PLANNING	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT I	BUILDING	0.3	0.0	0.0	0.0
	CODE ENFORCEMENT	0.3	0.0	0.0	0.0
	PLANNING	0.4	0.0	0.0	0.0
	TOTAL	1.0	0.0	0.0	0.0
COMMUNITY SERVICES MANAGER	COMMUNITY DEVELOPMENT	1.0	1.0	1.0	1.0
COMMUNITY DEV GRANT COORDINATOR	COMMUNITY DEVELOPMENT	3.0	3.0	3.0	3.0
GRANTS TECHNICIAN	COMMUNITY DEVELOPMENT	0.5	0.5	0.5	0.5
CODE ENFORCEMENT CLERK	CODE ENFORCEMENT	1.0	1.0	1.0	1.0
CODE ENFORCEMENT OFFICER	CODE ENFORCEMENT	3.0	5.0	5.0	5.0
CODE ENFORCEMENT OFFICER II	CODE ENFORCEMENT	1.0	2.0	2.0	2.0
CODE ENFORCEMENT MANAGER	CODE ENFORCEMENT	1.0	1.0	1.0	1.0
MULTI-MODAL PLANNER*	PLANNING	1.0	1.0	1.0	1.0
ZONING COORDINATOR	PLANNING	1.0	1.0	1.0	1.0
PLANNER I	PLANNING	2.0	3.0	3.0	3.0
PLANNER II	PLANNING	1.0	2.0	2.0	2.0
PLANNER II -URBAN RENEWAL DIST ADMIN	PLANNING	0.0	0.0	0.0	1.0
PLANNING CLERK	PLANNING	1.0	1.0	1.0	1.0
PLANNING DIVISION MANAGER	PLANNING	1.0	1.0	1.0	1.0
TRAFFIC TECHNICIAN	PLANNING	0.0	0.0	0.0	1.0
TRANSPORTATION PLANNER	PLANNING	1.0	1.0	1.0	1.0
TRANSPORTATION PLANNING COORD	PLANNING	1.0	1.0	1.0	1.0
TOTAL STAFF		21.5	25.5	25.5	27.5

* Position name change in FY26 from Active Transportation Planner to Multi-Modal Planner

Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

REVENUE BY CLASSIFICATION	PCSD DEPARTMENT AND FUNDS				
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
TAXES	\$ 636,158	\$ 748,264	\$ 668,000	\$ 634,600	\$ 695,569
LICENSES & PERMITS	106,475	98,598	92,000	87,900	90,000
INTERGOVERNMENTAL	2,678,931	2,568,666	3,298,293	2,974,888	2,579,293
CHARGES FOR SERVICE	411,878	542,114	479,703	488,238	571,591
INVESTMENT EARNINGS	120,364	103,769	87,226	68,416	64,598
CONTRIBUTIONS/DONATIONS	46,634	6,100	2,500	2,750	2,500
INTERFUND TRANSFERS	376,552	2,511,748	151,470	373,271	163,826
FINES AND FORFEITURES	-	-	500	-	500
MISCELLANEOUS	523,045	394,466	200,000	522,595	1,207,296
PCSD TOTAL REVENUE	<u>\$ 4,900,037</u>	<u>\$ 6,973,725</u>	<u>\$ 4,979,692</u>	<u>\$ 5,152,658</u>	<u>\$ 5,375,173</u>
BIKE PATH/TRAIL DONATION **	2,225,559	733,885	-	110,001	20,000
COMBINED REVENUE	<u>\$ 7,125,596</u>	<u>\$ 7,707,610</u>	<u>\$ 4,979,692</u>	<u>\$ 5,262,659</u>	<u>\$ 5,395,173</u>

- Note: The Code Enforcement operating budget revenue is not shown in the table above as revenue to PCSD. This is Finance practice since CE revenue is from the General Fund. This makes it look like the budget is way out of balance in these tables for the PCSD. This is not actually the case. During the PCSD presentation to Council, the CE revenue will be shown as added to total revenue for clarity.

Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

PCSD ALL DEPARTMENT REVENUES					
REVENUE BY FUND					
FUND NAME	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
GENERAL FUND	\$ 24,541	\$ 8,873	\$ 43,000	\$ 10,959	\$ 23,000
ANTI-GRAFFITI FUND	4,000	5,680	3,000	2,972	3,000
COMMUNITY DEVELOPMENT FUND	2,358,898	4,372,223	2,122,719	2,350,669	2,613,352
CITY COUNTY PLANNING FUND	<u>2,512,598</u>	<u>2,586,949</u>	<u>2,810,973</u>	<u>2,788,058</u>	<u>2,735,821</u>
PCSD TOTAL REVENUE	<u>\$ 4,900,037</u>	<u>\$ 6,973,725</u>	<u>\$ 4,979,692</u>	<u>\$ 5,152,658</u>	<u>\$ 5,375,173</u>
BIKE PATH/TRAIL DONATION **	<u>2,225,559</u>	<u>733,885</u>	<u>-</u>	<u>110,001</u>	<u>20,000</u>
COMBINED REVENUE	<u>\$ 7,125,596</u>	<u>\$ 7,707,610</u>	<u>\$ 4,979,692</u>	<u>\$ 5,262,659</u>	<u>\$ 5,395,173</u>

Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

EXPENSE BY CLASSIFICATION	PCSD ALL DEPARTMENT EXPENSES				
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	E STIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 2,618,781	\$ 2,607,417	\$ 3,071,243	\$ 2,913,973	\$ 3,279,693
OPERATIONS AND MAINTENANCE	2,138,770	3,207,694	2,590,688	2,389,848	3,244,439
CAPITAL	677,489	24,019	49,305	42,305	50,802
TRANSFERS	<u>25,576</u>	<u>2,430,459</u>	<u>26,722</u>	<u>248,648</u>	<u>22,164</u>
PCSD TOTAL EXPENDITURES	<u>\$ 5,460,616</u>	<u>\$ 8,269,589</u>	<u>\$ 5,737,958</u>	<u>\$ 5,594,774</u>	<u>\$ 6,597,098</u>
BIKE PATH/TRAIL DONATION **	<u>2,593,128</u>	<u>206,148</u>	<u>-</u>	<u>160,676</u>	<u>20,000</u>
COMBINED EXPENDITURES	<u>\$ 8,053,744</u>	<u>\$ 8,475,737</u>	<u>\$ 5,737,958</u>	<u>\$ 5,755,450</u>	<u>\$ 6,617,098</u>

Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$6,617,098

CHANGE FROM PRIOR YEAR | \$879,140

EXPENSE BY FUND	PCSD ALL DEPARTMENT EXPENSES				
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
GENERAL FUND	\$ 1,040,027	\$ 1,046,466	\$ 1,222,580	\$ 1,091,577	\$ 1,217,961
CAPITAL REPLACEMENT	677,489	24,019	49,305	42,305	50,802
ANTI-GRAFFITI FUND	1,051	567	3,000	809	3,469
COMMUNITY DEVELOPMENT FUND	1,564,036	5,082,966	1,832,737	1,981,384	2,602,601
CITY COUNTY PLANNING FUND	<u>2,178,013</u>	<u>2,115,571</u>	<u>2,630,336</u>	<u>2,478,699</u>	<u>2,722,265</u>
PCSD TOTAL EXPENDITURES	<u>\$ 5,460,616</u>	<u>\$ 8,269,589</u>	<u>\$ 5,737,958</u>	<u>\$ 5,594,774</u>	<u>\$ 6,597,098</u>
BIKE PATH/TRAIL DONATION **	<u>2,593,128</u>	<u>206,148</u>	<u>\$ -</u>	<u>160,676</u>	<u>20,000</u>
COMBINED EXPENDITURES	<u>\$ 8,053,744</u>	<u>\$ 8,475,737</u>	<u>\$ 5,737,958</u>	<u>\$ 5,755,450</u>	<u>\$ 6,617,098</u>



Code Enforcement

BUDGETED REVENUE TOTAL | \$1,351,253

BUDGETED EXPENSE TOTAL | \$1,351,253

The Code Enforcement Division is an integral and critical component of any public safety solution the City embraces. Code Enforcement mitigates criminal activity before it becomes a resource demand of the Police Department by cleaning up and securing nuisance properties, cleaning graffiti before it increases and draws more criminal activity, ensuring outside storage of junk and junk vehicles is addressed before a property attracts crime. Maintains neighborhood stability by enforcing City codes in a consistent manner.

The Code Enforcement Division is funded by the City's General Fund. The Division enforces 22 City codes, including junk vehicles, parking, weeds, nuisances, signage, and right-of-way obstructions. The Division handled over 4,400 cases in 2025. The Division responds to citizen concerns on a city-wide basis.

This Division does generate some revenue from parking tickets and weed abatement. However, the parking ticket funds are budgeted within the Parking Division, and the weed abatement charges return to the General Fund. Therefore, none of the revenue sources are reflected clearly as a revenue stream for CE operations. CE does not carry reserves called out separately from the General Fund.

In 2024, city council approved a resolution to establish an anti-graffiti fund to encourage citizens to report graffiti taggers and receive a reward upon conviction. The fund also covers costs for materials to abate graffiti. To date, this fund has grown to over \$10,000 due to donations from members of the community who wish to support the ongoing abatement of graffiti and who themselves have been victims of graffiti vandalism. CE is currently applying for various grants for a large mural project soon.



Code Enforcement

BUDGETED REVENUE TOTAL | \$1,261,763

BUDGETED EXPENSE TOTAL | \$1,261,763

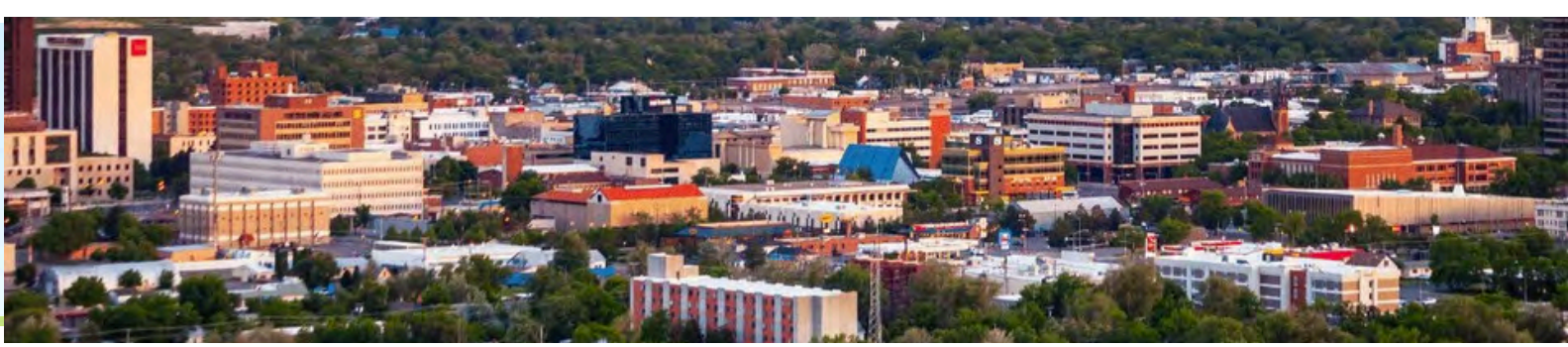
CODE ENFORCEMENT OPERATING BUDGET

GENERAL FUND

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 801,035	\$ 802,555	\$ 905,309	\$ 816,733	\$ 931,735
OPERATIONS AND MAINTENANCE	215,913	212,565	292,886	250,458	266,206
CAPITAL	-	-	7,371	7,371	43,802
TRANSFERS	<u>23,079</u>	<u>31,346</u>	<u>24,385</u>	<u>24,385</u>	<u>20,020</u>
TOTAL EXPENDITURES	<u>\$ 1,040,027</u>	<u>\$ 1,046,466</u>	<u>\$ 1,229,951</u>	<u>\$ 1,098,947</u>	<u>\$ 1,261,763</u>



Photo by: MTN News File



Community Development

BUDGETED REVENUE TOTAL | \$2,591,869

BUDGETED EXPENSE TOTAL | \$2,588,118

The Community Development Division manages federal funding including the U.S. Department of Housing and Urban Development (Community Development Block Grant and HOME Investment Partnerships program) and the Corporation for National and Community Service (AmeriCorps VISTA). These federal resources pay for personnel wages, benefits, and operations costs to implement homebuyer, housing development, supporting expansion of public facilities to provide services for vulnerable populations, and poverty-impact programs. Given the limited funds that may be allocated to administration of the HUD programs, \$3,000 will be allocated this year to cover the PCSD Director's oversight of the Division.

Community Development receives an annual General Fund allocation to cover rent and parking (FY26 \$51,931). The Division received a one-time \$250,000 in 2013 from an SID loan fund reallocation the City Council approved and a one-time \$196,500 in 2015 from a South 27th Street property sale. These revolving funds are used for housing projects and more than 40 families have been assisted with home ownership / repair projects to date.

The Division does not maintain reserve funds; however, federal grant funds and related loan repayment revenues may be carried forward from one City fiscal year to the next. While this carryover provides flexibility to reallocate program income toward eligible services and activities, HUD's annual expenditure deadlines can create challenges in meeting required timeliness and spending benchmarks. Further discussion of the HUD-ARP funding award is under the Highlighted Programs section.



Community Development

BUDGETED REVENUE TOTAL | \$2,591,869

BUDGETED EXPENSE TOTAL | \$2,588,118

Program	Revenue Amount	Expenditure Amount
Com Dev Federal Grant	\$1,589,619	\$1,587,619
HOME Federal Grant	\$572,799	\$569,676
HOME-ARP Federal Grant	\$285,000	\$285,000
AmeriCorps VISTA Support	\$16,526	\$15,000
AmeriCorps VISTA Federal Grant	\$85,000	\$85,000
General Funds Transfer (Rent / Parking)	\$42,715	\$42,343
Miscellaneous Programs	\$210	\$3,480
TOTAL	\$2,591,869	\$2,588,118
Miscellaneous – South 27 th Street Land	\$21,483	\$21,483
TOTAL	\$2,613,352	\$2,609,601

Long Term Service Agility

The Division continues to experience capacity constraints due to very limited funding outside of its core HUD programs. This creates challenges in delivering and supporting other social service activities that remain significant priorities within Billings. A Program Coordinator position became vacant following a retirement in late 2025. The timing of refilling this position is currently under evaluation and may occur in late FY26 or early FY27 (see FY27 and Five-Year Recommendations below).

Due to a series of recent HUD regulatory changes and program updates, the Division must dedicate time and staff capacity to reviewing and strengthening internal procedures. This includes updating written policies, compliance protocols, and monitoring practices to ensure continued alignment with federal requirements and to reduce risk during future HUD monitoring.



Community Development

BUDGETED REVENUE TOTAL | \$2,591,869

BUDGETED EXPENSE TOTAL | \$2,588,118



COMMUNITY DEVELOPMENT GRANTS FUND OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY26	ESTIMATE FY26	APPROVED FY27
PERSONAL SERVICES	\$ 485,906	\$ 476,326	\$ 521,203	\$ 528,542	\$ 507,619
OPERATIONS AND MAINTENANCE	1,068,998	2,219,886	1,297,737	1,222,758	2,080,499
CAPITAL	677,489	24,019	-	-	-
TRANSFERS	-	2,376,361	-	222,159	-
TOTAL EXPENDITURES	<u>\$ 2,232,393</u>	<u>\$5,096,592</u>	<u>\$1,818,940</u>	<u>\$1,973,459</u>	<u>\$2,588,118</u>



Urban Renewal Property Acquisition

BUDGETED REVENUE TOTAL | \$21,483

BUDGETED EXPENSE TOTAL | \$21,483

This fund is used to account for Tax Increment assets primarily related to property on South 27th Street. As the City sells property previously acquired through the Tax Increment Program (not affiliated with the current Downtown District, EBURD or SBBURD), the funds may be deposited in Fund 4280 making them available for additional Tax Increment-related activities or for ongoing operating and maintenance costs associated with the property previously acquired, such as snow removal and weed control. The ongoing maintenance continues to gradually put pressure on this account pending property sales. The current Property Disposition Committee recommendations to the City Council may help advance sale of these properties to encourage redevelopment in the South 27th Street Corridor. There is a slight increase in both Operating and Maintenance Expenses and Interest Income.



Urban Renewal Property Acquisition

BUDGETED REVENUE TOTAL | \$21,483

BUDGETED EXPENSE TOTAL | \$21,483

URBAN RENEWAL PROPERTY ACQUISITION FUND OPERATING BUDGET

FUND 4280

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 205,729	\$ 198,111	\$ 185,641	\$ 188,233	\$ 174,699
REVENUE:					
TRANSFERS IN	\$ -	\$ -	\$ -	\$ -	\$ 21,483
INTEREST ON INVESTMENTS	<u>1,514</u>	<u>515</u>	<u>623</u>	<u>(34)</u>	<u>-</u>
TOTAL REVENUE	\$ 1,514	\$ 515	\$ 623	\$ (34)	\$ 21,483
EXPENDITURES:					
OPERATIONS & MAINTENANCE	9,132	10,393	13,797	13,500	14,483
LAND & IMPROVEMENTS	<u>-</u>	<u>-</u>	<u>7,000</u>	<u>-</u>	<u>7,000</u>
TOTAL EXPENDITURES	\$ 9,132	\$ 10,393	\$ 20,797	\$ 13,500	\$ 21,483
FUND BALANCE ENDING	\$ 198,111	\$ 188,233	\$ 165,467	\$ 174,699	\$ 174,699
LESS:					
NONSPENDABLE					
RESTRICTED	<u>198,111</u>	<u>188,233</u>	<u>165,467</u>	<u>174,699</u>	<u>174,699</u>



Planning Division

BUDGETED REVENUE TOTAL | \$2,735,821

BUDGETED EXPENSE TOTAL | \$2,722,265

The Planning Division provides comprehensive planning services for the City of Billings and Yellowstone County. This includes subdivision and zoning administration and transportation planning services for the Metropolitan Planning Organization. The Planning Division draws on three revenue sources to sustain all of its operations – a County-Wide Mill Levy, charges for permit and application fees, and federal funds allocated to the Billings Metropolitan Planning Organization (MPO) for transportation planning services. The MPO funds can be used with local match funding from the Mill Levy and charges for service at levels of 20% to 80% depending on the program and staff activities. This approach maintains a very efficient and coordinated service program for City and County planning activities.

Planning continues to face significant challenges in funding long range planning activities without the support City Council provided in FY24 for the Inner Belt Loop/Highway 3 Area Plan, the West Billings Neighborhood Plan, Heights Neighborhood Plan and complying with the new MT Land Use Planning Act. A long term, consistent funding source for larger long range planning projects is a need of the Division. As is noted below, increasing the County-Wide Planning Levy would be one of the most stable ways to increase revenue for larger, long range projects for the City and County

The Division also can't easily absorb significant internal charges increases even with its ability to modify fees every two years. The Division has worked hard with City Administration, Finance, the IT Director, and PCSD Director to make budget updates the last two fiscal years to adjust how IT and GIS charges are allocated to the Planning Division and other divisions in PCSD and City-wide. This effort is ongoing.

Planning Division

BUDGETED REVENUE TOTAL | \$2,615,858

BUDGETED EXPENSE TOTAL | \$2,602,302

CITY-COUNTY PLANNING FUND OPERATING BUDGET					
FUND 2380, 2390, 2400					
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 1,139,676	\$ 1,474,261	\$ 1,633,986	\$ 1,945,639	\$ 2,254,998
REVENUE:					
CITY-COUNTY PLANNING:					
COUNTY PROPERTY TAX	\$ 636,159	\$ 748,264	\$ 668,000	\$ 634,600	\$ 695,569
LICENSES & PERMITS	106,475	98,598	92,000	87,900	90,000
FEDERAL/ LOCAL GRANTS	954,929	1,047,048	1,426,293	1,405,140	1,246,293
CONTRIBUTION-COUNTY	1,000	1,000	56,000	56,000	1,000
CHARGES FOR SERVICE	402,441	520,741	421,703	457,350	533,581
INTEREST ON INVESTMENTS	45,324	60,254	40,977	40,716	57,368
TRANSFERS IN	310,000	100,000	100,000	100,000	100,000
CONTRIBUTIONS/DONATIONS	42,634	-	-	-	-
MISCELLANEOUS	636	1,044	-	352	-
HISTORIC PRESERVATION GRANT	13,000	10,000	6,000	6,000	12,000
TOTAL REVENUE	\$ 2,512,598	\$ 2,586,949	\$ 2,810,973	\$ 2,788,058	\$ 2,735,821
EXPENDITURES:					
CITY-COUNTY PLANNING:					
PERSONAL SERVICES	\$ 1,331,839	\$ 1,328,536	\$ 1,644,731	\$ 1,568,698	\$ 1,840,339
OPERATION & MAINTENANCE	828,101	752,371	972,921	897,551	865,282
TRANSFERS	2,497	22,752	2,337	2,103	2,144
HISTORIC PRESERVATION GRANT	15,576	11,912	10,347	10,347	14,500
TOTAL EXPENDITURES	\$ 2,178,013	\$ 2,115,571	\$ 2,630,336	\$ 2,478,699	\$ 2,722,265
FUND BALANCE ENDING	\$ 1,474,261	\$ 1,945,639	\$ 1,814,623	\$ 2,254,998	\$ 2,268,554
RESTRICTED	1,474,261	1,945,639	1,814,623	2,254,998	2,268,554

POLICE DEPARTMENT



Police Department

BUDGETED EXPENSE TOTAL | \$37,865,151

Public Safety (Police): \$35,534,663

Police Programs/Grants: \$1,340,801

Capital Outlay: \$989,687

CHANGE FROM PRIOR YEAR | \$2,765,184

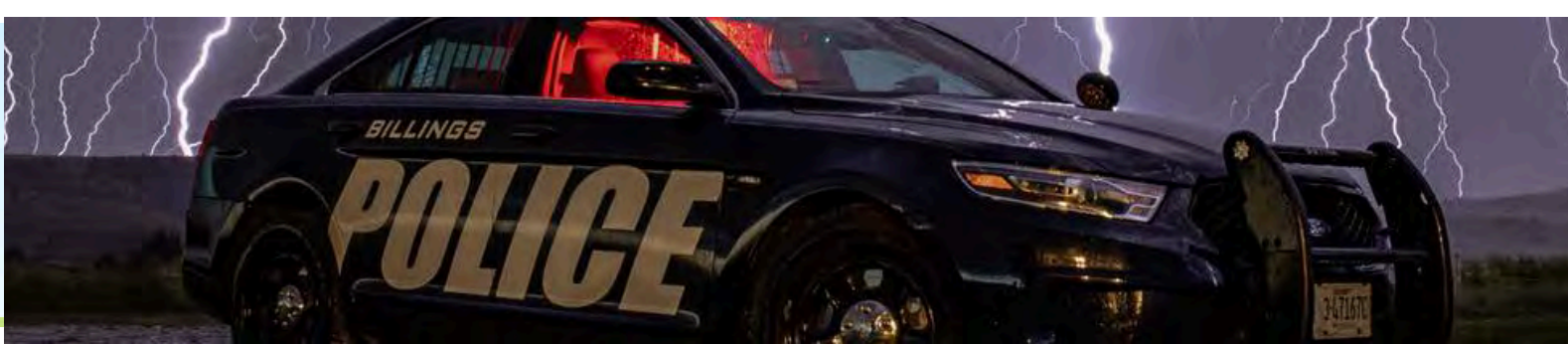
Budget Justification

The Billings Police Department is committed to maintaining public order, enforcing laws at the local, state, and federal levels, safeguarding lives and property, and upholding constitutionally protected rights. Through the community policing philosophy, the department strives to create a safe and secure environment for all citizens.

The department's operating budget is divided between two primary funds: Public Safety and General. The majority of both expenditures and revenues are reflected in the Public Safety Fund, while the General Fund covers a smaller portion of the department's expenses. Additionally, the department seeks grant funding to reimburse specific programs. The budget supports the department's round-the-clock operations, including patrols, specialized roles, investigations, and multi-jurisdictional task forces focused on state and federal inquiries. It also funds Animal Control operations.

Personal Services saw an increase of \$1,534,921, reflecting salary adjustments, contractual step increases, rising employee benefits costs, and projected payouts for accrued sick leave and vacation time as employees retire. Additionally, in FY26 City Council reduced overtime budgets by \$500,000 to balance the budget.

Operation and Maintenance (O&M) expenses for FY27 total \$7,436,374, reflecting an increase of \$1,131,892 from the previous year. Notable areas of increased spending include facility charges for the new Stillwater building, liability insurance, MDT (Mobile Data Terminal) repairs, computer and phone replacements, medical charges for SANE exams and blood draws, rising costs of subscriptions and software, and Axon implementation. The Axon implementation includes new body worn camera and in vehicle video hardware and digital evidence management software and integration with criminal justice partners.



Police Department

BUDGETED EXPENSE TOTAL | \$37,865,151

Public Safety (Police): \$35,534,663

Police Programs/Grants: \$1,340,801

Capital Outlay: \$989,687

CHANGE FROM PRIOR YEAR | \$2,765,184

Budget Justification continued...

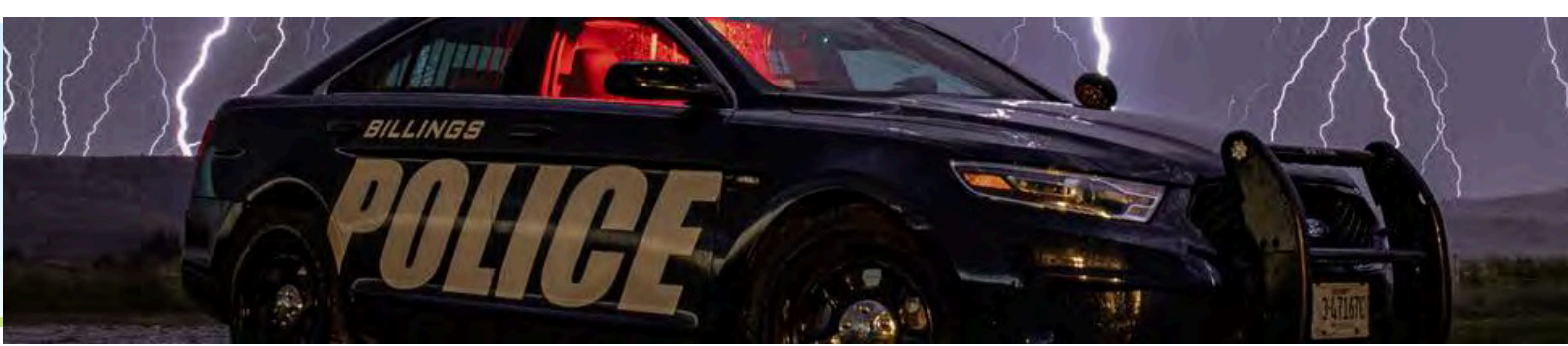
Capital Expenses are budgeted at \$989,687, earmarked for the replacement of public safety equipment and vehicles. Eight patrol cars and one detective vehicles are scheduled for replacement at a cost of \$341,781. \$152,906 is budgeted to replace two additional cars that were damaged on patrol and are beyond repair. \$495,000 is for a Grant Funded Rook Armored Response Vehicle.

The Animal Control division's budget covers the monthly payments for sheltering services. A request for proposal has been offered. We anticipate the possibility of up to a 30% increase in contract fees. Expenses include boarding fees for cases involving ten or more animals, spay and neuter services, education programs, animal health and welfare, facility upgrades, and various initiatives.

Downtown Police Officer

In FY23, the Downtown Billings Association (DBA) requested an additional officer for enhanced coverage in the downtown area, bringing the total to three officers. The FY27 budget for these three officers is \$294,843, covering both revenues and expenditures.





Goals

BUDGETED EXPENSE TOTAL | \$37,865,151

CHANGE FROM PRIOR YEAR | \$2,765,184

Strengthen Core Police Operations and Service Delivery

FY27 Objective: Improve response capability, service quality, and operational efficiency while prioritizing life-safety calls.

Key Action Steps:

- Further refine call prioritization and dispatch protocols to ensure rapid response to high-risk and life-threatening incidents.
- Reduce non-essential out-of-service time through staffing optimization, workload analysis, and civilian support expansion.
- Expand and formalize the use of civilian field CSI and technical support units.

FY27 Outcomes:

- Improved response times for Priority 1 and Priority 2 calls.
- Increased proportion of sworn personnel available for patrol, investigations, and emergency response.
- Improved data accuracy, evidence quality, and case processing efficiency.

Prevent and Reduce Family and Domestic Harm

FY27 Objective: Interrupt cycles of family violence through consistent investigations, survivor-centered practices, and coordinated support.

Key Action Steps:

- Ensure meaningful follow-up investigations for at least:
 - 75% of family violence cases
 - 80% of reported strangulation cases
- Expand use of coordinated multidisciplinary follow-up through in-house and partner-based victim services.
- Increase department-wide domestic violence and trauma-informed response training.
- Conduct structured case audits to ensure adherence to policy, accuracy, and investigative completeness.

FY27 Outcomes:

- Increased victim safety and access to support services.
- Improved investigative quality and prosecutorial readiness.
- Reduced repeat victimization and escalation risk.



Goals

BUDGETED EXPENSE TOTAL | \$37,865,151

CHANGE FROM PRIOR YEAR | \$2,765,184

Reduce Violent Crime Through Precision Policing and Prevention

FY27 Objective: Reduce violent crime by focusing resources where and when violence is most likely to occur.

Key Action Steps:

- Utilize intelligence-led, data-driven strategies, including hotspot and precision policing.
- Focus enforcement and prevention efforts on repeat locations, high-risk times, and individuals associated with violent behavior.
- Expand collaboration with community partners for intervention, prevention, and violence interruption initiatives.

FY27 Outcomes:

- Measurable reductions in violent crime compared to FY26.
- Improved coordination between enforcement, prevention, and community stakeholders.
- More efficient deployment of limited resources.

Improve Downtown Safety and Quality of Life

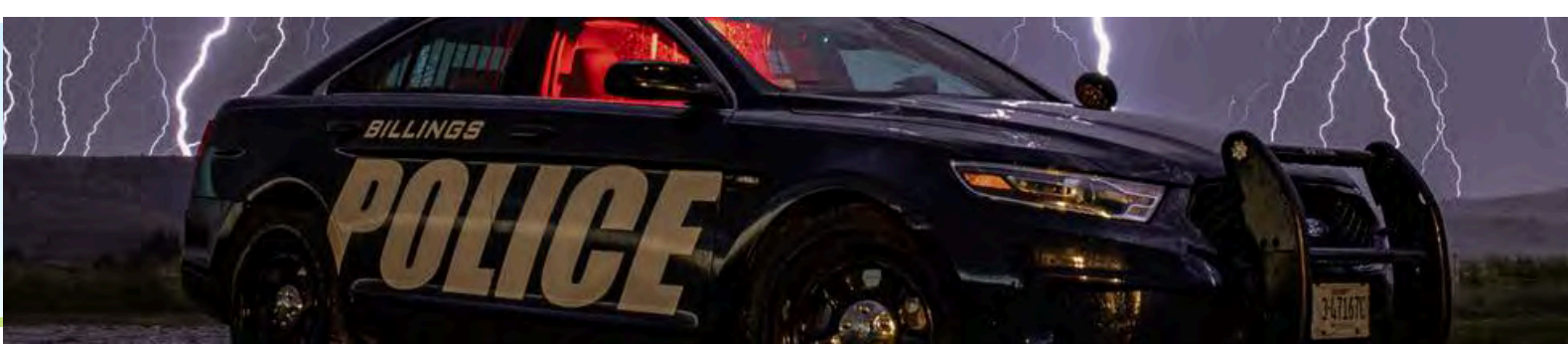
FY27 Objective: Enhance public safety and livability in the downtown core through visibility, coordination, and problem-solving.

Key Action Steps:

- Increase visible officer presence through directed patrols, bike patrols, and time-specific deployments.
- Strengthen coordination with Code Enforcement, city departments, businesses, and service providers.
- Address chronic quality-of-life concerns using problem-oriented policing strategies.

FY27 Outcomes:

- Reduced frequency and severity of downtown-related calls for service.
- Improved perception of safety among residents, visitors, and businesses.
- Sustained problem resolution through coordinated enforcement and compliance efforts.



Goals

BUDGETED EXPENSE TOTAL | \$37,865,151

CHANGE FROM PRIOR YEAR | \$2,765,184

Enhance Traffic Safety and Reduce Serious Crashes

FY27 Objective: Reduce traffic-related injuries and fatalities through enforcement, education, and engagement.

Key Action Steps:

- Conduct high-visibility enforcement targeting DUI, speeding, distracted driving, and traffic control violations.
- Use crash data to guide enforcement locations and timing.
- Expand public education and community outreach on traffic safety risks and behaviors.

FY27 Outcomes:

- Reduced traffic crashes, injuries, and fatalities compared to FY26.
- Increased public awareness of traffic safety priorities.
- More efficient use of enforcement resources through data-driven deployment.

Reduce Property Crime and Repeat Victimization

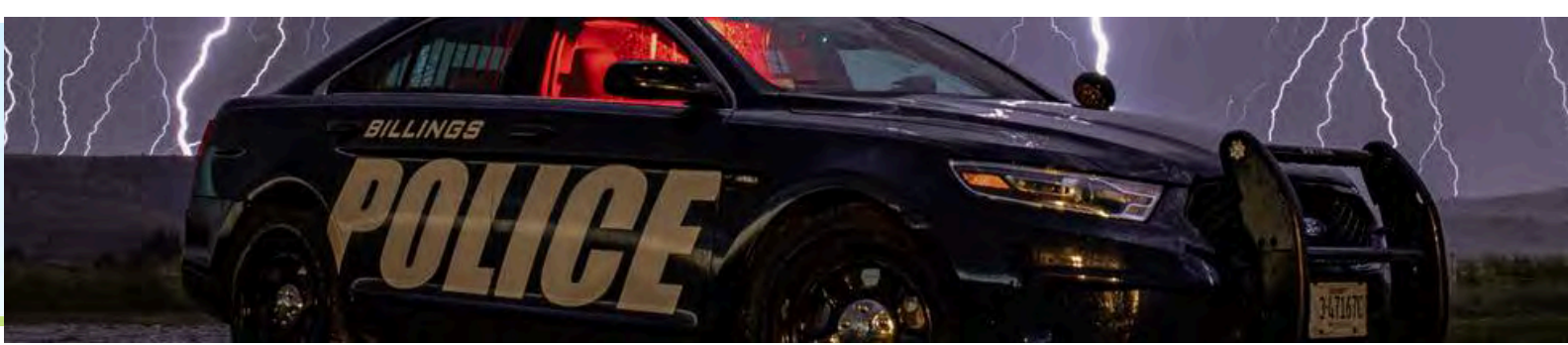
FY27 Objective: Deter property crime through focused enforcement, environmental design, and community partnership.

Key Action Steps:

- Apply intelligence-based policing and hotspot analysis to property crime trends.
- Target repeat offenders, repeat locations, and high-risk time periods.
- Expand community-based crime prevention efforts, including CPTED education and assessments.

FY27 Outcomes:

- Year-over-year reductions in property crime.
- Increased participation by CPTED-trained businesses and residents.
- Reduced repeat victimization at identified locations.



Goals

BUDGETED EXPENSE TOTAL | \$37,865,151

CHANGE FROM PRIOR YEAR | \$2,765,184

FY27–FY31 LONG-TERM STRATEGIC PRIORITIES

Enhance Public Safety

Anticipate and respond to emerging threats while safeguarding constitutional rights and community well-being.

Strengthen Community Trust and Legitimacy

Promote transparency, collaboration, and accountability through sustained community engagement and problem-solving.

Improve Organizational Effectiveness

Ensure efficient operations, sound fiscal stewardship, and clear expectations across all levels of the department.

Develop and Retain a High-Quality Workforce

Recruit, retain, and develop a diverse, professional workforce through training, mentorship, and leadership development.

Support Officer Wellness and Resilience

Promote physical, mental, and emotional well-being to enhance performance, retention, and long-term effectiveness.





Staffing Authorization

BUDGETED EXPENSE TOTAL | \$37,865,151

CHANGE FROM PRIOR YEAR | \$2,765,184

POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
CHIEF OF POLICE	1.0	1.0	1.0	1.0
ASST CHIEF OF POLICE	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT III	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	1.1
VOLUNTEER COORDINATOR	1.0	1.0	1.0	1.0
IDENTIFICATION SUPERVISOR	1.0	1.0	1.0	1.0
INVESTIGATION ANALYST	-	2.0	2.0	2.0
POLICE SUPPORT SPECIALIST	14.5	15.0	15.0	15.0
POLICE CAPTAINS	3.0	3.0	3.0	3.0
POLICE LIEUTENANT	6.0	6.0	6.0	6.0
POLICE SERGEANT	20.0	20.0	20.0	20.0
POLICE OFFICER	133.0	141.0	142.0	142.0
COMMUNITY SERVICE OFFICERS	7.0	10.0	10.0	10.0
PROPERTY EVIDENCE TECHNICIAN	3.0	1.0	1.0	-
PROPERTY EVIDENCE TECHNICIAN II	-	5.0	5.0	8.0
CRIME ANALYST	1.0	-	-	-
CRIME ANALYST II	-	1.0	1.0	1.0
IDENTIFICATION TECHNICIAN	6.0	2.0	2.0	-
PUBLIC SAFETY TECHNICIAN	0.3	0.3	0.3	0.3
POLICE RECORDS SUPERVISOR	1.0	1.0	1.0	1.0
INTERNAL SERVICES SPECIALIST	1.0	1.0	1.0	1.0
ANIMAL CONTROL SUPERVISOR	1.0	1.0	1.0	1.0
ANIMAL CONTROL OFFICERS	4.0	4.0	4.0	4.0
SR ANIMAL CONTROL OFFICERS	1.0	1.0	1.0	1.0
ADMINISTRATIVE SUPPORT I	1.0	1.0	1.0	1.0
SUBTOTAL PUBLIC SAFETY	208.8	221.3	222.3	222.4
GRANT POSITIONS:				
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	0.9
POLICE OFFICER-DOWNTOWN BEAT	3.0	3.0	3.0	3.0
DUI PATROL	-	-	1.0	1.0
TOTAL POLICE/POLICE GRANT S	212.8	225.3	227.3	227.3



Budgeted Revenues

BUDGETED EXPENSE TOTAL | \$37,865,151

CHANGE FROM PRIOR YEAR | \$2,765,184

REVENUES

REVENUE BY CLASSIFICATION

POLICE DEPARTMENT POLICE DEPARTMENT BY CLASSIFICATION

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
CHARGE FOR SERVICE	\$ 899,592	\$ 844,208	\$ 943,700	\$ 866,521	\$ 883,743
CONTRIBUTIONS/DONATIONS	62,981	61,860	60,000	60,000	60,000
FINES AND FORFEITURES	275,296	242,211	140,400	156,037	27,150
INTERGOVERNMENTAL	1,692,922	1,688,813	1,422,271	1,372,051	1,955,674
INVESTMENT EARNINGS	44,581	42,260	18,114	46,739	22,359
LICENSE AND PERMITS	51,367	30,224	35,000	33,250	35,000
MISCELLANEOUS	58,043	69,918	77,800	87,360	72,000
OTHER FINANCING	735	-	-	-	-
TRANSFER FROMS	<u>308,169</u>	<u>2,247,000</u>	<u>112,905</u>	<u>67,743</u>	<u>657,500</u>
TOTAL REVENUE	\$ 3,393,686	\$ 5,226,494	\$ 2,810,190	\$ 2,689,701	\$ 3,713,426

REVENUES

REVENUE BY FUND

POLICE DEPARTMENT POLICE DEPARTMENT BY FUND

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
ANIMAL SHELTER	\$ 1,198	\$ 1,056	\$ 790	\$ 967	\$ 1,106
POLICE PROGRAMS/GRANTS	1,712,988	1,594,045	1,463,219	1,335,243	1,832,954
PUBLIC SAFETY	<u>1,679,500</u>	<u>3,631,393</u>	<u>1,346,181</u>	<u>1,353,491</u>	<u>1,879,366</u>
TOTAL REVENUE	\$ 3,393,686	\$ 5,226,494	\$ 2,810,190	\$ 2,689,701	\$ 3,713,426



Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$37,865,151

CHANGE FROM PRIOR YEAR | \$2,765,184

EXPENDITURES BY CLASSIFICATION

POLICE DEPARTMENT POLICE DEPARTMENT BY CLASSIFICATION

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 24,474,596	\$ 25,721,152	\$ 26,805,153	\$ 26,372,973	\$ 28,340,074
OPERATIONS & MAINTENANCE	5,851,943	6,280,612	6,304,482	6,156,313	7,436,374
CAPITAL OUTLAY	250,323	1,265,689	666,747	641,860	989,687
DEBT SERVICE	305,673	2,246,015	-	-	-
TRANSFERS OUT	<u>991,453</u>	<u>990,571</u>	<u>1,323,585</u>	<u>1,323,585</u>	<u>1,099,016</u>
TOTAL BUDGETED EXPENDITURES	\$ 31,873,988	\$ 36,504,039	\$ 35,099,967	\$ 34,494,731	\$ 37,865,151

EXPENDITURES BY FUND

POLICE DEPARTMENT POLICE DEPARTMENT BY FUND

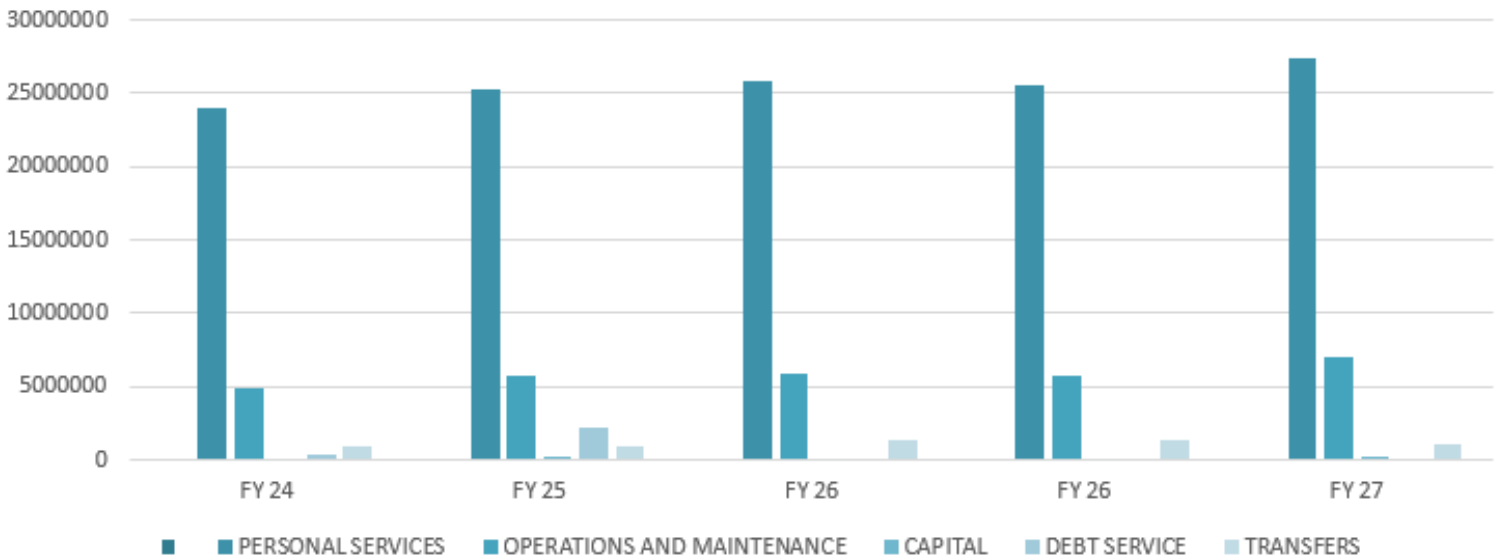
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
ANIMAL SHELTER	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL REPLACEMENT	155,522	575,983	538,015	513,128	341,781
POLICE PROGRAMS/GRANTS	1,485,036	1,464,421	1,392,943	1,168,348	1,835,801
PUBLIC SAFETY	<u>30,233,430</u>	<u>34,463,635</u>	<u>33,169,009</u>	<u>32,813,255</u>	<u>35,687,569</u>
TOTAL BUDGETED EXPENDITURES	\$ 31,873,988	\$ 36,504,039	\$ 35,099,967	\$ 34,494,731	\$ 37,865,151



Budgeted Expenses

BUDGETED EXPENSE TOTAL | \$37,865,151
CHANGE FROM PRIOR YEAR | \$2,765,184

PUBLIC SAFETY FUND	POLICE DEPARTMENT OPERATING BUDGET				
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
PERSONAL SERVICES	\$ 23,983,862	\$ 25,274,534	\$ 25,806,684	\$ 25,603,270	\$ 27,435,673
OPERATIONS AND MAINTENANCE	4,853,321	5,712,263	5,910,008	5,757,668	6,999,974
CAPITAL	101,616	240,252	128,732	128,732	152,906
DEBT SERVICE	305,673	2,246,015	-	-	-
TRANSFERS	<u>988,958</u>	<u>990,571</u>	<u>1,323,585</u>	<u>1,323,585</u>	<u>1,099,016</u>
TOTAL EXPENDITURES	<u>\$ 30,233,430</u>	<u>\$ 34,463,635</u>	<u>\$ 33,169,009</u>	<u>\$ 32,813,255</u>	<u>\$ 35,687,569</u>



PUBLIC WORKS



Public Works

BUDGETED EXPENSE TOTAL | \$194,628,195
CHANGE FROM PRIOR YEAR | \$22,572,425



EXCELLENCE
INNOVATION
INTEGRITY



“Exceed expectations through innovation, integrity, and service to the community.”

Total Public Works Budgeted Expenses		
Prior Year FY26 Total \$172,055,771	Current Year FY27 Total \$194,628,195	Change From Prior Year \$22,572,425

Total Public Works Budgeted Revenues		
Prior Year FY26 Total \$204,853,826	Current Year FY27 Total \$225,170,940	Change From Prior Year \$20,317,114



Budget Justification

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

The FY27 budget of \$194,628,195 supports all the functions and services that the Public Works Department currently provides. These functions and services are managed by seven divisions within the Public Works Department and include:

Administration

- **Accounting & Financial Services** Responsible for the Department's accounting, analysis, budget preparation and control, construction payments, financial management, internal controls compliance, payables, rate and fee determination, and solid waste, utility, and miscellaneous billing for approximately 40,000 customers, and account services.
- **Asset Management** Oversee a set of practices and processes to minimize life cycle costs of assets at an acceptable level of risk, while continuously delivering established levels of service.
- **Communications** Promote positive relations through accurate, transparent information.
- **Customer Service** Provides customer service for water, wastewater, solid waste collections, and landfill customers.
- **Information Management** Develop policies and procedures, maintain records, and manage the sharing of information.
- **Inventory** Purchasing, bulk ordering, and administration of the storeroom to keep parts on hand.
- **Personnel Administration** Oversee hiring of employees, disciplinary actions, and employee engagement initiatives.
- **Planning & Organization** Short and long-term capital, financial, and program initiatives.
- **Public Works Board** Advisory partnership for all aspects of Public Works operations.
- **Safety & Facilities Development** and management of safety programming, including training, field audits, incident investigations, and reports. Maintenance of Public Works facilities.



Budget Justification

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

- **Special Assessments** Administer special assessments for 198 street improvement lighting maintenance districts and 2 street maintenance districts.
- **Special Events** Coordinate all special events for the City.
- **Technology** Oversee asset management software, GIS, and other technology initiatives.

Engineering

- **ADA Compliance** Ensure projects are designed to meet requirements of the Americans with Disabilities Act and manage annual program to install ADA ramps.
- **Capital Program Management & Design** Responsible for all street, streetlight, sidewalk, storm, trails, landfill, water, and wastewater design, construction, inspection, and project management, as well as project management of other City Departments' capital projects and Tax Increment Financing Districts' capital projects.
- **Infrastructure Planning** Manage plans, policies, and standards for Public Works infrastructure.
- **Right of Way Management** Provide planning and coordination of all activities in the ROW through issuance of permits, planning, review, and inspection, ensuring safety and mobility.
- **Locate Services** Support the 811 Call Before You Dig program.
- **PAVER Program** Oversee the pavement maintenance program including overlays, chip seals, dig outs, and crack seals.
- **Private Development Oversight** Subdivision review, private contract plan review, traffic coordination, and inspection of private development.
- **Sidewalk Maintenance Program** Manage the annual missing and large sidewalk project, the on-going concrete program (grinding), and the annual small concrete replacement program.



Budget Justification

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

- **Stormwater Management** Administer stormwater management manual.
- **Traffic Engineering** Manage and prioritize the planning, design, and improvements of traffic control systems.

Environmental Affairs

- **Cross-Connection Control Program** Work with customers to ensure backflow preventers are tested regularly.
- **Monitoring & Reporting** Administer construction BMPs, FOG program, landfill hazardous waste, and Stormwater systems.
- **MS4 Permit** Enforce regulations and ensure compliance with MS4 permit.
- **Regulatory Compliance** Ensure compliance with permits and regulations for landfill, wastewater, stormwater, the Environmental Protection Agency, and the Montana Department of Environmental Quality.
- **Wastewater Pretreatment Program** Manage pretreatment program.
- **Water Quality Laboratories** State certified laboratory responsible for testing and monitoring water quality.

Infrastructure Maintenance

- **Hydrant & Valve Maintenance** Critical infrastructure includes approximately 4,800 fire hydrants and 8,200 valves that require regular maintenance to ensure reliability.
- **Landscaping Maintenance** of trees and grassy areas in the right of way.
- **Pipe Bursting** Replacement of small diameter water and wastewater pipe.
- **Snow & Ice** Deicing, sanding, plowing, and hauling of snow.
- **Storm Drains** Storm drain and inlet cleaning, maintenance, and repair of approximately 300 miles of pipe, a network of open drains, 9 storm drain outfalls in the Yellowstone River, and more than 8,600 inlets.



Budget Justification

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

- **Streetlights** Streetlight maintenance for approximately 4,500 lights.
- **Traffic Controls** Traffic signal and sign maintenance, crosswalk, bike lanes, and other pavement markings.
- **Street Maintenance** Sweeping, pothole repair, road maintenance for the Distribution and Collection Division after water main break repairs and pipe bursting projects, and other pavement management, as well as maintaining gravel roads and alleys.
- **Walkways and Trails** Maintenance of trails and walkways in the right-of-way.
- **Wastewater Mains and Manholes** Condition assessments, regular maintenance of more than 500 miles of wastewater pipe and respond to sewer back-ups.
- **Water Mains** Condition assessments, regular maintenance of approximately 500 miles of water pipe and respond to water main breaks and leaks.
- **Water Meters** Installation, replacement, and repair of residential and business water meters.

Solid Waste

- **Cardboard Collection Service** Monthly residential cardboard pickup.
- **Commercial Collection Service** Monday through Saturday trash collection for commercial operations
- **Household Hazardous Waste** Accepted at landfill.
- **Landfill** Operations Provide environmentally safe disposal service for the City of Billings, Yellowstone County, and several other Montana counties.
- **Recycling** Curbside collection of cardboard for recycling and drop off services for used oil, antifreeze, cardboard, and electronic waste.
- **Residential Collection Services** Trash collection of approximately 47,000 residential black containers per week.



Budget Justification

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

- **Roll Off Services** Provide temporary and permanent roll off (drop box) containers for construction and demolition.
- **Yard Waste Collection** Collection of approximately 25,000 residential green containers per week from April through November.

Water Quality

- **Lift Station Maintenance** Operation and maintenance of 11 sewer lift stations.
- **Pump Stations** Operation and maintenance for 13 pumping stations.
- **Reservoirs** Operation and maintenance for 16 reservoirs as well as manage 3 reservoirs for the County Water District of Billings Heights.
- **Wastewater Reclamation Facility** Operation and Maintenance of 36 MGD water reclamation facility and all associated infrastructure to treat wastewater generated by the City and maintain environmental standards for returning reclaimed water to the Yellowstone River.
- **Water Treatment Plant** Operation and maintenance of 60 MGD water treatment plant including intakes and all associated infrastructure to always ensure the safety and adequate reserves of drinking water for the City of Billings. Start up and operate new 18 MGD water treatment plant in FY27 and support construction of west end storage reservoirs.





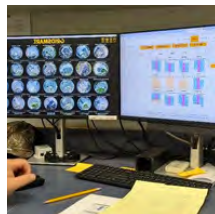
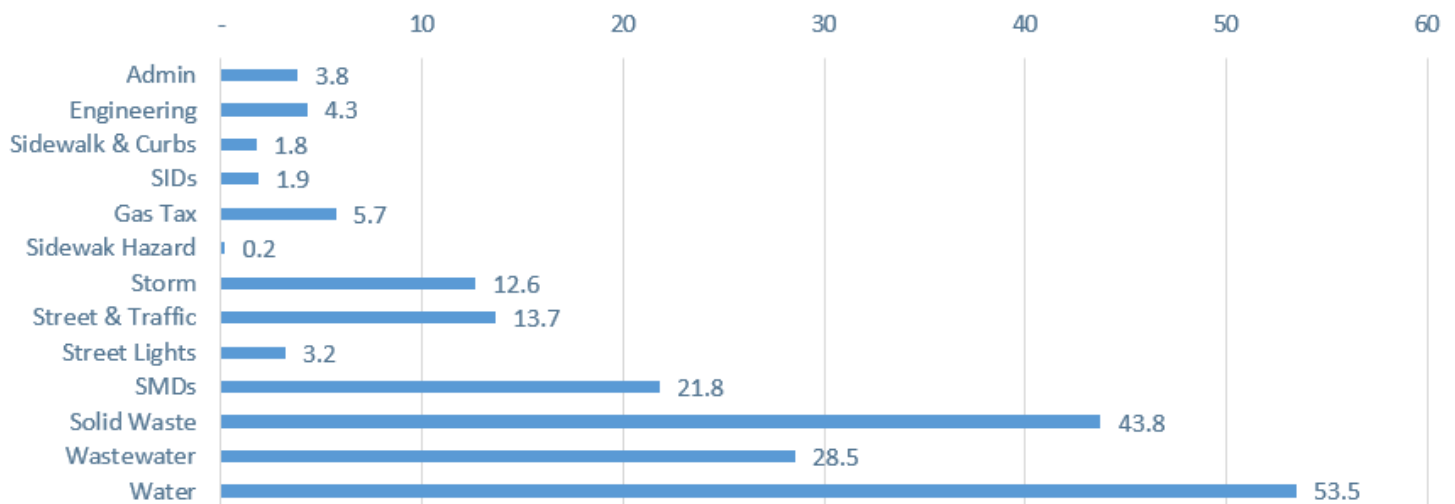
Budget Justification

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

While the services of the Public Works Department are divided into 6 divisions, the budget for Public Works encompasses 13 accounting funds as shown below:

FY 27 EXPENSE BUDGET
IN MILLIONS





Budget Justification

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

Each fund accounts for its own expenses and revenues and revenues are legally restricted to be used for legal expenses of the fund. The following is the purpose of each Public Works fund:

- **Internal Service Funds [\$8,073,832]** account for services performed for other Public Works and City Departments' funds.
 - **Public Works Administration [\$3,807,322]** provides services to the Public Works divisions.
 - **Public Works Engineering [\$4,266,510]** provides capital project management services to other Public Works funds, other City Departments and manages public right-of-way.
- **Capital Project Funds [\$3,609,250]** account for financial resources to be used for the construction of infrastructure that are financed through assessments to property owners that benefit from the improvements.
 - **Sidewalk and Curb District [\$1,756,500]** accounts for the construction of sidewalks and curbs.
 - **Special Improvement Districts (SIDs) [\$1,852,750]** accounts for the construction of public streets, water, wastewater, streetlights, and storm infrastructure.



Budget Justification

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

• **Special Revenue Funds [\$57,165,398]** account for the proceeds of specific revenue sources to finance specified legal activities.

- **Gas Tax [\$5,694,497]** accounts for revenues received from the State of Montana fuel tax and is expended for the maintenance and construction of local, collector, and arterial streets and appurtenances.
- **Sidewalk Hazard [\$185,000]** accounts for minor repairs to sidewalks and is funded via assessing adjacent property owners by billing upon completion of the repair or on property taxes.
- **Storm Sewer [\$12,649,982]** accounts for the operation and maintenance of the storm sewer system, as well as the transfer to a storm debt service fund to pay the debt service on two large capital projects from previous years.
- **Street and Traffic [\$13,657,160]** accounts for street cleaning, snow and ice management, minor street repairs, alley and gravel road maintenance, signs, traffic signal maintenance, pavement markings, landscaping, maintenance of walkways and trails in the right of way. It also accounts for the labor and maintenance expenses for streetlights and storm and charges the Storm Sewer and Street Light Maintenance District funds for this work.
- **Street Light Maintenance Districts [\$3,176,065]** accounts for the operations and maintenance of street lighting systems within all light districts in the City.
- **Street Maintenance Districts (SMD) [\$21,802,694]** for SMD assessments from 2 districts. District 1 is the downtown Billings area and receives additional street sweeping and snow plowing/hauling services. District 2 incorporates the entire City.



Budget Justification

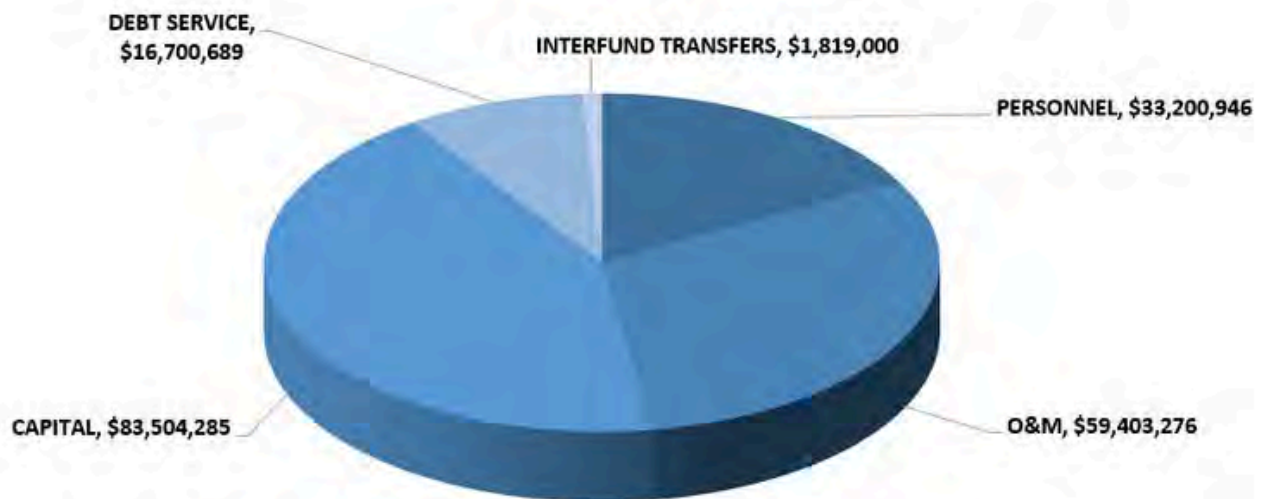
BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

Enterprise Funds [\$126,988,998] account for operations that are funded and operated in a manner similar to private business enterprises.

- **Solid Waste [\$43,767,242]** accounts for all activities of trash collection and landfill operation.
- **Wastewater [\$28,532,452]** accounts for all activities of the wastewater system.
- **Water [\$53,480,022]** accounts for all activities of the water system.

The expense budget is categorized into personnel, operating and maintenance (O&M), capital, debt service, and interfund transfers. 17.06% of Public Works FY27 budget is for personnel expenses, 30.52% is O&M, 42.90% is capital, 8.58% is debt service, and the remaining .93% is interfund transfers. The interfund transfer amount of \$1,819,000 is transferred to debt service funds, bringing the actual amount of debt service expenses for the Department to \$18,519,689.





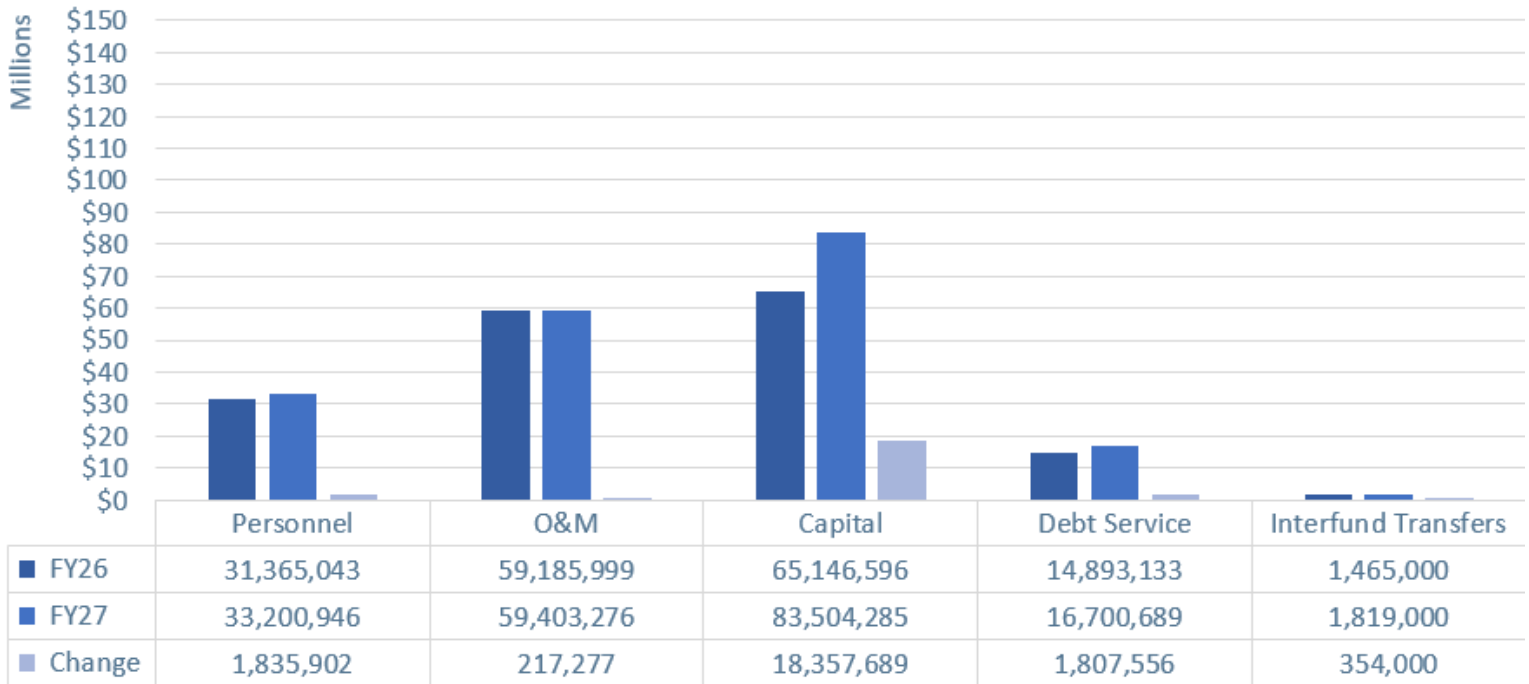
Budget Justification

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

The changes from the FY26 budget to the FY27 budget are shown below and the major changes for each expense category are detailed in the subsections below the following chart:

Change in FY27 Expenses



Personnel Budget

BUDGETED EXPENSE TOTAL | \$194,628,195
CHANGE FROM PRIOR YEAR | \$22,572,425

The FY27 personnel budget of \$33,200,946, representing an increase of \$1,835,902 (6%) over the FY26 budget.

Proposed staffing additions include a Billing Analyst in Administration (\$80,388); a Utility Locator and Traffic Analyst in Engineering (\$175,586); an Equipment Operator for an additional commercial route in Solid Waste Collections (\$81,330); a Landfill Operator/Mechanic (\$86,600); and two Water Treatment Technicians to support the new west end plant (\$177,842).

In addition, during FY26 budget approval, Council authorized a landfill mechanic position funded through vehicle labor savings. Altogether, staffing increases by eight positions, from 296 in FY26 to 304 in FY27.

The remaining increase in the FY27 personnel budget is attributable to cost-of-living adjustments (COLA) and employee step increases.





Operations & Maintenance

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425



The FY27 operation and maintenance budget of \$59,403,276 is an increase of \$217,277 from the FY26 budget. The primary FY27 operating and maintenance budget increases include the following:

- \$80,000 in the Administration fund for a transportation impact fee study.
- \$200,000 in the SMD fund for rockfall mitigation on Zimmerman Trail.
- \$661,818 for property insurance increases across all funds.
- \$200,000 in the Water fund for a contribution to BBWA for the annual fee to access the BBWA Canal for water for the west end plant.
- \$836,200 for electricity increases, \$700,000 of which is to power the new west end plant.
- \$300,000 in the Water fund for chemicals at the new west end treatment plant.

These increases were offset by decreases in internal Public Works cost allocations.





Capital Budget

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

Capital expenses of \$83,504,285 are included in the FY27 budget for Public Works. These expenses include:

- **Equipment & Technology Replacements [\$9,768,035]** All vehicles, large equipment, and technology hardware are replaced according to their replacement plan useful life per the City of Billings' Equipment Replacement Plan and Technology Replacement Plan. Equipment and technology replacements are funded in the budgets for the Public Works Administration, Engineering, Street-Traffic, Solid Waste, Wastewater, and Water funds.
- **New Equipment [\$865,000]** New equipment requested includes a frontload garbage truck for a new commercial route, an inbound scale at the Landfill, and a leaf sweeper, walk behind ground packer and line lazer for the Infrastructure Maintenance Division
- **Solid Waste [\$13,941,000]** Expenses are budgeted in the Solid Waste fund.
 - **Landfill Cell 6 Expansion and Leachate Pond [\$13,941,000]** Funds the construction of a new cell at the Landfill.
- **Stormwater [\$7,659,000]** Expenses are budgeted in the Storm Sewer Fund.
 - **Annual Boulder Pit Upgrades & Replacements [\$444,000]** Funds necessary improvements, upgrades, and replacements to the existing boulder pits.
 - **Annual Detention Pond Upgrades [\$297,000]** Funds the necessary improvements and upgrades to the existing detention and retention ponds.
 - **Annual Local Area Capital Improvements [\$180,000]** Annual project to improve intersections and other local areas with storm drainage problems.



Capital Budget

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

- **Annual Storm Sewer Rehabilitation Program [\$600,000]** Funds additional work beyond regular maintenance, and activities to identify and reduce systems obstructions.
- **Annual Water Quality Improvements [\$300,000]** Add stormwater water quality improvements to various locations throughout Billings.
- **Annual Yellowstone River Flood Protection [\$113,000]** annual project to improve the stormwater outfalls to the Yellowstone River.
- **Broadwater Avenue & Shiloh Storm Drain Improvements [\$3,500,000]** Installs storm drainage infrastructure within the Broadwater Avenue drainage basin west of Shiloh Road.
- **Olympic Subdivision Regional Pump/ Detention Facility [\$500,000]** Replaces existing boulder pit network with updated conventional pump and pipe system.
- **Monad Road Storm [\$425,000]** Installs storm drainage infrastructure with the Monad Road project from Daniels to Moore Lane. Design is in FY 26 and construction will be in FY27.
- **Rimrock Road Storm [\$1,000,000]** Installs storm drainage infrastructure with the Rimrock Road (Clearview to 54th) transportation project.
- **Wicks Lane Outfall Rehabilitation [\$200,000]** Formalizes the storm drain outfall channel located east of Wicks Land and River View Drive intersection.
- **Wicks Lane Storm [\$100,000]** Installs storm drainage infrastructure from Hawthorne Lane to Bitterroot Lane with the Wicks Lane Transportation project.



Capital Budget

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

- **Transportation [\$20,163,250]** Expenses are budgeted in the Sidewalk and Curb District & Special Improvement Districts [\$3,513,250], Gas Tax [\$5,378,000], and Street Maintenance District [\$11,272,000] funds.
 - **Annual ADA & Sidewalk Projects [\$1,412,000]** Includes the annual Americans with Disabilities Act ramp construction and the annual replacement and infill sidewalk programs.
 - **Annual Street Reconstruction Projects [\$3,336,550]** Includes annual gravel street reconstruction and annual non-maintainable street reconstruction. Staff is actively pursuing gravel street SIDs to help reduce maintenance costs.
 - **Monad Road – Daniels Street to Moore Lane [\$4,165,000]** This project will reconstruct Monad Road from Daniels Street to Moore Lane to improve it to a collector, complete street standard.
 - **PAVER Program [\$4,700,000]** Annual program to address crack sealing, overlay, chip seals, and dig outs on City streets.
 - **Rimrock Road Improvements – Clearview Drive to 54th Street [\$3,403,000]** This project will reconstruct Rimrock Road from Clearview Drive to 54th Street West to full arterial, complete streets standards. Design is was in FY26 and construction will be in FY27.
 - **Safe Routes to School (SRTS) [\$700,000]** Updates to street, traffic control devices, and routes in residential and commercial areas to improve safety and encourage walking and biking to elementary schools.
 - **Special Improvement District Projects (SID) [\$1,200,000]** Annual amount for any SIDs that neighborhoods bring forward.



Capital Budget

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

- **Traffic Control Projects [\$962,000]** Annual programs for enhanced pedestrian crossings and travel corridor construction, as well as continuation of traffic calming projects and planned intersection improvements.
- **Wicks Lane – Hawthorne Lane to Bitterroot Lane [\$284,700]** Design reconstruction of Wicks Lane, including sidewalks, and storm water facilities.
- **Utility [\$31,070,000]** Expenses are budgeted in Wastewater [\$9,550,000] and Water [\$21,520,000]
 - **48th Street Water Transmission Lines Phases I–III [\$5,500,000]** Constructs a water transmission main from King Avenue to Grand Avenue completing a main trunk in water service zone 3.
 - **FOG Improvements [\$1,000,000]** This project proposes the design and construction of a dedicated FOG (Fats, Oils, and Grease) Receiving Station at the landfill.
 - **Monad Road Sewer [\$530,000]** Reconstructs the existing 12- and 18-inch sewer main in Monad Road between Shiloh Road and 32nd St West.
 - **Monad Road Water [\$720,000]** Funds the construction of water main facilities with the Monad Road transportation project.
 - **Wastewater H2S Mitigation [\$520,000]** Construction of buildings and upgrades needed to mitigate H2S in the wastewater system.
 - **Water and Wastewater Compensation Agreements [\$600,000]** Annual program for compensation agreements with private developers for oversizing water and sewer mains.



Capital Budget

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425



- **Water and Wastewater Electrical Upgrades [\$800,000]** Ongoing program to fund upgrades of electrical utility components at both the Water Treatment Plant and Wastewater Reclamation Facility campuses.
- **Water and Wastewater Line Extensions [\$400,000]** Funds developer driven extensions as developments occur in previously unserved areas. Costs are expected to be paid back over time as development occurs. There is a reduction in the usual plan allowance due to 0% rate increases in FY26 which decreased funds being assigned for FY27.
- **Water and Wastewater Main Replacements [\$13,800,000]** Annual program for the replacement of water and sanitary sewer mains throughout the City. The annual program amount was increased by 10% per year beginning in FY22 to slowly begin increasing the funding to the level that is needed.
- **Zone 1 Water Storage Improvements [\$7,200,000]** Construct an additional water tank in Pressure Zone #1 which serves the downtown area.



Debt Service & Interfund Transfers

BUDGETED EXPENSE TOTAL | \$194,628,195
CHANGE FROM PRIOR YEAR | \$22,572,425

The FY27 debt service budget of \$16,700,689 is an increase of \$1,807,556 over the FY26 budget. The increase is due to the second bond sale for the west end water plant and reservoir project. This is the annual amount required to pay for debt service on Public Works outstanding bond issues.

- \$2,076,780 of solid waste debt for the Landfill Transfer Station that was completed in FY21. This debt will be paid off in 2039.
- \$5,331,000 of wastewater debt for the Headworks construction, Briarwood sewer extension, 2009 wastewater main replacements, UV disinfection project, the 5 Mile Lift Station, and the recently completed wastewater nutrient improvement project. The first debt issue was paid off in 2026 and the last and largest of the debt will be paid off in 2036.
- \$9,292,909 of water debt for the 2009 water main replacements, Zone 4 reservoir construction, 2010 water main replacements, Fox reservoir construction, Zone 3 reservoir expansion, Briarwood reservoir expansion, and west end water treatment plant and reservoir. The first debt issue was paid off in 2026 and the last and largest of the debt will be paid off in 2046.

The FY27 interfund transfer budget of \$1,819,000 is an increase of \$354,000 from the FY26 budget. The increase is due to the anticipated increase of storm debt service.

Revenues Budget

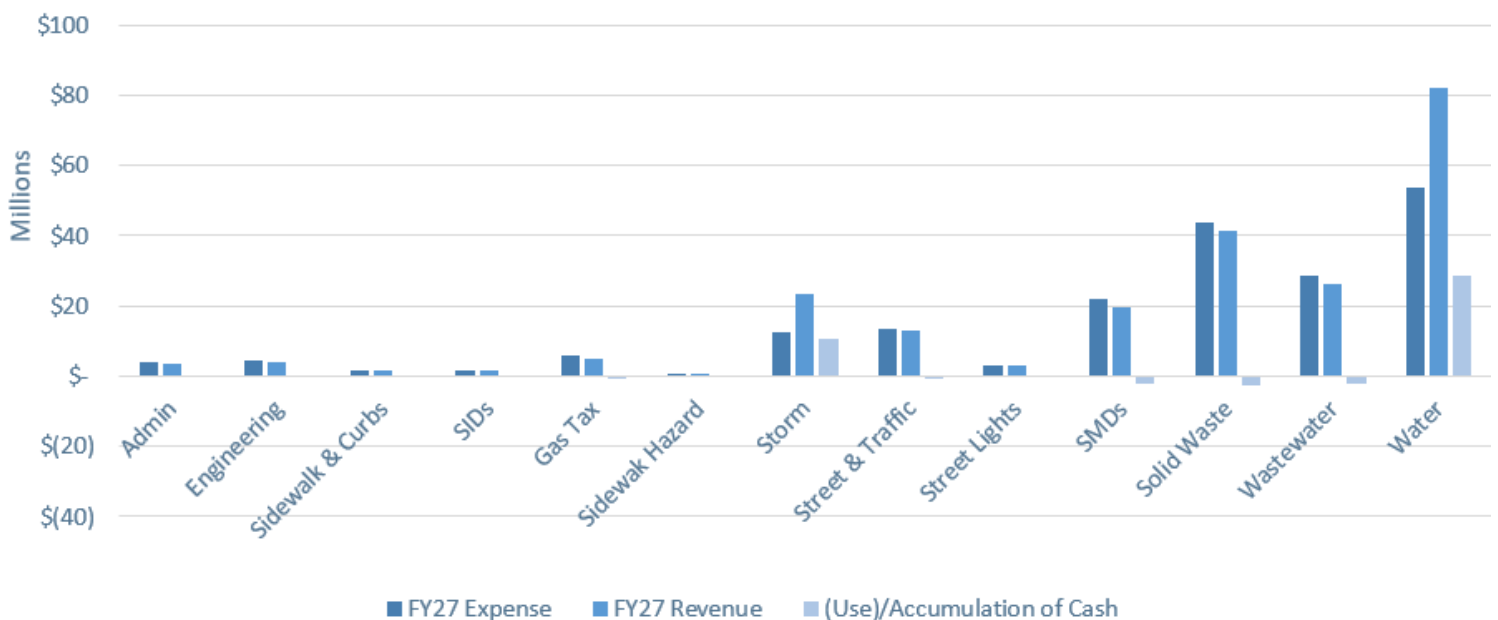
BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

The FY27 Public Works revenue budget totals \$225,170,940, an increase of \$20,317,114 over the FY26 budget. Budgeted FY27 revenues exceed expenditures by \$30,542,745. This variance is primarily driven by the inclusion of \$40,000,000 from a second bond issuance for the West End project and \$12,500,000 for storm projects, which are reflected as debt proceeds in FY27, while the associated expenses were largely budgeted in FY26.

The Public Works Administration, Gas Tax, Light Districts, Solid Waste, and Wastewater funds show revenue shortfalls; however, these are intentionally offset by the planned use of existing cash reserves to support FY27 expenditures.

FY27 REVENUES AND EXPENSES BY FUND





Revenues Budget

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

Public Works revenues are distributed across seven categories. The largest category in FY27 is charges for services, totaling \$122,232,819, or 54.3% of total revenues. This category is primarily comprised of solid waste, stormwater, wastewater, and water charges; this also includes internal Public Works service charges and other miscellaneous fees.

The remaining revenue categories include debt proceeds, special assessments, interest earnings, intergovernmental revenues, licenses and permits, and miscellaneous revenues. Debt proceeds account for 31.1% of the FY27 budget and include \$40,000,000 from a second bond issuance for the West End project, \$12,500,000 for stormwater projects, \$14,000,000 for construction of a new landfill cell, and \$3,609,250 from the sale of Sidewalk and Curb District and Special Improvement District (SID) bonds.

Special assessments are budgeted at \$22,167,947, representing 9.8% of total revenues, and include charges for encroachments, streetlight maintenance districts, and street maintenance districts. Interest earnings are projected at \$5,719,400, or 2.5% of revenues.

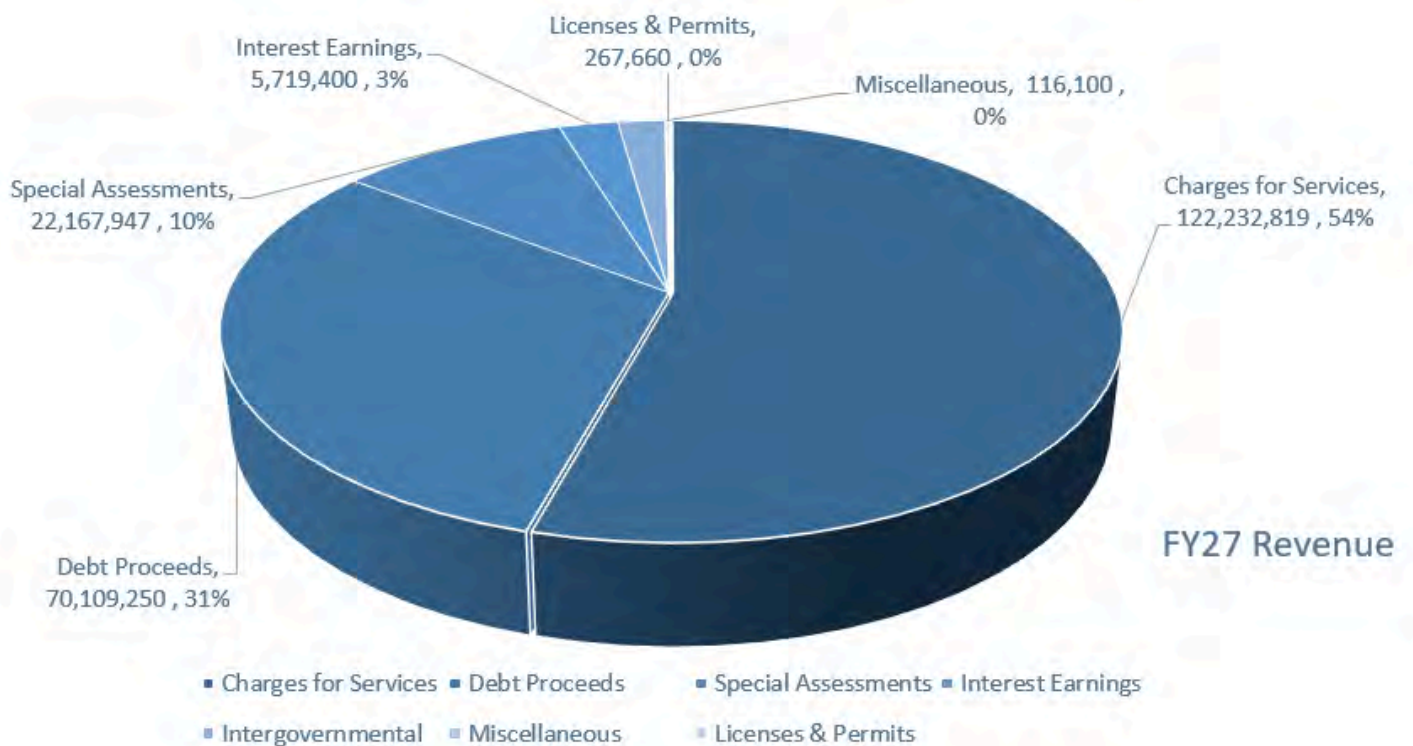
Intergovernmental revenues total \$4,557,764, including \$4,300,000 in state fuel tax revenue and \$257,764 from Street-Traffic's allocation of HB 124 state entitlement funding. Under prior allocation formulas, Street-Traffic would have received approximately \$865,000; however, due to General Fund constraints, the allocation has been reduced to support only essential programs not eligible for other funding sources. These programs include maintenance at the Shiloh Conservation Area, operation of streetlights outside designated light districts, and work performed for other divisions and departments.

Revenues Budget

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

Licenses and permits—including engineering, sidewalk hazard, stormwater, water, and wastewater—are budgeted at \$267,660 in FY27, with miscellaneous revenues totaling \$116,100.



Public Works has planned several rate adjustments for FY27 to maintain service levels and address infrastructure needs.



Revenues Budget

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

Historically, Street Maintenance District (SMD) assessments have been adjusted based on indices such as the Construction Cost Index (CCI), Consumer Price Index for All Urban Consumers (CPI-U), Materials Cost Index (MCI), and necessary reserve levels. Due to no rate increase in FY26, a larger adjustment is required in FY27. In 2026, the CCI increased by 2.7%, CPI-U by 2.8%, and MCI by 5.8%. To maintain current service levels, no increase is proposed for SMD 1, while SMD 2 assessments will increase by 6.1%. For a typical residential property of 9,691 square feet, the annual fee will be \$229.44, an increase of \$13.19.

Light district assessments for FY27 will be finalized in August 2026, following reconciliation of FY26 expenses. Each district will be assessed based on projected electricity, maintenance, administrative costs, and required reserve adjustments.

Public Works has identified significant stormwater infrastructure needs through recent studies, including \$73.8 million in deferred maintenance, \$83.9 million in capital improvements, \$2.9 million in flood protection projects, and additional water quality capital needs. In FY25, City Council approved a seven-year funding plan to address these needs. The FY27 rate adjustment represents the third year of this phased plan and supports proactive system maintenance.

Stormwater fees are based on the Equivalent Residential Unit (ERU), calculated using an average impervious area of 3,751.22 square feet for a single-family residence. Single-family properties are assessed at 1.0 ERU, duplex units at 0.75 ERUs per unit, and undeveloped properties at 0.75 ERUs. All other properties are assessed based on measured impervious area divided by 3,751.22. The proposed FY27 rate increases the monthly fee from \$8.81 to \$9.96 per ERU, a 13.6% increase.



Revenues Budget

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

A comprehensive solid waste rate study was completed to establish FY27 rates for collection, landfill, and roll-off services. Due to no residential rate increase in FY26, higher-than-normal adjustments are required in FY27. Proposed rates are as follows:

Solid Waste Service	FY26 Rate	Proposed FY27 Rate	\$ Increase over FY26	% Increase over FY26
Residential 96-gal Collection Monthly Fee	\$14.50	\$15.75	\$1.25	8.60%
Residential 64-gal Collection Monthly Fee	\$10.35	\$11.25	\$0.90	8.60%
Commercial 8yd, 2x per wk Monthly Fee	\$180.10	\$192.71	\$12.61	7.00%
Roll Off Service	\$225.00	\$247.50	\$22.50	10.00%
Landfill MSW per Ton – Billings	\$31.85	\$35.15	\$3.30	10.40%
Landfill MSW per Ton – MT outside of Billings	\$47.80	\$52.77	\$4.97	10.40%

Revenues Budget

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

Customer Type	% Increase
Water - Fixed Monthly Fee	2.30%
Water – Residential Volumetric Rates	4.10%
Water – Non-Residential Volumetric Rate	0%
Water – Multi-Family Volumetric Rate	0.00%
Water – Seasonal (irrigation meter) Volumetric Rate	10.60%
Water – Bulk Resellers	0.00%
Resale Water (County Water District of Billings Heights)	28.40%
Private Fire Line	7.00%
Wastewater – Fixed Monthly Fee	1.90%
Wastewater – Volumetric Rate All User Classes	3.50%
Water Residential System Development Fees	0.00%
Water Non-Residential System Development Fees	0.00%
Water Irrigation System Development Fees	0.00%
Wastewater System Development Fees	0.00%

In FY25, Public Works completed a comprehensive cost-of-service study for water and wastewater systems. The study established rates for all customer classes, including resale and wholesale customers, and calculated System Development Fees (SDFs) in accordance with industry standards and legal requirements to ensure proportional cost recovery.

City Council adopted a two-year rate plan in FY25 for all customer classes except wholesale. At Council's direction, no residential rate increases were implemented in FY26, which required deferring \$1.6 million in water main extensions and \$1.3 million in wastewater pipe extensions from the Capital Improvement Plan. The following rate adjustments are adopted for FY27:



Revenues Budget

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425



The average residential water bill will increase by \$1.00 per month in FY27, from \$47.71 to \$48.71. The average residential wastewater bill will increase by \$0.95 per month, from \$30.85 to \$31.80.

A rate study for wholesale water and wastewater customers is ongoing and will inform future adjustments. These rate changes reflect the City's commitment to maintaining critical infrastructure, addressing deferred needs, and ensuring long-term financial sustainability.



Planning for the Future

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

Public Works vision is “Exceed expectations through innovation, integrity and service to the community.” Staff try to embody this vision in everything Public Works does to support the City Council’s strategic plan and the needs of the community.

To align with the City Council’s strategic plan, Public Works continues to implement action plans that enhance service delivery. The department is actively advancing established strategic goals through enhanced external and internal communications, employee engagement initiatives, customer service programs, asset management strategies, efficiency initiatives, expansion of GIS, and integration of technology solutions. Public Works fosters a culture of collaboration by involving employees at all levels in six strategic planning groups. This inclusive approach encourages innovative thinking, facilitates the development of effective strategies, and promotes ownership and commitment among staff. The Public Works leadership team remains dedicated to identifying opportunities for operation improvements. We are committed to developing policies and programs that reinforce our vision and mission, ensuring the continued delivery of high-quality services to the community.





Planning for the Future

BUDGETED EXPENSE TOTAL | \$194,628,195
CHANGE FROM PRIOR YEAR | \$22,572,425

Asset Management

Infrastructure-intensive organizations like Public Works recognize asset management as a critical framework for maximizing return on investment, improving decision-making for both new and aging infrastructure, enhancing organizational performance, and increasing community satisfaction.



Public Works has completed the foundational planning, data development, and implementation phases of its asset management program (FY20–FY26) and is now transitioning into a continuous improvement phase. In this phase, the focus shifts from building systems and inventories to actively using asset data to drive decision-making, optimize maintenance strategies, manage risk, and prioritize capital investments.

A key outcome of this effort is the establishment of consistent practices, processes, and performance measures across all service areas. This consistency enables more transparent, data-driven decision-making and provides elected officials with clearer insight into infrastructure condition, risk exposure, and service performance.

With more than \$7.9 billion in assets, Public Works will continue to refine its asset management practices to support long-term sustainability, improve service levels, and ensure resources are directed to the highest-priority needs.



Planning for the Future

BUDGETED EXPENSE TOTAL | \$194,628,195
CHANGE FROM PRIOR YEAR | \$22,572,425



Cardboard Collection

The City launched its first curbside recycling effort with the introduction of cardboard collection in July 2023. Due to low participation and high program costs, Public Works will conduct a cost-benefit analysis to evaluate whether the program should continue.

Geographic Information Systems (GIS)

A connected and accurate GIS system is foundational to a data-driven Public Works organization. Since FY20, the City has made significant investments to modernize and integrate its GIS platform, enabling improved service delivery, operational efficiency, and decision-making.

With the core implementation now largely complete, Public Works is transitioning into a maintenance and continuous improvement phase. The focus has shifted from system buildout to actively leveraging GIS tools and data to support daily operations, infrastructure planning, and performance management.

Key accomplishments include establishment of GIS governance, modernization of data schema and databases, implementation of ArcGIS Portal, enhanced ArcGIS Online applications and dashboards, integration with Cityworks, deployment of automatic vehicle location tracking for snow plowing and sanding, and integration of OneCall systems. These advancements have created a more connected and reliable data environment across Public Works operations.



Planning for the Future

BUDGETED EXPENSE TOTAL | \$194,628,195
CHANGE FROM PRIOR YEAR | \$22,572,425

Geographic Information Systems (GIS) continued...

A connected and accurate GIS system is foundational to a data-driven Public Works organization. Since FY20, the City has made significant investments to modernize and integrate its GIS platform, enabling improved service delivery, operational efficiency, and decision-making.



Gravel Streets Program

Public Works initiated the gravel streets program in 2017 to meet MS4 permit requirements and reduce long-term maintenance costs. Currently, approximately 10.9 miles of gravel streets remain.

Under current policy, adjacent property owners are responsible for funding their share of improvements to a residential half-street standard, including concrete curb and gutter, a 5-foot sidewalk (or equivalent multi-use trail cost), and storm drainage. This requirement has made it difficult to gain neighborhood support, as a 50% protest is sufficient to stop formation of a Special Improvement District (SID).

Public Works will explore alternative approaches, in conjunction with a broader review of SID policy, to identify more effective and equitable ways to complete remaining gravel street improvements to City standards.



Planning for the Future

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

Heights Water District (HWD)

Public Works is working with the Heights Water District Board to evaluate potential consolidation, including development of key data and financial analysis. This effort was initiated by HWD in response to projected significant increases in water rates absent consolidation. An initial study was completed in December 2025.

Public Works is now developing financial projections and evaluating consolidation scenarios designed to avoid rate increases for existing customers. Options under consideration include a one-time buy-in or maintaining separate rates for HWD customers. A joint public hearing between the City and HWD is anticipated in April 2026, with a vote of HWD customers to follow. If approved, Public Works and HWD will move forward with consolidation efforts during FY27.

Lead Services

The City has completed replacement of all known lead service lines between the water main and the private property line. When the program began, more than 3,500 lead lines were identified and replaced.

Fewer than 200 lead service lines remain on private property, between the property line and individual structures. Residents can identify their service line material by visiting the City's website at

<https://www.billingsmtpublicworks.gov/CivicAlerts.aspx?AID=61> and entering their address.





Planning for the Future

BUDGETED EXPENSE TOTAL | \$194,628,195
CHANGE FROM PRIOR YEAR | \$22,572,425

Lead Services continued...

The EPA is in the process of finalizing new regulations related to lead service lines on private property. Based on current guidance, these regulations are expected to require replacement of remaining lead lines within a 10-year period. Public Works will develop a program in FY27 to address these requirements once final regulations are issued. The City's role may range from requiring property owners to complete replacements to participating more directly in replacement efforts on private property. While all known public-side lead lines have been replaced, additional lines may occasionally be identified during construction projects and are replaced at that time.

MDT Agreements and Policies

The City has collaborated with the Montana Department of Transportation (MDT) for several years to standardize and streamline infrastructure and maintenance agreements and manuals, improving the efficiency and consistency of road maintenance and construction operations. Public Works is also evaluating the feasibility of assuming responsibility for certain maintenance activities on state routes to improve service for Billings residents. However, if MDT is unable to fully reimburse the City for these additional responsibilities, increases to Street Maintenance District (SMD) assessments may be required.





Planning for the Future

BUDGETED EXPENSE TOTAL | \$194,628,195
CHANGE FROM PRIOR YEAR | \$22,572,425

Paved Alleys

Billings maintains an extensive network of paved alleys, but there is currently no dedicated program or funding for their reconstruction. Public Works will conduct a comprehensive alley inventory in FY27 and develop a long-term strategy for maintenance and improvement.

If the community supports establishing an alley reconstruction program, additional funding would be required, likely through increased Street Maintenance District (SMD) assessments.



Stormwater Program

The stormwater system has experienced years of underinvestment in maintenance, capital improvements, and long-term planning, resulting in significant deferred maintenance and capital needs.

FY27 represents the third year of the stormwater program's ramp-up phase, requiring increased staffing and resources to support expanded maintenance and capital project delivery. The proposed FY27 budget includes both capital and operations funding to address these needs and improve overall system performance. These investments are intended to reduce flood risk, improve water quality, and position the system for long-term sustainability, benefiting both the community and the environment.



Planning for the Future

BUDGETED EXPENSE TOTAL | \$194,628,195

CHANGE FROM PRIOR YEAR | \$22,572,425

Transportation Impact Fee

Public Works has included \$80,000 in the FY27 budget to conduct a transportation impact fee study. This study will evaluate funding mechanisms that better align growth with the cost of expanding and maintaining the City's transportation system, ensuring that new development pays its proportionate share.

Currently, the City utilizes an Intersection Improvement Fee as part of the Subdivision Improvement Agreement process. While this fee supports specific intersection upgrades, it can be difficult for developers to estimate in advance, is limited in scope, and may take several years to accumulate sufficient funding to construct needed improvements.

A transportation impact fee would provide a more predictable, equitable, and efficient funding mechanism. If implemented, it would replace the existing Intersection Improvement Fee and could be structured by service areas—such as growth corridors—to better align fee collection with project delivery and accelerate infrastructure improvements. The FY27 study will evaluate infrastructure needs, growth projections, legal requirements, and rate structures, and will provide recommendations for City Council consideration.





Planning for the Future

BUDGETED EXPENSE TOTAL | \$194,628,195
CHANGE FROM PRIOR YEAR | \$22,572,425

West End Water Treatment Plant & Reservoir

FY24 marked the groundbreaking of the West End Water Treatment Plant and Reservoir project. At \$160 million, this is the largest project of its kind in Montana and is scheduled for completion in FY28.

The project will significantly enhance system reliability by increasing water storage capacity from hours to weeks and providing critical redundancy within the water system. Of the total cost, \$110 million will be funded through bond proceeds, with the remaining \$50 million funded through user rates.

Rate increases have been implemented to support this investment. The treatment plant is expected to be operational in FY27, with the reservoirs coming online in FY28. Funding for associated public amenities (including a beach, boat ramps, picnic areas, and restrooms) cannot be supported with water revenues and has not yet been identified.

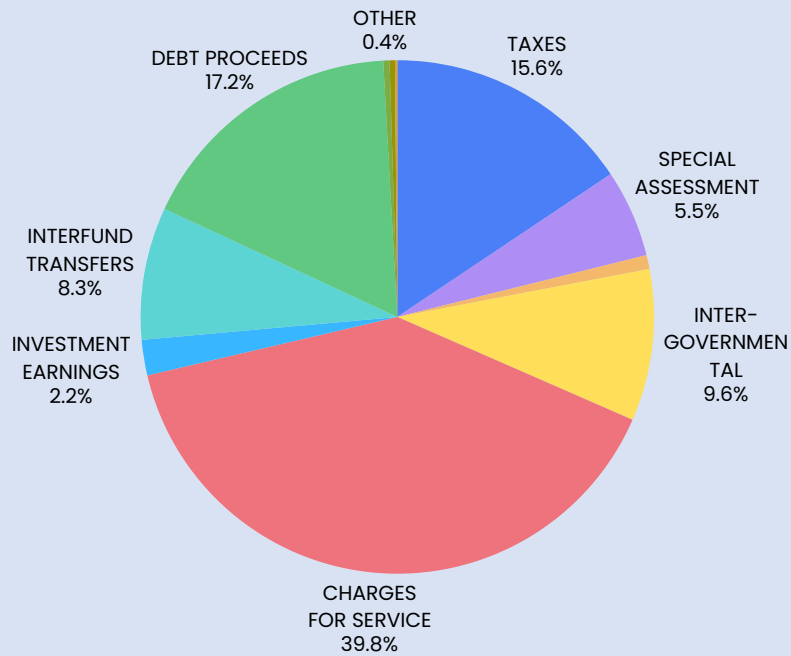


CITYWIDE SUMMARY

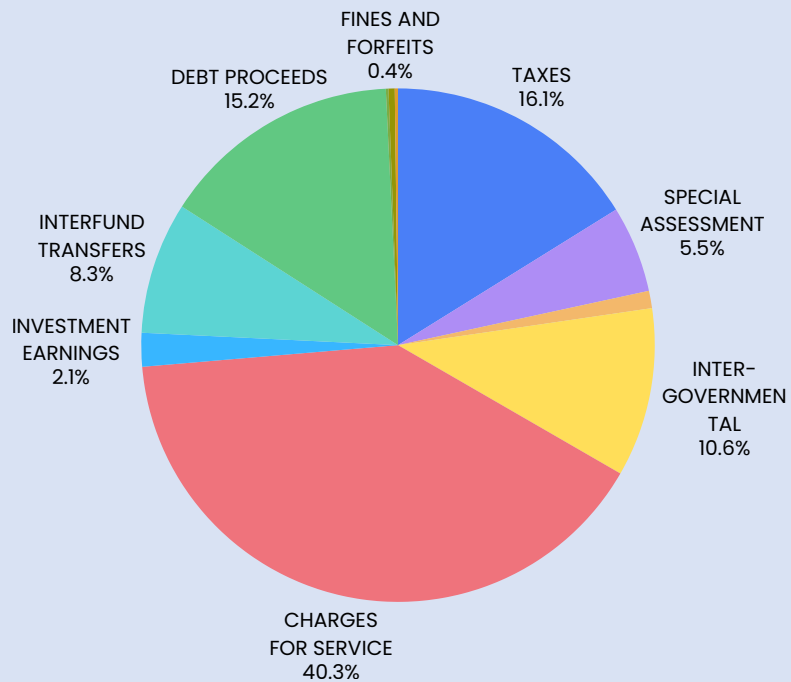


CITYWIDE SUMMARY OF REVENUES

Fiscal Year 2027

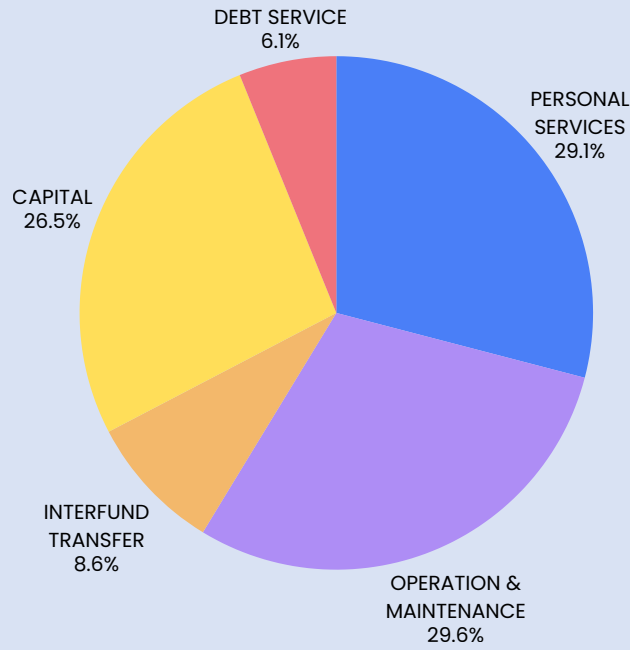


Fiscal Year 2026

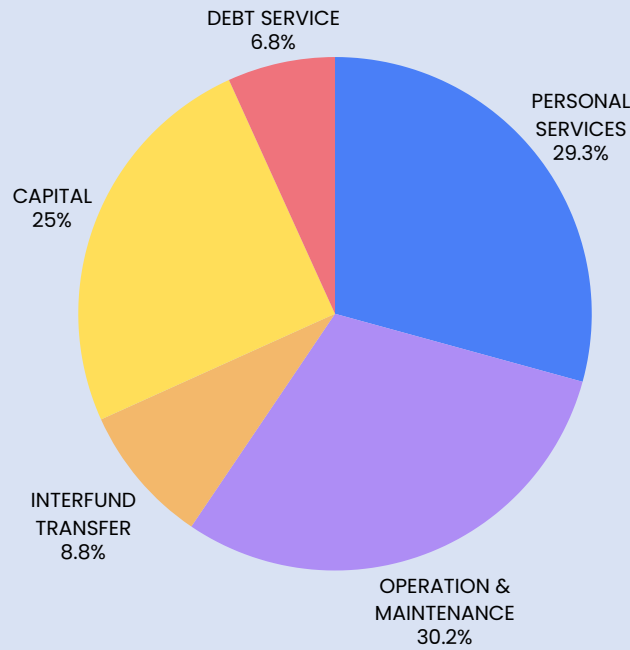


CITYWIDE SUMMARY OF EXPENDITURES

Fiscal Year 2027



Fiscal Year 2026



**SUMMARY
ALL FUNDS
OPERATING BUDGET
FY 27**

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	ENTERPRISE	INTERNAL SERVICE	PERMANENT
FUND BALANCE - BEGINNING	\$ 14,279,475	\$ 90,483,660	\$ 7,811,034	\$ 11,642,048			\$ 898,107
WORKING CAPITAL - BEGINNING					\$ 69,494,934	\$ 18,247,955	
REVENUES:							
TAXES	\$ 23,999,863	\$ 43,800,674	\$ 1,702,580	\$ -	\$ 3,203,348	\$ -	\$ -
SPECIAL ASSESSMENTS	-	23,819,691	1,715,000	-	-	139,000	-
LICENSES & PERMITS	1,587,998	2,393,000	-	-	7,200	96,900	-
INTER-GOVERNMENTAL	14,402,974	17,911,941	-	-	12,188,889	-	-
CHARGES FOR SERVICE	4,026,954	29,771,252	-	-	112,840,557	38,597,277	27,000
FINES & FORFEITS	1,293,000	116,450	-	-	155,650	-	-
INVESTMENT EARNINGS	278,704	3,341,994	105,004	337,667	5,468,508	820,212	39,337
DONATIONS / CONTRIBUTIONS	-	690,500	-	-	-	-	-
INTERFUND TRANSFERS	-	34,277,419	2,069,056	2,468,583	45,950	-	-
DEBT PROCEEDS	-	22,500,000	-	3,609,250	54,000,000	-	-
MISCELLANEOUS	-	1,655,117	-	2,901	164,300	-	-
TOTAL REVENUES	\$ 45,589,493	\$ 180,278,038	\$ 5,591,640	\$ 6,418,401	\$ 188,074,402	\$ 39,653,389	\$ 66,337
EXPENDITURES:							
PERSONAL SERVICES	\$ 9,048,561	\$ 74,523,729	\$ -	\$ -	\$ 34,987,185	\$ 11,278,626	\$ -
OPERATION & MAINTENANCE	4,059,887	52,787,606	45,300	116,129	42,560,852	32,829,211	-
CAPITAL	43,802	39,251,543	-	4,165,241	74,341,251	681,701	-
DEBT SERVICE	-	4,842,931	5,058,017	223,500	17,287,759	-	-
INTERFUND TRANSFERS	33,357,710	4,512,723	16,000	686,519	-	-	54,000
TOTAL EXPENDITURES	\$ 46,509,960	\$ 175,918,532	\$ 5,119,317	\$ 5,191,389	\$ 169,177,047	\$ 44,789,538	\$ 54,000
FUND BALANCE - ENDING	\$ 13,359,008	\$ 94,843,166	\$ 8,283,357	\$ 12,869,060			\$ 910,444
WORKING CAPITAL NOT BUDGETED					-	-	
WORKING CAPITAL - ENDING					\$ 88,392,289	\$ 13,111,806	
LESS OPERATING RESERVE					16,599,994	4,557,118	
LESS BOND/LOAN RESERVE REQUIREMENTS					5,106,039	-	
AVAILABLE WORKING CAPITAL					\$ 66,686,256	\$ 8,554,688	

**SUMMARY
ALL FUNDS
OPERATING BUDGET
FY 27**

	BUDGET FY 27	BUDGET FY 26	INCREASE (DECREASE)	ACTUAL FY 25
FUND BALANCE - BEGINNING	\$ 125,114,324	\$ 108,220,185	\$ 16,894,139	\$ 125,615,227
WORKING CAPITAL - BEGINNING	\$ 87,742,889	\$ 145,622,804	\$ (57,879,915)	\$ 233,445,658
REVENUES:				
TAXES	\$ 72,706,465	\$ 70,629,199	\$ 2,077,266	\$ 80,388,281
SPECIAL ASSESSMENTS	25,673,691	22,117,875	3,555,816	45,303,051
LICENSES & PERMITS	4,085,098	4,753,445	(668,347)	9,235,823
INTER-GOVERNMENTAL	44,503,804	46,402,760	(1,898,956)	71,067,870
CHARGES FOR SERVICE	185,263,040	175,854,967	9,408,073	185,048,854
FINES & FORFEITS	1,565,100	1,700,400	(135,300)	2,160,508
INVESTMENT EARNINGS	10,391,426	9,233,298	1,158,128	30,875,589
DONATIONS / CONTRIBUTIONS	690,500	881,570	(191,070)	577,913
INTERFUND TRANSFERS	38,861,008	36,222,531	2,638,477	58,809,655
DEBT PROCEEDS	80,109,250	66,136,033	13,973,217	10,202,650
MISCELLANEOUS	1,822,318	724,070	1,098,248	7,298,748
TOTAL REVENUES	\$ 465,671,700	\$ 434,656,148	\$ 31,015,552	\$ 500,968,942
EXPENDITURES:				
PERSONAL SERVICES	\$ 129,838,101	\$ 123,498,041	\$ 6,340,060	\$ 115,501,095
OPERATION & MAINTENANCE	132,398,985	127,380,379	5,018,606	109,707,867
CAPITAL	118,483,538	105,384,838	13,098,700	116,049,138
DEBT SERVICE	27,412,207	28,598,335	(1,186,128)	21,367,378
INTERFUND TRANSFERS	38,626,952	37,111,234	1,515,718	45,542,115
TOTAL EXPENDITURES	\$ 446,759,783	\$ 421,972,827	\$ 24,786,956	\$ 408,167,593
FUND BALANCE - ENDING	\$ 130,265,035	\$ 101,168,222	\$ 29,096,813	\$ 224,815,498
WORKING CAPITAL NOT BUDGETED	-	-	-	9,936,093
WORKING CAPITAL - ENDING	\$ 101,504,095	\$ 85,941,619	\$ 15,562,476	\$ 236,982,829
LESS OPERATING RESERVE	21,157,112	19,394,557	1,762,555	17,355,749
LESS BOND/LOAN RESERVE REQUIREMENTS	5,106,039	5,255,000	(148,961)	17,879,550
AVAILABLE WORKING CAPITAL	\$ 75,240,944	\$ 61,292,062	\$ 13,948,882	\$ 201,747,530

FUND PAGES



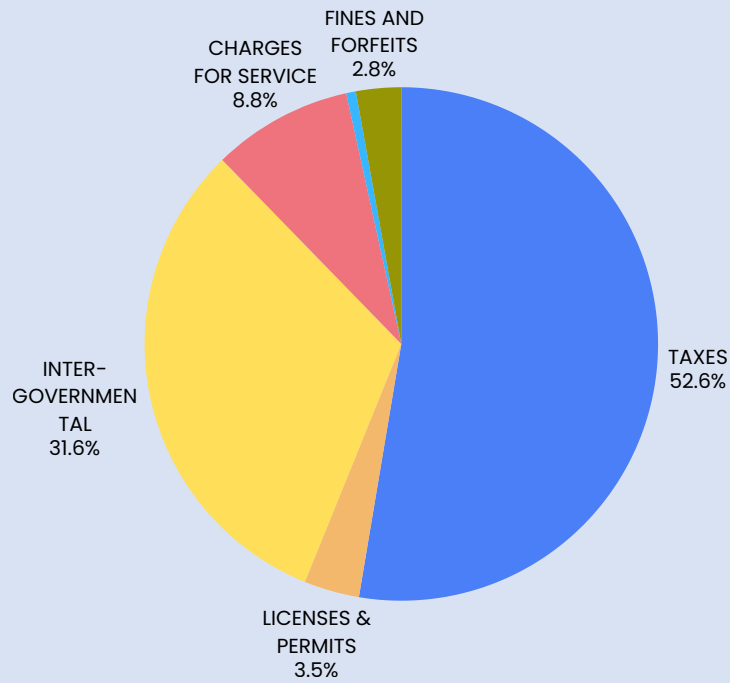
GENERAL FUND

GENERAL FUND

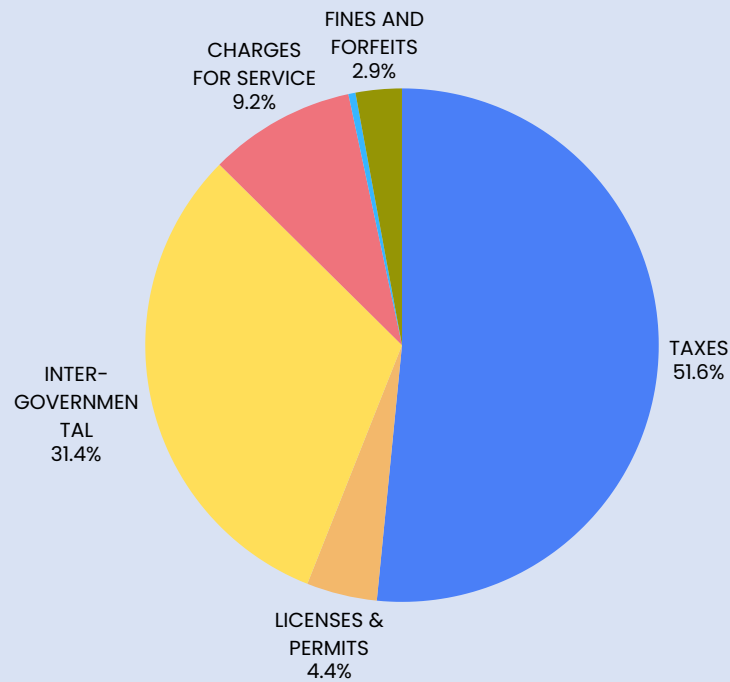
The General Fund is used to account for resources traditionally associated with government that are not required legally or by sound financial management to be accounted for in another fund. Property taxes, licenses and permits, charges for services, fines and forfeitures, and state intergovernmental revenue provide revenue to the general fund. The expenditures of the following departments are accounted for in the general fund: Mayor and City Council, City Administrator, Human Resources, City Attorney, Municipal Court, Code Enforcement, Parks, Recreation and Public Lands, and Finance. The largest use of general fund revenue is the transfer to the Public Safety Fund.

GENERAL FUND SUMMARY OF REVENUES

Fiscal Year 2027

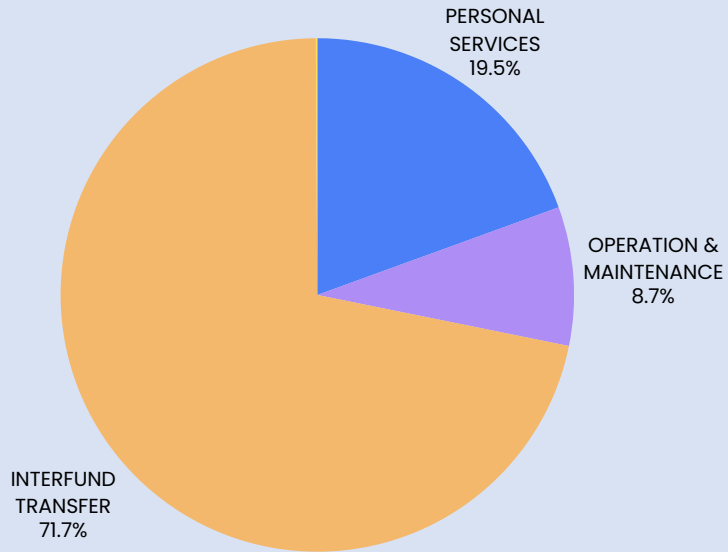


Fiscal Year 2026

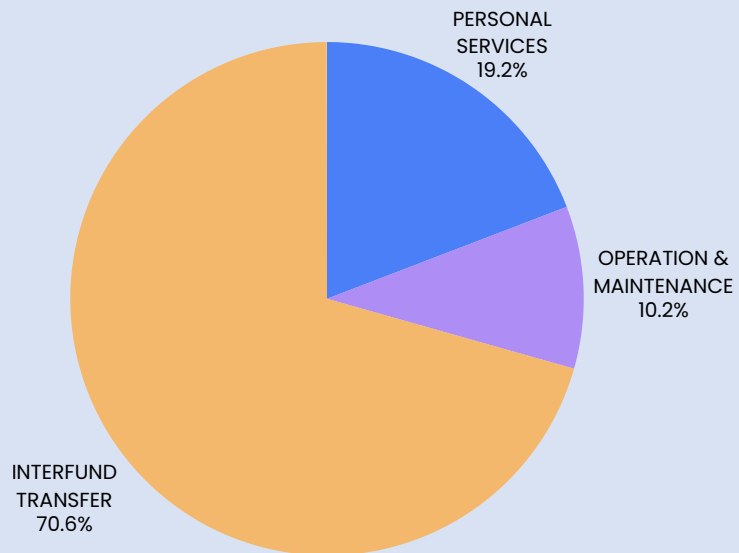


**GENERAL FUND
SUMMARY OF EXPENDITURES**

Fiscal Year 2027



Fiscal Year 2026



**GENERAL OPERATING FUND
SUMMARY
OPERATING BUDGET
FY27**

	APPROVED BUDGET FY 27	APPROVED BUDGET FY 26	INCREASE (DECREASE)	ACTUAL FY 25
FUND BALANCE - BEGINNING	\$ 14,279,475	\$ 12,929,744	\$ 1,349,731	\$ 11,664,202
REVENUES:				
TAXES	\$ 23,999,863	\$ 22,950,496	\$ 1,049,367	\$ 22,838,371
SPECIAL ASSESSMENTS	-	-	-	-
LICENSES & PERMITS	1,587,998	1,977,395	(389,397)	2,040,040
INTER-GOVERNMENTAL	14,402,974	13,976,215	426,759	14,293,796
CHARGES FOR SERVICE	4,026,954	4,110,149	(83,195)	3,759,901
FINES & FORFEITS	1,293,000	1,293,000	-	1,334,830
INVESTMENT EARNINGS	278,704	199,074	79,630	275,680
INTERFUND TRANSFERS	-	-	-	789,227
MISCELLANEOUS	-	-	-	8,776
TOTAL REVENUES	\$ 45,589,493	\$ 44,506,329	\$ 1,083,164	\$ 45,340,621
EXPENDITURES:				
PERSONAL SERVICES	\$ 9,048,561	\$ 8,537,442	\$ 511,119	\$ 7,976,932
OPERATION & MAINTENANCE	4,059,887	4,550,232	(490,345)	3,483,691
CAPITAL	43,802	7,371	36,431	107,968
INTERFUND TRANSFERS	33,357,710	31,434,783	1,922,927	32,009,271
TOTAL EXPENDITURES	\$ 46,509,960	\$ 44,529,828	\$ 1,980,132	\$ 43,577,862
FUND BALANCE - ENDING	\$ 13,359,008	\$ 12,906,245	\$ 452,763	\$ 13,426,961

**GENERAL OPERATING FUND
OPERATING BUDGET**

FUND 0100

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 12,754,877	\$ 11,664,202	\$ 12,929,744	\$ 13,401,169	\$ 14,279,475
REVENUES:					
TAXES	\$ 22,520,871	\$ 22,838,371	\$ 22,950,496	\$ 22,831,981	\$ 23,999,863
SPECIAL ASSESSMENTS	11,650	-	-	-	-
LICENSES & PERMITS	1,894,997	2,040,040	1,977,395	2,079,251	1,587,998
INTER-GOVERNMENTAL	13,435,078	14,293,796	13,976,215	13,796,200	14,402,974
CHARGES FOR SERVICE	4,670,316	3,759,901	4,110,149	3,732,210	4,026,954
FINES & FORFEITS	1,325,069	1,334,830	1,293,000	1,377,312	1,293,000
INVESTMENT EARNINGS	268,757	275,680	199,074	179,509	278,704
CONTRIBUTIONS / DONATIONS		-			
INTERFUND TRANSFERS	45,059	789,227	-	-	-
DEBT PROCEEDS					
MISCELLANEOUS	18,673	8,776	-	13,330	-
TOTAL REVENUE	\$ 44,190,470	\$ 45,340,621	\$ 44,506,329	\$ 44,009,793	\$ 45,589,493
EXPENDITURES:					
MAYOR AND CITY COUNCIL	\$ 310,397	\$ 393,870	\$ 467,713	\$ 454,057	\$ 412,722
CITY ADMINISTRATOR	1,240,904	1,329,442	1,313,201	1,224,784	1,511,600
HUMAN RESOURCES	972,468	1,055,773	1,129,513	1,104,893	1,480,691
CITY ATTORNEY	2,557,939	2,892,294	3,351,051	2,572,337	3,477,091
MUNICIPAL COURT	1,865,544	2,172,211	2,232,552	2,170,311	2,365,349
FINANCE	2,080,227	1,978,187	2,072,519	1,973,458	2,190,062
CODE ENFORCEMENT	1,040,027	1,046,466	1,229,951	1,098,947	1,261,763
PARKS, RECREATION AND PUBLIC LANDS	5,195,940	41,599		-	
NON-DEPARTMENTAL	30,017,699	32,668,022	32,733,328	32,532,700	33,810,682
TOTAL EXPENDITURES	\$ 45,281,145	\$ 43,577,864	\$ 44,529,828	\$ 43,131,487	\$ 46,509,960
PRIOR PERIOD ADJUSTMENT	\$ -	\$ (25,790)	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ 11,664,202	\$ 13,401,169	\$ 11,018,944	\$ 14,279,475	\$ 13,359,008
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	-	-	-	-	-
COMMITTED	11,826,034	11,826,034	12,795,472	12,795,472	13,178,921
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ (161,832)	\$ 1,575,135	\$ (1,776,528)	\$ 1,484,003	\$ 180,087

SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUNDS

The Special Revenue funds are used to account for the proceeds of specific revenue sources (other than those for expendable trusts and major capital projects and enterprise activities) to finance specified activities as required by law or administrative regulation.

The City's special revenue funds and their purposes:

The **Public Safety Fund** accounts for the Fire Department operations and the Police Department operations, including Animal Control.

The **South Tax Increment Operating Fund** accounts for revenues from property tax levies in the South Tax Increment District on increased taxable values. Amounts collected are used for the benefit of the tax increment district from which collections were assessed.

The **East Tax Increment Operating Fund** accounts for revenues from property tax levies on increased taxable values in the East Tax Increment District. Amounts collected are used for the benefit of the tax increment district from which collections were assessed.

The **North 27th Street District Tax Increment Operating Fund** accounts for revenues from property tax levies on increased taxable values in the North 27th Street Tax Increment District. Amounts collected are used for the benefit of the tax increment district from which collections were assessed.

The **Gas Tax Fund** accounts for revenues received from the State of Montana gasoline tax.

The **Sidewalk Hazard Repair Fund** accounts for minor repairs to sidewalks and is funded by assessing adjacent property owners.

The **Building Inspection Fund** accounts for building permits and inspections for private construction in the City.

The **Street and Traffic Fund** accounts for street cleaning, snow removal, minor street repairs, signage, street striping, forestry, and traffic signal maintenance.

The **Anti-Graffiti Fund** accounts for rewards offered to the public for information that leads to the identification, apprehension and conviction of graffiti vandals.

The **Fire Programs Fund** accounts for the Regional HazMat Team, grants, donations, and other fire related programs.

The **Emergency Operating Center 9-1-1 Fund** accounts for monies received from the State of Montana 9-1-1 Program.

The **Bike Trail Donations Fund** accounts for the funds accumulated for trails development.

The **City-County Planning Fund**, through an inter-local agreement, accounts for the operation of the Planning department, which promotes the health, safety, convenience, and welfare of the Community.

The **City Attorney Grants Fund** accounts for grants through the Montana Board of Crime Control that includes the Victim/Witness Grant and the Domestic Violence Unit Grant to supplement the City Attorney's efforts.

The **Municipal Court Grants Fund** is funded by grants. The grants are the Billings Adult Misdemeanor Drug Court Award from the Supreme Court of Montana, Mental Health Court Award from the Department of Justice, the DUI Task Force Award from the State of Montana, and the Substance Abuse and Mental Health Services Administration from the Department of Health and Human Services from the State of Montana.

The **Police Programs Fund** accounts for the following programs: Montana Board of Crime Control, Justice Assistance Grants, High Intensity Drug Traffic Area, Technology Grants, Internet Crimes Against Children, Highway Traffic Safety Grants, Downtown Central Beat Officer, and other law enforcement related programs.

The **City-County Library Fund** accounts for operations of the Parmly Billings Library.

The **Community Development Grants Fund** accounts for revenues from the Federal government for community and housing related programs.

The **Cemetery Improvements Fund** accounts for expansion projects at the cemetery.

The **Animal Control Donation Fund** accounts for donations to the Animal Control for specific purposes.

The **Downtown Revolving Loan Program Fund** accounts for low-interest loans funded by local banks and the City of Billings.

The **Amend Park Fund** accounts for funds designated to support Amend Park.

The **Ballpark Repair Fund** accounts for regular maintenance to the ball field and stadium.

The **Ballfield / Stadium Donation for Capital Maintenance Fund** accounts for donations to fund future capital maintenance for the ball field and stadium.

The **Park Programs Fund** accounts for revenues and expenditures related to park acquisitions and improvements, Urban Forestry Grant, Kiwanis License Plates, Trash for Trees, and Cottonwood Park.

The **Former Federal Building Manager and Landlord Funds** account for the transactions associated with the financing arrangement the City entered into when redeveloping the current City Hall.

The **Street Maintenance Districts Fund** accounts for various street programs

The **Road Maintenance Fund** accounts for special assessments that support maintenance for an emergency route in and out of Briarwood subdivision.

The **Street Light Maintenance Districts Fund** accounts for the maintenance of street lighting systems within several such districts in the City.

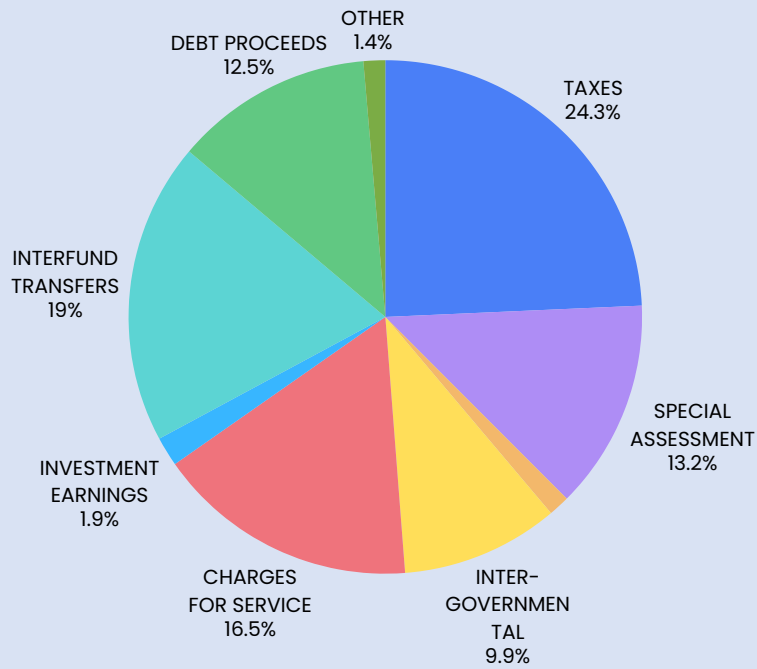
The **Storm Sewer Fund** accounts for the operation and maintenance of the storm sewer system.

The **Park Maintenance Districts Fund** accounts for special assessments that support maintenance of various, individual parks.

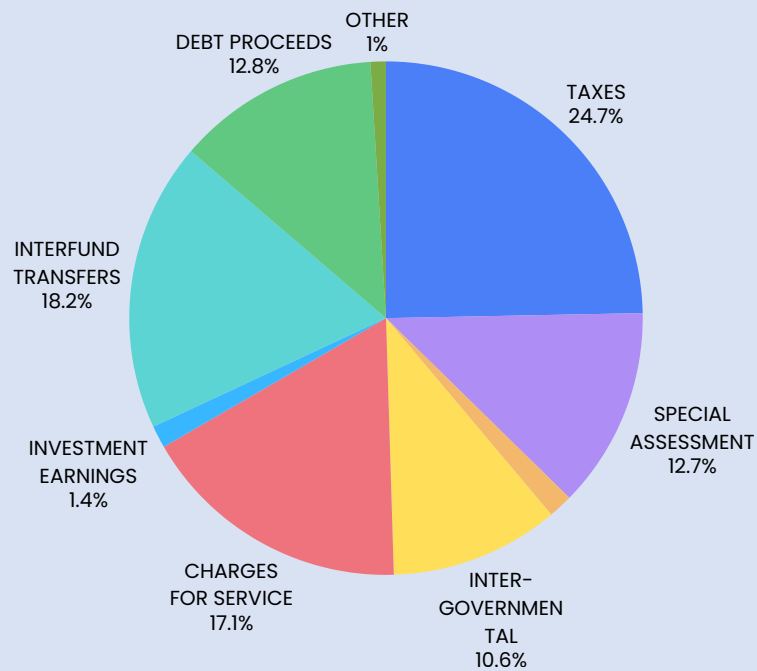
The **PRPL Operations Fund** accounts for the city-wide park assessment, maintenance, and improvements.

SPECIAL REVENUE FUNDS SUMMARY OF REVENUES

Fiscal Year 2027

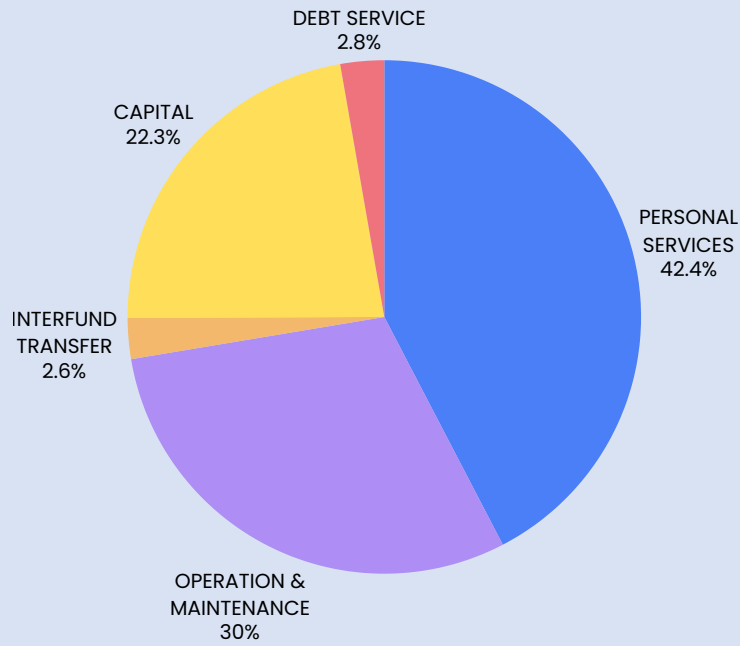


Fiscal Year 2026

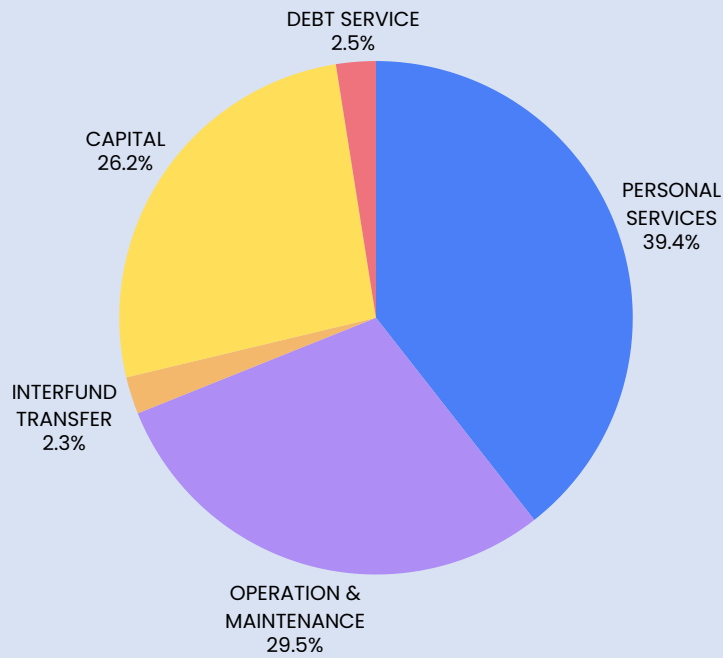


SPECIAL REVENUE FUNDS SUMMARY OF EXPENDITURES

Fiscal Year 2027



Fiscal Year 2026



**SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	PUBLIC SAFETY	SOUTH TAX INCREMENT	EAST TAX INCREMENT	NORTH 27th STREET TAX INCREMENT	GAS TAX	BUILDING INSPECTION	STREET & TRAFFIC	ANTI GRAFFITI	FIRE PROGRAMS
FUND BALANCE - BEGINNING	\$ 5,295,558	\$ 10,534,693	\$ 1,875,016	\$ 3,700,241	\$ 3,589,092	\$ 6,185,833	\$ 7,710,386	\$ 10,225	\$ 154,912
REVENUE:									
TAXES	\$ 32,657,749	\$ 5,187,862	\$ 869,245	\$ 2,787,230	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ASSESSMENTS	-	-	-	-	-	-	-	-	-
LICENSES & PERMITS	37,000	-	-	-	-	2,259,000	-	-	-
INTER-GOVERNMENTAL	5,111,758	355,360	211,630	330,801	4,300,000	-	257,764	-	50,000
CHARGES FOR SERVICE	3,610,700	-	-	-	-	-	12,499,403	-	-
FINES & FORFEITS	52,150	-	-	-	-	-	-	500	-
INVESTMENT EARNINGS	34,670	197,768	83,924	329,896	500,000	211,256	160,000	-	14,438
CONTRIBUTIONS / DONATIONS	-	-	-	-	35,000	-	-	2,500	-
INTERFUND TRANSFERS	24,934,185	-	-	-	-	-	-	-	-
DEBT PROCEEDS	-	10,000,000	-	-	-	-	-	-	-
MISCELLANEOUS	207,000	-	-	-	-	1,000	75,000	-	-
TOTAL REVENUE	\$ 66,645,212	\$ 15,740,990	\$ 1,164,799	\$ 3,447,927	\$ 4,835,000	\$ 2,471,256	\$ 12,992,167	\$ 3,000	\$ 64,438
EXPENDITURES:									
PERSONAL SERVICES	\$ 52,466,051	\$ -	\$ -	\$ -	\$ -	\$ 2,172,161	\$ 6,316,152	\$ -	\$ 5,000
OPERATION & MAINTENANCE	10,902,354	1,827,268	1,258,776	1,946,604	316,497	787,171	6,121,672	3,469	94,000
CAPITAL	1,065,406	10,559,800	-	-	5,378,000	20,000	1,219,337	-	-
DEBT SERVICE	-	3,143,885	461,234	1,237,812	-	-	-	-	-
INTERFUND TRANSFERS	2,157,991	21,483	-	45,950	-	-	-	-	-
TOTAL EXPENDITURES	\$ 66,591,802	\$ 15,552,436	\$ 1,720,010	\$ 3,230,366	\$ 5,694,497	\$ 2,979,332	\$ 13,657,161	\$ 3,469	\$ 99,000
FUND BALANCE ENDING	\$ 5,348,968	\$ 10,723,247	\$ 1,319,805	\$ 3,917,802	\$ 2,729,595	\$ 5,677,757	\$ 7,045,392	\$ 9,756	\$ 120,350

**SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	EOC 9-1-1	CITY COUNTY PLANNING	CITY ATTORNEY GRANTS	MUNCIPAL COURT GRANTS	POLICE PROGRAMS	CITY COUNTY LIBRARY	COMMUNITY DEVELOPMENT GRANTS	PARK PROGRAMS	DOWNTOWN REVOLVING LOAN PGM	CEMETERY IMPROVE- MENT
FUND BALANCE - BEGINNING	<u>\$ 1,647,779</u>	<u>\$ 2,254,998</u>	<u>\$ -</u>	<u>\$ 22,808</u>	<u>\$ 1,264,913</u>	<u>\$ 5,504,692</u>	<u>\$ 733,079</u>	<u>\$ 2,122,126</u>	<u>\$ 2,168,526</u>	<u>\$ 133,018</u>
REVENUE:										
TAXES	\$ -	\$ 695,569	\$ -	\$ -	\$ -	\$ 1,603,019		\$ -	\$ -	\$ -
SPECIAL ASSESSMENTS	-	-	-	-	-	-	-	-	-	-
LICENSES & PERMITS	-	90,000	-	-	-	-	-	-	-	-
INTER-GOVERNMENTAL	1,112,010	1,259,293	257,783	247,888	1,306,458	1,729,298	1,321,898	-	-	-
CHARGES FOR SERVICE	-	533,591	-	-	295,743	15,400	15,000	5,290	-	32,000
FINES & FORFEITS	-	-	46,000	-	-	17,800	-	-	-	-
INVESTMENT EARNINGS	141,649	57,368	-	-	21,253	167,181	5,161	119,849	87,459	3,597
CONTRIBUTIONS / DONATIONS	-	-	-	-	60,000	109,000	-	144,000	-	-
INTERFUND TRANSFERS	-	100,000	500,669	-	149,500	1,211,824	42,343	4,710	-	-
DEBT PROCEEDS	-	-	-	-	-	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	43,550	1,207,467	-	115,000	-
TOTAL REVENUE	<u>\$ 1,253,659</u>	<u>\$ 2,735,821</u>	<u>\$ 804,452</u>	<u>\$ 247,888</u>	<u>\$ 1,832,954</u>	<u>\$ 4,897,072</u>	<u>\$ 2,591,869</u>	<u>\$ 273,849</u>	<u>\$ 202,459</u>	<u>\$ 35,597</u>
EXPENDITURES:										
PERSONAL SERVICES	\$ 232,713	\$ 1,840,339	\$ 802,682	\$ 167,017	\$ 904,401	\$ 3,286,722	\$ 507,619	\$ -	\$ -	\$ -
OPERATION & MAINTENANCE	1,220,657	879,782	1,770	80,871	436,400	2,307,114	2,080,499	83,546	801,559	-
CAPITAL	100,000	-	-	-	495,000	-	-	190,000	-	130,000
DEBT SERVICE	-	-	-	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	2,144	-	-	-	33,147	-	-	-	-
TOTAL EXPENDITURES	<u>\$ 1,553,370</u>	<u>\$ 2,722,265</u>	<u>\$ 804,452</u>	<u>\$ 247,888</u>	<u>\$ 1,835,801</u>	<u>\$ 5,626,983</u>	<u>\$ 2,588,118</u>	<u>\$ 273,546</u>	<u>\$ 801,559</u>	<u>\$ 130,000</u>
FUND BALANCE ENDING	<u>\$ 1,348,068</u>	<u>\$ 2,268,554</u>	<u>\$ -</u>	<u>\$ 22,808</u>	<u>\$ 1,262,066</u>	<u>\$ 4,774,781</u>	<u>\$ 736,830</u>	<u>\$ 2,122,429</u>	<u>\$ 1,569,426</u>	<u>\$ 38,615</u>

**SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	BIKE PATH/ TRAIL DONATIONS	ANIMAL CONTROL DONATIONS	STREET MAINTENANCE DISTRICTS	STREET LIGHT MAINT DISTRICTS	STORM SEWER	PARK MAINT. DISTRICTS	PRPL OPERATIONS	AMEND PARK	BALLFIELD STADIUM DONATIONS
FUND BALANCE - BEGINNING	<u>\$ 54,379</u>	<u>\$ 26,053</u>	<u>\$ 18,102,197</u>	<u>\$ 2,615,492</u>	<u>\$ 7,178,458</u>	<u>\$ 3,675,675</u>	<u>\$ 2,438,178</u>	<u>\$ 212,709</u>	<u>\$ 315,057</u>
REVENUE:									
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ASSESSMENTS	-	-	19,048,000	2,873,947	-	1,787,869	-	-	-
LICENSES & PERMITS	-	-	-	-	-	-	7,000	-	-
INTER-GOVERNMENTAL	-	-	-	-	-	-	60,000	-	-
CHARGES FOR SERVICE	-	-	-	-	10,683,000	-	1,984,925	21,200	-
FINES & FORFEITS	-	-	-	-	-	-	-	-	-
INVESTMENT EARNINGS	-	1,106	635,000	120,000	220,900	115,699	75,706	9,449	19,297
CONTRIBUTIONS / DONATIONS	20,000	-	-	-	-	-	255,000	-	65,000
INTERFUND TRANSFERS	-	-	-	-	-	-	7,304,188	-	-
DEBT PROCEEDS	-	-	-	-	12,500,000	-	-	-	-
MISCELLANEOUS	-	-	-	-	6,100	-	-	-	-
TOTAL REVENUE	<u>\$ 20,000</u>	<u>\$ 1,106</u>	<u>\$ 19,683,000</u>	<u>\$ 2,993,947</u>	<u>\$ 23,410,000</u>	<u>\$ 1,903,568</u>	<u>\$ 9,686,819</u>	<u>\$ 30,649</u>	<u>\$ 84,297</u>
EXPENDITURES:									
PERSONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,822,872	\$ -	\$ -
OPERATION & MAINTENANCE	-	-	10,530,694	3,176,065	3,171,982	1,607,584	2,505,952	23,599	7,275
CAPITAL	20,000	-	11,272,000	-	7,659,000	150,000	993,000	-	-
DEBT SERVICE	-	-	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	-	-	-	1,819,000	-	418,008	15,000	-
TOTAL EXPENDITURES	<u>\$ 20,000</u>	<u>\$ -</u>	<u>\$ 21,802,694</u>	<u>\$ 3,176,065</u>	<u>\$ 12,649,982</u>	<u>\$ 1,757,584</u>	<u>\$ 9,739,832</u>	<u>\$ 38,599</u>	<u>\$ 7,275</u>
FUND BALANCE ENDING	<u>\$ 54,379</u>	<u>\$ 27,159</u>	<u>\$ 15,982,503</u>	<u>\$ 2,433,374</u>	<u>\$ 17,938,476</u>	<u>\$ 3,821,659</u>	<u>\$ 2,385,165</u>	<u>\$ 204,759</u>	<u>\$ 392,079</u>

**SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	ROAD MAINTENANCE DISTRICT	SIDEWALK HAZARD REPAIR	BALLPARK REPAIR FUND	FORMER FEDERAL BUILDING MANAGER FUND	FORMER FEDERAL BUILDING LANDLORD FUND
FUND BALANCE - BEGINNING	\$ 30,763	\$ -	\$ 84,777	\$ 174,271	\$ 667,756
REVENUE:					
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -
SPECIAL ASSESSMENTS	2,875	107,000	-	-	-
LICENSES & PERMITS	-	-	-	-	-
INTER-GOVERNMENTAL	-	-	-	-	-
CHARGES FOR SERVICE	-	75,000	-	-	-
FINES & FORFEITS	-	-	-	-	-
INVESTMENT EARNINGS	1,151	3,000	5,217	-	-
CONTRIBUTIONS / DONATIONS	-	-	-	-	-
INTERFUND TRANSFERS	-	-	30,000	-	-
DEBT PROCEEDS	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-
TOTAL REVENUE	\$ 4,026	\$ 185,000	\$ 35,217	\$ -	\$ -
EXPENDITURES:					
PERSONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATION & MAINTENANCE	1,798	185,000	32,085	-	395,563
CAPITAL	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
INTERFUND TRANSFERS	-	-	-	-	-
TOTAL EXPENDITURES	\$ 1,798	\$ 185,000	\$ 32,085	\$ -	\$ 395,563
FUND BALANCE ENDING	\$ 32,991	\$ -	\$ 87,909	\$ 174,271	\$ 272,193

**SPECIAL REVENUE FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	APPROVED BUDGET FY 27	APPROVED BUDGET FY 26	INCREASE (DECREASE)	ACTUAL FY 25
FUND BALANCE - BEGINNING	<u>\$ 90,483,660</u>	<u>\$ 77,057,592</u>	<u>\$ 13,426,068</u>	<u>\$ 94,482,245</u>
REVENUE:				
TAXES	\$ 43,800,674	\$ 42,843,942	\$ 956,732	\$ 52,833,302
SPECIAL ASSESSMENTS	23,819,691	21,955,253	1,864,438	44,021,154
LICENSES & PERMITS	2,393,000	2,656,000	(263,000)	7,084,358
INTER-GOVERNMENTAL	17,911,941	18,479,858	(567,917)	31,629,460
CHARGES FOR SERVICE	29,771,252	29,728,140	43,112	33,647,904
FINES & FORFEITS	116,450	228,400	(111,950)	640,334
INVESTMENT EARNINGS	3,341,994	2,450,553	891,441	20,000,739
CONTRIBUTIONS / DONATIONS	690,500	876,750	(186,250)	576,234
INTERFUND TRANSFERS	34,277,419	31,621,013	2,656,406	53,045,260
DEBT PROCEEDS	22,500,000	22,138,000	362,000	8,427,950
MISCELLANEOUS	<u>1,655,117</u>	<u>576,350</u>	<u>1,078,767</u>	<u>5,177,773</u>
TOTAL REVENUE	<u>\$ 180,278,038</u>	<u>\$ 173,554,259</u>	<u>\$ 6,723,779</u>	<u>\$ 257,084,468</u>
EXPENDITURES:				
PERSONAL SERVICES	\$ 74,523,729	\$ 70,760,211	\$ 3,763,518	\$ 67,207,828
OPERATION & MAINTENANCE	52,787,606	52,948,829	(161,223)	44,412,977
CAPITAL	39,251,543	47,082,010	(7,830,467)	21,916,279
DEBT SERVICE	4,842,931	4,489,731	353,200	12,544,497
INTERFUND TRANSFERS	<u>4,512,723</u>	<u>4,196,014</u>	<u>316,709</u>	<u>12,805,071</u>
TOTAL EXPENDITURES	<u>\$ 175,918,532</u>	<u>\$ 179,476,795</u>	<u>\$ (3,558,263)</u>	<u>\$ 158,886,652</u>
FUND BALANCE ENDING	<u>\$ 94,843,166</u>	<u>\$ 71,135,056</u>	<u>\$ 23,708,110</u>	<u>\$ 192,680,061</u>

**PUBLIC SAFETY FUND
OPERATING BUDGET**

FUND 1500, 1510

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 2,567,456	\$ 3,208,386	\$ 2,636,258	\$ 4,162,235	\$ 5,295,558
REVENUE:					
PROPERTY TAXES	\$ 31,373,396	\$ 31,529,851	\$ 31,828,712	\$ 31,013,363	\$ 32,657,749
MARIJUANA EXCISE TAX	405,385	532,677	425,000	321,010	-
LICENSES & PERMITS	51,467	34,324	37,000	34,250	37,000
INTER-GOVERNMENTAL	3,616,876	3,766,436	4,863,389	5,071,570	5,111,758
CHARGES FOR SERVICE	3,130,578	3,433,238	3,377,260	3,336,254	3,610,700
FINES & FORFEITS	94,862	85,662	45,400	41,100	52,150
INVESTMENT EARNINGS	85,589	62,885	35,452	31,376	34,670
INTERFUND TRANSFERS	305,673	2,247,000	-	-	508,000
INTERFUND TRANSFERS-GENERAL FD	19,296,950	22,617,492	22,335,546	22,335,546	24,426,185
DEBT PROCEEDS				-	
MISCELLANEOUS	416,771	320,639	152,800	541,733	207,000
TOTAL REVENUE	\$ 58,777,547	\$ 64,630,204	\$ 63,100,559	\$ 62,726,202	\$ 66,645,212
EXPENDITURES:					
POLICE:					
ADMINISTRATION	\$ 2,231,650	\$ 2,759,722	\$ 3,935,924	\$ 3,617,342	\$ 3,708,213
OPERATIONS	20,199,882	21,189,630	20,676,608	20,245,334	22,055,845
INVESTIGATIONS	4,079,790	4,715,160	5,035,149	5,429,897	6,101,969
SUPPORT SERV.	2,476,489	4,577,367	2,340,629	2,558,148	2,610,717
ANIMAL CONTROL	1,245,619	1,221,756	1,180,699	962,534	1,210,825
TOTAL POLICE	\$ 30,233,430	\$ 34,463,635	\$ 33,169,009	\$ 32,813,255	\$ 35,687,569
FIRE:					
ADMINISTRATION	\$ 1,993,100	\$ 2,163,261	\$ 1,957,645	\$ 1,790,304	\$ 2,021,125
PREVENTION/INVESTIGATIONS	980,102	839,035	918,440	939,218	1,117,458
TRAINING	423,830	530,967	544,002	480,083	772,437
EQUIPMENT/MAINTENANCE	2,348,869	1,724,265	2,466,434	2,354,535	2,733,425
SUPPRESSION	17,806,030	19,039,599	18,752,106	18,233,608	19,358,925
9-1-1 EMERGENCY OP CENTER	3,454,075	3,562,460	4,141,551	3,724,225	4,122,427
COMMUNICATIONS EQUIPMENT	53,913	52,883	92,741	63,089	127,153
TOTAL FIRE	\$ 27,059,919	\$ 27,912,470	\$ 28,872,919	\$ 27,585,062	\$ 30,252,950
MENTAL HEALTH:					
CRISIS RESPONSE UNITS	171,413	157,078	202,621	159,562	218,283
OTHER MH/SA PROGRAMS	671,855	1,143,172	1,150,000	1,035,000	433,000
TOTAL MENTAL HEALTH	\$ 843,268	\$ 1,300,250	\$ 1,352,621	\$ 1,194,562	\$ 651,283
TOTAL EXPENDITURES	\$ 58,136,617	\$ 63,676,355	\$ 63,394,549	\$ 61,592,879	\$ 66,591,802
FUND BALANCE-ENDING	\$ 3,208,386	\$ 4,162,235	\$ 2,342,268	\$ 5,295,558	\$ 5,348,968
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	3,208,386	4,162,235	2,342,268	5,295,558	5,348,968
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**SOUTH TAX INCREMENT OPERATING FUND
OPERATING BUDGET**

FUND 1990

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 7,800,375	\$ 6,866,922	\$ 1,003,621	\$ 4,499,381	\$ 10,534,693
REVENUE:					
TAXES	\$ 4,560,758	\$ 4,586,892	\$ 4,664,717	\$ 4,411,187	\$ 5,187,862
INTERGOVERNMENTAL	342,607	355,360	355,360	355,360	355,360
INVESTMENT EARNINGS	337,941	212,120	141,263	112,149	197,768
PROCEEDS FROM DEBT	-	-	9,600,000	20,850,000	10,000,000
CONTRIBUTIONS	53,881	-	-	-	-
INTERFUND TRANSFER	-	-	-	16,680,000	-
TOTAL REVENUE	\$ 5,295,187	\$ 5,154,372	\$ 14,761,340	\$ 42,408,696	\$ 15,740,990
EXPENDITURES:					
OPERATION AND MAINTENANCE					
CHARGE FOR SERVICES	\$ 73,079	\$ 84,154	\$ 112,999	\$ 532,722	\$ 151,018
DEVELOPMENT INCENTIVES	1,892,290	1,243,877	2,878,012	1,807,467	1,550,000
SBURA OPERATING AGREEMENT	245,387	265,977	160,000	160,000	126,250
CAPITAL	2,769,742	2,815,655	9,600,000	14,025,534	10,559,800
DEBT SERVICE	942,469	865,250	2,710,381	2,712,381	2,643,885
BOND ISSUANCE COSTS	-	-	-	455,280	500,000
TRANSFER TO OTHER FUNDS	305,673	2,247,000	-	16,680,000	21,483
TOTAL EXPENDITURES	\$ 6,228,640	\$ 7,521,913	\$ 15,461,392	\$ 36,373,384	\$ 15,552,436
FUND BALANCE ENDING	\$ 6,866,922	\$ 4,499,381	\$ 303,569	\$ 10,534,693	\$ 10,723,247
RESTRICTED	<u>6,866,922</u>	<u>4,499,381</u>	<u>303,569</u>	<u>10,534,693</u>	<u>10,723,247</u>

EAST TAX INCREMENT OPERATING FUND OPERATING BUDGET					
FUND 2010	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ 1,940,736</u>	<u>\$ 2,376,584</u>	<u>\$ 2,187,336</u>	<u>\$ 2,463,158</u>	<u>\$ 1,875,016</u>
REVENUE:					
TAXES	\$ 1,089,031	\$ 973,566	\$ 1,017,521	\$ 734,512	\$ 869,245
INTERGOVERNMENTAL	211,630	211,630	211,630	211,630	211,630
INVESTMENT EARNINGS	<u>87,065</u>	<u>84,162</u>	<u>59,946</u>	<u>45,790</u>	<u>83,924</u>
TOTAL REVENUE	<u>\$ 1,387,726</u>	<u>\$ 1,269,358</u>	<u>\$ 1,289,097</u>	<u>\$ 991,932</u>	<u>\$ 1,164,799</u>
EXPENDITURES:					
OPERATIONS AND MAINTENANCE					
CHARGE FOR SERVICES	\$ 43,996	\$ 56,676	\$ 82,828	\$ 82,828	\$ 114,691
EBURD OPERATING AGREEMENT	174,933	165,535	179,750	179,750	139,900
DEVELOPMENT INCENTIVES	267,071	485,267	552,500	541,846	1,004,185
DEBT SERVICE	464,726	467,795	468,643	468,343	461,234
CAPITAL	<u>1,152</u>	<u>7,511</u>	<u>100,000</u>	<u>307,307</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 951,878</u>	<u>\$ 1,182,784</u>	<u>\$ 1,383,721</u>	<u>\$ 1,580,074</u>	<u>\$ 1,720,010</u>
FUND BALANCE ENDING	<u>\$ 2,376,584</u>	<u>\$ 2,463,158</u>	<u>\$ 2,092,712</u>	<u>\$ 1,875,016</u>	<u>\$ 1,319,805</u>
LESS:					
RESTRICTED	<u>2,376,584</u>	<u>2,463,158</u>	<u>2,092,712</u>	<u>1,875,016</u>	<u>1,319,805</u>

**NORTH 27th STREET TAX INCREMENT OPERATING FUND
OPERATING BUDGET**

FUND 2020,2030

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ 2,768,946</u>	<u>\$ 9,860,941</u>	<u>\$ 2,741,528</u>	<u>\$ 5,367,487</u>	<u>\$ 3,700,241</u>
REVENUE:					
TAXES	\$ 2,699,485	\$ 2,546,252	\$ 2,689,148	\$ 2,009,818	\$ 2,787,230
INTERGOVERNMENTAL	316,783	330,801	330,801	383,350	330,801
INVESTMENT EARNINGS	92,003	255,327	235,640	87,003	329,896
DEBT PROCEEDS	7,574,705	4,213,975	-	-	-
INTERFUND TRANSER	<u>146,350</u>	<u>2,214,982</u>	<u>-</u>	<u>1,167,741</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 10,829,326</u>	<u>\$ 9,561,337</u>	<u>\$ 3,255,589</u>	<u>\$ 3,647,912</u>	<u>\$ 3,447,927</u>
EXPENDITURES:					
OPERATION AND MAINTENANCE:					
CHARGE FOR SERVICES	\$ 132,326	\$ 136,831	\$ 179,509	\$ 222,058	\$ 336,526
DEVELOPMENT INCENTIVES	887,040	393,001	824,553	487,947	1,351,976
DBP OPERATING AGREEMENT	307,385	316,607	326,105	326,105	258,102
BOND SALE FEES	395,517	197,185	-	-	-
DEBT SERVICE	1,085,065	8,965,437	1,310,707	1,310,707	1,237,812
CAPITAL	653,648	1,691,206	50,000	1,754,653	-
INTERFUND TRANSFER TO PARKING	<u>276,350</u>	<u>2,354,524</u>	<u>45,947</u>	<u>1,213,688</u>	<u>45,950</u>
TOTAL EXPENDITURES	<u>\$ 3,737,331</u>	<u>\$ 14,054,791</u>	<u>\$ 2,736,821</u>	<u>\$ 5,315,158</u>	<u>\$ 3,230,366</u>
FUND BALANCE ENDING	<u>\$ 9,860,941</u>	<u>\$ 5,367,487</u>	<u>\$ 3,260,296</u>	<u>\$ 3,700,241</u>	<u>\$ 3,917,802</u>
LESS:					
RESTRICTED	<u>9,860,941</u>	<u>5,367,487</u>	<u>3,260,296</u>	<u>3,700,241</u>	<u>3,917,802</u>

**GAS TAX FUND
OPERATING BUDGET**

FUND 2050 & 2060

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 6,309,023	\$ 11,306,269	\$ 12,729,133	\$ 14,585,094	\$ 3,589,092
REVENUE:					
STATE GAS TAX	\$ 7,758,259	\$ 4,318,634	\$ 5,040,679	\$ 4,476,787	\$ 4,300,000
STATE REIMBURSEMENTS				-	-
COUNTY CONTRACT SERVICE	106,512	149,114	-	-	-
SALE OF ASSETS	-	1,116,908	-	-	-
CHARGE FOR SERVICES				-	-
INTEREST ON INVESTMENTS	607,038	646,720	300,000	700,513	500,000
CONTRIBUTIONS/DONATIONS	401,166		500,000	500,000	35,000
MISCELLANEOUS	<u>4,880</u>	<u>1,000</u>	<u>-</u>	<u>1,500</u>	<u>-</u>
TOTAL REVENUE	\$ 8,872,975	\$ 6,231,376	\$ 5,840,679	\$ 5,678,800	\$ 4,835,000
EXPENDITURES:					
PERSONAL SERVICES	\$ 95,313	\$ 96,818	\$ 103,182	\$ 69,359	\$ -
OPERATION & MAINTENANCE	898,143	1,323,935	394,509	603,978	316,497
CAPITAL PROJECTS	2,882,273	1,531,798	11,010,000	15,926,618	5,378,000
TRANSFERS	<u>-</u>	<u>-</u>	<u>-</u>	<u>74,847</u>	<u>-</u>
TOTAL EXPENDITURES	\$ 3,875,729	\$ 2,952,551	\$ 11,507,691	\$ 16,674,802	\$ 5,694,497
PRIOR PERIOD ADJUSTMENTS	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
FUND BALANCE ENDING	\$ 11,306,269	\$ 14,585,094	\$ 7,062,121	\$ 3,589,092	\$ 2,729,595
LESS:					
RESTRICTED:					
INNER BELTLOOP	-	-	-	-	-
OTHER PROJECTS	<u>11,306,269</u>	<u>14,585,094</u>	<u>7,062,121</u>	<u>3,589,092</u>	<u>2,729,595</u>
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**SIDEWALK HAZARD
OPERATING BUDGET**

FUND 2080

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 81,553	\$ 94,134	\$ 68,000	\$ 97,659	\$ -
REVENUE:					
SPECIAL ASSESSMENTS	\$ 29,500	\$ 990	\$ 100,000	\$ 30,269	\$ 107,000
CHARGE FOR SERVICES	5,270	(1,190)	15,000	15,000	75,000
INTEREST ON INVESTMENTS	4,152	3,725	2,000	3,029	3,000
TRANSFERS	-	-	-	-	-
TOTAL REVENUE	\$ 38,922	\$ 3,525	\$ 117,000	\$ 48,298	\$ 185,000
EXPENDITURES:					
OPERATION & MAINTENANCE	26,341	-	185,000	145,957	185,000
TOTAL EXPENDITURES	\$ 26,341	\$ -	\$ 185,000	\$ 145,957	\$ 185,000
PRIOR PERIOD ADJUSTMENTS	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ 94,134	\$ 97,659	\$ -	\$ -	\$ -
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED:					
OTHER PROJECTS	94,134	97,659	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**BUILDING INSPECTION FUND
OPERATING BUDGET**

FUND 2090

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 4,348,335	\$ 4,547,344	\$ 4,635,770	\$ 4,872,213	\$ 6,185,833
REVENUE:					
LICENSES & PERMITS	\$ 2,601,757	\$ 3,024,411	\$ 2,521,000	\$ 4,027,494	\$ 2,259,000
INTEREST ON INVESTMENTS	103,347	199,438	160,897	161,270	211,256
MISCELLANEOUS	<u>6,175</u>	<u>5,628</u>	<u>8,000</u>	<u>3,600</u>	<u>1,000</u>
TOTAL REVENUE	\$ 2,711,279	\$ 3,229,477	\$ 2,689,897	\$ 4,192,364	\$ 2,471,256
EXPENDITURES:					
PERSONAL SERVICES	\$ 1,597,581	\$ 1,696,691	\$ 2,219,834	\$ 1,860,824	\$ 2,172,161
OPERATIONS & MAINT.	685,773	967,425	767,161	931,402	787,171
CAPITAL	228,918	240,492	5,000	86,518	20,000
INTERFUND TRANSFERS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	\$ 2,512,270	\$ 2,904,608	\$ 2,991,995	\$ 2,878,744	\$ 2,979,332
FUND BALANCE ENDING	\$ 4,547,344	\$ 4,872,213	\$ 4,333,672	\$ 6,185,833	\$ 5,677,757
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	<u>4,547,344</u>	<u>4,872,213</u>	<u>4,333,672</u>	<u>6,185,833</u>	<u>5,677,757</u>
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**STREET AND TRAFFIC FUND
OPERATING BUDGET**

FUND 2110

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 7,789,639	\$ 8,424,500	\$ 5,392,000	\$ 8,257,198	\$ 7,710,386
REVENUE:					
STATE REIMBURSEMENTS	\$ 522,320	\$ 245,143	\$ 250,000	\$ 250,083	\$ 257,764
CONCRETE REPAIR	-	-	50,000	30,000	50,000
FIRE SERVICES FEES	11,000	11,463	11,000	11,000	11,000
STREET LIGHT	286,650	255,088	578,300	600,000	297,903
STREET MAINTENANCE	7,591,882	7,855,000	9,700,000	9,700,000	10,000,000
SOLID WASTE	-	100,000	100,000	100,000	100,000
STORM SEWER MAINT.	1,106,149	3,014,702	3,420,000	3,760,000	1,534,000
BBWA LATERAL MAINT.	4,500	4,500	4,500	4,500	4,500
UTILITY CHG FOR SERVICES	667,479	591,727	300,000	400,000	500,000
ENGINEERING CHG FOR SERVICES				-	-
INTERDEPARTMENTAL CHGS	42,598	3,381	2,000	2,000	2,000
INVESTMENT EARNINGS	238,155	224,012	200,000	160,617	160,000
MISCELLANEOUS	<u>185,672</u>	<u>83,318</u>	<u>7,500</u>	<u>247,933</u>	<u>75,000</u>
TOTAL REVENUE	\$ 10,656,405	\$ 12,388,334	\$ 14,623,300	\$ 15,266,134	\$ 12,992,167
EXPENDITURES:					
PERSONAL SERVICES	\$ 4,501,985	\$ 5,230,612	\$ 5,980,021	\$ 5,776,494	\$ 6,316,152
OPERATIONS AND MAINTENANCE	4,108,909	5,417,064	5,691,593	5,494,979	6,121,672
CAPITAL	1,327,521	1,882,782	2,697,171	4,541,473	1,219,337
TRANSFERS	<u>83,129</u>	<u>25,178</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	\$ 10,021,544	\$ 12,555,636	\$ 14,368,785	\$ 15,812,946	\$ 13,657,161
PRIOR PERIOD ADJUSTMENT	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ 8,424,500	\$ 8,257,198	\$ 5,646,515	\$ 7,710,386	\$ 7,045,392
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	<u>9,059,361</u>	<u>8,257,198</u>	<u>4,575,994</u>	<u>7,710,386</u>	<u>7,045,392</u>
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

		ANTI-GRAFFITI FUND OPERATING BUDGET				
FUND 2140		ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING		\$ -	\$ 2,949	\$ 9,009	\$ 8,062	\$ 10,225
REVENUE:						
ANTI-GRAFFITI:						
INTEREST ON INVESTMENTS	\$ -	\$ 172	\$ -	\$ 212	\$ -	
FINES AND FORFEITURES	-	-	500	-	500	
CONTRIBUTIONS/DONATIONS	4,000	5,500	2,500	2,750	2,500	
MISCELLANEOUS	-	8	-	10	-	
TOTAL REVENUE		\$ 4,000	\$ 5,680	\$ 3,000	\$ 2,972	\$ 3,000
EXPENDITURES:						
ANTI-GRAFFITI:						
OPERATION & MAINTENANCE	\$ 1,051	\$ 567	\$ 3,000	\$ 809	\$ 3,469	
TOTAL EXPENDITURES		\$ 1,051	\$ 567	\$ 3,000	\$ 809	\$ 3,469
FUND BALANCE ENDING		\$ 2,949	\$ 8,062	\$ 9,009	\$ 10,225	\$ 9,756
LESS:						
RESTRICTED	2,949	8,062	9,009	10,225	9,756	
UNASSIGNED		\$ -	\$ -	\$ -	\$ -	\$ -

FIRE PROGRAMS FUND OPERATING BUDGET					
FUND 2190-2240	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 283,873	\$ 360,798	\$ 291,890	\$ 152,739	\$ 154,912
REVENUE:					
INTER-GOVERNMENTAL-STATE	\$ 4,926	\$ 8,686	\$ 40,000	\$ 35,000	\$ 40,000
INTER-GOVERNMENTAL-FEDERAL	50,869	57,185	10,000	6,722	10,000
INVESTMENT EARNINGS	15,188	14,168	11,069	10,000	14,438
HAZARD MAT CHARGE FOR SERVICE	-	1,030	22,000	-	-
CONTRIBUTIONS / DONATIONS	56,118		18,000	-	-
MISCELLANEOUS	-	13,063	2,000	-	-
TOTAL REVENUE	\$ 127,101	\$ 94,132	\$ 103,069	\$ 51,722	\$ 64,438
EXPENDITURES:					
PERSONAL SERVICES	\$ -	\$ 39,437	\$ 22,500	\$ 20,000	\$ 5,000
OPERATION & MAINTENANCE	50,176	60,262	119,000	21,722	94,000
TRANSFERS	-	202,492	-	-	-
CAPITAL	-	-	-	7,828	-
TOTAL EXPENDITURES	\$ 50,176	\$ 302,191	\$ 141,500	\$ 49,550	\$ 99,000
PRIOR PERIOD ADJUSTMENT	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ 360,798	\$ 152,739	\$ 253,459	\$ 154,912	\$ 120,350
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	-	152,739	212,859	154,912	120,350
COMMITTED	-	-	-	-	-
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**EMERGENCY OPERATING CENTER 9-1-1 FUND
OPERATING BUDGET**

FUND 2250, 2260

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ 4,585,554</u>	<u>\$ 2,657,859</u>	<u>\$ 2,246,524</u>	<u>\$ 2,794,969</u>	<u>\$ 1,647,779</u>
REVENUE:					
STATE SHARED REVENUE	\$ 1,074,672	\$ 1,162,167	\$ 1,112,010	\$ 1,288,259	\$ 1,112,010
MISCELLANEOUS	508	48	-	75	-
TRANSFER	-	-	-	-	-
INTEREST ON INVESTMENTS	<u>210,485</u>	<u>122,419</u>	<u>101,178</u>	<u>55,604</u>	<u>141,649</u>
TOTAL REVENUE	<u>\$ 1,285,665</u>	<u>\$ 1,284,634</u>	<u>\$ 1,213,188</u>	<u>\$ 1,343,937</u>	<u>\$ 1,253,659</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 170,628	\$ 249,995	\$ 183,793	\$ 158,601	\$ 232,713
OPERATION & MAINTENANCE	847,732	641,363	1,220,801	922,502	1,220,657
CAPITAL	<u>2,195,000</u>	<u>256,166</u>	<u>-</u>	<u>1,410,025</u>	<u>100,000</u>
TOTAL EXPENDITURES	<u>\$ 3,213,360</u>	<u>\$ 1,147,524</u>	<u>\$ 1,404,594</u>	<u>\$ 2,491,128</u>	<u>\$ 1,553,370</u>
PRIOR PERIOD ADJUSTMENT	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
FUND BALANCE ENDING	<u>\$ 2,657,859</u>	<u>\$ 2,794,969</u>	<u>\$ 2,055,118</u>	<u>\$ 1,647,779</u>	<u>\$ 1,348,068</u>
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	<u>2,657,859</u>	<u>2,794,969</u>	<u>1,841,681</u>	<u>1,647,779</u>	<u>1,348,068</u>
COMMITTED	-	-	-	-	-
ASSIGNED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**TRAIL GRANT FUND
OPERATING BUDGET**

FUND 2360

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE - BEGINNING	\$ (55,114)	\$ (422,683)	\$ -	\$ 105,054	\$ 54,379
REVENUES:					
INTERGOVERNMENTAL	\$ 2,223,196	\$ 619,969	\$ -	\$ 109,445	\$ -
INTEREST ON INVESTMENTS	2,363	372	-	556	-
CONTRIBUTIONS/DONATIONS	-	58,841	-	-	20,000
TRANSFERS	-	54,703	-	-	-
TOTAL REVENUE	\$ 2,225,559	\$ 733,885	\$ -	\$ 110,001	\$ 20,000
EXPENDITURES:					
CAPITAL OUTLAY	\$ 2,593,128	\$ 206,148	\$ -	\$ 160,676	\$ 20,000
TOTAL EXPENDITURES	\$ 2,593,128	\$ 206,148	\$ -	\$ 160,676	\$ 20,000
FUND BALANCE - ENDING	\$ (422,683)	\$ 105,054	\$ -	\$ 54,379	\$ 54,379
LESS:					
RESTRICTED	(422,683)	105,054	-	54,379	54,379

CITY-COUNTY PLANNING FUND OPERATING BUDGET					
FUND 2380, 2390, 2400	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 1,139,676	\$ 1,474,261	\$ 1,633,986	\$ 1,945,639	\$ 2,254,998
REVENUE:					
CITY-COUNTY PLANNING:					
COUNTY PROPERTY TAX	\$ 636,159	\$ 748,264	\$ 668,000	\$ 634,600	\$ 695,569
LICENSES & PERMITS	106,475	98,598	92,000	87,900	90,000
FEDERAL/ LOCAL GRANTS	954,929	1,047,048	1,426,293	1,405,140	1,246,293
CONTRIBUTION-COUNTY	1,000	1,000	56,000	56,000	1,000
CHARGES FOR SERVICE	402,441	520,741	421,703	457,350	533,591
INTEREST ON INVESTMENTS	45,324	60,254	40,977	40,716	57,368
TRANSFERS IN	310,000	100,000	100,000	100,000	100,000
CONTRIBUTIONS/DONATIONS	42,634	-	-	-	-
MISCELLANEOUS	636	1,044	-	352	-
HISTORIC PRESERVATION GRANT	13,000	10,000	6,000	6,000	12,000
TOTAL REVENUE	\$ 2,512,598	\$ 2,586,949	\$ 2,810,973	\$ 2,788,058	\$ 2,735,821
EXPENDITURES:					
CITY-COUNTY PLANNING:					
PERSONAL SERVICES	\$ 1,331,839	\$ 1,328,536	\$ 1,644,731	\$ 1,568,698	\$ 1,840,339
OPERATION & MAINTENANCE	828,101	752,371	972,921	897,551	865,282
TRANSFERS	2,497	22,752	2,337	2,103	2,144
HISTORIC PRESERVATION GRANT	15,576	11,912	10,347	10,347	14,500
TOTAL EXPENDITURES	\$ 2,178,013	\$ 2,115,571	\$ 2,630,336	\$ 2,478,699	\$ 2,722,265
FUND BALANCE ENDING	\$ 1,474,261	\$ 1,945,639	\$ 1,814,623	\$ 2,254,998	\$ 2,268,554
RESTRICTED	1,474,261	1,945,639	1,814,623	2,254,998	2,268,554

**CITY ATTORNEY GRANTS FUND
OPERATING BUDGET**

FUNDS 2410-2430

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ (9,165)	\$ 4,614	\$ 13,063	\$ 15,226	\$ -
REVENUE:					
INTER-GOVERNMENTAL-ATTORNEY VICTIM/WITNESS	\$ 76,988	\$ 89,368	\$ 106,702	\$ 101,838	\$ 107,783
INTER-GOVERNMENTAL-DOMESTIC VIOLENCE UNIT	129,404	113,535	150,000	150,000	150,000
FINES & FORFEITS	57,386	56,740	46,000	53,274	46,000
MISCELLANEOUS REVENUE	711	379	72,574	215	-
CONTRIBUTIONS					
MISCELLANEOUS REVENUE					
INTERFUND TRANSFERS-GENERAL FUND	325,078	337,658	430,124	479,824	500,669
TOTAL REVENUE	\$ 589,567	\$ 597,680	\$ 805,400	\$ 785,151	\$ 804,452
EXPENDITURES:					
GRANT-ATTORNEY VICTIM/WITNESS	\$ 193,631	\$ 208,479	\$ 219,697	\$ 226,038	\$ 228,057
GRANT-DOMESTIC VIOLENCE UNIT	287,683	250,964	467,129	484,230	479,829
SURCHARGE-DOMESTIC VIOLENCE	113,313	127,625	118,574	90,109	96,566
TOTAL EXPENDITURES	\$ 594,627	\$ 587,068	\$ 805,400	\$ 800,377	\$ 804,452
PRIOR PERIOD ADJUSTMENT	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ (14,225)	\$ 15,226	\$ 13,063	\$ -	\$ -
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	(19,285)	15,226	34,822	-	-
COMMITTED	-	-	-	-	-
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

CITY ATTORNEY GRANTS BUDGET NARRATIVE

Currently two positions within the department are partially funded by two separate federal government grants awarded through the Montana Department of Justice, Board of Crime Control (BOCC). One grant funds the domestic violence prosecutor through the Violence Against Women Act federal funding (VAWA). The second grant funds the Victim Witness Program Director. The City provides matching funds and office space and equipment. Each year the BOCC reviews these grants, determines the amount it will award, and advises the Department in May or June of its decision as to the level of funding for the next fiscal year.

Revenues

No significant changes.

Expenditures

No significant changes.

MUNICIPAL COURT GRANTS OPERATING BUDGET					
FUNDS 2450-2480, 7370-7380	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 12,608	\$ 22,488	\$ 987	\$ 22,649	\$ 22,808
REVENUE:					
INTER-GOVERNMENTAL	\$ 391,479	\$ 291,857	\$ 219,169	\$ 176,082	\$ 247,888
MICELLANEOUS	438	403	-	158	-
TOTAL REVENUE	\$ 391,917	\$ 292,260	\$ 219,169	\$ 176,240	\$ 247,888
EXPENDITURES:					
PERSONAL SERVICES	\$ 174,012	\$ 125,588	\$ 163,033	\$ 90,406	\$ 167,017
OPERATION & MAINTENANCE	208,025	166,511	57,117	85,676	80,871
TOTAL EXPENDITURES	\$ 382,037	\$ 292,099	\$ 220,150	\$ 176,082	\$ 247,888
FUND BALANCE ENDING	\$ 22,488	\$ 22,649	\$ 6	\$ 22,808	\$ 22,808
LESS:					
RESTRICTED	22,488	22,649	6	22,808	22,808
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

MUNICIPAL COURT GRANTS BUDGET NARRATIVE

Municipal court grants include three federal funded grants: Substance Abuse and Mental Health Services Administration (SAMHSA) grant funded by Health and Human Services, a Co-Occurring Discretionary Grant funded by the Department of Justice, and a DUI Discretionary Grant funded by the Department of Justice. All court grants are used to aid offenders in treatment of mental, drug, and/or alcohol related ailments to become contributing citizens of the community and to reduce the chance of repeat-offending. Transfers include \$30,000 from the General Fund to cover potential shortfall of operating costs.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

POLICE PROGRAMS (PAGE 1 OF 6)
OPERATING BUDGET

FUNDS 2490-2590,7080-7100, 7170-7200

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
<u>MONTANA BOARD OF CRIME CONTROL (FUND 2490)</u>					
FUND BALANCE BEGINNING	\$ 1,343	\$ 3,366	\$ 3,362	\$ 5,397	\$ 5,018
REVENUE:					
INTER-GOVERNMENTAL	\$ 58,522	\$ 66,368	\$ 55,000	\$ 62,394	\$ 106,100
INVESTMENT EARNINGS	211	851	-	(379)	-
MISCELLANEOUS	103	126	-	-	-
TOTAL REVENUE	\$ 58,836	\$ 67,345	\$ 55,000	\$ 62,015	\$ 106,100
EXPENDITURES:					
PERSONAL SERVICES	\$ 48,442	\$ 39,202	\$ 38,800	\$ 49,936	\$ 64,000
OPERATION & MAINTENANCE	8,371	26,112	16,200	12,458	42,100
TOTAL EXPENDITURES	\$ 56,813	\$ 65,314	\$ 55,000	\$ 62,394	\$ 106,100
FUND BALANCE ENDING	\$ 3,366	\$ 5,397	\$ 3,362	\$ 5,018	\$ 5,018

INTERNET CRIMES AGAINST CHILDREN-LOCAL DONATION (FUND 2520)

FUND BALANCE BEGINNING	\$ 2,449	\$ -	\$ -	\$ -	\$ -
REVENUE:					
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -
EXPENDITURES:					
INTERFUND TRANSFERS OUT	\$ 2,449	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 2,449	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

INTERNET CRIMES AGAINST CHILDREN / LAW ENFORCEMENT MENTAL HEALTH AND WELLNESS ACT (FUND 2510)

FUND BALANCE BEGINNING	\$ (2,316)	\$ -	\$ -	\$ -	\$ -
INTER-GOVERNMENTAL	\$ -	\$ -	\$ -	\$ -	\$ 125,000
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -	\$ 125,000
EXPENDITURES:					
INTERFUND TRANSFERS OUT	\$ 46	\$ -	\$ -	\$ -	\$ -
OPERATION & MAINTENANCE	-	-	-	-	125,000
TOTAL EXPENDITURES	\$ 46	\$ -	\$ -	\$ -	\$ 125,000
PRIOR PERIOD ADJUSMENT	\$ 2,362	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

POLICE PROGRAMS (PAGE 2 OF 6)

OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
<u>COPS GRANT (FUND 2530)</u>					
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ -	\$ -
INTER-GOVERNMENTAL	\$ -	\$ -	\$ 170,000	\$ 102,000	\$ 143,500
INTERFUND TRANSFERS	-	-	112,905	67,743	143,500
TOTAL REVENUE	\$ -	\$ -	\$ 282,905	\$ 169,743	\$ 287,000
EXPENDITURES:					
PERSONAL SERVICES	\$ -	\$ -	\$ 282,905	\$ 169,743	\$ 287,000
TOTAL EXPENDITURES	\$ -	\$ -	\$ 282,905	\$ 169,743	\$ 287,000
FUND BALANCE ENDING	\$ -	\$ -	\$ -	\$ -	\$ -

<u>TRAFFIC SAFETY (FUND 2540)</u>					
FUND BALANCE BEGINNING	\$ 26,934	\$ 28,257	\$ 29,065	\$ 16,599	\$ 17,214
INVESTMENT EARNINGS	\$ 1,323	\$ 941	\$ 693	\$ 615	\$ 970
INTER-GOVERNMENTAL	59,825	80,220	185,000	139,666	129,340
TOTAL REVENUE	\$ 61,148	\$ 81,161	\$ 185,693	\$ 140,281	\$ 130,310
EXPENDITURES:					
PERSONAL SERVICES	\$ 59,825	\$ 92,819	\$ 185,000	\$ 139,666	\$ 129,340
TOTAL EXPENDITURES	\$ 59,825	\$ 92,819	\$ 185,000	\$ 139,666	\$ 129,340
FUND BALANCE ENDING	\$ 28,257	\$ 16,599	\$ 29,758	\$ 17,214	\$ 18,184

<u>JUSTICE ASSISTANCE GRANTS (FUND 2500)</u>					
FUND BALANCE BEGINNING	\$ (164)	\$ 749	\$ 951	\$ 818	\$ 1,061
INVESTMENT EARNINGS	\$ 91	\$ 33	\$ -	\$ 243	\$ -
INTER-GOVERNMENTAL	62,691	73,132	85,000	110,395	60,000
MISCELLANEOUS	150	35	-	-	-
TOTAL REVENUE	\$ 62,932	\$ 73,200	\$ 85,000	\$ 110,638	\$ 60,000
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 62,019	\$ 73,131	\$ 85,000	\$ 110,395	\$ 60,000
TOTAL EXPENDITURES	\$ 62,019	\$ 73,131	\$ 85,000	\$ 110,395	\$ 60,000
FUND BALANCE ENDING	\$ 749	\$ 818	\$ 951	\$ 1,061	\$ 1,061

POLICE PROGRAMS (PAGE 3 OF 6)
OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
<u>HIDTA-ONDCP (FUND 2550)</u>					
FUND BALANCE BEGINNING	<u>\$ 12,702</u>	<u>\$ 13,682</u>	<u>\$ 13,604</u>	<u>\$ 13,000</u>	<u>\$ 13,430</u>
INVESTMENT EARNINGS	\$ 75	\$ (375)	\$ -	\$ 430	\$ -
INTER-GOVERNMENTAL	495,149	400,674	265,390	295,715	222,518
INTERFUND TRANSFERS	-	-	-	-	6,000
MISCELLANEOUS	<u>258</u>	<u>28</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 495,482</u>	<u>\$ 400,327</u>	<u>\$ 265,390</u>	<u>\$ 296,145</u>	<u>\$ 228,518</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 121,703	\$ 127,691	\$ 146,539	\$ 133,758	\$ 129,218
OPERATION & MAINTENANCE	372,799	261,323	118,875	161,957	93,300
CAPITAL	<u>-</u>	<u>11,995</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 494,502</u>	<u>\$ 401,009</u>	<u>\$ 265,414</u>	<u>\$ 295,715</u>	<u>\$ 222,518</u>
FUND BALANCE ENDING	<u>\$ 13,682</u>	<u>\$ 13,000</u>	<u>\$ 13,580</u>	<u>\$ 13,430</u>	<u>\$ 19,430</u>

DOWNTOWN CENTRAL BEAT OFFICER (FUND 2560)

FUND BALANCE BEGINNING	<u>\$ 8,457</u>	<u>\$ 8,457</u>	<u>\$ 7,798</u>	<u>\$ 8,457</u>	<u>\$ 8,457</u>
REVENUE-CHARGES FOR SERVICE					
CHARGES FOR SERVICE	\$ 262,114	\$ 190,492	\$ 345,600	\$ 276,480	\$ 294,843
INVESTMENT EARNINGS	<u>-</u>	<u>(2,236)</u>	<u>-</u>	<u>929</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 262,114</u>	<u>\$ 188,256</u>	<u>\$ 345,600</u>	<u>\$ 277,409</u>	<u>\$ 294,843</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 260,764	\$ 186,906	\$ 345,225	\$ 276,599	\$ 294,843
OPERATION & MAINTENANCE	<u>1,350</u>	<u>1,350</u>	<u>1,350</u>	<u>810</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 262,114</u>	<u>\$ 188,256</u>	<u>\$ 346,575</u>	<u>\$ 277,409</u>	<u>\$ 294,843</u>
FUND BALANCE ENDING	<u>\$ 8,457</u>	<u>\$ 8,457</u>	<u>\$ 6,823</u>	<u>\$ 8,457</u>	<u>\$ 8,457</u>

POLICE PROGRAMS (PAGE 4 OF 6)

OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
<u>POLICE DONATIONS (FUNDS 2590, 7090, 7190, 7200)</u>					
FUND BALANCE BEGINNING	\$ 224,742	\$ 248,928	\$ 255,196	\$ 252,579	\$ 294,320
REVENUE:					
CHARGES FOR SERVICE	\$ 11,704	\$ 9,719	\$ 12,000	\$ 140	\$ 900
INVESTMENT EARNINGS	12,601	13,343	10,483	10,101	11,676
CONTRIBUTIONS / DONATIONS	62,981	61,860	60,000	60,000	60,000
MISCELLANEOUS	2	199	-	-	-
TOTAL REVENUE	\$ 87,288	\$ 85,121	\$ 82,483	\$ 70,241	\$ 72,576
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 63,102	\$ 81,470	\$ 45,000	\$ 28,500	\$ 45,000
TOTAL EXPENDITURES	\$ 63,102	\$ 81,470	\$ 45,000	\$ 28,500	\$ 45,000
FUND BALANCE ENDING	\$ 248,928	\$ 252,579	\$ 292,679	\$ 294,320	\$ 321,896
<u>SOCIAL HOST RESTITUTION (FUND 7080)</u>					
FUND BALANCE BEGINNING	\$ 180	\$ 180	\$ 252	\$ 606	\$ 1,096
REVENUE-FINES & FORFEITS	\$ -	\$ 426	\$ -	\$ 490	\$ -
EXPENDITURES-OPERATION & MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ 180	\$ 606	\$ 252	\$ 1,096	\$ 1,096

POLICE PROGRAMS (PAGE 5 OF 6)

OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
<u>HOMELAND SECURITY (FUND 2580)</u>					
FUND BALANCE BEGINNING	\$ 19,032	\$ 28,435	\$ 24,557	\$ 15,279	\$ 16,727
REVENUE:					
INTER-GOVERNMENTAL	\$ 427,904	\$ 466,860	\$ 35,000	\$ 35,000	\$ 520,000
INVESTMENT EARNINGS	182	(2,243)	-	1,448	-
MISCELLANEOUS	212	17	-	-	-
TOTAL REVENUE	\$ 428,298	\$ 464,634	\$ 35,000	\$ 36,448	\$ 520,000
EXPENDITURES:					
CAPITAL	\$ -	\$ 437,459	\$ -	\$ -	\$ 495,000
OPERATION & MAINTENANCE	418,895	40,331	35,000	35,000	25,000
TOTAL EXPENDITURES	\$ 418,895	\$ 477,790	\$ 35,000	\$ 35,000	\$ 520,000
FUND BALANCE ENDING	\$ 28,435	\$ 15,279	\$ 24,557	\$ 16,727	\$ 16,727

POLICE DRUG FORFEITURES (Funds 7170 & 7180)

FUND BALANCE BEGINNING	\$ 427,955	\$ 619,478	\$ 721,352	\$ 767,972	\$ 898,016
REVENUE:					
FINES & FORFEITS	\$ 229,587	\$ 202,093	\$ 120,000	\$ 139,311	\$ -
MISCELLANEOUS	(1,694)	562	-	-	-
INVESTMENT EARNINGS	28,900	30,470	6,148	31,733	8,607
TOTAL REVENUE	\$ 256,793	\$ 233,125	\$ 126,148	\$ 171,044	\$ 8,607
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 65,270	\$ 84,631	\$ 76,000	\$ 41,000	\$ 46,000
TOTAL EXPENDITURES	\$ 65,270	\$ 84,631	\$ 76,000	\$ 41,000	\$ 46,000
FUND BALANCE ENDING	\$ 619,478	\$ 767,972	\$ 771,500	\$ 898,016	\$ 860,623

POLICE PROGRAMS (PAGE 6 OF 6)

OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND 7100-POLICE SURCHARGE FOR TECHNOLOGY					
FUND BALANCE BEGINNING	\$ 16,762	\$ 16,859	\$ 17,049	\$ 17,309	\$ 9,573
REVENUE:					
FINES & FORFEITS	\$ 97	\$ 30	\$ -	\$ 136	\$ -
INVESTMENT EARNINGS	-	420	-	653	-
TOTAL REVENUE	\$ 97	\$ 450	\$ -	\$ 789	\$ -
EXPENDITURES-OPERATION & MAINTENANCE	\$ -	\$ -	\$ 17,049	\$ 8,525	\$ -
FUND BALANCE ENDING	\$ 16,859	\$ 17,309	\$ -	\$ 9,573	\$ 9,573

TOTAL OPERATING BUDGET

FUND BALANCE BEGINNING	\$ 740,438	\$ 968,391	\$ 1,073,187	\$ 1,098,017	\$ 1,264,913
REVENUE:					
INTER-GOVERNMENTAL	\$ 1,104,091	\$ 1,087,254	\$ 795,390	\$ 745,170	\$ 1,306,458
CHARGES FOR SERVICE	273,818	200,211	357,600	276,620	295,743
FINES & FORFEITS	229,684	202,549	120,000	139,937	-
INVESTMENT EARNINGS	43,383	41,204	17,324	45,773	21,253
CONTRIBUTIONS / DONATIONS	62,981	61,860	60,000	60,000	60,000
MISCELLANEOUS	(969)	967	-	-	-
INTERFUND TRANSFERS	-	-	112,905	67,743	149,500
DEBT PROCEEDS	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-
TOTAL REVENUE	\$ 1,712,988	\$ 1,594,045	\$ 1,463,219	\$ 1,335,243	\$ 1,832,954
EXPENDITURES:					
PERSONAL SERVICES	\$ 490,734	\$ 446,618	\$ 998,469	\$ 769,702	\$ 904,401
OPERATION & MAINTENANCE	991,806	568,348	394,474	398,645	436,400
CAPITAL	-	449,454	-	-	495,000
INTERFUND TRANSFERS	2,495	-	-	-	-
DEBT SERVICE	-	-	-	-	-
TOTAL EXPENDITURES	\$ 1,485,035	\$ 1,464,420	\$ 1,392,943	\$ 1,168,347	\$ 1,835,801
FUND BALANCE ENDING	\$ 968,392	\$ 1,098,016	\$ 1,143,462	\$ 1,264,912	\$ 1,262,065
LESS:					
RESTRICTED	968,392	1,098,016	1,143,462	1,264,912	1,262,065
PRIOR PERIOD ADJUSTMENT	2,362	-	-	-	-
UNASSIGNED	\$ -	\$ 1	\$ 1	\$ -	\$ 1

**CITY-COUNTY LIBRARY FUND
OPERATING BUDGET**

FUND 2600-2610, 2630

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 4,925,755	\$ 5,346,390	\$ 5,079,343	\$ 5,353,988	\$ 5,504,692
REVENUE:					
CITY TAXES	\$ 1,324,208	\$ 1,530,413	\$ 1,550,844	\$ 1,546,334	\$ 1,603,019
FEDERAL GRANT	-	-			
COUNTY PROPERTY TAX	1,400,933	1,412,174	1,480,000	1,820,427	1,564,100
STATE GRANTS/AID	2,125	2,095	2,200	2,217	2,218
STATE REIMBURSEMENTS	424,770	339,845	162,773	161,653	162,980
CHARGES FOR SERVICE	16,415	8,920	17,400	10,000	15,400
FINES & FORFEITURES	17,114	20,385	16,500	18,300	17,800
INTEREST ON INVESTMENTS	232,586	208,234	150,651	175,028	167,181
DONATIONS/CONTRIBUTIONS	98,929	25,824	99,750	20,050	109,000
TRANSFER FR GENERAL FUND	1,372,417	1,394,332	1,392,818	1,392,818	1,211,824
SALE OF SURPLUS EQUIP	-	-	50	-	50
MISCELLANEOUS	132,939	51,982	85,000	38,830	43,500
TOTAL REVENUE	\$ 5,022,436	\$ 4,994,204	\$ 4,957,986	\$ 5,185,657	\$ 4,897,072
EXPENDITURES:					
ADMINISTRATION	\$ 946,833	\$ 957,036	\$ 1,130,519	\$ 866,198	\$ 1,146,344
FACILITIES	867,309	1,119,202	1,018,684	967,157	1,231,349
CIRCULATION	538,687	562,095	569,955	465,191	579,766
REFERENCE	489,516	504,480	582,843	537,662	613,245
YOUTH SERVICES	209,646	249,274	251,821	231,626	265,275
TECHNICAL PROCESS	259,063	269,889	299,406	276,166	312,074
OUTREACH SERVICES	283,956	239,889	300,253	242,386	301,702
SYSTEM ADMINISTRATION	663,064	707,274	732,552	963,455	762,873
LIBRARY RESOURCES	316,682	341,995	366,337	450,537	375,938
LIBRARY BOARD	2,170	1,840	5,270	1,571	5,270
GRANT EXPENDITURES					
INTERFUND TRANSFERS	24,876	33,632	33,005	33,004	33,147
TOTAL EXPENDITURES	\$ 4,601,802	\$ 4,986,606	\$ 5,290,645	\$ 5,034,953	\$ 5,626,983
FUND BALANCE ENDING	\$ 5,346,390	\$ 5,353,988	\$ 4,746,684	\$ 5,504,692	\$ 4,774,781
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	5,767,024	5,353,988	4,581,854	5,504,692	4,774,781
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 1 OF 5)
OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
<u>COMMUNITY DEV BLOCK GRANTS(FUNDS 2900-2990)</u>					
FUND BALANCE BEGINNING	\$ 132,290	\$ 179,797	\$ 217,416	\$ 151,019	\$ 362,136
REVENUE:					
HUD GRANTS	\$ 1,227,232	\$ 599,180	\$ 650,000	\$ 455,249	\$ 650,000
INTEREST ON LOANS	16,015	5,847	8,533	1,753	2,000
PROGRAM INCOME	160,469	159,333	100,000	201,400	937,619
TRANSFER IN	-	601,935	-	146,280	-
SALE OF FIXED ASSETS	88,263	-	-	229,511	-
TOTAL REVENUE	\$ 1,491,979	\$ 1,366,295	\$ 758,533	\$ 1,034,193	\$ 1,589,619
EXPENDITURES:					
PROJECTS	\$ 753,654	\$ 624,202	\$ 445,000	\$ 448,657	\$ 1,295,000
ADMINISTRATION	191,283	140,655	204,990	228,139	292,619
CAPITAL OUTLAY	499,535	24,019	-	-	-
TRANSFER OUT	-	606,197	-	146,280	-
TOTAL EXPENDITURES	\$ 1,444,472	\$ 1,395,073	\$ 649,990	\$ 823,076	\$ 1,587,619
FUND BALANCE ENDING	\$ 179,797	\$ 151,019	\$ 325,959	\$ 362,136	\$ 364,136

HOME PROGRAM (FUNDS 2800-2890)

FUND BALANCE BEGINNING	\$ 712,834	\$ 891,304	\$ 1,056,435	\$ 171,691	\$ 222,486
REVENUE:					
HUD GRANTS	\$ 36,912	\$ 418,065	\$ 350,000	\$ 315,000	\$ 300,000
INTEREST ON INVESTMENTS	53,321	38,536	35,481	25,304	3,122
PROGRAM INCOME	273,642	249,206	100,000	90,000	269,677
TRANSFER IN	-	1,670,543	-	75,521	-
TOTAL REVENUE	\$ 363,875	\$ 2,376,350	\$ 485,481	\$ 505,825	\$ 572,799
EXPENDITURES:					
AFFORDABLE HOUSING PROJ	\$ 110,308	\$ 1,211,425	\$ 256,267	\$ 254,847	\$ 394,677
ADMINISTRATION	57,764	168,026	131,223	124,662	100,000
FIRST TIME HOME BUYER ADM	17,333	12,073	-	-	75,000
TRANSFER OUT	-	1,704,439	-	75,521	-
TOTAL EXPENDITURES	\$ 185,405	\$ 3,095,963	\$ 387,490	\$ 455,030	\$ 569,677
FUND BALANCE ENDING	\$ 891,304	\$ 171,691	\$ 1,154,426	\$ 222,486	\$ 225,608

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 2 OF 5)

OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
<u>VISTA ADMINISTRATION (FUND 2650, 2660, 2690)</u>					
FUND BALANCE BEGINNING	\$ 6,966	\$ 5,627	\$ 7,365	\$ (7,942)	\$ 1,607
REVENUE					
GRANT	\$ 88,014	\$ 85,607	\$ 86,090	\$ 85,924	\$ 86,526
CHARGES FOR SERVICE	9,895	12,500	15,000	21,250	15,000
CONTRIBUTIONS/ DONATIONS	-	600	-	-	
TRANSFER IN	-	<u>11,941</u>	-	-	-
TOTAL REVENUE	<u>\$ 97,909</u>	<u>\$ 110,648</u>	<u>\$ 101,090</u>	<u>\$ 107,174</u>	<u>\$ 101,526</u>
EXPENDITURES:					
ADMINISTRATION	84,997	85,000	\$ 84,995	80,745	85,000
OPERATIONS & MAINTENANCE	14,251	10,933	15,000	16,521	15,000
TRANSFER OUT	-	<u>28,284</u>	-	359	-
TOTAL EXPENDITURES	<u>\$ 99,248</u>	<u>\$ 124,217</u>	<u>\$ 99,995</u>	<u>\$ 97,625</u>	<u>\$ 100,000</u>
FUND BALANCE ENDING	<u>\$ 5,627</u>	<u>\$ (7,942)</u>	<u>\$ 8,460</u>	<u>\$ 1,607</u>	<u>\$ 3,133</u>

BILLINGS COMMUNITY CONNECT & HOMELESS PLAY (FUND 2720)

FUND BALANCE BEGINNING	\$ 3,542	\$ 3,726	\$ 3,834	\$ 3,889	\$ 4,038
TOTAL REVENUE	<u>\$ 184</u>	<u>\$ 163</u>	<u>\$ 122</u>	<u>\$ 149</u>	<u>\$ 171</u>
EXPENDITURES-OPERATIONS & MAINTENANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,480</u>
FUND BALANCE ENDING	<u>\$ 3,726</u>	<u>\$ 3,889</u>	<u>\$ 3,956</u>	<u>\$ 4,038</u>	<u>\$ 729</u>

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 3 OF 5)

OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
<u>BPAIH & MAYOR'S COMMITTEE DONATIONS/TRAINING (FUND 2730)</u>					
FUND BALANCE BEGINNING	\$ -	\$ -	\$ -	\$ 37,441	\$ 37,441
REVENUE:					
TRANSFER IN	-	37,441	-	-	-
TOTAL REVENUE	\$ -	\$ 37,441	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ -	\$ 37,441	\$ -	\$ 37,441	\$ 37,441

COMMUNITY DEVELOPMENT RENT (FUND 2740)

FUND BALANCE BEGINNING	\$ 11,954	\$ 6,336	\$ 6,660	\$ 6,863	\$ 16,591
REVENUE					
INTERGOVERNMENTAL REVENUE	\$ 453	\$ 662	\$ 372	\$ 351	\$ 372
TRANSFER IN	66,552	35,387	51,470	51,470	42,343
TOTAL REVENUE	\$ 67,005	\$ 36,049	\$ 51,842	\$ 51,821	\$ 42,715
OPERATIONS & MAINTENANCE	72,623	35,522	51,470	42,093	42,343
TOTAL EXPENDITURES	\$ 72,623	\$ 35,522	\$ 51,470	\$ 42,093	\$ 42,343
FUND BALANCE ENDING	\$ 6,336	\$ 6,863	\$ 7,032	\$ 16,591	\$ 16,963

GRANT WRITING/ ENVIRON REVIEW (FUND 2780)

FUND BALANCE BEGINNING	\$ 894	\$ 937	\$ 962	\$ 975	\$ 1,010
INTEREST ON INVESTMENTS	\$ 43	\$ 38	\$ 28	\$ 35	\$ 39
REVENUE	\$ 43	\$ 38	\$ 28	\$ 35	\$ 39
EXPENDITURES-TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ 937	\$ 975	\$ 990	\$ 1,010	\$ 1,049

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 4 OF 5)

OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
<u>HOME -ARP & CDBG-CV Grant (Fund 2790)</u>					
FUND BALANCE BEGINNING	\$ (9,785)	\$ (18,231)	\$ 1,378	\$ (17,911)	\$ 77,959
INTEREST ON INVESTMENTS	\$ 36	\$ (894)	\$ -	\$ (993)	\$ -
INTERGOVERNMENTAL REVENUE	280,858	408,373	725,000	652,500	285,000
TRANSFER IN	-	1,217	-	-	-
REVENUE	\$ 280,894	\$ 408,696	\$ 725,000	\$ 651,507	\$ 285,000
PROJECTS	\$ 44,412	\$ 325,731	\$ 530,000	\$ 460,642	\$ 255,000
ADMINISTRATION	66,974	82,645	99,995	94,995	30,000
CAPITAL	177,954	-	-	-	-
EXPENDITURES-TRANSFER	\$ 289,340	\$ 408,376	\$ 629,995	\$ 555,637	\$ 285,000
FUND BALANCE ENDING	\$ (18,231)	\$ (17,911)	\$ 96,383	\$ 77,959	\$ 77,959

COUNCIL REVOLVING HOME LOAN FUND (FUND 2770)

FUND BALANCE BEGINNING	\$ 97,032	\$ 11,222	\$ 11,222	\$ 9,811	\$ 9,811
MISCELLANEOUS	\$ 55,494	\$ (17,254)	\$ -	\$ -	\$ -
TRANSFER IN	-	53,284	-	-	-
TOTAL REVENUE	\$ 55,494	\$ 36,030	\$ -	\$ -	\$ -
PROJECTS	\$ 84,887	\$ -	\$ -	\$ -	\$ -
ADMINISTRATION	56,417	-	-	-	-
TRANSFER OUT	-	37,441	-	-	-
EXPENDITURES-PROJECTS	\$ 141,304	\$ 37,441	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ 11,222	\$ 9,811	\$ 11,222	\$ 9,811	\$ 9,811

COMMUNITY DEVELOPMENT GRANT FUNDS (PAGE 5 OF 5)

OPERATING BUDGET

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
<u>TOTAL OF COMMUNITY DEVELOPMENT GRANT FUNDS</u>					
FUND BALANCE BEGINNING	\$ 955,727	\$ 1,080,718	\$ 1,305,272	\$ 355,836	\$ 733,079
REVENUE:					
INTER-GOVERNMENTAL	\$ 1,633,469	\$ 1,511,887	\$ 1,811,462	\$ 1,509,024	\$ 1,321,898
CHARGE FOR SERVICES	9,895	12,500	15,000	21,250	15,000
INTEREST ON INVESTMENTS	69,599	43,690	44,164	26,248	5,161
CONTRIBUTIONS / DONATIONS	-	600	-	-	-
SALE OF FIXED ASSETS	88,263	-	-	229,511	-
MISCELLANEOUS	489,605	391,285	200,000	291,400	1,207,296
TRANSFERS	66,552	2,411,748	51,470	273,271	42,343
TOTAL REVENUE	\$ 2,357,383	\$ 4,371,710	\$ 2,122,096	\$ 2,350,704	\$ 2,591,698
EXPENDITURES:					
PERSONAL SERVICES			-		
PROJECTS	993,261	2,161,358	1,231,267	1,164,146	1,944,677
ADMINISTRATION	474,768	488,399	521,203	528,541	582,619
REHAB ADMINISTRATION	-	-	-	-	-
OPERATIONS & MAINTENANCE	86,874	46,455	66,470	58,614	60,823
CAPITAL	677,489	24,019	-	-	-
TRANSFERS	-	2,376,361	-	222,160	-
TOTAL EXPENDITURES	\$ 2,232,392	\$ 5,096,592	\$ 1,818,940	\$ 1,973,461	\$ 2,588,119
FUND BALANCE ENDING	1,080,718	355,836	1,608,428	733,079	736,829
LESS:					
RESTRICTED	1,080,718	355,836	1,608,428	733,079	736,658

**CEMETERY IMPROVEMENTS FUND
OPERATING BUDGET**

FUND 7020

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE - BEGINNING	\$ 224,465	\$ 69,057	\$ 96,457	\$ 101,518	\$ 133,018
REVENUE:					
SALE OF LOTS	\$ 34,904	\$ 28,753	\$ 22,000	\$ 28,000	\$ 32,000
INTEREST ON INVESTMENTS	8,152	3,708	2,569	3,500	3,597
TOTAL REVENUE	\$ 43,056	\$ 32,461	\$ 24,569	\$ 31,500	\$ 35,597
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 521	\$ -	\$ -	\$ -	\$ -
CAPITAL	197,943	-	-	-	130,000
TOTAL EXPENDITURES	\$ 198,464	\$ -	\$ -	\$ -	\$ 130,000
FUND BALANCE - ENDING	\$ 69,057	\$ 101,518	\$ 121,026	\$ 133,018	\$ 38,615
LESS:					
RESTRICTED	69,057	101,518	121,026	133,018	38,615
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

CEMETERY IMPROVEMENTS BUDGET NARRATIVE

65% of the proceeds of graves and niches sold are placed in this fund to be used for the upgrades and improvements to Mountview Cemetery. City Council approves all funds used from this account for the betterment of the cemetery.

Revenues

No significant changes.

Expenditures

None

Capital

Capital Expenditures for the spreading garden in the CIP are budgeted in FY2027.

**ANIMAL CONTROL DONATIONS
OPERATING BUDGET**

FUNDS 7120,7130,7150,7160

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ 22,832</u>	<u>\$ 24,030</u>	<u>\$ 24,162</u>	<u>\$ 25,086</u>	<u>\$ 26,053</u>
REVENUE:					
INTEREST ON INVESTMENTS	<u>\$ 1,198</u>	<u>\$ 1,056</u>	<u>\$ 790</u>	<u>\$ 967</u>	<u>\$ 1,106</u>
TOTAL REVENUE	<u>\$ 1,198</u>	<u>\$ 1,056</u>	<u>\$ 790</u>	<u>\$ 967</u>	<u>\$ 1,106</u>
EXPENDITURES:					
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
FUND BALANCE ENDING	<u>\$ 24,030</u>	<u>\$ 25,086</u>	<u>\$ 24,952</u>	<u>\$ 26,053</u>	<u>\$ 27,159</u>
LESS:					
COMMITTED	<u>24,030</u>	<u>25,086</u>	<u>24,952</u>	<u>26,053</u>	<u>27,159</u>
UNASSIGNED	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**DOWNTOWN REVOLVING LOAN PROGRAM
OPERATING BUDGET**

FUND 7230

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ 1,880,034</u>	<u>\$ 1,970,836</u>	<u>\$ 2,061,763</u>	<u>\$ 2,085,249</u>	<u>\$ 2,168,526</u>
REVENUE:					
INVESTMENT EARNINGS:					
INTEREST ON LOANS	\$ 95,626	\$ 49,306	\$ 55,000	\$ 48,572	\$ 55,000
INTEREST ON INVESTMENTS	-	82,771	62,471	41,735	87,459
MISCELLANEOUS-REPAYMENT OF LOANS	<u>163,380</u>	<u>256,113</u>	<u>60,000</u>	<u>-</u>	<u>60,000</u>
TOTAL REVENUE	<u>\$ 259,006</u>	<u>\$ 388,190</u>	<u>\$ 177,471</u>	<u>\$ 90,307</u>	<u>\$ 202,459</u>
EXPENDITURES:					
OPERATION & MAINTENANCE:					
CHARGES FOR SERVICE	\$ 43,204	\$ 23,777	\$ 7,030	\$ 7,030	\$ 1,559
LOANS	<u>125,000</u>	<u>250,000</u>	<u>800,000</u>	<u>-</u>	<u>800,000</u>
TOTAL EXPENDITURES	<u>\$ 168,204</u>	<u>\$ 273,777</u>	<u>\$ 807,030</u>	<u>\$ 7,030</u>	<u>\$ 801,559</u>
FUND BALANCE ENDING	<u>\$ 1,970,836</u>	<u>\$ 2,085,249</u>	<u>\$ 1,432,204</u>	<u>\$ 2,168,526</u>	<u>\$ 1,569,426</u>
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	<u>1,970,836</u>	<u>2,085,249</u>	<u>1,432,204</u>	<u>2,168,526</u>	<u>1,569,426</u>
COMMITTED	-	-	-	-	-
ASSIGNED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

DOWNTOWN REVOLVING LOAN PROGRAM BUDGET NARRATIVE

The Downtown Revolving Loan was established to spur development downtown. The program was established in 1976 with a contribution from the Tax Increment Fund of approximately \$600,000. Loans are provided for eligible projects up to \$250,000.

Revenues

A similar number of loans are planned in FY 2020.

Expenditures

A similar number of loans are planned in FY 2020.

Capital

None

FUND 7580

**AMEND PARK FUND
OPERATING BUDGET**

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 223,170	\$ 217,039	\$ 20,579	\$ 228,709	\$ 212,709
REVENUE:					
PARK SERVICES	\$ 10,672	\$ 12,736	\$ 25,000	\$ 18,000	\$ 21,200
INTEREST ON INVESTMENTS	11,988	9,945	7,449	12,000	9,449
TOTAL REVENUE	\$ 22,660	\$ 22,681	\$ 32,449	\$ 30,000	\$ 30,649
EXPENDITURES:					
OPERATIONS & MAINT.	\$ 20,857	\$ 2,581	\$ 37,216	\$ 35,000	\$ 23,599
TRANSFER-PRPL OPS	7,934	8,430	15,000	11,000	15,000
TOTAL EXPENDITURES	\$ 28,791	\$ 11,011	\$ 52,216	\$ 46,000	\$ 38,599
FUND BALANCE ENDING	\$ 217,039	\$ 228,709	\$ 812	\$ 212,709	\$ 204,759
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	-	-	-	-	-
COMMITTED	217,039	228,709	812	212,709	204,759
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

AMEND PARK FUND BUDGET NARRATIVE

This fund was established to support Amend Park. The interest earnings are transferred to the PRPL Operationsl Fund annually. The other revenue is used to help maintain Amend Park.

Revenues

Revenue is decreasing because it is being allocated to other funds.

Expenditures

Maintenance expenses of \$23,599 are budgeted for Amend Park in FY27.

Capital

None

**BALLPARK REPAIR FUND
OPERATING BUDGET**

FUNDS 7670

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ 149,176</u>	<u>\$ 163,211</u>	<u>\$ 175,211</u>	<u>\$ 180,642</u>	<u>\$ 84,777</u>
REVENUE:					
PARK REPAIRS AND MAINTENANCE					
TRANSFERS	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
INTEREST EARNINGS	8,370	7,188	-	6,000	5,217
MISCELLANEOUS	-	40	5,217	-	-
TOTAL REVENUE	<u>\$ 38,370</u>	<u>\$ 37,228</u>	<u>\$ 35,217</u>	<u>\$ 36,000</u>	<u>\$ 35,217</u>
EXPENDITURES:					
PARK REPAIRS AND MAINTENANCE					
OPERATIONS & MAINTENANCE	\$ 24,335	\$ 19,797	\$ 91,865	\$ 131,865	\$ 32,085
TOTAL EXPENDITURES	<u>\$ 24,335</u>	<u>\$ 19,797</u>	<u>\$ 91,865</u>	<u>\$ 131,865</u>	<u>\$ 32,085</u>
FUND BALANCE ENDING	<u>\$ 163,211</u>	<u>\$ 180,642</u>	<u>\$ 118,563</u>	<u>\$ 84,777</u>	<u>\$ 87,909</u>
LESS:					
COMMITTED	163,211	180,642	118,563	84,777	87,909
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

BALLPARK REPAIR FUND BUDGET NARRATIVE

This fund accounts for regular maintenance to the ball field and stadium.

Revenues

No significant changes.

Expenditures

Expenditures of \$91,865 have been budgeted for & completed the Infield Repair in FY 2026.

Capital

None

**BALLFIELD / STADIUM DONATION FOR CAPITAL MAINTENANCE FUND
OPERATING BUDGET**

FUNDS 7680

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 428,023	\$ 543,657	\$ 648,657	\$ 588,290	\$ 315,057
REVENUE:					
PARK REPAIRS AND MAINTENANCE					
INTEREST ON INVESTMENTS	\$ 24,482	\$ 23,567	\$ 17,297	\$ 15,000	\$ 19,297
LEASE - MUSTANGS-prior yr	101,183	42,065	-	60,000	-
TRANSFERS	-	-	-	-	-
CONTRIBUTIONS	304	18,343	70,000	-	65,000
TOTAL REVENUE	\$ 125,969	\$ 83,975	\$ 87,297	\$ 75,000	\$ 84,297
EXPENDITURES:					
PARK REPAIRS AND MAINTENANCE					
OPERATIONS & MAINTENANCE	\$ 14,785	\$ 29,592	\$ 12,003	\$ 12,003	\$ 7,275
CAPITAL	-	9,750	300,000	336,230	-
TOTAL EXPENDITURES	\$ 14,785	\$ 39,342	\$ 312,003	\$ 348,233	\$ 7,275
PRIOR PERIOD ADJUSTMENT	\$ 4,450	-	-	-	-
FUND BALANCE ENDING	\$ 543,657	\$ 588,290	\$ 423,951	\$ 315,057	\$ 392,079
LESS:					
COMMITTED	543,657	588,290	423,951	315,057	392,079
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

BALLFIELD/STADIUM DONATION BUDGET NARRATIVE

This fund accounts for donations to fund future capital maintenance for the ballfield and stadium.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

The Netting at Dehler Ball Park was scheduled for replacement in FY2026. The initial project could not be completed in FY 2025 for \$100,000. This capital cost was increased to \$335,000 in FY 2026.

**PARKS PROGRAMS
OPERATING BUDGET**

FUND 7690-7750,7760, 7770

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 2,147,854	\$ 2,289,181	\$ 1,870,681	\$ 1,898,157	\$ 2,122,126
REVENUE:					
PARK ACQUISITION & IMPROVEMENTS					
INVESTMENT EARNINGS	\$ 117,758	\$ 98,614	\$ 92,029	\$ 70,000	\$ 119,849
LEASE REVENUE & INTEREST	36,199	3,185	5,290	5,000	-
CONTRIBUTIONS-MISC	43,576	86,168	115,000	46,529	68,000
CHARGE FOR SERVICE	-	25,308	-	5,290	5,290
TRANSFER IN-PAR 3	20,000	-	-	20,000	20,000
PAY IN LIEU PARK DEDICATION	26,087	38,784	-	102,740	50,000
CEM-CENTRAL AVE IRRIGATION	-	-	-	-	-
TRANSFER IN	-	-	4,710	4,710	4,710
USDA-FORESTRY GRANT	-	24,348	-	-	-
KIWANIS-LICENSE PLATES	1,245	1,178	1,500	1,200	-
TRASH FOR TREES	<u>10,524</u>	<u>7,517</u>	<u>6,000</u>	<u>5,000</u>	<u>6,000</u>
TOTAL REVENUE	\$ 255,389	\$ 285,102	\$ 224,529	\$ 260,469	\$ 273,849
EXPENDITURES:					
PARK ACQUISITION & IMPROVEMENTS					
OPERATIONS & MAINTENANCE	\$ 19,525	\$ 32,230	\$ 12,393	\$ 30,000	\$ 12,546
CAPITAL	-	-	-	-	-
TRANSFER OUT-Stagecoach Trail	-	615,000	-	-	-
USDA-FORESTRY GRANT	-	24,348	89,637	-	-
CEM-CENTRAL AVE IRRIGATION	-	-	50,000	-	50,000
KIWANIS-LICENSE PLATES	-	-	1,500	1,500	3,000
COTTONWOOD PARK	-	-	-	-	-
CASH-IN-LIEU					
CAPITAL OUTLAY	58,012	-	682,986	-	190,000
TRASH FOR TREES	<u>19,782</u>	<u>4,548</u>	<u>18,000</u>	<u>5,000</u>	<u>18,000</u>
TOTAL EXPENDITURES	\$ 97,319	\$ 676,126	\$ 854,516	\$ 36,500	\$ 273,546
PRIOR PERIOD ADJUSTMENT	\$ (16,743)	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDIN	\$ 2,289,181	\$ 1,898,157	\$ 1,240,694	\$ 2,122,126	\$ 2,122,429
LESS:					
RESTRICTED	<u>2,289,181</u>	<u>1,898,157</u>	<u>1,240,694</u>	<u>2,122,126</u>	<u>2,122,429</u>
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**FORMER FEDERAL BUILDING - MANAGER
OPERATING BUDGET**

FUND 7970

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>13</u>	<u>\$ 174,271</u>
REVENUE:					
CAPITAL CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER INCOME		-		-	-
INTEREST ON INVESTMENTS					
TRANSFER IN	<u>-</u>	<u>13</u>	<u>-</u>	<u>6,174,258</u>	<u>-</u>
TOTAL REVENUE	<u>\$ -</u>	<u>\$ 13</u>	<u>\$ -</u>	<u>\$ 6,174,258</u>	<u>\$ -</u>
EXPENDITURES:					
OP & MAINT	\$ -	\$ -	\$ -	\$ -	\$ -
PRINCIPAL	-	-	-	-	-
TRANSFER OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>6,000,000</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,000,000</u>	<u>\$ -</u>
FUND BALANCE ENDING	<u>\$ -</u>	<u>\$ 13</u>	<u>\$ -</u>	<u>\$ 174,271</u>	<u>\$ 174,271</u>
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	-	13	-	174,271	174,271
COMMITTED	-	-	-	-	-
ASSIGNED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**FORMER FEDERAL BUILDING - LANDLORD
OPERATING BUDGET**

FUND 7980

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 767,472</u>	<u>\$ 661,756</u>
REVENUE:					
CAPITAL CONTRIBUTIONS	\$ -	\$ 1,258,407	\$ -	\$ 6,600,947	\$ -
INTEREST ON INVESTMENTS	<u>-</u>	<u>-</u>	<u>-</u>	<u>95,708</u>	<u>-</u>
TOTAL REVENUE	<u>\$ -</u>	<u>\$ 1,258,407</u>	<u>\$ -</u>	<u>\$ 6,696,655</u>	<u>\$ -</u>
EXPENDITURES:					
OP & MAINT	\$ -	\$ 490,922	\$ -	\$ 628,113	\$ 395,563
PRINCIPAL	-	-	-	-	-
TRANSFER OUT	<u>-</u>	<u>13</u>	<u>-</u>	<u>6,174,258</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ 490,935</u>	<u>\$ -</u>	<u>\$ 6,802,371</u>	<u>\$ 395,563</u>
FUND BALANCE ENDING	<u>\$ -</u>	<u>\$ 767,472</u>	<u>\$ -</u>	<u>\$ 661,756</u>	<u>\$ 266,193</u>
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	-	767,472	-	661,756	266,193
COMMITTED	-	-	-	-	-
ASSIGNED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

STREET MAINTENANCE DISTRICTS FUND OPERATING BUDGET					
FUND 8010 & 8020	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ 10,294,185</u>	<u>\$ 15,956,865</u>	<u>\$ 13,955,863</u>	<u>\$ 20,544,588</u>	<u>\$ 18,102,197</u>
REVENUE:					
SPECIAL ASSESSMENTS	\$ 16,229,229	\$ 17,767,436	\$ 17,405,000	\$ 17,785,000	\$ 19,048,000
INTEREST ON INVESTMENTS	<u>666,666</u>	<u>779,668</u>	<u>355,000</u>	<u>866,214</u>	<u>635,000</u>
TOTAL REVENUE	<u>\$ 16,895,895</u>	<u>\$ 18,547,104</u>	<u>\$ 17,760,000</u>	<u>\$ 18,651,214</u>	<u>\$ 19,683,000</u>
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 9,511,403	\$ 8,445,867	\$ 9,999,948	\$ 9,999,948	\$ 10,530,694
CAPITAL	<u>1,721,812</u>	<u>5,513,514</u>	<u>7,796,000</u>	<u>11,093,657</u>	<u>11,272,000</u>
TOTAL EXPENDITURES	<u>\$ 11,233,215</u>	<u>\$ 13,959,381</u>	<u>\$ 17,795,948</u>	<u>\$ 21,093,605</u>	<u>\$ 21,802,694</u>
PRIOR PERIOD ADJUSTMENT	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	<u>\$ 15,956,865</u>	<u>\$ 20,544,588</u>	<u>\$ 13,919,915</u>	<u>\$ 18,102,197</u>	<u>\$ 15,982,503</u>
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	<u>15,956,865</u>	<u>20,544,588</u>	<u>13,919,915</u>	<u>18,102,197</u>	<u>15,982,503</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

ROAD MAINTENANCE FUND OPERATING BUDGET					
FUND 8060	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 21,637	\$ 25,120	\$ 28,555	\$ 28,510	\$ 30,763
REVENUE:					
SPECIAL ASSESSMENTS	\$ 2,880	\$ 2,765	\$ 822	\$ 2,800	\$ 2,875
INTEREST ON INVESTMENT	1,167	1,126	2,875	1,200	1,151
TOTAL REVENUE	\$ 4,047	\$ 3,891	\$ 3,697	\$ 4,000	\$ 4,026
EXPENDITURES:					
OPERATION & MAINTENANC	\$ 564	\$ 501	\$ 1,747	\$ 1,747	\$ 1,798
CAPITAL					
TOTAL EXPENDITURES	\$ 564	\$ 501	\$ 1,747	\$ 1,747	\$ 1,798
PRIOR PERIOD ADJUSTMEN	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ 25,120	\$ 28,510	\$ 30,505	\$ 30,763	\$ 32,991
LESS: RESTRICTED	25,120	28,510	30,505	30,763	32,991
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

ROAD MAINTENANCE BUDGET NARRATIVE

The Road Maintenance Fund will be used to maintain an alternate road out of the Briarwood subdivision. This will be maintained for emergency vehicles in the event that the primary entrance is not usable. The revenues are provided from assessment of 28 property owners who border the area at \$102.68 each.

Revenues

No significant changes.

Expenditures

No significant changes.

Capital

None

**STREET LIGHT MAINTENANCE DISTRICTS FUND
OPERATING BUDGET**

FUND 8100

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE - BEGINNING	\$ 2,178,365	\$ 2,438,505	\$ 2,345,177	\$ 2,868,848	\$ 2,615,492
REVENUE:					
INTEREST EARNINGS	\$ 107,619	\$ 107,589	\$ 70,000	\$ 119,685	\$ 120,000
SPECIAL ASSESSMENTS	2,714,281	2,744,026	2,770,000	2,873,947	2,873,947
MISCELLANEOUS	10,730	28,361	-	1,519	-
TOTAL REVENUE	\$ 2,832,630	\$ 2,879,976	\$ 2,840,000	\$ 2,995,151	\$ 2,993,947
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 2,572,490	\$ 2,449,633	\$ 3,359,807	\$ 3,248,507	\$ 3,176,065
TOTAL EXPENDITURES	\$ 2,572,490	\$ 2,449,633	\$ 3,359,807	\$ 3,248,507	\$ 3,176,065
PRIOR PERIOD ADJUSTMENT	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE - ENDING	\$ 2,438,505	\$ 2,868,848	\$ 1,825,370	\$ 2,615,492	\$ 2,433,374
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	2,438,505	2,868,848	1,825,370	2,615,492	2,433,374
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

STREET LIGHT MAINTENANCE BUDGET NARRATIVE

The Street Light Maintenance Fund is used to pay light bills, assessments, administration, and maintenance on City-owned and Northwestern Energy owned street light districts. The proceeds in this fund are derived from assessments on 195 separate Special Improvement Light Maintenance Districts (SILMDs). Currently there are 119 NorthWestern Energy (NWE) districts, 66 City districts, 8 districts that have a combination of NWE and City owned lights, and 2 Yellowstone Valley Electric Cooperative districts. Each light district's budget reflects projected expenses and revenues derived from historical and projected data.

Revenues

FY 2027 revenues are budgeted at \$2,993,947, which is an increase of \$153,947 from the FY 2026 budget.

Expenditures

FY 2026 expenditures are estimated at \$3,248,507, which is an increase of \$798,874 from the previous year.

Capital

None

**STORM SEWER FUND
OPERATING BUDGET**

FUND 8400 & 2070

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ 4,778,352</u>	<u>\$ 4,838,197</u>	<u>\$1,969,447</u>	<u>\$ 3,914,376</u>	<u>\$7,178,458</u>
REVENUE:					
SPECIAL ASSESSMENTS	\$ 5,630,956	\$ 29,633	\$ -	\$ 3,950	\$ -
CHARGE FOR SERV REVENUE	-	6,248,311	9,500,000	9,400,000	10,683,000
GRANT REVENUE		469,508	-	-	-
INTEREST ON INVESTMENTS	270,923	226,235	153,000	230,687	220,900
OTHER FINANCING		-	12,538,000	12,538,000	12,500,000
OTHER	<u>5,991</u>	<u>6,038</u>	<u>6,000</u>	<u>6,072</u>	<u>6,100</u>
TOTAL REVENUE	<u>\$ 5,907,870</u>	<u>\$ 6,979,725</u>	<u>\$ 22,197,000</u>	<u>\$ 22,178,709</u>	<u>\$ 23,410,000</u>
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 1,922,481	\$ 4,119,084	\$ 5,449,565	\$ 5,665,565	\$ 3,171,982
CAPITAL	3,795,544	2,789,592	11,280,000	12,234,062	7,659,000
EQUIPMENT REPLACEMENT					
TRANSFERS TO BOND AND INTEREST	<u>130,000</u>	<u>994,870</u>	<u>1,465,000</u>	<u>1,015,000</u>	<u>1,819,000</u>
TOTAL EXPENDITURES	<u>\$ 5,848,025</u>	<u>\$ 7,903,546</u>	<u>\$ 18,194,565</u>	<u>\$ 18,914,627</u>	<u>\$ 12,649,982</u>
PRIOR PERIOD ADJUSTMENT	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
FUND BALANCE ENDING	<u>\$ 4,838,197</u>	<u>\$ 3,914,376</u>	<u>\$ 5,971,882</u>	<u>\$ 7,178,458</u>	<u>\$ 17,938,476</u>
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	<u>4,838,197</u>	<u>3,914,376</u>	<u>5,971,882</u>	<u>7,178,458</u>	<u>17,938,476</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**PARK MAINTENANCE DISTRICTS FUNDS
OPERATING BUDGET**

FUND 8720

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE	\$ 2,088,279	\$ 2,729,219	\$ 2,925,137	\$ 3,325,630	\$ 3,675,675
REVENUE:					
SPECIAL ASSESSMENTS	\$ 1,347,317	\$ 1,464,179	\$ 1,677,378	\$ 1,500,000	\$ 1,787,869
INTEREST EARNINGS	106,433	115,502	82,642	100,000	115,699
TRANSFER IN REVENUE	-	-	-	-	-
MISCELLANEOUS	2,074	243	-	-	-
TOTAL REVENUE	\$ 1,455,824	\$ 1,579,924	\$ 1,760,020	\$ 1,600,000	\$ 1,903,568
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ 814,884	\$ 970,083	\$ 1,490,975	\$ 1,100,810	\$ 1,607,584
CAPITAL	-	13,430	165,000	149,145	150,000
TOTAL EXPENDITURES	\$ 814,884	\$ 983,513	\$ 1,655,975	\$ 1,249,955	\$ 1,757,584
FUND BALANCE ENDING	\$ 2,729,219	\$ 3,325,630	\$ 3,029,182	\$ 3,675,675	\$ 3,821,659
LESS:					
RESTRICTED	2,729,219	3,325,630	3,029,182	3,675,675	3,821,659
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

PARK MAINTENANCE DISTRICTS BUDGET NARRATIVE

The Park Maintenance District Division manages and maintains 36 developed community and neighborhood parks throughout Billings. The fund is used for management and maintenance of the parks, including irrigation systems and water services, turf management and maintenance, weed management, playground inspections and maintenance, trash removal, snow removal, tree and shrub care, and other services.

Revenues

Revenue is generated through assessments to property owners within each of the 36 districts. Revenues in four districts increased due to new parkland being added to existing districts. Districts that have a playground within the park will have an increase to establish a fund balance to replace the playgrounds as they near the end of their life cycle.

Expenditures

Expenditures have increased for FY 27.

Capital

Pump station upgrades at Ironwood originally planned in FY2025 CIP are going to be completed in FY2027. Also, expenses for sidewalk repairs are budgeted for the Harvest Park and Olympic Park PMD's.

PRPL OPERATIONS FUNDS

OPERATING BUDGET

FUND 8730

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE	<u>\$ 3,918,784</u>	<u>\$ 4,739,865</u>	<u>\$ 4,739,865</u>	<u>\$ 3,160,923</u>	<u>\$ 2,438,178</u>
REVENUE:					
SPECIAL ASSESSMENTS	\$ 16,336	\$ 1,548	\$ -	\$ -	\$ -
LICENSES & PERMITS	-	6,750	6,000	6,500	7,000
FED & STATE GRANTS	893,984	86,149	50,000	100,000	60,000
CHARGES FOR SERVICE	895	1,419,637	1,784,087	1,420,000	1,984,925
INTEREST EARNINGS	175,042	120,406	100,706	75,000	75,706
CONTRIBUTION/DONATIONS	20,000	4,158	4,000	80,000	255,000
TRANSFER IN REVENUE	3,823,482	7,545,981	7,090,866	7,027,866	7,304,188
MISCELLANEOUS	<u>3,377</u>	<u>8,867</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 4,933,116</u>	<u>\$ 9,193,496</u>	<u>\$ 9,035,659</u>	<u>\$ 8,709,366</u>	<u>\$ 9,686,819</u>
EXPENDITURES:					
PERSONAL SERVICES	\$ 279,005	\$ 5,124,755	\$ 5,268,468	\$ 4,829,116	\$ 5,822,872
OPERATIONS & MAINT	1,449,219	2,095,365	2,694,916	2,368,735	2,505,952
CAPITAL	2,019,265	3,169,763	1,955,000	1,856,000	993,000
TRANSFER OUT	<u>364,546</u>	<u>382,555</u>	<u>378,260</u>	<u>378,260</u>	<u>418,008</u>
TOTAL EXPENDITURES	<u>\$ 4,112,035</u>	<u>\$ 10,772,438</u>	<u>\$ 10,296,644</u>	<u>\$ 9,432,111</u>	<u>\$ 9,739,832</u>
FUND BALANCE ENDING	<u>\$ 4,739,865</u>	<u>\$ 3,160,923</u>	<u>\$ 3,478,880</u>	<u>\$ 2,438,178</u>	<u>\$ 2,385,165</u>
LESS:					
RESTRICTED	<u>4,739,865</u>	<u>3,160,923</u>	<u>3,478,880</u>	<u>2,438,178</u>	<u>2,385,165</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

PRPL OPERATIONS BUDGET NARRATIVE

Through the establishment and funding of the city-wide park maintenance district, deferred maintenance items in General Fund-Parks will be fixed and repaired; thus, improving the quality and enjoyment of these facilities for the public.

Revenues

Revenue comes from taxes assessed to property owners within the city limits of Billings. In FY 2027, a transfer will be used to move the necessary tax revenue from the General Fund to cover the costs in the PRPL Operating Fund 8730.

Expenditures

Expenditures in FY 27 are anticipated at \$9,829,832. Starting with FY25, costs for Parks, Rec, Cemetery and Forestry that were previously budgeted in the General Fund were moved into Fund 8730.

Capital

Capital for FY 27 include projects that were approved in the the CIP Plan and also repairing and replacing items that have reached the end of their useful lives.

DEBT SERVICE FUNDS

DEBT SERVICE FUNDS

The Debt Service Funds are used to account for the accumulation of resources for the payment of general obligation bond principal and interest from governmental resources, tax increment bond principal, and interest from taxes levied on the incremental value of the tax increment district, and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment. The debt limit for the City of Billings by state law is 2.50% of the total assessed market value. The City's debt service funds and their purposes are:

The **2021 Refunding Library Series Fund** accounts for the payment of debt issued for the construction of the new library building. The bonds were refunded at a lower interest rate in FY 2022.

The **Series 2015 Refunding Baseball Field & Stadium Fund** accounts for the payment of the 2007A Baseball Field & Stadium Fund. A crossover refunding was done in 2015 to retire the debt on 07/01/2017.

The **Series 2004A Street Improvements Fund** accounts for the payment of debt issued for road improvements projects on Alkali Creek Road, South Billings Boulevard from Laurel Road to King Avenue East, and the Arlene Corridor.

The **City Hall Debt Fund** accounts for the payment of debt used for the construction of the new City Hall.

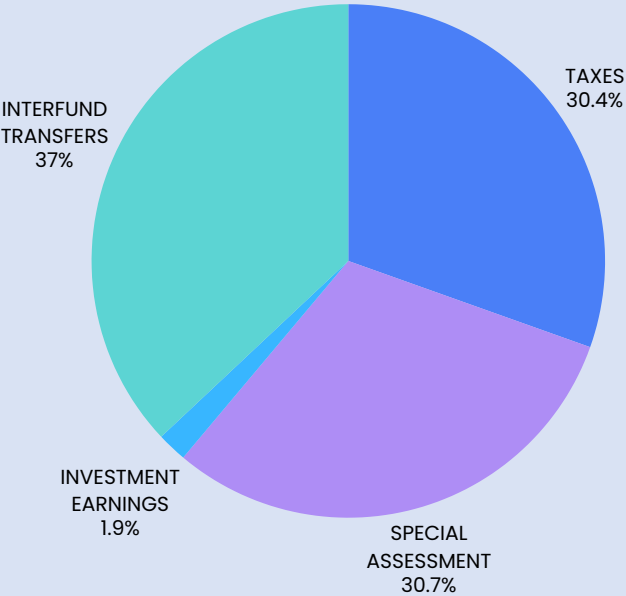
The **Storm Sewer Debt Fund** accounts for the payment of debt used for the construction of storm sewers.

The **Special Improvement Districts Fund** accounts for the payment of the debt used for the construction of streets, water, and wastewater trunk lines.

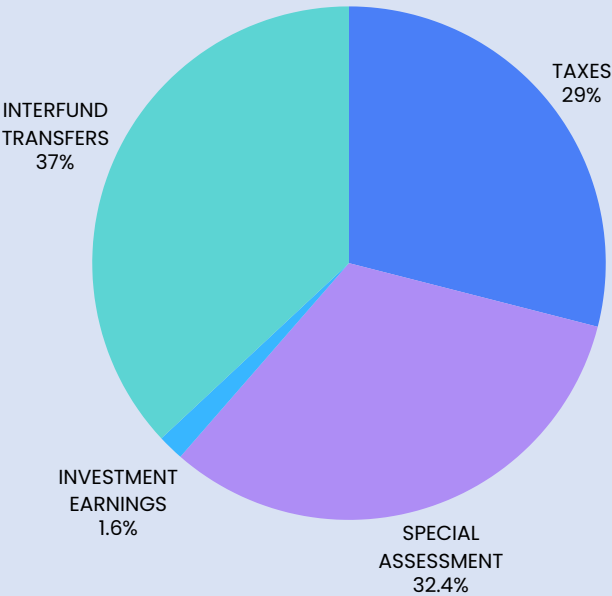
The **Sidewalk and Curb Districts Fund** accounts for the payment of debt used for the construction of sidewalks and curbs.

**DEBT SERVICE FUNDS
SUMMARY OF REVENUES**

Fiscal Year 2027

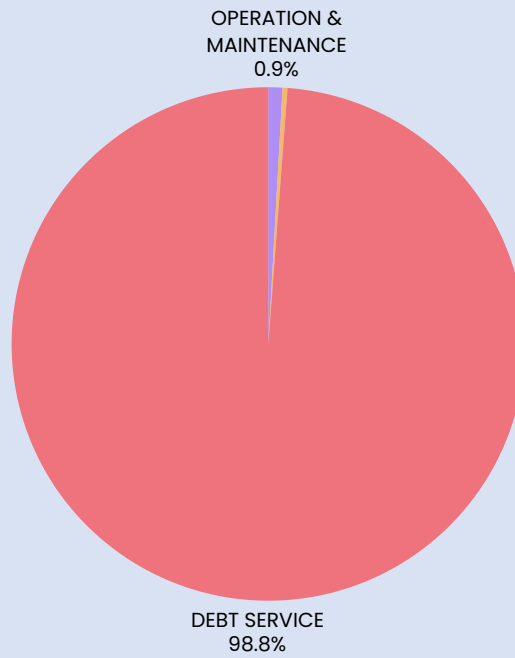


Fiscal Year 2026

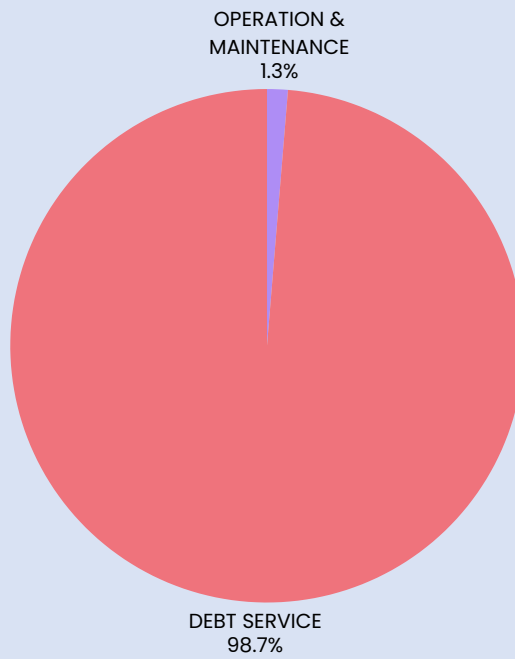


SPECIAL REVENUE FUNDS SUMMARY OF EXPENDITURES

Fiscal Year 2027



Fiscal Year 2026



**DEBT SERVICE FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	SPECIAL IMPROVEMENT DISTRICTS	CITY HALL	SERIES 2004A STREET IMPROVEMENTS	STORM SEWER	SIDEWALK & CURB DISTRICTS	SERIES 2015 BASEBALL FIELD REFUNDING	SERIES 2021 LIBRARY
FUND BALANCE - BEGINNING	\$ 1,839,236	\$ 1,043,671	\$ 16,000	\$ 2,310,010	\$ 1,240,092	\$ 706,798	\$ 655,227
REVENUE:							
TAXES	\$ -	\$ 233,000	\$ -	\$ -	\$ -	\$ 679,821	\$ 789,759
SPECIAL ASSESSMENTS	940,000	-	-	-	775,000	-	-
INVESTMENT EARNINGS	67,053	-	-	34,230	-	1,439	2,282
DONATIONS	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	234,056	-	1,819,000	-	-	16,000
TOTAL REVENUE	\$ 1,007,053	\$ 467,056	\$ -	\$ 1,853,230	\$ 775,000	\$ 681,260	\$ 808,041
EXPENDITURES:							
OPERATION & MAINTENANCE	\$ 31,200	\$ -	\$ -	\$ 900	\$ 12,400	\$ 400	\$ 400
DEBT SERVICE	770,000	467,056	-	1,816,875	506,200	746,200	751,686
INTERFUND TRANSFERS	-	-	16,000	-	-	-	-
TOTAL EXPENDITURES	\$ 801,200	\$ 467,056	\$ 16,000	\$ 1,817,775	\$ 518,600	\$ 746,600	\$ 752,086
FUND BALANCE ENDING	\$ 2,045,089	\$ 1,043,671	\$ -	\$ 2,345,465	\$ 1,496,492	\$ 641,458	\$ 711,182

**DEBT SERVICE FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	APPROVED BUDGET FY 27	APPROVED BUDGET FY 26	INCREASE (DECREASE)	ACTUAL FY 25
FUND BALANCE - BEGINNING	\$ 7,811,034	\$ 8,982,069	\$ (1,171,035)	\$ 7,376,530
REVENUE:				
TAXES	\$ 1,702,580	\$ 1,533,480	\$ 169,100	\$ 1,443,402
SPECIAL ASSESSMENTS	1,715,000	1,715,000	-	1,174,292
INVESTMENT EARNINGS	105,004	86,735	18,269	148,377
DONATIONS	-	-	-	-
INTERFUND TRANSFERS	<u>2,069,056</u>	<u>1,955,034</u>	<u>114,022</u>	<u>994,872</u>
TOTAL REVENUE	<u>\$ 5,591,640</u>	<u>\$ 5,290,249</u>	<u>\$ 301,391</u>	<u>\$ 5,282,346</u>
EXPENDITURES:				
OPERATION & MAINTENANCE	\$ 45,300	\$ 72,897	\$ (27,597)	\$ 675,404
DEBT SERVICE	5,058,017	8,418,023	(3,360,006)	3,033,834
INTERFUND TRANSFERS	<u>16,000</u>	<u>-</u>	<u>16,000</u>	<u>103,691</u>
TOTAL EXPENDITURES	<u>\$ 5,119,317</u>	<u>\$ 8,490,920</u>	<u>\$ (3,371,603)</u>	<u>\$ 12,107,447</u>
FUND BALANCE ENDING	<u>\$ 8,283,357</u>	<u>\$ 5,781,398</u>	<u>\$ 2,501,959</u>	<u>\$ 551,429</u>

**2021 SERIES LIBRARY
OPERATING BUDGET**

FUND 3040

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 845,209	\$ 763,217	\$ 732,809	\$ 718,025	\$ 655,227
REVENUE:					
PROPERTY TAXES	\$ 669,779	\$ 699,483	\$ 766,740	\$ 734,526	\$ 789,759
TRANSFERS	-	-	-	-	16,000
INTEREST ON INVESTMENTS	16,918	10,385	3,582	1,612	2,282
TOTAL REVENUE	\$ 686,697	\$ 709,868	\$ 770,322	\$ 736,138	\$ 808,041
EXPENDITURES:					
PRINCIPAL	\$ 530,000	\$ 555,000	\$ 585,000	\$ 585,000	\$ 610,000
INTEREST AND FISCAL CHARGES	238,289	200,060	213,936	213,936	141,686
FISCAL AGENT FEES	400	-	650	-	400
TOTAL EXPENDITURES	\$ 768,689	\$ 755,060	\$ 799,586	\$ 798,936	\$ 752,086
FUND BALANCE ENDING	\$ 763,217	\$ 718,025	\$ 843,871	\$ 655,227	\$ 711,182
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	763,217	718,025	843,871	655,227	711,182
COMMITTED	-	-	-	-	-
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

2021 REFUNDING SERIES LIBRARY BUDGET NARRATIVE

interest rate in FY2022. The revenue to pay the debt service is derived from a levy on tax bills.

Principal payments are due July 1st of the following fiscal year; therefore, revenue needs to be
Below is the debt service schedule for the Series 2021 Library fund.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2027	610,000	141,686	751,686
2028	645,000	110,311	755,311
2029	680,000	77,186	757,186
2030	705,000	42,561	747,561
2031	745,000	21,211	766,211
2032	755,000	13,333	768,333
2033	<u>765,000</u>	<u>4,590</u>	<u>769,590</u>
	<u>\$4,905,000</u>	<u>\$410,878</u>	<u>\$5,315,878</u>

Revenues and Expenditures

Revenues are dependent upon required debt service payments.

**SERIES 2015 REFUNDING BASEBALL FIELD & STADIUM FUND
OPERATING BUDGET**

FUND 3120

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ 829,334</u>	<u>\$ 823,634</u>	<u>\$ 823,242</u>	<u>\$ 728,307</u>	<u>\$ 706,798</u>
REVENUE:					
PROPERTY TAXES	\$ 741,404	\$ 742,398	\$ 766,740	\$ 734,904	\$ 679,821
INTEREST ON INVESTMENTS	<u>10,897</u>	<u>8,744</u>	<u>1,028</u>	<u>3,808</u>	<u>1,439</u>
TOTAL REVENUE	<u>\$ 752,301</u>	<u>\$ 751,142</u>	<u>\$ 767,768</u>	<u>\$ 738,712</u>	<u>\$ 681,260</u>
EXPENDITURES:					
PRINCIPAL	\$ 620,000	\$ 640,000	\$ 675,000	\$ 675,000	\$ 710,000
INTEREST	121,900	96,600	80,600	80,600	36,200
OPERATION & MAINTENCE	5,860	6,450	3,200	4,221	-
TRANSFER OUT	-	103,419	-	-	-
PAYING AGENT FEE	400	-	450	400	400
FISCAL CHARGES	<u>5,860</u>	<u>-</u>	<u>10,097</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 754,020</u>	<u>\$ 846,469</u>	<u>\$ 769,347</u>	<u>\$ 760,221</u>	<u>\$ 746,600</u>
FUND BALANCE ENDING	<u>\$ 827,615</u>	<u>\$ 728,307</u>	<u>\$ 821,663</u>	<u>\$ 706,798</u>	<u>\$ 641,458</u>
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	<u>827,615</u>	<u>728,307</u>	<u>821,663</u>	<u>706,798</u>	<u>641,458</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

SERIES 2015 REFUNDING BASEBALL FIELD & STADIUM FUND BUDGET NARRATIVE

The City issued crossover bonds for the refunding of Series 2007A ballpark bonds.

Principal payments are due July 1st of the following fiscal year; therefore, revenue needs to be
Below is the debt service schedule for the Series 2015 fund.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2027	710,000	36,200	746,200
2028	<u>730,000</u>	<u>12,775</u>	<u>742,775</u>
	<u><u>\$1,440,000</u></u>	<u><u>\$48,975</u></u>	<u><u>\$1,488,975</u></u>

Revenues and Expenditures

Revenues are dependent upon required debt service payments.

**2004A SERIES STREET IMPROVEMENTS
OPERATING BUDGET**

FUND 3130

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 355,969	\$ 366,299	\$ 8,973	\$ 13,466	\$ 16,000
REVENUE:					
PROPERTY TAXES	\$ 354,776	\$ 1,521	\$ -	\$ -	\$ -
INTEREST ON INVESTMENTS	<u>5,602</u>	<u>675</u>	<u>-</u>	<u>2,534</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 360,378</u>	<u>\$ 2,196</u>	<u>\$ -</u>	<u>\$ 2,534</u>	<u>\$ -</u>
EXPENDITURES:					
PRINCIPAL 2012 REFUNDING	\$ 330,000	\$ 345,000	\$ -	\$ -	\$ -
FISCAL CHARGES	352	-	-	-	-
INTEREST 2012 REFUNDING	13,292	5,175	-	-	-
FISCAL AGENT FEES	400	-	-	-	-
TRANSFERS	-	-	-	-	16,000
COST ALLOCATION PLAN	<u>6,004</u>	<u>4,854</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 350,048</u>	<u>\$ 355,029</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 16,000</u>
FUND BALANCE ENDING	\$ 366,299	\$ 13,466	\$ 8,973	\$ 16,000	\$ -
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	<u>\$ 354,776</u>	<u>13,466</u>	<u>8,973</u>	<u>16,000</u>	<u>-</u>
COMMITTED	-	-	-	-	-
ASSIGNED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

CITY HALL DEBT FUND OPERATING BUDGET					
FUND 3200	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ -	\$ -	\$ 1,800,000	\$ -	\$ 1,043,671
REVENUE:					
OTHER FINANCING	\$ -	\$ 10,163,413	\$ -	\$ -	\$ -
TAXES	-	-	200,000	200,000	467,056
SALE OF ASSET	-	-	-	2,652,705	-
MISCELLANEOUS	-	-	-	30,197	-
TRANSFERS	-	-	490,034	6,082,804	-
TOTAL REVENUE	\$ -	\$ 10,163,413	\$ 690,034	\$ 8,965,706	\$ 467,056
EXPENDITURES:					
PRINCIPAL	\$ -	\$ 9,767,559	\$ 490,034	\$ 7,280,143	\$ 200,570
INTEREST	-	684,781	750,000	641,892	266,486
BOND ISSUANCE COSTS	-	297,500	-	-	-
TOTAL EXPENDITURES	\$ -	\$ 10,749,840	\$ 1,240,034	\$ 7,922,035	\$ 467,056
FUND BALANCE ENDING	\$ -	\$ (586,427)	\$ 1,250,000	\$ 1,043,671	\$ 1,043,671
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	-	(586,427)	1,250,000	1,043,671	1,043,671
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

CITY HALL DEBT FUND BUDGET NARRATIVE

This fund is for repayment of debt for the new City Hall construction

		STORM SEWER DEBT FUND OPERATING BUDGET				
FUND 3320-3360		ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING		<u>\$ 2,694,404</u>	<u>\$ 1,889,061</u>	<u>\$ 2,765,485</u>	<u>\$ 2,270,172</u>	<u>\$ 2,310,010</u>
REVENUE:						
	INTEREST ON INVESTMENTS	\$ 71,676	\$ 41,241	\$ 34,230	\$ 36,432	\$ 34,230
	BOND PROCEED					
	TRANS.STORM SEW. OPER.	<u>130,000</u>	<u>994,870</u>	<u>1,465,000</u>	<u>1,015,000</u>	<u>1,819,000</u>
TOTAL REVENUE		<u>\$ 201,676</u>	<u>\$ 1,036,111</u>	<u>\$ 1,499,230</u>	<u>\$ 1,051,432</u>	<u>\$ 1,853,230</u>
EXPENDITURES:						
	PRINCIPAL					
	2013 STORM SEWER	\$ 200,000	\$ 205,000	\$ 215,000	\$ 215,000	\$ 225,000
	2015 STORM SEWER	440,000	\$ 450,000	\$ 465,000	\$ 465,000	\$ 475,000
	2026 STORM SEWER	-	\$ -	\$ 233,540	\$ -	\$ 422,000
	INTEREST					
	2013 STORM SEWER	124,050	-	108,550	112,850	99,750
	2015 STORM SEWER	235,344	-	209,370	216,344	194,675
	2026 STORM SEWER	-	-	233,540	-	400,450
	FISCAL AGENT FEES	1,150	-	900	900	900
	OPERATION AND MAINTENANCE	1,245	-	7,600	1,500	-
	COST ALLOCATION PLAN	<u>5,230</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES		<u>\$ 1,007,019</u>	<u>\$ 655,000</u>	<u>\$ 1,473,500</u>	<u>\$ 1,011,594</u>	<u>\$ 1,817,775</u>
FUND BALANCE ENDING		<u>\$ 1,889,061</u>	<u>\$ 2,270,172</u>	<u>\$ 2,791,215</u>	<u>\$ 2,310,010</u>	<u>\$ 2,345,465</u>
	LESS:					
	NONSPENDABLE	-	-	-	-	-
	RESTRICTED	<u>1,889,061</u>	<u>2,270,172</u>	<u>2,791,215</u>	<u>2,310,010</u>	<u>2,345,465</u>
	COMMITTED	-	-	-	-	-
	ASSIGNED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
UNASSIGNED		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

STORM SEWER DEBT FUND BUDGET NARRATIVE

The City issued \$4,270,000 in FY 14 for the Shiloh Conservation Area. The bonds financed construction of a storm water facility on Shiloh Road. In FY 15, bonds were issued for improvements in the East End Industrial Area. The Storm Sewer Bonds are supported by storm sewer assessments.

Below is the debt service schedule for the bonds.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2027	700,000	294,425	994,425
2028	730,000	267,669	997,669
2029	755,000	236,807	991,807
2030	785,000	203,507	988,507
2031	820,000	168,782	988,782
2032	860,000	132,407	992,407
2033	895,000	96,613	991,613
2034	930,000	61,575	991,575
2035	635,000	32,991	667,991
2036	<u>660,000</u>	<u>11,138</u>	<u>671,138</u>
	<u>\$ 7,770,000</u>	<u>\$ 1,505,914</u>	<u>\$ 7,936,785</u>

Revenues and Expenditures

Revenues are dependent upon required debt payments that are obtained through storm sewer operating fund transfers.

**SPECIAL IMPROVEMENT DISTRICTS FUNDS
OPERATING BUDGET**

FUND 2300, & 8200-8340

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	<u>\$ 2,041,750</u>	<u>\$ 2,618,195</u>	<u>\$ 2,629,482</u>	<u>\$ 2,629,482</u>	<u>\$ 1,839,236</u>
REVENUES:					
SPECIAL ASSESSMENTS	\$ 950,372	\$ 490,065	\$ 940,000	\$ 459,052	\$ 940,000
INTEREST ON INVESTMENTS	329,912	62,000	47,895	60,098	67,053
TRANSFER	<u>311,838</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 1,592,122</u>	<u>\$ 552,065</u>	<u>\$ 987,895</u>	<u>\$ 519,150</u>	<u>\$ 1,007,053</u>
EXPENDITURES:					
ARBITRAGE COST	\$ 436	\$ 4,500	\$ 37,000	\$ 37,000	\$ 30,000
PRINCIPAL	\$ 752,073	\$ 381,822	\$ 605,350	\$ 605,350	\$ 650,000
INTEREST AND FISCAL CHARGES	259,749	153,656	160,000	160,000	120,000
PAYING AGENT FEE	<u>3,419</u>	<u>800</u>	<u>2,400</u>	<u>800</u>	<u>1,200</u>
TOTAL EXPENDITURES	<u>\$ 1,015,677</u>	<u>\$ 540,778</u>	<u>\$ 804,750</u>	<u>\$ 803,150</u>	<u>\$ 801,200</u>
FUND BALANCE ENDING	<u>\$ 2,618,195</u>	<u>\$ 2,629,482</u>	<u>\$ 2,812,627</u>	<u>\$ 2,345,482</u>	<u>\$ 2,045,089</u>
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	<u>2,618,195</u>	<u>2,629,482</u>	<u>2,812,627</u>	<u>2,345,482</u>	<u>2,045,089</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

SPECIAL IMPROVEMENT DISTRICTS FUNDS

When a new Special Improvement District (SID) is created, the City sells bonds to cover the construction cost of improvements. That construction cost is covered in the capital project funds. In the following years, the benefiting citizens are billed for that year's portion of the (SID) costs. When the money comes in, the City calls the bonds that were issued to fund the construction. Included in the fund balance is the SID Revolving Fund. This fund is available to "loan" money to SIDs for which tax payments are not received timely enough to make the bond payments when due.

Principal payments are due July 1st of the following fiscal year; therefore, revenue needs to be budgeted the fiscal year prior to the actual principal payment.

Revenues and Expenditures

Expenditures are dependent upon debt service required payments and actual assessment collections.

SIDEWALK AND CURB DISTRICTS FUND OPERATING BUDGET					
FUND 8500-8690 & 8800-8990	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 641,992	\$ 916,124	\$ 1,624,752	\$ 965,092	\$ 1,240,092
REVENUE:					
SPECIAL ASSESSMENTS	\$ 690,410	\$ 684,227	\$ 775,000	\$ 775,000	\$ 775,000
INTEREST ON INVESTMENTS	128,154	25,332	-	-	-
TRANSFER	324	2	-	-	-
TOTAL REVENUE	\$ 818,888	\$ 709,561	\$ 775,000	\$ 775,000	\$ 775,000
EXPENDITURES:					
PRINCIPAL	\$ 356,211	\$ 470,623	\$ 355,000	\$ 355,000	\$ 365,000
INTEREST AND FISCAL CHARGES	176,237	185,898	145,000	145,000	141,200
OTHER CONTRACT SERVICES	-	3,800	12,400	-	12,400
FEES	420	-	1,400	-	-
TRANSFERS OUT	11,888	272	-	-	-
TOTAL EXPENDITURES	\$ 544,756	\$ 660,593	\$ 513,800	\$ 500,000	\$ 518,600
FUND BALANCE ENDING	\$ 916,124	\$ 965,092	\$ 1,885,952	\$ 1,240,092	\$ 1,496,492
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	916,124	965,092	1,885,952	1,240,092	1,496,492
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

SIDEWALK AND CURB DISTRICTS FUND BUDGET NARRATIVE

These bonds are issued to finance the repair and/or replacement of sidewalks throughout the community. The City orders the repair work and finances the improvements through the bond issues. The debt service is provided through special assessments on the effected properties.

Revenues and Expenditures

Expenditures are dependent upon debt service required payments and actual assessment collections.

CAPITAL PROJECT FUNDS

CAPITAL PROJECT FUNDS

The capital projects funds account for financial resources to be used for the acquisition or construction of major capital facilities and the construction of public improvements that are financed through assessments to individual property owners. The City's capital projects funds and their purposes are:

The **Park Construction Fund** accounts for the costs of construction of parks.

The **Urban Renewal Property Acquisition Fund** is used to account for the local urban renewal projects.

The **Sidewalk and Curb District Fund** accounts for the construction of sidewalks and curbs.

The **Special Improvement Districts Fund** accounts for the construction of streets, water, and wastewater trunk lines.

The **Fire Station Construction Fund** accounts for the costs of construction for Fire Station 8.

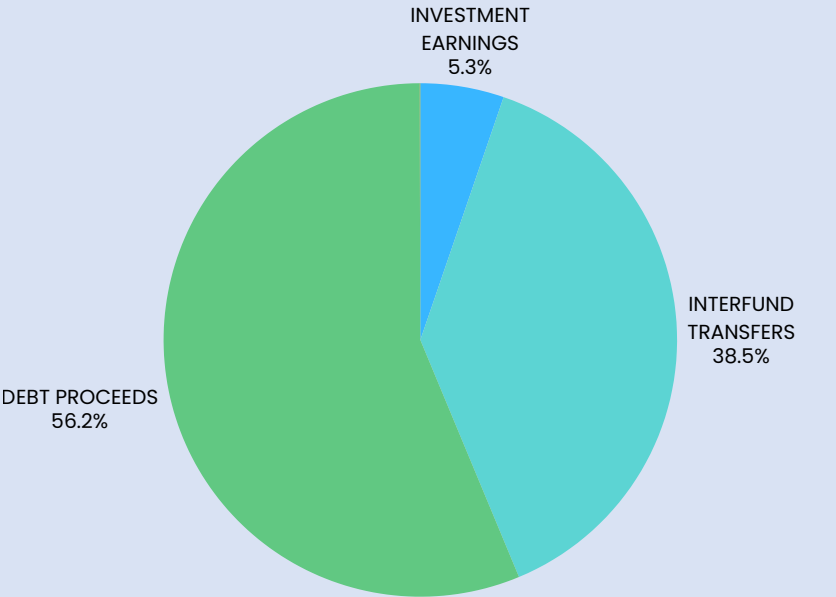
The **Capital Replacement Fund** is used for equipment replacement for all governmental fund departments.

The **Dog Park Construction Fund** accounts for the construction of the dog park in the Billings' Heights.

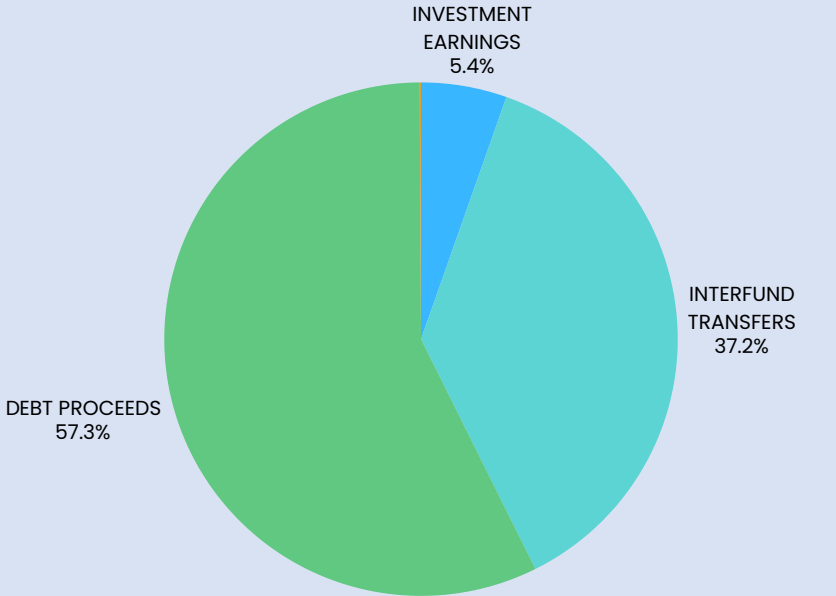
The **Park Construction Fund** accounts for the costs of construction of parks.

**CAPITAL PROJECT FUNDS
SUMMARY OF REVENUES**

Fiscal Year 2027

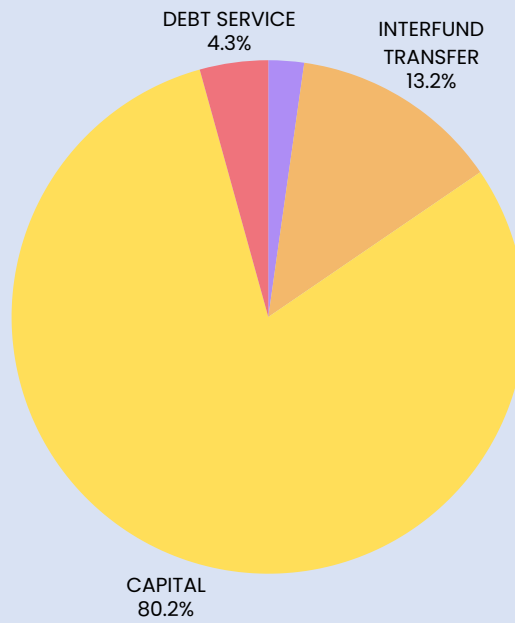


Fiscal Year 2026

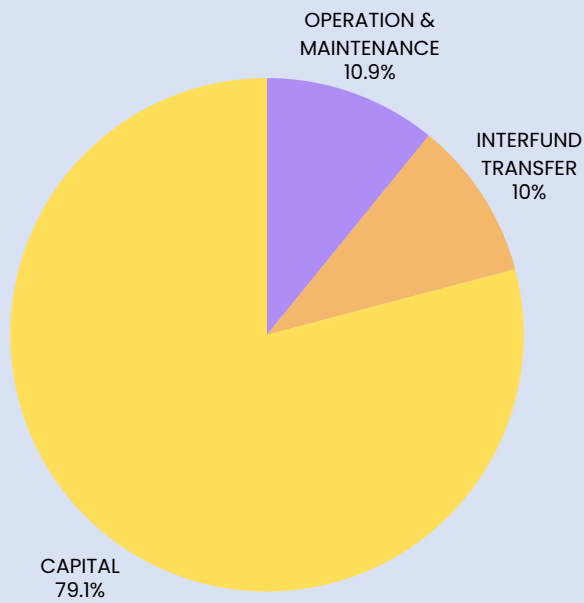


CAPITAL PROJECT FUNDS SUMMARY OF EXPENDITURES

Fiscal Year 2027



Fiscal Year 2026



**CAPITAL PROJECT FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	URBAN RENEWAL PROP. ACQUIST.	BIKE PATH CONSTR.	SIDEWALK AND CURB DISTRICTS	SPECIAL IMPROVEMENT DISTRICTS	FIRE STATION CONSTR.	CAPITAL REPLACEMENT	DOG PARK CONSTRUCTION	PARK CONSTRUCTION
FUND BALANCE - BEGINNING	\$ 174,699	\$ 19,035	\$ 420,730	\$ 22,703	\$ 172,789	\$ 10,820,316	\$ 5,829	\$ 5,947
REVENUE:								
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
INTER-GOVERNMENTAL	-	-	-	-	-	-	-	-
INVESTMENT EARNINGS	-	3,000	-	-	5,730	328,387	250	300
DONATIONS	-	-	-	-	-	-	-	-
INTERFUND TRANSFERS	21,483	-	-	-	-	2,447,100	-	-
DEBT PROCEEDS	-	-	1,756,500	1,852,750	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	2,901	-	-
TOTAL REVENUE	\$ 21,483	\$ 3,000	\$ 1,756,500	\$ 1,852,750	\$ 5,730	\$ 2,778,388	\$ 250	\$ 300
EXPENDITURES:								
OPERATION & MAINTENANCE	\$ 14,483	\$ -	\$ 43,000	\$ 53,000	\$ -	\$ 5,646	\$ -	\$ -
CAPITAL	7,000	-	1,490,000	1,799,750	-	868,491	-	-
DEBT SERVICE	-	-	223,500	-	-	-	-	-
INTERFUND TRANSFERS	-	-	-	-	178,519	508,000	-	-
TOTAL EXPENDITURES	\$ 21,483	\$ -	\$ 1,756,500	\$ 1,852,750	\$ 178,519	\$ 1,382,137	\$ -	\$ -
FUND BALANCE ENDING	\$ 174,699	\$ 22,035	\$ 420,730	\$ 22,703	\$ -	\$ 12,216,567	\$ 6,079	\$ 6,247

**CAPITAL PROJECT FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	APPROVED BUDGET FY 27	APPROVED BUDGET FY 26	INCREASE (DECREASE)	ACTUAL FY 25
FUND BALANCE - BEGINNING	<u>\$ 11,642,048</u>	<u>\$ 8,450,724</u>	<u>\$ 3,191,324</u>	<u>\$ 11,252,534</u>
REVENUE:				
TAXES	\$ -	\$ -	\$ -	\$ 742,398
INTER-GOVERNMENTAL	-	-	-	-
INVESTMENT EARNINGS	337,667	376,756	(39,089)	415,309
DONATIONS	-	5,000	(5,000)	-
INTERFUND TRANSFERS	2,468,583	2,600,537	(131,954)	3,822,506
DEBT PROCEEDS	3,609,250	3,998,033	(388,783)	1,774,700
MISCELLANEOUS	<u>2,901</u>	<u>1,080</u>	<u>1,821</u>	<u>184,504</u>
TOTAL REVENUE	<u>\$ 6,418,401</u>	<u>\$ 6,981,406</u>	<u>\$ (563,005)</u>	<u>\$ 6,939,417</u>
EXPENDITURES:				
OPERATION & MAINTENANCE	\$ 116,129	\$ 530,553	\$ (414,424)	\$ 318,945
CAPITAL	4,165,241	3,865,674	299,567	7,374,084
DEBT SERVICE	223,500	-	223,500	39,989
INTERFUND TRANSFERS	<u>686,519</u>	<u>490,034</u>	<u>196,485</u>	<u>54,709</u>
TOTAL EXPENDITURES	<u>\$ 5,191,389</u>	<u>\$ 4,886,261</u>	<u>\$ 305,128</u>	<u>\$ 7,787,727</u>
FUND BALANCE ENDING	<u>\$ 12,869,060</u>	<u>\$ 10,545,869</u>	<u>\$ 2,323,191</u>	<u>\$ 10,404,224</u>

**PARK CONSTRUCTION FUND
OPERATING BUDGET**

FUND 4240

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE - BEGINNING	\$ 71,756	\$ 75,216	\$ (2,290)	\$ 34,697	\$ 5,947
REVENUES:					
LOCAL CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS-DONATIONS	-	-	-	-	-
INTEREST EARNINGS	3,460	2,981	2,290	150	300
TOTAL REVENUE	\$ 3,460	\$ 2,981	\$ 2,290	\$ 150	\$ 300
EXPENDITURES:					
OPERATIONS & MAINT	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY	-	43,500	-	28,900	-
TOTAL EXPENDITURES	\$ -	\$ 43,500	\$ -	\$ 28,900	\$ -
FUND BALANCE - ENDING	\$ 75,216	\$ 34,697	\$ -	\$ 5,947	\$ 6,247
LESS:					
RESTRICTED	75,216	34,697	-	5,947	6,247
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

PARK CONSTRUCTION FUND BUDGET NARRATIVE

This fund will be used to construct parks. In FY 2019, funds were transferred from the General Fund to begin the construction of the infrastructure at Centennial Park. Also, cash in lieu of parks was transferred from the Parks Programs Fund.

Revenues

Revenues for Interest Earnings are estimated for FY 2027.

Expenditures

No Expenses for FY27.

**URBAN RENEWAL PROPERTY ACQUISITION FUND
OPERATING BUDGET**

FUND 4280

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 205,729	\$ 198,111	\$ 185,641	\$ 188,233	\$ 174,699
REVENUE:					
TRANSFERS IN	\$ -	\$ -	\$ -	\$ -	\$ 21,483
INTEREST ON INVESTMENTS	<u>1,514</u>	<u>515</u>	<u>623</u>	<u>(34)</u>	<u>-</u>
TOTAL REVENUE	\$ 1,514	\$ 515	\$ 623	\$ (34)	\$ 21,483
EXPENDITURES:					
OPERATIONS & MAINTENANCE	9,132	10,393	13,797	13,500	14,483
LAND & IMPROVEMENTS	<u>-</u>	<u>-</u>	<u>7,000</u>	<u>-</u>	<u>7,000</u>
TOTAL EXPENDITURES	\$ 9,132	\$ 10,393	\$ 20,797	\$ 13,500	\$ 21,483
FUND BALANCE ENDING	\$ 198,111	\$ 188,233	\$ 165,467	\$ 174,699	\$ 174,699
LESS:					
NONSPENDABLE					
RESTRICTED	<u>198,111</u>	<u>188,233</u>	<u>165,467</u>	<u>174,699</u>	<u>174,699</u>

**SIDEWALK AND CURB DISTRICTS FUND
OPERATING BUDGET**

FUNDS 4340

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 24,388	\$ -	\$ (327,590)	\$ 399,894	\$ 420,730
REVENUE:					
INTEREST EARNINGS	\$ 8,756	\$ 2,007	\$ -	\$ 1,894	\$ -
PRIVATE CONTRIBUTIONS	233,691	-	-	-	-
SALE OF BONDS	-	545,000	1,960,590	1,692,658	1,756,500
TRANSFERS IN	<u>1,888</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	\$ 244,335	\$ 547,007	\$ 1,960,590	\$ 1,694,552	\$ 1,756,500
EXPENDITURES:					
OPERATIONS & MAINTENANCE	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 43,000
BOND ISSUANCE COSTS	-	16,000	213,000	213,000	223,500
CONST-SIDEWALK BY CITY	689,132	131,111	1,380,000	1,420,716	1,490,000
TRANSFER OTHER FUNDS	<u>324</u>	<u>2</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	\$ 689,456	\$ 147,113	\$ 1,633,000	\$ 1,673,716	\$ 1,756,500
PRIOR PERIOD ADJUSTMENT	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ (420,733)	\$ 399,894	\$ -	\$ 420,730	\$ 420,730
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	<u>(420,733)</u>	<u>399,894</u>	<u>-</u>	<u>420,730</u>	<u>420,730</u>
COMMITTED	-	-	-	-	-
ASSIGNED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**SPECIAL IMPROVEMENT DISTRICT FUNDS
OPERATING BUDGET**

FUND 4500

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 180,301	\$ -	\$ 254,943	\$ 129,725	\$ 22,703
REVENUE:					
INTEREST EARNINGS	\$ 2,405	\$ 11,498	\$ -	\$ 4,582	\$ -
PRIVATE CONTRIBUTIONS	853,329	-	-	-	-
SALE OF BONDS	<u>1,300,000</u>	<u>654,700</u>	<u>2,037,443</u>	<u>1,800,337</u>	<u>1,852,750</u>
TOTAL REVENUE	\$ 75,789	\$ 666,198	\$ 2,037,443	\$ 1,804,919	\$ 1,852,750
EXPENDITURES:					
BOND ISSUANCE COSTS	\$ 23,000	\$ 24,000	\$ 50,000	\$ 50,000	\$ 53,000
REFUNDS	-	-	-	19,255	-
CONST-ROADS/STREET/PARKING	2,033,906	457,766	1,732,500	1,842,686	1,799,750
TRANSFER OTHER FUNDS	<u>301,838</u>	<u>54,707</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	\$ 2,358,744	\$ 536,473	\$ 1,782,500	\$ 1,911,941	\$ 1,852,750
PRIOR PERIOD ADJUSTMENT	\$ -	\$ -	\$ -	\$ -	\$ -
FUND BALANCE ENDING	\$ (2,102,654)	\$ 129,725	\$ -	\$ 22,703	\$ 22,703
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	<u>(2,102,654)</u>	<u>129,725</u>	<u>-</u>	<u>22,703</u>	<u>22,703</u>
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

**BIKE PATH CONSTRUCTION FUND
OPERATING BUDGET**

FUND 4920

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE - BEGINNING	\$ -	\$ -	\$ -	\$ 416,667	\$ 19,035
REVENUES:					
INTERFUND TRANSFER	\$ -	\$ 615,000	\$ -	\$ -	\$ -
INTEREST EARNINGS	-	15	-	6,000	3,000
TOTAL REVENUE	\$ -	\$ 615,015	\$ -	\$ 6,000	\$ 3,000
EXPENDITURES:					
CAPITAL OUTLAY	-	198,348	-	403,632	-
TOTAL EXPENDITURES	\$ -	\$ 198,348	\$ -	\$ 403,632	\$ -
FUND BALANCE - ENDING	\$ -	\$ 416,667	\$ -	\$ 19,035	\$ 22,035
LESS:					
RESTRICTED	-	416,667	-	19,035	22,035
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

BIKE PATH CONSTRUCTION FUND BUDGET NARRATIVE

This fund will be used to construct the Stagecoach Trail and other Trail projects.

Revenues

Revenues for Interest Earnings are estimated for F7 2026.

Expenditures

Expenses for trail design and construction.

**CITY HALL CONSTRUCTION FUND
OPERATING BUDGET**

FUND 4940

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE - BEGINNING	\$ 15,285,456	\$ 3,430,400	\$ 354,846	\$ 272,847	\$ -
REVENUES:					
INVESTMENT EARNINGS	\$ 449,783	\$ 91,536	\$ 135,188	\$ 24,557	\$ -
TAXES	199,999	200,000	-	-	-
INTERGOVERNMENTAL	657,109	650,000	-	-	-
MISCELLANEOUS	75,239	86,022	-	-	-
TRANSFER OTHER FUNDS	-	841,921	-	-	-
ISSUE OF LOAN	-	575,000	-	695,000	-
GEN. OBLIGATION BONDS	9,767,559	-	-	-	-
TOTAL REVENUE	\$ 11,149,689	\$ 2,444,479	\$ 135,188	\$ 719,557	\$ -
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ 42,500	\$ 285,568	\$ -	\$ -	\$ -
BOND ISSUANCE COST	\$ 80,000	\$ 15,989	\$ -	\$ -	\$ -
TRANSFERS OUT	\$ -		\$ 490,034	\$ 841,521	\$ -
CAPITAL OUTLAY	22,882,245	5,300,475	-	150,883	-
TOTAL EXPENDITURES	\$ 23,004,745	\$ 5,602,032	\$ 490,034	\$ 992,404	\$ -
FUND BALANCE - ENDING	\$ 3,430,400	\$ 272,847	\$ -	\$ -	\$ -
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	3,430,400	272,847	-	-	-
COMMITTED	-	-	-	-	-
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

FACILITY CONSTRUCTION FUND BUDGET NARRATIVE

Estimated costs for relocation of City Hall and Justice Center.

Revenues:

Expenditures:

**FIRE STATION CONSTRUCTION FUND
OPERATING BUDGET**

FUND 4950

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE - BEGINNING	\$ 448,135	\$ 93,531	\$ 97,133	\$ 98,846	\$ 172,789
REVENUES:					
TRANSFER-P. SAFETY	\$ -	\$ -	\$ -	\$ -	\$ -
TRANSFER-GEN FUND	-	-	-	-	-
TRANSFER-FACILITIES	-	-	53,700	53,700	-
MISCELLANEOUS	19,518	5,315	4,093	20,243	5,730
TOTAL REVENUE	\$ 19,518	\$ 5,315	\$ 57,793	\$ 73,943	\$ 5,730
EXPENDITURES:					
OPERATION & MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY	374,122	-	-	-	-
TRANSFER OUT	-	-	-	-	178,519
TOTAL EXPENDITURES	\$ 374,122	\$ -	\$ -	\$ -	\$ 178,519
FUND BALANCE - ENDING	\$ 93,531	\$ 98,846	\$ 154,926	\$ 172,789	\$ -
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	93,531	98,846	154,926	172,789	-
COMMITTED	-	-	-	-	-
ASSIGNED	-	-	-	-	-
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

FIRE STATION CONSTRUCTION FUND BUDGET NARRATIVE

Estimated costs for new fire station

Revenues: Transfer of \$1,500,000 from the Public Safety Fund in FY2022.
Transfer of \$500,000 from the General Fund in FY2023.

Expenditures:

**DOG PARK CONSTRUCTION FUND
OPERATING BUDGET**

FUND 4990

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE - BEGINNING	<u>\$ 5,090</u>	<u>\$ 5,352</u>	<u>\$ 5,652</u>	<u>\$ 5,579</u>	<u>\$ 5,829</u>
REVENUES:					
LOCAL CONTRIBUTIONS	\$ -	\$ -	\$ 5,000	\$ -	\$ -
INTEREST	<u>262</u>	<u>227</u>	<u>-</u>	<u>250</u>	<u>250</u>
TOTAL REVENUE	<u>\$ 262</u>	<u>\$ 227</u>	<u>\$ 5,000</u>	<u>\$ 250</u>	<u>\$ 250</u>
EXPENDITURES:					
COST ALLOCATION CHARGE	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY	<u>-</u>	<u>-</u>	<u>5,000</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,000</u>	<u>\$ -</u>	<u>\$ -</u>
FUND BALANCE - ENDING	\$ 5,352	\$ 5,579	\$ 5,652	\$ 5,829	\$ 6,079
LESS:					
NONSPENDABLE	-	-	-	-	-
RESTRICTED	<u>5,352</u>	<u>5,579</u>	<u>5,652</u>	<u>5,829</u>	<u>6,079</u>
COMMITTED	-	-	-	-	-
ASSIGNED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
UNASSIGNED	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

DOG PARK CONSTRUCTION FUND BUDGET NARRATIVE

The Dog Park construction occurred in FY12 and FY13. Donations were received and fund-raisers were conducted to raise the necessary funding for the construction. Other donations are used for upgrades and maintenance.

Revenues

Estimated revenues for FY 27 are \$250 for interest earnings.

Expenditures

Estimated Dog Park expenditures for FY 27 are \$0.

**CAPITAL REPLACEMENT FUND
OPERATING BUDGET**

FUND 6400 - 6410

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE - BEGINNING	\$ 6,405,015	\$ 7,449,924	\$ 8,392,275	\$ 8,965,338	\$ 10,820,316
REVENUES:					
TRANSFERS IN	\$ 2,211,384	\$ 2,365,585	\$ 2,546,837	\$ 2,546,837	\$ 2,447,100
INTEREST EARNINGS	317,734	301,215	234,562	300,000	328,387
REFUNDS/REIMBURSEMENTS	-	11,193	1,080	-	-
CS STATE OF MT					
SALE OF EQUIPMENT	<u>12,025</u>	<u>87,289</u>	<u>-</u>	<u>50,000</u>	<u>2,901</u>
TOTAL REVENUE	\$ 2,541,143	\$ 2,765,282	\$ 2,782,479	\$ 2,896,837	\$ 2,778,388
EXPENDITURES:					
CHARGE FOR SERVICES	\$ 6,182	\$ 6,984	\$ 4,881	\$ 6,827	\$ 5,646
TECHNOLOGY EQUIPMENT	-	-	-	-	-
CAPITAL-TECHNOLOGY EQUIP	6,815	79,866	248,875	609,516	-
CAPITAL	1,483,237	1,163,018	701,174	425,516	868,491
TRANSFER OUT to POL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>508,000</u>
TOTAL EXPENDITURES	\$ 1,496,234	\$ 1,249,868	\$ 954,930	\$ 1,041,859	\$ 1,382,137
FUND BALANCE - ENDING	\$ 7,449,924	\$ 8,965,338	\$ 10,219,824	\$ 10,820,316	\$ 12,216,567
LESS:					
COMMITTED	<u>7,449,924</u>	<u>8,965,338</u>	<u>10,219,824</u>	<u>10,820,316</u>	<u>12,216,567</u>
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL REPLACEMENT FUND BUDGET NARRATIVE

This fund is used for equipment replacement for governmental funds. The equipment budgeted in FY 2027 was approved through the Equipment Replacement Program (ERP) and adopted by City Council. The revenue source for this fund is through contributions from each governmental fund based on the department's share of the 20-year equipment replacement. Also, starting in FY19, technology equipment that is unique to the P.S Fund will be funded and purchased through an ERP-Tech Fund.

Revenues

No significant changes.

Capital

Equipment is scheduled to be replaced in FY 2027 in the amount of \$868,491. Within the Public Safety Technology Equip Replacement Fund is a TF back to Police of \$508,000 for equipment costs paid out Fund 1500.

ENTERPRISE FUNDS

ENTERPRISE FUNDS

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the government's council is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the government's council has decided that periodic determination of net income is appropriate for accountability purposes. The City's enterprise funds and their purposes are:

The **Water Fund** accounts for the operations of the City water system.

The **Wastewater Fund** accounts for the operations of the City wastewater system.

The **Parking Fund** accounts for the operations of the City parking operation.

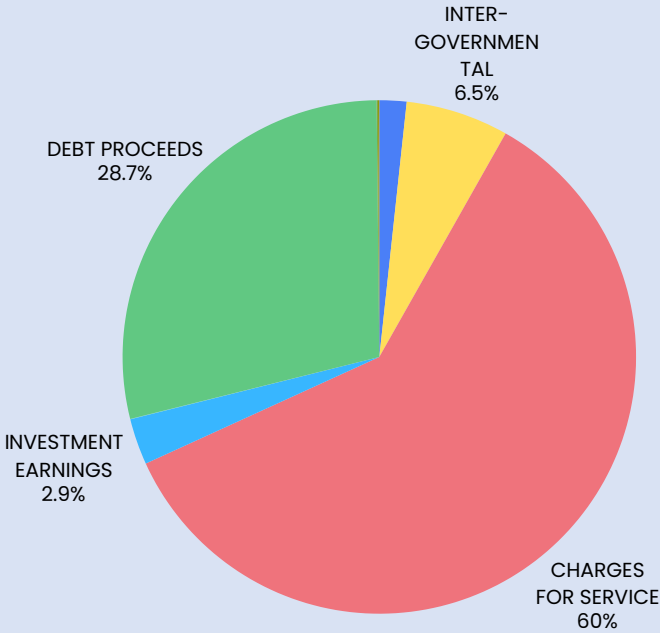
The **Solid Waste Fund** accounts for the operations of the City garbage collection and landfill activities.

The **Airport Fund** accounts for the Billings Logan International Airport operations and for all the resources received and used for acquisition and development of airport capital improvements and equipment.

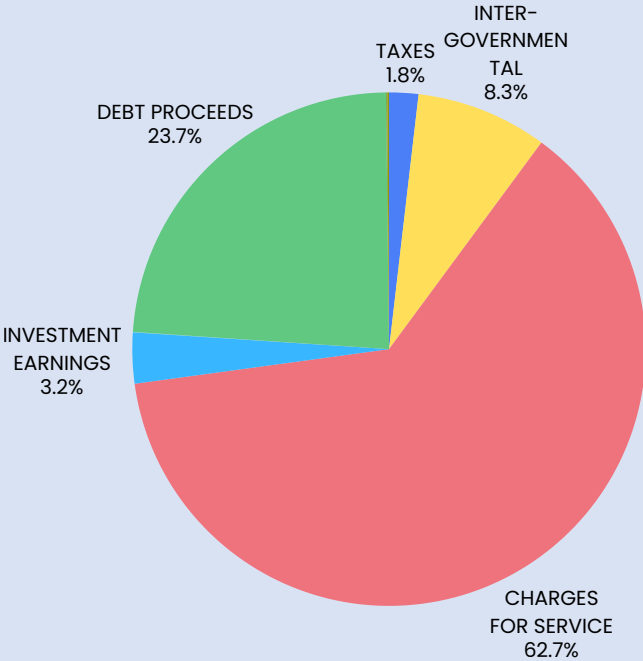
The **Transit Fund** accounts for the operations of the City public transportation system.

**ENTERPRISE FUNDS
SUMMARY OF REVENUES**

Fiscal Year 2027

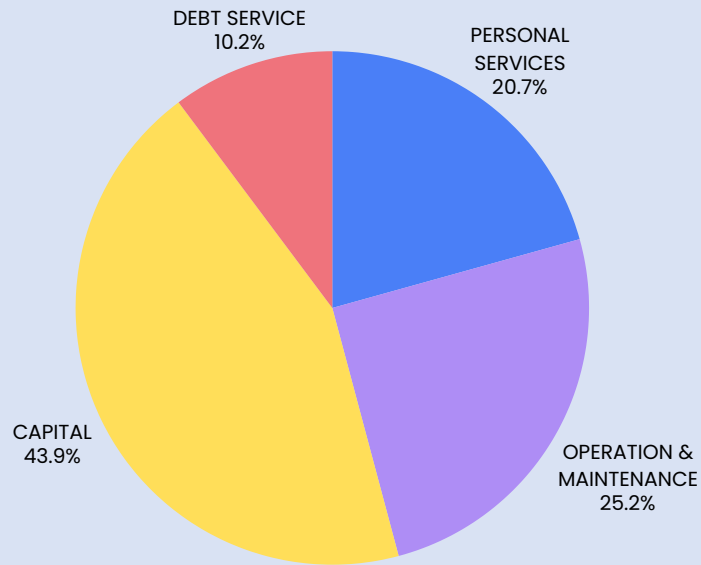


Fiscal Year 2026

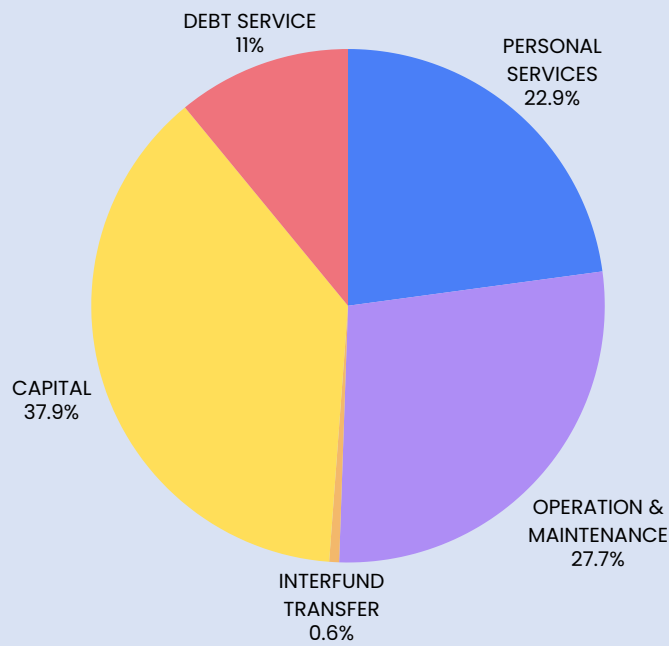


ENTERPRISE FUNDS SUMMARY OF EXPENDITURES

Fiscal Year 2027



Fiscal Year 2026



**ENTERPRISE FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	WATER	WASTE- WATER	PARKING	AMEND PARK REC CENTER	SOLID WASTE	AIRPORT	TRANSIT
WORKING CAPITAL -BEGINNING	<u>\$ 5,822,777</u>	<u>\$ 14,440,024</u>	<u>\$ 2,853,910</u>	<u>\$ -</u>	<u>\$ 9,661,356</u>	<u>\$ 30,154,947</u>	<u>\$ 6,561,920</u>
REVENUE:							
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,203,348
LICENSES & PERMITS	-	-	7,200	-	-	-	-
INTER-GOVERNMENTAL	-	-	-	-	-	7,500,000	4,688,889
CHARGES FOR SERVICE	39,250,756	25,806,990	2,205,600	660,000	26,734,800	17,254,811	927,600
FINES & FORFEITS	-	-	155,650	-	-	-	-
INVESTMENT EARNINGS	2,800,500	665,000	85,000	2,000	562,000	1,016,000	338,008
INTERFUND TRANSFERS	-	-	45,950	-	-	-	-
DEBT PROCEEDS	40,000,000	-	-	-	14,000,000	-	-
MISCELLANEOUS	-	-	4,600	100,000	-	43,000	16,700
TOTAL REVENUE	<u>\$ 82,051,256</u>	<u>\$ 26,471,990</u>	<u>\$ 2,504,000</u>	<u>\$ 762,000</u>	<u>\$ 41,296,800</u>	<u>\$ 25,813,811</u>	<u>\$ 9,174,545</u>
EXPENSES:							
PERSONAL SERVICES	\$ 6,306,271	\$ 5,233,661	\$ 828,222	\$ 392,201	\$ 9,444,004	\$ 6,326,763	\$ 6,456,063
OPERATION & MAINTENANCE	15,975,638	7,494,147	1,247,484	341,300	10,382,252	4,839,925	2,280,106
CAPITAL	21,905,205	10,473,645	79,950	-	21,864,207	18,868,244	1,150,000
DEBT SERVICE	9,292,909	5,331,000	228,870	-	2,076,780	358,200	-
INTERFUND TRANSFERS	-	-	-	-	-	-	-
TOTAL EXPENSES	<u>\$ 53,480,023</u>	<u>\$ 28,532,453</u>	<u>\$ 2,384,526</u>	<u>\$ 733,501</u>	<u>\$ 43,767,243</u>	<u>\$ 30,393,132</u>	<u>\$ 9,886,169</u>
WORKING CAPITAL NOT BUDGETED							
WORKING CAPITAL - ENDING	<u>\$ 34,394,010</u>	<u>\$ 12,379,561</u>	<u>\$ 2,973,384</u>	<u>\$ 28,499</u>	<u>\$ 7,190,913</u>	<u>\$ 25,575,626</u>	<u>\$ 5,850,296</u>
LESS OPERATING RESERVE	<u>6,399,994</u>	<u>2,300,000</u>	<u>300,000</u>	<u>-</u>	<u>4,400,000</u>	<u>1,900,000</u>	<u>1,300,000</u>
LESS BOND/LOAN RESERVE REQUIREMENTS	<u>1,386,571</u>	<u>1,294,468</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,425,000</u>	<u>-</u>
AVAILABLE WORKING CAPITAL	<u>\$ 26,607,445</u>	<u>\$ 8,785,093</u>	<u>\$ 2,673,384</u>	<u>\$ 28,499</u>	<u>\$ 2,790,913</u>	<u>\$ 21,250,626</u>	<u>\$ 4,550,296</u>

**ENTERPRISE FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	APPROVED BUDGET FY 27	APPROVED BUDGET FY 26	INCREASE (DECREASE)	ACTUAL FY 25
WORKING CAPITAL -BEGINNING	<u>\$ 69,494,934</u>	<u>\$ 46,148,699</u>	<u>\$ 23,346,235</u>	<u>\$ 214,589,253</u>
REVENUE:				
TAXES	\$ 3,203,348	\$ 3,101,281	\$ 102,067	\$ 3,073,206
LICENSES & PERMITS	7,200	7,050	150	-
INTER-GOVERNMENTAL	12,188,889	13,946,687	(1,757,798)	24,093,772
CHARGES FOR SERVICE	112,840,557	105,716,708	7,123,849	111,466,184
FINES & FORFEITS	155,650	179,000	(23,350)	185,344
INVESTMENT EARNINGS	5,468,508	5,385,763	82,745	9,044,565
INTERFUND TRANSFERS	45,950	45,947	3	152,740
DEBT PROCEEDS	54,000,000	40,000,000	14,000,000	-
MISCELLANEOUS	<u>164,300</u>	<u>146,640</u>	<u>17,660</u>	<u>1,710,281</u>
TOTAL REVENUE	<u>\$ 188,074,402</u>	<u>\$ 168,529,076</u>	<u>\$ 19,545,326</u>	<u>\$ 149,728,377</u>
EXPENSES:				
PERSONAL SERVICES	\$ 34,987,185	\$ 32,760,344	\$ 2,226,841	\$ 30,217,433
OPERATION & MAINTENANCE	42,560,852	39,671,560	2,889,292	35,264,798
CAPITAL	74,341,251	54,272,783	20,068,468	86,343,288
DEBT SERVICE	17,287,759	15,690,581	1,597,178	5,747,195
INTERFUND TRANSFERS	<u>-</u>	<u>888,703</u>	<u>(888,703)</u>	<u>426,543</u>
TOTAL EXPENSES	<u>\$ 169,177,047</u>	<u>\$ 143,283,971</u>	<u>\$ 25,893,076</u>	<u>\$ 157,999,257</u>
WORKING CAPITAL NOT BUDGETED				10,181,266
WORKING CAPITAL - ENDING	<u>\$ 88,392,289</u>	<u>\$ 71,393,804</u>	<u>\$ 16,998,485</u>	<u>\$ 216,499,639</u>
LESS OPERATING RESERVE	16,599,994	15,077,000	1,522,994	13,381,875
LESS BOND/LOAN RESERVE REQUIREMENTS	<u>5,106,039</u>	<u>5,255,000</u>	<u>(148,961)</u>	<u>17,879,550</u>
AVAILABLE WORKING CAPITAL	<u>\$ 66,686,256</u>	<u>\$ 51,061,804</u>	<u>\$ 15,624,452</u>	<u>\$ 185,238,214</u>

**WATER FUND
OPERATING BUDGET**

FUNDS 5020-5090,4160,8700

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	\$ 61,987,139	\$ 136,177,471	\$ (13,009,381)	\$ 114,618,598	\$ 5,822,777
REVENUES:					
WATER SALES	\$ 30,333,561	\$ 36,057,894	\$ 31,897,000	\$ 34,463,000	\$ 36,036,100
FIRE HYDRANT CHARGES	536,065	211,844	520,000	550,000	564,000
WATER SERVICE LINE INS.	451,684	503,597	480,000	480,000	489,600
OTHER CHARGES FOR SERV.	420,392	309,556	410,000	288,194	293,760
LATE PAYMENT CHARGES	40,716	-	40,000	30,000	30,000
SYSTEM DEVELOPMENT FEE	1,309,023	2,422,472	1,400,000	2,000,000	1,800,000
CONTRIBUTIONS	5,488	-	-	-	-
STATE FEE	63,329	63,932	65,000	65,977	67,296
DEBT PROCEEDS	-	-	40,000,000	-	40,000,000
ARPA FEMA GRANTS	5,909,005	6,022,738	-	6,731,895	-
MISCELLANEOUS	881,948	571,338	15,000	264,129	-
TRANSFERS IN	48,774	5,899	-	-	-
SALE OF EQUIPMENT/LAND	1,650	17,952	-	1,500	-
INTEREST ON INVESTMENTS	6,439,118	5,377,660	3,266,500	3,639,161	2,770,500
TOTAL REVENUE	\$ 46,440,753	\$ 51,564,882	\$ 78,093,500	\$ 48,513,856	\$ 82,051,256
EXPENSES:					
ADMINISTRATION	\$ 2,508,317	\$ 3,589,858	\$ 3,229,112	\$ 2,975,284	\$ 3,321,284
FISCAL SERVICES	2,099,440	2,185,559	294,946	288,615	302,037
TREATMENT PLANT	6,595,543	6,633,783	10,920,211	10,470,275	12,081,932
DISTRIB/COLLECT/METERS	2,728,015	2,904,053	5,068,190	4,933,452	5,324,994
ENVIRONMENTAL AFFAIRS	-	-	-	-	901,661
CAPITAL	25,312,868	51,801,910	10,269,376	130,262,547	21,905,205
WATER SERVICE INS. PROG	357,828	195,243	350,000	382,372	350,000
BOND PRINCIPAL	-	-	3,195,000	3,195,000	4,100,000
BOND INTEREST	3,658,062	3,184,216	4,802,133	4,802,133	5,192,909
TOTAL EXPENSES	\$ 43,260,073	\$ 70,494,622	\$ 38,128,968	\$ 157,309,677	\$ 53,480,022
W.C. CHANGES NOT BUDGETED	71,009,652	(2,629,133)	-	-	-
WORKING CAPITAL - ENDING	\$ 136,177,471	\$ 114,618,598	\$ 26,955,151	\$ 5,822,777	\$ 34,394,011
LESS OPERATING RESERVE	4,020,000	4,020,000	5,362,850	\$ 5,143,499	6,056,471
LESS SRF LOAN RESERVE	1,386,571	1,386,571	1,385,000	1,386,571	1,386,571
AVAILABLE WORKING CAPITAL	\$ 130,770,900	\$ 109,212,027	\$ 20,207,301	\$ (707,293)	\$ 26,950,969

WASTEWATER FUND OPERATING BUDGET					
FUNDS 5120,5130,5170-5190,4210	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	\$ 30,568,505	\$ 25,859,725	\$ 14,934,719	\$ 30,296,175	\$ 14,434,024
REVENUES:					
WASTEWATER CHARGES	\$ 22,454,189	\$ 25,429,523	\$ 24,222,600	\$ 23,360,600	\$ 24,062,600
PERMITS	47,610	59,580	57,000	47,000	57,000
OTHER CHARGES FOR SERV.	328,202	370,000	396,000	396,000	-
WHOLESALE SURCHARGE	93,833	129,604	162,000	128,000	131,840
LATE PAYMENT CHARGES	44,576	-	45,000	35,000	35,000
SYSTEM DEVELOPMENT FEE	1,432,568	1,893,673	1,500,000	1,790,000	1,500,000
STATE FEE	23,128	76,177	55,000	55,000	55,550
CONTRIBUTIONS/DONATIONS	18,307	1,679	-	-	-
SPECIAL ASSESSMENTS	16,446	606	-	-	-
FEMA GRANT	-	45,526	-	-	-
ARMY CORPS OF ENGINEERS GR	200,000	-	-	-	-
MISCELLANEOUS	266,247	904,585	-	4,158	-
SALE OF EQUIPMENT	13,050	-	-	-	-
BOND REVENUE	-	-	-	-	-
TRANSFERS IN-OTHER FUNDS	19,009	-	-	-	-
INTEREST ON INVESTMENTS	1,506,485	1,048,777	575,000	1,076,319	630,000
TOTAL REVENUE	\$ 26,463,650	\$ 29,959,730	\$ 27,012,600	\$ 26,892,078	\$ 26,471,990
EXPENSES:					
ADMINISTRATION	\$ 1,898,254	\$ 2,050,101	\$ 2,460,864	\$ 2,370,864	\$ 2,560,440
FISCAL SERVICES	409,250	88,759	78,681	78,597	85,179
TREATMENT PLANT	6,863,746	6,831,141	7,265,849	8,559,718	6,688,352
COLLECTION SYSTEM	2,226,195	2,308,000	2,524,349	2,539,103	2,596,111
ENVIRONMENTAL AFFAIRS	412,985	534,894	589,914	623,327	797,725
REPLACEMENT EXPEND.	14,423,146	8,462,907	11,591,549	23,250,119	10,473,645
TRANSFERS OUT	-	-	-	1,500	-
BOND PRINCIPAL	-	-	3,265,000	3,265,000	3,265,000
BOND INTEREST	1,904,313	1,778,067	2,066,000	2,066,000	2,066,000
TOTAL EXPENSES	\$ 28,137,889	\$ 22,053,869	\$ 29,842,206	\$ 42,754,229	\$ 28,532,452
W.C. CHANGES NOT BUDGETED	(3,034,541)	(3,469,411)	-	-	-
WORKING CAPITAL - ENDING	\$ 25,859,725	\$ 30,296,175	\$ 12,105,113	\$ 14,434,024	\$ 12,373,562
LESS OPERATING RESERVE	2,180,000	2,180,000	2,325,800	2,550,890	2,309,605
LESS SRF LOAN RESERVE	1,444,526	1,444,526	1,445,000	1,441,983	1,294,468
AVAILABLE WORKING CAPITAL	\$ 22,235,199	\$ 26,671,649	\$ 8,334,313	\$ 10,441,151	\$ 8,769,489

**PARKING FUND
OPERATING BUDGET**

FUND 5210

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	<u>\$ 1,042,342</u>	<u>\$ 1,729,161</u>	<u>\$ 2,141,161</u>	<u>\$ 2,030,203</u>	<u>\$ 2,853,910</u>
REVENUES:					
PARKING METER INCOME	\$ 535,193	\$ 563,814	\$ 526,300	\$ 563,542	\$ 529,350
VIOLATIONS	117,401	185,344	179,000	173,503	155,650
SURFACE LOTS	43,057	44,578	-	14,759	18,400
PARK 1 - GARAGE	298,932	334,586	348,500	316,085	325,500
PARK 1 - STORE RENTAL	60,582	-	-	-	-
PARK 2	710,945	783,270	766,006	803,905	793,100
PARK 3	314,795	301,033	323,000	266,673	281,400
EMPIRE PARKING GARAGE	271,630	268,184	282,000	255,507	262,450
INVESTMENT EARNINGS	79,436	89,504	67,553	81,000	85,000
SALE OF CAPITAL	-	-	-	888,703	-
VEHICLE PERMITS	28,429	18,117	7,050	6,733	7,200
TIF TRANSFER	130,000	139,542	145,947	45,000	45,950
TRANSFER IN	4,000	2,300	-	-	-
MISC. REVENUE	<u>2,416</u>	<u>10,937</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 2,596,816</u>	<u>\$ 2,741,209</u>	<u>\$ 2,645,356</u>	<u>\$ 3,415,410</u>	<u>\$ 2,504,000</u>
	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
EXPENSES:					
ADMINISTRATION	\$ 256,590	\$ 272,552	\$ 1,186,837	\$ 303,697	\$ 331,982
ENFORCEMENT	292,540	301,102	285,706	310,947	324,490
METER COLLECT. & MAINT.	192,134	317,777	281,530	207,373	309,011
SURFACE LOTS	14,015	26,403	-	7,646	18,068
PARK 1 - GARAGE	162,869	169,073	205,032	135,602	138,828
PARK 1 - STORE RENTAL	24,769	-	-	-	-
PARK 2	233,816	259,809	303,089	312,800	475,611
PARK 3	142,817	160,308	335,072	212,215	261,886
EMPIRE PARKING GARAGE	162,150	168,999	162,786	165,720	215,830
TRANSFER OUT	-	948	-	888,703	-
DEBT SERVICE-PRINCIPAL	-	-	193,407	-	175,208
DEBT SERVICE-INTEREST	69,288	59,352	62,376	47,000	53,662
CONSTRUCTION & CAPITAL	<u>113,472</u>	<u>503,844</u>	<u>301,700</u>	<u>-</u>	<u>79,950</u>
TOTAL EXPENSES	<u>\$ 1,664,460</u>	<u>\$ 2,240,167</u>	<u>\$ 3,317,535</u>	<u>\$ 2,591,703</u>	<u>\$ 2,384,526</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>(245,537)</u>	<u>(200,000)</u>	<u>\$ -</u>	<u>-</u>	<u>\$ -</u>
WORKING CAPITAL - ENDING	<u>\$ 1,729,161</u>	<u>\$ 2,030,203</u>	<u>\$ 1,468,982</u>	<u>\$ 2,853,910</u>	<u>\$ 2,973,384</u>
LESS OPERATING RESERVE	<u>237,072</u>	<u>268,315</u>	<u>300,000</u>	<u>265,000</u>	<u>330,000</u>
AVAILABLE WORKING CAPITAL	<u>\$ 1,492,089</u>	<u>\$ 1,761,888</u>	<u>\$ 1,168,982</u>	<u>\$ 2,588,910</u>	<u>\$ 2,643,384</u>

**AMEND PARK REC CENTER - ARC
OPERATING BUDGET**

FUND 5300

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
REVENUES:					
INTER GOVERNMENTAL	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICE	-	-	-	-	460,000
CONTRIBUTIONS-DONATIONS	-	-	-	-	300,000
INTEREST ON INVESTMENTS	-	-	-	-	2,000
TRANSFERS IN	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 762,000</u>
EXPENSES:					
PERSONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ 392,201
OPERATIONS & MAINTENANCE	-	-	-	-	341,300
CAPITAL	-	-	-	-	-
TRANSFERS OUT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 733,501</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL - ENDING	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 28,499</u>
AVAILABLE WORKING CAPITAL	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 28,499</u>

**SOLID WASTE FUND
OPERATING BUDGET**

FUNDS 5410,5420,5440,5450

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	\$ 17,824,881	\$ 15,261,563	\$ 10,099,148	\$ 13,568,453	\$ 9,661,356
REVENUES:					
GARBAGE COLLECTION-RES	\$ 6,711,095	\$ 8,086,816	\$ 7,696,000	\$ 7,600,000	\$ 8,284,000
GARBAGE COLLECTION-COMM	5,451,907	6,689,613	6,448,000	6,500,000	7,085,000
COLLECTION-BILLED	1,822,011	1,856,209	1,877,000	1,855,000	2,022,000
LANDFILL CHARGES	7,537,745	7,856,040	8,203,000	8,331,580	9,183,000
MISC CHARGE FOR SERVICES	170,673	133,004	150,000	160,317	160,800
SURCHARGES	3,473	5,093	-	-	-
SPECIAL ASSESSMENTS	4,874	522	-	-	-
INTEREST ON INVSTMNT/LOANS	1,007,998	906,037	508,000	599,753	562,000
SALE OF SURPLUS EQUIP/LAND	-	9,859	-	6,000	-
DEBT PROCEEDS	-	-	-	-	14,000,000
TRANSFERS IN	59,042	-	-	-	-
REFUNDS/REIMBURSEMENTS	330	1,643	-	1,611	-
TOTAL REVENUE	\$ 22,769,148	\$ 25,544,836	\$ 24,882,000	\$ 25,054,261	\$ 41,296,800
EXPENSES:					
ADMINISTRATION	\$ 2,098,647	\$ 1,882,906	\$ 1,954,463	\$ 1,889,734	\$ 2,035,353
TRANSFER OUT-FACILITIES	143,743	-	-	-	-
TRANSFER OUT-GEN FUND		425,595	-	-	-
COLLECTION	11,602,176	16,826,802	15,432,281	14,663,980	15,511,095
LANDFILL	11,421,152	7,094,157	10,235,788	12,407,644	26,220,795
TOTAL EXPENSES	\$ 25,265,718	\$ 26,229,460	\$ 27,622,532	\$ 28,961,358	\$ 43,767,243
WORKING CAP. CHANGES NOT BUDGETED	(66,748)	(1,008,486)	-	-	-
WORKING CAPITAL - ENDING	\$ 15,261,563	\$ 13,568,453	\$ 7,358,616	\$ 9,661,356	\$ 7,190,913
LESS OPERATING RESERVE	5,260,000	5,260,000	4,247,000	6,371,499	4,400,000 *
LESS DEBT RESERVE	-	-	-	-	-
AVAILABLE WORKING CAPITAL	\$ 10,001,563	\$ 8,308,453	\$ 3,111,616	\$ 3,289,857	\$ 2,790,913

**The reserve for solid waste was initially established at 44% of operating revenues which was the amount needed when solid waste collection fees were billed on the annual tax statement and revenues were only received twice per year. The collection fees are now billed on the monthly utility bill and the reserve needs to be modified to 22%. Starting in FY2023 the operating reserve needed will be reduced from 44% to 22%.*

FUNDS 5600-5690 & 4050-4090

**AIRPORT FUND
OPERATING BUDGET**

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	<u>\$ 23,446,631</u>	<u>\$ 26,846,486</u>	<u>\$ 30,236,148</u>	<u>\$ 30,236,148</u>	<u>\$ 30,154,947</u>
REVENUES:					
CHARGE FOR SERVICES	\$ 12,511,636	\$ 13,715,326	\$ 14,349,853	\$ 14,480,000	\$ 14,397,811
FEDERAL/STATE GRANT REVENUE	11,771,050	7,804,289	7,628,480	9,200,000	7,500,000
PFC REVENUE	1,772,110	1,608,006	1,875,000	1,750,000	1,950,000
CFC REVENUE	790,506	864,336	820,000	835,000	907,000
INVESTMENT INTEREST	1,525,182	1,329,218	642,276	1,050,000	1,016,000
SALE OF EQUIPMENT/LAND	-	-	-	-	-
REFUNDS/REIMBURSEMENTS	<u>100,035</u>	<u>77,453</u>	<u>84,940</u>	<u>90,000</u>	<u>43,000</u>
TOTAL REVENUE	<u>\$ 28,470,519</u>	<u>\$ 25,398,628</u>	<u>\$ 25,400,549</u>	<u>\$ 27,405,000</u>	<u>\$ 25,813,811</u>
EXPENSES:					
ADMINISTRATION	\$ 1,950,674	\$ 2,406,945	\$ 2,837,071	\$ 2,375,000	\$ 2,916,398
BUILDING MAINTENANCE	2,195,992	2,328,302	2,607,707	2,255,000	2,864,662
AIRFIELD MAINTENANCE	1,658,414	1,626,553	1,748,170	1,530,000	1,737,820
AIRPORT POLICE	1,027,874	1,146,480	1,250,068	1,170,000	1,427,143
AIRCRAFT RESCUE FIREFIGHTING	1,245,793	1,358,565	1,383,370	1,205,000	1,370,932
BUSINESS PARK	177,959	188,450	352,056	160,000	342,526
CAR RENTAL FUELING	393,021	323,877	332,841	362,000	320,000
CAR WASH FACILITY O&M	208,676	207,140	181,471	175,000	187,207
AIRPORT AIP GRANT PROJECTS	14,089,416	7,470,344	18,422,186	8,200,000	16,908,244
AIRPORT PFC PROJECTS	-	2,909,282	2,000,000	4,983,000	-
AIRPORT CFC PROJECTS	-	21,012	-	25,000	-
CAPITAL OUTLAY	472,725	594,584	1,603,022	3,400,000	1,960,000
DEBT SERVICE-PRINCIPAL	-	-	423,365	1,555,658	305,000
DEBT SERVICE-INTEREST	<u>120,683</u>	<u>124,794</u>	<u>118,300</u>	<u>90,543</u>	<u>53,200</u>
TOTAL EXPENSES	<u>\$ 23,541,227</u>	<u>\$ 20,706,328</u>	<u>\$ 33,259,627</u>	<u>\$ 27,486,201</u>	<u>\$ 30,393,132</u>
WORKING CAPITAL CHANGES NOT BUDGETED:	<u>(1,529,437)</u>	<u>(1,302,638)</u>	-	-	-
WORKING CAPITAL - ENDING	<u>\$ 26,846,486</u>	<u>\$ 30,236,148</u>	<u>\$ 22,377,070</u>	<u>\$ 30,154,947</u>	<u>\$ 25,575,626</u>
LESS OPERATING RESERVE	<u>1,480,000</u>	<u>1,480,000</u>	<u>1,818,000</u>	<u>1,818,000</u>	<u>1,900,000</u>
LESS REVENUE BOND RESERVE	<u>2,425,000</u>	<u>2,425,000</u>	<u>2,425,000</u>	<u>425,000</u>	<u>2,425,000</u>
AVAILABLE WORKING CAPITAL	<u>\$ 22,941,486</u>	<u>\$ 26,331,148</u>	<u>\$ 18,134,070</u>	<u>\$ 27,911,947</u>	<u>\$ 21,250,626</u>

TRANSIT FUND OPERATING BUDGET					
FUNDS 5710,5720,4110,4120,2040	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	\$ 6,888,083	\$ 8,714,847	\$ 6,659,981	\$ 7,181,875	\$ 6,561,920
REVENUES:					
STATE AND FEDERAL GRANTS	\$ 5,029,146	\$ 3,975,386	\$ 3,546,254	\$ 3,546,254	\$ 3,397,210
FTA CAPITAL GRANT	2,822,360	5,875,406	2,409,742	2,179,742	920,000
TAX REVENUE	2,648,844	3,073,206	3,101,281	3,090,116	3,203,348
INTER GOVERNMENTAL	335,866	352,021	362,211	362,145	371,679
OPERATING REVENUES	818,338	873,717	891,100	905,766	927,600
INTEREST ON INVESTMENTS	315,857	293,369	241,434	236,378	338,008
MISCELLANEOUS	23,277	44,926	10,050	16,190	10,050
TRANSFER IN	-	4,999	-	-	-
SALE SURPLUS EQUIP	2,549	26,062	36,650	48,000	6,650
TOTAL REVENUE	\$ 11,996,237	\$ 14,519,092	\$ 10,598,722	\$ 10,384,590	\$ 9,174,545
EXPENSES:					
ADMINISTRATION	\$ 1,583,150	\$ 1,260,119	\$ 911,758	\$ 1,025,604	\$ 957,556
OPERATIONS/DRIVERS	3,067,485	3,365,047	3,831,532	3,516,173	3,950,258
OPERATIONS/NON-DRIVERS	451,254	650,156	575,749	505,981	648,228
MAINTENANCE	1,164,217	1,503,355	1,342,619	1,454,341	1,633,909
MARKETING	117,650	121,331	141,041	118,837	135,194
PARATRANSIT	1,181,885	1,282,614	1,326,981	1,281,948	1,363,954
DOWNTOWN TRANSFER CNTR	42,886	67,465	51,473	45,417	47,070
TRANSFER OUT	-	5,000	-	-	-
CAPITAL-LOCAL	-	12,843	-	-	-
CAPITAL - FEDERAL	3,455,639	7,931,148	2,931,950	3,056,244	1,150,000
O & M - LOCAL	-	80,732	-	-	-
TOTAL EXPENSES	\$ 11,064,166	\$ 16,279,810	\$ 11,113,103	\$ 11,004,545	\$ 9,886,169
WORKING CAP. CHANGES NOT BUDGETED	894,693	227,746	-	-	-
WORKING CAPITAL - ENDING	\$ 8,714,847	\$ 7,181,875	\$ 6,145,600	\$ 6,561,920	\$ 5,850,296
LESS: PARTS INVENTORY	-	-	-	174,830	0
OPERATING RESERVE	1,000,000	1,000,000	1,384,117	1,384,117	1,485,000
AVAILABLE WORKING CAPITAL	\$ 7,714,847	\$ 6,181,875	\$ 4,761,483	\$ 5,002,973	\$ 4,365,297

INTERNAL SERVICE FUNDS

INTERNAL SERVICE FUNDS

The internal service fund accounts for activities and services performed for other organizational units within the City. Charges to other City Departments are made on a cost-reimbursement basis to support these activities. The City's internal service funds and their purposes are:

The **Fleet Services Fund** provides for the maintenance and repair of vehicles used in the operation of City services.

The **Central Services Fund** provides postage and copying service used in the operation of City services.

The **Information Technology Fund** provides the City with technology related strategic planning, project management, integration, technology procurement, E-mail, networking, communications, application development, GIS, mapping, overall hardware and software support, vendor relations, and training services.

The **City Health Benefits Fund** accounts for amounts received for use in paying health costs of City employees. Those health care costs are paid directly from this fund.

The **Central Telephone Services Fund** provides for the maintenance and operation of the city-wide telephone system.

The **Radio Communications Fund** provides for the maintenance and operation of the city-wide radio system.

The **Property Insurance Fund** purchases liability insurance from MMIA and property insurance from a third party provider for the City and provides for the cost of claims, deductibles, and equipment damages.

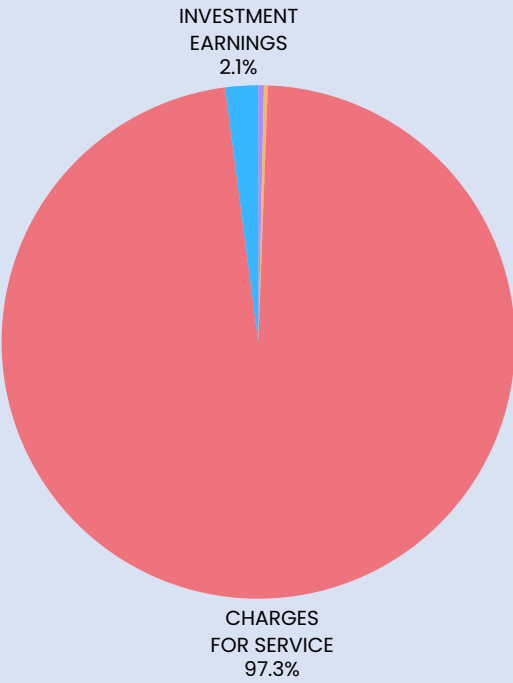
The **Facilities Management Fund** provides operating and maintenance services to the City Hall and Billings Operations Center buildings and provides project management, project specifications, and/or advice to all City departments by request.

The **Public Works Administration Fund** provides administration services to the Public Works operational divisions.

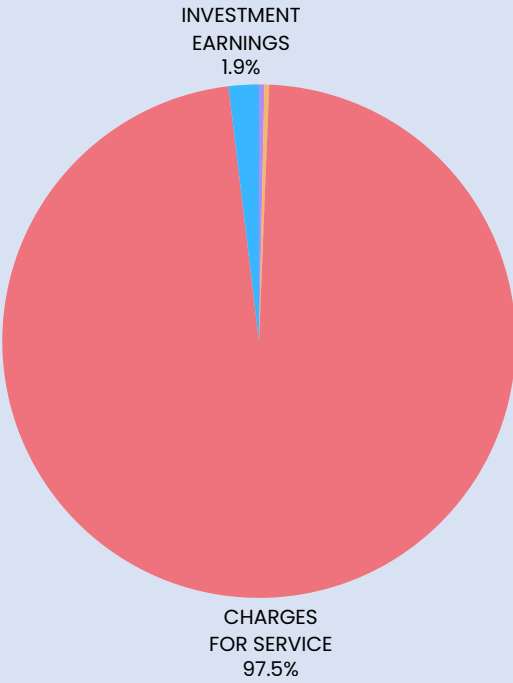
The **Public Works Engineering Fund** provides engineering services to the Public Works projects.

**INTERNAL SERVICE FUNDS
SUMMARY OF REVENUES**

Fiscal Year 2027

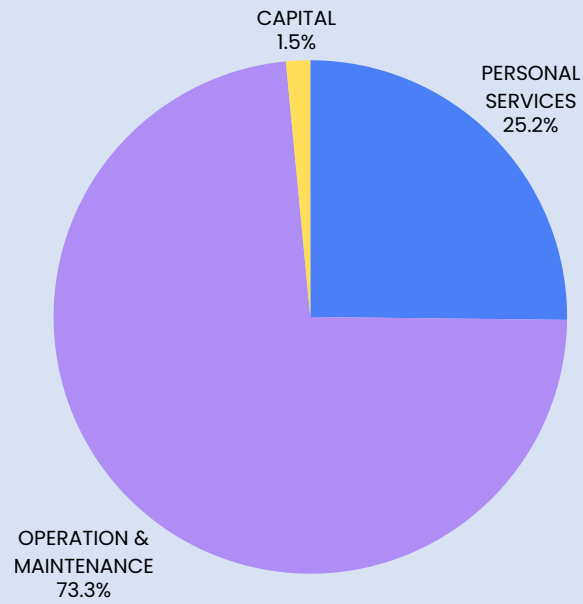


Fiscal Year 2026

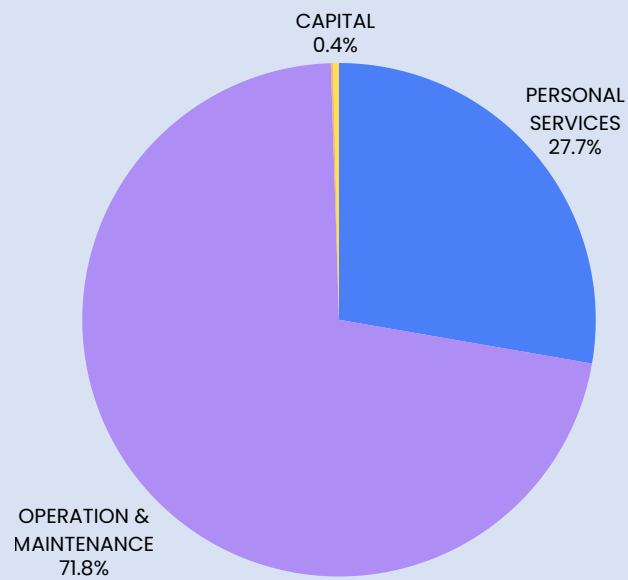


INTERNAL SERVICE FUNDS SUMMARY OF EXPENDITURES

Fiscal Year 2027



Fiscal Year 2026



**INTERNAL SERVICE FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	FLEET SERVICES	CENTRAL SERVICES	INFORMATION TECHNOLOGY	CITY HEALTH BENEFITS	CENTRAL TELEPHONE	RADIO COMMUNICATIONS	PROPERTY INSURANCE	FACILITIES MANAGEMENT
WORKING CAPITAL - BEGINNING	\$ 2,852,895	\$ 200,865	\$ 1,530,052	\$ 5,640,330	\$ 531,847	\$ 1,282,747	\$ (549,066)	\$ 5,527,424
REVENUE:								
SPECIAL ASSESSMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LICENSES & PERMITS	-	-	-	-	-	-	-	-
INTER-GOVERNMENTAL	-	-	-	-	-	-	-	-
CHARGES FOR SERVICE	2,793,180	236,405	4,268,247	15,600,000	462,435	78,861	5,080,768	2,723,751
INVESTMENT EARNINGS	106,009	8,000	50,317	317,581	19,258	35,000	20,179	210,868
INTERFUND TRANSFERS	-	-	-	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	-	-	-
TOTAL REVENUE	\$ 2,899,189	\$ 244,405	\$ 4,318,564	\$ 15,917,581	\$ 481,693	\$ 113,861	\$ 5,100,947	\$ 2,934,619
EXPENSES:								
PERSONAL SERVICES	\$ 1,843,657	\$ -	\$ 2,575,391	\$ 67,000	\$ 195,343	\$ -	\$ 133,315	\$ 563,059
OPERATION & MAINTENANCE	664,604	171,931	1,715,074	21,084,417	269,850	393,780	4,960,847	1,615,379
CAPITAL	80,000	-	85,000	-	242,060	-	-	55,000
DEBT SERVICE	-	-	-	-	-	-	-	-
INTERFUND TRANSFERS	-	-	-	-	-	-	-	-
TOTAL EXPENSES	\$ 2,588,261	\$ 171,931	\$ 4,375,465	\$ 21,151,417	\$ 707,253	\$ 393,780	\$ 5,094,162	\$ 2,233,438
WORKING CAPITAL- ENDING	\$ 3,163,823	\$ 273,339	\$ 1,473,151	\$ 406,494	\$ 306,287	\$ 1,002,828	\$ (542,281)	\$ 6,228,605
WORKING CAPITAL NOT BUDGETED		-	-	-	-	-	-	-
LESS RESERVED/DESIGNATED	928,057	-	1,072,616	-	37,215	-	1,630,132	178,675
UNDESIGNATED WORKING CAPITAL BALANCE ENDING	\$ 2,235,766	\$ 273,339	\$ 400,535	\$ 406,494	\$ 269,072	\$ 1,002,828	\$ (2,172,413)	\$ 6,049,930

**INTERNAL SERVICE FUNDS
SUMMARY
OPERATING BUDGET
FY 27**

	PUBLIC WORKS ADMINISTRATION	PUBLIC WORKS ENGINEERING	APPROVED BUDGET FY 27	APPROVED BUDGET FY 26	INCREASE (DECREASE)	ACTUAL FY 25
WORKING CAPITAL - BEGINNING	\$ 837,154	\$ 393,707	\$ 18,247,955	\$ 18,580,378	\$ (332,423)	\$ 18,856,405
REVENUE:						
SPECIAL ASSESSMENTS	\$ -	\$ 139,000	\$ 139,000	\$ 125,000	\$ 14,000	\$ 106,999
LICENSES & PERMITS	-	96,900	96,900	113,000	(16,100)	111,425
INTER-GOVERNMENTAL	-	-	-	-	-	400,842
CHARGES FOR SERVICE	3,363,630	3,990,000	38,597,277	36,280,470	2,316,807	36,148,477
INVESTMENT EARNINGS	50,000	3,000	820,212	706,319	113,893	953,465
INTERFUND TRANSFERS	-	-	-	-	-	5,050
MISCELLANEOUS	-	-	-	-	-	217,414
TOTAL REVENUE	\$ 3,413,630	\$ 4,228,900	\$ 39,653,389	\$ 37,224,789	\$ 2,428,600	\$ 37,943,672
EXPENSES:						
PERSONAL SERVICES	\$ 2,584,566	\$ 3,316,295	\$ 11,278,626	\$ 11,440,044	\$ (161,418)	\$ 10,098,902
OPERATION & MAINTENANCE	1,165,256	788,073	32,829,211	29,606,608	3,222,603	25,552,052
CAPITAL	57,500	162,141	681,701	157,000	524,701	307,518
DEBT SERVICE	-	-	-	-	-	1,863
INTERFUND TRANSFERS	-	-	-	53,700	(53,700)	111,379
TOTAL EXPENSES	\$ 3,807,322	\$ 4,266,509	\$ 44,789,538	\$ 41,257,352	\$ 3,532,186	\$ 36,071,714
WORKING CAPITAL- ENDING	\$ 443,462	\$ 356,098	\$ 13,111,806	\$ 14,547,815	\$ (1,436,009)	\$ 20,728,363
WORKING CAPITAL NOT BUDGETED	-	-	-	-	-	(245,173)
LESS RESERVED/DESIGNATED	299,986	410,437	4,557,118	4,317,557	239,561	3,973,874
UNDESIGNATED WORKING CAPITAL BALANCE ENDING	\$ 143,476	\$ (54,339)	\$ 8,554,688	\$ 10,230,258	\$ (1,675,570)	\$ 16,509,316

FLEET SERVICES FUND

OPERATING BUDGET

FUND 6010

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	\$ 1,969,858	\$ 2,765,876	\$ 3,043,334	\$ 2,536,021	\$ 2,852,895
REVENUES:					
FLEET SERVICES	\$ 3,528,117	\$ 2,069,333	\$ 2,664,819	\$ 2,254,711	\$ 2,746,392
COURIER	40,752	42,795	45,472	45,472	46,788
INTEREST EARNINGS	121,372	101,499	75,721	70,553	106,009
INTERGOVERNMENTAL	30,564	16,472	-	-	-
MISCELLANEOUS	31,204	40,423	-	66,938	-
TOTAL REVENUE	\$ 3,752,009	\$ 2,270,522	\$ 2,786,012	\$ 2,437,674	\$ 2,899,189
EXPENSES:					
PERSONAL SERVICES	\$ 1,354,843	\$ 1,688,676	\$ 1,843,905	\$ 1,586,253	\$ 1,843,657
MOTOR POOL FACILITIES					
OPERATION & MAINTENANCE	1,325,262	500,521	628,171	481,856	664,604
CAPITAL	-	-	45,000	52,691	80,000
TRANSFERS OUT	165,191	86,981	-	-	-
TOTAL EXPENSES	\$ 2,845,296	\$ 2,276,178	\$ 2,517,076	\$ 2,120,800	\$ 2,588,261
WORKING CAP. CHANGES NOT BUDGETED	(110,695)	(224,199)	-	-	-
WORKING CAPITAL - ENDING	\$ 2,765,876	\$ 2,536,021	\$ 3,312,270	\$ 2,852,895	\$ 3,163,823
LESS OPERATING RESERVE	\$ 991,639	\$ 810,003	\$ 914,668	\$ 765,200	\$ 928,057
AVAILABLE WORKING CAPITAL	\$ 1,774,237	\$ 1,726,018	\$ 2,397,602	\$ 2,087,695	\$ 2,235,766

CENTRAL SERVICES FUND OPERATING BUDGET					
FUND 6050	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL-BEGINNING	<u>\$ 222,453</u>	<u>\$ 250,280</u>	<u>\$ 128,712</u>	<u>\$ 139,122</u>	<u>\$ 200,865</u>
REVENUES:					
MAIL SERVICE	\$ 64,389	\$ 61,060	\$ 70,040	\$ 70,040	\$ 70,000
DUPLICATION	42,354	84,039	167,698	124,519	166,405
INTEREST EARNINGS	<u>12,363</u>	<u>10,250</u>	<u>8,547</u>	<u>26,926</u>	<u>8,000</u>
TOTAL REVENUE	<u>\$ 119,106</u>	<u>\$ 155,349</u>	<u>\$ 246,285</u>	<u>\$ 221,485</u>	<u>\$ 244,405</u>
EXPENSES:					
MAIL SERVICE	\$ 58,305	\$ 61,511	\$ 70,040	\$ 70,040	\$ 70,000
DUPLICATION	<u>32,974</u>	<u>204,996</u>	<u>200,822</u>	<u>89,702</u>	<u>101,931</u>
TOTAL EXPENSES	<u>\$ 91,279</u>	<u>\$ 266,507</u>	<u>\$ 270,862</u>	<u>\$ 159,742</u>	<u>\$ 171,931</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL-ENDING	<u>\$ 250,280</u>	<u>\$ 139,122</u>	<u>\$ 104,135</u>	<u>\$ 200,865</u>	<u>\$ 273,339</u>

CENTRAL TELEPHONE SERVICES FUND

OPERATING BUDGET

FUND 6060

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL-BEGINNING	\$ 319,602	\$ 393,606	\$ 437,034	\$ 442,538	\$ 531,847
REVENUES:					
CHARGE FOR SERVICES	\$ 461,832	\$ 471,816	\$ 471,034	\$ 440,249	\$ 462,435
INTERGOVERNMENTAL	4,285	2,396	-	-	-
INTEREST EARNINGS	19,292	19,041	13,756	12,840	19,258
OTHER INCOME	29	65	-	157	-
TOTAL REVENUE	\$ 485,438	\$ 493,318	\$ 484,790	\$ 453,246	\$ 481,693
EXPENSES:					
PERSONAL SERVICES	\$ 191,271	\$ 201,801	\$ 196,708	\$ 178,288	\$ 195,343
OPERATIONS & MAINTENANCE	228,298	244,208	275,422	185,649	269,850
CAPITAL	-	-	-	-	242,060
TOTAL EXPENSES	\$ 419,569	\$ 446,009	\$ 472,130	\$ 363,937	\$ 707,253
WORKING CAP. CHANGES NOT BUDGETED	8,135	1,623	-	-	-
WORKING CAPITAL-ENDING	\$ 393,606	\$ 442,538	\$ 446,694	\$ 531,847	\$ 306,287
LESS OPERATING RESERVE	33,566	35,681	37,770	29,115	37,215
AVAILABLE WORKING CAPITAL	\$ 360,040	\$ 406,857	\$ 411,924	\$ 502,732	\$ 269,072

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
TELECOMMUNICATIONS SYSTEM MANAGER	1.0	1.0	1.0	1.0
IT DIRECTOR	0.1	0.1	0.1	0.1
IT SECURITY ENGINEER	0.1	0.1	0.1	0.1
IT ADMINISTRATIVE SUPPORT II	0.2	0.2	0.2	0.2
TOTAL	1.4	1.4	1.4	1.4

RADIO COMMUNICATIONS FUND OPERATING BUDGET					
FUND 6070	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL-BEGINNING	<u>\$ 663,052</u>	<u>\$ 945,373</u>	<u>\$ 1,165,908</u>	<u>\$ 1,188,121</u>	<u>\$ 1,282,747</u>
REVENUES:					
CHARGES FOR SERVICE	\$ 333,516	\$ 218,436	\$ 85,716	\$ 85,716	\$ 78,861
TRANSFER FROM GENERAL FUND					
SALE OF EQUIPMENT					
INTEREST EARNINGS	42,778	45,657	32,520	43,905	35,000
OTHER	<u>490</u>	<u>6</u>	<u>-</u>	<u>5</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 376,784</u>	<u>\$ 264,099</u>	<u>\$ 118,236</u>	<u>\$ 129,626</u>	<u>\$ 113,861</u>
EXPENSES					
OPERATIONS & MAINTENANCE	\$ 27,173	\$ 21,351	\$ 394,813	\$ 35,000	\$ 393,780
CAPITAL	<u>67,290</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENSES	<u>\$ 94,463</u>	<u>\$ 21,351</u>	<u>\$ 394,813</u>	<u>\$ 35,000</u>	<u>\$ 393,780</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL-ENDING	<u>\$ 945,373</u>	<u>\$ 1,188,121</u>	<u>\$ 889,331</u>	<u>\$ 1,282,747</u>	<u>\$ 1,002,828</u>

RADIO COMMUNICATIONS FUND BUDGET NARRATIVE

The 800MHz Radio Systems budget is an internal service fund comprised of all City departments utilizing the 800 MHz system. User departments fund the operation and maintenance charges for the base system, and the oversight of the expenditure budget is maintained by Fire Department / 9-1-1 Center personnel.

Revenues

No significant changes.

Expenses

No significant changes

Capital

None

INFORMATION TECHNOLOGY FUND OPERATING BUDGET					
FUND 6200	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL-BEGINNING	\$ 763,201	\$ 901,250	\$ 844,245	\$ 1,278,771	\$ 1,530,052
REVENUES:					
CHARGE FOR SERVICES	\$ 3,492,546	\$ 3,857,281	\$ 4,008,684	\$ 3,657,831	\$ 4,268,247
INTEREST EARNINGS	59,203	50,388	35,941	40,239	50,317
INTERGOVERNMENTAL	55,582	28,575	-	-	-
OTHER	59,178	162,464	-	149,655	-
TRANSFERS	2,000	-	-	-	-
TOTAL REVENUE	\$ 3,668,509	\$ 4,098,708	\$ 4,044,625	\$ 3,847,725	\$ 4,318,564
EXPENSES:					
PERSONAL SERVICES	\$ 2,422,166	\$ 2,184,350	\$ 2,461,842	\$ 1,961,176	\$ 2,575,391
OPERATIONS & MAINTENANCE	1,062,655	1,390,064	1,556,773	1,635,268	1,715,074
CAPITAL	67,088	-	-	-	85,000
PRINCIPAL	-	-	-	-	-
INTEREST	3,687	1,863	-	-	-
TRANSFER OUT	-	24,398	-	-	-
TOTAL EXPENSES	\$ 3,555,596	\$ 3,600,675	\$ 4,018,615	\$ 3,596,444	\$ 4,375,465
WORKING CAP. CHANGES NOT BUDGETED	25,136	(120,512)	-	-	-
WORKING CAPITAL - ENDING	\$ 901,250	\$ 1,278,771	\$ 870,255	\$ 1,530,052	\$ 1,473,151
LESS OPERATING RESERVE	871,205	893,604	1,004,654	899,111	1,072,616
AVAILABLE WORKING CAPITAL	\$ 30,045	\$ 385,167	\$ (134,399)	\$ 630,941	\$ 400,535

**CITY HEALTH BENEFITS FUND
OPERATING BUDGET**

FUND 6270

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL - BEGINNING	\$ 9,904,562	\$ 8,938,162	\$ 7,056,285	\$ 8,750,708	\$ 5,640,330
REVENUES:					
INVESTMENT EARNINGS	\$ 526,950	\$ 426,061	\$ 317,581	\$ 364,216	\$ 317,581
CHARGES FOR SERVICE:					
CITY CONTRIBUTION HEALTH	10,027,333	10,528,938	9,700,000	10,817,400	11,265,000
CITY CONTRIBUTION LIFE \$5,000	11,253	10,759	12,000	11,020	12,000
CITY CONTRIBUTION LIFE \$15,000					
CITY CONTRIBUTION DENTAL	174,962	182,225	180,000	176,370	180,000
EMPLOYEE CONTRIBUTION LIFE					
EMPLOYEE FLEX CONTRIB.	351,964	427,758	385,000	316,260	385,000
EMPLOYEE DENTAL CONTRIB	174,962	182,225	200,000	176,370	200,000
EMPLOYEE HEALTH CONTRIB.	2,037,702	2,360,125	1,940,000	2,231,665	2,415,000
RETIREE/COBRA CONTRIB	715,586	821,438	800,000	969,952	878,000
CLAIM OVERPAYMENTS	54,639	30,253	80,000	50,000	80,000
PRESCRIPTION DRUG REBATE	59,036	1,468	775,000	1,500	10,000
STOP LOSS REIMBURSEMENTS	388,408	372,174	175,000	523,826	175,000
OTHER	(1,159)	(4,133)	-	-	-
TOTAL REVENUE	\$ 14,521,636	\$ 15,339,291	\$ 14,564,581	\$ 15,638,579	\$ 15,917,581
EXPENSES:					
PERSONAL SERVICES:					
HEALTH INCENTIVES	\$ 52,500	\$ 35,700	\$ 55,000	\$ 46,200	\$ 55,000
OPERATION AND MAINTENANCE:					
HEALTH CLAIMS	12,064,465	12,188,616	14,946,855	15,228,521	17,185,181
LIFE INSURANCE PREMIUMS	10,457	9,489	12,000	6,429	12,000
DENTAL CLAIMS	813,181	902,411	887,949	770,809	887,949
FLEX PLAN CLAIMS	351,964	427,757	358,000	316,260	370,000
125K FLEX ADMIN. CHGS.	10,260	10,210	14,000	11,680	14,000
HEALTH/DENTAL ADMIN. CHGS.	416,106	457,267	528,173	571,349	589,000
EMPLOYEE ASSISTANCE PROGRAM	27,900	23,608	28,750	38,633	40,000
FIDUCIARY LIABILITY INS.	294,000	(66,000)	5,000	-	-
ACA ADMIN. CHGS	22,122	26,401	30,000	31,770	32,750
STOP LOSS PREMIUM	808,091	901,851	1,175,383	1,102,858	1,213,144
H.S.A. ADMIN. FEES	15,508	15,162	19,500	17,353	16,000
VSP ADMIN FEES	7,889	8,509	8,000	8,636	8,600
WELLNESS EVENTS	2,160	2,160	10,000	2,000	12,000
CONSULTANT SERVICES	94,753	83,216	115,000	105,234	115,000
NURSE/SCREENING PROGRAM	287,518	287,657	332,000	246,446	345,000
CARE LINK SERVICES	-	-	20,000	-	-
COST ALLOCATION / OTHER	209,158	212,733	244,779	244,779	255,793
TOTAL EXPENSES	\$ 15,488,032	\$ 15,526,747	\$ 18,790,389	\$ 18,748,957	\$ 21,151,417
WORKING CAP. CHANGES NOT BUDGETED	(4)	2	-	-	-
WORKING CAPITAL CHANGES NOT BUDGETED	\$ -	\$ -	\$ -	\$ -	\$ -
WORKING CAPITAL - ENDING	\$ 8,938,162	\$ 8,750,708	\$ 2,830,477	\$ 5,640,330	\$ 406,494

**PROPERTY INSURANCE FUND
OPERATING BUDGET**

FUND 6300

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL-BEGINNING	<u>\$ (358,186)</u>	<u>\$ (273,241)</u>	<u>\$ 795,674</u>	<u>\$ 330,642</u>	<u>\$ (549,066)</u>
REVENUES:					
CHARGE FOR SERVICES	\$ 3,770,947	\$ 4,972,194	\$ 4,290,206	\$ 4,290,206	\$ 5,080,768
INTEREST EARNINGS	7,371	47,838	50,179	10,000	20,179
TRANSFERS FROM PUBLIC SAFETY FUND		-			
OTHER	<u>11,288</u>	<u>1,589</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 3,789,606</u>	<u>\$ 5,021,621</u>	<u>\$ 4,340,385</u>	<u>\$ 4,300,206</u>	<u>\$ 5,100,947</u>
EXPENSES:					
PERSONAL SERVICES	\$ 126,764	\$ 130,337	\$ 129,286	\$ 123,672	\$ 133,315
OPERATIONS & MAINTENANCE	<u>3,582,837</u>	<u>4,285,322</u>	<u>4,456,242</u>	<u>5,056,242</u>	<u>4,960,847</u>
TOTAL EXPENSES	<u>\$ 3,709,601</u>	<u>\$ 4,415,659</u>	<u>\$ 4,585,528</u>	<u>\$ 5,179,914</u>	<u>\$ 5,094,162</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>4,940</u>	<u>(2,079)</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL - ENDING	<u>\$ (273,241)</u>	<u>\$ 330,642</u>	<u>\$ 550,531</u>	<u>\$ (549,066)</u>	<u>\$ (542,281)</u>
LESS OPERATING RESERVE	<u>1,187,072</u>	<u>1,413,011</u>	<u>1,467,369</u>	<u>1,657,572</u>	<u>1,630,132</u>
AVAILABLE WORKING CAPITAL	<u>\$ (1,460,313)</u>	<u>\$ (1,082,369)</u>	<u>\$ (916,838)</u>	<u>\$ (2,206,638)</u>	<u>\$ (2,172,413)</u>

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
RISK/SAFETY OFFICER	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>

PROPERTY INSURANCE BUDGET NARRATIVE

The property insurance fund is a City-wide internal service fund that accounts for revenues and expenditures associated with property and liability insurance. Each department receives charges for their share of the insurance.

**FACILITIES MANAGEMENT FUND
OPERATING BUDGET**

FUNDS 6500-6540

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL-BEGINNING	\$ 2,720,401	\$ 4,090,905	\$ 4,383,492	\$ 4,854,774	\$ 5,527,424
REVENUES:					
CHARGE FOR SERVICES - ADMIN	\$ 123,096	\$ 334,767	\$ 320,433	\$ 219,332	\$ 216,481
RENTS - CITY HALL	-	499,532	1,054,070	1,050,134	1,134,559
RENTS - BOC	1,148,607	1,241,453	1,367,852	1,414,624	1,330,381
EXTERNAL RENTS - CITY HALL	407,633	422,428	219,402	256,729	-
RENTS - ANIMAL SHELTER	35,187	42,330	42,330	42,330	42,330
RENTS - N 27TH	577,342	321,198	-	-	-
GRANT INCOME	15,290	7,956	-	-	-
BOND PREMIUM					
MISCELLANEOUS	2,110,115	2,594	-	337	
INTEREST EARNINGS	197,170	195,304	146,074	145,797	210,868
TRANSFER IN	350,894	-	-	-	-
TOTAL REVENUE	\$ 4,965,334	\$ 3,067,562	\$ 3,150,161	\$ 3,129,283	\$ 2,934,619
EXPENSES:					
ADMINISTRATION	\$ 2,782,210	\$ 515,849	\$ 656,557	\$ 480,114	\$ 548,449
NEW CITY HALL	270,294	378,946	755,986	697,680	835,538
BOC	707,921	1,053,391	1,089,927	1,210,955	822,451
ANIMAL SHELTER	13,697	9,987	17,000	67,884	27,000
N 27TH	363,209	342,839	-	-	-
TRANSFERS OUT	-	-	53,700	-	-
TOTAL EXPENSES	\$ 4,137,331	\$ 2,301,012	\$ 2,573,170	\$ 2,456,633	\$ 2,233,438
WORKING CAP. CHANGES NOT BUDGETED	542,501	(2,681)	-	-	-
WORKING CAPITAL-ENDING	\$ 4,090,905	\$ 4,854,774	\$ 4,960,483	\$ 5,527,424	\$ 6,228,605
LESS OPERATING RESERVE	330,986	184,081	205,854	196,531	178,675
AVAILABLE WORKING CAPITAL	\$ 3,759,919	\$ 4,670,693	\$ 4,754,629	\$ 5,330,893	\$ 6,049,930

**PUBLIC WORKS ADMINISTRATION
OPERATING BUDGET**

FUND 6600

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL-BEGINNING	<u>\$ 990,120</u>	<u>\$ 1,163,787</u>	<u>\$ 928,939</u>	<u>\$ 1,110,555</u>	<u>\$ 837,154</u>
REVENUES:					
CHARGE FOR SERVICES	3,166,855	3,113,987	3,296,990	3,296,990	3,363,630
INTERGOVERNMENTAL	45,733	24,245	-	-	-
TRANSFERS IN				-	-
INVESTMENT EARNINGS	64,971	61,791	25,000	50,500	50,000
MISCELLANEOUS	<u>-</u>	<u>-</u>	<u>-</u>	<u>241</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 3,277,559</u>	<u>\$ 3,200,023</u>	<u>\$ 3,321,990</u>	<u>\$ 3,347,731</u>	<u>\$ 3,413,630</u>
EXPENSES:					
PERSONAL SERVICES	\$ 2,209,378	\$ 2,276,276	\$ 2,437,654	\$ 2,389,216	\$ 2,584,566
OPERATIONS & MAINTENANCE	928,788	1,012,170	1,254,104	1,231,916	1,165,256
CAPITAL	<u>-</u>	<u>25,908</u>	<u>-</u>	<u>-</u>	<u>57,500</u>
TOTAL EXPENSES	<u>\$ 3,138,166</u>	<u>\$ 3,314,354</u>	<u>\$ 3,691,758</u>	<u>\$ 3,621,132</u>	<u>\$ 3,807,322</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>34,274</u>	<u>61,099</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL-ENDING	<u>\$ 1,163,787</u>	<u>\$ 1,110,555</u>	<u>\$ 559,171</u>	<u>\$ 837,154</u>	<u>\$ 443,462</u>
LESS OPERATING RESERVE	<u>251,053</u>	<u>263,076</u>	<u>295,341</u>	<u>289,691</u>	<u>299,986</u>
AVAILABLE WORKING CAPITAL	<u>\$ 912,734</u>	<u>\$ 847,479</u>	<u>\$ 263,830</u>	<u>\$ 547,463</u>	<u>\$ 143,476</u>

STAFFING AUTHORIZATION

POSITION	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	APPROVED FY 27
DIRECTOR OF PUBLIC WORKS	1.0	1.0	1.0	1.0
DEPUTY DIRECTOR OF PUBLIC WORKS	1.0	1.0	1.0	1.0
UTILITY BUSINESS MANAGER	1.0	1.0	1.0	1.0
PUBLIC WORKS FISCAL SERVICES MGR	1.0	1.0	1.0	1.0
PUBLIC WORKS FINANCIAL ANALYST	1.0	1.0	1.0	1.0
SAFETY & TRAINING COORDINATOR	1.0	1.0	1.0	1.0
MOTOR VEHICLE OPERATOR TRAINOR	-	1.0	1.0	1.0
ACCOUNT CLERK II	6.0	6.0	6.0	6.0
BILLING ANALYST	-	-	-	1.0
BILLINGS SERV COORD	1.0	1.0	1.0	1.0
FACILITIES MAINT SUPPORT II	2.0	2.0	3.0	3.0
ADMINISTRATIVE SUPPORT II	1.0	1.0	1.0	-
ADMINISTRATIVE SUPPORT III	1.0	1.0	1.0	1.0
PROJECT & COMMUNICATION COORD	1.0	1.0	1.0	1.0
SPECIAL ASSESSMENT COORD	1.0	1.0	1.0	1.0
SENIOR ACCOUNT/PERMIT CLERK	2.0	2.0	2.0	2.0
PUBLIC WORKS DATA ANALYST	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL	<u>22.0</u>	<u>23.0</u>	<u>24.0</u>	<u>24.0</u>

FUND 6700

**PUBLIC WORKS ENGINEERING
OPERATING BUDGET**

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
WORKING CAPITAL-BEGINNING	<u>\$ (6,756)</u>	<u>\$ (319,593)</u>	<u>\$ (203,245)</u>	<u>\$ (215,634)</u>	<u>\$ 393,707</u>
REVENUES:					
SPECIAL ASSESSMENTS	\$ 96,529	\$ 106,999	\$ 125,000	\$ 126,000	\$ 139,000
LICENSES & PERMITS	78,090	111,425	113,000	71,500	96,900
CHARGE FOR SERVICES	3,174,345	3,765,175	3,928,724	4,153,024	3,990,000
INTERGOVERNMENTAL	64,041	34,488	-	-	-
TRANSFERS IN	-	5,050	-	-	-
INVESTMENT EARNINGS	6,516	(4,364)	1,000	2,847	3,000
MISCELLANEOUS	<u>439</u>	<u>14,406</u>	<u>-</u>	<u>4,612</u>	<u>-</u>
TOTAL REVENUE	<u>\$ 3,419,960</u>	<u>\$ 4,033,179</u>	<u>\$ 4,167,724</u>	<u>\$ 4,357,983</u>	<u>\$ 4,228,900</u>
EXPENSES:					
PERSONAL SERVICES	\$ 2,726,101	\$ 3,018,703	\$ 3,159,255	\$ 3,001,567	\$ 3,316,296
OPERATIONS & MAINTENANCE	722,002	725,483	759,756	747,075	788,073
CAPITAL	<u>-</u>	<u>226,610</u>	<u>24,000</u>	<u>-</u>	<u>162,141</u>
TOTAL EXPENSES	<u>\$ 3,448,103</u>	<u>\$ 3,970,796</u>	<u>\$ 3,943,011</u>	<u>\$ 3,748,642</u>	<u>\$ 4,266,510</u>
WORKING CAP. CHANGES NOT BUDGETED	<u>(284,694)</u>	<u>41,576</u>	<u>-</u>	<u>-</u>	<u>-</u>
WORKING CAPITAL-ENDING	<u>\$ (319,593)</u>	<u>\$ (215,634)</u>	<u>\$ 21,468</u>	<u>\$ 393,707</u>	<u>\$ 356,097</u>
LESS OPERATING RESERVE	<u>344,810</u>	<u>374,419</u>	<u>391,901</u>	<u>374,864</u>	<u>410,437</u>
AVAILABLE WORKING CAPITAL	<u><u>\$ (664,403)</u></u>	<u><u>\$ (590,053)</u></u>	<u><u>\$ (370,433)</u></u>	<u><u>\$ 18,843</u></u>	<u><u>\$ (54,340)</u></u>

PERMANANT FUND

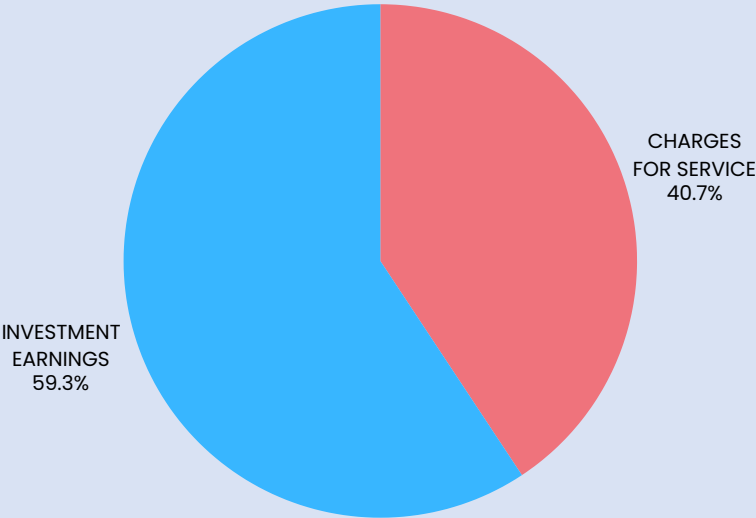
PERMANENT FUND

Permanent funds are used to account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the City's programs – that is, for the benefit of the government or its citizenry.

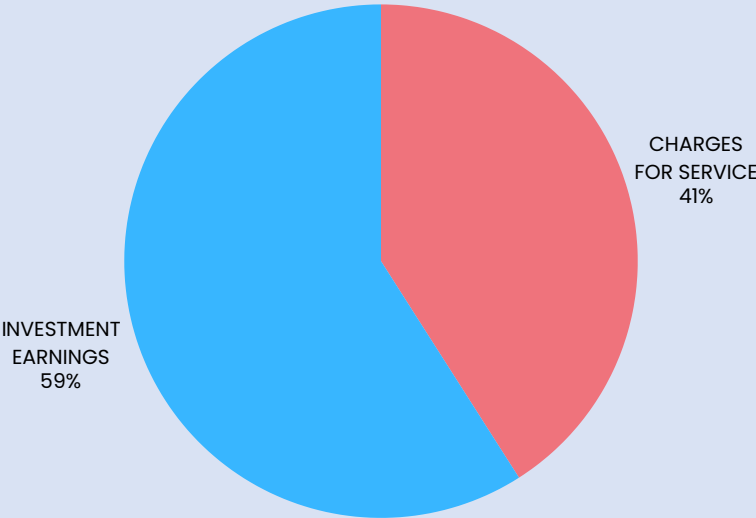
The **Cemetery Perpetual Care Fund** accounts for private contributions to the cemetery.

**PERMANANT FUND
SUMMARY OF REVENUES**

Fiscal Year 2027



Fiscal Year 2026



**PERMANENT FUND
SUMMARY
OPERATING BUDGET
FY 27**

	CEMETERY PERPETUAL CARE	APPROVED BUDGET FY 27	APPROVED BUDGET FY 26	INCREASE (DECREASE)	ACTUAL FY 25
FUND BALANCE - BEGINNING	<u>\$ 898,107</u>	<u>\$ 898,107</u>	<u>\$ 800,056</u>	<u>\$ 98,051</u>	<u>\$ 839,716</u>
REVENUE:					
CHARGES FOR SERVICE	\$ 27,000	\$ 27,000	\$ 19,500	\$ 7,500	\$ 26,388
INVESTMENT EARNINGS	<u>39,337</u>	<u>39,337</u>	<u>28,098</u>	<u>11,239</u>	<u>37,454</u>
TOTAL REVENUE	<u>\$ 66,337</u>	<u>\$ 66,337</u>	<u>\$ 47,598</u>	<u>\$ 18,739</u>	<u>\$ 63,842</u>
EXPENDITURES:					
INTERFUND TRANSFERS	<u>\$ 54,000</u>	<u>\$ 54,000</u>	<u>\$ 48,000</u>	<u>\$ 6,000</u>	<u>\$ 31,451</u>
TOTAL EXPENDITURES	<u>\$ 54,000</u>	<u>\$ 54,000</u>	<u>\$ 48,000</u>	<u>\$ 6,000</u>	<u>\$ 31,451</u>
FUND BALANCE ENDING	<u>\$ 910,444</u>	<u>\$ 910,444</u>	<u>\$ 799,654</u>	<u>\$ 110,790</u>	<u>\$ 872,107</u>

**CEMETERY PERPETUAL CARE FUND
OPERATING BUDGET**

FUNDS 7010 & 7030

	ACTUAL FY 24	ACTUAL FY 25	BUDGET FY 26	ESTIMATE FY 26	APPROVED FY 27
FUND BALANCE BEGINNING	\$ 800,740	\$ 839,716	\$ 879,116	\$ 872,107	\$ 898,107
REVENUE:					
PERPETUAL CARE FEES	\$ 26,588	\$ 26,388	\$ 19,500	\$ 30,000	\$ 27,000
INTEREST ON INVESTMENTS	42,914	37,454	28,098	43,000	39,337
TOTAL REVENUE	\$ 69,502	\$ 63,842	\$ 47,598	\$ 73,000	\$ 66,337
EXPENDITURES:					
TRANSFER-PRPL OPS	\$ 30,526	\$ 31,451	\$ 48,000	\$ 47,000	\$ 54,000
TOTAL EXPENDITURES	\$ 30,526	\$ 31,451	\$ 48,000	\$ 47,000	\$ 54,000
FUND BALANCE ENDING	\$ 839,716	\$ 872,107	\$ 878,714	\$ 898,107	\$ 910,444
LESS:					
NONSPENDABLE	839,716	872,107	878,714	898,107	910,444
UNASSIGNED	\$ -	\$ -	\$ -	\$ -	\$ -

CEMETERY PERPETUAL CARE FUND BUDGET NARRATIVE

City ordinance requires 35% of the proceeds from the sale of grave lots and mausoleum spaces to be placed in this fund and maintained for perpetuity. The interest income generated by this fund is transferred annually into the PRPL Operations Fund to be used for maintenance & care of the cemetery.

BUSINESS IMPROVEMENT DISTRICTS

**DOWNTOWN
BUSINESS
IMPROVEMENT
DISTRICT**

Downtown Billings BID Budget FY27

Revenues		
BID Work Plan Income		
	Assessments	\$ 588,938.14
	Delinquent Assessments	\$ (5,889.38)
	BID Contract Labor	\$ 20,000.00
	County Mill to Cooperative Safety	\$ 162,230.00
	Green Meters	\$ 7,500.00
	Interest Income	\$ 600.00
	Other Income	\$ 10,000.00
Event Income		
	Event Support to DBA	\$ 100,000.00
Public Art Program		
	Arts & Culture Income	\$ 5,000.00
	Total Revenue	\$ 888,378.76

Expenses		
OPS Allocations		
	Payroll	\$ 369,039.22
	Professional Services	\$ 27,720.00
	Shared Overhead	\$ 26,268.00
	Advertising/Marketing	\$ 4,950.00
	Insurance	\$ 27,720.00
	Rent	\$ 57,003.54
Cooperative Safety to BPD/Private Security		\$ 201,000.00
Cooperative Safety to Riverstone (Outreach Team)		\$ 60,000.00
BID WorkPlan		
	Rent - BID Shop	\$ 8,400.00
	Internet - BID Shop	\$ 1,800.00
	Capitol Equipment	\$ 10,000.00
	Auto Maintenance/Fuel	\$ 2,500.00
	Insurance (Liability/Property/Equip.)	\$ 6,000.00
	Special Projects	\$ -
	Portland Loo	\$ 3,000.00
	Clean/Litter Expenses	\$ 9,000.00
	Tools/Small Equipment	\$ 1,000.00
	Planter/Tree/Flower Basket Maintenance	\$ 16,000.00
	PMD Utilities	\$ 1,200.00
	Uniforms	\$ 3,000.00
	Audit	\$ 45,000.00
	Public Art Program	\$ 5,000.00
	Total Expenses	\$ 885,600.76
Net Revenue		\$ 2,778.00

downtown
Billings



BUSINESS IMPROVEMENT DISTRICT



FY27 BID WORKPLAN

- 01 BID 101
- 02 CLEAN ZONE
- 03 SAFE ZONE
- 04 COMMUNITY DEVELOPMENT
- 05 FY26 BUDGET

BUSINESS IMPROVEMENT DISTRICT

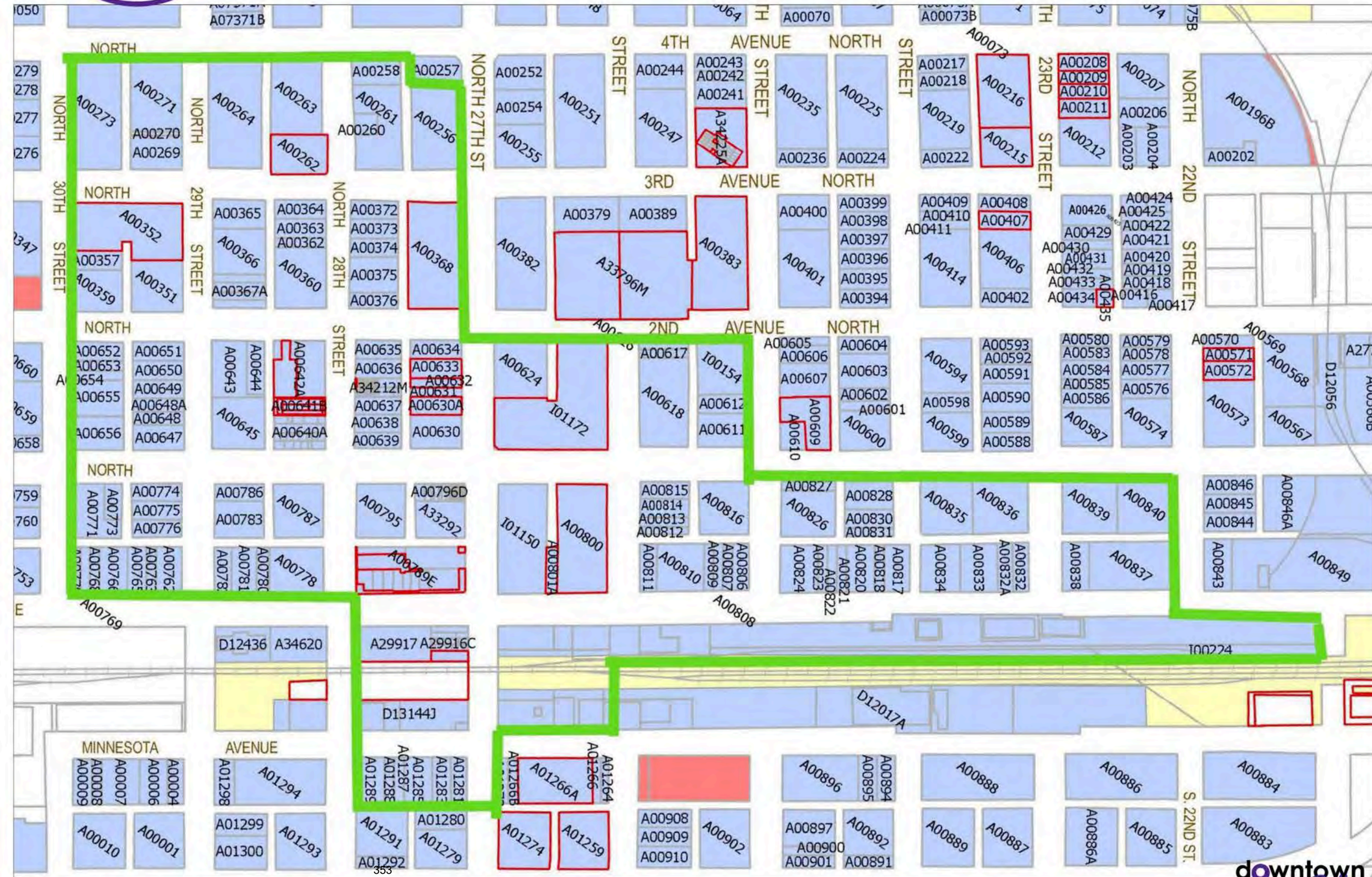
- Regulated by Montana State Statute (MCA 7.12.11)
- Created by and for property owners
- Managed by property owners
- Services above and beyond those offered by taxing municipalities
- Assessment rates based on lot size and property value
- Clean Zone & Safe Zone





Business
Improvement
District

CLEAN ZONE



- Sidewalk Sweeping
- Trash Bag Replacement
- Sidewalk Power Washing
- Street Level Graffiti Removal
- Public Restroom Maintenance
- Sidewalk Snow Removal



CLEAN



NOT ALL HEROES WEAR CAPES



SWEEP **354 MILES** OF SIDEWALK PER YEAR
Enough to run in 13.5 marathons



EMPTY **120,000 POUNDS** OF GARBAGE EACH YEAR
The same weight as TWO D7 Dozers



SNOW PLOW **252 MILES** OF SIDEWALK PER WINTER
The distance from Billings, MT to Anaconda, MT

CLEAN



CLEAN

SAFE



Business Improvement District





**BILLINGS POLICE
OFFICERS**



**COMMUNITY
SERVICE OFFICERS**



**PRIVATE
SECURITY**



**SAFETY
OUTREACH TEAM**



CPTED





**The Downtown Billings
BID is committed to the
public-private partnership
long established with the
City of Billings and the
Billings Police
Department.**



Officer Kammerzell



Officer Pearson



TBD

SAFE



Kody Christensen

COMMUNITY RESOURCE DIRECTOR

- Development of BID Safety Team
- Successful Continuation of M.A.A.P.
- Partnerships with:
 - Yellowstone County Commissioners
 - Yellowstone County Detention Facility
 - Riverstone Health
 - Continuum of Care
 - Yellowstone County
 - Community Crisis Center
 - Healthcare for the Homeless
 - other local and region providers



Public Art Program



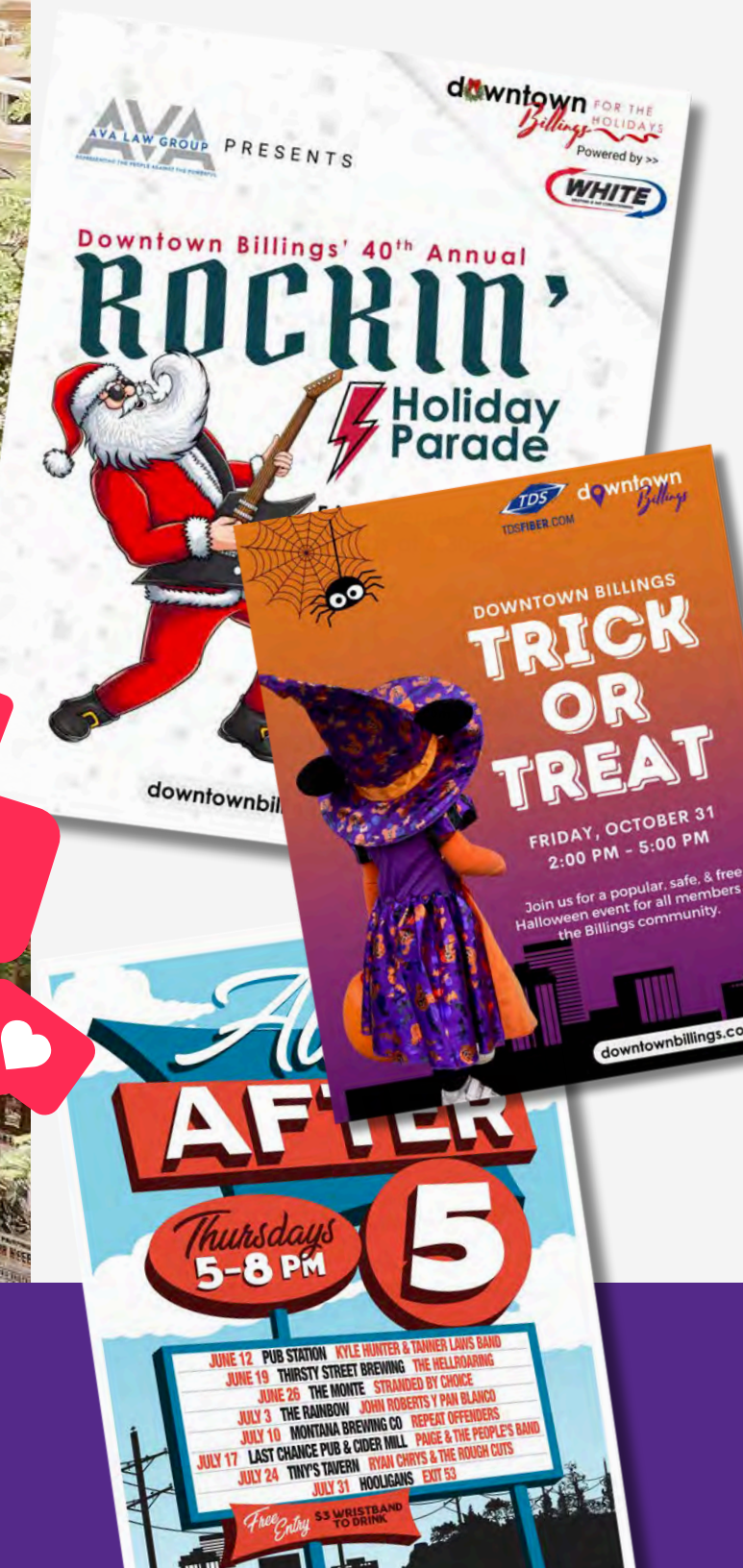
- Parades
- Alive After 5
- Strawberry Festival
- Chalk on the Walk
- Summer Stroll
- Harvest Festival
- Holiday Stroll
- First Fridays
- Mini-Golf Tournament



11,000+ Followers



24.5K Followes



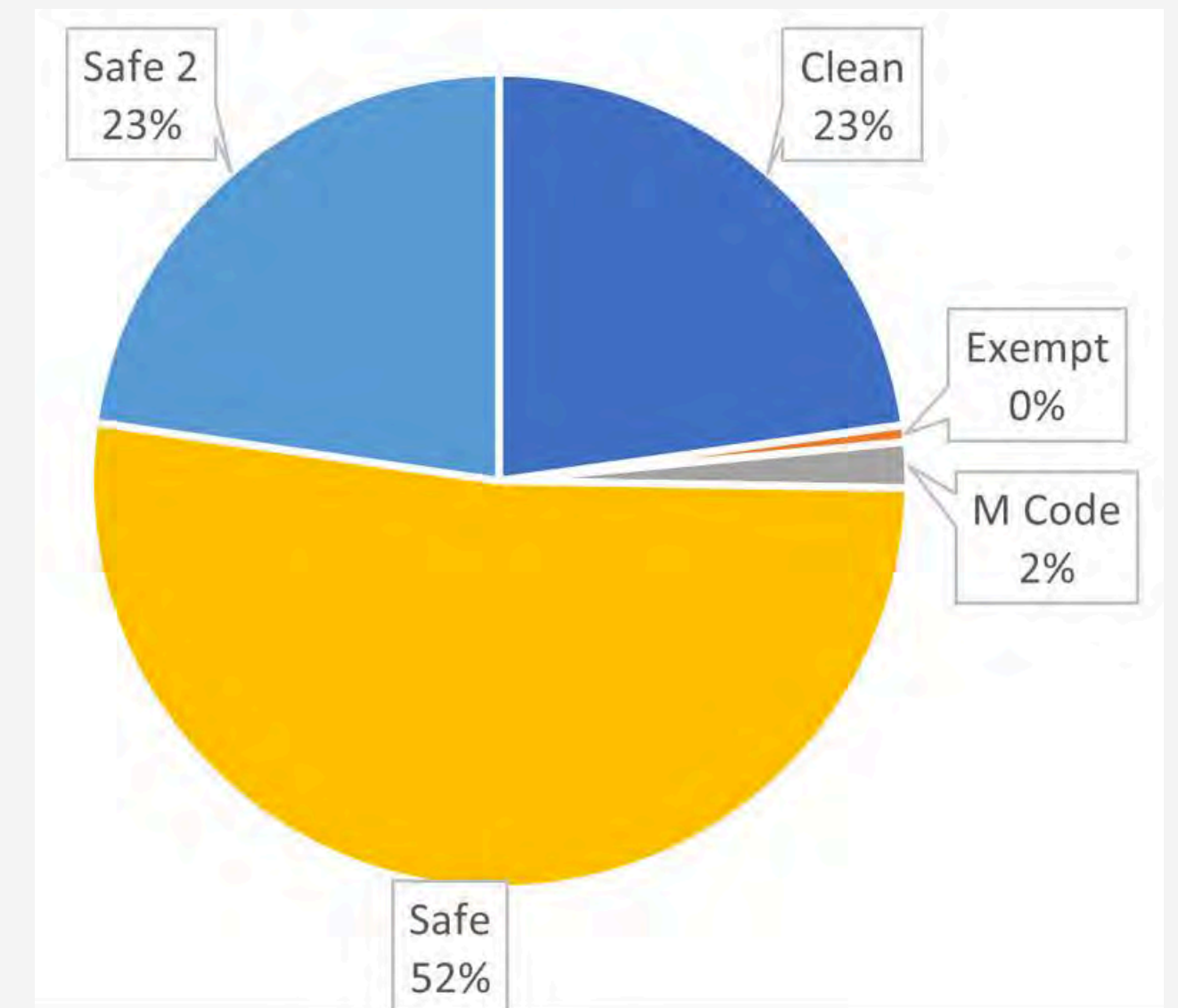
Community Engagement & Events Support



Business
Improvement
District

BID Zone	Count of Zone
Clean	239
Exempt	7
M Code	19
Safe	545
Safe 2	238
Grand Total	1048

BID Zone	Total BID Assessment
Clean	\$ 280,207.18
Exempt	\$ -
M Code	\$ -
Safe	\$ 217,979.59
Safe 2	\$ 90,751.37
Grand Total	\$ 588,938.14

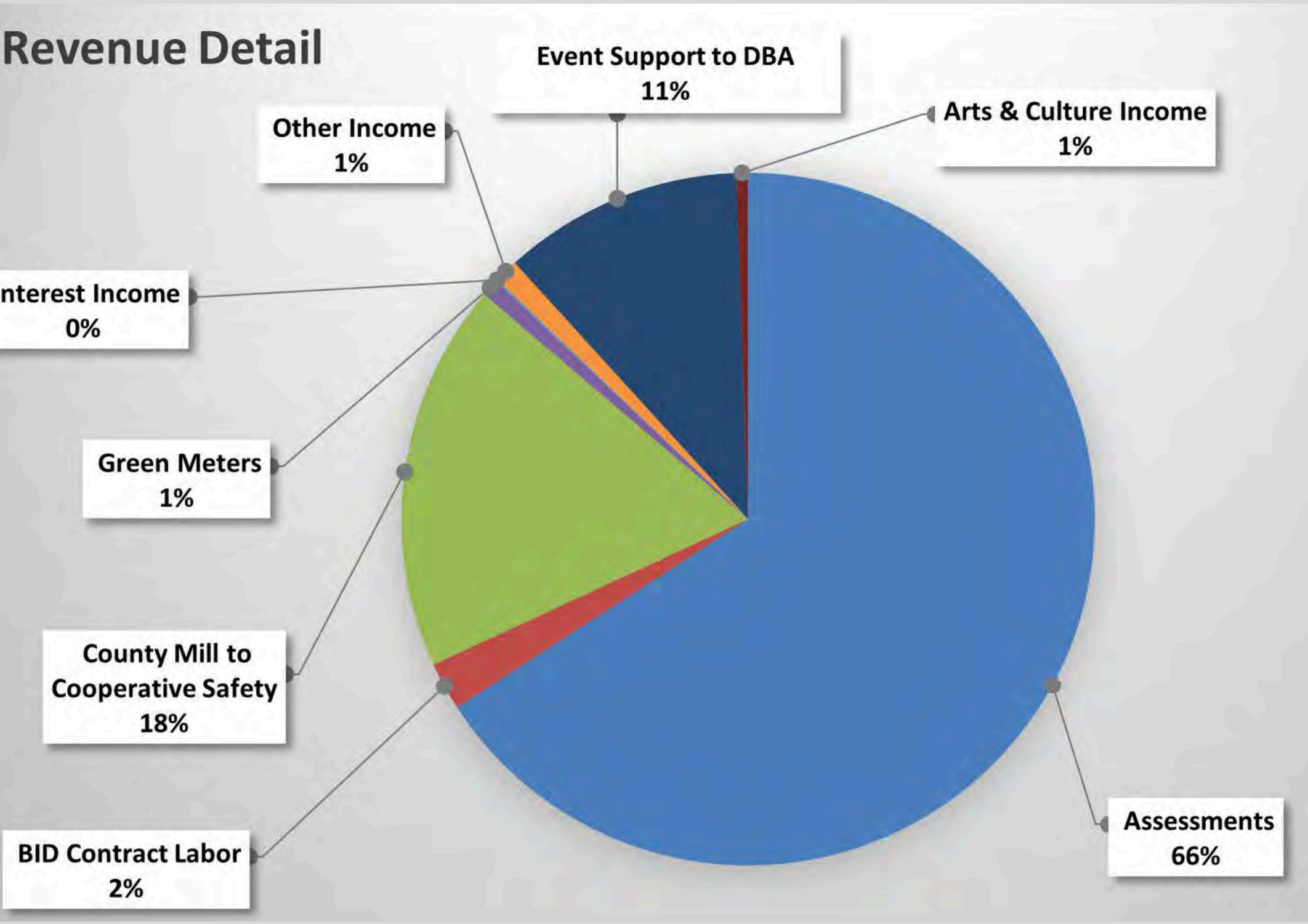


FY27 BID ASSESSMENT FORMULA

	Formula For FY27		Benefit Zones	Percentage of Benefits received	Total Assessment	Total Count
Lot Sq. Footage	\$ 0.055		Clean Zone	100.00%	\$280,207.18	239
All Taxable Value	\$ 0.00040		Safe Zone 1	21.00%	\$217,979.59	545
All Building sq. ft.	\$ 0.028		Safe Zone 2	11.50%	\$ 90,751.37	238
Admin Fee	\$ 50.00		Safe Zone 3	3.00%	\$ -	0
			Exempt/Other	100%	\$ -	26
					\$588,938.14	1048

REVENUE DETAIL

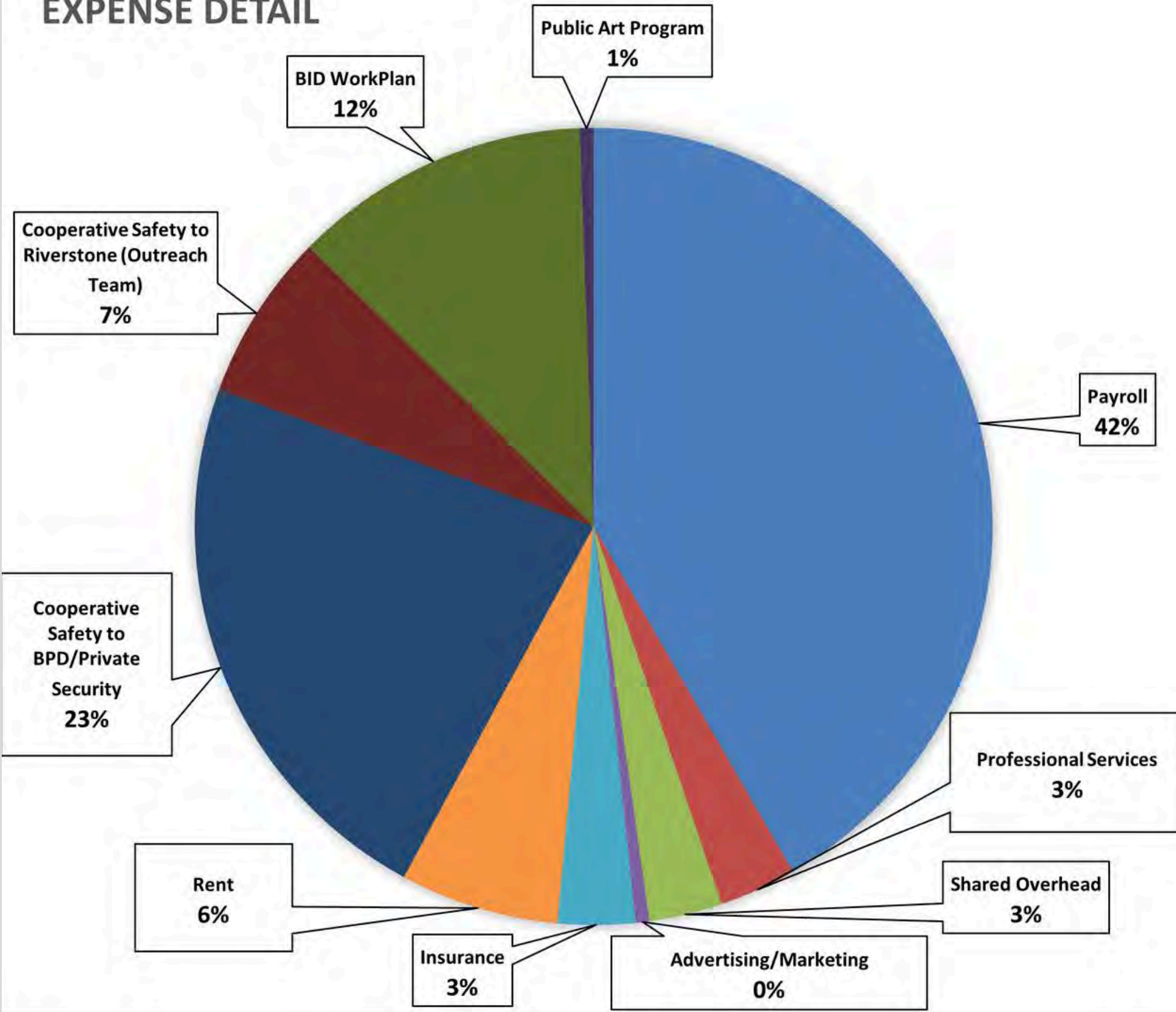
Revenues		
BID Work Plan Income		
Assessments	\$	588,938.14
Delinquent Assessments	\$	(5,889.38)
BID Contract Labor	\$	20,000.00
County Mill to Cooperative Safety	\$	162,230.00
Green Meters	\$	7,500.00
Interest Income	\$	600.00
Other Income	\$	10,000.00
	\$	783,378.76
Event Income		
Event Support to DBA	\$	100,000.00
	\$	100,000.00
Public Art Program		
Arts & Culture Income	\$	5,000.00
	\$	5,000.00
Total Revenue	\$	888,378.76



EXPENSE DETAIL

Expenses		
OPS Allocations		
Payroll		\$ 369,039.22
Professional Services		\$ 27,720.00
Shared Overhead		\$ 26,268.00
Advertising/Marketing		\$ 4,950.00
Insurance		\$ 27,720.00
Rent		\$ 57,003.54
		\$ 512,700.76
Cooperative Safety to BPD/Private Security		\$ 201,000.00
Cooperative Safety to Riverstone (Outreach Team)		\$ 60,000.00
BID WorkPlan		\$ 106,900.00
Public Art Program		\$ 5,000.00
Total Expenses		\$ 885,600.76
Net Revenue		\$ 2,778.00

EXPENSE DETAIL





downtown Billings

Thank you
for your support!



**TOURISM
BUSINESS
IMPROVEMENT
DISTRICT**



FY27 STRATEGIC PLAN

VISIT
BILLINGS MT
DO MIGHTY THINGS

MISSION STATEMENT

THE MISSION OF VISIT BILLINGS IS TO
GENERATE ROOM NIGHTS FOR LODGING
FACILITIES IN THE CITY OF BILLINGS BY
EFFECTIVELY MARKETING THE REGION
AS A PREFERRED TRAVEL DESTINATION.

In 2024, visitors spent approximately

\$5 BILLION

while traveling in Montana, supporting
businesses and communities across the state.

38K JOBS

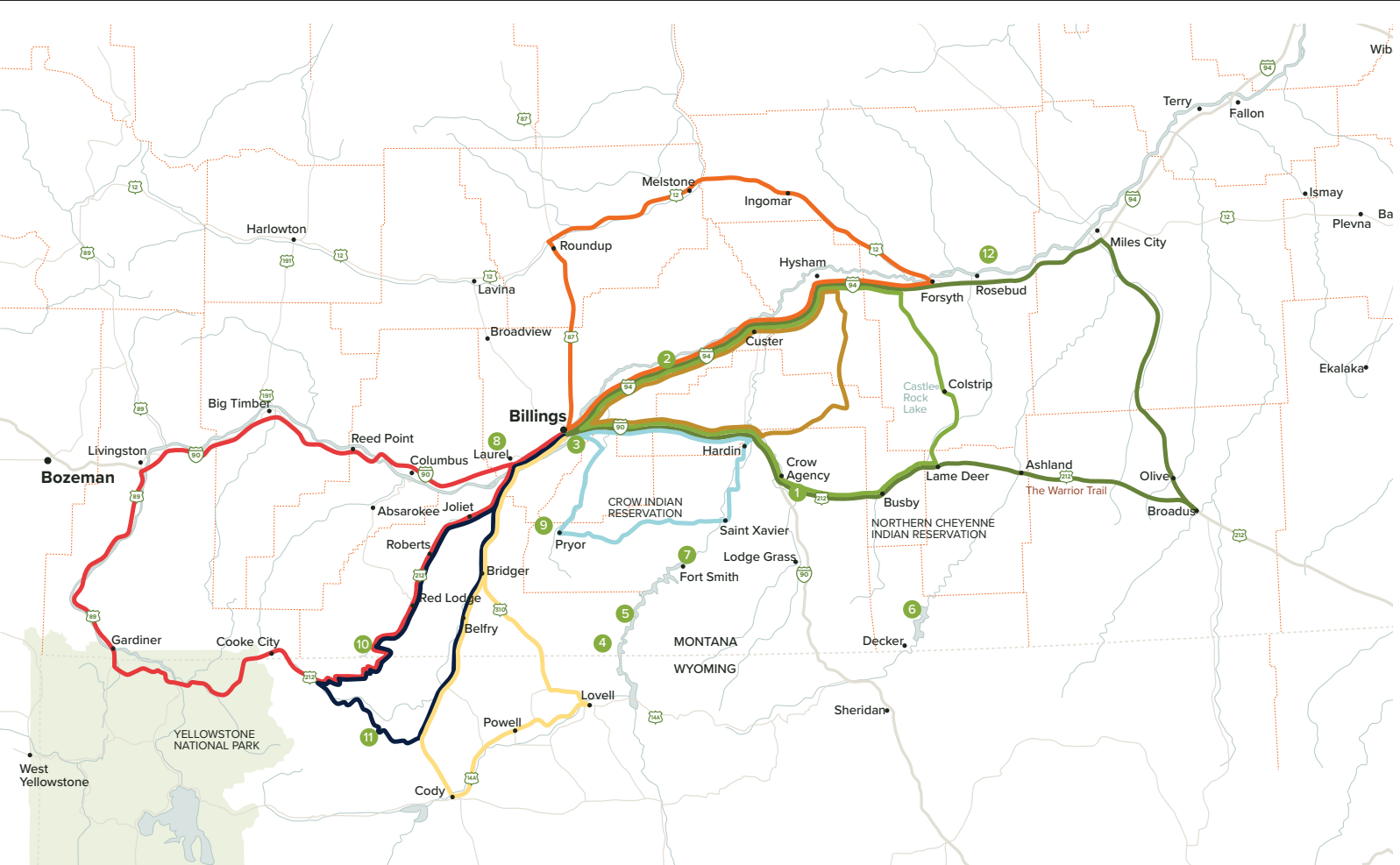
Non-resident travel supports nearly 38,240
jobs in Montana and lowers the tax burden
on every Montana household an average
of \$680/year.

1 IN 15

Montana workers are supported by out-of-
state travel and visitors generated more
than \$308 million in state and local taxes.



SCENIC LOOP ROADS



THE IMPORTANCE OF TOURISM IN BILLINGS

More than ever, it is essential to prioritize the continued growth of Billings' tourism industry.

As Montana's largest city under mighty big skies, Billings offers visitors something increasingly rare, an authentic Western destination where outdoor adventure, vibrant culture, and welcoming community intersect. As travel trends continue to evolve, Visit Billings remains focused on strengthening the city's position as a dynamic and accessible destination for leisure travelers, sporting events, meetings, and group travel.

The launch of the Visit Billings brand platform, "**Do Mighty Things**," represents an important milestone for the destination and sets the tone for how Billings will tell its story moving forward. The brand celebrates the grit, independence, and spirit of the people who built this city, inviting travelers to discover a place where big skies inspire big experiences.

At the same time, Visit Billings continues to expand its leadership in sports tourism. The establishment of the Visit Billings Sports Authority and the growing collaboration among local sports organizations, facilities, and event organizers are creating new opportunities to host regional and national competitions that drive overnight visitation and economic impact.

Through the strategic investment of state lodging facility-use tax revenues and Tourism Business Improvement District funds, Visit Billings leads destination marketing and management efforts designed to grow visitation while strengthening the visitor economy. These investments help support local restaurants, retailers, attractions, and small businesses while elevating Billings as a place where visitors, and residents, can experience the energy of a thriving Montana city.

Each year, Visit Billings refines its marketing strategies, sales initiatives, and visitor experience priorities to respond to the evolving travel landscape. In FY27, the organization will continue building on the momentum created by the destination's new brand, expanding sports tourism opportunities, strengthening partnerships across the community, and ensuring that Billings remains a welcoming and vibrant place to visit.

Together, these efforts position Billings to continue doing what it has always done best, inviting visitors to discover new experiences and do mighty things in the heart of Big Sky Country.

WHAT IS TOURISM?

In the tourism industry, several terms are often used interchangeably. The United Nations Tourism Organization provides a clear definition that helps guide conversations among Destination Leadership Organizations and throughout this marketing plan.

Tourism is defined as a social, cultural, and economic phenomenon that involves the movement of people to places outside their usual environment for personal or business purposes. These travelers are referred to as visitors, which may include overnight tourists or day visitors. Tourism encompasses the activities visitors participate in during their stay, many of which involve spending within the destination.

WHAT DOES TOURISM LOOK LIKE IN BILLINGS?

In Billings, tourism takes many forms. Visitors travel to the city for vacations, weekend getaways, meetings and conferences, sporting events, medical appointments, and group tours. As Montana's largest city and a regional hub for commerce, healthcare, and transportation, Billings attracts travelers year-round for both leisure and business.

On average, Billings welcomes approximately 2.6 million visitors annually, generating roughly \$621 million in visitor spending at local businesses including hotels, restaurants, retailers, attractions, campgrounds, outfitters, and tour providers (Destination Analysts).

Tourism growth in Billings also reflects broader travel trends across the state. According to the Institute for Tourism and Recreation Research (ITRR) at the University of Montana, 12.5 million visitors traveled to Montana in 2023, spending \$5.45 billion statewide. As Montana's largest city and a regional hub for transportation, healthcare, and commerce, Billings is well positioned to responsibly welcome more visitors as the state's travel economy continues to grow.

As investments in sports tourism, outdoor recreation, air access, and destination experiences continue to grow, Billings is well positioned to responsibly welcome more travelers while strengthening the city's visitor economy.

WHAT DOES TOURISM MEAN FOR LOCAL RESIDENTS?

Tourism is not only important for visitors; it also provides measurable benefits for local communities.

According to the Institute for Tourism and Recreation Research (2024 Economic Contribution of Nonresident Travel in Montana), tourism remains one of Montana's most significant economic drivers. In 2024 alone, visitors spent approximately \$5 billion while traveling in Montana, supporting businesses and communities across the state.

Statewide tourism impacts include:

- Tourism supports 38,240 Montana jobs
- 1 in 15 Montana workers are supported by travel and tourism
- Visitors generated more than \$308 million in state and local taxes
- Tourism reduces the average tax burden for Montana households by approximately \$680 per year

Visitor spending circulates throughout the economy, supporting hotels, restaurants, retail stores, outfitters, attractions, and transportation providers while creating employment opportunities across a wide range of industries.

For communities like Billings, tourism plays a vital role in sustaining small businesses, attracting new investment, and enhancing the experiences that make the city an exciting place to visit, and an even better place to live.

The strategic efforts of Visit Billings outlined in this plan help strengthen the city's competitive position as a destination, support local businesses, and expand opportunities across the visitor economy. Just as importantly, tourism helps foster a vibrant community that residents are proud to call home, one where visitors and locals alike can experience the energy of Montana's largest city and do mighty things under big skies.

Sources: Destination Analysts. *Billings Visitor Research Study*, Institute for Tourism and Recreation Research (ITRR), University of Montana. *Economic Contribution of Nonresident Travel in Montana, 2024*, United Nations Tourism Organization (UN Tourism). *Tourism Definitions and Concepts*.

BILLINGS MONTANA

Located in southeast Montana, Billings is the largest city between Calgary and Denver, Spokane and Minneapolis, serving a regional trade area of more than 500,000 people. As Montana’s largest city, Billings blends urban energy with the wide-open landscapes that define the American West. Set beneath the iconic Rimrocks and surrounded by expansive plains, rivers, and mountain ranges, Billings offers visitors a rare combination: a vibrant city experience with immediate access to some of the most remarkable landscapes and historic places in the country.

Within a short drive, travelers can explore Yellowstone National Park, the dramatic landscapes of Bighorn Canyon National Recreation Area, and the legendary Beartooth Scenic Byway, often called one of the most beautiful drives in America. Visitors also can experience important pieces of Western history at Pompeys Pillar National Monument, home to William Clark’s historic 1806 signature, and Little Bighorn Battlefield National Monument, one of the most significant historic sites in the United States.

Billings is also a place where Montana’s culture comes to life. A thriving downtown, locally owned restaurants and breweries, world-class outdoor recreation, and a growing arts and events scene create a destination that surprises visitors and inspires them to stay longer. Billings is not simply a place travelers pass through; it is a place to experience the best of Montana and the American West.

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**BILLINGS TOURISM BUSINESS
IMPROVEMENT DISTRICT
BOARD OF DIRECTORS**

JEFF SCHOENHARD - Kelly Inn Hotels

JOE STUDINER - Erck Hotels

GEORGE MARAGOS - Northern Hotel

JORDAN CLAYTON - Home2 Suites by Hilton

SHELLI MANN - Boothill Inn & Suites

STEVE WAHRlich - Best Western Plus Clocktower Inn & Suites

JASE MURI - Billings Hotel and Convention Center

HEATHER MCDOWELL – Sibanye Stillwater – Chamber Liaison

**BILLINGS CHAMBER/CVB
EXECUTIVE COMMITTEE:**

JESS PETERSON - Western Skies Strategies

TOBY O'ROURKE - Kampgrounds of America

MATT BLAKESLEE - Art House Cinema & Pub

BRYCE TERPSTYA - Jones Construction

NICK STEEN - Walkers

CAROLEE MCCALL SMITH - McCall Homes

DEBBIE POTTER - Eide Bailly

THE VISIT BILLINGS TEAM

ALY EGGART, MSPR, CATP Executive Director, (Billings TBID & Billings CVB) Visit Billings	POLLY MULVANEY, PDM, CATP Group Sales Manager Visit Billings	JOHN BREWER, CAE, CATP President & CEO Billings Chamber of Commerce
MARYA PENNINGTON, PDM, CATP Marketing Director Visit Billings	MADDIE MALMSTROM, PDM, CATP Content Coordinator Visit Billings	MEGAN STEVENSON, CATP Finance Director Billings Chamber/Visit Billings/Visit Southeast Montana
CASEY CONLON, PDM, CATP Sports Tourism Director Visit Billings	KYRA COUSINS, PDM, CATP Visitor Services Manager Visit Billings	

VISIT BILLINGS

Visit Billings is the official destination leadership organization for Billings, Montana, responsible for promoting the city as a premier travel destination and strengthening the local visitor economy.

The Visit Billings brand represents the combined efforts of the Billings Tourism Business Improvement District (BTBID) and the Billings Convention and Visitors Bureau (BCVB). Visit Billings operates in partnership with the Billings Chamber of Commerce to support the growth of tourism and the visitor economy in Billings, Montana.

Through strategic sales and marketing strategies, the Visit Billings team works to attract leisure travelers, meetings and conferences, sporting events, and group tours to the region.

The organization’s primary mission is to generate overnight stays and economic impact for the city’s lodging partners while supporting the broader visitor economy, including local restaurants, retailers, attractions, and small businesses that help define the Billings experience.

As Billings’ destination leadership organization, Visit Billings collaborates with community partners, tourism stakeholders, and local businesses to elevate the city’s profile, strengthen the tourism industry, and ensure Billings remains a welcoming and vibrant place to visit.

WHAT IS A DLO?

As Billings’ destination leadership organization (DLO), Visit Billings serves as a driving force behind the city’s visitor economy and the broader vitality of the community.

Destination leadership organizations exist to promote places, grow visitation, and strengthen the industries that support travel. Through strategic planning, marketing, destination stewardship, and long-term initiatives such as air service development and event recruitment, DLOs help communities attract visitors while enhancing the experiences that make those destinations vibrant places to live.

For Billings, the Visit Billings team works as an extension of its tourism stakeholders, particularly the city’s lodging partners, providing sales support, marketing expertise, and visitor services that help grow overnight stays and strengthen the local hospitality industry.

But a DLO’s role goes far beyond tourism promotion. As Destinations International’s former Chair Maura Gast (Visit Irving, Texas) famously stated in her “If You Build a Place” speech:

“If you build a place where people want to visit, you’ll build a place where people want to live. If you build a place where people want to live, you’ll build a place where people want to work. If you build a place where people want to work, you’ll build a place where business wants to be. And if you build a place where business wants to be, we’ll be back to building a place where people want to visit. It all starts with the visit, and that visit doesn’t happen without us.”

This philosophy reinforces the idea that destination organizations help shape the trajectory of a community, not just its tourism industry.

In 2023, Destinations International introduced the Community Vitality Wheel, a model that illustrates how destination organizations influence a city’s overall health and growth. Through brand leadership, destination development, strategic investment, and promotion, DLOs help energize the cycle that makes a community more vibrant and competitive.

THE WORK OF A DESTINATION ORGANIZATION

1. VISIT

If you built a place where people want to visit, then you have built a place where people want to live.

2. LIVE

And if you built a place where people want to live, then you have built a place where people want to work.

4. INVEST

And if you built a place where business and residents will invest, then you have built a place where people will want to visit.

3. WORK

And if you built a place where people want to work, then you have built a place where business and residents will invest.



Visit Billings plays an active role in keeping that momentum moving forward. By attracting visitors, supporting events, strengthening the city’s brand, and partnering with local organizations, Visit Billings helps fuel the experiences, businesses, and cultural assets that make Billings a place people want to visit, and a place residents are proud to call home.

Visit Billings plays a critical role in elevating the city’s presence on both domestic and international stages, driving tourism across the leisure, meetings and conventions, group tour, and sporting events markets. As Billings’ destination leadership organization, Visit Billings increases awareness of the destination by engaging with meeting and conference planners, sports event organizers, media, consumers in key drive and flight markets, and tour operators.

Under the leadership of the Billings Tourism Business Improvement District (BTBID) Board of Directors, and the Billings Convention and Visitors Bureau, in partnership with the Billings Chamber of Commerce, the State of Montana, the City of Billings, and other community partners, the Visit Billings team executes strategic, research-driven sales and marketing strategies designed to grow visitation and strengthen the visitor economy.

These efforts highlight the experiences that make Billings unique - from outdoor recreation and breathtaking landscapes to a thriving arts and culture scene, locally owned restaurants and breweries, and a growing calendar of local events. Visitors are drawn to iconic destinations such as Little Bighorn Battlefield National Monument, the legendary Beartooth Scenic Byway, and Yellowstone National Park, while Billings’ meeting venues and expanding sports facilities position the city as an ideal location for events that generate economic impact and community engagement.

While attracting new visitors to Billings is essential, fostering repeat visitation is equally important. A positive and memorable visitor experience encourages travelers to return and recommend Billings to others.

Visit Billings supports this effort by strengthening in-market hospitality and community awareness of the visitor economy. Programs such as the Visit Billings Trail Guides initiative help equip frontline hospitality workers with the knowledge and tools needed to share the story of Billings and create meaningful visitor experiences. Visit Billings also supports accessibility and inclusion initiatives that help ensure all visitors feel welcome when exploring the destination.

By celebrating diversity and educating residents about the value of tourism, Visit Billings strengthens community pride and promotes a welcoming and inclusive destination worthy of repeat visitation.

In some parts of Montana, concerns about over-visitation dominate conversations about tourism. In Billings, however, the visitor economy thrives alongside a business community that welcomes and values what visitors bring to the city. With strong capacity across accommodations, dining, attractions, and event facilities, Billings is well positioned to continue growing visitation while maintaining the authentic hospitality that defines the community.

Through thoughtful destination leadership and strategic marketing, Visit Billings works to ensure that every visitor experiences the spirit of Montana’s largest city, and discovers why Billings is a place worth returning to.

FUNDING

Visit Billings’ work is made possible through a combination of local tourism investment and statewide lodging taxes.

The primary funding source is the Billings Tourism Business Improvement District (BTBID), which assesses \$4.00 per occupied room per night on hotels and motels in the city of Billings with six (6) or more sleeping rooms. These funds are collected locally and reinvested directly into marketing and promotion efforts designed to grow visitation and strengthen the visitor economy in Billings.

In addition to the BTBID, the State of Montana imposes two taxes on overnight lodging stays including hotels, motels, campgrounds, guest ranches, and short-term rentals. These taxes are collected by lodging facilities and remitted to the Montana Department of Revenue.



\$4

Tax Per Occupied Room

8%

Combined Lodging Tax

A portion of these revenues supports tourism promotion and destination development across Montana through the Montana Office of Tourism and regional tourism organizations. The remaining revenues are deposited into the Montana General Fund, helping support statewide services and programs that benefit residents across the state.

Through these combined investments, tourism not only supports local communities like Billings, but also contributes to the broader economic health of Montana.

Visit Billings serves as the backbone of the city’s tourism industry, driving visitation, supporting local businesses, and strengthening the visitor economy.

ABOUT BILLINGS

Billings is Montana's largest city, born from a land of big dreams, big history, big adventure, and big opportunity. Set beneath the ancient sandstone Rimrocks and alongside the Yellowstone River, Billings blends authentic Western character, deep heritage, and modern energy in a way that is distinctly its own.

As the county seat of Yellowstone County and a regional hub for commerce, healthcare, education, agriculture, and tourism, Billings plays an important role in the life of Montana and the surrounding region. Founded in the 1880s during the expansion of the Northern Pacific Railroad, the city quickly earned the nickname Magic City for its remarkable growth. That bold spirit still defines Billings today, where genuine people, vibrant neighborhoods, and unforgettable Montana experiences come together to create a place full of possibility.

The Rimrocks help define Billings at first glance. Rising above the city in dramatic sandstone cliffs, these iconic formations create the kind of natural backdrop that makes Billings feel both grounded in history and wide open to adventure.

From overlooks at Four Dances National Recreation Area, Zimmerman Park, Swords Rimrock Park, and the Skyline Trail, visitors can take in sweeping views of the city, the Yellowstone Valley, and the wide-open Montana landscape beyond. On clear days, the horizon stretches to distant mountain ranges including the Bighorn, Pryor, and Beartooth Mountains, with glimpses of the Crazy, Big Snowy, and Bull Mountains in the distance.

The Rimrocks are more than a scenic landmark, they are part of what gives Billings its bold sense of place and unmistakable connection to the outdoors.

Billings brings together culture, flavor, and energy in a way that feels both distinctly Montana and entirely its own. From the walkable downtown core to vibrant neighborhoods throughout the city, visitors discover a destination rich in local character, creativity, and connection.

The Billings Brew Trail offers a true taste of place, while the city's dining scene ranges from elevated fine dining to global flavors and inventive local favorites, including creations from chefs and establishments that have earned James Beard recognition.

Visitors can explore art galleries, museums, historic landmarks, live music venues, and performing arts theaters that reflect both Western heritage and contemporary creativity. Throughout the year, public events, festivals, and community gatherings bring residents and visitors together, creating an atmosphere that is welcoming, energetic, and authentically local.

In Billings, Montana's largest city, urban energy meets wide-open landscapes, creating a destination where history, creativity, and adventure come together under big skies.

DESTINATION MT & MARKETING MONTANA

Destination MT is the office of tourism for the State of Montana. Under Department of Commerce leadership, the Destination MT team markets Montana as part of a cohesive Montana brand that also works to sustain and grow Montana's economy. From marketing strategies including promotional campaigns, and major programs like Made in Montana and the Montana Film Office, the Destination MT staff creates awareness about the state as a place to visit and do business.

HOW WE MARKET

Effective destination marketing is about more than promotion; it's about shaping awareness, influencing travel decisions, and supporting memorable visitor experiences from the moment inspiration begins to the moment a traveler returns home.

Visit Billings approaches destination marketing through four interconnected strategies: Inspire, Orient, Facilitate, and Amplify. Together, these efforts guide travelers from initial awareness to meaningful experiences in Billings while strengthening the city's reputation as a destination worth visiting, and revisiting.



INSPIRE

Just as Destination Montana inspires travelers to explore the state, Visit Billings inspires travel specifically to Billings.

Through strategic storytelling, brand marketing, media relations, digital advertising, and partnerships with regional and national travel organizations, Visit Billings introduces potential visitors to the experiences that make the city unique. Campaigns highlight the energy of Montana's largest city, from outdoor adventure beneath the Rimrocks to vibrant arts, dining, sports, and cultural experiences.

By reaching audiences in key drive and flight markets, Visit Billings encourages travelers to see Billings not just as a stop along the way, but as a destination where Montana experiences begin.



ORIENT

Inspiration is only the first step. Once travelers begin planning their trip, Visit Billings helps them move from interest to action.

Through destination guides, digital content, itinerary ideas, and direct engagement with travel planners, Visit Billings shows visitors why Billings fits into their travel plans and how to build it into leisure trips, sporting events, business travel, meetings and conferences, and group tour itineraries.

This stage helps travelers understand the full range of experiences available, from iconic landmarks and outdoor recreation to local culture, dining, and community events.



FACILITATE

Once visitors arrive, the experience they have in Billings becomes the most powerful marketing of all.

Visit Billings works alongside hospitality partners, community organizations, and local businesses to support a welcoming and memorable stay. From visitor information services and hospitality education programs to partnerships that strengthen the overall visitor experience, these efforts help ensure guests feel welcomed, connected, and inspired while exploring the destination.

A positive visitor experience not only encourages repeat visitation, it also strengthens the reputation of Billings as a place worth sharing with others.



AMPLIFY

Today's visitors don't just experience destinations, they share them.

Through social media, travel reviews, word-of-mouth recommendations, and digital storytelling, visitors naturally extend the reach of Visit Billings' marketing efforts. Every memorable experience becomes an opportunity for travelers to amplify the story of Billings to friends, family, and future visitors.

By creating experiences worth sharing, Visit Billings helps turn visitors into advocates, expanding awareness of the destination and inspiring the next wave of travelers to discover Montana's largest city.

DO
MIGHTY
THINGS

2025 KEY BUSINESS METRICS

TOURISM CONTINUES TO PLAY A MEANINGFUL ROLE IN BILLINGS' ECONOMY, SUPPORTING LOCAL BUSINESSES, CREATING JOBS, AND CONTRIBUTING TO THE VIBRANCY OF THE COMMUNITY. UNDERSTANDING HOW THE DESTINATION PERFORMS WITHIN THE BROADER TRAVEL LANDSCAPE HELPS GUIDE VISIT BILLINGS' MARKETING STRATEGIES AND INVESTMENT PRIORITIES.

	Occupancy	Avg Daily Rate	RevPAR
Winter	46.1%	\$113.68	\$52.41
Spring	63.0%	\$125.96	\$79.34
Summer	66.2%	\$134.28	\$88.88
Fall	47.2%	\$111.31	\$52.49

VISITOR SPENDING & ECONOMIC IMPACT

Billings welcomes an estimated **2.6 million visitors annually**, generating approximately **\$621 million in visitor spending** at local businesses. These dollars circulate throughout the community, supporting hotels, restaurants, retailers, attractions, outfitters, transportation providers, and a wide range of small businesses that help shape the Billings experience.

Because Montana does not have a statewide sales tax, measuring visitor spending can be complex, particularly when travelers stay in short-term rentals, with friends and family, or visit for day trips. Even so, research consistently shows that visitor spending plays a significant role in strengthening Billings' local economy and supporting jobs across multiple industries.

Billings' lodging sector continued to demonstrate resilience in 2025. Local hotels sold approximately 1,007,398 room nights, representing a 2.4% increase in demand compared to 2024.

At the same time, the destination experienced growth in hotel supply, with available room nights increasing 7.6% year over year to more than 1.8 million available rooms. As a result, occupancy shifted from 58.5% to 55.7%, while average daily rate (ADR) moved from \$131.05 to \$122.88. These trends highlight the importance of continuing to drive demand during need periods, encourage longer stays, and attract visitors who contribute strong economic impact across the community.

LODGING PERFORMANCE

ANNUAL OCCUPANCY: **55.7%**
ANNUAL ADR: **\$122.88**
ANNUAL REVPAR: **\$68.46**

AIR ACCESS & REGIONAL CONNECTIVITY

514,497
ENPLANEMENTS

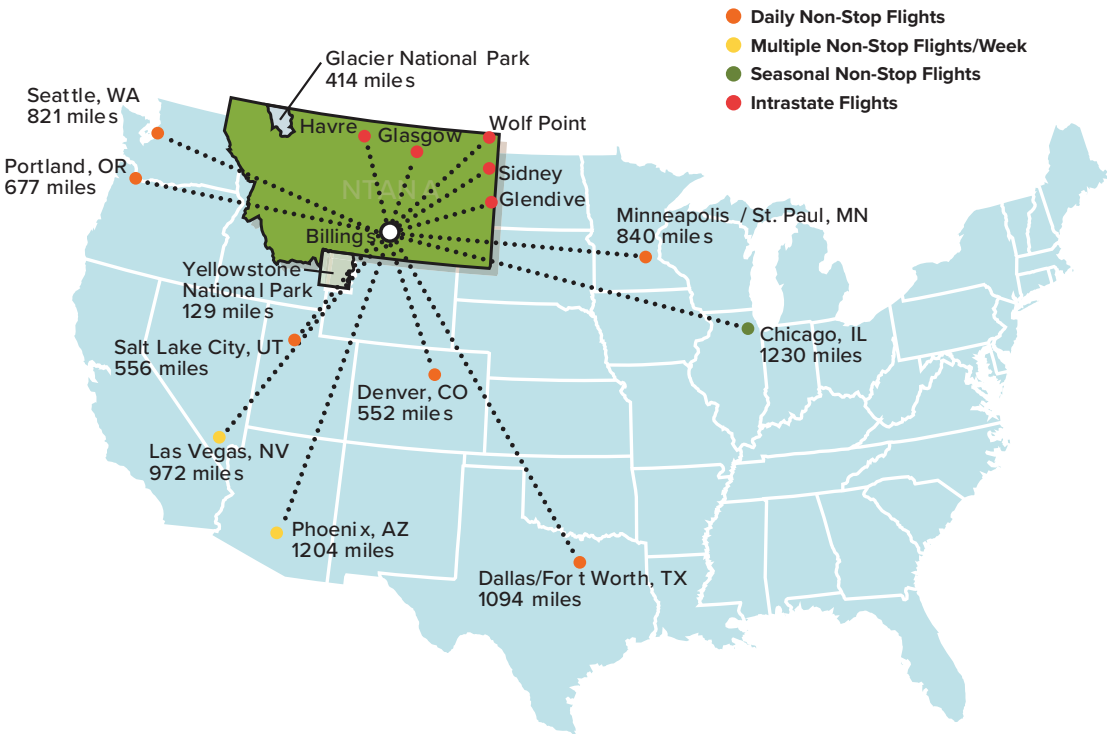
+

512,114
DEPLANEMENTS

=

1.026M
PASSENGERS

**Billings Logan International Airport recorded an increase of approximately 4.7% passengers year over year.*



As the largest airport in eastern Montana and northern Wyoming, Billings serves as a critical access point for both business and leisure travelers. Strong air connectivity supports the destination's ability to attract meetings and conventions, sporting events, and visitors traveling from key flight markets across the country.


2.6M
VISITORS ANNUALLY


\$621M
VISITOR SPENDING

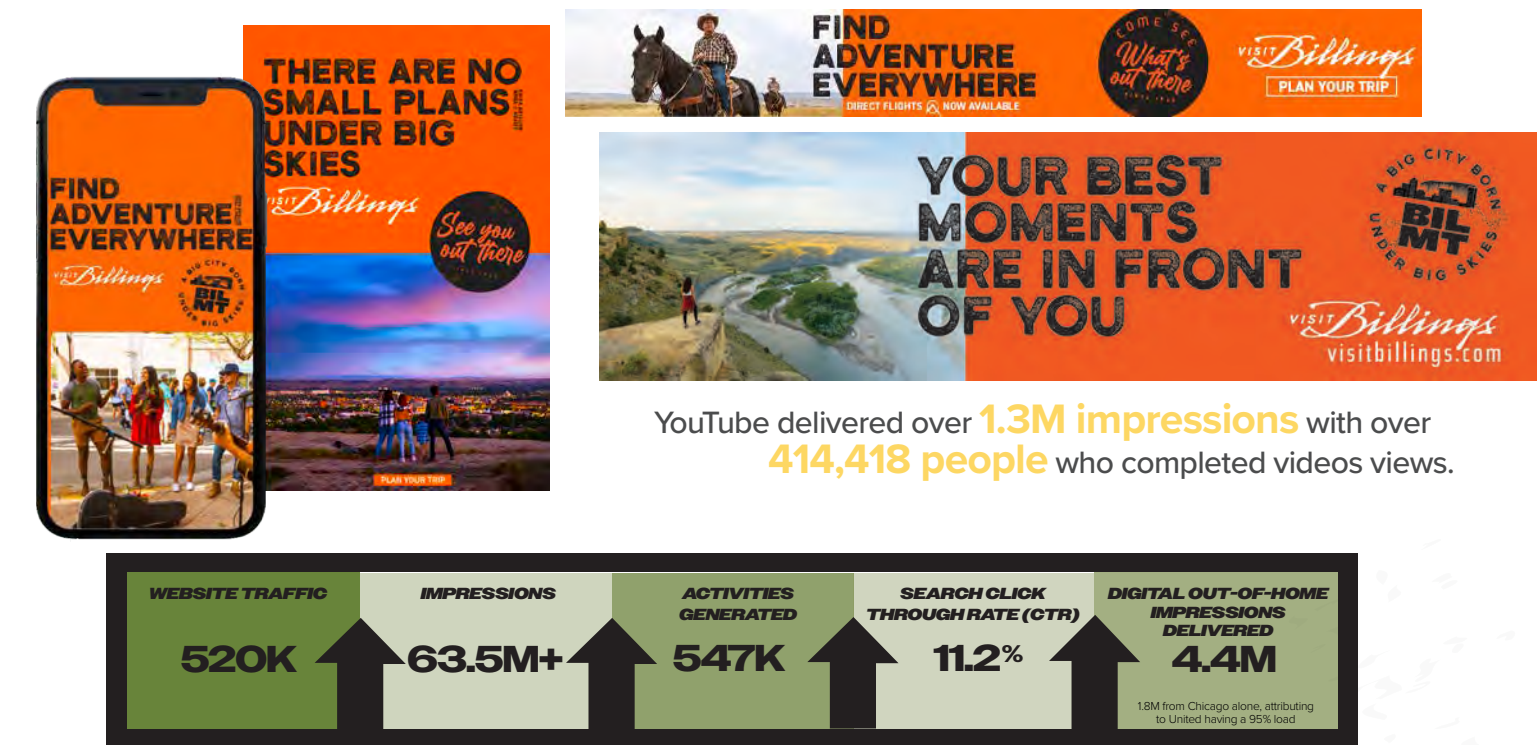

1,007,398
HOTEL ROOM NIGHTS SOLD


38K+
MONTANA TOURISM JOBS

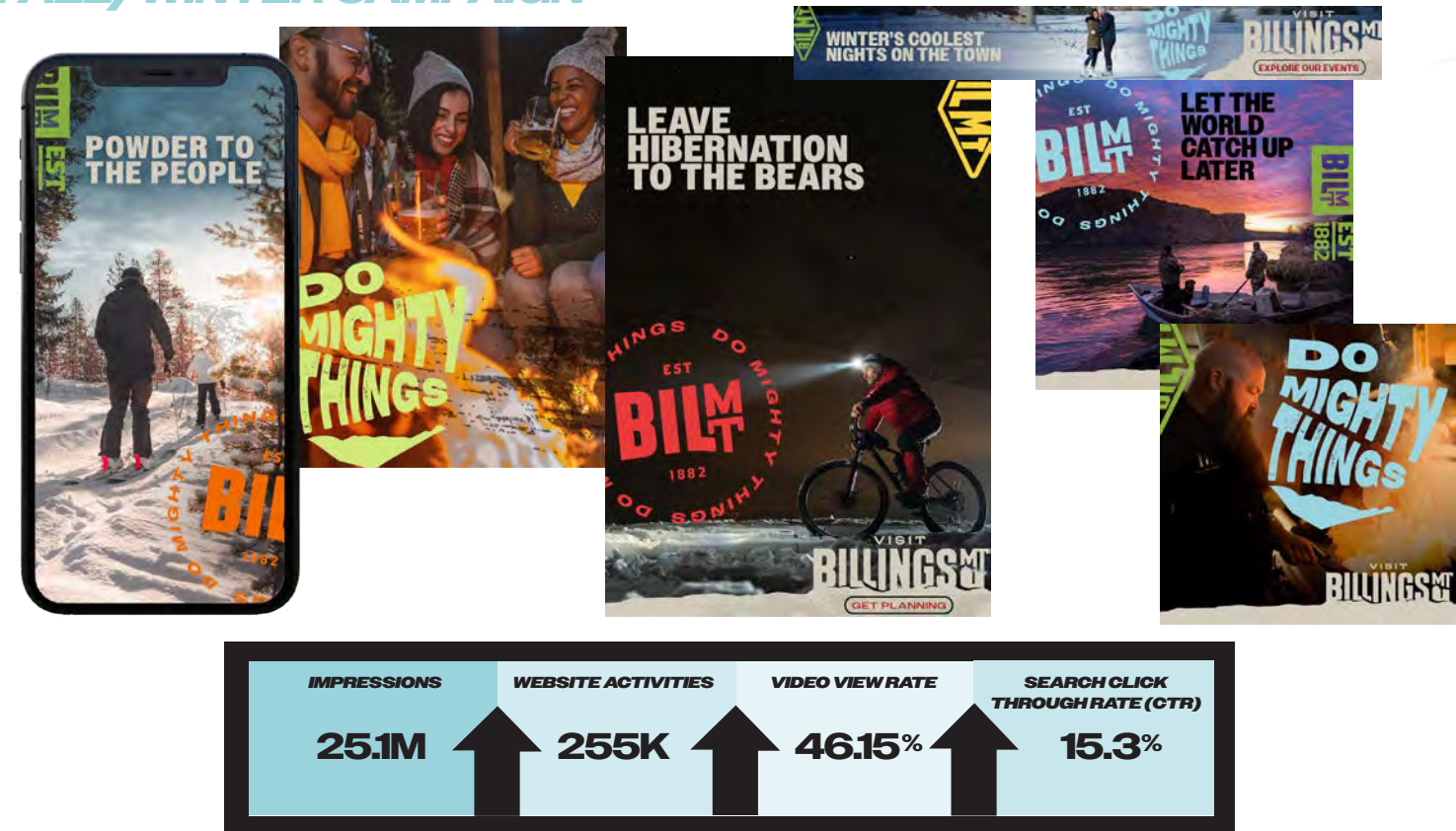

\$308M
STATE AND LOCAL TAXES GENERATED

2025 KEY PERFORMANCE METRICS

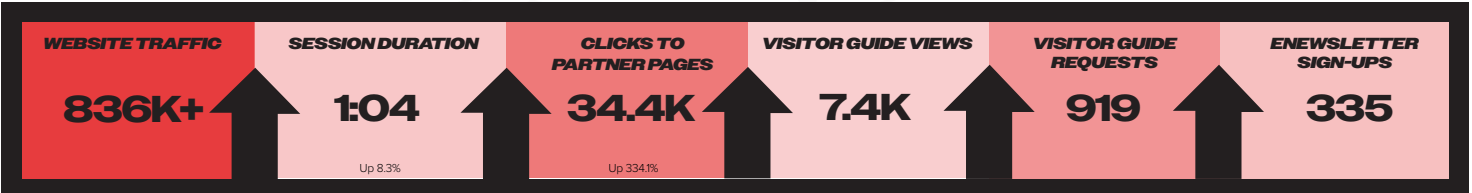
2025 NATIONAL CAMPAIGN



FALL/WINTER CAMPAIGN



WEBSITE



TOP ONLINE MARKETS FOR WEBSITE VISITATION

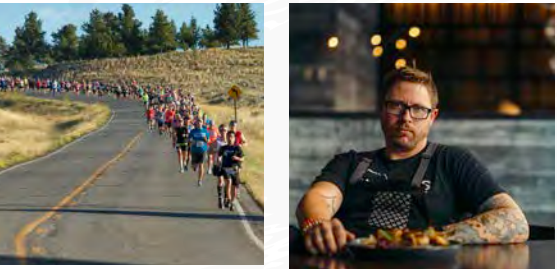
CHICAGO 53.6K DALLAS 44.7K
SEATTLE 40.4K PHOENIX 38.9K
DENVER 32.7K

Outreach generated more than **13 million media impressions** and an earned **media score of 76** (goal was 70).

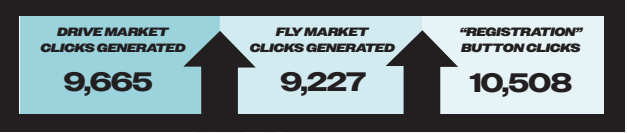
PUBLIC RELATIONS

- Highlights included:
- Placements in *Travel & Tour World* and *eTourism Summit's* newsletter, the latter which included information about the new destination branding as well as quotes from Visit Billings.
 - Planning an earned media tour based on the *Do Mighty Things* brand for journalists representing publications such as *Outside*, *National Geographic Traveler*, *Travel + Leisure* and *Lonely Planet*.
 - Established relationships with key national and interest-specific journalists and influencers to cultivate future earned media results.

NICHE AUDIENCES



Montana Marathon - Social Media & Display



James Beard Nominees - Social Media



TRAVEL TRENDS 2026

As Americans head into 2026, travel is guided more by intention than impulse. Trips remain important, but travelers are making deliberate choices, managing budgets carefully, and keeping expectations realistic. For travel brands and destinations, success will come from appealing to this mindset: offering value, meaningful experiences, and thoughtful options that match travelers’ more focused priorities.

American travelers remain cautious about their financial future despite easing recession fears, with only a third feeling better off than a year ago and optimism still below early 2025 levels. Yet travel remains a high priority - nearly six in ten see now as a good time to spend, and average annual leisure budgets have reached a record \$6,453 - reflecting a deliberate but strong motivation to explore. Travelers are favoring slower, more immersive trips, often focusing on single destinations, local experiences, and off-the-beaten-path locales, even as political dynamics increasingly influence comfort with certain destinations. *(State of the American Traveler, Feb 2026, Future Partners)*

Future Partners found that foodie trips have become so much more than a trend - they have become an undeniable way of travel. Culinary travel “holds high appeal among 62.8% of American travelers and is most appealing among Millennials (72.6%).

Further, “millennials are generally more likely than other age groups to find different types of travel appealing, but particularly:



WELLNESS IS DRIVING DECISION-MAKING FOR YOUNGER TRAVELERS

“Wellness isn’t optional for younger travelers: With over 70% of Millennials prioritizing well-being in travel and more than half actively planning wellness-focused trips, marketing must speak to this motivation,” according to *Future Partners* which is studying the relationship between day-to-day stress, mental wellness, and travel as part of *The State of the American Traveler* study. “When asked how important it is that their leisure trips support their physical, mental, or spiritual well-being, over seven in ten (71.7%) Millennial travelers said leisure travel is important - versus 61.1% of Boomers. These younger travelers are also taking action: more than half of both Gen Z (52.6%) and Millennials (52.6%) say they often or always plan leisure trips specifically to help manage their well-being.”

HANDS-ON, AUTHENTIC EXPERIENCES

In 2026, U.S. travel is tapping into a deep desire for authentic, human-centered experiences, amplified by landmark anniversaries like the country’s 250th birthday and Route 66’s centennial. Travelers are seeking “real” connections - slower, immersive trips that go beyond tourist checklists to meet local people, explore heritage, and experience culture firsthand. From craft beer making, live music, and rodeos to personal interactions that AI cannot replicate, the emphasis is on meaningful engagement, learning, and shared experiences. This trend reflects a growing appetite for authenticity in an era of digital manipulation, social media fatigue, and AI-driven content, highlighting why trusted travel advisors and hands-on experiences are more valuable than ever. *(U.S. Travel)*

NATURE TRAVEL

Nature-based travel is emerging as a defining trend for American travelers in 2026, reflecting a shift toward rest, wellness, sustainability, and meaningful experiences over traditional city sightseeing or luxury stays. Americans are increasingly seeking immersive outdoor adventures - such as hikes, farm stays, forest retreats, and glamping - that offer mental and physical restoration while connecting them to local communities and landscapes. This shift aligns with broader sustainable tourism goals, supporting conservation, rural economies, and authentic cultural engagement. From national and state parks to hybrid cultural-nature experiences, travelers are prioritizing destinations where the environment itself becomes the central experience, demonstrating that nature-first travel is no longer a niche choice but a core part of modern vacation priorities. *(Travel and Tour World)*

SPORTS

Sports travel is growing in popularity. Fans want more than stadium lights; they’re after authentic local experiences, cultural traditions and real community connections. 57% of travelers say they’re likely to attend a local sporting event while on vacation. This jumps to 68% for Gen Z and Millennials. Banana Ball was one of the top sporting events fans were interested in with its high energy, making these experiences feel more meaningful, memorable and uniquely tied to a place. *(Future Partners)*

AI AND POLITICS

AI will continue to shape travel in 2026, according to nearly two-thirds of American travelers. More than two-thirds (68.4%) expect AI-powered dynamic pricing to become more common, while 65.2% say AI tools for trip planning will grow significantly in popularity.

Opinions are more divided when it comes to politics. However, fewer than half (49.6%) think travelers will actively choose or avoid destinations based on their personal political beliefs - suggesting concern without full behavioral shift. *(Future Partners)*



WHAT IMPACTS TRAVEL DECISIONS

INDUSTRY TRENDS: HOW MEDIA DRIVES TRAVEL DECISION

Goodway Group's research aggregation tool, Waldo, found that digital and social media platforms are major drivers of travel inspiration, destination discovery, and even bookings. These trends highlight the importance of continued investment in platforms like Meta, TikTok, YouTube, Pinterest, and search-based channels.

Research indicates that visual media exposure - including social media and traditional media like TV and movies - plays a significant role in travel decision-making. In a broader survey, 52% of U.S. consumers said they would consider visiting destinations featured in film or TV content. This increases to 82% for Gen Z and Millennials, according to Goodway Group. This reinforces the idea that destination media exposure, whether through user-generated social posts, influencer content, or broadcast media, contributes to travel demand, particularly for culturally relevant or pop-culture-linked regions.

In addition:



60% of Gen Z cite Instagram as their top travel inspiration source, while 33% of Millennials use it for planning.



TikTok also has 60% of Gen Z using it as a search engine for trip ideas with 40% booking a vacation directly from its content.



YouTube comes in third with 54% using it for travel inspiration and it is strong across all demographics.

Overall, 80% of travelers say social media actively influences the destinations or experiences they book.

Further AI has become the new planning layer between inspiration and booking. Social media sparks the desire, and then AI validates it. This creates a "scroll - plan - book" loop. Approximately 91% of global travelers now use AI as a travel planning tool for research, translation, itineraries and budgeting, according to Goodway Group.

What this means is an integrated funnel remains critical. Social and video spark travel inspiration, while search and tools like PMA capture the resulting intent, making a balanced media mix essential for converting interest into visitation. To track and measure campaigns. Visit Billings staff in partnership with agency colleagues monitor the following data: Smith Travel Research (for demand, occupancy and ADR), TBID Assessments, Collections from State Lodging Facility Use Tax, Destinations International Economic Impact Calculators, AirDNA data, Future Partners and other travel sources reporting.

BILTM

EST
1882

FY27 PRIORITIES

Growing visitation remains Visit Billings’ highest priority. Through strategic marketing, sales efforts, and strong community partnerships, Visit Billings works to increase demand for Billings’ lodging facilities and strengthen the visitor economy.

When visitation grows, the benefits extend throughout the community. Restaurants, retailers, attractions, and hospitality businesses experience increased activity, supporting jobs, local investment, and new opportunities across the region.

Visit Billings’ FY27 priorities focus on driving visitation across all major travel segments, including leisure travel, sports tourism, meetings and conventions, and group tour travel, while continuing to enhance the visitor experience and strengthen Billings’ long-term competitiveness as a destination.



FOSTER VISITOR GROWTH



INCREASE LEISURE VISITATION
THROUGH TARGETED MARKETING
CAMPAIGNS IN KEY DRIVE AND
FLIGHT MARKETS.



ENHANCE THE VISITOR EXPERIENCE
BY SUPPORTING A WELCOMING
DESTINATION ENVIRONMENT AND
STRENGTHENING HOSPITALITY
PARTNERSHIPS.



ADVANCE SPORTS TOURISM SALES
AND SUPPORT, BUILDING ON THE
MOMENTUM OF NEW FACILITIES AND
EXPANDING EVENT OPPORTUNITIES.



SUPPORT AIR SERVICE DEVELOPMENT
BY PARTNERING WITH BILLINGS LOGAN
INTERNATIONAL AIRPORT AND REGIONAL
STAKEHOLDERS TO MAINTAIN AND EXPAND
FLIGHT CONNECTIVITY.



GROW GROUP TOUR TRAVEL
BY STRENGTHENING RELATIONSHIPS
WITH TOUR OPERATORS AND
TRAVEL PLANNERS.



RECRUIT MEETINGS AND CONFERENCES
THAT GENERATE OVERNIGHT STAYS AND
ECONOMIC IMPACT.



INCREASE LEISURE VISITATION

Leisure travel remains a cornerstone of Billings' visitor economy, supporting lodging properties while driving activity across restaurants, retailers, attractions, events, and cultural experiences throughout the city.

Visit Billings focuses on attracting leisure travelers through targeted regional and national marketing efforts designed to inspire exploration of Montana's largest city. Campaigns reach travelers across multiple segments, from road trippers and outdoor adventurers to history enthusiasts, arts and culture explorers, and culinary travelers seeking authentic Western experiences.

Through strategic storytelling and digital engagement, Visit Billings highlights the experiences that make Billings distinctive. Marketing efforts showcase the city's vibrant downtown, thriving culinary scene, outdoor recreation beneath the Rimrocks, and the local personalities who shape the character of the community. By presenting Billings as a place where authentic Montana experiences meet urban energy, Visit Billings works to inspire travelers to include the destination in their plans, and to stay longer once they arrive.

Billings' location along the I-90 and I-94 corridors also positions the city as a natural stop for travelers exploring the broader Northern Rockies. Visitors traveling between destinations such as Yellowstone National Park, the Black Hills, and the Badlands often pass through Billings, creating an opportunity to convert pass-through travelers into overnight guests.

By strengthening destination storytelling, expanding digital reach, and promoting compelling itineraries, Visit Billings will continue to elevate leisure visitation while encouraging travelers to experience more of what makes Billings unique. These efforts help ensure that leisure travel remains a powerful driver of economic activity and community vitality in Billings.

THE VISITOR EXPERIENCE

An exceptional visitor experience is one of the most powerful drivers of repeat visitation. When travelers feel welcomed, connected, and inspired during their time in Billings, they are more likely to extend their stay, return in the future, and share their experiences with others.

For Visit Billings, the visitor experience begins long before a traveler arrives; it starts with a community that understands and embraces the value of tourism. Educating residents and local businesses about Billings as a destination helps ensure visitors are greeted with the warmth, knowledge, and hospitality that define the city. Efforts such as local tourism education, campaigns and National Travel & Tourism Week help strengthen this connection by celebrating the people and businesses who contribute to Billings' visitor economy.

Visit Billings enhances the visitor experience through programs such as the Billings Trail Guides initiative and Meet the Locals, which highlight the people, places, and stories that make Billings unique. These efforts strengthen local knowledge, empower hospitality partners, and help visitors connect more deeply with the destination.

Creating a welcoming destination also means ensuring that Billings continues to grow as an accessible and inclusive place for all travelers. Visit Billings works alongside community partners and local businesses to support accessibility initiatives and promote a destination where visitors of all backgrounds and abilities feel comfortable exploring and experiencing the city.

Visitor experience is also critical to the success of sports events, meetings, and conferences hosted in Billings each year. Visit Billings provides event support services including hosted site visits, registration assistance, city and regional tour planning, grant and incentive coordination, and confidential hotel sourcing. These services help meeting planners and tournament organizers deliver successful events while creating positive experiences for attendees.

By prioritizing hospitality, accessibility, and strong community engagement, Visit Billings helps ensure that every visitor leaves Billings with a memorable experience, and a reason to return.



ADVANCE SPORTS SALES & SUPPORT

Sports tourism continues to be one of the fastest-growing segments of the visitor economy in Billings, bringing athletes, teams, families, and fans to the city while generating significant economic impact for local lodging properties, restaurants, retailers, and attractions.

Visit Billings is focused on strategically positioning the city as a competitive and growing sports destination. By targeting events that align with Billings' facilities, accessibility, and hospitality infrastructure, the organization works to attract tournaments, championships, and sporting events that generate overnight stays and meaningful economic impact.

In recent years, the city's sports tourism efforts have gained additional momentum through the formation of the Billings Sports Authority, a collaborative initiative bringing together sports organizations, facility operators, and community partners to strengthen Billings' ability to recruit and host events. The Sports Authority will continue to evolve as a key partner in identifying opportunities, supporting event organizers, and advancing the overall sports ecosystem in the community.

Facility development remains an important part of Billings' sports tourism strategy. A 2018 sports feasibility study conducted by Victus Advisors identified the need for expanded sports infrastructure to increase the destination's ability to attract larger and more diverse tournaments. While the proposed Multigenerational Recreation Center was not approved by voters in 2023, the demand for high-quality sports facilities in the community remains strong.

In response, local sports organizations and user groups have stepped forward to help advance new facility development. Projects such as the Signal Peak Energy Ice Arena, led by the Yellowstone Ice Foundation, will introduce a two-sheet ice facility designed to meet growing regional demand for hockey, figure skating, and other ice sports.

The Billings Tourism Business Improvement District (TBID) continues to play an important role in supporting the development and activation of sports facilities. Strategic investment in venues helps strengthen Billings' ability to compete for new events while also supporting the growth of existing tournaments that have become fixtures on the city's event calendar.

By combining strong partnerships, growing sports infrastructure, and strategic event recruitment, Visit Billings is helping position the city as an emerging sports destination in the Northern Rockies, creating new opportunities for visitation, economic impact, and community pride.

RECRUIT MEETINGS & CONFERENCES

Meetings and conferences generate significant year-round economic impact for Billings, bringing professionals, industry leaders, and association groups to the city while supporting hotels, restaurants, and local businesses.

Visit Billings works to position the destination as a competitive and welcoming location for meetings, conferences, and professional gatherings. Through targeted sales outreach, industry partnerships, and direct engagement with meeting planners, Visit Billings promotes the advantages that make Billings an appealing host city, including strong air access, a walkable downtown, flexible meeting facilities, and authentic Montana experiences that enhance the attendee experience.

Sales efforts focus on securing meetings and conferences for future years while building long-term relationships with planners, associations, and industry partners. Visit Billings collaborates closely with local hotels, venues, and hospitality partners to present cohesive proposals that highlight the city's meeting infrastructure and visitor amenities.

Exceptional service remains a defining strength of Billings' meetings program. Visit Billings provides planners with hands-on support including hosted site visits, venue coordination, attendee resources, promotional materials, and local event recommendations. These services help ensure successful events while reinforcing Billings' reputation as a destination that values both planners and their attendees.

By combining strategic sales efforts with personalized service, Visit Billings continues to grow the meetings and conferences segment while delivering meaningful economic impact for the community.



GROW GROUP TOUR TRAVEL

Billings continues to be a strong destination for group travel, offering a compelling mix of history, culture, outdoor adventure, and accessibility. From motorcoach tours to small-group expeditions, Billings provides travelers with an authentic introduction to the landscapes, stories, and communities that define this part of the Northern Rockies.

As group travel evolves, itineraries are expanding to include younger, more active travelers seeking immersive experiences. Today's visitors want more than a guided tour; they want to experience the stories behind the landscapes, landmarks, and local culture. Tour operators are increasingly building itineraries that incorporate outdoor recreation, flexible exploration time, and opportunities to connect with communities in meaningful ways.

Visit Billings works closely with tour operators and travel planners to position the city as a welcoming overnight destination within regional itineraries. With access to destinations such as Little Bighorn Battlefield National Monument, Pompeys Pillar National Monument, and the Beartooth Scenic Byway, Billings offers an ideal place to begin or expand a Montana travel experience. As international travel continues to rebound and fly/drive itineraries grow in popularity, Visit Billings will continue strengthening relationships with operators and highlighting Billings as a place where travelers can experience the spirit of the American West.

SUPPORT AIR SERVICE & BIL

Strong air service is critical to the continued growth of Billings' visitor economy. Reliable connectivity allows travelers, meeting planners, and sporting events to reach the destination efficiently while supporting the broader business community across eastern Montana and northern Wyoming.

Billings Logan International Airport (BIL) serves as the primary air hub for the region and provides travelers with a modern, efficient, and welcoming travel experience. With more than one million passengers traveling through the airport annually, BIL plays a vital role in connecting visitors to Billings and the surrounding region while supporting the city's position as a regional center for commerce, healthcare, events, and tourism.

Visit Billings remains actively engaged in efforts to sustain and expand air service. The organization works closely with the Billings Air Service Committee, the airport, and community partners to demonstrate demand for new routes and maintain existing service. Visit Billings supports these efforts through marketing partnerships in key flight markets, participation in Small Community Air Service Development (SCASD) grant initiatives, and collaborative outreach to airline partners.

Airlines increasingly look to communities to demonstrate both demand and destination support when evaluating new routes. Through coordinated marketing efforts, public relations campaigns, and community engagement initiatives, Visit Billings helps strengthen the case for Billings as a growing and viable air market.

By continuing to support air service development and promote travel to the region, Visit Billings helps ensure Billings remains accessible, competitive, and well connected for visitors and residents alike.



THE 2024–2027 STRATEGIC PLAN

In the fall of 2021, Visit Billings began developing a strategic plan to guide both organizational growth and destination development through 2027. Released in early 2024, the resulting plan outlines key objectives designed to strengthen the visitor economy, elevate Billings’ destination brand, and position the community for long-term tourism growth.

The strategic plan serves as a dynamic roadmap for Visit Billings, allowing the organization to evaluate priorities annually while maintaining focus on long-term goals. The plan also aligns with the renewal timeline for the Billings Tourism Business Improvement District (BTBID), ensuring that investments made today continue to support the future competitiveness of the destination.

Through the leadership of the BTBID Board of Directors and collaboration with community partners, Visit Billings continues to implement initiatives that drive visitation, support local businesses, and strengthen Billings’ reputation as Montana’s largest city and a premier place to visit.

VISIT BILLINGS BRAND LAUNCH

In 2025, Visit Billings introduced its refreshed destination brand following extensive research with visitors, residents, and stakeholders. The new brand reflects a more authentic expression of Billings, celebrating the city’s bold history, vibrant culture, outdoor access, and entrepreneurial spirit. The brand debuted publicly in front of more than 500 community leaders and partners at the Billings Chamber Annual Meeting, marking an important milestone in aligning the community around a unified destination identity.

TOURISM EDUCATION CAMPAIGN

Visit Billings successfully launched its first comprehensive tourism education campaign, designed to increase local awareness of tourism’s impact on the Billings economy and quality of life. The campaign introduced new resources including fact sheets, digital content, and storytelling initiatives that highlight how visitor spending supports local businesses, jobs, and community amenities. Moving forward, tourism education will become an ongoing component of Visit Billings’ annual outreach efforts.

TOAST TO BILLINGS HOSPITALITY AWARDS

As part of National Travel & Tourism Week, Visit Billings will host the inaugural TOAST to Billings Hospitality Awards, celebrating the individuals and organizations that help create exceptional visitor experiences across the community. The event highlights the people who power the visitor economy, from frontline hospitality staff to event organizers and attractions, while reinforcing the importance of tourism to Billings’ community pride and economic vitality.

BILLINGS SPORTS AUTHORITY

Visit Billings also initiated the Billings Sports Authority, bringing together local sports organizations, facility operators, and community leaders to strengthen collaboration around sports tourism. While still in its early stages, the Sports Authority represents an important step in coordinating the city’s growing sports ecosystem and supporting the recruitment and hosting of major sporting events.

STRATEGIC PLAN PROGRESS

Over the past year, Visit Billings has made significant progress implementing key initiatives identified in the 2024–2027 Strategic Plan. Utilizing research, visitor data, and performance metrics to inform marketing strategies, guide investment decisions, and measure the economic impact of tourism. These efforts reflect the organization’s commitment to strengthening the visitor economy while building greater alignment within the community.



SPORTS TOURISM LEADERSHIP

In 2012, the BTBID Board of Directors took deliberate steps to diversify Visit Billings’ investment strategy by developing Billings as a sports tourism destination. Over the past decade, the segment has delivered consistent wins, from hosting NCAA and NAIA collegiate events to supporting the expansion of youth and travel sports, contributing to a growing sense of community pride and measurable visitor impact.

Sports tourism remains one of the strongest opportunities for visitation to Billings. In FY26, Visit Billings built on this momentum through several key initiatives, including the launch of Visit Billings Sports, a dedicated brand for the sports tourism segment that signals the destination’s continued commitment to attracting and hosting premier events.

As Billings’ sports infrastructure continues to grow, Visit Billings will strengthen citywide collaboration with sports organizations, facilities, and community partners to expand opportunities for tournament and event recruitment. Key developments supporting this growth include:

- **Signal Peak Energy Ice Arena**, developed by the Yellowstone Ice Foundation, introducing a new two-sheet ice facility and expanding Billings’ ability to host regional and national ice sports events.
- **The ARC Sport Courts Facility** at Amend Recreation Campus, a new indoor courts complex designed to support basketball, volleyball, and other tournament-driven events.

These investments are expanding Billings’ capacity to host larger and more diverse competitions while strengthening the destination’s reputation as a regional sports hub.

To support this momentum, Visit Billings has initiated the Billings Sports Authority, an advisory group bringing together sports leaders, facility operators, and community partners to strengthen coordination and long-term planning for sports tourism in the city.

As outlined in the 2024–2027 Strategic Plan, developing the right leadership structure for sports tourism is essential to sustained success. With new facilities coming online and demand for events continuing to grow, FY27 represents the next phase in advancing Billings’ position as a premier sports destination in the Northern Rockies.



The ARC Sport Courts Facility



Signal Peak Energy Arena

TOURISM EDUCATION & NATIONAL TRAVEL & TOURISM WEEK

Resident engagement plays a vital role in the success of tourism in Billings. Communities that understand the value of tourism, and the role visitors play in supporting local businesses, jobs, and quality of life, are better positioned to welcome visitors and support destination growth.

In FY26, Visit Billings launched its first comprehensive tourism education campaign, designed to increase awareness of tourism’s economic impact and the important role the visitor economy plays in the community. The campaign introduced a range of new resources including fact sheets, videos, digital content, and storytelling initiatives that highlight how visitor spending supports local businesses, attractions, events, and community amenities throughout Billings.

National Travel & Tourism Week (NTTW), established by the U.S. Travel Association, provides an important annual opportunity to amplify these efforts. Each May, Visit Billings uses NTTW to share tourism data, celebrate the industry’s impact, and recognize the individuals and organizations who help create exceptional visitor experiences across the destination.

Building on the success of the initial campaign, tourism education will now become an ongoing initiative for Visit Billings. Future efforts will continue to expand community engagement through local media partnerships, social media storytelling, and the sharing of authentic visitor experiences that demonstrate the value tourism brings to Billings.

A key milestone for FY27 will be the inaugural TOAST to Billings: Hospitality Awards, held during National Travel & Tourism Week. This new event celebrates the people and organizations who create outstanding visitor experiences across the community. Awards will recognize excellence in areas such as Attraction of the Year, Event of the Year, Heart of Hospitality, and Pride in Place, highlighting the individuals and businesses who help make Billings welcoming, memorable, and visitor-ready every day.

Through ongoing tourism education efforts and community celebration, Visit Billings continues to strengthen local understanding of the visitor economy while fostering pride in the people and experiences that define Billings as a destination.

SIGNATURE EVENT EXPLORATION DURING NEED PERIODS

Visit Billings continues to support and collaborate with local events and festivals that create high-quality visitor experiences while generating overnight visitation. Events play an important role in activating the destination, particularly during shoulder seasons when additional visitation can have the greatest economic impact.

One example of this momentum is Billings Craft Beer Week, which celebrates the city’s thriving craft beer scene and the businesses that make up the Billings Brew Trail. With support from Visit Billings and local brewery partners, the event continues to grow each year. The 2026 celebration will feature more than 25 events across breweries throughout the city, culminating in the Last Best Beer Run and After Party, along with specialty beer releases, collectible merchandise, and brewing competitions that showcase the creativity of Billings’ craft beverage community.

In addition to supporting existing events, Visit Billings has convened a community exploratory committee to evaluate the potential development of a signature winter event designed to generate visitation during the slower winter season. The committee is currently reviewing successful models from comparable destinations and exploring opportunities that align with Billings’ character, outdoor access, and growing arts and culinary scene.

While still in the early planning stages, the goal of this effort is to create a destination-driven event that can attract overnight visitors while celebrating the unique culture and energy of Billings. If feasible, a potential launch timeline for a winter signature event would be January 2028, allowing time to thoughtfully develop the concept, build community partnerships, and ensure long-term success.



INTERNATIONAL MOUNTAIN BICYCLING ASSOCIATION (IMBA)

RIDE CENTER CERTIFICATION

Outdoor recreation continues to play an important role in the Billings visitor experience, and mountain biking has emerged as one of the destination's fastest-growing outdoor activities. With miles of singletrack trails across northwest Billings, the Acton Recreation Area, and surrounding public lands, the city offers riders of all skill levels access to diverse terrain and expansive views beneath the Rimrocks.

Building on this momentum, Visit Billings is working with community partners to pursue International Mountain Bicycling Association (IMBA) Ride Center certification. IMBA Ride Centers represent premier mountain biking destinations that offer high-quality trail systems, strong community support, and exceptional rider experiences.

In FY27, Visit Billings will collaborate with organizations such as Pedal United, Billings TrailNet, local land managers, and the broader cycling community to prepare and submit a Ride Center application. Achieving IMBA designation would elevate Billings' profile within the global mountain biking community while attracting new visitors seeking outdoor adventure in the Northern Rockies.

BRAND LAUNCH & IMPLEMENTATION

A key recommendation of the 2024–2027 Visit Billings Strategic Plan was to evolve the destination brand to better reflect the authentic identity of Billings. Research with visitors, residents, and stakeholders revealed an opportunity to move beyond previous location-based messaging and instead celebrate what makes Billings unique - its people, culture, landscapes, and entrepreneurial spirit.

In 2025, Visit Billings officially launched its refreshed destination brand, shaped by this research and grounded in a more authentic expression of Billings itself. The new brand positions Billings as a destination born from big dreams, big history, big adventure, and big opportunity, highlighting the city's vibrant neighborhoods, Western heritage, creative energy, and signature experiences beneath the Rimrocks.

The brand debut was celebrated in front of more than 500 community leaders and partners at the Billings Chamber Annual Meeting, marking an important milestone in aligning the community around a shared vision for the destination. The enthusiastic response demonstrated strong local support and excitement for the future of the Visit Billings brand.

Since the launch, Visit Billings has begun integrating the refreshed brand across marketing channels, including the destination website, digital campaigns, content storytelling, and visitor-facing materials. As new opportunities arise, the brand will continue to expand across partner assets, community touchpoints, and promotional efforts to ensure a consistent and compelling representation of Billings in the marketplace.

Through continued implementation of the new brand, Visit Billings will strengthen the destination's identity, elevate the city's story in competitive travel markets, and help visitors better understand the experiences that make Billings a one-of-a-kind place to explore.

MARKETING STRATEGY & AUDIENCE ENGAGEMENT

Visit Billings executes an integrated marketing strategy designed to inspire travel, guide trip planning, support visitor experiences, and amplify the stories that make Billings unique. While leisure travelers remain a key audience, Visit Billings also markets the destination to meeting planners, sports event organizers, and group travel decision-makers who play an important role in generating year-round visitation and economic impact for the community. Through a coordinated mix of paid, owned, and earned media, the organization builds awareness of Billings as a destination while helping travelers move from inspiration to action.

The strategy is rooted in Visit Billings’ refreshed brand platform and informed by ongoing research into traveler behavior, market trends, and performance data. Campaigns highlight Billings’ authentic sense of place, its vibrant neighborhoods, welcoming community, outdoor access, culinary scene, arts and culture, and signature events beneath the Rimrocks.

Marketing efforts are intentionally integrated across channels, ensuring that storytelling, media relations, digital engagement, and content development work together to create a consistent and compelling destination narrative. By aligning marketing strategy with the visitor journey, from initial inspiration through trip planning and post-visit advocacy, Visit Billings continues to strengthen the destination’s presence in competitive travel markets while driving year-round visitation and economic impact.



CAMPAIGN STRATEGY & DESTINATION STORYTELLING

GOALS

Increase awareness of Billings as a distinctive travel destination while inspiring travelers to include the city in leisure, meetings, sports, and group travel itineraries.

STRATEGY

Visit Billings develops integrated marketing campaigns that bring the destination’s story to life through compelling visuals, authentic voices, and experience-driven storytelling. Campaigns are built around the refreshed Visit Billings brand platform, highlighting the city’s unique blend of Western heritage, creative energy, outdoor adventure, and vibrant local culture.

Campaign development prioritizes authentic storytelling and human-centered narratives that reflect the community’s warm and genuine spirit. Through features such as Trail Guides and Secret Spots in Billings, Visit Billings showcases local perspectives that help travelers understand the experiences, personalities, and places that define the destination.

Marketing efforts also leverage major events, seasonal experiences, and signature attractions to encourage longer stays and repeat visitation. By highlighting the full range of experiences available throughout the year, from cultural events and culinary exploration to outdoor adventure and regional day trips, campaigns help travelers envision a more complete Billings itinerary.

Visit Billings also participates in select travel and adventure shows, providing an opportunity to promote the destination directly to travelers while gaining valuable insights into evolving traveler sentiment, interests, and trip-planning behavior. These interactions help the Visit Billings team better understand what inspires travelers, what questions they are asking, and how Billings can position its experiences within broader travel trends.

Public relations plays a critical role in amplifying these efforts, generating earned media coverage that extends the reach of destination storytelling. Through targeted media outreach and creator collaborations, Visit Billings works to showcase Billings as a place of big adventure, rich culture, memorable flavors, and authentic connection.

TRADITIONAL AND DIGITAL MEDIA

GOALS

Inspire target audiences to strengthen their connection with the destination's brand and highlight direct flights to Billings from Chicago, Dallas/Fort Worth, Denver, Las Vegas, Minneapolis, Phoenix, Salt Lake City, Portland, Seattle, and Los Angeles.



STRATEGY

The paid media campaign leverages a multi-channel media strategy approach that utilizes native / display, PMAx, Meta, Pinterest, and search while also increasing investment and expanding geo-targeting to support drive and flight markets.

Engage with local media publications for the promotion of Billings and supporting local businesses.

Prioritize Meta and display to promote awareness and drive website traffic as social and display consistently perform well, which creates efficiencies in maximizing impressions and leading users to the website to learn more and take a specific action.

Sponsor content development and digital targeting niche audiences such as two-wheel, restaurant and events.

Leverage advanced analytics to inform and optimize media performance and strategy, refining audience targeting within existing channels while testing new tactics across additional platforms. At the same time, closely monitor ROI on key advertising and marketing initiatives to ensure campaigns deliver increased impressions throughout the fiscal year, drive higher engagement, and achieve click-through rates that exceed industry benchmarks.



Increase investment in upper-funnel tactics - search, display, and social (Pinterest and Meta) to drive awareness in flight markets, especially where Billings is a lesser-known travel destination. For drive markets, use channels best for events - search and display - to drive awareness and site traffic.

Continue to build awareness through CTV, YouTube and audio to further educate, inspire and encourage visitors to explore trip planning resources further by driving traffic to the website.

Place digital out-of-home (DOOH) in key drive and fly markets, capturing new travelers who may not have considered Billings before, providing a powerful way to consistently engage with travelers throughout their day. Combine this with strategically placed billboards within and around Billings to engage local and regional audiences.

INTERACTIVE & SOCIAL MEDIA

Visit Billings’ interactive and social media platforms play a central role in how the destination’s story is shared with travelers, residents, and industry partners. Through engaging digital content and authentic storytelling, these channels help inspire travel, guide trip planning, and build lasting connections with audiences.

The Visit Billings team approaches social media and digital engagement as an editorial platform, one that highlights the people, places, experiences, and moments that define Billings. Content across channels reflects the destination’s refreshed brand voice and emphasizes the community’s warm, genuine spirit, vibrant neighborhoods, outdoor adventure, culinary scene, arts and culture, and signature events.

As digital platforms and traveler behavior continue to evolve, Visit Billings remains committed to adapting its strategies to reach audiences where they are most engaged. This includes embracing emerging technologies, evolving social platforms, and new content formats, while maintaining a consistent and authentic voice that reflects the true character of Billings.

GOALS

INCREASE BRAND ENGAGEMENT

Strengthen interaction with Visit Billings’ digital content through compelling storytelling, inspiring visuals, and informative trip-planning resources.

GROW SOCIAL AUDIENCES

Expand the reach of Visit Billings’ social platforms by attracting new followers while maintaining strong engagement with existing audiences.

SUPPORT TRIP PLANNING

Provide travelers, meeting planners, sports organizers, and group tour operators with accessible and useful digital resources that support destination decision-making.

STRENGTHEN DIGITAL COMMUNITIES

Build relationships with visitors and residents alike by sharing stories that celebrate Billings’ culture, experiences, and local pride.

ADAPT TO EVOLVING DISCOVERY TRENDS

Monitor changes in traveler discovery behavior, including the growing influence of AI-driven search and conversational travel planning, to ensure Visit Billings’ digital content remains visible, relevant, and useful in emerging discovery environments.



TACTICS

Visit Billings’ interactive and social media platforms play a central role in how the destination’s story is shared with travelers, residents, and industry partners. Through engaging digital content and authentic storytelling, these channels help inspire travel, guide trip planning, and build lasting connections with audiences.

EDITORIAL STORYTELLING

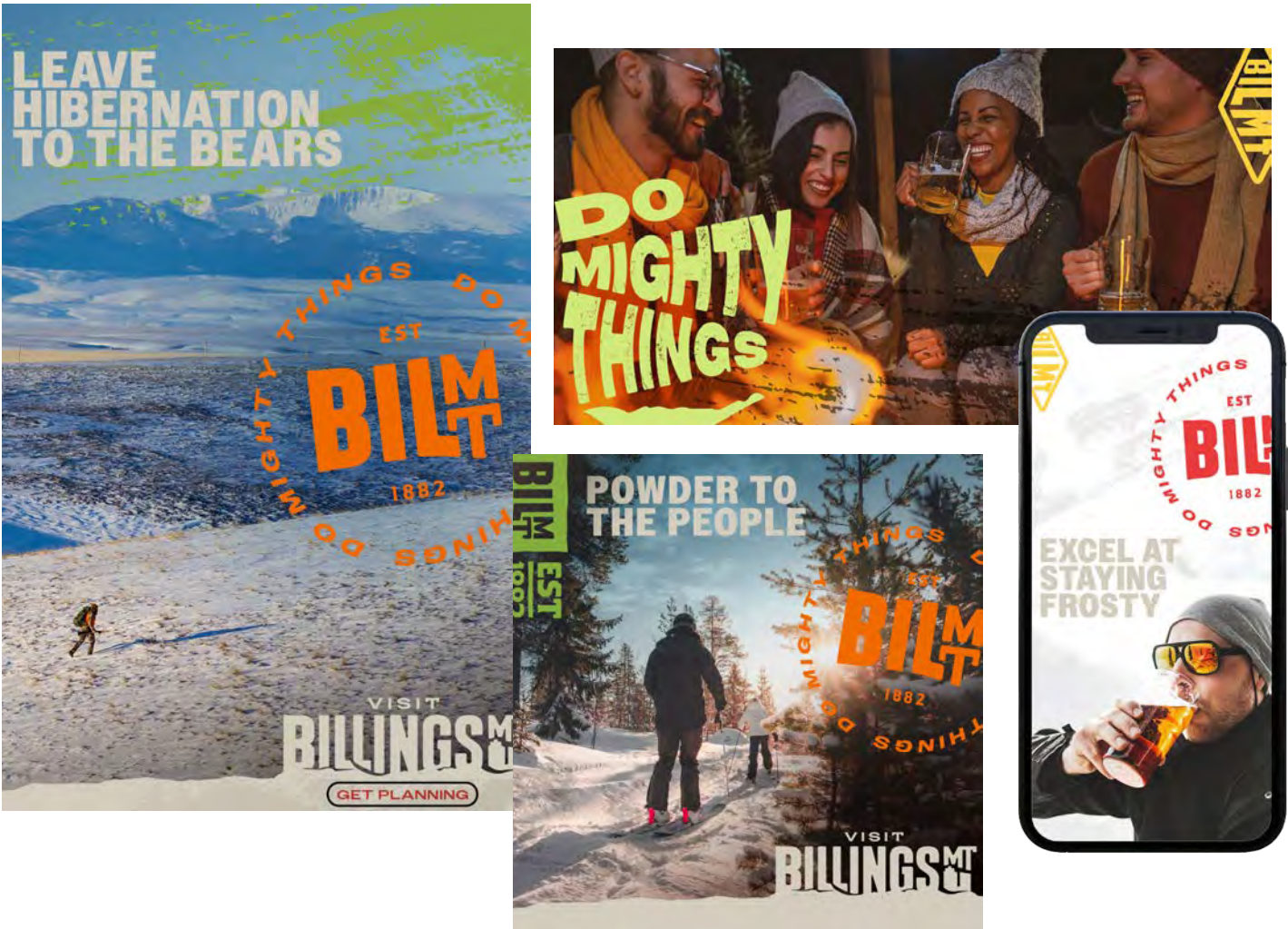
Visit Billings shares the destination’s story through compelling, human-centered content that highlights authentic experiences and local perspectives. Integrated monthly editorial calendars guide content development across digital channels, helping ensure messaging remains timely, relevant, and aligned with seasonal opportunities, events, and partner experiences.

CROSS-PLATFORM CONTENT STRATEGY

Content is strategically adapted and shared across multiple digital platforms to maximize reach and engagement while respecting each platform’s unique audience and format. This includes highlighting seasonal experiences, new local businesses, major events, and unique itineraries that encourage visitors to explore Billings more deeply.

VIDEO & VISUAL STORYTELLING

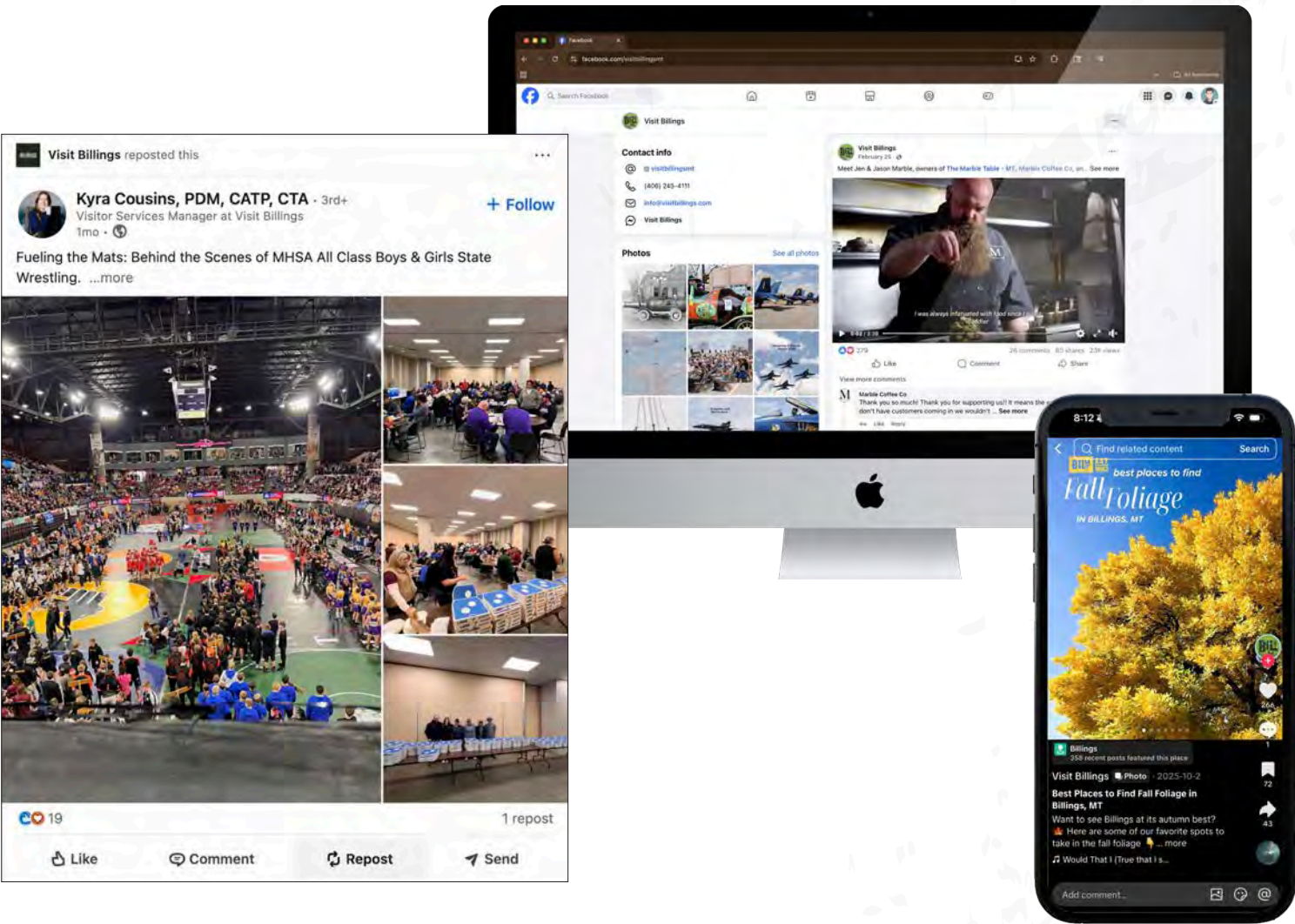
Short-form video and dynamic visual storytelling play an increasingly important role in Visit Billings’ digital strategy. Video content across owned channels showcases local personalities, signature experiences, outdoor adventure, culinary discoveries, and cultural moments that help audiences envision their own trip to Billings.



INTERACTIVE & SOCIAL MEDIA

PLATFORM-SPECIFIC ENGAGEMENT

- **FACEBOOK** - Encourage engagement and drive awareness of upcoming events, key attractions, tourism partners, and seasonal experiences.
- **INSTAGRAM** - Showcase human-centered storytelling that inspires travel, highlights itineraries, and shares authentic visitor experiences through editorial photos, videos, Stories, and user-generated content.
- **TIKTOK** - Leverage short-form video and emerging trends to engage new audiences while highlighting authentic moments and experiences that reflect Billings' personality.
- **LINKEDIN** - Engage community partners and industry audiences while promoting Billings as a premier destination for meetings, sports events, and group travel.



EMAIL MARKETING

Visit Billings uses targeted email marketing to expose travelers to editorial content, itineraries, blog features, and seasonal experiences while strengthening relationships with engaged audiences. Email campaigns serve as a key bridge between inspiration and trip planning.

WEBSITE STRATEGY & EXPERIENCE

Visit Billings launched its redesigned destination website in 2025 as a key expression of the organization's refreshed brand and a central hub for visitor inspiration and trip planning. The new site delivers a modern, visually compelling, and user-focused digital experience that better reflects Billings' authentic sense of place while meeting evolving traveler expectations.

The redesign improved navigation, strengthened security, addressed previous technical limitations, and aligned the platform with current industry standards, accessibility guidelines, and best practices for destination marketing websites. The updated site also more effectively showcases Billings' signature experiences, from outdoor adventure beneath the Rimrocks to the city's culinary scene, arts and culture, events, and vibrant neighborhoods.

As traveler behavior continues to evolve, destination websites are playing an increasingly important role across the entire visitor journey. While social media and earned media often inspire interest, travelers frequently turn to official destination websites for trusted information once a location enters their consideration set. Visit Billings' website is designed to support this stage of the journey by providing clear, useful, and actionable trip-planning resources that help visitors confidently build their itineraries.

At the same time, emerging technologies, including conversational search and AI-assisted trip planning, are reshaping how travelers discover and evaluate destinations. As these tools become more integrated into the planning process, official tourism websites must serve not only as inspirational storytelling platforms but also as authoritative, well-structured sources of information that can be surfaced through evolving search and discovery tools. Visit Billings will continue monitoring these shifts to ensure the destination's digital presence remains visible, accurate, and useful across new travel-planning environments.

Content strategy for the website emphasizes storytelling and trip-planning resources that align with key traveler interests. Blog features, curated itineraries, and seasonal guides highlight experiences for a variety of visitor personas, from history enthusiasts and outdoor adventurers to culinary explorers and cultural travelers. These stories help travelers envision their time in Billings while also supporting broader digital marketing and public relations efforts.

As Visit Billings moves forward, the team will continue expanding digital content, enhancing planning resources, and extending the refreshed brand across the website and other visitor-facing touchpoints. This ongoing work ensures that the destination is represented with clarity, consistency, and relevance throughout every stage of the visitor journey.



PUBLIC RELATIONS

Public relations plays a critical role in elevating Billings’ visibility as a destination by generating credible, high-impact storytelling through earned media and creator partnerships. Through strategic media relations and targeted outreach, Visit Billings works to position the city as an authentic, welcoming, and experience-rich destination, one that offers vibrant neighborhoods, outdoor access, cultural energy, memorable flavors, and a warm, genuine community spirit.

Earned media allows Visit Billings to amplify the destination’s story in ways that extend beyond traditional advertising. By working with journalists, creators, and travel media outlets that align with the organization’s priority audiences and seasonal campaigns, Visit Billings ensures that Billings’ story is told through trusted voices that resonate with potential travelers.

Public relations efforts are closely integrated with Visit Billings’ broader marketing strategy. Media storytelling complements paid campaigns and owned digital platforms, helping expand reach while reinforcing the destination’s brand narrative across multiple channels.

GOALS

- **GENERATE EARNED MEDIA AND INFLUENCER COVERAGE** - Secure earned media and creator coverage that positions Billings as an authentic, welcoming, and experience-rich destination while highlighting its vibrant neighborhoods, outdoor adventure, culinary scene, cultural experiences, and signature events.
- **INCREASE QUALIFIED ENGAGEMENT FROM EARNED MEDIA** - Drive high-intent visitors to Visit Billings’ digital platforms through earned media and influencer storytelling that encourages deeper exploration of trip ideas, itineraries, events, and partner experiences.
- **SECURE HIGH-VALUE MEDIA PLACEMENTS** - Place earned media stories in publications and outlets that align with Visit Billings’ priority audiences and seasonal campaign themes while delivering meaningful reach, strong storytelling, and clear message pull-through.

TACTICS

Visit Billings will pursue cost-effective, high-impact media relations strategies that reflect the destination’s refreshed brand and the evolving media landscape. Efforts will prioritize storytelling opportunities that showcase authentic local voices, signature experiences, and the unique sense of place that defines Billings.

Media outreach will align closely with seasonal marketing campaigns to ensure earned media, paid media, and owned digital content work together to amplify destination messaging. Visit Billings also will leverage evolving travel trends, including multigenerational travel, solo exploration, sports travel, culinary discovery, and cultural experiences, as frameworks for developing timely and relevant story ideas.

Additional public relations efforts will include:

- Sharing news, story ideas, and destination updates regularly with targeted journalists, creators, and media outlets.
- Reengaging journalists who previously expressed interest in visiting Billings while identifying new writers and creators aligned with priority audiences.
- Responding to qualified editorial inquiries with timely, brand-aligned destination information.
- Supporting media visits and creator storytelling with updated digital resources, trip-planning materials, and destination contacts.
- Exploring cooperative public relations opportunities with Brand Montana, Visit Southeast Montana, and other aligned partners to extend reach and share costs.

EVALUATION & ROI

Visit Billings will evaluate public relations success using the earned media scorecard developed in the previous fiscal year and aligned with best practices in communications measurement. Evaluation will consider not only placement volume and audience reach, but also media quality, message pull-through, share of voice, and the ability of earned coverage to generate meaningful engagement with Visit Billings’ digital platforms and visitor-planning resources.

This approach ensures that public relations efforts contribute to broader destination marketing goals while delivering measurable value for stakeholders.



ADVANCE SPORTS SALES & SUPPORT

Sports tourism continues to be one of the strongest opportunities for driving visitation and economic impact in Billings. Through targeted recruitment, strategic partnerships, and ongoing support for event organizers, Visit Billings works to position the city as a premier sports destination in the Northern Rockies.

From youth and amateur tournaments to collegiate championships and regional competitions, sports events bring athletes, families, and fans to Billings while supporting local hotels, restaurants, retailers, and attractions. Visit Billings Sports focuses on recruiting events that align with the community's facilities, hospitality assets, and growing sports infrastructure while also strengthening and expanding events already hosted in the destination.

Through strong partnerships with local organizations, venues, and regional sports leaders, Visit Billings will continue building momentum for sports tourism while enhancing the overall event experience for participants and visitors alike.

GOALS

GENERATE NEW ROOM NIGHTS

Recruit sporting events that drive overnight visitation, increase room demand, and generate economic impact while elevating Billings' reputation as a premier sports destination.

PARTNER

Collaborate with local collegiate partners and sporting organizations to pursue competitive event bids, including NCAA and NAIA championships.

SUPPORT 35 EVENTS

Book and/or support at least 35 sporting events annually in Billings.

RETAIN & GROW EVENTS

Retain existing sporting events while working with event organizers to expand and enhance tournaments already hosted in Billings.

TACTICS

EXPAND INDUSTRY PRESENCE & BRAND AWARENESS

Attend key sports tourism trade shows and appointment-based conferences, including Sports ETA and TEAMS, to strengthen relationships with event organizers and increase awareness of Billings' sports tourism offerings.

LEAD GENERATION & OUTREACH

Develop new event opportunities through platforms such as Playeasy, targeted outreach to sports planners, and ongoing relationship development within the sports tourism industry.

STRATEGIC SPORTS MARKETING

Maintain and enhance Visit Billings Sports marketing initiatives that showcase the destination's facilities, hospitality assets, and event-hosting capabilities.

BILLINGS SPORTS AUTHORITY ENGAGEMENT

Leverage the expertise of the Billings Sports Authority to assess opportunities for growing the community's sports tourism profile and identifying strategic event recruitment opportunities.

COLLEGIATE SPORTS PARTNERSHIPS

Strengthen collaboration with Rocky Mountain College, Montana State University Billings, the Frontier Conference, and the GNAC Conference to attract collegiate championships and sporting events.

RETENTION & GROWTH OF EXISTING EVENTS

Support tournament directors and event organizers through ongoing collaboration with local, state, and regional stakeholders to retain and expand sporting events already hosted in Billings.

SALES TOOLKIT DEVELOPMENT

Continuously refine the Visit Billings sports sales toolkit to improve efficiency and effectiveness in sales outreach, event recruitment, and planner communication.

ECONOMIC IMPACT ANALYSIS

Utilize industry tools and data resources to calculate and communicate the economic impact of sports tourism events hosted in Billings.

SPORTS PLANNER FAMILIARIZATION TOURS

Host site inspections and familiarization tours for targeted sports planners to showcase Billings' sports facilities, hospitality infrastructure, and event-hosting capabilities.



RECRUIT MEETINGS & CONFERENCES

Meetings and conferences play a vital role in supporting year-round visitation in Billings, bringing business travelers, association groups, and professional organizations to the city while generating meaningful economic impact for hotels, restaurants, and local businesses.

Visit Billings works to position the destination as a competitive and welcoming choice for regional and national meetings by building strong relationships with planners, providing exceptional conference services, and collaborating closely with the city's convention hotels and venues. Through targeted sales initiatives and ongoing partnership development, Visit Billings continues to strengthen Billings' reputation as a meeting destination where planners can deliver memorable events and strong attendance.

By combining proactive sales outreach with personalized service and strong local partnerships, Visit Billings helps meeting planners move from initial interest to successful event execution, ensuring Billings remains a trusted host city for conferences and professional gatherings.

GOALS

- **BUILD RELATIONSHIPS** - Strengthen relationships with meeting planners and industry partners while generating room nights through targeted sales initiatives and personalized support for event organizers.
- **BOOK MEETINGS & CONFERENCES** - Book, support, and/or retain 30 meetings or conferences annually in Billings.
- **CONFERENCE SERVICES** - Provide conference services and logistical support for 20 meetings, conferences, or events hosted in the destination.
- **ELEVATE BILLINGS AS A MEETING DESTINATION** - Generate new room nights and economic impact while reinforcing Billings' reputation as a welcoming and competitive meeting destination in the Rocky Mountain West.
- **STAKEHOLDER COLLABORATION** - Collaborate closely with Billings' primary convention hotels and meeting venues to recruit new meetings and retain existing conferences while highlighting new or expanded meeting spaces when applicable.

TACTICS

EXPAND INDUSTRY PRESENCE & RELATIONSHIPS

Attend national and regional appointment-based meeting and convention trade shows to strengthen relationships with meeting planners and generate new leads. Participation in key industry events elevates Billings' visibility and supports long-term convention recruitment.

SECURE MULTI-YEAR CONFERENCE COMMITMENTS

Work with local hotel sales teams to secure multi-year contracts with associations and organizations, ensuring consistent repeat business for Billings.

LEAD GENERATION & INDUSTRY PARTNERSHIPS

Collaborate with partners such as Integrated Media Marketing (IMM) and other industry organizations to identify and develop new meeting leads.

SALES & MARKETING TOOLKIT DEVELOPMENT

Continuously refine digital and print materials within the meeting recruitment toolkit to clearly communicate Billings' strengths as a meeting destination.

INDUSTRY PLATFORM ENGAGEMENT

Maximize visibility on industry platforms such as Cvent and other meeting planning tools to ensure Billings remains competitive within the small-market meeting destination category.

STRATEGIC SPONSORSHIP OPPORTUNITIES

Pursue targeted sponsorship opportunities with associations and organizations to increase visibility and engagement with meeting planners. Strategic participation in relationship-focused events, such as the Accents West show, provides valuable opportunities to connect directly with decision-makers actively seeking destinations for future meetings and tours.

CONFERENCE SERVICES & EVENT SUPPORT

Provide meeting planners with visitor guides, Brew Trail maps, off-agenda activity suggestions, and other resources designed to enhance the attendee experience and encourage exploration of Billings.

MEETING CAMPAIGN PROMOTION

Advance Visit Billings' signature meeting campaigns, including "Meet Me in Billings" and "Big Skies Mean Big Attendance." A complementary "Bring It Home to Billings" initiative will encourage local organizations and residents to consider hosting conferences and professional gatherings in their hometown.

THIRD-PARTY PLANNER ENGAGEMENT

Strengthen relationships with national third-party meeting planning organizations such as HelmsBriscoe and ConferenceDirect to elevate Billings' visibility within the Rocky Mountain West meetings market.

MEETING PLANNER FAMILIARIZATION TOURS

Host targeted meeting planner familiarization tours to showcase Billings' meeting facilities, hospitality infrastructure, and unique off-agenda experiences.



VISIT
BILLINGSMT
MEETINGS & CONVENTIONS

GROW GROUP TOUR TRAVEL

Group travel remains an important segment of Billings' visitor economy, bringing motorcoach tours, small group travel, and international visitors to the region. Billings' location along the I-90 and I-94 corridors, combined with its proximity to Yellowstone National Park, Little Bighorn Battlefield National Monument, Pompeys Pillar National Monument, and other regional attractions, makes the city a natural stop for tour operators building Western itineraries.

In 2025, *U.S. News & World Report* ranked Yellowstone National Park the #2 "Best Places to Visit in the United States," reinforcing the region's continued global appeal. Yellowstone welcomed approximately 4.7 million visitors in 2025, and major upcoming milestones across the region will further elevate travel interest in the Northern Plains and Rocky Mountain West. The America 250 celebration in 2026, including the opening of the Theodore Roosevelt Presidential Library in Medora, North Dakota, will draw additional visitors exploring the broader Western landscape. In Billings, the return of the Yellowstone International Air Show on August 22–23, 2026, featuring the U.S. Navy Blue Angels, presents another opportunity to showcase the destination to domestic and international travelers.

Visit Billings works to ensure that tour operators planning Western U.S. itineraries recognize Billings as a strategic stop, offering convenient access to national parks and monuments, group-friendly dining and lodging, and authentic Montana experiences such as the Billings Brew Trail, vibrant downtown, and nearby outdoor recreation.

GOALS

- **STRENGTHEN TOUR OPERATOR RELATIONSHIPS** - Build and maintain strong relationships with domestic and international tour operators to position Billings as a preferred stop within Western U.S. itineraries.
- **ENHANCE AND REFRESH ITINERARIES** - Work with tour operators to incorporate new experiences, attractions, and local stories into existing itineraries, ensuring Billings remains relevant and compelling within evolving travel programs.
- **ENCOURAGE EXTENDED STAYS** - Promote Billings as more than a stopover by encouraging longer stays that highlight the city's culinary scene, outdoor recreation, cultural attractions, and regional day-trip opportunities.

TACTICS

INDUSTRY ENGAGEMENT

Participate in key group travel trade events, including the American Bus Association (ABA) Marketplace, IPW, and other targeted industry gatherings, to strengthen relationships with tour operators and inbound travel planners.

STRATEGIC PARTNERSHIPS

Work closely with Destination Montana and the Montana Department of Commerce Travel & Trade team to align statewide messaging, marketing efforts, and group travel strategies.

INDUSTRY ADVOCACY

Support national tourism advocacy efforts led by organizations such as U.S. Travel Association and state tourism partners to improve international travel access and strengthen inbound visitation to the United States.

FAMILIARIZATION TOURS

Leverage opportunities with Destination Montana and travel trade partners to host tour operator and receptive operator familiarization tours, allowing planners to experience Billings' attractions, hospitality, and regional touring opportunities firsthand.

INTERNATIONAL TRAVEL TRADE EDUCATION

Continue providing education and resources to local partners to strengthen Billings' readiness for international group travel. Building on *Visit Billings' International 101: Understanding the Travel Trade Pipeline* workshop, hosted in partnership with travel trade expert Lena Ross of America 4 You, future efforts will help local stakeholders better understand how global tour operators, receptive operators, and overseas travel planners work together to bring visitors to Montana.



ENHANCING THE VISITOR EXPERIENCE

A memorable visitor experience begins long before a traveler arrives and continues long after they leave. In Billings, that experience is shaped not only by attractions and events, but by the people who welcome visitors every day: hotel staff, restaurant teams, shop owners, guides, and community members who share pride in their city.

Visit Billings works to strengthen the visitor experience by supporting frontline hospitality professionals, recognizing industry excellence, and fostering a community that understands the value of tourism. Through education initiatives, visitor support services, and partnerships across the hospitality industry, Visit Billings helps ensure that every traveler experiences the warm, genuine spirit that defines Billings.

A key component of this effort is Visit Billings' ongoing tourism education campaign, which helps residents and local businesses better understand tourism's role in supporting jobs, small businesses, and community vitality. As more residents become engaged and informed about the visitor economy, they become champions for the destination, creating a more welcoming and memorable experience for visitors exploring Billings.

GOALS

- **EXPAND TOURISM EDUCATION** - Continue growing Visit Billings' tourism education initiatives, including the Trail Guides program through Learn Tourism, to strengthen understanding of the visitor economy and provide training resources for frontline hospitality staff.
- **SUPPORT INCLUSIVE TRAVEL EXPERIENCES** - Encourage industry participation in programs such as Certified Autism Travel Professional certifications and Certified Autism Center designations through IBCCES, helping ensure Billings remains welcoming and accessible to travelers of all abilities.
- **RECOGNIZE INDUSTRY EXCELLENCE** - Celebrate businesses and organizations that create exceptional visitor experiences through recognition programs and community initiatives.
- **SUPPORT MEETINGS & CONVENTIONS** - Provide resources and support that encourage meeting attendees to explore the city, helping convert conference traffic into meaningful economic impact for local businesses.
- **SUPPORT SPORTS TOURISM EVENTS** - Work closely with sports organizers and partners to help create welcoming, well-supported experiences for athletes, coaches, and fans visiting Billings.
- **DELIVER CONSISTENT SERVICE EXCELLENCE** - Equip Billings' visitor-facing workforce with tools, information, and training that support high-quality customer service across the destination.

STRATEGIC TACTICS

TOURISM EDUCATION & TRAINING

Encourage participation in Visit Billings' Trail Guides program and other tourism education initiatives that strengthen local understanding of the visitor economy and prepare frontline staff to confidently assist visitors.

VISITOR ENGAGEMENT AT COMMUNITY EVENTS

Maintain a visible presence at major community events, including festivals and seasonal celebrations, to provide visitor information, connect with residents, and promote local tourism resources.

INDUSTRY COLLABORATION

Work closely with local hospitality businesses, attractions, and partners to share visitor insights, promote best practices, and strengthen the overall visitor experience across the destination.

MEETINGS & CONVENTIONS SUPPORT

Provide visitor resources, welcome materials, and local recommendations that help meeting attendees explore Billings during and after conferences.

SPORTS EVENT SUPPORT

Assist with logistics, visitor resources, and welcome efforts for sports tournaments and competitions hosted in Billings, ensuring athletes and spectators feel supported and encouraged to explore the community.

IN-MARKET VISITOR SUPPORT

Explore new opportunities to connect with visitors during their stay, ensuring they have access to helpful information, local insights, and recommendations that enhance their overall experience.

TRAIL
GUIDES
EST BILT 1882

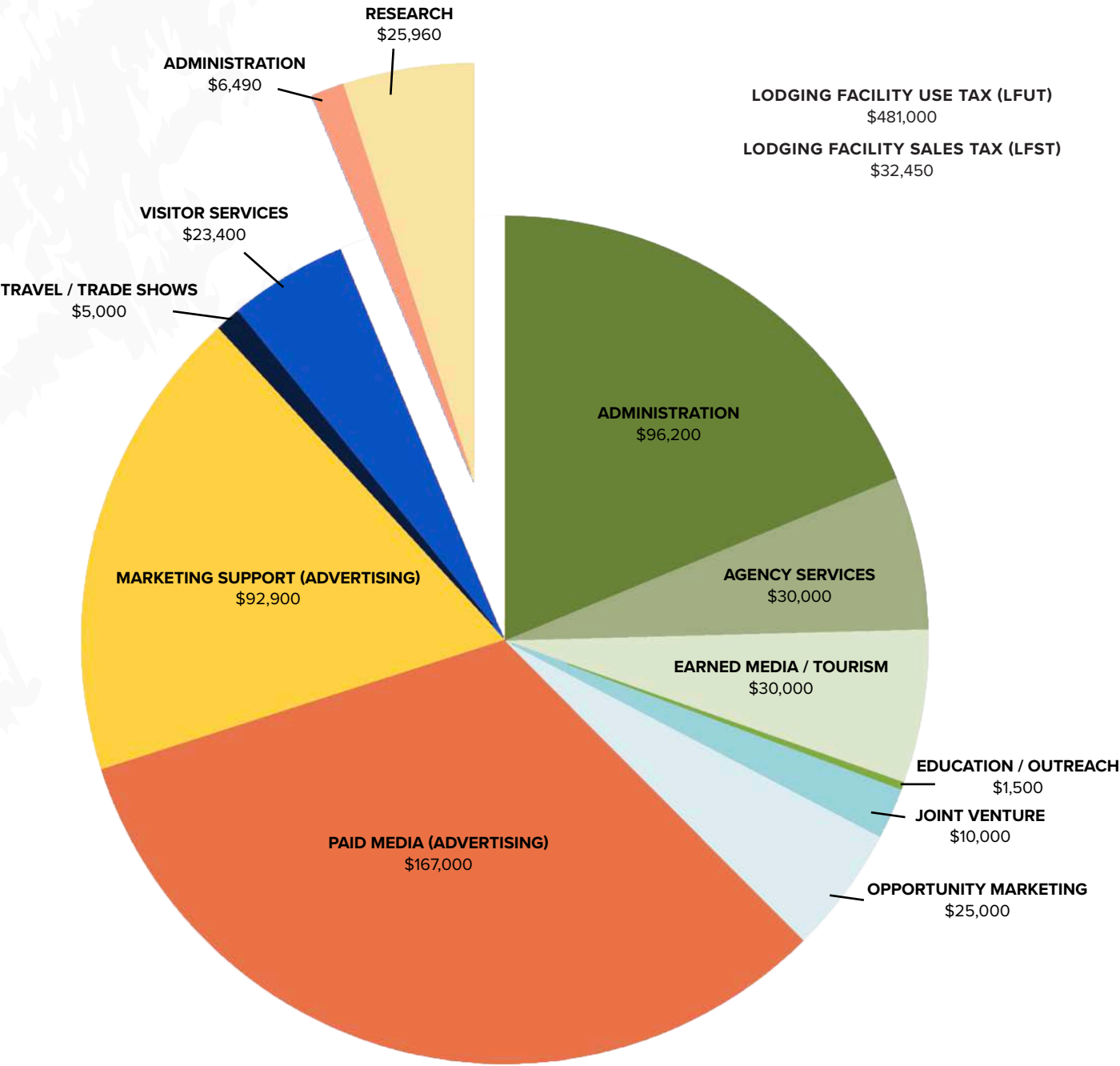
STATE LODGING TAX BUDGET

Administration	\$96,200
Agency Services	\$30,000
Earned Media / Tourism	\$30,000
Education / Outreach	\$1,500
Joint Venture	\$10,000
Opportunity Marketing	\$25,000
Paid Media (Advertising)	\$167,000
Marketing Support (Advertising)	\$92,900
Travel / Trade Shows	\$5,000
Visitor Services	\$23,400
TOTAL PROJECTED	\$481,000

LODGING FACILITY SALES TAX (LFST)

Administration	\$6,490
Research	\$25,960
TOTAL PROJECTED	\$32,450

FY27 BUDGET STATE LODGING TAX BUDGET (CVB)

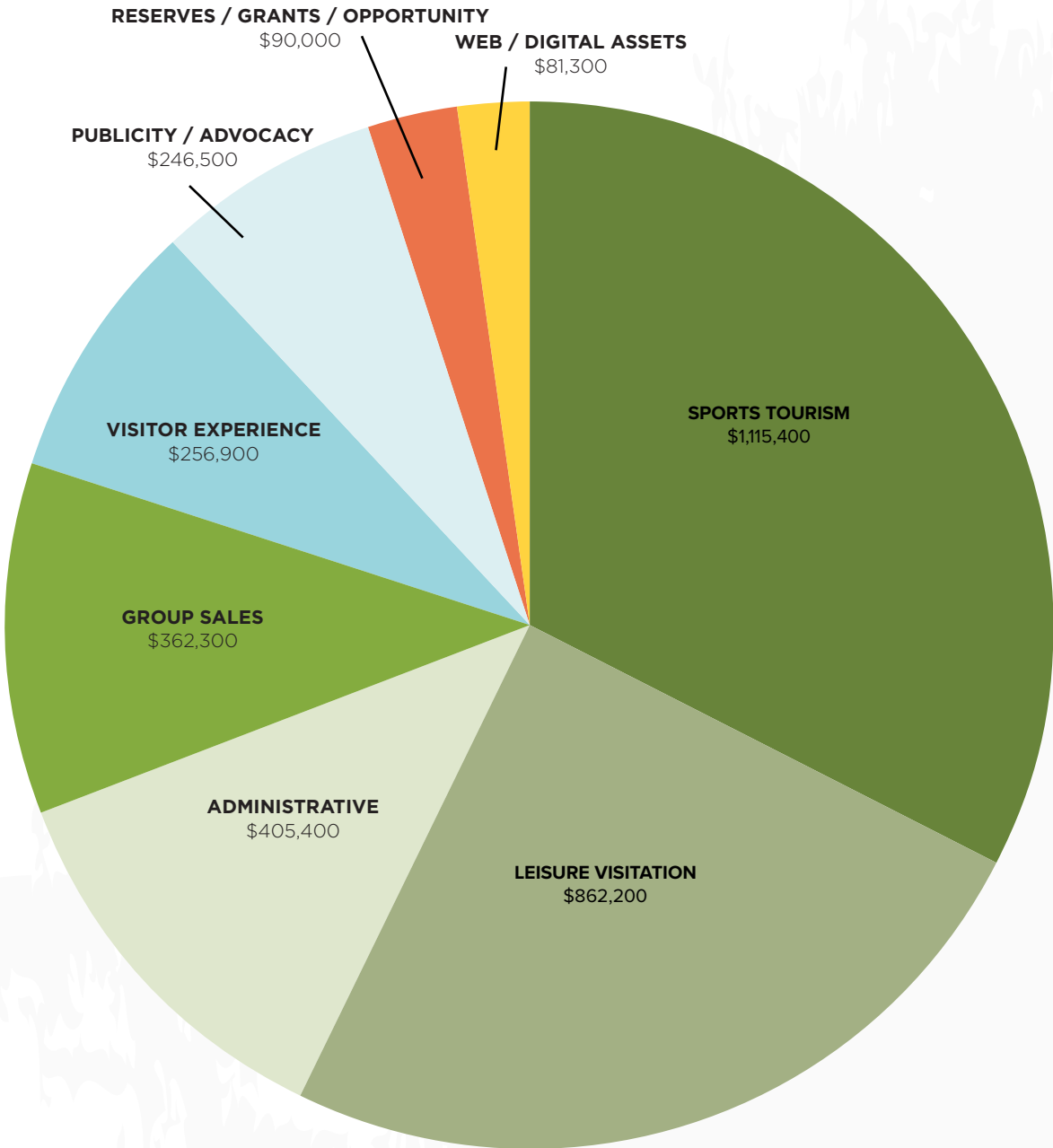


FY27 BUDGET BILLINGS TOURISM BUSINESS IMPROVEMENT DISTRICT

Leisure Visitation	\$862,200
Group Sales	\$362,300
Sports Tourism	\$1,115,400
Web / Digital Assets	\$81,300
Publicity / Advocacy	\$246,500
Reserves / Grants / Opportunity	\$90,000
Visitor Experience	\$256,900
Administrative	\$405,400
TOTAL	\$3,420,000



FY26 BUDGET BILLINGS TOURISM BUSINESS IMPROVEMENT DISTRICT (BTBID)



TOTAL PROJECTED BTBID FY27 BUDGET:
\$3,420,000

**WE ARE THE DESCENDANTS OF GO-GETTERS
WHO CHALLENGED EVERY “WHY?” WITH A
“WHY NOT?” THE ONES WHO COULDN’T LEAVE
WELL ENOUGH ALONE. IN OUR VEINS RUNS
THE BLOOD OF PEOPLE WHO MADE TRAILS,
NOT FOLLOWED THEM. BORN FROM A LAND OF
BIG DREAMS, BIG HISTORY, BIG ADVENTURE
AND BIG OPPORTUNITY IN THE BIGGEST CITY
IN MONTANA. A UNIQUE TAPESTRY OF HEART,
SOUL AND GRIT TO PUSH YOURSELF JUST A
LITTLE FURTHER ENVELOPES BILLINGS.**

**BILLINGS IS A CITY DOING MIGHTY THINGS
UNDER THESE MIGHTY BIG SKIES.**

VISIT
BILLINGS MT
DO MIGHTY THINGS

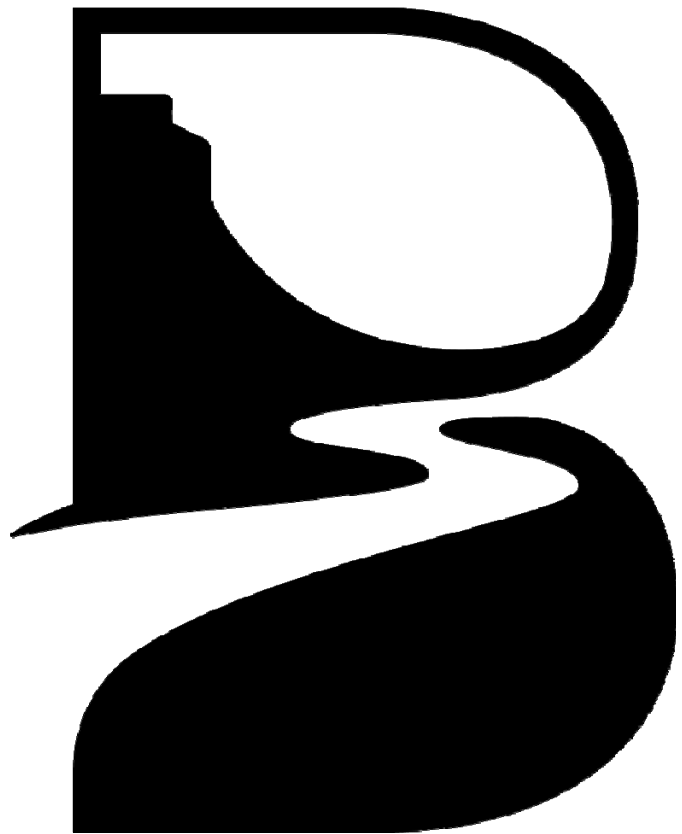
Capital Improvement Plan

FISCAL YEAR

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Billings, Montana
Approved 12/31/2025

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498	Planning & Community Services
505	Police
508	Public Works
573	Future CIP Projects
579	Glossary



FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES

CIP OVERVIEW

What is a Capital Improvement Plan (CIP)?

The CIP is a comprehensive five-year plan that identifies needs for construction of capital projects or improvements to the City's infrastructure and facilities. The City of Billings FY 2027-2031 CIP contains information on how the City plans to invest available resources into key infrastructure and facilities between fiscal years 2027 and 2031. The CIP provides a forecast of funds available for capital projects and identifies all planned capital improvement projects and their estimated costs over the five-year period.

The City funds construction of its infrastructure and facilities using a wide range of sources, including tax revenues, bond proceeds, and fees for services and continues to look for ways to leverage its funding, through federal, state, and local grants and reimbursements, to maximize funding for CIP projects.

The first year's program in the CIP is adopted by the City Council as the capital budget, as a counterpart to the annual operating budget. Although fiscal resources are appropriated only in the first year of the CIP, the succeeding four years of the CIP are important in providing a longer-term plan for spending priorities, scheduling projects in a logical sequence, and coordinating and targeting capital improvement projects for all City departments. The annual update to the CIP is created with input from the public and direction from the City Council. A community's CIP is a guide that lays out the framework for achieving the current and future goals related to the physical assets of the community.

What is a capital project?

A capital project is a project that costs \$50,000 or more and results in a permanent addition to the City's asset through the acquisition of property, new construction, or rehabilitation of an existing facility to a like-new condition. Project costs can include the cost of land, engineering, architectural planning, and contract services needed to complete the project.

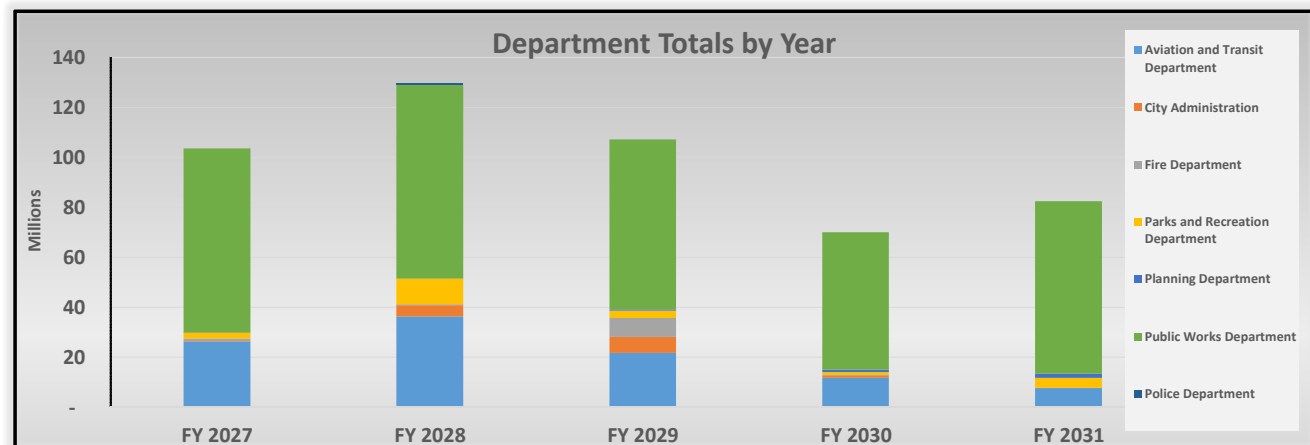
What's in this 5-year CIP?

The FY 2027-2031 CIP includes \$492.7 million for 125 projects. Approximately 10% of the CIP will be funded with debt. Some debt (Sidewalk and Curb bonds and Special Improvement District bonds) is used to assist property owners with needed sidewalk and street improvements by allowing them to pay back the costs of these improvements over time. The City sells bonds and the debt is then assessed back to the property owners who received benefit of the improvements.

The City also uses bonds as a funding source for capital projects when projects cannot be funded prudently from current revenues or fund balances. Debt financing is also utilized to better ensure inter-generational equity by spreading payments for assets and infrastructure over their useful lives.

DEPARTMENT TOTALS

Department	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Aviation and Transit Department	26,092,763	36,217,964	21,632,237	11,652,632	7,516,947	103,112,543
City Administration	225,366	4,452,906	6,400,367	771,600	122,500	11,972,739
Fire Department	1,112,500	424,070	7,523,000	386,000	-	9,445,570
Parks and Recreation Department	2,360,000	10,240,000	3,050,000	1,120,000	4,004,105	20,774,105
Planning Department	100,000	-	500,000	1,000,000	1,660,000	3,260,000
Public Works Department	73,625,000	77,740,000	68,071,000	55,062,000	69,088,000	343,586,000
Police Department	-	500,000	-	-	-	500,000
Total Capital Improvement Plan	103,515,629	129,574,940	107,176,604	69,992,232	82,391,552	492,650,957



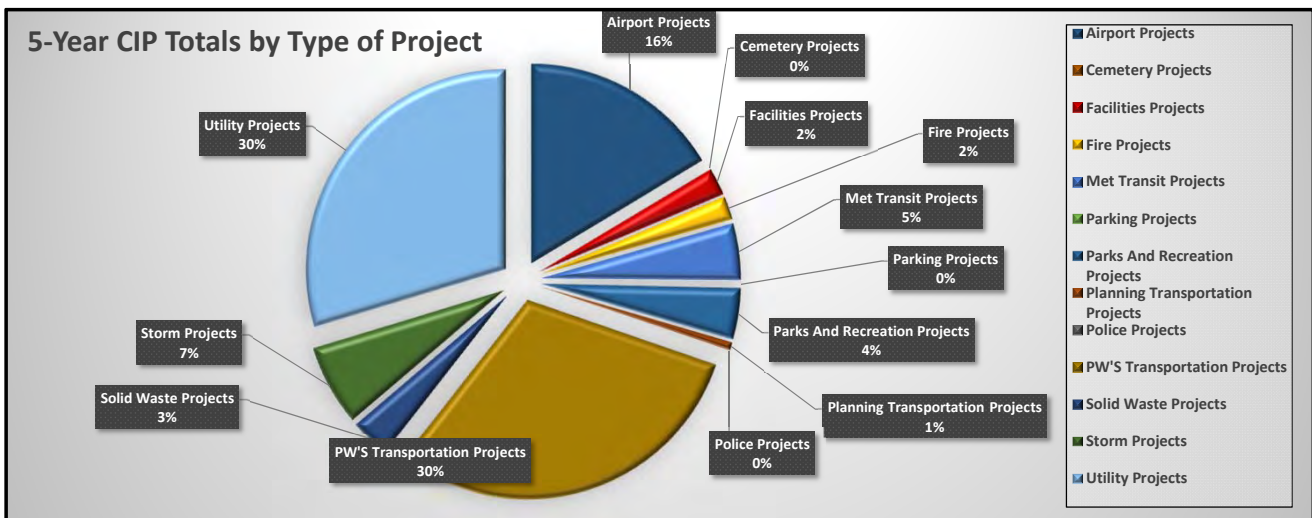


FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES

CIP OVERVIEW

PROJECT CATEGORY TOTALS

Project Category	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Airport Projects	22,465,263	36,135,964	2,894,737	11,602,632	7,466,947	80,565,543
Cemetery Projects	170,000	-	-	-	150,000	320,000
Facilities Projects	-	4,227,540	6,175,000	615,000	-	11,017,540
Fire Projects	1,112,500	424,070	7,523,000	386,000	-	9,445,570
Met Transit Projects	3,627,500	82,000	18,737,500	50,000	50,000	22,547,000
Parking Projects	225,366	225,366	225,367	156,600	122,500	955,199
Parks And Recreation Projects	2,190,000	10,240,000	3,050,000	1,120,000	3,854,105	20,454,105
Planning Transportation Projects	100,000	-	500,000	1,000,000	1,660,000	3,260,000
Police Projects	-	500,000	-	-	-	500,000
PW'S Transportation Projects	21,950,000	41,763,000	28,163,000	22,638,000	34,816,000	149,330,000
Solid Waste Projects	13,941,000	906,000	-	933,000	-	15,780,000
Storm Projects	7,384,000	5,176,000	7,658,000	5,931,000	6,072,000	32,221,000
Utility Projects	30,350,000	29,895,000	32,250,000	25,560,000	28,200,000	146,255,000
Total Capital Improvement Plan	103,515,629	129,574,940	107,176,604	69,992,232	82,391,552	492,650,957



The proposed Capital Improvement Plan (CIP) is built on the crucial assumption that various utility and maintenance rates will increase significantly over the next few fiscal years to sustain new capital projects and cover expected inflationary costs. Consequently, the CIP is contingent on the implementation of the proposed scheduled rate adjustments, as a failure to realize these future increases, specifically implementing a zero percent growth scenario in future budgets, would necessitate a significant revision of the proposed capital scope. The following approximate projected rate adjustments are required to fund this proposed CIP, ensuring its viability over the long term:

- **Street Maintenance District 2 Assessments:** 7% increase in FY27, followed by 6% annually from FY28 through FY31.
- **Storm Fees:** 13% annually from FY27 to FY30, dropping to 9% in FY31 (per the storm utility plan).
- **Solid Waste:** Consistent 7% annual increase for both collection (primarily due to the ERP) and landfill fees.
- **Water:** FY27 rates are set; 7.5% increase in FY28, followed by 6.5% annually from FY29 through FY31.
- **Wastewater:** FY27 rates are set; 5% increase in FY28, followed by 3% annually from FY29 through FY31.



FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES

CIP OVERVIEW

Fund Types

Capital Project Funds are used to account for financial resources that are restricted for the expenditure of capital projects that are not otherwise accounted for in other funds. The two capital project funds utilized in the CIP are both funded by selling bonds and assessing the debt back to property owners that benefit from the capital improvements.

Enterprise Funds are operated similarly to a business in that services are provided to the public for a fee that makes the entity self-supporting.

The **General Fund** utilizes taxpayer dollars and other revenues to support general City services. General fund dollars are largely discretionary since the Mayor and Council can allocate the funds to programs and services in any area as opposed to other funds which are dedicated for a particular purpose.

Internal Service Funds are used to account for services provided by a City department to other City departments. Internal service funds are funded by charging the City departments that they provide services to.

Special Revenue Funds are used to account for the proceeds of specific revenue proceeds that are restricted for the expenditure of specific purposes. These funds are typically legally restricted from being able to be used for any other purpose than that which the fund was established for.

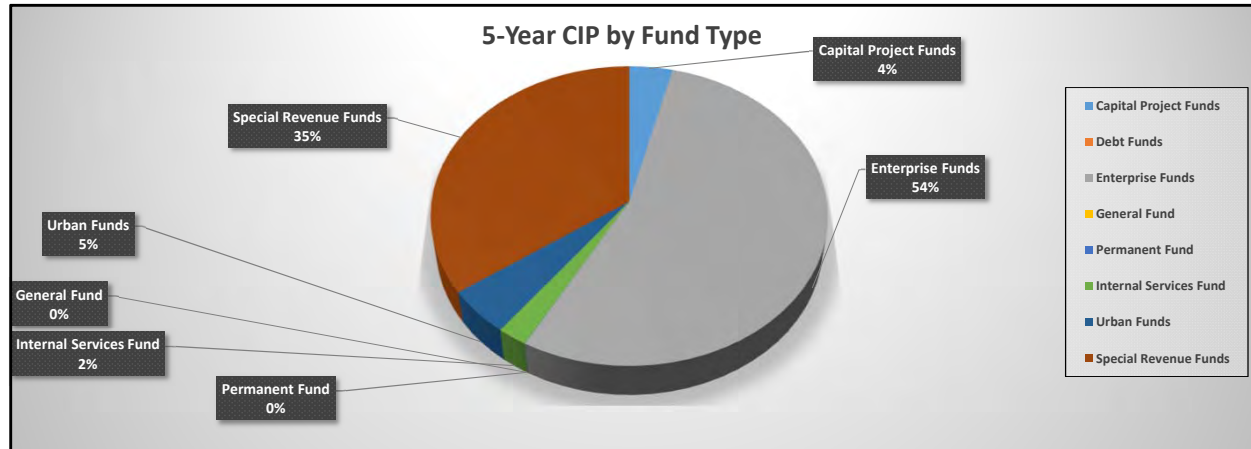
PROJECTS BY FUND						
Fund	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Capital Project Funds						
Sidewalk And Curb Districts Fund	1,490,000	1,812,000	1,557,000	1,605,000	1,650,000	8,114,000
Special Improvement Districts (SID) Fund	1,565,000	1,862,000	4,200,000	1,618,000	1,636,000	10,881,000
Total Capital Projects Fund	3,055,000	3,674,000	5,757,000	3,223,000	3,286,000	18,995,000
Enterprise Funds						
Airport Fund	22,465,263	36,135,964	2,894,737	11,602,632	7,466,947	80,565,543
Parking Fund	225,366	225,366	225,367	156,600	122,500	955,199
Solid Waste Fund	13,941,000	906,000	-	933,000	-	15,780,000
Transit Fund	3,627,500	82,000	18,737,500	50,000	50,000	22,547,000
Wastewater Fund	9,020,000	10,310,000	11,500,000	10,800,000	10,700,000	52,330,000
Water Fund	22,050,000	19,585,000	20,750,000	14,760,000	17,500,000	94,645,000
Total Enterprise Funds	71,329,129	67,244,330	54,107,604	38,302,232	35,839,447	266,822,742
Facilities Management Fund (Internal Services Fund)	-	4,227,540	6,175,000	615,000	-	11,017,540
Permanent Fund	130,000	-	-	-	-	130,000
Urban Funds - State Funds	-	24,315,000	-	-	-	24,315,000
Special Revenue Funds						
Baseball Field/Stadium Donations For Capital Maint Fund	-	-	-	-	449,080	449,080
East Tax Increment Fund	-	-	-	-	4,000,000	4,000,000
Gas Tax Fund	5,378,000	4,575,000	6,420,000	8,439,000	1,858,000	26,670,000
Parks & Recreation Operations Fund **	940,000	1,170,000	1,100,000	1,120,000	1,555,025	5,885,025
Park Maintenance Districts (PMD'S)	100,000	70,000	150,000	-	-	320,000
Parks Program Fund	190,000	-	-	-	-	190,000
Planning Fund	80,000	-	-	-	-	80,000
Potential Grant Funds And Contributions	-	-	6,950,000	150,000	2,000,000	9,100,000
Public Safety Fund	1,112,500	924,070	623,000	386,000	-	3,045,570
South Tax Increment Fund	1,000,000	9,000,000	1,800,000	-	-	11,800,000
Storm Fund	8,909,000	6,226,000	10,358,000	5,931,000	6,072,000	37,496,000
Street Maintenance District Fund	11,272,000	8,149,000	13,286,000	10,976,000	25,672,000	69,355,000
Trail Grant Fund	20,000	-	60,000	100,000	100,000	280,000
Transportation Alternatives Program Fund	-	-	390,000	750,000	1,560,000	2,700,000
Total Special Revenue Funds	29,001,500	30,114,070	41,137,000	27,852,000	43,266,105	171,370,675
Total Capital Improvement Plan	103,515,629	129,574,940	107,176,604	69,992,232	82,391,552	492,650,957

** Park & Recreation Special Revenue Assessments flow through the General Fund



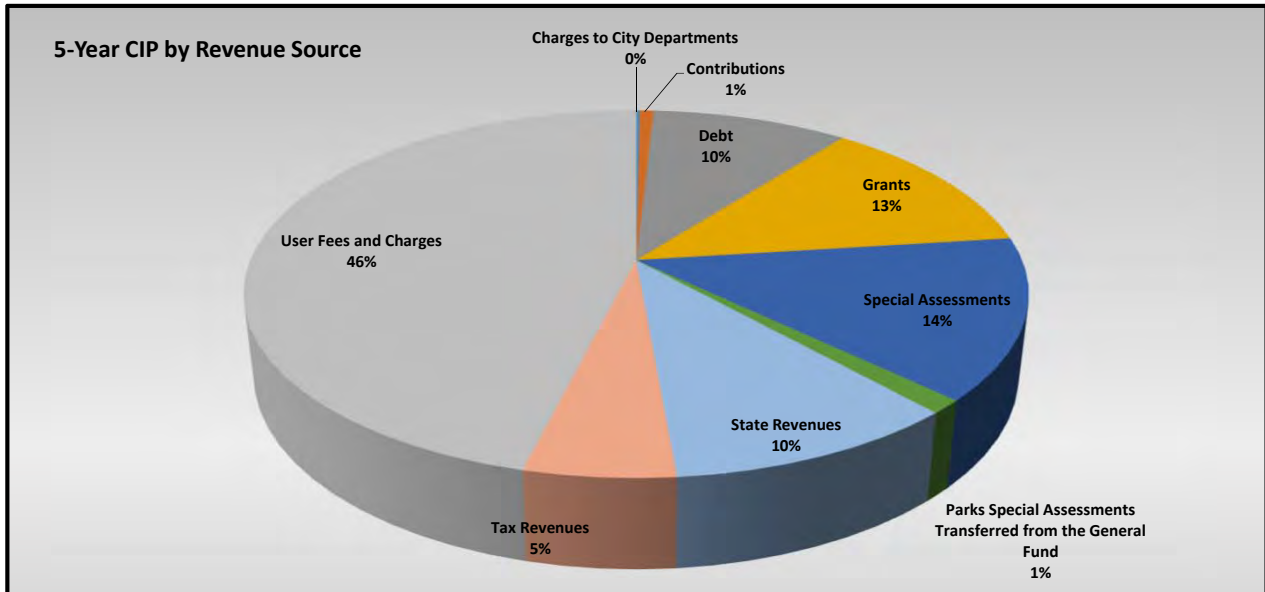
FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES

CIP OVERVIEW



PROJECTS BY REVENUE SOURCE

Revenue Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Charges to City Departments	-	450,000	400,000	50,000	-	900,000
Contributions	245,000	265,000	110,000	250,000	2,449,080	3,319,080
Debt	21,496,000	7,451,540	11,532,000	3,788,000	3,286,000	47,553,540
Grants	11,042,000	4,940,600	25,030,000	11,800,000	8,700,000	61,512,600
Special Assessments	11,372,000	8,219,000	13,436,000	10,976,000	25,672,000	69,675,000
Parks Special Assessments Transferred from the General Fund	940,000	1,170,000	1,100,000	1,120,000	1,555,025	5,885,025
State Revenues	5,343,000	28,625,000	6,420,000	8,439,000	1,858,000	50,685,000
Tax Revenues	5,378,000	9,940,470	6,170,500	396,000	4,010,000	25,894,970
User Fees and Charges	47,699,629	68,513,330	42,978,104	33,173,232	34,861,447	227,225,742
Total Capital Improvement Plan	103,515,629	129,574,940	107,176,604	69,992,232	82,391,552	492,650,957



CIP Projects by Department & Project Category



FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

AVIATION AND TRANSIT DEPARTMENT

AIRPORT PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Cargo Ramp Rehabilitation	-	3,473,684	-	-	3,473,684	6,947,368
Interior Terminal Rehab Phases I, II	12,750,000	-	-	-	-	12,750,000
New Airport Operations Building	-	-	-	-	2,105,263	2,105,263
Parking Garage Construction Phase I	-	31,000,000	-	-	-	31,000,000
Parking Garage Planning and Design	5,000,000	-	-	-	-	5,000,000
Pavement Condition Index Survey	-	83,333	-	-	-	83,333
Rehab Incursion & Fuel Farm Roads	2,105,263	-	-	-	-	2,105,263
Rehab Runway 10L/28R	-	-	789,474	10,750,000	-	11,539,474
Taxiway B Reconstruction	-	-	-	-	1,888,000	1,888,000
Taxiway C Hotspot Corrections	-	-	-	852,632	-	852,632
Taxiway H Construction	-	1,578,947	-	-	-	1,578,947
Taxiway H Design	110,000	-	-	-	-	110,000
Temporary Shuttle Lot	2,500,000	-	-	-	-	2,500,000
Utility Improvements for Business Park	-	-	2,105,263	-	-	2,105,263
Total Airport Projects	22,465,263	36,135,964	2,894,737	11,602,632	7,466,947	80,565,543

MET TRANSIT PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Heights Transfer Center	3,175,000	-	-	-	-	3,175,000
MET Transit Low/No Emission Maintenance Facility	-	-	18,687,500	-	-	18,687,500
Stewart Park Passenger Amenities	290,000	-	-	-	-	290,000
Update to Bus Stop Infrastructure	162,500	82,000	50,000	50,000	50,000	394,500
Total MET Transit Projects	3,627,500	82,000	18,737,500	50,000	50,000	22,547,000

AVIATION AND TRANSIT DEPARTMENT TOTAL	26,092,763	36,217,964	21,632,237	11,652,632	7,516,947	103,112,543
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CITY ADMINISTRATION

FACILITIES PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
BOC Asphalt Repairs	-	-	3,000,000	-	-	3,000,000
BOC Fleet Expansion	-	-	2,150,000	-	-	2,150,000
BOC New Wash Bays	-	2,540,000	-	-	-	2,540,000
New City Hall 3rd Floor HVAC Upgrade	-	1,147,540	-	-	-	1,147,540
New City Hall Boilers Upgrade	-	-	-	615,000	-	615,000
New City Hall Cooling Towers Replacement	-	320,000	-	-	-	320,000
New City Hall Roof Replacement	-	-	1,025,000	-	-	1,025,000
New City Hall Windows	-	40,000	-	-	-	40,000
YVAS Roof Replacement	-	180,000	-	-	-	180,000
Total Facilities Projects	-	4,227,540	6,175,000	615,000	-	11,017,540

PARKING PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Painting and Signage Update	-	-	-	156,600	122,500	279,100
Repair and Preventative Maintenance on Park I, II, III	225,366	225,366	225,367	-	-	676,099
Total Parking Projects	225,366	225,366	225,367	156,600	122,500	955,199

CITY ADMINISTRATION DIVISION TOTAL	225,366	4,452,906	6,400,367	771,600	122,500	11,972,739
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FIRE DEPARTMENT

FIRE PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Fire Station 1 Remodel	862,500	-	-	-	-	862,500
Fire Station 2 Repairs - Improvements	-	67,000	581,000	-	-	648,000
Fire Station 3 Repairs - Improvements - Replacement	-	-	42,000	386,000	-	428,000
Fire Station 6 Parking Drainage	250,000	-	-	-	-	250,000
Fire Station 9	-	200,000	6,900,000	-	-	7,100,000
UST Upgrade and AST Installations	-	157,070	-	-	-	157,070
Total Fire Projects	1,112,500	424,070	7,523,000	386,000	-	9,445,570

FIRE DEPARTMENT TOTAL	1,112,500	424,070	7,523,000	386,000	-	9,445,570
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POLICE DEPARTMENT

Police PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Evidence Facility Lot Expansion	-	500,000	-	-	-	500,000
Total Police Projects	-	500,000	-	-	-	500,000

POLICE DEPARTMENT TOTAL	-	500,000	-	-	-	500,000
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PARKS AND RECREATION DEPARTMENT

PARKS AND RECREATION PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Amend Park Turf Field	-	-	1,800,000	-	-	1,800,000
Boulder Park Irrigation Replacement	-	-	-	350,000	-	350,000
Burg Park Playground Replacement	-	-	-	300,000	-	300,000
Copper Ridge Shelter	100,000	-	-	-	-	100,000
Dehler Park Ball Field Replacement	-	-	-	-	449,080	449,080
Edgerton Playground Replacement & Restroom Remodel	-	500,000	-	-	-	500,000
Gorham Park Playground Replacement	-	-	300,000	-	-	300,000
Harvest Park Sidewalk Repairs	50,000	-	-	-	-	50,000
Hawthorne Park Wading Pool Replacement	-	-	-	270,000	500,000	770,000
High Sierra Dog Park Sidewalks	90,000	-	-	-	-	90,000
Ironwood Entry Sign Replacement	-	70,000	-	-	-	70,000
Irrigation Automation at Burlington Park	-	-	-	-	305,025	305,025
Irrigation Automation Spring Creek and Evergreen Parks	300,000	-	200,000	-	-	500,000
Olympic Park Sidewalk Repairs	50,000	-	-	-	-	50,000
Pioneer Park Wading Pool Replacement	-	270,000	500,000	-	-	770,000
Poly Vista Park Splash Pad Development	-	400,000	-	-	-	400,000
Rehberg Ranch Estates Light Replacement	-	-	150,000	-	-	150,000
Rose Tennis Courts	-	-	-	-	600,000	600,000
Sidewalk repairs through out the park system	100,000	-	-	100,000	-	200,000
South Park Pool Renovation	1,000,000	9,000,000	-	-	-	10,000,000
Various Trail Repairs	100,000	-	100,000	100,000	-	300,000
Veterans Park Playground Replacement	400,000	-	-	-	-	400,000
Water Reservoir Site Improvements	-	-	-	-	2,000,000	2,000,000
Total Park and Recreation Projects	2,190,000	10,240,000	3,050,000	1,120,000	3,854,105	20,454,105

CEMETERY PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Mountview Cemetery Spreading Garden	170,000	-	-	-	-	170,000
Mountview Cemetery Veteran Section Barrier	-	-	-	-	150,000	150,000
Total Cemetery Projects	170,000	-	-	-	150,000	320,000
PARKS AND RECREATION DEPT TOTAL	2,360,000	10,240,000	3,050,000	1,120,000	4,004,105	20,774,105

PLANNING DEPARTMENT

TRANSPORTATION PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Alkali Creek Trail Connection	30,000	-	-	-	-	30,000
Aronson to Annandale	40,000	-	-	-	1,660,000	1,700,000
Downtown BBWA Corridor Trail/On Street Facilities	-	-	500,000	-	-	500,000
Downtown-Heights Trail Connection	30,000	-	-	-	-	30,000
Highway 3 Underpass	-	-	-	1,000,000	-	1,000,000
Total Transportation Projects	100,000	-	500,000	1,000,000	1,660,000	3,260,000

PLANNING DEPARTMENT TOTAL	100,000	-	500,000	1,000,000	1,660,000	3,260,000
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PUBLIC WORKS DEPARTMENT

SOLID WASTE PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Horizontal Gas Wells	-	906,000	-	933,000	-	1,839,000
Landfill Cell 6 Expansion & Leachate Pond	13,941,000	-	-	-	-	13,941,000
Total Solid Waste Projects	13,941,000	906,000	-	933,000	-	15,780,000

STORM PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Annual Boulder Pit Upgrades & Replacements	444,000	458,000	472,000	486,000	501,000	2,361,000
Annual Detention Pond Upgrades	297,000	306,000	315,000	324,000	334,000	1,576,000
Annual Local Area Capital Improvements	180,000	185,000	191,000	197,000	203,000	956,000
Annual Storm Sewer Rehabilitation Program	600,000	700,000	950,000	1,296,000	1,335,000	4,881,000
Annual Water Quality Improvements	300,000	360,000	430,000	579,000	596,000	2,265,000
Annual Yellowstone River Flood Protection	113,000	117,000	120,000	124,000	128,000	602,000
Broadwater Avenue & Shiloh Storm Drain Improvements	3,500,000	-	-	-	-	3,500,000
East Lane Elysian Road to Detention Pond	-	400,000	3,800,000	-	-	4,200,000
Expo & 1st Avenue North Storm Drain Contribution	-	1,400,000	-	-	-	1,400,000
Hougan's Slough Improvements	-	-	130,000	1,150,000	-	1,280,000
King Avenue Storm Drain	-	-	-	525,000	2,975,000	3,500,000
Olympic Subdivision Regional Pump/Detention Facility	500,000	-	-	-	-	500,000
Wicks Lane Outfall Rehab	200,000	-	-	-	-	200,000
Yellowstone River Outfall Improvements	1,250,000	1,250,000	1,250,000	1,250,000	-	5,000,000
Total Storm Projects	7,384,000	5,176,000	7,658,000	5,931,000	6,072,000	32,221,000

TRANSPORTATION PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
32nd St W Widening/Signal Improvements	-	-	-	1,000,000	8,000,000	9,000,000
54th Street West - Grand to Rimrock	-	900,000	7,700,000	-	-	8,600,000
Annual ADA Replacement	260,000	260,000	260,000	260,000	260,000	1,300,000
Annual Gravel Street Reconstruction	875,000	900,000	928,000	956,000	984,000	4,643,000
Annual Intersection Improvements	589,000	460,000	625,000	643,000	662,000	2,979,000
Annual Misc. Curb, Gutter, and Sidewalk Program	1,050,000	1,100,000	1,135,000	1,170,000	1,205,000	5,660,000
Annual PAVER Program	4,700,000	5,200,000	5,700,000	6,300,000	6,900,000	28,800,000
Annual Pedestrian Crossings	115,000	120,000	125,000	129,000	133,000	622,000
Annual SIDs	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	5,250,000
Annual SRTS (Non-sidewalk)	700,000	700,000	700,000	700,000	700,000	3,500,000
Annual Street Reconstruction	2,260,000	2,342,000	2,427,000	2,515,000	2,605,000	12,149,000
Annual Traffic Calming	200,000	250,000	250,000	250,000	250,000	1,200,000
Annual Travel Corridor Coordination	58,000	61,000	63,000	65,000	67,000	314,000
Broadwater - Vermillion to Shiloh	-	-	-	1,000,000	8,000,000	9,000,000
Daniels Street - King Ave to Industrial Ave	-	-	700,000	6,600,000	-	7,300,000
Elysian Road - South Frontage Road to Annafeld Roundabout	-	700,000	6,500,000	-	-	7,200,000
Grand Avenue - 43rd Street West to 62nd Street West	-	24,500,000	-	-	-	24,500,000
Monad Road -Daniels Street To Moore Lane	5,310,000	-	-	-	-	5,310,000
Pedestrian Crossing of Exposition Drive	-	-	-	-	4,000,000	4,000,000
Rimrock Road Improvements - Clearview Drive to 54th	4,403,000	-	-	-	-	4,403,000
Wicks Lane - Hawthorne Lane to Bitterroot	380,000	3,220,000	-	-	-	3,600,000
Total Transportation Projects	21,950,000	41,763,000	28,163,000	22,638,000	34,816,000	149,330,000

UTILITY PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Wastewater - Annual Line Extensions	-	1,000,000	1,000,000	1,000,000	-	3,000,000
Wastewater - Annual Main Replacements	6,900,000	7,600,000	8,400,000	9,200,000	10,100,000	42,200,000
Wastewater - Annual Treatment Plant Campus Electrical	300,000	300,000	300,000	300,000	300,000	1,500,000
Wastewater - FOG Improvements	1,000,000	-	-	-	-	1,000,000
Wastewater - Grand Avenue Sewer Extension	-	910,000	-	-	-	910,000
Wastewater - Highway 3 Sanitary Sewer	-	200,000	1,500,000	-	-	1,700,000
Wastewater - Hydrogen Sulfide Mitigation	520,000	-	-	-	-	520,000
Wastewater - Monad Sewer Extension	530,000	4,800,000	-	-	-	5,330,000
Wastewater Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
Water - 48th St Transmission Line Phases I-III	5,500,000	3,750,000	-	-	3,200,000	12,450,000
Water - Annual Line Extensions	400,000	1,000,000	1,000,000	600,000	-	3,000,000
Water - Annual Main Replacements	6,900,000	7,600,000	8,400,000	9,200,000	10,100,000	42,200,000
Water - Annual Treatment Plant Electrical Improvements	500,000	315,000	325,000	250,000	300,000	1,690,000
Water - Fox Reservoir #1 Replacement	-	-	-	-	500,000	500,000
Water - Grand Avenue Water Line Extension - 60th to 62nd	-	720,000	-	-	-	720,000
Water - High Service Pump Station Meter Upgrade	-	-	-	-	200,000	200,000
Water - Skyway Drive Waterline Loop	-	-	-	300,000	2,900,000	3,200,000
Water - South 32nd St W/I-90/S Frontage Loop	-	-	325,000	3,100,000	-	3,425,000
Water - Storage Improvements (Zone 1)	7,200,000	-	-	-	-	7,200,000
Water - Treatment Plant 750 kW Solar PV Generation	-	-	-	1,010,000	-	1,010,000
Water - Zone 6 Storage and Looping Improvements	-	1,100,000	10,400,000	-	-	11,500,000
Water Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
Total Utility Projects	30,350,000	29,895,000	32,250,000	25,560,000	28,200,000	146,255,000

PUBLIC WORKS DEPARTMENT TOTAL	73,625,000	77,740,000	68,071,000	55,062,000	69,088,000	343,586,000
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	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
TOTAL ALL DEPARTMENTS	103,515,629	129,574,940	107,176,604	69,992,232	82,391,552	492,650,957

CIP Projects by Fund



FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES

FUNDING BY FUND

CAPITAL PROJECT FUNDS

SIDEWALK AND CURB DISTRICTS FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Annual Misc. Curb, Gutter, and Sidewalk Program	650,000	680,000	700,000	720,000	740,000	3,490,000
Annual Street Reconstruction	810,000	832,000	857,000	885,000	910,000	4,294,000
Wicks Lane - Hawthorne Lane to Bitterroot	30,000	300,000	-	-	-	330,000
TOTAL SIDEWALK AND CURB DISTRICTS FUND	1,490,000	1,812,000	1,557,000	1,605,000	1,650,000	8,114,000

SPECIAL IMPROVEMENT DISTRICTS (SID) FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Annual Gravel Street Reconstruction	565,000	582,000	600,000	618,000	636,000	3,001,000
Annual SIDs	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Elysian Road - South Frontage Road to Annafeld Roundabout	-	280,000	2,600,000	-	-	2,880,000
TOTAL SPECIAL IMPROVEMENT DISTRICTS (SID) FUND	1,565,000	1,862,000	4,200,000	1,618,000	1,636,000	10,881,000

ENTERPRISE FUNDS

AIRPORT FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Cargo Ramp Rehabilitation	-	3,473,684	-	-	3,473,684	6,947,368
Interior Terminal Rehab Phases I, II	12,750,000	-	-	-	-	12,750,000
New Airport Operations Building	-	-	-	-	2,105,263	2,105,263
Parking Garage Construction Phase I	-	31,000,000	-	-	-	31,000,000
Parking Garage Planning and Design	5,000,000	-	-	-	-	5,000,000
Pavement Condition Index Survey	-	83,333	-	-	-	83,333
Rehab Incursion & Fuel Farm Roads	2,105,263	-	-	-	-	2,105,263
Rehab Runway 10L/28R	-	-	789,474	10,750,000	-	11,539,474
Taxiway B Reconstruction	-	-	-	-	1,888,000	1,888,000
Taxiway C Hotspot Corrections	-	-	-	852,632	-	852,632
Taxiway H Construction	-	1,578,947	-	-	-	1,578,947
Taxiway H Design	110,000	-	-	-	-	110,000
Temporary Shuttle Lot	2,500,000	-	-	-	-	2,500,000
Utility Improvements for Business Park	-	-	2,105,263	-	-	2,105,263
TOTAL AIRPORT FUND	22,465,263	36,135,964	2,894,737	11,602,632	7,466,947	80,565,543

PARKING FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Painting and Signage Update	-	-	-	156,600	122,500	279,100
Repair and Preventative Maintenance on Park I, II, III	225,366	225,366	225,367	-	-	676,099
TOTAL PARKING FUND	225,366	225,366	225,367	156,600	122,500	955,199

SOLID WASTE FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Horizontal Gas Wells	-	906,000	-	933,000	-	1,839,000
Landfill Cell 6 Expansion & Leachate Pond	13,941,000	-	-	-	-	13,941,000
TOTAL SOLID WASTE FUND	13,941,000	906,000	-	933,000	-	15,780,000

TRANSIT FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Heights Transfer Center	3,175,000	-	-	-	-	3,175,000
MET Transit Low/No Emission Maintenance Facility	-	-	18,687,500	-	-	18,687,500
Stewart Park Passenger Amenities	290,000	-	-	-	-	290,000
Update to Bus Stop Infrastructure	162,500	82,000	50,000	50,000	50,000	394,500
TOTAL TRANSIT FUND	3,627,500	82,000	18,737,500	50,000	50,000	22,547,000

WASTEWATER FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Wastewater - Annual Line Extensions	-	1,000,000	1,000,000	1,000,000	-	3,000,000
Wastewater - Annual Main Replacements	6,900,000	7,600,000	8,400,000	9,200,000	10,100,000	42,200,000
Wastewater - Annual Treatment Plant Campus Electrical	300,000	300,000	300,000	300,000	300,000	1,500,000
Wastewater - FOG Improvements	1,000,000	-	-	-	-	1,000,000
Wastewater - Grand Avenue Sewer Extension	-	910,000	-	-	-	910,000
Wastewater - Highway 3 Sanitary Sewer	-	200,000	1,500,000	-	-	1,700,000
Wastewater - Hydrogen Sulfide Mitigation	520,000	-	-	-	-	520,000
Wastewater Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
TOTAL WASTEWATER FUND	9,020,000	10,310,000	11,500,000	10,800,000	10,700,000	52,330,000

WATER FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Monad Road -Daniels Street To Moore Lane	720,000	-	-	-	-	720,000
Wastewater - Monad Sewer Extension	530,000	4,800,000	-	-	-	5,330,000
Water - 48th St Transmission Line Phases I-III	5,500,000	3,750,000	-	-	3,200,000	12,450,000
Water - Annual Line Extensions	400,000	1,000,000	1,000,000	600,000	-	3,000,000
Water - Annual Main Replacements	6,900,000	7,600,000	8,400,000	9,200,000	10,100,000	42,200,000
Water - Annual Treatment Plant Electrical Improvements	500,000	315,000	325,000	250,000	300,000	1,690,000
Water - Fox Reservoir #1 Replacement	-	-	-	-	500,000	500,000
Water - Grand Avenue Water Line Extension - 60th to 62nd	-	720,000	-	-	-	720,000
Water - High Service Pump Station Meter Upgrade	-	-	-	-	200,000	200,000
Water - Skyway Drive Waterline Loop	-	-	-	300,000	2,900,000	3,200,000
Water - South 32nd St W/I-90/S Frontage Loop	-	-	325,000	3,100,000	-	3,425,000
Water - Storage Improvements (Zone 1)	7,200,000	-	-	-	-	7,200,000
Water - Treatment Plant 750 kW Solar PV Generation	-	-	-	1,010,000	-	1,010,000
Water - Zone 6 Storage and Looping Improvements	-	1,100,000	10,400,000	-	-	11,500,000
Water Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
TOTAL WATER FUND	22,050,000	19,585,000	20,750,000	14,760,000	17,500,000	94,645,000

INTERNAL SERVICE FUNDS

FACILITIES MANAGEMENT FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
BOC Asphalt Repairs	-	-	3,000,000	-	-	3,000,000
BOC Fleet Expansion	-	-	2,150,000	-	-	2,150,000
BOC New Wash Bays	-	2,540,000	-	-	-	2,540,000
New City Hall 3rd Floor HVAC Upgrade	-	1,147,540	-	-	-	1,147,540
New City Hall Boilers Upgrade	-	-	-	615,000	-	615,000
New City Hall Cooling Towers Replacement	-	320,000	-	-	-	320,000
New City Hall Roof Replacement	-	-	1,025,000	-	-	1,025,000
New City Hall Windows	-	40,000	-	-	-	40,000
YVAS Roof Replacement	-	180,000	-	-	-	180,000
TOTAL FACILITIES MANAGEMENT FUND	-	4,227,540	6,175,000	615,000	-	11,017,540

PERMANENT FUNDS

CEMETERY PERPETUAL CARE FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Mountview Cemetery Spreading Garden	130,000	-	-	-	-	130,000
TOTAL CEMETERY PERPETUAL CARE FUND	130,000	-	-	-	-	130,000

SPECIAL REVENUE FUNDS

BASEBALL FIELD/STADIUM DONATIONS for CAPITAL MAINT FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Dehler Park Ball Field Replacement	-	-	-	-	449,080	449,080
TOTAL DEHLER PARK CAPITAL FUND	-	-	-	-	449,080	449,080

PUBLIC SAFETY FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Evidence Facility Lot Expansion	-	500,000	-	-	-	500,000
Fire Station 1 Remodel	862,500	-	-	-	-	862,500
Fire Station 2 Repairs - Improvements	-	67,000	581,000	-	-	648,000
Fire Station 3 Repairs - Improvements - Replacement	-	-	42,000	386,000	-	428,000
Fire Station 6 Parking Drainage	250,000	-	-	-	-	250,000
Fire Station 9	-	200,000	-	-	-	200,000
UST Upgrade and AST Installations	-	157,070	-	-	-	157,070
TOTAL PUBLIC SAFETY FUND	1,112,500	924,070	623,000	386,000	-	3,045,570

EAST TAX INCREMENT FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Pedestrian Crossing of Exposition Drive	-	-	-	-	4,000,000	4,000,000
TOTAL EAST TAX INCREMENT FUND	-	-	-	-	4,000,000	4,000,000

SOUTH TAX INCREMENT FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Amend Park Turf Field	-	-	1,800,000	-	-	1,800,000
South Park Pool Renovation	1,000,000	9,000,000	-	-	-	10,000,000
TOTAL SOUTH TAX INCREMENT FUND	1,000,000	9,000,000	1,800,000	-	-	11,800,000

GAS TAX FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Annual ADA Replacement	260,000	260,000	260,000	260,000	260,000	1,300,000
Annual Misc. Curb, Gutter, and Sidewalk Program	400,000	420,000	435,000	450,000	465,000	2,170,000
Annual Pedestrian Crossings	115,000	120,000	125,000	129,000	133,000	622,000
Annual SIDs	50,000	50,000	50,000	50,000	50,000	250,000
Annual SRTS (Non-sidewalk)	700,000	700,000	700,000	700,000	700,000	3,500,000
Annual Traffic Calming	200,000	250,000	250,000	250,000	250,000	1,200,000
Daniels Street - King Ave to Industrial Ave	-	-	700,000	6,600,000	-	7,300,000
Elysian Road - South Frontage Road to Annafeld Roundabout	-	420,000	3,900,000	-	-	4,320,000
Grand Avenue - 43rd Street West to 62nd Street West	-	185,000	-	-	-	185,000
Rimrock Road Improvements - Clearview Drive to 54th	3,403,000	-	-	-	-	3,403,000
Wicks Lane - Hawthorne Lane to Bitterroot	250,000	2,170,000	-	-	-	2,420,000
TOTAL GAS TAX FUND	5,378,000	4,575,000	6,420,000	8,439,000	1,858,000	26,670,000

PARK MAINTENANCE DISTRICTS (PMD'S)

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Harvest Park Sidewalk Repairs	50,000	-	-	-	-	50,000
Ironwood Entry Sign Replacement	-	70,000	-	-	-	70,000
Olympic Park Sidewalk Repairs	50,000	-	-	-	-	50,000
Rehberg Ranch Estates Light Replacement	-	-	150,000	-	-	150,000
TOTAL PARK MAINTENANCE DISTRICTS (PMD'S)	100,000	70,000	150,000	-	-	320,000

PARKS PROGRAM FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Copper Ridge Shelter	100,000	-	-	-	-	100,000
High Sierra Dog Park Sidewalks	90,000	-	-	-	-	90,000
TOTAL PARKS PROGRAM FUND	190,000	-	-	-	-	190,000

PARKS & RECREATION OPERATIONS FUND **

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Boulder Park Irrigation Replacement	-	-	-	350,000	-	350,000
Burg Park Playground Replacement	-	-	-	300,000	-	300,000
Edgerton Playground Replacement & Restroom Remodel	-	500,000	-	-	-	500,000
Gorham Park Playground Replacement	-	-	300,000	-	-	300,000
Hawthorne Park Wading Pool Replacement	-	-	-	270,000	500,000	770,000
Irrigation Automation at Burlington Park	-	-	-	-	305,025	305,025
Irrigation Automation Spring Creek and Evergreen Parks	300,000	-	200,000	-	-	500,000
Mountview Cemetery Spreading Garden	40,000	-	-	-	-	40,000
Mountview Cemetery Veteran Section Barrier	-	-	-	-	150,000	150,000
Pioneer Park Wading Pool Replacement	-	270,000	500,000	-	-	770,000
Poly Vista Park Splash Pad Development	-	400,000	-	-	-	400,000
Rose Tennis Courts	-	-	-	-	600,000	600,000
Sidewalk repairs through out the park system	100,000	-	-	100,000	-	200,000
Various Trail Repairs	100,000	-	100,000	100,000	-	300,000
Veterans Park Playground Replacement	400,000	-	-	-	-	400,000
TOTAL PARKS & RECREATION OPERATIONS FUND **	940,000	1,170,000	1,100,000	1,120,000	1,555,025	5,885,025

PLANNING FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Alkali Creek Trail Connection	20,000	-	-	-	-	20,000
Aronson to Annandale	40,000	-	-	-	-	40,000
Downtown-Heights Trail Connection	20,000	-	-	-	-	20,000
TOTAL	80,000	-	-	-	-	80,000

STORM FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
54th Street West - Grand to Rimrock	-	300,000	2,700,000	-	-	3,000,000
Annual Boulder Pit Upgrades & Replacements	444,000	458,000	472,000	486,000	501,000	2,361,000
Annual Detention Pond Upgrades	297,000	306,000	315,000	324,000	334,000	1,576,000
Annual Local Area Capital Improvements	180,000	185,000	191,000	197,000	203,000	956,000
Annual Storm Sewer Rehabilitation Program	600,000	700,000	950,000	1,296,000	1,335,000	4,881,000
Annual Water Quality Improvements	300,000	360,000	430,000	579,000	596,000	2,265,000
Annual Yellowstone River Flood Protection	113,000	117,000	120,000	124,000	128,000	602,000
Broadwater Avenue & Shiloh Storm Drain Improvements	3,500,000	-	-	-	-	3,500,000
East Lane Elysian Road to Detention Pond	-	400,000	3,800,000	-	-	4,200,000
Expo & 1st Avenue North Storm Drain Contribution	-	1,400,000	-	-	-	1,400,000
Hougan's Slough Improvements	-	-	130,000	1,150,000	-	1,280,000
King Avenue Storm Drain	-	-	-	525,000	2,975,000	3,500,000
Monad Road -Daniels Street To Moore Lane	425,000	-	-	-	-	425,000
Olympic Subdivision Regional Pump/Detention Facility	500,000	-	-	-	-	500,000
Rimrock Road Improvements - Clearview Drive to 54th	1,000,000	-	-	-	-	1,000,000
Wicks Lane - Hawthorne Lane to Bitterroot	100,000	750,000	-	-	-	850,000
Wicks Lane Outfall Rehab	200,000	-	-	-	-	200,000
Yellowstone River Outfall Improvements	1,250,000	1,250,000	1,250,000	1,250,000	-	5,000,000
TOTAL STORM FUND	8,909,000	6,226,000	10,358,000	5,931,000	6,072,000	37,496,000

STREET MAINTENANCE DISTRICT FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
32nd St W Widening/Signal Improvements	-	-	-	1,000,000	8,000,000	9,000,000
54th Street West - Grand to Rimrock	-	600,000	5,000,000	-	-	5,600,000
Annual Gravel Street Reconstruction	310,000	318,000	328,000	338,000	348,000	1,642,000
Annual Intersection Improvements	589,000	460,000	625,000	643,000	662,000	2,979,000
Annual PAVER Program	4,700,000	5,200,000	5,700,000	6,300,000	6,900,000	28,800,000
Annual Street Reconstruction	1,450,000	1,510,000	1,570,000	1,630,000	1,695,000	7,855,000
Annual Travel Corridor Coordination	58,000	61,000	63,000	65,000	67,000	314,000
Broadwater - Vermillion to Shiloh	-	-	-	1,000,000	8,000,000	9,000,000
Monad Road -Daniels Street To Moore Lane	4,165,000	-	-	-	-	4,165,000
TOTAL STREET MAINTENANCE DISTRICT FUND	11,272,000	8,149,000	13,286,000	10,976,000	25,672,000	69,355,000

POTENTIAL GRANT FUNDS AND CONTRIBUTIONS (NON-TRANSPORTATION ALTERNATIVES)						
Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Downtown BBWA Corridor Trail/On Street Facilities	-	-	50,000	-	-	50,000
Fire Station 9	-	-	6,900,000	-	-	6,900,000
Highway 3 Underpass	-	-	-	150,000	-	150,000
Water Reservoir Site Improvements	-	-	-	-	2,000,000	2,000,000
TOTAL POTENTIAL GRANT FUNDS AND CONTRIBUTIONS	-	-	6,950,000	150,000	2,000,000	9,100,000

TRANSPORTATION ALTERNATIVES PROGRAM FUND						
Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Aronson to Annandale	-	-	-	-	1,560,000	1,560,000
Downtown BBWA Corridor Trail/On Street Facilities	-	-	390,000	-	-	390,000
Highway 3 Underpass	-	-	-	750,000	-	750,000
TOTAL TRANSPORTATION ALTERNATIVES PROGRAM FUND	-	-	390,000	750,000	1,560,000	2,700,000

TRAIL GRANT FUND						
Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Alkali Creek Trail Connection	10,000	-	-	-	-	10,000
Aronson to Annandale	-	-	-	-	100,000	100,000
Downtown BBWA Corridor Trail/On Street Facilities	-	-	60,000	-	-	60,000
Downtown-Heights Trail Connection	10,000	-	-	-	-	10,000
Highway 3 Underpass	-	-	-	100,000	-	100,000
TOTAL TRAIL GRANT FUND	20,000	-	60,000	100,000	100,000	280,000

URBAN FUNDS						
Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Grand Avenue - 43rd Street West to 62nd Street West	-	24,315,000	-	-	-	24,315,000
TOTAL URBAN FUNDS	-	24,315,000	-	-	-	24,315,000

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
TOTAL ALL FUNDS	103,515,629	129,574,940	107,176,604	69,992,232	82,391,552	492,650,957

** Park & Recreation Special Revenue Assessments flow through the General Fund

CIP Projects by Revenue Source



FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES

FUNDING BY REVENUE SOURCE

PROJECTS FUNDED WITH CHARGES TO CITY DEPARTMENTS

FACILITIES CHARGES FOR SERVICES

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
BOC Asphalt Repairs	-	-	150,000	-	-	150,000
BOC Fleet Expansion	-	-	150,000	-	-	150,000
BOC New Wash Bays	-	150,000	-	-	-	150,000
New City Hall 3rd Floor HVAC Upgrade	-	150,000	-	-	-	150,000
New City Hall Boilers Upgrade	-	-	-	50,000	-	50,000
New City Hall Cooling Towers Replacement	-	100,000	-	-	-	100,000
New City Hall Roof Replacement	-	-	100,000	-	-	100,000
New City Hall Windows	-	40,000	-	-	-	40,000
YVAS Roof Replacement	-	10,000	-	-	-	10,000
TOTAL FACILITIES CHARGES FOR SERVICES	-	450,000	400,000	50,000	-	900,000

TOTAL FACILITIES CHARGES FOR SERVICES	-	450,000	400,000	50,000	-	900,000
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PROJECTS FUNDED WITH CONTRIBUTIONS

BILLINGS TRAILNET

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Alkali Creek Trail Connection	10,000	-	-	-	-	10,000
Downtown BBWA Corridor Trail/On Street Facilities	-	-	60,000	-	-	60,000
Downtown-Heights Trail Connection	10,000	-	-	-	-	10,000
Highway 3 Underpass	-	-	-	100,000	-	100,000
TOTAL BILLINGS TRAILNET	20,000	-	60,000	100,000	-	180,000

DEVELOPER CONTRIBUTIONS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Copper Ridge Shelter	100,000	-	-	-	-	100,000
Grand Avenue - 43rd Street West to 62nd Street West	-	185,000	-	-	-	185,000
High Sierra Dog Park Sidewalks	90,000	-	-	-	-	90,000
Rimrock Road Improvements - Clearview Drive to 54th	35,000	-	-	-	-	35,000
Wicks Lane - Hawthorne Lane to Bitterroot	-	80,000	-	-	-	80,000
TOTAL DEVELOPER CONTRIBUTIONS	225,000	265,000	-	-	-	490,000

PRIVATE CONTRIBUTIONS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Downtown BBWA Corridor Trail/On Street Facilities	-	-	50,000	-	-	50,000
Highway 3 Underpass	-	-	-	150,000	-	150,000
Water Reservoir Site Improvements	-	-	-	-	2,000,000	2,000,000
TOTAL PRIVATE CONTRIBUTIONS	-	-	50,000	150,000	2,000,000	2,200,000

DEHLER PARK DONATIONS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Dehler Park Ball Field Replacement	-	-	-	-	449,080	449,080
TOTAL DEHLER PARK DONATIONS	-	-	-	-	449,080	449,080

CONTRIBUTIONS TOTAL	245,000	265,000	110,000	250,000	2,449,080	3,319,080
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PROJECTS FUNDED WITH DEBT

REVENUE BONDS - FACILITIES

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
BOC Asphalt Repairs	-	-	2,850,000	-	-	2,850,000
BOC Fleet Expansion	-	-	2,000,000	-	-	2,000,000
BOC New Wash Bays	-	2,390,000	-	-	-	2,390,000
New City Hall 3rd Floor HVAC Upgrade	-	997,540	-	-	-	997,540
New City Hall Boilers Upgrade	-	-	-	565,000	-	565,000
New City Hall Cooling Towers Replacement	-	220,000	-	-	-	220,000
New City Hall Roof Replacement	-	-	925,000	-	-	925,000
YVAS Roof Replacement	-	170,000	-	-	-	170,000
TOTAL REVENUE BONDS - FACILITIES	-	3,777,540	5,775,000	565,000	-	10,117,540

REVENUE BONDS - SOLID WASTE

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Landfill Cell 6 Expansion & Leachate Pond	13,941,000	-	-	-	-	13,941,000
TOTAL REVENUE BONDS - SOLID WASTE	13,941,000	-	-	-	-	13,941,000

REVENUE BONDS - STORM

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Broadwater Avenue & Shiloh Storm Drain Improvements	3,500,000	-	-	-	-	3,500,000
Rimrock Road Improvements - Clearview Drive to 54th	1,000,000	-	-	-	-	1,000,000
TOTAL REVENUE BONDS - STORM	4,500,000	-	-	-	-	4,500,000

SIDEWALK AND CURB DISTRICTS BONDS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Annual Misc. Curb, Gutter, and Sidewalk Program	650,000	680,000	700,000	720,000	740,000	3,490,000
Annual Street Reconstruction	810,000	832,000	857,000	885,000	910,000	4,294,000
Wicks Lane - Hawthorne Lane to Bitterroot	30,000	300,000	-	-	-	330,000
TOTAL SIDEWALK AND CURB DISTRICTS BONDS	1,490,000	1,812,000	1,557,000	1,605,000	1,650,000	8,114,000

SPECIAL IMPROVEMENT DISTRICTS (SID) BONDS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Annual Gravel Street Reconstruction	565,000	582,000	600,000	618,000	636,000	3,001,000
Annual SIDs	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Elysian Road - South Frontage Road to Annafeld Roundabout	-	280,000	2,600,000	-	-	2,880,000
TOTAL SID BONDS	1,565,000	1,862,000	4,200,000	1,618,000	1,636,000	10,881,000

DEBT TOTAL	21,496,000	7,451,540	11,532,000	3,788,000	3,286,000	47,553,540
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PROJECTS FUNDED WITH GRANTS

AIRPORT FAA GRANTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Cargo Ramp Rehabilitation	-	3,300,000	-	-	3,300,000	6,600,000
Interior Terminal Rehab Phases I, II	8,500,000	-	-	-	-	8,500,000
New Airport Operations Building	-	-	-	-	2,000,000	2,000,000
Pavement Condition Index Survey	-	75,000	-	-	-	75,000
Rehab Incursion & Fuel Farm Roads	2,000,000	-	-	-	-	2,000,000
Rehab Runway 10L/28R	-	-	750,000	10,200,000	-	10,950,000
Taxiway B Reconstruction	-	-	-	-	1,700,000	1,700,000
Taxiway C Hotspot Corrections	-	-	-	810,000	-	810,000
Taxiway H Construction	-	1,500,000	-	-	-	1,500,000
Taxiway H Design	100,000	-	-	-	-	100,000
Utility Improvements for Business Park	-	-	2,000,000	-	-	2,000,000
TOTAL AIRPORT FAA GRANTS	10,600,000	4,875,000	2,750,000	11,010,000	7,000,000	36,235,000

FEDERAL/LOCAL DISCRETIONARY GRANTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Fire Station 9	-	-	6,900,000	-	-	6,900,000
TOTAL FEDERAL/LOCAL DISCRETIONARY GRANTS	-	-	6,900,000	-	-	6,900,000

METROPOLITAN PLANNING ORGANIZATION (PL FUNDS)

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Alkali Creek Trail Connection	20,000	-	-	-	-	20,000
Aronson to Annandale	40,000	-	-	-	-	40,000
Downtown-Heights Trail Connection	20,000	-	-	-	-	20,000
TOTAL METROPOLITAN PLANNING ORGANIZATION (PL FUNDS)	80,000	-	-	-	-	80,000

TRAIL STEWARDSHIP GRANT

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Aronson to Annandale	-	-	-	-	100,000	100,000
TOTAL TRAIL STEWARDSHIP GRANT	-	-	-	-	100,000	100,000

TRANSIT FTA GRANTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
MET Transit Low/No Emission Maintenance Facility	-	-	14,950,000	-	-	14,950,000
Stewart Park Passenger Amenities	232,000	-	-	-	-	232,000
Update to Bus Stop Infrastructure	130,000	65,600	40,000	40,000	40,000	315,600
TOTAL TRANSIT FTA GRANTS	362,000	65,600	14,990,000	40,000	40,000	15,497,600

TRANSPORTATION ALTERNATIVES PROGRAM FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Aronson to Annandale	-	-	-	-	1,560,000	1,560,000
Downtown BBWA Corridor Trail/On Street Facilities	-	-	390,000	-	-	390,000
Highway 3 Underpass	-	-	-	750,000	-	750,000
TOTAL TRANSPORTATION ALTERNATIVES PROGRAM FUND	-	-	390,000	750,000	1,560,000	2,700,000

GRANTS TOTAL	11,042,000	4,940,600	25,030,000	11,800,000	8,700,000	61,512,600
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PROJECTS FUNDED WITH SPECIAL ASSESSMENTS

PARK & RECREATION ASSESSMENTS **

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Boulder Park Irrigation Replacement	-	-	-	350,000	-	350,000
Burg Park Playground Replacement	-	-	-	300,000	-	300,000
Edgerton Playground Replacement & Restroom Remodel	-	500,000	-	-	-	500,000
Gorham Park Playground Replacement	-	-	300,000	-	-	300,000
Hawthorne Park Wading Pool Replacement	-	-	-	270,000	500,000	770,000
Irrigation Automation at Burlington Park	-	-	-	-	305,025	305,025
Irrigation Automation Spring Creek and Evergreen Parks	300,000	-	200,000	-	-	500,000
Mountview Cemetery Spreading Garden	40,000	-	-	-	-	40,000
Mountview Cemetery Veteran Section Barrier	-	-	-	-	150,000	150,000
Pioneer Park Wading Pool Replacement	-	270,000	500,000	-	-	770,000
Poly Vista Park Splash Pad Development	-	400,000	-	-	-	400,000
Rose Tennis Courts	-	-	-	-	600,000	600,000
Sidewalk repairs through out the park system	100,000	-	-	100,000	-	200,000
Various Trail Repairs	100,000	-	100,000	100,000	-	300,000
Veterans Park Playground Replacement	400,000	-	-	-	-	400,000
TOTAL PARK & RECREATION ASSESSMENTS **	940,000	1,170,000	1,100,000	1,120,000	1,555,025	5,885,025

PARK MAINTENANCE DISTRICTS (PMD'S)

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Harvest Park Sidewalk Repairs	50,000	-	-	-	-	50,000
Ironwood Entry Sign Replacement	-	70,000	-	-	-	70,000
Olympic Park Sidewalk Repairs	50,000	-	-	-	-	50,000
Rehberg Ranch Estates Light Replacement	-	-	150,000	-	-	150,000
TOTAL PARK MAINTENANCE DISTRICTS (PMD'S)	100,000	70,000	150,000	-	-	320,000

STREET MAINTENANCE DISTRICT ASSESSMENTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
32nd St W Widening/Signal Improvements	-	-	-	1,000,000	8,000,000	9,000,000
54th Street West - Grand to Rimrock	-	600,000	5,000,000	-	-	5,600,000
Annual Gravel Street Reconstruction	310,000	318,000	328,000	338,000	348,000	1,642,000
Annual Intersection Improvements	589,000	460,000	625,000	643,000	662,000	2,979,000
Annual PAVER Program	4,700,000	5,200,000	5,700,000	6,300,000	6,900,000	28,800,000
Annual Street Reconstruction	1,450,000	1,510,000	1,570,000	1,630,000	1,695,000	7,855,000
Annual Travel Corridor Coordination	58,000	61,000	63,000	65,000	67,000	314,000
Broadwater - Vermillion to Shiloh	-	-	-	1,000,000	8,000,000	9,000,000
Monad Road -Daniels Street To Moore Lane	4,165,000	-	-	-	-	4,165,000
TOTAL STREET MAINTENANCE ASSESSMENTS	11,272,000	8,149,000	13,286,000	10,976,000	25,672,000	69,355,000

SPECIAL ASSESSMENTS TOTAL	12,312,000	9,389,000	14,536,000	12,096,000	27,227,025	75,560,025
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PROJECTS FUNDED WITH STATE REVENUES**GAS TAX REVENUES**

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Annual ADA Replacement	260,000	260,000	260,000	260,000	260,000	1,300,000
Annual Misc. Curb, Gutter, and Sidewalk Program	400,000	420,000	435,000	450,000	465,000	2,170,000
Annual Pedestrian Crossings	115,000	120,000	125,000	129,000	133,000	622,000
Annual SIDs	50,000	50,000	50,000	50,000	50,000	250,000
Annual SRTS (Non-sidewalk)	700,000	700,000	700,000	700,000	700,000	3,500,000
Annual Traffic Calming	200,000	250,000	250,000	250,000	250,000	1,200,000
Daniels Street - King Ave to Industrial Ave	-	-	700,000	6,600,000	-	7,300,000
Elysian Road - South Frontage Road to Annafeld Roundabout	-	420,000	3,900,000	-	-	4,320,000
Rimrock Road Improvements - Clearview Drive to 54th	3,368,000	-	-	-	-	3,368,000
Wicks Lane - Hawthorne Lane to Bitterroot	250,000	2,090,000	-	-	-	2,340,000
TOTAL GAS TAX REVENUES	5,343,000	4,310,000	6,420,000	8,439,000	1,858,000	26,370,000

URBAN FUNDS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Grand Avenue - 43rd Street West to 62nd Street West	-	24,315,000	-	-	-	24,315,000
TOTAL URBAN FUNDS	-	24,315,000	-	-	-	24,315,000

STATE REVENUES TOTAL	5,343,000	28,625,000	6,420,000	8,439,000	1,858,000	50,685,000
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PROJECTS FUNDED WITH TAX REVENUES

EAST TAX INCREMENT FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Pedestrian Crossing of Exposition Drive	-	-	-	-	4,000,000	4,000,000
TOTAL EAST TAX INCREMENT FUND	-	-	-	-	4,000,000	4,000,000

PUBLIC SAFETY MILL LEVY

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Evidence Facility Lot Expansion	-	500,000	-	-	-	500,000
Fire Station 1 Remodel	862,500	-	-	-	-	862,500
Fire Station 2 Repairs - Improvements	-	67,000	581,000	-	-	648,000
Fire Station 3 Repairs - Improvements - Replacement	-	-	42,000	386,000	-	428,000
Fire Station 6 Parking Drainage	250,000	-	-	-	-	250,000
Fire Station 9	-	200,000	-	-	-	200,000
UST Upgrade and AST Installations	-	157,070	-	-	-	157,070
TOTAL PUBLIC SAFETY MILL LEVY	1,112,500	924,070	623,000	386,000	-	3,045,570

SOUTH TAX INCREMENT FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Amend Park Turf Field	-	-	1,800,000	-	-	1,800,000
South Park Pool Renovation	1,000,000	9,000,000	-	-	-	10,000,000
TOTAL SOUTH TAX INCREMENT FUND	1,000,000	9,000,000	1,800,000	-	-	11,800,000

TRANSIT TAX

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Heights Transfer Center	3,175,000	-	-	-	-	3,175,000
MET Transit Low/No Emission Maintenance Facility	-	-	3,737,500	-	-	3,737,500
Stewart Park Passenger Amenities	58,000	-	-	-	-	58,000
Update to Bus Stop Infrastructure	32,500	16,400	10,000	10,000	10,000	78,900
TOTAL TRANSIT TAX	3,265,500	16,400	3,747,500	10,000	10,000	7,049,400

TAX REVENUES TOTAL	5,378,000	9,940,470	6,170,500	396,000	4,010,000	25,894,970
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PROJECTS FUNDED WITH USER FEES AND CHARGES

AIRPORT CUSTOMER FACILITY CHARGES

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Parking Garage Planning and Design	1,500,000	-	-	-	-	1,500,000
TOTAL AIRPORT CUSTOMER FACILITY CHARGES	1,500,000	-	-	-	-	1,500,000

AIRPORT PASSENGER FACILITY CHARGES

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Interior Terminal Rehab Phases I, II	2,000,000	-	-	-	-	2,000,000
Parking Garage Construction Phase I	-	1,000,000	-	-	-	1,000,000
Parking Garage Planning and Design	1,000,000	-	-	-	-	1,000,000
Pavement Condition Index Survey	-	8,333	-	-	-	8,333
TOTAL AIRPORT PASSENGER FACILITY CHARGES	3,000,000	1,008,333	-	-	-	4,008,333

AIRPORT USER FEES

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Cargo Ramp Rehabilitation	-	173,684	-	-	173,684	347,368
Interior Terminal Rehab Phases I, II	2,250,000	-	-	-	-	2,250,000
New Airport Operations Building	-	-	-	-	105,263	105,263
Parking Garage Construction Phase I	-	30,000,000	-	-	-	30,000,000
Parking Garage Planning and Design	2,500,000	-	-	-	-	2,500,000
Rehab Incursion & Fuel Farm Roads	105,263	-	-	-	-	105,263
Rehab Runway 10L/28R	-	-	39,474	550,000	-	589,474
Taxiway B Reconstruction	-	-	-	-	188,000	188,000
Taxiway C Hotspot Corrections	-	-	-	42,632	-	42,632
Taxiway H Construction	-	78,947	-	-	-	78,947
Taxiway H Design	10,000	-	-	-	-	10,000
Temporary Shuttle Lot	2,500,000	-	-	-	-	2,500,000
Utility Improvements for Business Park	-	-	105,263	-	-	105,263
TOTAL AIRPORT USER FEES	7,365,263	30,252,631	144,737	592,632	466,947	38,822,210

CEMETERY IMPROVEMENTS FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Mountview Cemetery Spreading Garden	130,000	-	-	-	-	130,000
TOTAL CEMETERY IMPROVEMENTS FUND	130,000	-	-	-	-	130,000

LANDFILL REVENUES

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Horizontal Gas Wells	-	906,000	-	933,000	-	1,839,000
TOTAL LANDFILL REVENUES	-	906,000	-	933,000	-	1,839,000

PARKING USER FEES

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Painting and Signage Update	-	-	-	156,600	122,500	279,100
Repair and Preventative Maintenance on Park I, II, III	225,366	225,366	225,367	-	-	676,099
TOTAL PARKING USER FEES	225,366	225,366	225,367	156,600	122,500	955,199

STORM REVENUES

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
54th Street West - Grand to Rimrock	-	300,000	2,700,000	-	-	3,000,000
Annual Boulder Pit Upgrades & Replacements	444,000	458,000	472,000	486,000	501,000	2,361,000
Annual Detention Pond Upgrades	297,000	306,000	315,000	324,000	334,000	1,576,000
Annual Local Area Capital Improvements	180,000	185,000	191,000	197,000	203,000	956,000
Annual Storm Sewer Rehabilitation Program	600,000	700,000	950,000	1,296,000	1,335,000	4,881,000
Annual Water Quality Improvements	300,000	360,000	430,000	579,000	596,000	2,265,000
Annual Yellowstone River Flood Protection	113,000	117,000	120,000	124,000	128,000	602,000
East Lane Elysian Road to Detention Pond	-	400,000	3,800,000	-	-	4,200,000
Expo & 1st Avenue North Storm Drain Contribution	-	1,400,000	-	-	-	1,400,000
Hougan's Slough Improvements	-	-	130,000	1,150,000	-	1,280,000
King Avenue Storm Drain	-	-	-	525,000	2,975,000	3,500,000
Monad Road -Daniels Street To Moore Lane	425,000	-	-	-	-	425,000
Olympic Subdivision Regional Pump/Detention Facility	500,000	-	-	-	-	500,000
Wicks Lane - Hawthorne Lane to Bitterroot	100,000	750,000	-	-	-	850,000
Wicks Lane Outfall Rehab	200,000	-	-	-	-	200,000
Yellowstone River Outfall Improvements	1,250,000	1,250,000	1,250,000	1,250,000	-	5,000,000
TOTAL STORM REVENUES	4,409,000	6,226,000	10,358,000	5,931,000	6,072,000	32,996,000

WASTEWATER EXTENSION FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Wastewater - Grand Avenue Sewer Extension	-	910,000	-	-	-	910,000
Wastewater - Highway 3 Sanitary Sewer	-	200,000	1,500,000	-	-	1,700,000
TOTAL WASTEWATER EXTENSION FUND	-	1,110,000	1,500,000	-	-	2,610,000

WASTEWATER REVENUES

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Wastewater - Annual Line Extensions	-	1,000,000	1,000,000	1,000,000	-	3,000,000
Wastewater - Annual Main Replacements	6,900,000	7,600,000	8,400,000	9,200,000	10,100,000	42,200,000
Wastewater - Annual Treatment Plant Campus Electrical	300,000	300,000	300,000	300,000	300,000	1,500,000
Wastewater - FOG Improvements	1,000,000	-	-	-	-	1,000,000
Wastewater - Hydrogen Sulfide Mitigation	520,000	-	-	-	-	520,000
Wastewater - Monad Sewer Extension	530,000	4,800,000	-	-	-	5,330,000
Wastewater Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
TOTAL WASTEWATER REVENUES	9,550,000	14,000,000	10,000,000	10,800,000	10,700,000	55,050,000

WATER EXTENSION FUND

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Water - Grand Avenue Water Line Extension - 60th to 62nd	-	720,000	-	-	-	720,000
TOTAL WATER EXTENSION FUND	-	720,000	-	-	-	720,000

WATER REVENUES

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Monad Road -Daniels Street To Moore Lane	720,000	-	-	-	-	720,000
Water - 48th St Transmission Line Phases I-III	5,500,000	3,750,000	-	-	3,200,000	12,450,000
Water - Annual Line Extensions	400,000	1,000,000	1,000,000	600,000	-	3,000,000
Water - Annual Main Replacements	6,900,000	7,600,000	8,400,000	9,200,000	10,100,000	42,200,000
Water - Annual Treatment Plant Electrical Improvements	500,000	315,000	325,000	250,000	300,000	1,690,000
Water - Fox Reservoir #1 Replacement	-	-	-	-	500,000	500,000
Water - High Service Pump Station Meter Upgrade	-	-	-	-	200,000	200,000
Water - Skyway Drive Waterline Loop	-	-	-	300,000	2,900,000	3,200,000
Water - South 32nd St W/I-90/S Frontage Loop	-	-	325,000	3,100,000	-	3,425,000
Water - Storage Improvements (Zone 1)	7,200,000	-	-	-	-	7,200,000
Water - Treatment Plant 750 kW Solar PV Generation	-	-	-	1,010,000	-	1,010,000
Water - Zone 6 Storage and Looping Improvements	-	1,100,000	10,400,000	-	-	11,500,000
Water Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
TOTAL WATER REVENUES	21,520,000	14,065,000	20,750,000	14,760,000	17,500,000	88,595,000

USER FEES AND CHARGES TOTAL	47,699,629	68,513,330	42,978,104	33,173,232	34,861,447	227,225,742
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	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
TOTAL ALL REVENUES SOURCES	103,515,629	129,574,940	107,176,604	69,992,232	82,391,552	492,650,957

** Park & Recreation Special Revenue Assessments flow through the General Fund

Aviation



& Transit





FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

AVIATION AND TRANSIT DEPARTMENT

AIRPORT PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Cargo Ramp Rehabilitation	-	3,473,684	-	-	3,473,684	6,947,368
Interior Terminal Rehab Phases I, II	12,750,000	-	-	-	-	12,750,000
New Airport Operations Building	-	-	-	-	2,105,263	2,105,263
Parking Garage Construction Phase I	-	31,000,000	-	-	-	31,000,000
Parking Garage Planning and Design	5,000,000	-	-	-	-	5,000,000
Pavement Condition Index Survey	-	83,333	-	-	-	83,333
Rehab Incursion & Fuel Farm Roads	2,105,263	-	-	-	-	2,105,263
Rehab Runway 10L/28R	-	-	789,474	10,750,000	-	11,539,474
Taxiway B Reconstruction	-	-	-	-	1,888,000	1,888,000
Taxiway C Hotspot Corrections	-	-	-	852,632	-	852,632
Taxiway H Construction	-	1,578,947	-	-	-	1,578,947
Taxiway H Design	110,000	-	-	-	-	110,000
Temporary Shuttle Lot	2,500,000	-	-	-	-	2,500,000
Utility Improvements for Business Park	-	-	2,105,263	-	-	2,105,263
Total Airport Projects	22,465,263	36,135,964	2,894,737	11,602,632	7,466,947	80,565,543

MET TRANSIT PROJECTS						
Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL
Heights Transfer Center	3,175,000	-	-	-	-	3,175,000
MET Transit Low/No Emission Maintenance Facility	-	-	18,687,500	-	-	18,687,500
Stewart Park Passenger Amenities	290,000	-	-	-	-	290,000
Update to Bus Stop Infrastructure	162,500	82,000	50,000	50,000	50,000	394,500
Total MET Transit Projects	3,627,500	82,000	18,737,500	50,000	50,000	22,547,000
AVIATION AND TRANSIT DEPARTMENT TOTAL	26,092,763	36,217,964	21,632,237	11,652,632	7,516,947	103,112,543

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP	
Project Category: <u>Airport</u>		Project Title: <u>Cargo Ramp Rehabilitation</u>	
Project Description/Location: Rehabilitate the concrete on the Cargo Ramps where UPS and FedEx park large aircraft. 2 Phases.			
Justification: The Cargo Ramps west of the Air Traffic Control Tower are used by Federal Express and United Parcel Service on a daily basis. A recent Pavement Condition Index study by our Civil Engineering group Morrison Maierle, identified the signs of the concrete ramp beginning to fail due to Aggregate Silicate Reaction (ASR). When these particular ramps were poured, no additives were included in the mix design to prevent the ASR issue. After 25 years of moisture and heat the ASR has began to show up with cracking and spalling on the surface of the ramp. Once this happens, it should be replaced before it becomes a safety issue.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact: Little or no impact		Insert Picture(s) or Map Here	
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			750,000					\$ 750,000
Land Acquisition								\$ -
Construction			2,723,684			3,473,684		\$ 6,197,368
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 3,473,684	\$ -	\$ -	\$ 3,473,684	\$ -	\$ 6,947,368

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Airport User Fees			173,684			173,684		\$ 347,368
Airport FAA Grant			3,300,000			3,300,000		\$ 6,600,000
Airport Passenger Facility Charges								\$ -
Airport Customer Facility Charges								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 3,473,684	\$ -	\$ -	\$ 3,473,684	\$ -	\$ 6,947,368

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP						
Project Category: <u>Airport</u>		Project Title: <u>Interior Terminal Rehab Phases I, II</u>						
Project Description/Location: Interior Terminal Rehab - Ticket Counters (Phase 1) and Exterior (Phase 2). Remodel the ticket counters and baggage handling system to process all bags behind the ticket counters.								
Justification: The five year Terminal remodel of Concourse A, B and C that included a new Great Room, concessions, bathrooms, relocation of the TSA screening area and a new lobby will be completed in 2024. The next project is to rehabilitate the exterior front of the building and interior ticket counter areas and baggage claim that are 30 years old. This work will consist of the following: - Refresh the front of the Terminal, expand the lobby and improve the ticket counter space when passengers are checking in for their flights. Updating the ticket counters will increase the counter space from 27 to 40. This will allow new airlines to come in to the Billings community.								
CIP Status - SELECT from LIST New Project OR Modify Existing Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Enhancement / New		Insert Picture(s) or Map Here				
Operating Budget Impact: Little or no impact								
Comments: 								

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering	3,422,222							\$ 3,422,222
Land Acquisition								\$ -
Construction	6,477,778	12,750,000						\$ 19,227,778
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 9,900,000	\$ 12,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,650,000

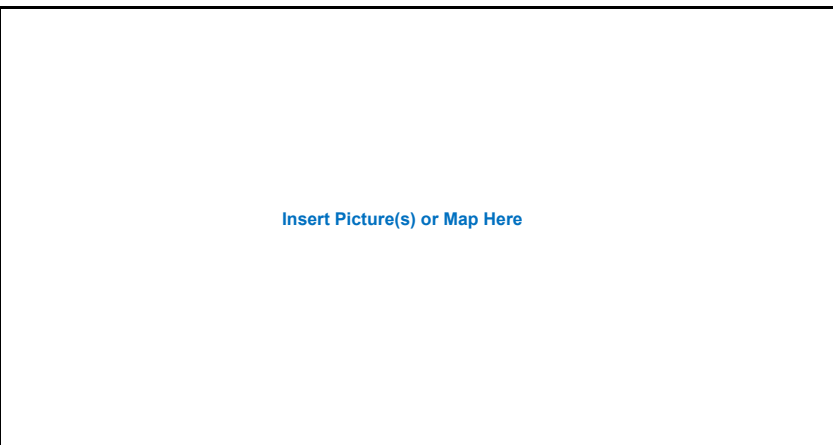
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Airport User Fees	5,900,000	2,250,000						\$ 8,150,000
Airport FAA Grant	4,000,000	8,500,000						\$ 12,500,000
Airport Passenger Facility Charges		2,000,000						\$ 2,000,000
Airport Customer Facility Charges								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 9,900,000	\$ 12,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,650,000

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP	
Project Category: <u>Airport</u>		Project Title: <u>New Airport Operations Building</u>	
Project Description/Location:			
The existing Airport Operations Facility was built in 1990 and is the central location where all firefighting, maintenance and snow removal operations take place from including storage of approximately 60 large pieces of equipment. The 40 year old building no longer meets the current needs of the Airport, is undersized and should be built in a better location which is on the North side of the Airport.			
Justification:			
The building was built in 1990 and will be approximately 40 years old when it is replaced because it does not meet the current needs of the Airport. The configuration and size of snow removal equipment and firefighting apparatus has increased over the years; subsequently, the current layout of the mechanics bay and parking stalls are too small. The plan is to lease or rent the existing building to a tenant, i.e., UPS and FedEx have expressed interest in using it as consolidated cargo sorting facility and warehouse since their aircraft operation is very close.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New	
Operating Budget Impact: Repair and Maintenance cost will dramatically decrease due to outdated building. Heating costs may go down because the doors will remain closed when the new, larger equipment is being serviced and stored.		Insert Picture(s) or Map Here	
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering						2,105,263		\$ 2,105,263
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,105,263	\$ -	\$ 2,105,263

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Airport User Fees						105,263		\$ 105,263
Airport FAA Grant						2,000,000		\$ 2,000,000
Airport Passenger Facility Charges								\$ -
Airport Customer Facility Charges								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,105,263	\$ -	\$ 2,105,263

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP						
Project Category: <u>Airport</u>		Project Title: <u>Parking Garage Construction Phase I</u>						
Project Description/Location:								
This project is for the construction of a parking structure at the Airport for car rental companies, with a smaller section for the public.								
Justification:								
This will allow the Airport the ability to increase parking and revenue, create a safer and more user friendly parking option for Airport customers, provide protection during inclement weather, and increase overall future expansion at the Airport.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u>						
Operating Budget Impact: CFC charges will be used to pay for the costs of operating the facility, as well as the related debt service.		Insert Picture(s) or Map Here						
Comments:								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction			31,000,000					\$ 31,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 31,000,000	\$ -	\$ -	\$ -	\$ -	\$ 31,000,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Airport User Fees			30,000,000					\$ 30,000,000
Airport FAA Grant								\$ -
Airport Passenger Facility Charges			1,000,000					\$ 1,000,000
Airport Customer Facility Charges								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 31,000,000	\$ -	\$ -	\$ -	\$ -	\$ 31,000,000

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP	
Project Category: <u>Airport</u>		Project Title: <u>Parking Garage Planning and Design</u>	
Project Description/Location:			
This project will provide preliminary plans and design work to identify the funding source, location, parking layout, coordinate with car rental companies, and bidding.			
Justification:			
This is a large project with a large amount of planning and preliminary design. The planning and design work is required in order to develop specifications and to bid construction work.			
CIP Status - SELECT from LIST		Project Type - SELECT from LIST	
New Project OR Modify Existing		Renewal/Replacement OR Enhancement/New	
Modify Existing		Enhancement / New	
Operating Budget Impact:			
None at this time.			
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		5,000,000						\$ 5,000,000
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Airport User Fees		2,500,000						\$ 2,500,000
Airport FAA Grant								\$ -
Airport Passenger Facility Charges		1,000,000						\$ 1,000,000
Airport Customer Facility Charges		1,500,000						\$ 1,500,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP	
Project Category: <u>Airport</u>		Project Title: <u>Pavement Condition Index Survey</u>	
Project Description/Location:			
Pavement surface conditions are evaluated every three years for FAA review and Construction Project Programming.			
Justification:			
Required by the FAA for construction project grant funding priorities.			
CIP Status - SELECT from LIST New Project OR Modify Existing Renewal/Replacement OR Enhancement/New Modify Existing Renewal/Replacement		Insert Picture(s) or Map Here	
Operating Budget Impact: Little or no impact			
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			83,333					\$ 83,333
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 83,333	\$ -	\$ -	\$ -	\$ -	\$ 83,333

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Airport User Fees								\$ -
Airport FAA Grant			75,000					\$ 75,000
Airport Passenger Facility Charges			8,333					\$ 8,333
Airport Customer Facility Charges								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 83,333	\$ -	\$ -	\$ -	\$ -	\$ 83,333

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP	
Project Category: <u>Airport</u>		Project Title: <u>Rehab Incursion & Fuel Farm Roads</u>	
Project Description/Location:			
The incursion road was last reconstructed in 2006. This road provides airfield fuel trucks and traffic around the commercial Runway 28R staying out of the runway protection area.			
Justification:			
The road on the 2022 pavement condition index survey showed a number of 70, Fair. This road has met the useful life and starting to fall apart. It is key to keep this road in good condition to protect the airspace of Runway 28R.			
CIP Status - SELECT from LIST		Project Type - SELECT from LIST	
New Project OR Modify Existing		Renewal/Replacement OR Enhancement/New	
Modify Existing		Enhancement / New	
Operating Budget Impact:		Insert Picture(s) or Map Here	
Little or no impact			
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		105,263						\$ 105,263
Land Acquisition								\$ -
Construction		2,000,000						\$ 2,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 2,105,263	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,105,263

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Airport User Fees		105,263						\$ 105,263
Airport FAA Grant		2,000,000						\$ 2,000,000
Airport Passenger Facility Charges								\$ -
Airport Customer Facility Charges								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 2,105,263	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,105,263

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP	
Project Category: <u>Airport</u>		Project Title: <u>Rehab Runway 10L/28R</u>	
Project Description/Location:			
This project will be the design and construction for rehabilitating the pavement surface of the main air carrier Runway 10L/28R.			
Justification:			
Runway 10L/28R is the primary runway for all airlines flying into or out of the Billings Airport. This pavement surface was last replaced in 2013 and the FAA recommends this take place approximately every 15-20 years. This rehab will bring the existing pavement up to new conditions with new LED lighting, pavement marking and grooving for storm water. This will help with safety and keep the pavement in good operating conditions.			
CIP Status - SELECT from LIST New Project OR Modify Existing Renewal/Replacement OR Enhancement/New Modify Existing Enhancement / New		Insert Picture(s) or Map Here	
Operating Budget Impact: No impact to revenues or expenses foreseen at this time.			
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering				789,474				\$ 789,474
Land Acquisition								\$ -
Construction					10,750,000			\$ 10,750,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 789,474	\$ 10,750,000	\$ -	\$ -	\$ 11,539,474

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Airport User Fees				39,474	550,000			\$ 589,474
Airport FAA Grant				750,000	10,200,000			\$ 10,950,000
Airport Passenger Facility Charges								\$ -
Airport Customer Facility Charges								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 789,474	\$ 10,750,000	\$ -	\$ -	\$ 11,539,474

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP																																																																									
Project Category: <u>Airport</u>		Project Title: <u>Taxiway C Hotspot Corrections</u>																																																																									
Project Description/Location:																																																																											
The intersection of Taxiway A and C has been flagged as a "Hotspot" safety issue by the FAA and needs to be corrected.																																																																											
Justification:																																																																											
Each year the FAA convenes a group of Airport users for a Runway Safety Action Team (RSAT) meeting to discuss and review areas of concern on the BIL airfield. The intersection of Taxiway A and C was identified as an area of confusion and concern that the FAA would now like to see remedied. This will most likely consist of airfield lighting and paint marking changes to visually show pilots the difference between the runway and taxiway.																																																																											
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement																																																																									
Operating Budget Impact: Project will result in some additional maintenance depending on the solution decided on to fix this Hotspot area.		Insert Picture(s) or Map Here																																																																									
Comments:																																																																											
<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="width:25%;">Estimated Project Cost(s)</th> <th style="width:10%;">Prior Years</th> <th style="width:10%;">FY 2027</th> <th style="width:10%;">FY 2028</th> <th style="width:10%;">FY 2029</th> <th style="width:10%;">FY 2030</th> <th style="width:10%;">FY 2031</th> <th style="width:10%;">Future</th> <th style="width:10%;">Total Cost</th> </tr> <tr> <td>Planning, Design, & Engineering</td> <td></td> <td></td> <td></td> <td></td> <td style="text-align: right;">130,000</td> <td></td> <td></td> <td style="text-align: right;">\$ 130,000</td> </tr> <tr> <td>Land Acquisition</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td style="text-align: right;">\$ -</td> </tr> <tr> <td>Construction</td> <td></td> <td></td> <td></td> <td></td> <td style="text-align: right;">722,632</td> <td></td> <td></td> <td style="text-align: right;">\$ 722,632</td> </tr> <tr> <td>Equipment</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td style="text-align: right;">\$ -</td> </tr> <tr> <td>Other</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td style="text-align: right;">\$ -</td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;">\$ -</td> <td style="text-align: right;">\$ -</td> <td style="text-align: right;">\$ -</td> <td style="text-align: right;">\$ -</td> <td style="text-align: right;">\$ 852,632</td> <td style="text-align: right;">\$ -</td> <td style="text-align: right;">\$ -</td> <td style="text-align: right;">\$ 852,632</td> </tr> </table>				Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost	Planning, Design, & Engineering					130,000			\$ 130,000	Land Acquisition								\$ -	Construction					722,632			\$ 722,632	Equipment								\$ -	Other								\$ -	Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 852,632	\$ -	\$ -	\$ 852,632									
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Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP	
Project Category: <u>Airport</u>		Project Title: <u>Taxiway H Construction</u>	
Project Description/Location: Construction of taxiway H rehabilitation.			
Justification: Taxiway H requires phasing for the hangar tenants and a look at the existing pavement section. This area has larger aircraft and needs to be widened for future aviation use.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact: Little or no impact		Insert Picture(s) or Map Here	
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction			1,578,947					\$ 1,578,947
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 1,578,947	\$ -	\$ -	\$ -	\$ -	\$ 1,578,947

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Airport User Fees			78,947					\$ 78,947
Airport FAA Grant			1,500,000					\$ 1,500,000
Airport Passenger Facility Charges								\$ -
Airport Customer Facility Charges								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 1,578,947	\$ -	\$ -	\$ -	\$ -	\$ 1,578,947

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP						
Project Category: <u>Airport</u>		Project Title: <u>Taxiway H Design</u>						
Project Description/Location:								
Design of taxiway H rehabilitation. Last rehabilitated in 2008. The taxiway has met the useful life of pavement and has larger hangars and aircraft using the east end of the taxiway.								
Justification:								
Taxiway H requires phasing for the hangar tenants and a look at the existing pavement section. This area has larger aircraft and needs to be widened for future aviation use.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact: Little or no impact		Insert Picture(s) or Map Here						
Comments:								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		110,000						\$ 110,000
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Airport User Fees		10,000						\$ 10,000
Airport FAA Grant		100,000						\$ 100,000
Airport Passenger Facility Charges								\$ -
Airport Customer Facility Charges								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP						
Project Category: <u>Airport</u>		Project Title: <u>Temporary Shuttle Lot</u>						
Project Description/Location: Temporary parking lot to be used during peak seasons and while parking garage is built.								
Justification: Lot will be constructed as a temporary parking lot while parking garage phase I is being built and assist with peak seasons. Construction of the parking garage will interfere with several long-term parking spots, leaving the Airport short of parking stalls for operation. The temporary lot needs to be large enough to handle stalls in long term lot and the overflow during peak seasons.								
CIP Status - SELECT from LIST New Project OR Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New		Insert Picture(s) or Map Here				
Operating Budget Impact: None at this time.								
Comments:								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		500,000						\$ 500,000
Land Acquisition								\$ -
Construction		2,000,000						\$ 2,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Airport User Fees		2,500,000						\$ 2,500,000
Airport FAA Grant								\$ -
Airport Passenger Facility Charges								\$ -
Airport Customer Facility Charges								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP	
Project Category: <u>Airport</u>		Project Title: <u>Utility Improvements for Business Park</u>	
Project Description/Location:			
This project will upsize the existing waterline for capacity and extend the water system to the north side for future Airport Operations Building and Airport Business Park.			
Justification:			
The water infrastructure on the south side has capacity issues that need to be increased for fire protection for businesses and hangars. This will extend to the northside for future development within the Business Park. The original business park was built in the early 1960s.			
CIP Status - SELECT from LIST		Project Type - SELECT from LIST	
<u>New Project OR Modify Existing</u> New Project		<u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New	
Operating Budget Impact:		Insert Picture(s) or Map Here	
No initial impact to revenues or expenses.			
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering				100,000				\$ 100,000
Land Acquisition								\$ -
Construction				2,005,263				\$ 2,005,263
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 2,105,263	\$ -	\$ -	\$ -	\$ 2,105,263

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Airport User Fees				105,263				\$ 105,263
Airport FAA Grant				2,000,000				\$ 2,000,000
Airport Passenger Facility Charges								\$ -
Airport Customer Facility Charges								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 2,105,263	\$ -	\$ -	\$ -	\$ 2,105,263

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP						
Project Category: <u>Met Transit</u>		Project Title: <u>Heights Transfer Center</u>						
Project Description/Location: Heights area fixed-route transfer center with passenger shelters and restroom, an operator break area and restroom, an office area, vehicle/equipment storage, and a security camera system. MET is currently investigating the feasibility of using existing City owned land in the heights as a potential location. The project includes all real estate, engineering and design fees, labor, equipment, materials, and administrative costs.								
Justification: MET Transit has identified the need for a heights transfer location to facilitate transfer of passenger between heights circulator routes and routes connecting elsewhere in the City; further, MET has need of a location for operators to utilize restroom and break facilities.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> <u>Renewal/Replacement OR Enhancement/New</u> New Project Enhancement / New		Insert Picture(s) or Map Here						
Operating Budget Impact: Will have small impact on maintenance and utility costs; maintenance and cleaning will be performed by MET personnel.								
Comments: MET does not yet have real property to complete this project; discussion with the Parks Dept and City Admin is ongoing regarding available park land for use. Project is anticipated to be executed using MET capital reserve funds. MET has discussed with Parks the potential to add additional space for parks maintenance equipment for heights location storage as well as parks amenities. Project moved to FY27, budget updated to reflect anticipated full local funds use.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		375,000						\$ 375,000
Land Acquisition								\$ -
Construction		2,800,000						\$ 2,800,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 3,175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,175,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Transit Local Funds		3,175,000						\$ 3,175,000
Transit FTA Grant								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 3,175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,175,000

Department: Aviation And Transit		FY27 - FY31 CIP	
Project Category: Met Transit		Project Title: MET Transit Low/No Emission Maintenance Facility	
Project Description/Location: New MET Transit fleet maintenance facility supporting low/no emission vehicles including all electric; the anticipated 26,000 sq ft facility will include multiple maintenance bays with built in catwalks for access to vehicle rooftop mounted equipment including batteries as well as multiple vehicle lift bays. Facility will also be equipped to handle maintenance of existing internal combustion powerplants, provide storage for parts/fluids/tire inventory as well as administrative offices for maintenance management. Non-lift, non-catwalk bays will also be present for general maintenance as well as provide for indoor charging locations for electric vehicles. Project is anticipated to be located on the area of land currently occupied by the Yellowstone Valley Animal Shelter facility; if and when that location is vacated, this project would remove the existing facility and build in that location. The area where the animal shelter exists is currently on the same large lot of City owned land occupied by the METroplex. The project includes all real estate, engineering and design fees, labor, equipment, materials, and administrative costs.			
Justification: The existing MET Transit maintenance shop is 40+ years old and is not configured correctly for maintenance of vehicles with rooftop mounted batteries or other equipment. Currently MET is experiencing issues with adequate space for storage of all required maintenance equipment and other items; further, available space for usage of vehicle lifts does not provide for adequate work space around the vehicle. Outdated infrastructure was originally designed around smaller vehicles; further, low ceiling space does not allow for full lift usage and poses potential problems with roof exhaust setups. As the Billings area continues to expand and MET service expands with it, a more functional and efficient maintenance area is essential.			
CIP Status - SELECT from LIST New Project OR Modify Existing New Project		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Enhancement / New	
Operating Budget Impact: Moderate; facility will require ongoing maintenance and cleaning for which MET Transit would anticipate utilizing existing staff as well as additional positions. Facility will require electric and other utility charges, leading to increased expense. However, expenses may be offset by realized efficiencies of maintenance operations within a facility designed for fleet maintenance.		 	
Comments: 25,000 sq ft - at \$650/sq ft = \$16,250,000 A&E @ 15% Project would require the securement of competitive Federal Transit Administration bus and bus facility funds but may also utilize a portion of annual FTA formula funds.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering				2,437,500				\$ 2,437,500
Land Acquisition								\$ -
Construction				16,250,000				\$ 16,250,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 18,687,500	\$ -	\$ -	\$ -	\$ 18,687,500

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Transit Local Funds				3,737,500				\$ 3,737,500
Transit FTA Grant				14,950,000				\$ 14,950,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 18,687,500	\$ -	\$ -	\$ -	\$ 18,687,500

Department:		<u>Aviation And Transit</u>		FY27 - FY31 CIP				
Project Category:		<u>Met Transit</u>		Project Title: <u>Stewart Park Passenger Amenities</u>				
Project Description/Location:								
Project adds a public restroom and additional shelters at the Stewart Park Transfer Center to improve service for transit passengers.								
Justification:								
MET riders will benefit from a public restroom to use between bus transfers as well as additional sheltered space while waiting for buses to arrive. The current facility does not have shelters at all bus arrival locations, nor does the facility have any type of public use restroom.								
CIP Status - SELECT from LIST		Project Type - SELECT from LIST		Insert Picture(s) or Map Here				
<u>New Project OR Modify Existing</u>		<u>Renewal/Replacement OR Enhancement/New</u>						
New Project		Enhancement / New						
Operating Budget Impact:		Will have small impact on utility costs and facility maintenance fees; maintenance and cleaning will be performed by MET personnel.						
Comments:		Project is anticipated to be executed using annual FTA formula funds.						
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		40,000						\$ 40,000
Land Acquisition		-						\$ -
Construction		250,000						\$ 250,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 290,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 290,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Transit Local Funds		58,000						\$ 58,000
Transit FTA Grant		232,000						\$ 232,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 290,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 290,000

Department: <u>Aviation And Transit</u>		FY27 - FY31 CIP						
Project Category: <u>Met Transit</u>		Project Title: <u>Update to Bus Stop Infrastructure</u>						
Project Description/Location: MET Transit will spend \$50,000 annually to improve bus stop infrastructure to the 450+ designated stop locations across the City to support the fixed route bus system. Improvements will include adding more bus shelters, ADA corners, concrete bus pads, lighting etc.								
Justification: Proper bus stop infrastructure and design increase the safety and efficiency of the fixed route bus system by adding shelters to protect riders from weather elements; proper access to ADA accessible corners, sidewalks, and bus pads improves accessibility and ensures compliance with federal regulations. Locations will be selected based on criteria outlined in the Bus Stop Master Plan including daily ridership use.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New		Insert Picture(s) or Map Here				
Operating Budget Impact: Minimal maintenance budget impact; updated bus stop locations may add amenities required to be kept in a state of good repair.								
Comments: Projects updated to \$50,000 per year based on anticipated federal formula funds. FY27 includes additional 5310 funds awarded for bus stop improvements; FY28 anticipate additional bus stop lighting updates to meet minimum FTA 5307 security expenditure requirements. Project is anticipated to be executed using annual FTA formula funds.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction	50,000	162,500	82,000	50,000	50,000	50,000		\$ 444,500
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 50,000	\$ 162,500	\$ 82,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ 444,500
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Transit Local Funds	10,000	32,500	16,400	10,000	10,000	10,000		\$ 88,900
Transit FTA Grant	40,000	130,000	65,600	40,000	40,000	40,000		\$ 355,600
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 50,000	\$ 162,500	\$ 82,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ 444,500



Billings

ADMINISTRATION

CITY ADMINISTRATION

FACILITIES PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
BOC Asphalt Repairs	-	-	3,000,000	-	-	3,000,000
BOC Fleet Expansion	-	-	2,150,000	-	-	2,150,000
BOC New Wash Bays	-	2,540,000	-	-	-	2,540,000
New City Hall 3rd Floor HVAC Upgrade	-	1,147,540	-	-	-	1,147,540
New City Hall Boilers Upgrade	-	-	-	615,000	-	615,000
New City Hall Cooling Towers Replacement	-	320,000	-	-	-	320,000
New City Hall Roof Replacement	-	-	1,025,000	-	-	1,025,000
New City Hall Windows	-	40,000	-	-	-	40,000
YVAS Roof Replacement	-	180,000	-	-	-	180,000
Total Facilities Projects	-	4,227,540	6,175,000	615,000	-	11,017,540

PARKING PROJECTS						
Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Painting and Signage Update	-	-	-	156,600	122,500	279,100
Repair and Preventative Maintenance on Park I, II, III	225,366	225,366	225,367	-	-	676,099
Total Parking Projects	225,366	225,366	225,367	156,600	122,500	955,199

CITY ADMINISTRATION DIVISION TOTAL	225,366	4,452,906	6,400,367	771,600	122,500	11,972,739
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Department: <u>City Administration</u>		FY27 - FY31 CIP						
Project Category: <u>Facilities</u>		Project Title: <u>BOC Asphalt Repairs</u>						
Project Description/Location:								
Project location is main campus at Billings Operations Center (BOC) on Midland Rd. The asphalt at BOC is approximately 21 years old and is in poor condition as minimal maintenance has been done over its lifespan. There are various types of observable failures: block cracking, alligator cracking, depressions, exposed polish aggregate, and releveling. Stahly Engineering and Associates completed a condition audit of the BOC asphalt and their repair methodology ranges from routing and crack sealing (phase 1) to complete reconstruction (phases 2-4) with an estimated project total of approximately \$2.8 million in 2024 construction costs. Considering average life for asphalt is 25 years, it is the Facilities Division recommendation to reconstruct all paved areas and address all subgrade and drainage issues. A proposed phasing plan is included. Project scope to include mill and overlay of light duty and heavy duty pavement and striping.								
Justification:								
Considering there has been very minimal routine maintenance of the asphalt mat at BOC there will continue to be failures of various sections. As the asphalt sees daily heavy traffic use from light duty and heavy duty vehicles/equipment (trash trucks, streets maintenance equipment, fire apparatus, trucks and trailers) it is best to do full reconstruction and provide annual maintenance to help extend the life of the second generation of asphalt. Also, during the reconstruction grading will be completed to address water ponding and drainage issues.								
CIP Status - SELECT from LIST		Project Type - SELECT from LIST						
<u>New Project OR Modify Existing</u>		<u>Renewal/Replacement OR Enhancement/New</u>						
New Project		Renewal/Replacement						
Operating Budget Impact:								
To be funded from Facilities capital charges, reserves, or revenue bond. A revenue bond would see a large increase for Tenant charges.								
Comments:								
Bid specifications and project manual are completed so only construction costs will be incurred.								
								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction				3,000,000				\$ 3,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,000,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Facilities Charges For Services				150,000				\$ 150,000
Revenue Bonds - Facilities				2,850,000				\$ 2,850,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,000,000

Department: <u>City Administration</u>		FY27 - FY31 CIP	
Project Category: <u>Facilities</u>		Project Title: <u>BOC Fleet Expansion</u>	
Project Description/Location:			
Project location is Fleet shop at Billings Operations Center (BOC) on Midland Rd. Due to the size of the Solid Waste natural gas powered fleet it is imperative that the Fleet Division expand their operations into existing wash bay facility to have a dedicated compressed natural gas (CNG) compliant work area. This expansion will include remodel of the existing wash bays into CNG compliant vehicle repair bays, which will net four CNG compliant repair bays. If more space is needed, we have programmed an additional new construction expansion of the Fleet shop building to the west property line which will net four additional vehicle service bays for a total of eight. The four new vehicle bays shall be constructed to meet class 1, division 2 hazardous area requirements for CNG vehicle storage and repair.			
Justification:			
Currently, Fleet has no dedicated CNG compliant work area for repair or indoor storage so the current approach is to off gas - which is a waste of resources. The expansion into existing wash bay is the only location for Fleet to have contiguous space; a CNG compliant facility could be constructed elsewhere on the Property but after discussion with Fleet and Public Works that actually increases inefficiencies as effectively those would become service calls unless a stand alone facility with the same infrastructure is built which a substantial investment.			
CIP Status - SELECT from LIST		Project Type - SELECT from LIST	
<u>New Project OR Modify Existing</u>		<u>Renewal/Replacement OR Enhancement/New</u>	
New Project		Enhancement / New	
Operating Budget Impact:			
To be funded from Facilities capital charges, reserves, or revenue bond. A revenue bond would see a large increase for Tenant charges.			
Comments:			
New wash bay building must be constructed on Fox BOC parcel before this expansion project to ensure continuity of operations for vehicle washing. Codes that govern vehicle maintenance, repair, and vehicle parking are NFPA 30A, 52, 70, 88A, and International Mechanical and Building codes.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering				50,000				\$ 50,000
Land Acquisition								\$ -
Construction				2,100,000				\$ 2,100,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 2,150,000	\$ -	\$ -	\$ -	\$ 2,150,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Facilities Charges For Services				150,000				\$ 150,000
Revenue Bonds - Facilities				2,000,000				\$ 2,000,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 2,150,000	\$ -	\$ -	\$ -	\$ 2,150,000

Department: <u>City Administration</u>		FY27 - FY31 CIP						
Project Category: <u>Facilities</u>		Project Title: <u>BOC New Wash Bays</u>						
Project Description/Location: Project location is Fox parcel at Billings Operations Center (BOC) on Midland Rd. This new wash bay facility is part and parcel of a larger expansion at BOC but is phase 1 in the sequence. See BOC Fleet Expansion for more context on phase 2 and why this project takes priority. The new wash bay building will be constructed on the 20 acre Fox parcel at BOC. Initial design includes two tandem bays for large equipment and one single bay for light duty vehicles.								
Justification: The existing wash bay facility was not designed for the size and volume of equipment currently employed by the various City departments. The new wash bay facility allows for less maintenance, improved safety, and a right-sized design for the equipment that will utilize that service.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u>						
New Project		Enhancement / New						
Operating Budget Impact: To be funded from Facilities capital charges, reserves, or revenue bond. A revenue bond would see a large increase for Tenant charges.		proposed billings operations center facility master plan						
Comments: In FY24, Facilities Division completed masterplan layout program after interviews and workshops with BOC department heads. The output of the masterplan has taken into account the strategic future needs of departments as they continue to grow their operations. The final development scenario is provided herein.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			40,000					\$ 40,000
Land Acquisition								\$ -
Construction			2,500,000					\$ 2,500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 2,540,000	\$ -	\$ -	\$ -	\$ -	\$ 2,540,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Facilities Charges For Services			150,000					\$ 150,000
Revenue Bonds - Facilities			2,390,000					\$ 2,390,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 2,540,000	\$ -	\$ -	\$ -	\$ -	\$ 2,540,000

Department: <u>City Administration</u>		FY27 - FY31 CIP						
Project Category: <u>Facilities</u>		Project Title: <u>New City Hall 3rd Floor HVAC Upgrade</u>						
Project Description/Location: Project location is City Hall on N 26th St. As part of the HVAC system upgrades with the remodel/buildout of New City Hall, the air handling unit and downstream equipment on third floor will need to be upgraded to variable air volume (VAV) units once the County vacates the third floor. Project scope to include installation of new air handling unit, VAV terminal units, and all associated equipment to make a complete system.								
Justification: As part of the remodel of City Hall, the mechanical engineer designed a VAV system for heating and cooling. Since we retained the original steam equipment on third floor, we cannot upgrade the air handling system until the County vacates at the end of their Lease term: May 2025. Once the third floor equipment is upgraded to the same standard as the other floors we can abandon the steam system and we will see an efficiency with running the entire building off condensing boilers for heating and cooling.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New		Insert Picture(s) or Map Here				
Operating Budget Impact: To be funded from Facilities capital charges, reserves, or revenue bond. A revenue bond would see a large increase for Tenant charges.								
Comments: The third floor would have been upgraded at the same time as the rest of the building remodel but various County departments are occupying the third floor. Due to the costs and time associated with the upgrade it is best slated for the future. Air Handling Unit is original vintage and installed in early 1960's. Costs are included in FY26 assuming County vacates at Lease term (May 2025) and does not renew, or signs a new Lease and a TI is completed for new occupancy.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			77,000					\$ 77,000
Land Acquisition								\$ -
Construction			1,070,540					\$ 1,070,540
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 1,147,540	\$ -	\$ -	\$ -	\$ -	\$ 1,147,540
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Facilities Charges For Services			150,000					\$ 150,000
Revenue Bonds - Facilities			997,540					\$ 997,540
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 1,147,540	\$ -	\$ -	\$ -	\$ -	\$ 1,147,540

Department: <u>City Administration</u>		FY27 - FY31 CIP						
Project Category: <u>Facilities</u>		Project Title: <u>New City Hall Boilers Upgrade</u>						
Project Description/Location: Project location is City Hall on N 26th St. As part of the new and more efficient heating and cooling design upgrades with the remodel/buildout of New City Hall, two condensing boilers will need to be installed once the third floor equipment is upgraded from steam to hot water. Project scope to include installation of two 3 million BTU condensing boilers, conversion of remaining steam coils to hot water, and all associated equipment to make a complete system.								
Justification: As part of the remodel of City Hall, the mechanical engineer designed a variable air volume (VAV) system for heating and cooling, current system is hot deck/cold deck H&V system. Since we retained the original steam equipment (boilers and air handler on third floor for the County), a steam to hot water heat exchanger was installed on the fifth floor to supply VAV boxes for floors 1, 2, 4, and 5. Once the third floor equipment is upgraded to the same standard as the other floors we can abandon the steam boilers in the basement and use high efficiency condensing boilers to produce hot water for heating and cooling.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New		Insert Picture(s) or Map Here				
Operating Budget Impact: To be funded from Facilities capital charges, reserves, or revenue bond. A revenue bond would see a large increase for Tenant charges.								
Comments: The third floor would have been upgraded at the same time as the rest of the building remodel but various County departments are occupying the third floor until their Lease term date of May 2025. Existing boilers were installed in 1992.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering					30,000			\$ 30,000
Land Acquisition								\$ -
Construction					585,000			\$ 585,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 615,000	\$ -	\$ -	\$ 615,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Facilities Charges For Services					50,000			\$ 50,000
Revenue Bonds - Facilities					565,000			\$ 565,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 615,000	\$ -	\$ -	\$ 615,000

Department: <u>City Administration</u>		FY27 - FY31 CIP	
Project Category: <u>Facilities</u>		Project Title: <u>New City Hall Cooling Towers Replacement</u>	
Project Description/Location:			
Project location is City Hall on N 26th St. During the due diligence phase of building purchase (July 2021) IMEG Corp., performed an in-depth visual inspection of the mechanical/electrical/plumbing (MEP) systems and determined the existing cooling towers, which were installed in 1989, have reached the end of useful life. Project scope to include replacement of two cooling towers and all associated equipment to make a complete system. To save on construction costs for New City Hall remodel/buildout, the decision was made to delay replacement of towers until a future date.			
Justification:			
The towers have white rust on a number of components (eliminators, basin, and piping) and have reached the end of their serviceable life.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact: To be funded from Facilities capital charges, reserves, or revenue bond. A revenue bond would see a large increase for Tenant charges.		Insert Picture(s) or Map Here	
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			20,000					\$ 20,000
Land Acquisition								\$ -
Construction			300,000					\$ 300,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ 320,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Facilities Charges For Services			100,000					\$ 100,000
Revenue Bonds - Facilities			220,000					\$ 220,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ 320,000

Department: <u>City Administration</u>		FY27 - FY31 CIP	
Project Category: <u>Facilities</u>		Project Title: <u>New City Hall Roof Replacement</u>	
Project Description/Location:			
Project location is City Hall on N 26th St. During the due diligence phase of building purchase (July 2021) Bradford Roof Management performed an in-depth visual inspection of the roofing system and determined the existing roof should be slated for replacement in 2027. Project scope to include tear off of existing gravel surfaced built-up roof (BUR), preparation of substrate, and installation of polyisocyanurate insulation system (ISO) and all associated materials to make a complete system.			
Justification:			
An expected roof life can vary but in its current conditions we can expect to do a full roof replacement in FY27. Major issue is wind scouring and the fact that the BUR system is reaching its end of useful life and has deteriorated to the point where replacement is more economical than repair.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> <u>Renewal/Replacement OR Enhancement/New</u> New Project Renewal/Replacement		Insert Picture(s) or Map Here	
Operating Budget Impact: To be funded from Facilities capital charges, reserves, or revenue bond. A revenue bond would see a large increase for Tenant charges.			
Comments: Existing roof was installed in 2004, according to Bradford's records.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering				25,000				\$ 25,000
Land Acquisition								\$ -
Construction				1,000,000				\$ 1,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 1,025,000	\$ -	\$ -	\$ -	\$ 1,025,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Facilities Charges For Services				100,000				\$ 100,000
Revenue Bonds - Facilities				925,000				\$ 925,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 1,025,000	\$ -	\$ -	\$ -	\$ 1,025,000

Department: <u>City Administration</u>		FY27 - FY31 CIP						
Project Category: <u>Facilities</u>		Project Title: <u>New City Hall Windows</u>						
Project Description/Location: Project location is City Hall on N 26th St. As part of the building systems upgrades with the remodel/buildout of New City Hall, Council approved replacement of all windows in the building due to a majority being original to the building. All windows with the exception of the units in the demised and Leased third floor space occupied by the County have been replaced. The effort to replace window units in a finished space did not make it feasible to replace until the space is turned over to the City and slated for a new Tenant Improvement.								
Justification: Benefits are immediate utility and energy savings, fewer issues with window repair, increased building comfort for building occupants, 60+ years of not having to plan for a large-scale replacement of windows, and more cost effective to be completed when the space is vacant.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement		Insert Picture(s) or Map Here				
Operating Budget Impact: To be funded from Facilities capital charges, reserves, or revenue bond. A revenue bond would see a large increase for Tenant charges.								
Comments: Costs are included in FY26 assuming County vacates at Lease term (May 2025) and does not renew, or signs a new Lease and a TI is completed for new occupancy. 92 windows to be installed.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction			40,000					\$ 40,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Facilities Charges For Services			40,000					\$ 40,000
Revenue Bonds - Facilities								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000

Department: <u>City Administration</u>		FY27 - FY31 CIP	
Project Category: <u>Facilities</u>		Project Title: <u>YVAS Roof Replacement</u>	
Project Description/Location: Project location is Yellowstone Valley Animal Shelter on Monad Rd. Existing roof was installed in 2003 and has reached the end of its useful life. Project scope to include tear off of existing roof system, substrate preparation, and installation of PVC membrane and all associated materials to make a complete system.			
Justification: Very little maintenance has been done on the existing membrane roof and to help extend the life we are spot patching with roof mastic as leaks occur within the facility.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact: To be funded from Facilities capital charges, reserves, or revenue bond. A revenue bond would see a large increase for Tenant charges.		Insert Picture(s) or Map Here	
Comments: Holding this replacement for FY28 assuming YVAS does not relocate to Wilson Park by that date.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			20,000					\$ 20,000
Land Acquisition								\$ -
Construction			160,000					\$ 160,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Facilities Charges For Services			10,000					\$ 10,000
Revenue Bonds - Facilities			170,000					\$ 170,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000

Department: <u>City Administration</u>		FY27 - FY31 CIP	
Project Category: <u>Parking</u>		Project Title: <u>Painting and Signage Update</u>	
Project Description/Location: Painting and signing interior of Park 1 and 1st Ave N Garage, formerly Park 2.			
Justification: Painting and interior signage upgrades at Park 1 and the 1st Avenue North Garage are needed to improve safety, compliance, and customer experience. Fresh paint will brighten the facilities, enhance visibility, and protect surfaces from deterioration, reducing long-term maintenance costs. Updated signage will improve wayfinding, ensure ADA and safety compliance, and reduce staff time spent assisting customers. Delays would increase repair costs, risk non-compliance, and negatively impact public perception of the City's parking facilities.			
CIP Status - SELECT from LIST New Project OR Modify Existing Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Renewal/Replacement	
Operating Budget Impact: The project will have minimal operating budget impact and is expected to reduce future maintenance costs through improved durability and efficiency.		Insert Picture(s) or Map Here	
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other					156,600	122,500		\$ 279,100
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 156,600	\$ 122,500	\$ -	\$ 279,100

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Parking User Fees					156,600	122,500		\$ 279,100
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 156,600	\$ 122,500	\$ -	\$ 279,100

Department: <u>City Administration</u>		FY27 - FY31 CIP						
Project Category: <u>Parking</u>		Project Title: <u>Repair and Preventative Maintenance on Park I, II, III</u>						
Project Description/Location: Restoration on Park 1, 1st Ave N Garage (formerly Park 2) Structures. The engineering firm provided a schedule for the structural, waterproofing, and architectural work on the garages.								
Justification: Restoration of Park 1 and the 1st Ave N Garage (formerly Park 2) is needed to address concrete deterioration and failed joints/membranes, and renew protective coatings and striping. Completing this work now will protect the structures, improve visibility and egress for safer operations, enhance customer experience, and reduce lifecycle O&M and liability. Deferral would accelerate deterioration, increase future costs, and raise risk of service disruptions.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement		Insert Picture(s) or Map Here				
Operating Budget Impact: Minimal operating impact; capital restoration will extend the garages' service life and reduce liability exposure from structural deterioration (spalls, leaks, failing joints), lowering reactive maintenance.								
Comments: The Park 1 Structure requires the most investment towards the repairs due to the age of the garage.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other	496,019	225,366	225,366	225,367				\$ 1,172,118
Total Project Cost	\$ 496,019	\$ 225,366	\$ 225,366	\$ 225,367	\$ -	\$ -	\$ -	\$ 1,172,118
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Parking User Fees	496,019	225,366	225,366	225,367				\$ 1,172,118
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 496,019	\$ 225,366	\$ 225,366	\$ 225,367	\$ -	\$ -	\$ -	\$ 1,172,118



Billings

FIRE DEPARTMENT





FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

FIRE DEPARTMENT

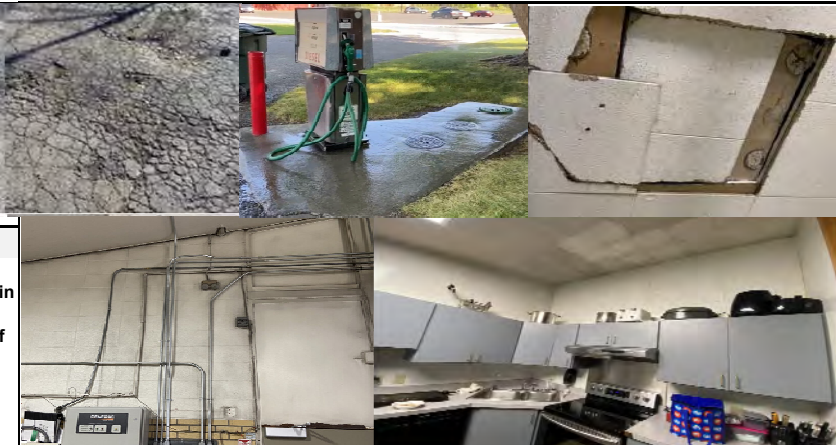
FIRE PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Fire Station 1 Remodel	862,500	-	-	-	-	862,500
Fire Station 2 Repairs - Improvements	-	67,000	581,000	-	-	648,000
Fire Station 3 Repairs - Improvements - Replacement	-	-	42,000	386,000	-	428,000
Fire Station 6 Parking Drainage	250,000	-	-	-	-	250,000
Fire Station 9	-	200,000	6,900,000	-	-	7,100,000
UST Upgrade and AST Installations	-	157,070	-	-	-	157,070
Total Fire Projects	1,112,500	424,070	7,523,000	386,000	-	9,445,570

FIRE DEPARTMENT TOTAL	1,112,500	424,070	7,523,000	386,000	-	9,445,570
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Department: <u>Fire</u>		FY27 - FY31 CIP						
Project Category: <u>Fire</u>		Project Title: <u>Fire Station 1 Remodel</u>						
Project Description/Location: Fire Station 1, located at 2305 8th Ave, needs comprehensive renovation to replace the failing infrastructure and to improve functionality. The project will include the demolition of the existing communal restroom and bathing area, which will be replaced by a series of private, single-user bathrooms. The current shared dormitory will be reconstructed into individual sleeping rooms, providing personnel with quiet, private spaces for rest. The kitchen and dining areas will undergo a full demolition. These spaces will be rebuilt with modern finishes, new appliances, and improved access to an outdoor patio. Offices for the Battalion Chiefs and Captains will be renovated to include updated finishes, better lighting, and ergonomic layouts that support administrative and command functions. In addition to interior upgrades, the project includes the replacement of original cast iron storm and sanitary sewer lines with modern piping systems to prevent future failures and reduce maintenance costs. Life safety systems such as fire alarms, smoke detectors, and emergency lighting will be installed throughout the facility to meet current safety codes. Finally, the station's interior layout will be redesigned to comply with ADA standards, including accessible restrooms, widened doorways, and improved circulation paths. The asphalt and concrete has various observable failures of block cracking, alligator cracking, depressions, exposed polish aggregate, and releveling.								
Justification: Fire Station 1 is the largest and most operationally complex of the city's eight fire stations. It serves as a central hub for Fire Department Administration, the Fire Marshal's Office, Battalion and Training Chiefs, classroom-based training, and suppression and squad crews. Given its critical role in emergency response and departmental operations, the facility requires upgrades that reflect its importance. The existing communal restroom and dormitory layouts do not meet modern fire station standards for privacy or hygiene. Replacing these with individual bathrooms and sleeping quarters will significantly improve comfort and reduce health risks for our City's first responders. Recurrent sleep loss has been correlated with heart attack, suicide, metabolic disorders, and cancer. Renovating the kitchen and dining areas will enhance daily operations, allowing the crews to safely prepare meals. The updated offices will support productivity and improve the effectiveness of command functions. The original cast iron plumbing infrastructure is deteriorating and poses a high risk of failure. Replacing these systems ensures long-term reliability and reduces the likelihood of costly repairs. Installing modern life safety systems is essential for protecting personnel and ensuring compliance with current safety regulations. Redesigning the interior layout to meet ADA standards promotes inclusivity and ensures the station is accessible to all staff and visitors.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: Architectural and Engineering services \$93,500 Abatement \$15,000 Construction \$300-\$1,000 per sq ft Equipment/Appliances \$24,000								
Comments: Operating Budget Impact numbers above are estimates based on prior projects. Geotechnical study costs for concrete and asphalt are included in the planning, design, & engineering tab. Construction costs include replacement of concrete and asphalt. Equipment costs include upgrade of the fuel pumps.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering	40,000	53,500						\$ 93,500
Land Acquisition								\$ -
Construction		790,000						\$ 790,000
Equipment		4,000						\$ 4,000
Other		15,000						\$ 15,000
Total Project Cost	\$ 40,000	\$ 862,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 902,500
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Public Safety Mill Levy	40,000	862,500						\$ 902,500
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 40,000	\$ 862,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 902,500

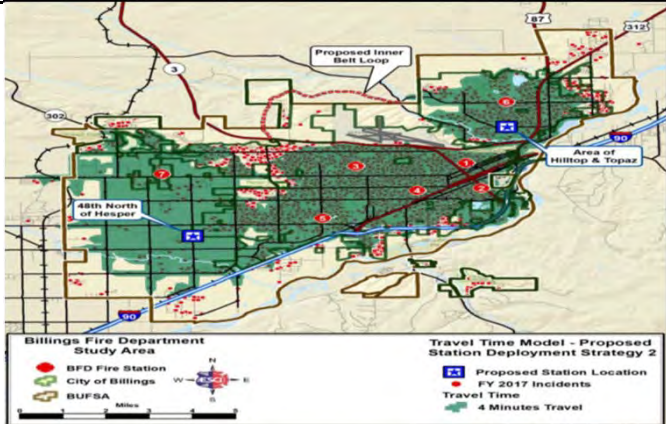
Department: <u>Fire</u>		FY27 - FY31 CIP						
Project Category: <u>Fire</u>		Project Title: <u>Fire Station 2 Repairs - Improvements</u>						
Project Description/Location: Project location is Fire Station 2 located at 501 S 28th St. The scope of the repairs and improvements includes replacement of the fuel pump, concrete and asphalt, and the original cast iron storm and sanitary sewer pipes, improvements will be made to the restroom, sleeping quarters, kitchen, dayroom, and installation of life safety systems. Restroom improvement includes demolition of existing single restroom/bathing room to construct private single user bathrooms with each room containing a toilet, sink, and shower. Sleeping quarters project will include a design that provides individual sleeping rooms for crew members; the current layout is one large dorm room without privacy. Kitchen project will include demolition of existing original 1964 cabinetry, flooring, and replacement of appliances. The updated floor plan will meet ADA requirements. Life safety upgrade will include installation of a fire/CO alerting system.								
Justification: The existing fuel pump has reached its useful life and has had a history of leaking. The asphalt and concrete has various observable failures of block cracking, alligator cracking, depressions, exposed polish aggregate, and revealing. The original storm and sanitary sewer pipes are cast iron and have failed in several locations and will continue to fail. This station consists of a Captain's quarter with a private sleeping room and bathroom with a shower. The other crew members share a bathroom with one shower, a dormitory style sleeping room that is also utilized as their work out room. The design of only one shower does not provide inclusivity, privacy, or efficiency. An updated design will allow for more privacy for gender equity, quicker decon, and provide a higher level of end user satisfaction. Recent studies have shown the lack of private sleeping rooms can affect fire fighters negatively causing sleep deprivation, sleep interruption, and irregular sleep patterns. Recurrent sleep loss has not only been correlated with heart attack suicide, and metabolic disorders but also to cancer. The current kitchen is original to the building (1964) and is showing its age. The current floor plan is not ADA compliant, and does not offer adequate space for the crew to prepare meals. The life safety system is being added to provide additional layers of safety for crew members.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New		 				
Operating Budget Impact: Architectural and Engineering services \$67,000 Abatement \$12,000 Construction \$300-\$1,000 sq ft Equipment/Appliances \$24,000				  				
Comments: Operating Budget Impact numbers above are estimates based on prior projects. Geotechnical study costs for concrete and asphalt are included in the planning, design, & engineering tab. Construction costs include replacement of concrete and asphalt. Equipment costs include upgrade of the fuel pumps.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			67,000					\$ 67,000
Land Acquisition								\$ -
Construction				545,000				\$ 545,000
Equipment				24,000				\$ 24,000
Other				12,000				\$ 12,000
Total Project Cost	\$ -	\$ -	\$ 67,000	\$ 581,000	\$ -	\$ -	\$ -	\$ 648,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Public Safety Mill Levy			67,000	581,000				\$ 648,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 67,000	\$ 581,000	\$ -	\$ -	\$ -	\$ 648,000

Department: <u>Fire</u>		FY27 - FY31 CIP						
Project Category: <u>Fire</u>		Project Title: <u>Fire Station 3 Repairs - Improvements - Replacement</u>						
Project Description/Location:								
Project location is Fire Station 3 located at 1928 17th St Sw. The scope of the repairs and improvements includes replacement of the fuel pump, electrical wiring, concrete and asphalt, and the original cast iron storm and sanitary sewer pipes, improvements will be made to the restroom, kitchen, dayroom, and installation of life safety systems. Restroom improvement includes demolition of existing single restroom to construct an ADA compliant restroom. Kitchen project will include demolition of existing original 1964 cabinetry, and replacement of appliances. The updated floor plan will meet ADA requirements. Life safety upgrade will include installation of a fire/CO alerting system.								
Justification:								
The existing fuel pump has reached its useful life. The asphalt and concrete have various observable failures of block cracking, alligator cracking, depressions, exposed polish aggregate, and revealing. The 1964 electrical wiring has failed in numerous locations causing safety concerns and disruptions to operations. The original storm and sanitary sewer pipes are cast iron and have failed in several locations and will continue to fail. The current kitchen is original to the building (1964) and is showing its age. The life safety system is being added to provide additional layers of safety for crew members.								
CIP Status - SELECT from LIST		Project Type - SELECT from LIST						
<u>New Project OR Modify Existing</u>		<u>Renewal/Replacement OR Enhancement/New</u>						
New Project		Enhancement / New						
Operating Budget Impact:								
Architectural and Engineering services \$50,000								
Abatement \$12,000								
Construction \$300-\$1,000 sq ft								
Equipment/Appliances \$24,000								
Comments:								
Operating Budget Impact numbers above are estimates based on prior projects. Geotechnical study costs for concrete and asphalt are included in the planning, design, & engineering tab. Construction costs include replacement of concrete and asphalt. Equipment costs include upgrade of the fuel pump.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering				42,000				\$ 42,000
Land Acquisition								\$ -
Construction					350,000			\$ 350,000
Equipment					24,000			\$ 24,000
Other					12,000			\$ 12,000
Total Project Cost	\$ -	\$ -	\$ -	\$ 42,000	\$ 386,000	\$ -	\$ -	\$ 428,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Public Safety Mill Levy				42,000	386,000			\$ 428,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 42,000	\$ 386,000	\$ -	\$ -	\$ 428,000

Department: <u>Fire</u>		FY27 - FY31 CIP	
Project Category: <u>Fire</u>		Project Title: <u>Fire Station 6 Parking Drainage</u>	
Project Description/Location: Project location is Fire Station 6 on St. Andrews. This project is to repair the negative drainage in the parking lot.			
Justification: The parking lot does not drain any water and floods with minimal rain fall. The water ponds on the asphalt which will weaken the asphalt and eventually cause subgrade failures.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact: Engineering services \$30,000 Construction \$250,000			
Comments: Operating budget impact number are estimates.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering	30,000							\$ 30,000
Land Acquisition								\$ -
Construction		250,000						\$ 250,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 30,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 280,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Public Safety Mill Levy	30,000	250,000						\$ 280,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 30,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 280,000

Department: <u>Fire</u>		FY27 - FY31 CIP						
Project Category: <u>Fire</u>		Project Title: <u>Fire Station 9</u>						
Project Description/Location: Fire station 9 to house an engine company on our far southwest corridor. The station property will be placed on the reservoir property either facing west on 48th St. W or facing north on Hesper Rd. This location will allow the City to maintain adequate response for a rapidly growing part of our response area while maintaining response resources in current established locations (5 and 7).								
Justification: As it stands, we are responding to this area of town 2 to 3 times per day. Stations 7 or 5 are responsible for the response area. There is a negative impact on our resources due to time and distance when there is a call for this rapidly developing area. By placing a station in the Hesper and 48th intersection, we will be more efficient in regards to response times, resources and general wear and tear on our equipment. There is a possibility that this project can be funded by a grant. If this is the case, the money accumulated could be diverted to other projects. It is also worth noting that a new construction building could be used for multiple purposes. For example, Public Works could co-locate to this building for office space given the location (reservoir). Another example could be office space and equipment storage for Parks and Rec. This facility could be used for multiple purposes.								
<u>New Project OR Modify Existing</u>		<u>Renewal/Replacement OR Enhancement/New</u>						
New Project		Enhancement / New						
Operating Budget Impact: Staffing this station will require an additional 13 FTE. This will require an additional 1.5 to 2 million in the budget. This will reduce mileage, hours and fuel consumption with this strategic location.								
Comments: The image is from the 2018 ESCI report. It shows the proposed fire station at 48th and Hesper. The proposed amount for station construction is 6,000 sq/ft times \$1,000 per sq/ft. Equipment is for a new fire engine, fully equipped.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering	100,000		100,000					\$ 200,000
Land Acquisition			100,000					\$ 100,000
Construction				6,000,000				\$ 6,000,000
Equipment				900,000				\$ 900,000
Other								\$ -
Total Project Cost	\$ 100,000	\$ -	\$ 200,000	\$ 6,900,000	\$ -	\$ -	\$ -	\$ 7,200,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Public Safety Mill Levy	100,000		200,000					\$ 300,000
Federal/Local Discretionary Grant				6,900,000				\$ 6,900,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 100,000	\$ -	\$ 200,000	\$ 6,900,000	\$ -	\$ -	\$ -	\$ 7,200,000

Department: <u>Fire</u>		FY27 - FY31 CIP	
Project Category: <u>Fire</u>		Project Title: <u>UST Upgrade and AST Installations</u>	
Project Description/Location: Project locations are at Fire Stations 1, 2, 3, 5 and 6. Fire Station 1 scope is to replace only the fuel pump. Fire Stations 2, 3, 5 and 6 project scope is to replace the existing UST's with an aboveground storage tank and fuel pump.			
Justification: The fuel pumps are at their end of useful life and underground storage tanks range in 31 to 37 years old. The underground storage tanks are a liability risk due to their age and the chance of leaking. ASTs eliminate the need for monthly inspections, reducing operational costs and the risk of non-compliance penalties. USTs pose significant environmental risks, including soil and groundwater contamination, which can lead to costly clean-up and legal liabilities. The reduced liability risk associated with ASTs can also lead to lower insurance premiums, offsetting the higher initial investment over time.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact: Fire Stations 5, 6 AST installation - \$121,440 Removal of UST's at Fire Stations 2, 3, 5 & 6 - \$36,070			
Comments: All quotes are from 10/2023 . Removal of the UST's at Fire Stations 5 & 6 is optional. If left in place inspections will need to continue.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction			36,070					\$ 36,070
Equipment			121,000					\$ 121,000
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 157,070	\$ -	\$ -	\$ -	\$ -	\$ 157,070

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Public Safety Mill Levy			157,070					\$ 157,070
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 157,070	\$ -	\$ -	\$ -	\$ -	\$ 157,070



Billings

PARKS
AND RECREATION



FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

PARKS AND RECREATION DEPARTMENT

PARKS AND RECREATION PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Amend Park Turf Field	-	-	1,800,000	-	-	1,800,000
Boulder Park Irrigation Replacement	-	-	-	350,000	-	350,000
Burg Park Playground Replacement	-	-	-	300,000	-	300,000
Copper Ridge Shelter	100,000	-	-	-	-	100,000
Dehler Park Ball Field Replacement	-	-	-	-	449,080	449,080
Edgerton Playground Replacement & Restroom Remodel	-	500,000	-	-	-	500,000
Gorham Park Playground Replacement	-	-	300,000	-	-	300,000
Harvest Park Sidewalk Repairs	50,000	-	-	-	-	50,000
Hawthorne Park Wading Pool Replacement	-	-	-	270,000	500,000	770,000
High Sierra Dog Park Sidewalks	90,000	-	-	-	-	90,000
Ironwood Entry Sign Replacement	-	70,000	-	-	-	70,000
Irrigation Automation at Burlington Park	-	-	-	-	305,025	305,025
Irrigation Automation Spring Creek and Evergreen Parks	300,000	-	200,000	-	-	500,000
Olympic Park Sidewalk Repairs	50,000	-	-	-	-	50,000
Pioneer Park Wading Pool Replacement	-	270,000	500,000	-	-	770,000
Poly Vista Park Splash Pad Development	-	400,000	-	-	-	400,000
Rehberg Ranch Estates Light Replacement	-	-	150,000	-	-	150,000
Rose Tennis Courts	-	-	-	-	600,000	600,000
Sidewalk repairs through out the park system	100,000	-	-	100,000	-	200,000
South Park Pool Renovation	1,000,000	9,000,000	-	-	-	10,000,000
Various Trail Repairs	100,000	-	100,000	100,000	-	300,000
Veterans Park Playground Replacement	400,000	-	-	-	-	400,000
Water Reservoir Site Improvements	-	-	-	-	2,000,000	2,000,000
Total Park and Recreation Projects	2,190,000	10,240,000	3,050,000	1,120,000	3,854,105	20,454,105

CEMETERY PROJECTS						
Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Mountview Cemetery Spreading Garden	170,000	-	-	-	-	170,000
Mountview Cemetery Veteran Section Barrier	-	-	-	-	150,000	150,000
Total Cemetery Projects	170,000	-	-	-	150,000	320,000

PARKS AND RECREATION DEPT TOTAL	2,360,000	10,240,000	3,050,000	1,120,000	4,004,105	20,774,105
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Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Amend Park Turf Field</u>						
Project Description/Location: Located on the SE end of Amend Park off of King Ave E. New turf field constructed with lights next to the existing turf field on the east side.								
Justification: The City's South Billings Boulevard Urban Renewal District will be used to provide the tax increment funding for this project. SBURA has recommended this project to City Council for funding in the past.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: Reduced operating and maintenance costs for an artificial turf field compared to a grass field.								
Comments:								

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction				1,800,000				\$ 1,800,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ 1,800,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Cash-in-Lieu								\$ -
Tax Increment Bonds - South								\$ -
TIF - South Tax Increment Fund				1,800,000				\$ 1,800,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ 1,800,000

Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Boulder Park Irrigation Replacement</u>						
Project Description/Location: Replace existing irrigation system with new automated underground sprinkler system at Boulder Park.								
Justification: The current irrigation system at Boulder Park is an old manual system that waters during the day and is very inefficient. Replacing it with a new automated system will save water and operate at night eliminating daytime watering.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact: Reduce labor and energy costs to the Park maintenance budget.								
Comments:								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction					350,000			\$ 350,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments					350,000			\$ 350,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000

Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Burg Park Playground Replacement</u>						
Project Description/Location: Replace the existing playground equipment								
Justification: The playground equipment at Burg Park is nearing the end of its useful life and is currently scheduled for replacement in FY 30. Replacement equipment is increasingly harder to find and purchase. Staff will continue to monitor the equipment to determine if replacement will need to be moved up.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact:								
Comments:								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction					300,000			\$ 300,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments					300,000			\$ 300,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000

Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Copper Ridge Shelter</u>						
Project Description/Location: Install a shelter structure (~30'x30') at Copper Ridge park area adjacent to playground between Copper Ridge Loop and Cove Creek Dr. Concrete floor and adjoining sidewalks installed for ADA access.								
Justification: The park area adjacent to the playground has little shade and cover from the elements. Park users utilizing the playground and/or just using the park would have a place to sit and be out of the sun, rain, snow, etc.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: Possible to reserve and rent out the shelter for a fee.								
Comments: 								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		100,000						\$ 100,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Park Acquisition/Development Fees								\$ -
Parks & Recreation Assessments								\$ -
Cash-in-Lieu		100,000						\$ 100,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Dehler Park Ball Field Replacement</u>						
Project Description/Location: This project will replace the playing field at Dehler Park.								
Justification: The field at Dehler Park has been in place since 2008. Over time, the field has deteriorated in quality and needs to be replaced to meet safety standards and correct drainage issues.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact: Will improve maintenance operations to the field. Dehler Park maintenance account								
Comments:								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction						449,080		\$ 449,080
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 449,080	\$ -	\$ 449,080
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Cash-in-Lieu								\$ -
Parks & Recreation Assessments								\$ -
Dehler Park Donations Fund						449,080		\$ 449,080
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 449,080	\$ -	\$ 449,080

Department: <u>PRPL</u>		FY27 - FY31 CIP	
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Edgerton Playground Replacement & Restroom Remodel</u>	
Project Description/Location: Replace the playground equipment and remodel the restrooms with shelter at Edgerton Park.			
Justification: The playground equipment at Edgerton Park is nearing the end of its useful life and is currently scheduled for replacement in FY26. The restroom building has an attached shelter which both are in need of renovations. The shelter is rented out to the public for special events.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact: The playground equipment at Edgerton Park is nearing the end of its useful life and is currently scheduled for replacement in FY28. The restroom building has an attached shelter which both are in need of renovations. The shelter is rented out to the public for special events.			
Comments: More rentals with a renovated building and improved shelter.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction			500,000					\$ 500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments			500,000					\$ 500,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Department: <u>PRPL</u>		FY27 - FY31 CIP	
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Gorham Park Playground Replacement</u>	
Project Description/Location: Replace the playground equipment at Gorham Park.			
Justification: The playground equipment at Gorham Park is nearing the end of its useful life and is currently scheduled for replacement in FY27. Replacement equipment is increasingly harder to find and purchase as equipment approaches its end of life cycle.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact: Lower maintenance costs to maintain new play equipment.			
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction				300,000				\$ 300,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments				300,000				\$ 300,000
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000

Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Harvest Park Sidewalk Repairs</u>						
Project Description/Location: Harvest Park is a Park Maintenance District with numerous sidewalks maintained year round including snow removal.								
Justification: Harvest Park has a number of sidewalks that are cracked or broken creating possible trip hazards and safety concerns. Replacing these would return them to ADA compliant and provide safe passage for park users.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement		 				
Operating Budget Impact:								
Comments: Olympic Park PMD funds to be used for repairs.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		50,000						\$ 50,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)		50,000						\$ 50,000
Park Acquisition/Development Fees								\$ -
Parks & Recreation Assessments								\$ -
Cash-in-Lieu								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Hawthorne Park Wading Pool Replacement</u>						
Project Description/Location: Replace the wading pool at Hawthorne Park.								
Justification: The Hawthorne Park Wading Pool has reached the end of its useful life and needs to be replaced. Based on the results of an aquatic evaluation study in FY 24 which will include wading pools, this project will implement those recommendations in FY 28.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact: Possible elimination of life guard personnel.								
Comments:								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering					270,000			\$ 270,000
Land Acquisition								\$ -
Construction						500,000		\$ 500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 270,000	\$ 500,000	\$ -	\$ 770,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments					270,000	500,000		\$ 770,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 270,000	\$ 500,000	\$ -	\$ 770,000

Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Parks And Recreation</u>		Project Title: <u>High Sierra Dog Park Sidewalks</u>						
Project Description/Location: Install concrete sidewalks for ADA access at the dog park in High Sierra Park.								
Justification: Walkways and trails through dog park are currently wood chips/mulch and limit access. Concrete walkways will be ADA compliant and provide access for all park users.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: Use Cash in Lieu funds dedicated to High Sierra Park for construction costs.								
Comments:								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		90,000						\$ 90,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Park Acquisition/Development Fees								\$ -
Parks & Recreation Assessments								\$ -
Cash-in-Lieu		90,000						\$ 90,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000

Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Ironwood Entry Sign Replacement</u>						
Project Description/Location: Ironwood Park is a Park Maintenance District within the development. The main entry sign for the neighborhood is located at the intersection of Molt Rd and Ironwood Dr.								
Justification: The original existing sign is weathered, outdated, and difficult to repair with matching materials. The new replacement sign will have an updated design constructed from durable materials and new LED lighting. The new sign will be shorter in overall length allowing better vision for traffic at the intersection.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact: Reduced maintenance costs.								
Comments: Ironwood PMD funds to be used for sign replacement.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction			70,000					\$ 70,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)			70,000					\$ 70,000
Park Acquisition/Development Fees								\$ -
Parks & Recreation Assessments								\$ -
Cash-in-Lieu								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 70,000

Department: PRPL		FY27 - FY31 CIP						
Project Category: Parks And Recreation		Project Title: Irrigation Automation at Burlington Park						
Project Description/Location: Replace existing irrigation system with new automated system at Burlington Park.								
Justification: The current irrigation system at Burlington Park is an old manual system and is very inefficient. By replacing it with new automated system it will irrigate more efficiently saving water and operate at night freeing the park for use during the day.								
CIP Status - SELECT from LIST New Project OR Modify Existing New Project		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Renewal/Replacement						
Operating Budget Impact:								
Comments:								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction						305,025		\$ 305,025
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,025	\$ -	\$ 305,025
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments						305,025		\$ 305,025
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,025	\$ -	\$ 305,025

Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Irrigation Automation Spring Creek and Evergreen Parks</u>						
Project Description/Location: Replace existing irrigation systems with new automated system at Spring Creek and Evergreen Parks.								
Justification: The current irrigation systems at Spring Creek and Evergreen Parks are old manual systems and are very inefficient. By replacing them with new automated systems they will irrigate more efficiently saving water and operate at night freeing the park for use during the day.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement		 				
Operating Budget Impact: Lower long-term energy and labor costs.								
Comments: Reduce labor and energy costs to the Park maintenance budget. Evergreen construction in FY 2027 and Spring Creek construction in FY 2029.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		300,000		200,000				\$ 500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 300,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 500,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments		300,000		200,000				\$ 500,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 300,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 500,000

Department: <u>PRPL</u>		FY27 - FY31 CIP	
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Olympic Park Sidewalk Repairs</u>	
Project Description/Location: Olympic Park is a Park Maintenance District with numerous sidewalks maintained year round including snow removal.			
Justification: Olympic Park has a number of sidewalks that are cracked or broken creating possible trip hazards and safety concerns. Replacing these would return them to ADA compliant and provide safe passage for park users.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact:		 	
Comments: Olympic Park PMD funds to be used for repairs.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		50,000						\$ 50,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)		50,000						\$ 50,000
Park Acquisition/Development Fees								\$ -
Parks & Recreation Assessments								\$ -
Cash-in-Lieu								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Department: PRPL		FY27 - FY31 CIP						
Project Category: Parks And Recreation		Project Title: Pioneer Park Wading Pool Replacement						
Project Description/Location: Replace the wading pool at Pioneer Park.								
Justification: The Pioneer Park Wading Pool has reached the end of its useful life and needs to be replaced. Based on the results of an aquatic evaluation study in FY 24 which will include wading pools, this project will implement those recommendations in FY 28.								
CIP Status - SELECT from LIST New Project OR Modify Existing Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Renewal/Replacement						
Operating Budget Impact: Possible elimination of life guard personnel.								
Comments:								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			270,000					\$ 270,000
Land Acquisition								\$ -
Construction				500,000				\$ 500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 270,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 770,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments			270,000	500,000				\$ 770,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 270,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 770,000

Department: PRPL		FY27 - FY31 CIP						
Project Category: Parks And Recreation		Project Title: Poly Vista Park Splash Pad Development						
Project Description/Location: Phase 3 construction of an inclusive splash pad, matching the contributions from Landon's Legacy Foundation.								
Justification: Landon's Legacy Foundation is actively fund raising to develop an Accessible and inclusive splash pad at Poly Vista Park. This splash pad will be specially designed for individuals who have disabilities to fully access the splash pad equipment.								
CIP Status - SELECT from LIST New Project OR Modify Existing New Project		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Enhancement / New						
Operating Budget Impact:								
Comments:								

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction			400,000					\$ 400,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments			400,000					\$ 400,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Department: PRPL		FY27 - FY31 CIP						
Project Category: Parks And Recreation		Project Title: Rehberg Ranch Estates Light Replacement						
Project Description/Location: Rehberg Ranch Estates Park is a Park Maintenance District within the development. A multi-use paved trail 1 mile long with light poles runs adjacent to Iron Horse Trail.								
Justification: Existing poles are wood construction and have deteriorated over time. New replacement light poles will be constructed from metal and powder coated for durability. LED energy efficient lights will replace the old HPS bulbs.								
CIP Status - SELECT from LIST New Project OR Modify Existing Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Renewal/Replacement						
Operating Budget Impact: Reduced maintenance cost and lower energy use by switching to LED lamps.								
Comments: Rehberg Ranch Estate PMD funds to be used for light replacements.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction				150,000				\$ 150,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)				150,000				\$ 150,000
Park Acquisition/Development Fees								\$ -
Parks & Recreation Assessments								\$ -
Cash-in-Lieu								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Rose Tennis Courts</u>						
Project Description/Location: Replace the existing tennis courts								
Justification: The existing tennis courts have developed significant surface cracking. Replacement of these courts will assure a safe playing surface and ADA accessibility.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact:								
Comments:								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction						600,000		\$ 600,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ 600,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments						600,000		\$ 600,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ 600,000

Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Sidewalk repairs through out the park system</u>						
Project Description/Location: Repair sidewalks within the City's parks								
Justification: Through out the city parks there are a number of sidewalks that are cracked or broken creating possible trip hazards and safety concerns. Replacing these would make for a safer walking environment.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact:								
Comments:								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction	200,000	100,000			100,000			\$ 400,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 200,000	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 400,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments	200,000	100,000			100,000			\$ 400,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 200,000	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 400,000

Department: <u>PRPL</u>		FY27 - FY31 CIP	
Project Category: <u>Parks And Recreation</u>		Project Title: <u>South Park Pool Renovation</u>	
Project Description/Location: This project will fund the design and construction of a replacement pool complex at South Park. Phase 2 will be to do design and engineering work in FY2026, and construction begins in FY2027. Previous work in Phase 1 included a feasibility study and initial design.			
Justification: General Funds were approved in FY25 CIP to begin design work. FY26 funds are from the South Tax Increment Fund for the anticipated remaining design costs and then construction based on the evaluation done in FY24.			
CIP Status - SELECT from LIST New Project OR Modify Existing Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Renewal/Replacement	
Operating Budget Impact:			
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering	400,000							\$ 400,000
Land Acquisition								\$ -
Construction		1,000,000	9,000,000					\$ 10,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 400,000	\$ 1,000,000	\$ 9,000,000	\$ -	\$ -	\$ -	\$ -	\$ 10,400,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments	400,000							\$ 400,000
Park Acquisition/Development Fees								\$ -
TIF - South Tax Increment Fund		1,000,000	9,000,000					\$ 10,000,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 400,000	\$ 1,000,000	\$ 9,000,000	\$ -	\$ -	\$ -	\$ -	\$ 10,400,000

Department: <u>PRPL</u>		FY27 - FY31 CIP	
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Various Trail Repairs</u>	
Project Description/Location: Repair defects in the existing City wide trail system within City parks.			
Justification: As the City wide trail system in parks continues to age, there is a need to perform maintenance operations and make repairs to maintain a safe trail surface.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact:			
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction	200,000	100,000		100,000	100,000			\$ 500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 200,000	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 500,000

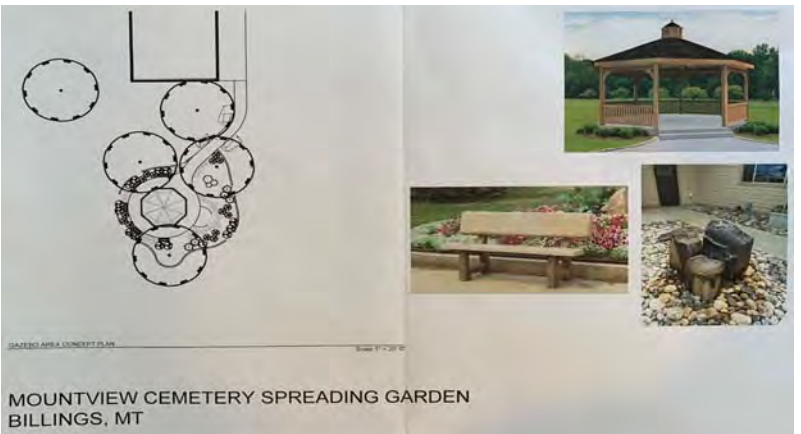
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments	200,000	100,000		100,000	100,000			\$ 500,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 200,000	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 500,000

Department: <u>PRPL</u>		FY27 - FY31 CIP							
Project Category: <u>Parks And Recreation</u>		Project Title: <u>Veterans Park Playground Replacement</u>							
Project Description/Location: Replace the playground equipment at Veterans Park.									
Justification: The playground equipment at Veterans Park is nearing the end of its useful life and is currently scheduled for replacement in FY27. Veterans Park playground draws a large attendance of families who attend numerous events in the park along with neighborhood families. Replacement equipment is increasingly harder to find and purchase as equipment approaches its end of life cycle.									
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement							
Operating Budget Impact: Lower maintenance cost with new equipment.									
Comments:									

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		400,000						\$ 400,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Parks & Recreation Assessments		400,000						\$ 400,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Department: PRPL		FY27 - FY31 CIP						
Project Category: Parks And Recreation		Project Title: Water Reservoir Site Improvements						
Project Description/Location: This project is for site improvements and recreation opportunities at the new west end reservoir.								
Justification: There is an opportunity for the needed west end reservoir site to double as an amenity for Billings. The project includes end land use items (trails, docks, picnic areas, beach, etc.) to create a premier recreational amenity that residents and visitors can enjoy. The \$6M that is unfunded is not able to be funded with water revenues. If funding is not obtained, this part of the project cannot be constructed.								
CIP Status - SELECT from LIST New Project OR Modify Existing Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Enhancement / New						
Operating Budget Impact: The operating budget impact will be determined during the design phase.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. This project was not ranked because it does not utilize water funding.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction						2,000,000		\$ 2,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park Maintenance Districts (PMD's)								\$ -
Cash-in-Lieu								\$ -
Federal/Local Discretionary Grant								\$ -
Private Contributions						2,000,000		\$ 2,000,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000

Department: <u>PRPL</u>		FY27 - FY31 CIP						
Project Category: <u>Cemetery</u>		Project Title: <u>Mountview Cemetery Spreading Garden</u>						
Project Description/Location: Add spreading garden in Mountview Cemetery.								
Justification: Montana has the 5th highest cremation rate at 78.5% and expected to reach 88.6% by 2040 (National Funeral Directors Association, 2021). Rental of the Spreading Garden would include a name and dates inscription on the monument walls.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u>						
New Project Operating Budget Impact: After initial investment garden would be near passive income, requiring only admin and minimal maintenance.		 GAZEBO AREA LAYOUT PLAN MOUNTVIEW CEMETERY SPREADING GARDEN BILLINGS, MT						
Comments: Spreading Garden would create additional revenue stream for cemetery. There would be a place for the community to place loved ones' ashes for the life of the cemetery.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		170,000						\$ 170,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 170,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park & Recreation Assessments		40,000						\$ 40,000
Cemetery Expansion Fund		130,000						\$ 130,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 170,000

Department: <u>PRPL</u>		FY27 - FY31 CIP	
Project Category: <u>Cemetery</u>		Project Title: <u>Mountview Cemetery Veteran Section Barrier</u>	
Project Description/Location: Construct a 400' long reenforced barrier along Central Ave and Mountview Cemetery's Veteran section in order to protect the Veteran Section from vehicles entering the cemetery			
Justification: In the last four years, two vehicles have veered off Central Avenue, and driven into Mountview Cemetery's Veteran section. These two incidents destroyed a total of 51 Veteran head stones.			
CIP Status - SELECT from LIST New Project OR Modify Existing New Project		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Enhancement / New	
Operating Budget Impact: None			
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering						20,000		\$ 20,000
Land Acquisition								\$ -
Construction						130,000		\$ 130,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Park & Recreation Assessments						150,000		\$ 150,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000





FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

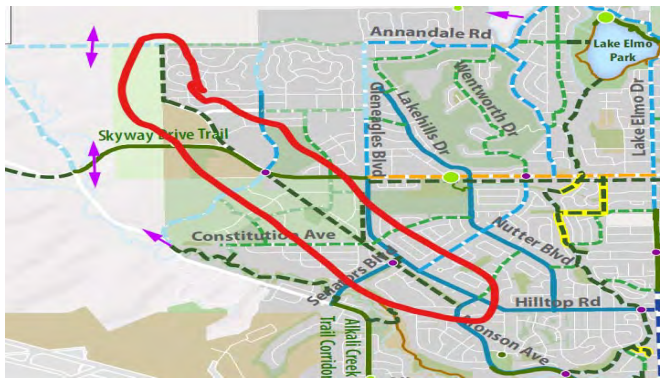
PLANNING DEPARTMENT

TRANSPORTATION PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Alkali Creek Trail Connection	30,000	-	-	-	-	30,000
Aronson to Annandale	40,000	-	-	-	1,660,000	1,700,000
Downtown BBWA Corridor Trail/On Street Facilities	-	-	500,000	-	-	500,000
Downtown-Heights Trail Connection	30,000	-	-	-	-	30,000
Highway 3 Underpass	-	-	-	1,000,000	-	1,000,000
Total Transportation Projects	100,000	-	500,000	1,000,000	1,660,000	3,260,000

PLANNING DEPARTMENT TOTAL	100,000	-	500,000	1,000,000	1,660,000	3,260,000
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Department: <u>Planning</u>		FY27 - FY31 CIP						
Project Category: <u>(P) Transportation</u>		Project Title: <u>Alkali Creek Trail Connection</u>						
Project Description/Location: This project would extend the trail from Swords Park at Main Street tunnel along Alkali Creek to the Aronson Connection Trail just east of Aronson Bridge. The Metropolitan Planning Organization (MPO) will be conducting a feasibility study on this trail during the Federal Fiscal Year (FFY) '26. This study will help determine trail alignment, risks, possible maintenance costs, and planning level construction costs. This will inform the project further. Non-profit Billings TrailNet has also donated \$10,000 towards the design of this trail.								
Justification:								
CIP Status - SELECT from LIST New Project OR Modify Existing Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Enhancement / New						
Operating Budget Impact: These types of multi-modal trail projects will require annual maintenance of the facility, this could include sweeping, snow removal, weeding/mowing and trail repair as needed. All proposed projects will be developed with PRPL for construction and potential maintenance impacts.								
Comments: This project is not programmed with currently available funds and is dependent on future funding for completion. The identified future funding sources are available but some are tied to competitive grant programs the City will actively pursue. It is necessary to keep these projects in the CIP so when grants are applied for, or awarded, the City shows formal commitment to the project. All proposed projects will be developed with PRPL for construction and potential maintenance impacts. Potential need for matching funds associated with grant funding.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		30,000					60,000	\$ 90,000
Land Acquisition								\$ -
Construction							400,000	\$ 400,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 460,000	\$ 490,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Transportation Alternatives Program Fund							370,000	\$ 370,000
Billings Trailnet		10,000					40,000	\$ 50,000
Trail Stewardship Grant							50,000	\$ 50,000
Metropolitan Planning Organization (PL Funds)		20,000						\$ 20,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 460,000	\$ 490,000

Department: <u>Planning</u>		FY27 - FY31 CIP	
Project Category: <u>(P) Transportation</u>		Project Title: <u>Aronson to Annandale</u>	
Project Description/Location:			
This project would consist of a shared use path from Aronson Avenue to Annandale Road. Much of the shared use path would be located in land owned by the City of Billings. Some of the project would require coordination with the State of Montana. The total length of the project would be more than 2.5 miles. The Metropolitan Planning Organization (MPO) will conduct a feasibility study on this trail during the Federal Fiscal Year (FFY) '26. This study will help determine trail alignment, risks, possible maintenance costs, and planning level construction costs. This will inform the project further.			
Justification:			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u>	
New Project		Enhancement / New	
Operating Budget Impact: These types of multi-modal trail projects will require annual maintenance of the facility, this could include sweeping, snow removal, weeding/mowing and trail repair as needed. All proposed projects will be developed with PRPL for construction and potential maintenance impacts.			
Comments: This project is not programmed with currently available funds and is dependent on future funding for completion. The identified future funding sources are available but some are tied to competitive grant programs the City will actively pursue. It is necessary to keep these projects in the CIP so when grants are applied for, or awarded, the City shows formal commitment to the project.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		40,000				200,000		\$ 240,000
Land Acquisition								\$ -
Construction						1,460,000		\$ 1,460,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 1,660,000	\$ -	\$ 1,700,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Transportation Alternatives Program Fund						1,560,000		\$ 1,560,000
Urban Funds (State of MT)								\$ -
Billings Trailnet								\$ -
CMAQ (Air Quality) Funds								\$ -
Trail Stewardship Grant						100,000		\$ 100,000
Metropolitan Planning Organization (PL Funds)		40,000						\$ 40,000
								\$ -
Total Project Funding	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 1,660,000	\$ -	\$ 1,700,000

Department: <u>Planning</u>		FY27 - FY31 CIP						
Project Category: <u>(P) Transportation</u>		Project Title: <u>Downtown BBWA Corridor Trail/On Street Facilities</u>						
Project Description/Location: This project is for the completion of sidewalk/pathway through MSU-B Campus to connect campus and pedestrian improvements at Virginia Lane/Poly Drive intersection. The 2015 project did not provide a pedestrian crossing at Virginia/Poly on the east side. Reassessment is needed for this project to function as needed. Expected further analysis of the condition and operation of the BBWA Canal may be needed in conjunction with this project.								
Justification: 								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: These types of multi-modal trail projects will require annual maintenance of the facility, this could include sweeping, snow removal, weeding/mowing and trail repair as needed. Coordination with MSU-B will be needed.								
Comments: This project is not programmed with currently available funds and is dependent on future funding for completion. The identified future funding sources are available but some are tied to competitive grant programs the City will actively pursue. It is necessary to keep these projects in the CIP so when grants are applied for, or awarded, the City shows formal commitment to the project.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering				30,000				\$ 30,000
Land Acquisition								\$ -
Construction				470,000				\$ 470,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Transportation Alternatives Program Fund				390,000				\$ 390,000
General Fund								\$ -
Billings Trailnet				60,000				\$ 60,000
Private Contributions				50,000				\$ 50,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000

Department: <u>Planning</u>		FY27 - FY31 CIP						
Project Category: <u>(P) Transportation</u>		Project Title: <u>Downtown-Heights Trail Connection</u>						
Project Description/Location: This project extends the trail from South 25th Street to 8th Ave South to South 26th Street to Lillian Avenue, under I-90 at RR, and into Coulson Park Trail, which connects to the Billings Heights. Initial contact has shown preliminary support from several property owners. The Metropolitan Planning Organization (MPO) will be conducting a feasibility study on this trail during the Federal Fiscal Year (FFY) '26. This study will help determine trail alignment, risks, possible maintenance costs, and planning level construction costs. This will inform the project further. Non-profit Billings TrailNet has also donated \$10,000 towards the design of this trail.								
Justification:								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: These types of multi-modal trail projects will require annual maintenance of the facility, this could include sweeping, snow removal, weeding/mowing and trail repair as needed. All proposed projects will be developed with PRPL for construction and potential maintenance impacts.								
Comments: This project is not programmed with currently available funds and is dependent on future funding for completion. The identified future funding sources are available but some are tied to competitive grant programs the City will actively pursue. MDT reconstructed this overpass which should help in facilitating the trail access as well as improve safety. Staff has met with property owners on the southwest side of the underpass and they are in favor of the trail. It is necessary to keep these projects in the CIP so when grants are applied for, or awarded, the City shows formal commitment to the project. Potential need for matching funds associated with grant funding.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		30,000					45,000	\$ 75,000
Land Acquisition								\$ -
Construction							675,000	\$ 675,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 720,000	\$ 750,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Transportation Alternatives Program Fund							600,000	\$ 600,000
Billings Trailnet		10,000					60,000	\$ 70,000
Trail Stewardship Grant							60,000	\$ 60,000
Metropolitan Planning Organization (PL Funds)		20,000						\$ 20,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 720,000	\$ 750,000

Department: <u>Planning</u>		FY27 - FY31 CIP						
Project Category: <u>(P) Transportation</u>		Project Title: <u>Highway 3 Underpass</u>						
Project Description/Location: This project would develop an underpass beneath Highway 3 that would connect the Skyline Trail to the bike/pedestrian multi-use path along Skyway Drive. The best leg of the intersection to have the underpass would be on the east side of Highway 3. The Montana Department of Transportation is undertaking a Highway 3 Corridor Study of the area. While the study has not been finalized yet, the consultant has recommended this underpass be constructed in the long-term (within 10-20 years) by 2045 when the intersection is upgraded to a two-lane roundabout. However, the MPO or the City may choose to build this underpass sooner if an opportunity arises.								
Justification: 								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> <u>Renewal/Replacement OR Enhancement/New</u> Modify Existing Enhancement / New		Operating Budget Impact: These types of multi-modal trail projects will require annual maintenance of the facility, this could include sweeping, snow removal, weeding/mowing and trail repair as needed. All proposed projects will be developed with PRPL for construction and potential maintenance impacts. 						
Comments: This project has become a community priority with the completion of the Skyway Drive multi-use path and Skyline Trail. This project could be funded by MDT in 10-20 years, but if the community decides this is a priority sooner, Transportation Alternatives funds could be a potential source of funding with potential matching funds from Billings TrailNet and private contributions.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering					250,000			\$ 250,000
Land Acquisition								\$ -
Construction					750,000			\$ 750,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Transportation Alternatives Program Fund					750,000			\$ 750,000
Billings Trailnet					100,000			\$ 100,000
Private Contributions					150,000			\$ 150,000
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000





FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

POLICE DEPARTMENT

POLICE PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Evidence Facility Lot Expansion	-	500,000	-	-	-	500,000
Total Police Projects	-	500,000	-	-	-	500,000

POLICE DEPARTMENT TOTAL	-	500,000	-	-	-	500,000
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Department: <u>Police</u>		FY27 - FY31 CIP						
Project Category: <u>Police</u>		Project Title: <u>Evidence Facility Lot Expansion</u>						
Project Description/Location: Expansion of the fenced/secure lot at the Billings Police Department Evidence Facility located at 4845 Midland Road. The expansion would increase the number of spots for evidence vehicle storage on the east side of the existing lot with the proposal that the lot and fence be extended to the east property line. This expansion would require expansion of the fencing, lighting, security system, and surfacing the added area with either gravel, millings, or blacktop.								
Justification: The current secured lot is not large enough to adequately store the current number of vehicles required to be held by the BPD's current case load, Billings Municipal Court and Yellowstone County Attorney's Office's ability to release vehicles seized or held as evidence for trial, or vehicles held for statutory reasons. On average the lot holds 20-30 vehicles over its designed capacity at any given point. The number of vehicles seized and held at evidence is estimated to continue growing causing strain on the existing infrastructure, making it more difficult to properly store and secure evidence in compliance with best practices and Montana Code Annotated.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u>						
Operating Budget Impact:								
Comments: There currently is a retention pond located in the proposed expansion area, which will have to be considered in the planning and developing stages of this project.								

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering	25,000		100,000					\$ 125,000
Land Acquisition								\$ -
Construction			400,000					\$ 400,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 25,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Public Safety Mill Levy	25,000		500,000					\$ 525,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 25,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000





FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN SUMMARIES FUNDING BY DEPARTMENT AND PROJECT CATEGORY

PUBLIC WORKS DEPARTMENT

SOLID WASTE PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Horizontal Gas Wells	-	906,000	-	933,000	-	1,839,000
Landfill Cell 6 Expansion & Leachate Pond	13,941,000	-	-	-	-	13,941,000
Total Solid Waste Projects	13,941,000	906,000	-	933,000	-	15,780,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>Solid Waste</u>		Project Title: <u>Horizontal Gas Wells</u>	
Project Description/Location: This project will fund Lift 3 and 4 of the horizontal methane gas collection system in cells 3, 4, and 5 at the landfill.			
Justification: Gas wells are required to help manage the methane. The landfill has reached the threshold put in place by the EPA that states we have to have a collection system in place to manage the gas. In 2022 the first phase of the horizontal gas collection wells was installed to address "hot spots" that staff was seeing from surface emissions monitoring. The second phase of the horizontal gas wells was installed in 2025. Horizontal gas wells will need to be installed on every other lift in cells 3, 4, and 5 until we have exhausted the airspace in this area. These wells will connect directly to the flare that has been constructed to help the landfill meet compliance under the air permit.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New	
Operating Budget Impact: This will be a one-time capital outlay. MDU is responsible for managing the well heads and the flow once they are constructed.			
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 116.6 and was ranked 1st amongst Solid Waste projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			90,000		93,000			\$ 183,000
Land Acquisition								\$ -
Construction			816,000		840,000			\$ 1,656,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 906,000	\$ -	\$ 933,000	\$ -	\$ -	\$ 1,839,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Landfill Revenue(s)			906,000		933,000			\$ 1,839,000
Solid Waste Collection Revenue(s)								\$ -
Revenue Bonds - Solid Waste								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 906,000	\$ -	\$ 933,000	\$ -	\$ -	\$ 1,839,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Solid Waste</u>		Project Title: <u>Landfill Cell 6 Expansion & Leachate Pond</u>						
Project Description/Location: This project is for the construction of cell 6 at the landfill. The design is planned for FY26 and the construction will be in FY 27.								
Justification: The landfill will be nearing capacity of cells 3, 4 and 5. The construction of cell 6 is needed to continue the ability to take in waste from the City of Billings and surrounding areas. This project is included in the Solid Waste Master Plan. Also included in the master plan and as a part of this project is a second leachate containment pond.								
CIP Status - SELECT from LIST New Project OR Modify Existing Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Enhancement / New						
Operating Budget Impact: The city will be required to fund additional closure and post-closure costs with the opening of a new cell.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 100.1 and was ranked 2nd amongst Solid Waste projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering	2,388,000							\$ 2,388,000
Land Acquisition								\$ -
Construction		13,941,000						\$ 13,941,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 2,388,000	\$ 13,941,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,329,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Landfill Revenue(s)	2,388,000							\$ 2,388,000
Solid Waste Collection Revenue(s)								\$ -
Revenue Bonds - Solid Waste		13,941,000						\$ 13,941,000
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 2,388,000	\$ 13,941,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,329,000

STORM PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Annual Boulder Pit Upgrades & Replacements	444,000	458,000	472,000	486,000	501,000	2,361,000
Annual Detention Pond Upgrades	297,000	306,000	315,000	324,000	334,000	1,576,000
Annual Local Area Capital Improvements	180,000	185,000	191,000	197,000	203,000	956,000
Annual Storm Sewer Rehabilitation Program	600,000	700,000	950,000	1,296,000	1,335,000	4,881,000
Annual Water Quality Improvements	300,000	360,000	430,000	579,000	596,000	2,265,000
Annual Yellowstone River Flood Protection	113,000	117,000	120,000	124,000	128,000	602,000
Broadwater Avenue & Shiloh Storm Drain Improvements	3,500,000	-	-	-	-	3,500,000
East Lane Elysian Road to Detention Pond	-	400,000	3,800,000	-	-	4,200,000
Expo & 1st Avenue North Storm Drain Contribution	-	1,400,000	-	-	-	1,400,000
Hougan's Slough Improvements	-	-	130,000	1,150,000	-	1,280,000
King Avenue Storm Drain	-	-	-	525,000	2,975,000	3,500,000
Olympic Subdivision Regional Pump/Detention Facility	500,000	-	-	-	-	500,000
Wicks Lane Outfall Rehab	200,000	-	-	-	-	200,000
Yellowstone River Outfall Improvements	1,250,000	1,250,000	1,250,000	1,250,000	-	5,000,000
Total Storm Projects	7,384,000	5,176,000	7,658,000	5,931,000	6,072,000	32,221,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Storm</u>		Project Title: <u>Annual Boulder Pit Upgrades & Replacements</u>						
Project Description/Location: This is an annual project that will improve failing boulder pits through replacement or extending to other stormwater facilities.								
Justification: The City has a number of boulder pits located in various areas that are on the City's deferred maintenance list. This project will start to make the necessary improvements, upgrades, and replacements to the existing boulder pits.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact: This project will reduce the annual and day-to-day operational activities of this component of the drainage system.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 111.2 and was ranked 9th amongst Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		444,000	458,000	472,000	486,000	501,000		\$ 2,361,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 444,000	\$ 458,000	\$ 472,000	\$ 486,000	\$ 501,000	\$ -	\$ 2,361,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)		444,000	458,000	472,000	486,000	501,000		\$ 2,361,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 444,000	\$ 458,000	\$ 472,000	\$ 486,000	\$ 501,000	\$ -	\$ 2,361,000

Department: Public Works		FY27 - FY31 CIP						
Project Category: Storm		Project Title: Annual Detention Pond Upgrades						
Project Description/Location: This project will make improvements and modifications and modifications to the City's existing detention pond network.								
Justification: The City has a total of approximately 50 acres of various-sized detention and retention ponds located through Billings that are on the City's deferred maintenance list. This project will start to make the necessary improvements and upgrades to the existing detention and retention ponds.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact: This project will reduce the annual and day-to-day operational activities of this component of the drainage system.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 114.40 and was ranked 5th among Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		297,000	306,000	315,000	324,000	334,000		\$ 1,576,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 297,000	\$ 306,000	\$ 315,000	\$ 324,000	\$ 334,000	\$ -	\$ 1,576,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)		297,000	306,000	315,000	324,000	334,000		\$ 1,576,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 297,000	\$ 306,000	\$ 315,000	\$ 324,000	\$ 334,000	\$ -	\$ 1,576,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Storm</u>		Project Title: <u>Annual Local Area Capital Improvements</u>						
Project Description/Location: This is an annual project to improve intersections and other local areas with storm drainage problems.								
Justification: There are several areas in the city that experience localized flooding issues during some storm events. This project is intended to fix the small, localized problems using valley gutters, additional inlets, small areas of pipe extensions, outfalls for detention areas, and other methods. Without this project, localized storm drainage issues will not be addressed. Design and construction management will be done in-house.								
CIP Status - SELECT from LIST		Project Type - SELECT from LIST						
<u>New Project OR Modify Existing</u> Modify Existing		<u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact: Improvements to storm problem areas will reduce the resources needed to address these issues on an ongoing basis.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 96.2 and was ranked 13th amongst Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		180,000	185,000	191,000	197,000	203,000		\$ 956,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 180,000	\$ 185,000	\$ 191,000	\$ 197,000	\$ 203,000	\$ -	\$ 956,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)		180,000	185,000	191,000	197,000	203,000		\$ 956,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 180,000	\$ 185,000	\$ 191,000	\$ 197,000	\$ 203,000	\$ -	\$ 956,000

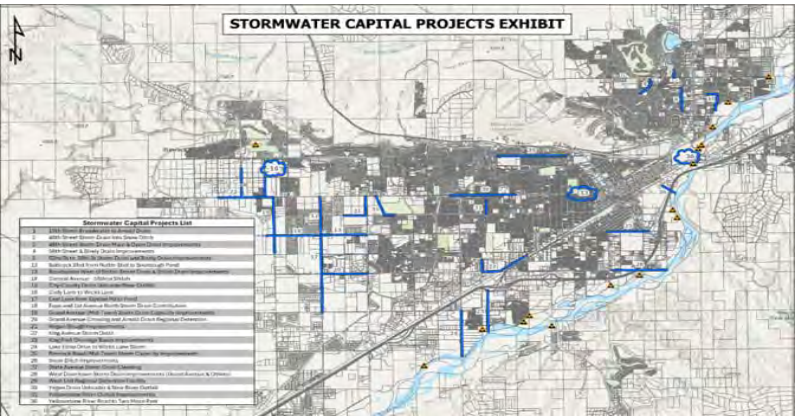
Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Storm</u>		Project Title: <u>Annual Storm Sewer Rehabilitation Program</u>						
Project Description/Location: The storm drain system is aging and a preventative maintenance and replacement program is necessary to ensure proper performance of the system.								
Justification: The storm drain system is aging and in need of additional work beyond regular maintenance in some areas. The entire system is being TV'd and areas of concern will be repaired or replaced. Without this program, the efficiency of the storm drainage system will be reduced due to areas of obstructions within the system. The engineering and construction management will be done in-house if staff time permits.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact: Improvements to storm problem areas will reduce the resources needed to address these issues on an ongoing basis.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 95.2 and was ranked 20th among Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		50,000	70,000	100,000	120,000	135,000		\$ 475,000
Land Acquisition								\$ -
Construction		550,000	630,000	850,000	1,176,000	1,200,000		\$ 4,406,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 600,000	\$ 700,000	\$ 950,000	\$ 1,296,000	\$ 1,335,000	\$ -	\$ 4,881,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)		600,000	700,000	950,000	1,296,000	1,335,000		\$ 4,881,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 600,000	\$ 700,000	\$ 950,000	\$ 1,296,000	\$ 1,335,000	\$ -	\$ 4,881,000

Department: Public Works		FY27 - FY31 CIP						
Project Category: Storm		Project Title: Annual Water Quality Improvements						
Project Description/Location: Add stormwater water quality improvements to various locations throughout Billings.								
Justification: The City has an MS4 permit with Montana DEQ and needs to start installing water quality measures on existing system network components in order to show the continual progression of our quality program.								
CIP Status - SELECT from LIST New Project OR Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New						
Modify Existing		Enhancement / New						
Operating Budget Impact: This project will reduce the annual and day-to-day operational activities of this component of the drainage system.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 131.2 and was ranked 2nd amongst Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		30,000	35,000	45,000	60,000	75,000		\$ 245,000
Land Acquisition								\$ -
Construction		270,000	325,000	385,000	519,000	521,000		\$ 2,020,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 300,000	\$ 360,000	\$ 430,000	\$ 579,000	\$ 596,000	\$ -	\$ 2,265,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)		300,000	360,000	430,000	579,000	596,000		\$ 2,265,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 300,000	\$ 360,000	\$ 430,000	\$ 579,000	\$ 596,000	\$ -	\$ 2,265,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Storm</u>		Project Title: <u>Annual Yellowstone River Flood Protection</u>						
Project Description/Location: Improve the stormwater outfalls to the Yellowstone River.								
Justification: The City's storm drain system outfalls into the Yellowstone River. In some locations, the functionality of the storm outfalls is dependent on the condition of the outfall and the condition of the river. The City needs to be able to access, monitor, and improve each of the Yellowstone River outfalls. Additionally, the City has an MS4 permit with Montana DEQ and the City needs to start moving towards better water quality deliverables at the outfalls.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: This project will reduce the annual and day-to-day operational activities of this component of the drainage system.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 134.6 and was ranked 1st amongst Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		11,000	11,500	12,000	12,500	13,000		\$ 60,000
Land Acquisition								\$ -
Construction		102,000	105,500	108,000	111,500	115,000		\$ 542,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 113,000	\$ 117,000	\$ 120,000	\$ 124,000	\$ 128,000	\$ -	\$ 602,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)		113,000	117,000	120,000	124,000	128,000		\$ 602,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 113,000	\$ 117,000	\$ 120,000	\$ 124,000	\$ 128,000	\$ -	\$ 602,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Storm</u>		Project Title: <u>Broadwater Avenue & Shiloh Storm Drain Improvements</u>						
Project Description/Location: This project installs storm drainage infrastructure within the Broadwater Avenue drainage basin west of Shiloh Road. Additionally, this project contemplates constructing in-line stormwater storage within the Shiloh Drain south of Broadwater Avenue.								
Justification: This project was identified by the West Billings Stormwater Development Plan and provides regional infrastructure to the Broadwater Avenue drainage basin west of Shiloh Road and upgrades to the Shiloh Drain south of Broadwater Avenue to provide incremental detention. An additional hydraulic analysis is needed to determine this project's feasibility.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New Enhancement / New</u>						
Operating Budget Impact: This project installs new drainage infrastructure that needs to be maintained; however, as a result of this project, there may be a reduction of other storm-related maintenance work along this project corridor.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 117.4 and was ranked 4th amongst Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering	400,000							\$ 400,000
Land Acquisition								\$ -
Construction		3,500,000						\$ 3,500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 400,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,900,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)	100,000							\$ 100,000
Street Maintenance Fees								\$ -
Revenue Bonds - Storm	300,000	3,500,000						\$ 3,800,000
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 400,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,900,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Storm</u>		Project Title: <u>East Lane Elysian Road to Detention Pond</u>						
Project Description/Location:								
This project will construct a new storm drain main and river outfall on East Lane from Elysian Road to the Yellowstone River.								
Justification:								
As part of the Elysian Road improvement project, various components of the stormwater infrastructure are needed. This item pays for those improvements. Improvements are to be made as part of the road project, not a standalone stormwater project.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u>						
Modify Existing		Enhancement / New						
Operating Budget Impact:								
This project installs new drainage infrastructure that needs to be maintained; however, as a result of this project, there may be a reduction of other storm-related maintenance work along this project corridor.								
Comments:								
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 95.4 and was ranked 14th amongst Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			400,000					\$ 400,000
Land Acquisition								\$ -
Construction				3,800,000				\$ 3,800,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 400,000	\$ 3,800,000	\$ -	\$ -	\$ -	\$ 4,200,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)			400,000	3,800,000				\$ 4,200,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 400,000	\$ 3,800,000	\$ -	\$ -	\$ -	\$ 4,200,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Storm</u>		Project Title: <u>Expo & 1st Avenue North Storm Drain Contribution</u>						
Project Description/Location: This project is for a contribution to MDT for regional drainage improvements within the 1st Avenue North and Expo Drive drainage basins.								
Justification: MDT is making street and drainage improvements to 1st Avenue North from Division Street to Expo Drive and Expo Drive from 6th Avenue North to 1st Avenue North. From those projects, MDT has evaluated regional drainage solutions and has developed a plan that addresses both MDT's and the City drainage needs in the area. As part of their analysis and in coordination with the City, the City's cost share to make those regional improvements was determined to be \$1.4 million.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: This project installs new drainage infrastructure that needs to be maintained; however, as a result of this project, there may be a reduction of other storm-related maintenance work along this project corridor.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 112.2 and was ranked 9th amongst Storm System projects.								

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other			1,400,000					\$ 1,400,000
Total Project Cost	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)			1,400,000					\$ 1,400,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000

Department: Public Works		FY27 - FY31 CIP						
Project Category: Storm		Project Title: Hogan's Slough Improvements						
Project Description/Location: This project will evaluate and upgrade the drainage features of Hogan's Slough from Shiloh Road to the Yellowstone River.								
Justification: Hogan's Slough is a drainage channel starting near the Shiloh Conservation Area and ending at the Yellowstone River near Annafeld Subdivision. Portions of Hogan's Slough are undersized and need to be upgraded. This project will provide a comprehensive analysis of the slough and construction projects needed to maintain the functionality of this critical stormwater infrastructure.								
CIP Status - SELECT from LIST New Project OR Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New						
Operating Budget Impact: This project installs new drainage infrastructure that needs to be maintained; however, as a result of this project, there may be a reduction of other storm-related maintenance work along this project corridor.		Enhancement / New						
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 114.2 and was ranked 6th amongst Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering				130,000				\$ 130,000
Land Acquisition								\$ -
Construction					1,150,000			\$ 1,150,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 130,000	\$ 1,150,000	\$ -	\$ -	\$ 1,280,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)				130,000	1,150,000			\$ 1,280,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 130,000	\$ 1,150,000	\$ -	\$ -	\$ 1,280,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Storm</u>		Project Title: <u>King Avenue Storm Drain</u>						
Project Description/Location: This project will extend the existing storm drain trunk main in King Avenue West from 44th Street West to 48th Street West.								
Justification: As property along King Avenue West between 44th Street West and 48th Street West continues to develop, the City should plan for drainage infrastructure necessary to serve both development and roadway expansion within the regional area. This project is located on an MDT Urban Route and may qualify for cost reimbursement in the future when MDT completes roadway improvements to this section of King Avenue West.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: This project installs new drainage infrastructure that needs to be maintained; however, as a result of this project, there may be a reduction other storm-related maintenance work along this project corridor.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 113.6 and was ranked 8th amongst Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering					525,000			\$ 525,000
Land Acquisition								\$ -
Construction						2,975,000		\$ 2,975,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 525,000	\$ 2,975,000	\$ -	\$ 3,500,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)					525,000	2,975,000		\$ 3,500,000
Street Maintenance Fees								\$ -
Storm Assessments								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 525,000	\$ 2,975,000	\$ -	\$ 3,500,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Storm</u>		Project Title: <u>Olympic Subdivision Regional Pump/Retention Facility</u>						
Project Description/Location: This project involves replacing eight individual boulder pits within Olympic Park Subdivision with a conventional pump and pipe system that will discharge stormwater to the Shiloh Drain or King Avenue West storm drain system.								
Justification: The boulder pits within Olympic Park Subdivision were installed in 1985 and have reached the end of their useful lifespan. It was decided during a project evaluation that installing a pump and pipe system to mitigate stormwater within this subdivision provides a lower long-term cost solution than replacing the boulder pits in kind.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: This project installs new drainage infrastructure that needs to be maintained; however, as a result of this project, there will be a significant reduction in maintenance time spend pumping out the street and failed boulder pits after every normal rain event.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 112.2 and was ranked 9th amongst Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		50,000						\$ 50,000
Land Acquisition								\$ -
Construction		450,000						\$ 450,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)		500,000						\$ 500,000
Street Maintenance Fees								\$ -
Revenue Bonds - Storm								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Storm</u>		Project Title: <u>Wicks Lane Outfall Rehab</u>						
Project Description/Location: This project will formalize the Wicks Lane storm drain outfall channel located east of the intersection of Wicks Lane and River View Drive. The channel will be reconstructed and graded from the current storm drain pipe terminus point on Wicks Lane to the side channel of the Yellowstone River located approximately 1,500-feet east of the intersection.								
Justification: Previously the City upgraded and built new storm drain infrastructure in Wicks Lane and Bitterroot Drive to serve as the regional storm drain trunk mains for a large portion of the east Heights. Reconstructing the outfall channel to the side channel of the Yellowstone River is the last portion of the project that needs to be constructed.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: This project installs new drainage infrastructure that needs to be maintained; however, as this is a primary stormwater outfall, maintenance of this facility would be occurring regularly as part of the City's maintenance process.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 114.1 and was ranked 7th amongst Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		200,000						\$ 200,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)		200,000						\$ 200,000
Street Maintenance Fees								\$ -
Revenue Bonds - Storm								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Storm</u>		Project Title: <u>Yellowstone River Outfall Improvements</u>						
Project Description/Location:								
This project occurs at each of the City's eleven primary stormwater outfalls into the Yellowstone River.								
Justification:								
The City of Billings has eleven primary outfalls to the Yellowstone River that City crews need to access and manage. This project provides the studies and work to make the outfalls accessible and protected from high flow events of the Yellowstone River.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u>						
Modify Existing		Enhancement / New						
Operating Budget Impact: This project installs new drainage infrastructure that needs to be maintained; however, as a result of this project, there may be a reduction of other storm-related maintenance work along this project corridor.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 122.3 and was ranked 3rd amongst Storm System projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		1,250,000	1,250,000	1,250,000	1,250,000			\$ 5,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ -	\$ -	\$ 5,000,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)		1,250,000	1,250,000	1,250,000	1,250,000			\$ 5,000,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ -	\$ -	\$ 5,000,000

TRANSPORTATION PROJECTS

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
32nd St W Widening/Signal Improvements	-	-	-	1,000,000	8,000,000	9,000,000
54th Street West - Grand to Rimrock	-	900,000	7,700,000	-	-	8,600,000
Annual ADA Replacement	260,000	260,000	260,000	260,000	260,000	1,300,000
Annual Gravel Street Reconstruction	875,000	900,000	928,000	956,000	984,000	4,643,000
Annual Intersection Improvements	589,000	460,000	625,000	643,000	662,000	2,979,000
Annual Misc. Curb, Gutter, and Sidewalk Program	1,050,000	1,100,000	1,135,000	1,170,000	1,205,000	5,660,000
Annual PAVER Program	4,700,000	5,200,000	5,700,000	6,300,000	6,900,000	28,800,000
Annual Pedestrian Crossings	115,000	120,000	125,000	129,000	133,000	622,000
Annual SIDs	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	5,250,000
Annual SRTS (Non-sidewalk)	700,000	700,000	700,000	700,000	700,000	3,500,000
Annual Street Reconstruction	2,260,000	2,342,000	2,427,000	2,515,000	2,605,000	12,149,000
Annual Traffic Calming	200,000	250,000	250,000	250,000	250,000	1,200,000
Annual Travel Corridor Coordination	58,000	61,000	63,000	65,000	67,000	314,000
Broadwater - Vermillion to Shiloh	-	-	-	1,000,000	8,000,000	9,000,000
Daniels Street - King Ave to Industrial Ave	-	-	700,000	6,600,000	-	7,300,000
Elysian Road - South Frontage Road to Annafeld Roundabout	-	700,000	6,500,000	-	-	7,200,000
Grand Avenue - 43rd Street West to 62nd Street West	-	24,500,000	-	-	-	24,500,000
Monad Road -Daniels Street To Moore Lane	5,310,000	-	-	-	-	5,310,000
Pedestrian Crossing of Exposition Drive	-	-	-	-	4,000,000	4,000,000
Rimrock Road Improvements - Clearview Drive to 54th	4,403,000	-	-	-	-	4,403,000
Wicks Lane - Hawthorne Lane to Bitterroot	380,000	3,220,000	-	-	-	3,600,000
Total Transportation Projects	21,950,000	41,763,000	28,163,000	22,638,000	34,816,000	149,330,000

Department:	<u>Public Works</u>	FY27 - FY31 CIP
Project Category:	<u>(PW) Transportation</u>	Project Title: <u>32nd St W Widening/Signal Improvements</u>

Project Description/Location:
This project will construct intersection improvements and selected areas of widening of 32nd St W. The project will be constructed in phases.

Justification:
32nd Street West experiences heavy peak hour traffic as well as heavy daily traffic leading to congestion and heavy queuing. These challenges will continue to exacerbate with development of lands adjacent to 32nd Street West, particularly between Broadwater Avenue and Poly Drive. Furthermore, this street acts as a major north-south regional travel way and is the main connector to Skyway Drive. Improvements to intersections and potential widening will improve safety.

<u>CIP Status - SELECT from LIST</u>	<u>Project Type - SELECT from LIST</u>
New Project OR Modify Existing	Renewal/Replacement OR Enhancement/New
New	
<u>Operating Budget Impact:</u> The intersection improvements and widening of 32nd Street West will increase maintenance associated with sweeping, additional signage, paint striping, and plowing.	
<u>Comments:</u> Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 94.2 and was ranked 22nd amongst Transportation projects.	

An aerial photograph of a suburban area with a grid of streets. A vertical street, 32nd Street West/Zimmerman Trail, is highlighted with a thick pink line. This street runs between two horizontal streets: Rimrock Road at the top and King Avenue at the bottom. Another horizontal street, Grand Avenue, is visible between Rimrock Road and King Avenue. The surrounding area consists of residential lots with houses and some green spaces.

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering					1,000,000			\$ 1,000,000
Land Acquisition								\$ -
Construction						8,000,000		\$ 8,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 8,000,000	\$ -	\$ 9,000,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Gas Tax Revenues								\$ -
Street Maintenance Fees					1,000,000	8,000,000		\$ 9,000,000
Developer Contributions - PW's Gas Tax								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 8,000,000	\$ -	\$ 9,000,000

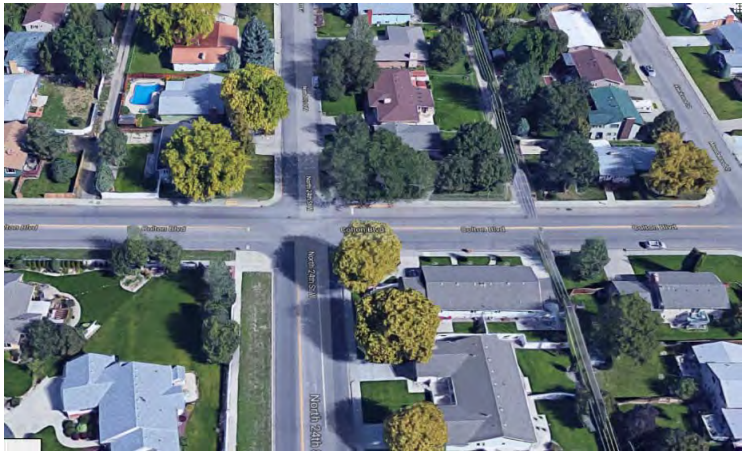
Department: <u>Public Works</u>		FY27 - FY31 CIP							
Project Category: <u>(PW) Transportation</u>		Project Title: <u>54th Street West - Grand to Rimrock</u>							
Project Description/Location:									
This project will reconstruct 54th Street West from Grand Avenue to Rimrock Road to meet arterial, complete street standards, and include storm drain improvements to serve the area.									
Justification:									
54th Street West initially started as a county road and the last couple of decades of adjacent residential and commercial development requires additional improvements to increase safety and longevity. This project will add turn lanes, shoulders, storm drain improvements, multimodal facilities, and remaining sidewalk construction along the corridor.									
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> 0		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New							
Operating Budget Impact: The maintenance of 54th Street West was becoming onerous so PW repaved the road in 2022. This was a temporary fix to reduce the O&M until funding could be found to reconstruct the road section completely. Currently, the O&M is low but within five to ten years, it will increase back to unsustainable levels. Some additional O&M will be required to maintain the additional width of street after reconstruction.									
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 119.4 and was ranked 8th amongst Transportation projects.									
Estimated Project Cost(s)		Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering				900,000					\$ 900,000
Land Acquisition									\$ -
Construction					7,700,000				\$ 7,700,000
Equipment									\$ -
Other									\$ -
Total Project Cost		\$ -	\$ -	\$ 900,000	\$ 7,700,000	\$ -	\$ -	\$ -	\$ 8,600,000
Project Funding		Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds									\$ -
Gas Tax Revenues									\$ -
Street Maintenance Fees				600,000	5,000,000				\$ 5,600,000
Storm Revenue(s)				300,000	2,700,000				\$ 3,000,000
									\$ -
									\$ -
									\$ -
Total Project Funding		\$ -	\$ -	\$ 900,000	\$ 7,700,000	\$ -	\$ -	\$ -	\$ 8,600,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Annual ADA Replacement</u>	
Project Description/Location:			
This project is for the replacement of curbed corners to add accessible ramps throughout the city.			
Justification:			
The City of Billings entered into an agreement with the DOJ to replace intersection corners to meet ADA requirements. Public Works staff prioritizes the location of the ramps for replacement each year based on observed need, citizen requests, projects, and other criteria. Project is required due to an agreement with DOJ.			
CIP Status - SELECT from LIST		Project Type - SELECT from LIST	
<u>New Project OR Modify Existing</u>		<u>Renewal/Replacement OR Enhancement/New</u>	
Modify Existing		Renewal/Replacement	
Operating Budget Impact:		 	
Negligible increase due to truncated domes.			
Comments:			
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 120.3 and was ranked 7th amongst Transportation projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		20,000	20,000	20,000	20,000	20,000		\$ 100,000
Land Acquisition								\$ -
Construction		240,000	240,000	240,000	240,000	240,000		\$ 1,200,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ -	\$ 1,300,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds								\$ -
Gas Tax Revenues		260,000	260,000	260,000	260,000	260,000		\$ 1,300,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ -	\$ 1,300,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Annual Gravel Street Reconstruction</u>						
Project Description/Location: In an effort to reduce the number of gravel streets within the city, Public Works has developed a program to work with neighborhoods to develop SIDs to construct streets to a maintainable city standard. The gas tax portion of this project will provide funding for corner lot subsidies and for any street component that is the City's financial responsibility that may be included in a SID for a given year.								
Justification: The city has many streets that are gravel. The goal of the program is to bring all streets up to maintainable, City standards. Streets are being prioritized based on requests from the property owners, maintenance level for our crews, need for multimodal facilities, and proximity of storm drainage. Engineering is typically done with in-house staff.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: Gravel streets use significant resources. This project will reduce the resources required as streets are completed.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 112.1 and was ranked 11th amongst Transportation projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		130,000	135,000	139,000	143,000	147,000		\$ 694,000
Land Acquisition								\$ -
Construction		745,000	765,000	789,000	813,000	837,000		\$ 3,949,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 875,000	\$ 900,000	\$ 928,000	\$ 956,000	\$ 984,000	\$ -	\$ 4,643,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds		565,000	582,000	600,000	618,000	636,000		\$ 3,001,000
Gas Tax Revenues								\$ -
Street Maintenance Fees		310,000	318,000	328,000	338,000	348,000		\$ 1,642,000
Water Revenue(s)								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 875,000	\$ 900,000	\$ 928,000	\$ 956,000	\$ 984,000	\$ -	\$ 4,643,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Annual Intersection Improvements</u>						
Project Description/Location: This project is for the evaluation and construction of improvements to selected intersection trouble areas. While the priority of the intersections may change, current priorities include protected-permissive left-turn signals (elimination of the blinking yellow left-turn to a protected green left-turn arrow) at approximately 10 intersections, a southbound right-turn lane at Grand Avenue and Zimmerman and potentially a west-bound right-turn also at the Grand Avenue and Zimmerman intersection, King Avenue West and 24th Street West intersection capacity improvements (running three east-bounds through the intersection), Grand Avenue and 24th Street Signal Phase Improvements, Wicks Lane Intersection Capacity Improvements—High Sierra Boulevard to Gleneagles/Governors Boulevard, Wicks Lane and Main Street east lane addition, Central and 15th intersection capacity and safety study, North 30th Street and 11th Avenue improvements.								
Justification: Intersections are evaluated regularly to determine priority based on traffic counts, crash history, pedestrian counts, and other factors. These intersections are a priority due to high traffic volumes and an accident history. Design and Construction management may be done in-house if staff time permits.								
CIP Status - SELECT from LIST		Project Type - SELECT from LIST						
<u>New Project OR Modify Existing</u> Modify Existing		<u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: Negligible. Increase in power costs due to signal operation.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 96.6 and was ranked 19th amongst Transportation projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		55,000	40,000	60,000	62,000	66,000		\$ 283,000
Land Acquisition								\$ -
Construction		534,000	420,000	565,000	581,000	596,000		\$ 2,696,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 589,000	\$ 460,000	\$ 625,000	\$ 643,000	\$ 662,000	\$ -	\$ 2,979,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds								\$ -
Gas Tax Revenues								\$ -
Street Maintenance Fees		589,000	460,000	625,000	643,000	662,000		\$ 2,979,000
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 589,000	\$ 460,000	\$ 625,000	\$ 643,000	\$ 662,000	\$ -	\$ 2,979,000

Department:		Public Works		FY27 - FY31 CIP					
Project Category:		(PW) Transportation		Project Title: Annual Misc. Curb, Gutter, and Sidewalk Program					
Project Description/Location:									
This project funds the annual replacement and infill program of the curb, gutter, and sidewalk. The project focuses on areas of missing sidewalk primarily on arterials, school routes, near parks, and where requested by citizens.									
Justification:									
Many areas of the City that have missing or severely damaged sidewalk or curb and gutter. This program allows the City to get these areas completed or repaired and is oftentimes the financial responsibility of the adjacent property owner. A safe pedestrian facility is important along city streets. Curb and gutter are typically paid for by the City if it is being replaced due to condition. Curb and gutter are important to the storm drain system and to keeping the asphalt in good condition. All work is designed and managed by internal staff.									
CIP Status - SELECT from LIST		Project Type - SELECT from LIST							
New Project OR Modify Existing		Renewal/Replacement OR Enhancement/New							
Modify Existing		Enhancement / New							
Operating Budget Impact:		Reduced cost for storm drain maintenance when curb and gutters are replaced. Sidewalk is generally the responsibility of adjacent property owners to maintain.							
Comments:		Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 128.8 and was ranked 3rd amongst Transportation projects.							
Estimated Project Cost(s)		Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			142,000	146,000	148,000	152,000	156,000		\$ 744,000
Land Acquisition									\$ -
Construction			908,000	954,000	987,000	1,018,000	1,049,000		\$ 4,916,000
Equipment									\$ -
Other									\$ -
Total Project Cost		\$ -	\$ 1,050,000	\$ 1,100,000	\$ 1,135,000	\$ 1,170,000	\$ 1,205,000	\$ -	\$ 5,660,000
Project Funding		Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds									\$ -
Gas Tax Revenues			400,000	420,000	435,000	450,000	465,000		\$ 2,170,000
Street Maintenance Fees									\$ -
Sidewalk And Curb Districts Bonds			650,000	680,000	700,000	720,000	740,000		\$ 3,490,000
									\$ -
									\$ -
									\$ -
Total Project Funding		\$ -	\$ 1,050,000	\$ 1,100,000	\$ 1,135,000	\$ 1,170,000	\$ 1,205,000	\$ -	\$ 5,660,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Annual PAVER Program</u>						
Project Description/Location: This annual program is responsible for crack sealing, overlay, and chip seals of various streets throughout the City.								
Justification: Asphalt needs to be maintained to extend its lifespan. The City established a preventative pavement maintenance program over 30 years ago and it includes overlaying, crack sealing, and chip sealing all streets within the City. Each street is evaluated on an ongoing basis and prioritized according to its condition. Staff also considers utility work that needs to be done when scheduling the projects each year to ensure that the utility work is done before the pavement maintenance. Staff does have a 5-year plan but it fluctuates depending on if streets deteriorate at the expected rate and other factors such as utility work. The lower the condition of a street, the higher the costs are to repair it. The city's cycles for overlaying and chipsealing streets are significantly longer than best practices. In FY23, Council requested that the PAVER program be increased slowly to reduce the gap between funding and pavement preservation practices.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact: Preventative maintenance of the streets reduces the operating budget due to the lack of potholes and other maintenance items.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 125.4 and was ranked 5th amongst Transportation projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		175,000	185,000	190,000	220,000	242,000		\$ 1,012,000
Land Acquisition								\$ -
Construction		4,525,000	5,015,000	5,510,000	6,080,000	6,658,000		\$ 27,788,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 4,700,000	\$ 5,200,000	\$ 5,700,000	\$ 6,300,000	\$ 6,900,000	\$ -	\$ 28,800,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Gas Tax Revenues								\$ -
Street Maintenance Fees		4,700,000	5,200,000	5,700,000	6,300,000	6,900,000		\$ 28,800,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 4,700,000	\$ 5,200,000	\$ 5,700,000	\$ 6,300,000	\$ 6,900,000	\$ -	\$ 28,800,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Annual Pedestrian Crossings</u>	
Project Description/Location: This is an annual project for enhanced pedestrian crossings throughout the City. Specific locations will be determined based on a priority study.			
Justification: Enhanced pedestrian crossings create a safer environment for pedestrians crossing streets than simple crosswalks do. Typically, enhanced crossings are located on school routes or areas where there is a lot of pedestrian activity with no signalized intersection nearby.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New	
Operating Budget Impact: Negligible impact for O&M especially when solar power is used.			
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 97.8 and was ranked 17th amongst Transportation projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		11,000	12,000	12,000	13,000	13,000		\$ 61,000
Land Acquisition								\$ -
Construction		104,000	108,000	113,000	116,000	120,000		\$ 561,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 115,000	\$ 120,000	\$ 125,000	\$ 129,000	\$ 133,000	\$ -	\$ 622,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds								\$ -
Gas Tax Revenues		115,000	120,000	125,000	129,000	133,000		\$ 622,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 115,000	\$ 120,000	\$ 125,000	\$ 129,000	\$ 133,000	\$ -	\$ 622,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Annual SIDs</u>						
Project Description/Location: Annual amount used for any SIDs that neighborhoods bring forward. The gas tax portion of this project will provide funding for corner lot subsidies and for any street component that is the City's financial responsibility that may be included in an SID for a given year.								
Justification: The use of SIDs is an important and necessary method of constructing improvements in existing developed neighborhoods and business districts, as well as in new residential and commercial subdivisions. Bonds are sold to finance the improvements and charged back to the property owners that benefit from the improvements over a period of time. Engineering is typically done with in-house staff. These projects are initiated/requested by property owners and typically for new streets and other infrastructure.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: Most of the improvements that are constructed under this project did not exist before the project so the operations cost will increase to cover regular maintenance activities such as sweeping, sanding, and plowing.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project is community-driven and is not ranked.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		100,000	100,000	100,000	100,000	100,000		\$ 500,000
Land Acquisition								\$ -
Construction		950,000	950,000	950,000	950,000	950,000		\$ 4,750,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ -	\$ 5,250,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		\$ 5,000,000
Gas Tax Revenues		50,000	50,000	50,000	50,000	50,000		\$ 250,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ -	\$ 5,250,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Annual SRTS (Non-sidewalk)</u>	
Project Description/Location: This project will install various pedestrian and traffic safety countermeasures along the routes to the 22 Billings elementary schools. These could be crossing treatments, street treatments, signs and markings, signals and other methods to reduce traffic and pedestrian issues.			
Justification: The Billings Safe Routes to School Plan Update ("the Plan") identifies projects that will create walking routes for all 22 public elementary schools in Billings. Many of the projects identified in the Plan are sidewalks that will be completed under the the Miscellaneous Curb, Gutter, and Sidewalk Program. This funding will enable staff to complete the non-sidewalk projects identified in the Plan. This annual project was requested by Council in FY23.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New	
Operating Budget Impact: Additional facilities such as lane markings, curb painting, signage and signalization will require incremental increases in O&M.			
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy is based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service level, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 108.6 and was ranked 14th amongst Transportation projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		75,000	75,000	75,000	75,000	75,000		\$ 375,000
Land Acquisition								\$ -
Construction		625,000	625,000	625,000	625,000	625,000		\$ 3,125,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ -	\$ 3,500,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds								\$ -
Gas Tax Revenues		700,000	700,000	700,000	700,000	700,000		\$ 3,500,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ -	\$ 3,500,000

Department:	Public Works	FY27 - FY31 CIP
Project Category:	(PW) Transportation	Project Title: Annual Street Reconstruction

Project Description/Location:
 In an effort to reduce the number of non-maintainable streets within the City, Public Works has developed a program to work with neighborhoods to develop projects to construct or reconstruct streets. The gas tax portion of this project will provide funding for corner lot subsidies and for any street component that is the City's financial responsibility such as existing curb and gutter or asphalt. Adjacent property assessments will cover the cost of additional asphalt, new curb and gutter, sidewalk, or other associated improvements that do not exist.

Justification:
 The city has many streets that have never been constructed to a maintainable standard. The goal of the program is to bring all streets up to maintainable, City standards. Streets are being prioritized based on requests from the property owners, maintenance level for our crews, and proximity of storm drainage. Engineering is typically done with in-house staff.

CIP Status - SELECT from LIST	Project Type - SELECT from LIST
New Project OR Modify Existing	Renewal/Replacement OR Enhancement/New
Modify Existing	Enhancement / New
Operating Budget Impact: Non-maintainable streets use significant resources. This project will reduce the resources required as streets are completed.	
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 135.3 and was ranked 1st amongst Transportation projects.	



Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		407,000	422,000	437,000	453,000	469,000		\$ 2,188,000
Land Acquisition								\$ -
Construction		1,853,000	1,920,000	1,990,000	2,062,000	2,136,000		\$ 9,961,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 2,260,000	\$ 2,342,000	\$ 2,427,000	\$ 2,515,000	\$ 2,605,000	\$ -	\$ 12,149,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds								\$ -
Gas Tax Revenues								\$ -
Street Maintenance Fees		1,450,000	1,510,000	1,570,000	1,630,000	1,695,000		\$ 7,855,000
Sidewalk And Curb Districts Bonds		810,000	832,000	857,000	885,000	910,000		\$ 4,294,000
Water Revenue(s)								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 2,260,000	\$ 2,342,000	\$ 2,427,000	\$ 2,515,000	\$ 2,605,000	\$ -	\$ 12,149,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Annual Traffic Calming</u>	
Project Description/Location: There are areas of the City that experience consistent speeding of traffic through the neighborhoods. This project would install traffic calming measures in those neighborhoods.			
Justification: Traffic Calming measures provide additional safety and livability throughout the City of Billings residential areas. There are many types of traffic calming measures including speed humps, raised crosswalks, traffic circles, bulb-outs, reduced lane width, and median islands. The work will be prioritized by City staff according to the severity of the problem.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New	
Operating Budget Impact: Additional facilities such as lane markings, curb painting, signage, and signalization will require incremental increases in O&M.			
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 96.7 and was ranked 18th amongst Transportation projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		200,000	250,000	250,000	250,000	250,000		\$ 1,200,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ 1,200,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds								\$ -
Gas Tax Revenues		200,000	250,000	250,000	250,000	250,000		\$ 1,200,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ 1,200,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Annual Travel Corridor Coordination</u>	
Project Description/Location:			
This project is to make improvements to corridors within the city that only require minor infrastructure modifications.			
Justification:			
There are opportunities within the existing traffic roadway network to improve efficiencies. This project is intended to identify and implement these improvements with small capital investment. Examples include retiming signal corridors, installing left turn arrows, and restriping lanes. Engineering will be done internally within Public Works.			
CIP Status - SELECT from LIST		Project Type - SELECT from LIST	
<u>New Project OR Modify Existing</u> Modify Existing		<u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New	
Operating Budget Impact:		 	
None.			
Comments:			
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 124.3 and was ranked 6th amongst Transportation projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		58,000	61,000	63,000	65,000	67,000		\$ 314,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 58,000	\$ 61,000	\$ 63,000	\$ 65,000	\$ 67,000	\$ -	\$ 314,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds								\$ -
Gas Tax Revenues								\$ -
Street Maintenance Fees		58,000	61,000	63,000	65,000	67,000		\$ 314,000
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 58,000	\$ 61,000	\$ 63,000	\$ 65,000	\$ 67,000	\$ -	\$ 314,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Broadwater - Vermillion to Shiloh</u>	
Project Description/Location: This project will reconstruct and widen Broadwater Avenue from Vermillion to Shiloh. The project will review access control for current and future accesses along the corridor and will add turn lanes for several sections of two-lane street that exists today. Storm drainage that currently sits adjacent to the road and contributes to poor drainage will be improved through additions of storm inlets and piping. The project will also address the infrequent number of north-south pedestrian crossings.			
Justification: Certain areas of Broadwater Avenue east of 32nd Street West (Zimmerman Trail) have no west bound turn lanes into developed subdivisions to the south. Adding turn lanes at this location should improve safety and operational efficiency on the eastern portion of the project. A majority of the road is prone to frequent repair through poor drainage associated with the absence of curb and gutter. Access control is limited on the western portion of the street, that can be improved with the project. Furthermore, much of the project area is dark, and the addition of street lights will be considered with the project, particularly at pedestrian crossing locations given the existing multi-use path on the north side of the street. This section of broadwater Avenue contains limited pedestrian crossing potential to developed subdivisions south of Broadwater and those pedestrian crossings would be considered in multiple locations, including those recommended by Safe Routes to School.			
CIP Status - SELECT from LIST New Project OR Modify Existing New Project		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Enhancement / New	
Operating Budget Impact: The reconstruction of Broadwater Avenue will decrease the ongoing maintenance associated with aging asphalt, and soft subgrade, but will increase maintenance associated with sweeping, additional signage, paint striping, and plowing.			
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 111.9 and was ranked 12th amongst Transportation projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering					1,000,000			\$ 1,000,000
Land Acquisition								\$ -
Construction						8,000,000		\$ 8,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 8,000,000	\$ -	\$ 9,000,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds								\$ -
Gas Tax Revenues								\$ -
Street Maintenance Fees					1,000,000	8,000,000		\$ 9,000,000
Developer Contributions - PW's Gas Tax								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 8,000,000	\$ -	\$ 9,000,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Daniels Street - King Ave to Industrial Ave</u>	
Project Description/Location: This project will reconstruct Daniels Street from King Avenue to Industrial Avenue to an arterial, complete street standard.			
Justification: This project will reconstruct and add storm drain to Daniels Street and increase safety, particularly on the edges that have steep embankments. Most of this street has no sidewalk, shoulder or turn lanes. A large portion of the street is used by heavy truck traffic and experiences rutting and poor access control. Intersection alignment and safety will be improved at the King Avenue corner/intersection.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> 0		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New	
Operating Budget Impact: Reconstruction of the road will decrease O&M associated with aging asphalt. The widening of the road will increase O&M for maintenance activities like sweeping and plowing.			
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 109.6 and was ranked 13th amongst Transportation projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering				700,000				\$ 700,000
Land Acquisition								\$ -
Construction					6,600,000			\$ 6,600,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 700,000	\$ 6,600,000	\$ -	\$ -	\$ 7,300,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds								\$ -
Gas Tax Revenues				700,000	6,600,000			\$ 7,300,000
Street Maintenance Fees								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 700,000	\$ 6,600,000	\$ -	\$ -	\$ 7,300,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Elysian Road - South Frontage Road to Annafeld Roundabout</u>	
Project Description/Location: This project funds the completion of Elysian Road from South Frontage Road to the Annafeld Roundabout and East Lane north of Elysian Road to the South Frontage Road.			
Justification: This is a fast-growing area of the City, with recently annexed land along and adjacent to the remaining portion of Elysian Lane to be improved. A portion of the road is located along the frontage of Elysian School, a rapidly growing school. The project would likely be constructed by SID and utilize previous developer contributions and SID waivers. Elysian Road and East Lane are both 24-foot wide roads with narrow shoulders and no multimodal facilities.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact: The reconstruction of Elysian Road will decrease the ongoing maintenance associated with aging asphalt but will increase maintenance associated with sweeping, additional signage, paint striping, and plowing.			
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 112.3 and was ranked 10th amongst Transportation projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			700,000					\$ 700,000
Land Acquisition								\$ -
Construction				6,500,000				\$ 6,500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 700,000	\$ 6,500,000	\$ -	\$ -	\$ -	\$ 7,200,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds			280,000	2,600,000				\$ 2,880,000
Developer Contributions - PW's Gas Tax								\$ -
Street Maintenance Fees								\$ -
Gas Tax Revenues			420,000	3,900,000				\$ 4,320,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 700,000	\$ 6,500,000	\$ -	\$ -	\$ -	\$ 7,200,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Grand Avenue - 43rd Street West to 62nd Street West</u>	
Project Description/Location: This project completes improvements to Grand Avenue to an arterial standard including multi-modal elements and a traffic signal at 56th Street West.			
Justification: Portions of Grand Avenue exist as a two-lane county road section in a fast-growing area of the City. This project completes Grand Avenue to arterial standards where the street has not been constructed to new city standards, particularly between 43rd Street West and 52nd Street West, as well as the section between 58th Street West and 62nd Street West. This project will require significant right-of-way acquisition. Increasing traffic levels and the inability to separate left turn lanes are major safety concerns, particularly east of 48th Street West. This project will be funded by Urban Funds and a small amount of developer contributions that have previously been collected. Urban funds are state funds available at a certain amount each year from the State of Montana for specific uses to be used for major transportation projects and refining City and County Planning projects. The City is not planning on using City funds for this project.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact: The asphalt on Grand Avenue is deteriorating which causes additional resources to maintain. New asphalt will reduce regular maintenance but additional pavement will require negligible increases in O&M for plowing, sanding, and replacement eventually.		 	
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 86.1 and was ranked 24th amongst Transportation projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition			600,000					\$ 600,000
Construction			23,900,000					\$ 23,900,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 24,500,000	\$ -	\$ -	\$ -	\$ -	\$ 24,500,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds								\$ -
Gas Tax Revenues								\$ -
Street Maintenance Fees								\$ -
Developer Contributions - PW's Gas Tax			185,000					\$ 185,000
Urban Funds (State of MT)			24,315,000					\$ 24,315,000
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 24,500,000	\$ -	\$ -	\$ -	\$ -	\$ 24,500,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Monad Road -Daniels Street To Moore Lane</u>	
Project Description/Location: This project will reconstruct Monad Road from Daniels Street to Moore Lane to improve it to a collector, complete street standard.			
Justification: This project will reconstruct and add storm drain along Monad Road and increase safety, particularly on the east end toward Moore Lane. Most of this street has no sidewalks, turn lanes, or shoulders. A large portion of the street is used by heavy truck traffic and experiences rutting. Intersection alignment and safety will be improved.			
CIP Status - SELECT from LIST New Project OR Modify Existing Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Renewal/Replacement	
Operating Budget Impact: Reconstruction of the road will decrease O&M associated with aging asphalt. The widening of the road will increase O&M for maintenance activities like sweeping and plowing.		 	
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 117.9 and was ranked 9th amongst Transportation projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering	660,000							\$ 660,000
Land Acquisition								\$ -
Construction		5,310,000						\$ 5,310,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 660,000	\$ 5,310,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,970,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds								\$ -
Gas Tax Revenues								\$ -
Street Maintenance Fees	485,000	4,165,000						\$ 4,650,000
Storm Revenue(s)	90,000	425,000						\$ 515,000
Water Revenue(s)	85,000	720,000						\$ 805,000
								\$ -
								\$ -
Total Project Funding	\$ 660,000	\$ 5,310,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,970,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Pedestrian Crossing of Exposition Drive</u>	
Project Description/Location:			
This project is for a pedestrian grade separated crossing across Exposition Drive between 1st Avenue North and 6th Avenue North. This project continues to remain several years out in the CIP with the intention of it being paired with work on Exposition Drive, commercial development on the east side of Exposition Drive, and improvements to the perimeter of the Metra Park complex.			
Justification:			
The pedestrian crossing of Exposition Drive is a key element in the revitalization of the East Billings Urban Renewal District (EBURD). As identified in the 2013 Exposition Gateway Concept Plan and the 2013 City of Billings Hospitality Corridor Planning Study, a pedestrian crossing would provide a vital connection between the east end of the EBURD and MetraPark. Exposition Drive is a principal arterial on a north-south alignment in Billings that currently provides three lanes in each direction with a center turn lane at intersections in the project location and a pedestrian crossing will significantly enhance a connection over the busiest thoroughfare in Montana to the busiest entertainment venue in the region. Other benefits include enhancing future development by encouraging investment in adjacent idle property, improving connectivity and safety, providing opportunities for event organizers, and allow users to enjoy amenities within walking distance in the Exposition Gateway Area.			
CIP Status - SELECT from LIST		Project Type - SELECT from LIST	
<u>New Project OR Modify Existing</u> Modify Existing		<u>Renewal/Replacement OR Enhancement/New</u>	
Operating Budget Impact:			
Comments:			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering						700,000		\$ 700,000
Land Acquisition								\$ -
Construction						3,300,000		\$ 3,300,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)								\$ -
Gas Tax Revenues								\$ -
Street Maintenance Fees								\$ -
TIF - East Tax Increment Fund						4,000,000		\$ 4,000,000
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Rimrock Road Improvements - Clearview Drive to 54th</u>						
Project Description/Location: This project will reconstruct Rimrock Road from Clearview Drive to 54th Street West to full arterial, complete streets standards.								
Justification: Rimrock Road from Clearview Drive to 54th Street West has seen greatly increased use over the past decade since development has occurred on the far west end of Billings. This project is the second part of a larger two-section goal to improve Rimrock Road from Clearview Drive to 62nd Street West. The goal of this larger project is to replace deteriorating pavement, increase safety on the narrow two-lane road section, and install multi-modal facilities.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> 0		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: Reconstruction of the road will decrease O&M associated with aging asphalt. The widening of the road will increase O&M for maintenance activities like sweeping and plowing. PW will maintain the multiuse path but adjacent property owners will be responsible for maintenance of the sidewalk.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 130.0 and was ranked 2nd amongst Transportation projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering	475,000							\$ 475,000
Land Acquisition								\$ -
Construction		4,403,000						\$ 4,403,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 475,000	\$ 4,403,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,878,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
SID Bonds								\$ -
Gas Tax Revenues	375,000	3,368,000						\$ 3,743,000
Street Maintenance Fees								\$ -
Developer Contributions - PW's Gas Tax		35,000						\$ 35,000
Storm Revenue(s)	100,000	-						\$ 100,000
Revenue Bonds - Storm		1,000,000						\$ 1,000,000
								\$ -
Total Project Funding	\$ 475,000	\$ 4,403,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,878,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>(PW) Transportation</u>		Project Title: <u>Wicks Lane - Hawthorne Lane to Bitterroot</u>	
Project Description/Location:			
This project funds the design and reconstruction of Wicks Lane and the construction of sidewalks.			
Justification:			
Wicks Lane is an arterial that carries a volume of traffic that would be more efficient and safe if the road was reconstructed as a three-lane section with multimodal facilities. Bitterroot Road connects to Wicks Lane and needs to be improved as well due to the development that has occurred in the area. Sidewalks and a small section of Wicks Lane west of Hawthorne Lane were constructed in FY22 to improve pedestrian access and other improvements will be constructed in FY27.			
CIP Status - SELECT from LIST		Project Type - SELECT from LIST	
<u>New Project OR Modify Existing</u>		<u>Renewal/Replacement OR Enhancement/New</u>	
0		Enhancement / New	
Operating Budget Impact:			
The reconstruction of Wicks Lane and Bitterroot Road will decrease the ongoing maintenance associated with aging asphalt.			
Comments:			
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 126.4 and was ranked 4th amongst Transportation projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		380,000						\$ 380,000
Land Acquisition								\$ -
Construction			3,220,000					\$ 3,220,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 380,000	\$ 3,220,000	\$ -	\$ -	\$ -	\$ -	\$ 3,600,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Storm Revenue(s)		100,000	750,000					\$ 850,000
Gas Tax Revenues		250,000	2,090,000					\$ 2,340,000
Street Maintenance Fees								\$ -
Developer Contributions - PW's Gas Tax			80,000					\$ 80,000
Sidewalk And Curb Districts Bonds		30,000	300,000					\$ 330,000
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 380,000	\$ 3,220,000	\$ -	\$ -	\$ -	\$ -	\$ 3,600,000

UTILITY PROJECTS						
Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Wastewater - Annual Line Extensions	-	1,000,000	1,000,000	1,000,000	-	3,000,000
Wastewater - Annual Main Replacements	6,900,000	7,600,000	8,400,000	9,200,000	10,100,000	42,200,000
Wastewater - Annual Treatment Plant Campus Electrical	300,000	300,000	300,000	300,000	300,000	1,500,000
Wastewater - FOG Improvements	1,000,000	-	-	-	-	1,000,000
Wastewater - Grand Avenue Sewer Extension	-	910,000	-	-	-	910,000
Wastewater - Highway 3 Sanitary Sewer	-	200,000	1,500,000	-	-	1,700,000
Wastewater - Hydrogen Sulfide Mitigation	520,000	-	-	-	-	520,000
Wastewater - Monad Sewer Extension	530,000	4,800,000	-	-	-	5,330,000
Wastewater Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
Water - 48th St Transmission Line Phases I-III	5,500,000	3,750,000	-	-	3,200,000	12,450,000
Water - Annual Line Extensions	400,000	1,000,000	1,000,000	600,000	-	3,000,000
Water - Annual Main Replacements	6,900,000	7,600,000	8,400,000	9,200,000	10,100,000	42,200,000
Water - Annual Treatment Plant Electrical Improvements	500,000	315,000	325,000	250,000	300,000	1,690,000
Water - Fox Reservoir #1 Replacement	-	-	-	-	500,000	500,000
Water - Grand Avenue Water Line Extension - 60th to 62nd	-	720,000	-	-	-	720,000
Water - High Service Pump Station Meter Upgrade	-	-	-	-	200,000	200,000
Water - Skyway Drive Waterline Loop	-	-	-	300,000	2,900,000	3,200,000
Water - South 32nd St W/I-90/S Frontage Loop	-	-	325,000	3,100,000	-	3,425,000
Water - Storage Improvements (Zone 1)	7,200,000	-	-	-	-	7,200,000
Water - Treatment Plant 750 kW Solar PV Generation	-	-	-	1,010,000	-	1,010,000
Water - Zone 6 Storage and Looping Improvements	-	1,100,000	10,400,000	-	-	11,500,000
Water Compensation Agreements	300,000	300,000	300,000	300,000	300,000	1,500,000
Total Utility Projects	30,350,000	29,895,000	32,250,000	25,560,000	28,200,000	146,255,000
PUBLIC WORKS DEPARTMENT TOTAL	73,625,000	77,740,000	68,071,000	55,062,000	69,088,000	343,586,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>Utilities</u>		Project Title: <u>Wastewater - Annual Line Extensions</u>	
Project Description/Location:			
This project will fund developer-driven extensions as developments occur in previously unserved areas.			
Justification:			
This allows the city to get ahead of development and ensure developments included in the annexation area develop in the city rather than the county. Costs are expected to be paid back over time as developments occur. Thus, after sufficient "seed money" is collected, the fund can act as a revolving fund for wastewater extensions.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New Enhancement / New</u>	
Operating Budget Impact: Additional sewer lines will require regular O&M, however, these extensions will provide service to new customers which increases the rate base.			
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 62 and was ranked 6th amongst Wastewater projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction			1,000,000	1,000,000	1,000,000			\$ 3,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 3,000,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)			1,000,000	1,000,000	1,000,000			\$ 3,000,000
Water Revenue(s)								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 3,000,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>Utilities</u>		Project Title: <u>Wastewater - Annual Main Replacements</u>	
Project Description/Location: This is an annual program to fund the replacement of sanitary sewer mains throughout the City.			
Justification: The City's sanitary sewer infrastructure is aging and in need of replacement. Annual projects to replace areas of greatest need help to reduce leaks and failures and maintain reliable service to customers. The funding request specified increases the annual funding by 10% per year to slowly start increasing the funding to the level needed.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact: Reduced O&M due to reduced leaks and failures.			
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 91.9 and was ranked 1st amongst Wastewater projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		1,380,000	1,520,000	1,680,000	1,840,000	2,020,000		\$ 8,440,000
Land Acquisition								\$ -
Construction		5,520,000	6,080,000	6,720,000	7,360,000	8,080,000		\$ 33,760,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 6,900,000	\$ 7,600,000	\$ 8,400,000	\$ 9,200,000	\$ 10,100,000	\$ -	\$ 42,200,000

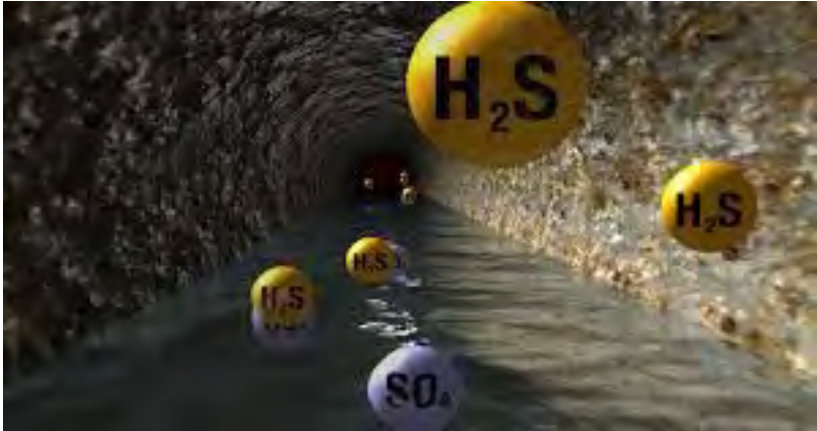
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)		6,900,000	7,600,000	8,400,000	9,200,000	10,100,000		\$ 42,200,000
Water Revenue(s)								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 6,900,000	\$ 7,600,000	\$ 8,400,000	\$ 9,200,000	\$ 10,100,000	\$ -	\$ 42,200,000

Department: Public Works		FY27 - FY31 CIP						
Project Category: Utilities		Project Title: Wastewater - Annual Treatment Plant Campus Electrical						
Project Description/Location: This is a project to fund various electrical and automation projects at the Water Reclamation Facility.								
Justification: Electrical upgrade projects are common at the Water Reclamation Facility (WRF) due to the obsolescence of automation systems and replacements of electrical equipment damaged by hydrogen sulfide gases. The electrical priorities at the WRF are subject to change based on equipment failure and obsolescence. It's difficult to predict which components will need replacement or upgrades due to the corrosive gases.								
CIP Status - SELECT from LIST New Project OR Modify Existing Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Renewal/Replacement						
Operating Budget Impact: Fewer emergency repairs and replacements will be needed as preventative repair or replacement be done which will typically result in lower costs.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 84.4 and was ranked 4th amongst Wastewater projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ 1,500,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Water Revenue(s)								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ 1,500,000

Department: Public Works		FY27 - FY31 CIP						
Project Category: Utilities		Project Title: Wastewater - FOG Improvements						
Project Description/Location: This project proposes the design and construction of a dedicated FOG (Fats, Oils, and Grease) Receiving Station at the landfill.								
Justification: The landfill currently utilizes open-air FOG ponds to accept and store FOG waste; however, these ponds are failing to perform effectively, creating several operational and environmental challenges including gas production issues, operational inefficiencies, and potential environmental risk. Directing FOG to a designated receiving station prevents it from entering the sewer system, reducing the risk of blockages, backups, and treatment plant upsets. Removing FOG from the ponds eliminates a major source of contamination that is currently disrupting methane generation and collection. The proposed facility will provide a controlled location for receiving and managing FOG waste from commercial haulers, separate from the existing FOG ponds. Once the FOG is dewatered, it will be hauled to the working face of the landfill for disposal.								
CIP Status - SELECT from LIST New Project OR Modify Existing New Project		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Renewal/Replacement						
Operating Budget Impact: The cost to maintain the receiving station is approximately the same as maintaining the FOG ponds so there is no anticipated impact on O&M.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 91.1 and was ranked 2nd amongst Wastewater projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		1,000,000						\$ 1,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)		1,000,000						\$ 1,000,000
Water Revenue(s)								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Utilities</u>		Project Title: <u>Wastewater - Grand Avenue Sewer Extension</u>						
Project Description/Location: This project will extend sewer main on Grand Avenue from 60th Street West to 62nd Street West (1000ft).								
Justification: This extension is necessary to support the growing community. It needs to be completed with the Grand Avenue road project.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New Enhancement / New</u>						
Operating Budget Impact: Additional sewer lines will require regular O&M, however, this extension will provide service to many new customers which increases the rate base.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 58.1 and was ranked 7th amongst Wastewater projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			100,000					\$ 100,000
Land Acquisition								\$ -
Construction			810,000					\$ 810,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 910,000	\$ -	\$ -	\$ -	\$ -	\$ 910,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Extension Fund			910,000					\$ 910,000
Water Revenue(s)								\$ -
MDT Safety Grant								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 910,000	\$ -	\$ -	\$ -	\$ -	\$ 910,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Utilities</u>		Project Title: <u>Wastewater - Highway 3 Sanitary Sewer</u>						
Project Description/Location: This project will construct a new sewer from Rod and Gun Club Road East along Highway 3 to AJ Way (4500 Feet).								
Justification: This project will construct a pressure-sewer or gravity sewer along Highway 3 generally east from the intersection of Highway 3 and Rod and Gun Club Road to serve development north of Highway 3. This sewer will run east to AJ Way.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: Additional sewer lines will require regular O&M.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 56.8 and was ranked 8th amongst Wastewater projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			200,000					\$ 200,000
Land Acquisition								\$ -
Construction				1,500,000				\$ 1,500,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 200,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,700,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Extension Fund			200,000	1,500,000				\$ 1,700,000
Water Revenue(s)								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 200,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,700,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Utilities</u>		Project Title: <u>Wastewater - Hydrogen Sulfide Mitigation</u>						
Project Description/Location:								
This project will fund the construction of buildings and upgrades needed to mitigate Hydrogen Sulfide (H2S) in the system.								
Justification:								
A preliminary study was conducted and it was determined that there are two locations where the potential of outgassing exists and odor control will be beneficial. A pilot study was conducted in FY21. This project was originally slated for FY24 but it was deferred to wait for the results of the H2S project in Briarwood.								
CIP Status - SELECT from LIST		Project Type - SELECT from LIST						
<u>New Project OR Modify Existing</u>		<u>Renewal/Replacement OR Enhancement/New</u>						
Modify Existing		Enhancement / New						
Operating Budget Impact:								
Additional chemicals in the amount of \$50,000 will be required however, corrosion of pipes in the system will be reduced which will decrease O&M costs for repairs.								
Comments:								
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 87.2 and was ranked 3rd amongst Wastewater projects.								

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		520,000						\$ 520,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 520,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)		520,000						\$ 520,000
Water Revenue(s)								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 520,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Utilities</u>		Project Title: <u>Wastewater - Monad Sewer Extension</u>						
Project Description/Location: This project will reconstruct the existing 12- and 18-inch sewer main in Monad Road between Shiloh Road and 32nd St West. A 30-inch sanitary sewer main was recently installed upstream of this main, west of Shiloh Road.								
Justification: The Shiloh Lift Station is nearing capacity with continued growth on the west end of Billings. Rather than expanding the lift station, the 2021 Wastewater Master Plan Update recommended the construction of a large sewer main from west of Monad and Shiloh to the intersection of King and 48th St, allowing for gravity flow along Monad and west on King Avenue. The existing sewer main in Monad Road east of Shiloh is undersized for this added contributing area. The reconstructed main in Monad Road will need to accommodate flows from the upstream 30-inch main as well as the existing flows routed to the sanitary sewer main. The replacement of the 12- and 18-inch mains will be triggered by upstream development.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: Additional sewer lines will require regular O&M, however, this extension will provide service to many new customers which increases the rate base.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 71.2 and was ranked 5th amongst Wastewater projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		530,000						\$ 530,000
Land Acquisition								\$ -
Construction			4,800,000					\$ 4,800,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 530,000	\$ 4,800,000	\$ -	\$ -	\$ -	\$ -	\$ 5,330,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)		530,000	4,800,000					\$ 5,330,000
Water Revenue(s)								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 530,000	\$ 4,800,000	\$ -	\$ -	\$ -	\$ -	\$ 5,330,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>Utilities</u>		Project Title: <u>Wastewater Compensation Agreements</u>	
Project Description/Location:			
This is an on-going program to fund compensation agreements with private developers for oversizing sewer mains and other City authorized costs.			
Justification:			
Per the City's rules and regulations for sanitary sewer service, the city will pay for oversizing of sewer mains when they are extended by developers. Without these funds, the lines installed by developers would not be large enough to serve areas beyond each development and the wastewater system would not function properly.			
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New	
Operating Budget Impact: Additional sewer lines will require regular O&M however, by installing larger lines initially, fewer lines will be needed in the long run.		<u>COMPENSATION AGREEMENT</u> THIS AGREEMENT entered into this _____ day of _____, 20____ between THE CITY OF BILLINGS, Billings, Montana, hereinafter referred to as the "CITY", and _____ of _____ hereinafter referred to as "DEVELOPER". WITNESSETH WHEREAS, the CITY'S Water/Wastewater Extension Policy outlines the procedure and criteria the CITY uses in approving extensions of the public water and wastewater systems; and WHEREAS, the CITY'S Utilities Fees Practice outlines how the CITY participates in construction of various water and wastewater facilities and applies water and wastewater construction fees and system development fees to developments; and WHEREAS, no person, developer, customer or applicant shall acquire any vested rights under the terms and provisions of this agreement; and WHEREAS, DEVELOPER has agreed to extend or replace water and/or wastewater facilities for the purpose	
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. This project is not included in the CIP prioritization tool because Water and Wastewater Rules and Regulations require the annual funding of compensation agreements.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Total Project Cost	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ 1,500,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Water Revenue(s)								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ 1,500,000

Department: Public Works		FY27 - FY31 CIP							
Project Category: Utilities		Project Title: Water - 48th St Transmission Line Phases I-III							
Project Description/Location: The project constructs a water transmission main from King Avenue to Grand Avenue completing a main trunk in water service zone 3. The water main would be constructed in phases, with likely phases occurring from Central Avenue to Grand Avenue via 44th Street West, from King Avenue to Monad Road via 48th Street West, and from Monad Road to Central Avenue via 48th Street West. Each construction phase would loop and provide redundancy for the local area.									
Justification: This is needed to serve new growth and loop water lines on the west end of Billings. Water system looping is a common practice that improves water quality and system redundancy. This project is generally shown and recommended in the 2023 Water Master Plan. By connecting this water main, a second major trunk line parallel to Shiloh Road is completed that provides redundancy in the case of main breaks and major looping to the area. Looping improves water quality, provide two ways to serve water in case of main breaks, improves pressures in Zone 3, and improves available fire flow. Each construction phase would loop and provide redundancy for the local area.									
CIP Status - SELECT from LIST New Project OR Modify Existing New Project		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Renewal/Replacement							
Operating Budget Impact: Additional water lines will require regular O&M, however, this extension will provide service to new customers which increases the rate base.									
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 73.6 and was ranked 3rd amongst Water projects.									
Estimated Project Cost(s)		Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering			1,000,000						\$ 1,000,000
Land Acquisition									\$ -
Construction			4,500,000	3,750,000			3,200,000		\$ 11,450,000
Equipment									\$ -
Other									\$ -
Total Project Cost		\$ -	\$ 5,500,000	\$ 3,750,000	\$ -	\$ -	\$ 3,200,000	\$ -	\$ 12,450,000
Project Funding		Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)									\$ -
Water Revenue(s)			5,500,000	3,750,000			3,200,000		\$ 12,450,000
Developer Contributions - PW's Gas Tax									\$ -
									\$ -
									\$ -
									\$ -
									\$ -
Total Project Funding		\$ -	\$ 5,500,000	\$ 3,750,000	\$ -	\$ -	\$ 3,200,000	\$ -	\$ 12,450,000

Department: Public Works		FY27 - FY31 CIP						
Project Category: Utilities		Project Title: Water - Annual Line Extensions						
Project Description/Location: This project will fund developer-driven extensions as developments occur in previously unserved areas.								
Justification: This allows the city to get ahead of development and ensure developments included in the annexation area develop in the city rather than the county. Costs are expected to be paid back over time. Thus, after sufficient "seed money" is collected, the fund can act as a revolving fund for water extensions.								
CIP Status - SELECT from LIST New Project OR Modify Existing Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Enhancement / New						
Operating Budget Impact: Additional sewer lines will require regular O&M, however, these extensions will provide service to new customers which increases the rate base.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 54.5 and was ranked 11th amongst Water projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		400,000	1,000,000	1,000,000	600,000			\$ 3,000,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 400,000	\$ 1,000,000	\$ 1,000,000	\$ 600,000	\$ -	\$ -	\$ 3,000,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)								\$ -
Water Revenue(s)		400,000	1,000,000	1,000,000	600,000			\$ 3,000,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 400,000	\$ 1,000,000	\$ 1,000,000	\$ 600,000	\$ -	\$ -	\$ 3,000,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>Utilities</u>		Project Title: <u>Water - Annual Main Replacements</u>	
Project Description/Location:			
This is an annual program for the replacement of water mains throughout the City. Generally, water main replacements are prioritized based on break history and age. Projects are also prioritized and completed ahead of pavement preservation projects. The anticipated prioritized projects include the following areas: North 24th Street from Montana Avenue to 2nd Avenue North, North 23rd Street from Montana to 2nd Avenue North, Avenues C-D-E from 10th Street West to 13th Street West, 11th Street from Grand Avenue to Avenue C, Monad Road from Daniaels Street to Plainview Drive, Broadwater Avenue from Division to 11th Street West, North 18th Street from 4th Avenue to 6th Avenue North, 6th Avenue North from North 18th to North 13th, North 13th from 6th Avenue North to 4th Avenue North, Byrd Street from Kratz Lane to Jackson Street, Jefferson Street from Orrel Drive to Kratz Lane, Kratz Lane and Orrel Drive east of Jackson Street, Monroe Street from Orrel Drive to Kratz Lane, Virginia Lane from Grand Avenue to Rimrock Road.			
Justification:			
The City's water infrastructure is aging and in need of replacement. Annual projects to replace areas of greatest need help to reduce leaks and failures and maintain reliable service to customers.			
CIP Status - SELECT from LIST		Project Type - SELECT from LIST	
<u>New Project OR Modify Existing</u> Modify Existing		<u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement	
Operating Budget Impact:			
Reduced O&M due to reduced leaks and failures.			
Comments:			
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 85.8 and was ranked 1st amongst Water projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering		1,380,000	1,520,000	1,680,000	1,840,000	2,020,000		\$ 8,440,000
Land Acquisition								\$ -
Construction		5,520,000	6,080,000	6,720,000	7,360,000	8,080,000		\$ 33,760,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 6,900,000	\$ 7,600,000	\$ 8,400,000	\$ 9,200,000	\$ 10,100,000	\$ -	\$ 42,200,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)								\$ -
Water Revenue(s)		6,900,000	7,600,000	8,400,000	9,200,000	10,100,000		\$ 42,200,000
Developer Contributions - PW's Gas Tax								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 6,900,000	\$ 7,600,000	\$ 8,400,000	\$ 9,200,000	\$ 10,100,000	\$ -	\$ 42,200,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Utilities</u>		Project Title: <u>Water - Annual Treatment Plant Electrical Improvements</u>						
Project Description/Location: This is a project to fund various electrical and automation upgrade projects at the Water Treatment Plant and pumping stations.								
Justification: Electrical upgrade projects are common in the water system due to the obsolescence of automation systems and replacements of electrical equipment at the Water Treatment Plant (WTP) and pumping stations. In FY27, transformers T5, T6, and T7A will be replaced.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Renewal/Replacement						
Operating Budget Impact: New electrical equipment typically results in lower electrical costs as the equipment is more efficient. Also, new equipment requires fewer repairs.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 79.5 and was ranked 2nd amongst Water projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction		500,000	315,000	325,000	250,000	300,000		\$ 1,690,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ 500,000	\$ 315,000	\$ 325,000	\$ 250,000	\$ 300,000	\$ -	\$ 1,690,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)								\$ -
Water Revenue(s)		500,000	315,000	325,000	250,000	300,000		\$ 1,690,000
Developer Contributions - PW's Gas Tax								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 500,000	\$ 315,000	\$ 325,000	\$ 250,000	\$ 300,000	\$ -	\$ 1,690,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>Utilities</u>		Project Title: <u>Water - Fox Reservoir #1 Replacement</u>	
Project Description/Location:			
This project will replace the existing reservoir.			
Justification:			
The existing steel reservoir was constructed in 1982. The interior paint has reached the end of its lifecycle and is required to be recoated. Rather than recoat the reservoir, the life cycle costs are less to replace the reservoir with a concrete reservoir. Failure to complete this project will require that the existing reservoir be recoated and long-term increase in costs.			
CIP Status - SELECT from LIST		Project Type - SELECT from LIST	
New Project OR Modify Existing Modify Existing		Renewal/Replacement OR Enhancement/New Renewal/Replacement	
Operating Budget Impact:			
Long-term O&M will be reduced.			
Comments:			
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 52.8 and was ranked 12th amongst Water projects.			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering						500,000		\$ 500,000
Land Acquisition								\$ -
Construction							4,220,000	\$ 4,220,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 4,220,000	\$ 4,720,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)								\$ -
Water Revenue(s)						500,000	4,220,000	\$ 4,720,000
Developer Contributions - PW's Gas Tax								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 4,220,000	\$ 4,720,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Utilities</u>		Project Title: <u>Water - Grand Avenue Water Line Extension - 60th to 62nd</u>						
Project Description/Location: This project will extend the water main on Grand Avenue from 60th Street West to 62nd Street West (1000ft).								
Justification: This extension is necessary to support the growing community. The project needs to be completed with the Grand Avenue road project.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> Modify Existing		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: Additional water lines will require regular O&M, however, this extension will provide service to many new customers which increases the rate base.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 56.8 and was ranked 10th amongst Water projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction			720,000					\$ 720,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ 720,000	\$ -	\$ -	\$ -	\$ -	\$ 720,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)								\$ -
Water Extension Fund			720,000					\$ 720,000
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ 720,000	\$ -	\$ -	\$ -	\$ -	\$ 720,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Utilities</u>		Project Title: <u>Water - High Service Pump Station Meter Upgrade</u>						
Project Description/Location: This project will replace two (2) 36" water meters in High Service Pump Station at the Water Treatment Plant.								
Justification: High Service Pump Station is the final pump station at the Water Treatment Plant. It pushes water through four (4) pipelines that deliver water all around the City. Each pipeline has a meter. Two (2) of the meters have been replaced with the other two (2) still in need of replacement. These meters are relied upon to conduct water audits to minimize water loss in the system.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> New Project		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: New metering equipment requires less maintenance and fewer calibrations.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 60.2 and was ranked 8th amongst Water projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction						200,000		\$ 200,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)								\$ -
Water Revenue(s)						200,000		\$ 200,000
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Utilities</u>		Project Title: <u>Water - Skyway Drive Waterline Loop</u>						
Project Description/Location: This project will construct approximately 5000 ft of waterline in Zone 4N. A pressure-reducing valve is required to reduce pressure to Zone 3E.								
Justification: This is needed to serve new growth and loop water lines from Alkali Cr to Wicks Ln. Water system looping is a common practice that improves water quality and system redundancy.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u>		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New Enhancement / New</u>						
Operating Budget Impact: Additional water lines will require regular O&M, however, this extension will provide service to new customers which increases the rate base.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 65.2 and was ranked 5th amongst Water projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering					300,000			\$ 300,000
Land Acquisition								\$ -
Construction						2,900,000		\$ 2,900,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 2,900,000	\$ -	\$ 3,200,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)								\$ -
Water Revenue(s)					300,000	2,900,000		\$ 3,200,000
Developer Contributions - PW's Gas Tax								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 2,900,000	\$ -	\$ 3,200,000

Department: <u>Public Works</u>		FY27 - FY31 CIP	
Project Category: <u>Utilities</u>		Project Title: <u>Water - South 32nd St W/I-90/S Frontage Loop</u>	
Project Description/Location: This will fund the construction of a water main that will loop the water system on the southwest portion of the City.			
Justification: Water system looping is a common practice that improves water quality and system redundancy. This project will loop the water system on South 32nd St W to I-90.			
CIP Status - SELECT from LIST New Project OR Modify Existing Modify Existing		Project Type - SELECT from LIST Renewal/Replacement OR Enhancement/New Renewal/Replacement	
Operating Budget Impact: The additional water line will require regular O&M.			
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 64.6 and was ranked 6th amongst Water projects.			
			

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering				325,000				\$ 325,000
Land Acquisition								\$ -
Construction					3,100,000			\$ 3,100,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ 325,000	\$ 3,100,000	\$ -	\$ -	\$ 3,425,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)								\$ -
Water Revenue(s)				325,000	3,100,000			\$ 3,425,000
Developer Contributions - PW's Gas Tax								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ 325,000	\$ 3,100,000	\$ -	\$ -	\$ 3,425,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Utilities</u>		Project Title: <u>Water - Storage Improvements (Zone 1)</u>						
Project Description/Location: This project will construct an additional water tank in Pressure Zone #1 which serves the downtown area.								
Justification: Pressure Zone #1 serves the downtown area which includes critical facilities such as hospitals and healthcare facilities. Currently, Pressure Zone #1 is deficient in water storage per the Water Master Plan. Storage is needed to address fire, operational, and other emergency needs. This project will add a 3 million gallon storage tank to Pressure Zone #1. The Water Master Plan recommended an alternative of constructing a tank on the north side of Swords Park with a water main that connects the tank to Walter Pump Station.								
CIP Status - SELECT from LIST <u>New Project OR Modify Existing</u> 0		Project Type - SELECT from LIST <u>Renewal/Replacement OR Enhancement/New</u> Enhancement / New						
Operating Budget Impact: There is additional O&M associated with a storage tank but it is minor for a newly constructed reservoir.								
Comments: Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 64.6 and was ranked 6th amongst Water projects.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering	686,000	500,000						\$ 1,186,000
Land Acquisition								\$ -
Construction		6,700,000						\$ 6,700,000
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ 686,000	\$ 7,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,886,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)								\$ -
Water Revenue(s)	686,000	7,200,000						\$ 7,886,000
Developer Contributions - PW's Gas Tax								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ 686,000	\$ 7,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,886,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Utilities</u>		Project Title: <u>Water - Treatment Plant 750 kW Solar PV Generation</u>						
Project Description/Location:								
This project will install a 750kW photovoltaic power system at the existing water treatment plant. Electrical switchgear will be added to connect to the water treatment plant electrical switchgear.								
Justification:								
The water treatment plant has the largest electrical demand in the City of Billings, accounting for more than \$1,800,000 annually. A portion of that cost can be offset by installing a solar photovoltaic system. A study done in 2023 by NREL recommended installing a 750kW system. Other communities, such as Missoula have pursued power purchase agreements where the system is owned, operated, and maintained by a separate entity and the power is purchased from the separate entity. This option can be pursued in lieu of City ownership.								
CIP Status - SELECT from LIST		Project Type - SELECT from LIST						
<u>New Project OR Modify Existing</u>		<u>Renewal/Replacement OR Enhancement/New</u>						
0		Enhancement / New						
Operating Budget Impact:								
The PV power system is expected to save approximately \$100,000 annually on the water treatment plant power bill. Additional maintenance of electrical equipment and switchgear will be required.								
Comments:								
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 63 and was ranked 7th amongst Water projects.								
								

Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering					100,000			\$ 100,000
Land Acquisition					910,000			\$ 910,000
Construction								\$ -
Equipment								\$ -
Other								\$ -
Total Project Cost	\$ -	\$ -	\$ -	\$ -	\$ 1,010,000	\$ -	\$ -	\$ 1,010,000

Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)								\$ -
Water Revenue(s)					1,010,000			\$ 1,010,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ -	\$ -	\$ -	\$ 1,010,000	\$ -	\$ -	\$ 1,010,000

Department: <u>Public Works</u>		FY27 - FY31 CIP							
Project Category: <u>Utilities</u>		Project Title: <u>Water - Zone 6 Storage and Looping Improvements</u>							
Project Description/Location:									
This project will construct an additional water tank and water line in Pressure Zone #6 which serves the area on top of rims including a portion of Skyway Drive.									
Justification:									
Pressure Zone #6 serves the area on top of the rims west of the airport and also includes Rehberg Ranch Subdivision. Currently, Pressure Zone #6 is a closed pressure zone (has no storage) and relies on the limited water storage in Pressure Zone #5 (0.1 million gallons). Storage is needed to address fire, operational, and other emergency needs. This project will add a 1 million gallon storage tank to Pressure Zone #6. This project will also address the lack of a redundant water main to the top of the rims, including the airport, by providing pumps and a pipeline from Ironwood Tank to the new Zone #6 tank. The Water Master Plan recommended acquiring land and easement near Indian Cliffs Subdivision or along Highway 3. The water main would connect to the existing system near the intersection of Highway 3 and Zimmerman Tr. This will also benefit the airport water system by providing a redundant way to fill the Logan Tank (Zone #5) and will delay or eliminate the need for a water line connection from Alkali Creek.									
CIP Status - SELECT from LIST		Project Type - SELECT from LIST							
<u>New Project OR Modify Existing</u>		<u>Renewal/Replacement OR Enhancement/New</u>							
		<u>Enhancement / New</u>							
Operating Budget Impact:									
There are minor O&M costs associated with a new reservoir. While the additional water line will require O&M, it eliminates the need for another water line which reduces potential additional costs.									
Comments:									
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. The CIP prioritization tool and strategy are based on advanced asset management strategies to provide a rigorous and defensible decision-making process that enables staff to balance the costs of assets with acceptable levels of risk, while continuously delivering established levels of services. Public Works projects are evaluated and scored against capital project objectives including safety (public and staff), compliance with regulations, maintaining current service levels, improving service levels, serving new growth, promoting efficiency, and protecting the environment. This project has a MODA score of 59.6 and was ranked 9th amongst Water projects.									
									
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost	
Planning, Design, & Engineering			1,100,000					\$	1,100,000
Land Acquisition								\$	-
Construction				10,400,000				\$	10,400,000
Equipment								\$	-
Other								\$	-
Total Project Cost	\$ -	\$ -	\$ 1,100,000	\$ 10,400,000	\$ -	\$ -	\$ -	\$	11,500,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost	
Wastewater Revenue(s)								\$	-
Water Revenue(s)			1,100,000	10,400,000				\$	11,500,000
Developer Contributions - PW's Gas Tax								\$	-
								\$	-
								\$	-
								\$	-
Total Project Funding	\$ -	\$ -	\$ 1,100,000	\$ 10,400,000	\$ -	\$ -	\$ -	\$	11,500,000

Department: <u>Public Works</u>		FY27 - FY31 CIP						
Project Category: <u>Utilities</u>		Project Title: <u>Water Compensation Agreements</u>						
Project Description/Location:								
This is an on-going program to fund compensation agreements with private developers for oversizing water mains and other City authorized costs.								
Justification:								
Per the City's rules and regulations for water service, the city will pay for oversizing of water mains when they are extended by developers. Without these funds, the lines installed by developers would not be large enough to serve areas beyond each development and the systems would not function properly.								
CIP Status - SELECT from LIST		Project Type - SELECT from LIST		<u>COMPENSATION AGREEMENT</u> THIS AGREEMENT entered into this _____ day of _____, 20____ between THE CITY OF BILLINGS, Billings, Montana, hereinafter referred to as the "CITY", and _____ of _____ hereinafter referred to as "DEVELOPER" WITNESSETH WHEREAS, the CITY'S Water/Wastewater Extension Policy outlines the procedure and criteria the CITY uses in approving extensions of the public water and wastewater systems; and WHEREAS, the CITY'S Utilities Fees Practice outlines how the CITY participates in construction of various water and wastewater facilities and applies water and wastewater construction fees and system development fees to developments; and WHEREAS, no person, developer, customer or applicant shall acquire any vested rights under the terms and provisions of this agreement; and WHEREAS, DEVELOPER has agreed to extend or replace water and/or wastewater facilities for the purpose				
New Project OR Modify Existing		Renewal/Replacement OR Enhancement/New						
Modify Existing		Renewal/Replacement						
Operating Budget Impact:								
Additional water lines will require regular O&M however, by installing larger lines initially, fewer lines will be needed in the long run.								
Comments:								
Public Works utilizes a Multi-Objective Decision Analysis (MODA) approach to prioritization and CIP development. This project is not included in the CIP prioritization tool because Water and Wastewater Rules and Regulations require the annual funding of compensation agreements.								
Estimated Project Cost(s)	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Planning, Design, & Engineering								\$ -
Land Acquisition								\$ -
Construction								\$ -
Equipment								\$ -
Other		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Total Project Cost	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ 1,500,000
Project Funding	Prior Years	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Future	Total Cost
Wastewater Revenue(s)								\$ -
Water Revenue(s)		300,000	300,000	300,000	300,000	300,000		\$ 1,500,000
Developer Contributions - PW's Gas Tax								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
Total Project Funding	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ 1,500,000

The proposed Capital Improvement Plan (CIP) is built on the crucial assumption that various utility and maintenance rates will increase significantly over the next few fiscal years to sustain new capital projects and cover expected inflationary costs. Consequently, the CIP is contingent on the implementation of the proposed scheduled rate adjustments, as a failure to realize these future increases, specifically implementing a zero percent growth scenario in future budgets, would necessitate a significant revision of the proposed capital scope. The following approximate projected rate adjustments are required to fund this proposed CIP, ensuring its viability over the long term:

- **Street Maintenance District 2 Assessments:** 7% increase in FY27, followed by 6% annually from FY28 through FY31.
- **Storm Fees:** 13% annually from FY27 to FY30, dropping to 9% in FY31 (per the storm utility plan).
- **Solid Waste:** Consistent 7% annual increase for both collection (primarily due to the ERP) and landfill fees.
- **Water:** FY27 rates are set; 7.5% increase in FY28, followed by 6.5% annually from FY29 through FY31.
- **Wastewater:** FY27 rates are set; 5% increase in FY28, followed by 3% annually from FY29 through FY31.

Future CIP Projects

The list below, by department, are the future CIP projects that have been identified as needs. These are either outside of the current 5-year CIP or have no identified funding source.

FUTURE CIP PROJECTS LIST	
Library	
Project Title	Estimated Costs
Branch Library	14,000,000
Aviation	
Project Title	Estimated Costs
Northside Ramp Expansion	2,500,000
Terminal Parking Garage- Phase II	50,000,000
Operations/ARFF Building (New)	25,000,000
IP 1-4 Hangar Removal	500,000
Customs FIS Facility	5,000,000
TWY D Extension	5,000,000
Runway 10R-28L Extension	23,000,000
Fuel Farm Expansion	6,000,000
Terminal Rehab	18,000,000
Transit	
Project Title	Estimated Costs
West End Transfer Center	5,000,000
Police	
Project Title	Estimated Costs
PD2 Expansion	1,000,000
Real Time Crime Center	2,000,000

FUTURE CIP PROJECTS LIST

Parks, Recreation, and Public Lands

Project Title	Estimated Costs
Annafeld Subdivision Playground Replacement	112,500
Centennial Event/Picnic Shelters & Athletic Courts	1,000,000
Centennial Park Playground	1,000,000
Cemetery Barrier Wall	1,000,000
Copper Ridge Playground Replacement	112,500
Cottonwood Park	900,000
Country Manor Playground Replacement	70,000
Francis Park Playground Replacement	100,000
Harvest Irrigation Replacement	1,000,000
Harvest Playground Replacement	70,000
Ironwood Playground Replacement	70,000
Kiwanis Playground Replacement	70,000
Olympic Irrigation Replacement	1,000,000
Olympic Playground Replacement	70,000
Rimrock West Playground Replacement	80,000
Unita Park Playground Replacement	100,000
Waldon Grove Park Playground Replacement	100,000
Walsh Park Playground Replacement	350,000
Yellowstone Family Park Playground Replacement	100,000

Wastewater

Project Title	Estimated Costs
IBL - Sewer Main (Hwy 3 headed south on IBL to sewer lagoons)	3,400,000
IBL - Sewer Main (Top of Skyway to Alkali Creek)	3,200,000
Rehberg Ranch Lift Station	1,880,000
IBL -Sewer Main (Alkali Creek to Skyway)	1,100,000
IBL - Sewer Main (Force Main to Top of Skyway)	900,000
Sahara Sands Lift Station Reconstruction	850,000
Gravity thickener sweep replacements	800,000
WRF Underground Sludge Line Replacement	500,000
WRF Underground Nonpotable Water Line Replacement	500,000
WRF Laboratory Improvements	400,000
Wastewater Treatment Plant Intercom	200,000

FUTURE CIP PROJECTS LIST

Solid Waste

Project Title	Estimated Costs
Future solid waste needs are being determined through studies and a master plan and will be included in the next CIP. Significant equipment needs are expected.	

Water

Project Title	Estimated Costs
Water Storage Improvements Zone 4	8,525,000
Staples Reservoir Replacement	7,000,000
Pipe Up Rims Replacement from Staples to Waldo	4,500,000
Water - Fox Reservoir #1 Replacement (FY32 Construction)	4,720,000
WTP Filter Anthracite Replacement	1,800,000
Existing WTP Intake 2/LSPS 2 Improvements	1,422,000
Cure in place pipe up rims at Staples	700,000
High Sierra Waterline Extension	600,000
Chapple Generator Replacement	400,000
Repaint Ironwood Reservoir	400,000
Water Tank Land Purchases for Zone 6, 4, and 3	300,000
PRS at Christensen Pump Station	180,000
Upgrade Zone transfer station at Staples Pump Station from Zone 3 to Zone 2	180,000
Ironwood tank chlorine issues	100,000
PRS at Ironwood Pump Station from Zone 6 to Zone 3	100,000
Convert upper Zone 1 to Zone 2	74,000
Move generator at Voelker Pump Station to Willett Pump Station	70,000
PRS at Ironwood Pump Station from Zone 6 to Zone 5W	50,000
Zone 4 Waterlines (Skyway Drive)	3,600,000
Zone 4N Reservoir (Skyway Drive)	2,900,000
Zone 5N waterlines (Skyway Drive)	3,100,000
Zone 5N pump station (Skyway Drive)	1,900,000
Zone 6 waterlines (Skyway Drive)	3,400,000

Transportation

Project Title	Estimated Costs
1st Avenue South - Minnesota	6,610,000
Pemberton Lane - BBWA to Lake Elmo	3,400,000
13th Street Road Diet (6th Ave N to 1st Ave N)	800,000
Central Ave - Shiloh to 48th	3,900,000
62nd St W - Rimrock to Western bluffs	1,400,000
36th - Broadwater to Central	2,860,000

FUTURE CIP PROJECTS LIST

Transportation continued

Project Title	Estimated Costs
Hawthorne - YRR to Wicks	3,640,000
Bitterroot Dr - Wicks to Mary	5,834,000
Governors/Constitution Secondary Access	385,000
Hesper - Shiloh to Gabel	no estimate available
S. 32nd - Gabel to Hesper	no estimate available
Rock removal above Zimmerman and 6th Ave	500,000
62nd and Bushwood - connecting YCC and Ironwood	500,000
YRR Bench to Bitterroot	no estimate available
21st Underpass Improvements	14,500,000
5th Ave Corridor	8,000,000
19th/20th/Monad intersection	5,000,000
Alkali Creek Widening - Senators to Skyway	9,270,000
6th Ave N Multiuse path	520,000
Bitterroot - YRR to Wicks	no estimate available
Hawthorne - Wicks to Barrett	no estimate available
W. Wicks - intersections and widening	no estimate available
Jackson Street - State to King Ave E	no estimate available
32nd Street West - future phases	25,000,000
Alkali Creek - STRS	467,000
Arrowhead - SRTS	130,000
Big Sky - SRTS	88,000
Broadwater - SRTS	165,000
Eagle Cliffs - SRTS	130,000
Meadowlark - SRTS	640,000
Newman - SRTS	515,000
Poly - RTS	600,000
Colton/Zimmerman Pedestrian Intersection Improvement (RRFB)	100,000
Fantan St	9,000
2nd St W	16,000
Simpson St/Moore Ln/Stone St	181,000
N 14th St	4,000
Marias Dr	4,000
32ND ST W	8,000
38TH ST W	32,000
Central Ave	308,000
Grand Ave	324,000
17h St West	33,000
6th Ave N	65,000

FUTURE CIP PROJECTS LIST

Transportation continued

Project Title	Estimated Costs
4th Ave N	130,000
27th St	114,000
Wicks Ln	130,000
King Ave/24th St	3,400,000
King Ave/20th St	3,400,000
Avenue E/Zimmerman Trail Traffic Signal	450,000
King E from Jackson to Sugar	no estimate available
Sugar Ave - King Ave E to State	no estimate available
Washington - King Ave to State	no estimate available
Riverside - King Ave to State	no estimate available
25th Street Bridge	5,455,000
Trail Connector from King Ave West to TransTech Center	700,000
Yellowjacket Trail	1,790,000
Alkali Creek Trail Connection	460,000
Downtown-Heights Trail Connection	720,000

Storm Sewer

Project Title	Estimated Costs
King Avenue Storm Drain	2,996,000
West Downtown Storm Drain Improvements (Grand Avenue & Others)	2,140,000
56th Street & Birely Drain Improvements	5,243,000
62nd Street to 58th Street Storm Drain & Birely Improvements	5,029,000
City-County Drain Unloader and New River Outfall	2,140,000
48th Street Storm Drain Main & Open Drain Improvements	5,350,000
Central Avenue - 56th to Shiloh	5,457,000
Yellowstone River Road to Two Moon Park	1,926,000
Lake Elmo Drive to Wicks Lane Storm	3,424,000
Annandale Pond Rehab	300,000
Cody Drive Wicks Lane to Covert Lane	3,123,000
19th Street Broadwater to Arnold Drain	1,605,000
Rimrock Road (Mid-Town) Storm Capacity Improvements	4,280,000
Stillwater Lane Groundwater Intercept	300,000
Babcock Blvd from Nutter Blvd to Sourdough Pond	2,461,000
Yegen Drain Unloader & New River Outfall	2,140,000
Grand Avenue (Mid-Town) Storm Drain Capacity Improvements	4,280,000
King Park Drainage Basin Improvements	1,926,000
State Avenue Storm Drain Cleaning	4,387,000
Suburban Ditch Crossing	250,000
Sierra Granda Storm Drain Extension	940,000
4th Ave North Drainage Improvements	370,000
Hesper Regional Pond Improvements	660,000

CIP Glossary



FY 2027 - 2031 CAPITAL IMPROVEMENT PLAN GLOSSARY

A

ADA

Americans with Disabilities Act.

AIP

Airport Improvement Program.

Airport FAA Grant

The Airport Improvement Program (AIP) provides grants to public agencies for the planning and development of public-use airports that are included in the National Plan of Integrated Airport Systems (NPIAS).

Airport Fund

Accounts for the Billings Logan International Airport operations and for all the resources received and used for acquisition and development of airport capital improvements and equipment.

Airport Improvement Program (AIP)

Federally funded grant program in which annual entitlements combined with local share dollars, are used to fund Federally approved airfield improvements and/or equipment purchases. Examples of AIP projects include taxiway/ runway overlays, airfield lighting, navigational equipment installation, airfield firefighting equipment, etc.

Airport User Fees

Fees assessed the end user of airport services and are typically used as a funding source for projects, improvements and maintenance of airport facilities.

Americans with Disabilities Act (ADA)

Federal law providing for a wide range of protection to individuals with disabilities ranging from prohibitions against discrimination in employment to specific requirements for modifications of public facilities and transportation systems.

Arterial Construction Fund

Accounts for construction and reconstruction of arterial streets throughout the City.

B

BARSAA

Bridge and Road Safety and Accountability Act

Baseball Field/ Stadium Donations (for Capital Fund)

Accounts for donations to fund future capital maintenance for the ball field and stadium.

Billings Metropolitan Transit

Public Transit System providing fixed-route and paratransit bus services to the City of Billings.

Billings Operations Center (BOC)

Facility that houses the Central Motor Pool, Solid Waste Division, Street-Traffic Division, Parks Maintenance Division, and the Police Department Roll-Call and Training location.

Billings Trailnet

A non-profit that supports urban trail systems by raising money to be used as fund matching for City funding and projects.

Bond

Debt instruments that require repayment of a specified principal amount on a certain date (maturity date) together with interest at a stated rate or according to a formula for determining the interest rate. For the purposes of the City of Billings we use the General Obligation, Revenue, Sidewalk and Curb District, Special Improvement District, and Tax Increment Bonds.

Bridge and Road Safety and Accountability Act

House Bill 473, known as the Bridge and Road Safety and Accountability Act (BaRSAA), provides for a graduated increase in motor fuel tax by fiscal year 2023 and is managed by the Montana Department of Transportation (MDT). Funds can be used to pay for the construction, reconstruction, maintenance, and repair of rural roads, city streets and alleys; and bridges.

BUILD Grant

Provided by the US Department of Transportation to invest in projects that promise to achieve national objectives related to road, rail, transit and port systems.

C

Capital Asset(s)

Assets of significant value and having a useful life of several years. Also called Fixed Assets.

Capital Improvement Plan (CIP)

The CIP provides a forecast of funds available for capital projects and identifies all planned capital improvement projects and their estimated costs over the five-year period.

Capital Expenditure

An outlay that results in or contributes to the acquisition or construction of a capital asset.

Capital Project

A capital project is a project that costs \$25,000 or more and results in a permanent addition to the City's asset through the acquisition of property, new construction, or rehabilitation of an existing facility to a like-new condition. Project costs can include the cost of land, engineering, architectural planning, and contract services needed to complete the project.

Capital Project Fund(s)

These account for the acquisition and construction of major capital facilities such as a fire station or stadium. Revenues may be from grants, taxes, bonds, donations, transfers from other funds or assessments. For the purposes of the City of Billings there are currently these funds in this fund type: Sidewalks and Curb District Fund, Special Improvement Districts (SID) Fund.

Capital Replacement Fund

Used strictly for the replacement of vehicles and major items of equipment. Reserves are accumulated in this fund through transfers from benefitting funds.

Category

Projects in the CIP are organized into groupings based on common criteria. Typically this will be under the Department heading and may reflect a Division, operational work-group or service type.

Cell Tower Revenue

Funds generated from the leasing of City owned property.

CFC

Customer Facility Charge.

Charges to City Departments

Internal service fees assessed between Departments.

CIP

Capital Improvement Plan (CIP)

CIP Status

An identifying status is used to indicate if a project is new or has already been approved and is now subject to a change. For the purpose of the City of Billings examples include Modify Existing and New Project status designations.

Contribution(s)

A revenue source that is not an assessment tax or service fee, these may come from entities such as Private, Contractor, and may be Matched or account for full funding of a project.

Customer Facility Charge

User fee charged by an airport operator for rental car use.

D

Department

Defined work group or operation center within the City hierarchy. For the purposes of the City of Billings examples would include Aviation & Transit, Fire, Police, and Public Works.

Developer Contributions

Monetary commitments used for improvements and infrastructure that are received as part of a development project such as a subdivision.

E

East Tax Increment District Fund

Accounts for revenues from property tax levies in the East Tax Increment District on increased taxable values. Amounts collected are used for the benefit of the tax district.

Enterprise Fund

Funds established to account for specific services funded directly by user fees and charges to users for services. These funds are intended to be self-supporting. For the purposes of the City of Billings, these funds include Airport, Parking, Solid Waste, Transit, Wastewater, Water funds.

Environmental Protection Agency (EPA)

An independent agency of the United States federal government responsible for environmental protection.

EPA

Environmental Protection Agency (EPA)

EPA Grant

Funds awarded by the EPA to other organizations to conduct environmental programs or projects.

F

FAA

Federal Aviation Administration

Facilities Charges for Services

Internal services charges related to Facilities Management and usually accounting for building maintenance.

Facilities Management Fund

An Internal Services Fund that provides operating and maintenance services to the City Hall and BOC buildings. Also provides project management, specifications, and/or advice to all City Departments.

Facilities Master Plan

Document that describes and organization's facilities, their purpose and future needs planning, including maintenance, reconstruction and acquisitions.

Federal Transit Administration (FTA)

An agency within the United States Department of Transportation (DOT) that provides financial and technical assistance to local public transit systems.

Fixed Asset(s)

Assets of significant value and having a useful life of several years. Also called Capital Assets.

FTA

Federal Transit Administration (FTA)

Fund

An existing collection of money.

Fund Type

For the purposes of the City of Billings, Montana, there are five (5) funding types that are utilized in relation to the CIP, examples include Capital Project, Enterprise, General, Internal Service, and Special Revenue.

Funding

The source of money being collected into a fund.

G

Gas Tax Fund

Accounts for revenues received from the State of Montana gasoline tax.

General Fund

Accounts for resources not otherwise required to be in another specified fund, either legally or by financial management practices. For the purposes of the City of Billings it is funded by property tax, licenses, permits, fees for service, fines and forfeitures, and state intergovernmental revenues.

Grant

A contribution by the State or Federal government, or another organization for a specific purpose, activity or facility. For the purposes of the City of Billings examples would include the Airport Cargo, Airport FAA, Build, EPA, NRDP/YRRP, Recreational Trails, Transit FTA, and Transportation Alternatives Grants.

H

I

IBL

Inner Belt Loop

Inner Belt Loop (IBL)

A planned route intended to better connect the West End of Billings with the Heights using Zimmerman Trail, Alkali Creek Road and Wicks Lane.

Internal Service Fund

Accounts for activities and services performed by a City Department for other organizational units within the City. For the purposes of the City of Billings an example would be the Facilities Management Fund.

J

Justification

An explanation of how a project addresses a specific issue or need.

K

L

M

MDT

Montana Department of Transportation

MET

Billings Metropolitan Transit.

Mill Levy

A special tax, assessment or service charge based on the taxable value of a property and used to support specified governmental activities.

Missing Sidewalk and Construction Program

Addresses sidewalk repair and construction needs on an on-going basis. Managed by the Engineering Division of Public Works.

N

Natural Resource Damage Program (NRDP)

Division of the Montana Department of Justice that seeks to recover damages to natural resources injured by the release of hazardous substances and to restore, rehabilitate, replace or acquire the equivalent of the injured natural resource.

NRDP

Natural Resource Damage Program.

NRDP/YRRP Grant

Grant partnership providing funds for projects related to the protection, restoration and development of natural resources.

O

Operating Budget Impact

An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

P

Park District 1 Fund

Accounts for the city-wide park assessment revenues and is used for maintenance and improvements of City parks.

Park Maintenance District Fund

Accounts for revenues from special assessment districts that support the maintenance of various, individual parks.

Parking Fund

Accounts for operations of the City Parking Division.

Parks Program Fund

Accounts for revenues and expenditures related to park acquisitions and improvements.

PAVER Program

Preventative asphalt maintenance program that addresses on-going needs of streets within the City of Billings, including overlaying, crack sealing and chip sealing. Managed by the Engineering Division of the Public Works Department.

Private Contribution

Funds provided to the City for use on specified projects from a privately owned entity or individual(s).

Project Funding

How a project is specifically financed, this may include one or various funds as a funding source.

Project Type

Designation that indicates if a project will be maintaining a current resource or adding a new or increased asset/ value. For the purposes of the City of Billings examples include types Renewal/ Replacement, or Enhancement/ New.

Public Safety Fund

Accounts for the Fire Department and Police Department operations, this includes the Animal Control Division.

Q

R

Recreational Trails Grant

Federally funded grant for the support of Montana recreational trails systems.

Recreational Trails Program

Administered by Montana State Parks and provides funds to develop and maintain recreational trails and related facilities throughout the state.

Revenue Source

Income produced by a given source. For the purposes of the City of Billings examples include charges to City Departments, Contributions, Debt, Grant, Special Assessments, State Revenue, Tax Revenue, User Fees and Charges that fund various projects and operations.

S

SID

Special Improvement District.

Sidewalk and Curb District Fund

Accounts for the payment of debt used for the construction of sidewalks and curbing throughout the City.

Solid Waste Fund

Accounts for the operations of the Solid Waste Division, including collection services and landfill operations.

South Tax Increment District Fund

Accounts for revenues from property tax levies in the South Tax Increment District on increased taxable values. Amounts collected are used for the benefit of the tax district.

Special Assessments

A levy imposed on certain properties to defray all or part of the cost for a specific improvement or service which primarily benefits the property being assessed. For the purposes of the City of Billings examples include Arterial, Park District 1, Storm, and Street Maintenance District assessments.

Special Improvement District

Districts established to accommodate special assessment needs to support improvements such as water, sanitation, storm drains and streets.

Special Improvement District (SID) Fund

Accounts for the funds generated from a Special Improvement District assessment.

Special Revenue Fund

Accounts for the proceeds of specific revenue sources (other than those for expendable trusts and major capital projects and enterprise activities) to finance specified activities as required by law or administrative regulation. For the purposes of the City of Billings examples of this fund type are Arterial Construction, Baseball Field/ Stadium Donations for Capital Fund, East Tax Increment District, Gas Tax, Park District 1, Park Program, Public Safety, South Tax Increment District, Storm, Trails, and Transportation Alternatives.

State Revenue

Funding from the State, this may be from taxes or other sources.

Storm Drain Assessment

Used to generate funding for the operation, maintenance and construction of the storm drain system.

Storm Fund

Accounts for the operation and maintenance of the storm drain system.

Stormwater Master Plan

Contains information on the condition of the City's stormwater management systems, streams and watersheds in addition to recommendations for improvements.

T

Tax Increment District

Areas within the City which have been identified by Resolution to be "blighted", this allows for special property tax treatment. Defined as an area with declining taxable value that requires redevelopment in the interest of public health and safety and citizen welfare. Tax revenue from construction and improvements in an assessed Tax District are then used for new construction and improvements for the same District

Tax Increment District Bond

Specially limited obligation bond payable from anticipated incremental increases in tax revenues, resulting from the redevelopment of a specified area.

Tax Increment District Fund

Accounts for funding from a Tax Increment District. For the purposes of the City of Billings examples include the South, East, and Tax Increment District Funds.

Tax Revenue

Revenues resulting from tax assessments and treated as income for specified projects or operations.

TIFD

Tax Increment District Fund

Trails Fund

Accounts for the maintenance and development of the multi-use trail system.

Transit FTA Grant

The Federal Transit Administration provided funding for local transit systems to support and expand their services.

Transit Fund

Accounts for the operations of the public transportation system.

Transportation Alternatives Program (TAP)

Managed by the US federal Highway Administration and provides funding for projects defined as transportation alternatives, such as pedestrian and bicycle projects, scenic and environmental projects, and historic preservation projects.

Transportation Alternatives Program Fund

Accounts for the maintenance and development of non-driver transportation projects.

U

User Fees and Charges

Service charges and fees assessed to the end user of a service.

V

W

Wastewater Fund

Accounts for the operations related to the wastewater systems and reclamation facility.

Water Fund

Accounts for the operations related to the water systems and treatment plant.

X

Y

Yellowstone River Recommended Practices (YRRP)

Yellowstone River Conservation District Council

YRRP

Yellowstone River Recommended Practices

Z

STATISTICAL INFORMATION

City of Billings - Statistical Information:

This section presents basic statistical information about the City of Billings over the past five years. It provides comparative information on various services the City performs for the community. It should be noted that the information is reported on an annual basis either by calendar year (CY) or by fiscal year (FY).

Activity	Report Period	2021	2022	2023	2024	2025
Demographic:						
Area in Square Miles	FY	44.5	44.7	45.2	45.5	45.7
Population**	CY	117,116	117,445	118,288	120,864	121,483
Per Capita Personal Income**	CY	56,649	56,698	60,984	63,939	68,898
Median Age**	CY	36.9	37.3	37.6	37.7	37.8
School Enrollment	FY	16,945	16,800	17,000	22,400	16,257
Infrastructure:						
Miles of Streets	CY	559.1	560.5	564.7	574.3	575.7
Miles of Alleys	CY	126.4	127.2	127.8	128.2	128.6
Miles of Highway/Interstate	CY	20	20	20	20	20
Street Light Maint. Dist.	FY	197	197	198	197	197
No. of Street Lights	FY	8,881	8,847	8,858	8,851	8,851
Miles of Storm Sewer	CY	279	283	288	290	292
No. of Fire Hydrants (per PUD)	FY	4,717	4,801	4,871	4,894	4,924
New Special Improvement Districts	CY	6	5	5	7	0
Fire Protection:						
No. of Stations	CY	7	7	7	8	8
No. of Firefighters/Officers/Dispatchers	FY	156.5	160.6	172.0	149.0	181.0
No. of Dispatched Calls	CY	18,365	17,803	19,625	17,795	17,425
No. of Fire Inspections	CY	729	857	1,026	453	297
Police Protection:						
No. of Stations	CY	1	1	1	1	1
No. of Police Officers	FY	154	157	160	167	163
No. of Dispatched Calls	CY	94,532	83,668	90,079	89,769	84,264
No. of Arrests	CY	11,538	11,035	9,939	14,505	13,110
No. of Traffic Violations	CY	17,871	20,519	17,367	20,106	15,796
No. of Traffic Accidents	CY	1,772	2,465	2,395	2,391	2,525
Animal Control:						
No. of Animals Processed	CY	3,431	5,521	4,790	7,723	6,508
No. of Licenses Issued	CY	4,305	4,427	4,722	4,630	3,124
No. of Citations Issued	CY	1,048	1,248	1,172	1,148	664
No. of Complaints Received	CY	5,398	5,286	6,125	6,078	5,880

** Figures are estimates

City of Billings - Statistical Information: Continued

Activity	Report Period	2021	2022	2023	2024	2025
Municipal Water:						
No. of Consumers	FY	32,948	33,197	32,683	33,159	33,358
Average Daily Consumption	FY	23.1	22.2	23.3	22.0	22.7
Maximum Daily Capacity (millions of gallons)	FY	60	60	50	65	60
Miles of Water Mains	FY	487	499	497	499	499
Municipal Wastewater:						
No. of Customers	FY	35,937	36,385	36,718	36,992	37,214
Average Daily Treatment	FY	18.9	20.6	18.7	19.1	20.2
Maximum Daily Capacity (millions of gallons)	FY	30	65	32	32	30
Miles of Sanitary Sewers	FY	513.0	518.6	524.4	528.0	531.0
Solid Waste:						
No. of Residential Customers	FY	33,182	33,637	33,871	34,160	34,365
No. of Commercial Customers	FY	2,641	2,667	2,691	2,740	3,522
Total Customers	FY	35,823	36,304	36,562	36,900	37,887
No. of Landfill Trips	FY	127,053	112,203	163,561	161,531	150,373
Building						
Residential Permits	CY	853	1,033	260	384	377
Remodel/Addition Permits	CY	284	491	458	640	
Commercial Permits	CY	534	361	78	101	52
Remodel/Addition Permits	CY	206	206	325	298	
Total Number Permits	CY	1,877	2,091	1,121	1,398	
New Residential Valuation	CY	\$ 148.5	\$ 149.3	\$ 89.4	\$ 175.3	
Remodel/Addition Valuation	CY	7.5	16.3	34.9	49.5	
New Commercial Valuation	CY	190.2	318.8	110.2	163.9	
Remodel/Addition Valuation	CY	34.9	55.4	82.5	77.7	
Total Permit Valuation		\$ 381.1	\$ 468.1	\$ 316.9	\$ 466.4	
Airport Activity:						
No. of Enplanements	CY	384,070	395,619	417,714	490,147	514,497
Tons of Freight Handled	CY	49,533	46,256	38,436	36,729	1,072
Tons of Mail Handled	CY	669	594	231	164	-
No. of Crash/Fire Responses	CY	154	147	191	160	194
Transit Activity:						
No. of Miles Traveled	FY	809,714	844,633	881,010	1,077,161	1,126,573
Ridership	FY	307,793	337,500	367,584	429,393	576,933
Wheel Chair Ridership	FY	13,844	12,996	12,858	11,808	11,422
Fleet Services:						
Preventive Maintenance Orders	FY	2,866	2,783	1,788	1,891	2,431
Other Repair Orders	FY	6,148	5,403	5,978	3,760	3,898
Total Repair Orders	FY	9,014	8,186	7,766	5,651	6,329
Maintenance Hours Charged	FY	6,554	6,379	18,193	18,580	20,003
Fuel Consumption (Gallons)	FY	800,617	808,243	861,293	946,464	1,011,378

City of Billings - Statistical Information

Activity	Report Period	2021	2022	2023	2024	2025
Municipal Cemetery:						
No. of Spaces Occupied	FY	25,437	25,535	25,606	25,673	
No. of Spaces Un-Occupied	FY	6,118	6,020	5,949	5,882	
Total Spaces	FY	31,555	31,555	31,555	31,555	
No. of Full Burials	FY	49	58	34	27	
No. of Cremation Burials	FY	72	78	83	73	
Total Burials	FY	121	136	117	100	
Municipal Parking Garages:						
No. of Parking Garages	FY	4	4	4	4	4
No. of Available Spaces	FY	1,868	1,868	1,868	1,868	
No. of Leased Spaces	FY	1,551	1,551	1,551	1,551	
No. of Shopper Spaces	FY	260	261	261	261	
No. of Other Spaces	FY	57	57	57	57	
On-Street Parking:						
No. of Parking Meters	FY	795	794	849	849	
Off-Street Parking Lots						
No. of Parking Lots	FY	3	3	3	3	
No. of Lot Meters (includes multi-space meter)	FY	43	43	43	43	
No. of Leased Lot Spaces	FY	29	29	29	29	
City Parks:						
Developed Acres	FY	1,232	1,255	1,257	1,268	1,268
Undeveloped Acres	FY	268	248	248	246	246
Natural Park Acres	FY	1,213	1,213	1,213	1,203	1,203
Total Park Acres	FY	2,713	2,716	2,718	2,717	2,717
City/County Library:						
No. of Volumes	FY	281,048	277,904	501,968	483,829	491,528
No. of Annual Circulations	FY	490,345	620,126	679,558	697,009	718,285
City Recreation:						
No. of Recreation Programs	FY	408	475	487	491	496
No. of Participants	FY	56,783	65,400	68,741	69,280	70,460
Legal /Judicial:						
Warrants Reviewed	FY	9,654	8,360	7,141	7,640	5,624
Appeals to Higher Court	FY	15	14	10	9	12
Financial Activity:						
Investment Rate of Return	FY	0.47%	0.29%	4.93%	3.63%	4.42%
No. of New Businesses	FY	891	819	906	916	
No. of Renewal Businesses	FY	5,183	5,149	5,107	5,007	
Total Businesses	FY	6,074	5,968	6,013	5,923	-

CITY OF BILLINGS, MONTANA
Top 20 Private Employers in Yellowstone County
(Unaudited)

	2024
Employer	<u>Number of Employees</u> ¹
Billings Clinic	1,000 or More
Intermountain Health	1,000 or More
Wal-Mart	1,000 or More
Albertsons Food & Drug	500-999
Cenex Harvest States	500-999
First Interstate Bank	500-999
SCL Medical Group	500-999
St John's United	500-999
United Parcel Service	500-999
Wells Fargo	500-999
Costco	250-499
FedEx	250-499
JP2 LLC	250-499
PAR Petroleum	250-499
Phillips 66 Company	250-499
Scheels	250-499
Sysco Food Service	250-499
Texas Roadhouse	250-499
Town Pump	250-499
Yellowstone Boys & Girls Ranch	250-499

Sources and other information:

Montana Department of Labor and Industry

Note: This list does not include governmental or railroad employers. Number of employees for each firm is not available.

CITY OF BILLINGS, MONTANA
Principal Property Taxpayers
June 30, 2025 and Ten Years Ago
(Unaudited)

Taxpayer	Tax Year 2024			Tax Year 2015		
	Taxable Value	Rank	Percentage of Total Taxable Value	Taxable Value	Rank	Percentage of Total Taxable Value
Northwestern Energy-T & D	\$ 17,423,151	1	#DIV/0!	\$ -		0.0%
Montana Dakota Utilities	5,145,716	2	#DIV/0!	2,847,155	2	395.3%
Charter Communications	2,987,684	3	#DIV/0!	3,443,997	1	478.2%
Phillips 66 Carrier LLC	1,693,325	4	#DIV/0!			
AT&T Mobility & Communications	1,234,204	5	#DIV/0!	1,414,445	4	196.4%
Yellowstone Pipeline LLC	1,191,914	6	#DIV/0!			
Verizon Wireless	1,079,990	7	#DIV/0!	1,012,625	5	140.6%
Par Rocky Mountain Midstream LLC	1,074,907	8	#DIV/0!	-		0.0%
BNSF Railway Co	1,043,694	9	#DIV/0!	-		0.0%
Lumen Technologies	808,351	10	#DIV/0!	-		0.0%
Wal-Mart/Sam's Real Estate	-		#DIV/0!	862,448	7	119.7%
Billings 401 LLC	-		#DIV/0!	615,851	9	85.5%
Scheels All Sports Inc	-		#DIV/0!	578,999	10	80.4%
Rimrock Owner LP	-		#DIV/0!	913,986	6	126.9%
Century Link LLC	-		#DIV/0!	2,437,834	3	338.5%
Sisters of Charity of Leavenworth	-		#DIV/0!	720,243	8	100.0%
Total	<u>\$ 33,682,936</u>		<u>#DIV/0!</u>	<u>\$ 14,847,583</u>		<u>2061.5%</u>
Total taxable value	\$ 286,298,171			\$ 192,045,981		

Source: City of Billings, Montana

GLOSSARY

GLOSSARY

Accrual Basis of Accounting

Accrual Basis of Accounting is the method of accounting under which revenues are recorded when earned and expenses that are recorded when goods and services are received (regardless of the timing of related cash flows).

Actual

Actual, as used in the fund summaries and department and division summaries within the budget document, represents the FY 18 and FY 19 results of operations.

AFT

AFT refers to Air Flotation Thickener.

Airport Improvement Program (AIP)

Airport Improvement Program (AIP) is a Federally funded grant program in which annual entitlements combined with local share dollars, are used to fund Federally approved airfield improvements and/or equipment purchases. Examples of AIP improvements and purchases include taxiway/runway overlays, airfield lighting projects, navigational equipment installations, airfield firefighting equipment, etc.

Appropriation

An Appropriation is expenditure authority with specific limitations as to the amount, purpose, and time established by formal action of a governing body such as the City Council for a specific use.

Arcview

Arcview is the software used with (GIS) Geographic Information Systems.

Assessed Market Valuation

The Assessed Market Valuation is the value set upon real estate or other property by a government as a basis for levying taxes.

AVL

Automatic Vehicle Locators enable 911 Center dispatchers to view on a map where each equipped fire truck is at the present moment.

Balanced Budget

A Balanced Budget is one in which expenditures equal revenues for the fiscal year.

Billings Operations Center (BOC)

The Billings Operations Center (BOC) is the facility that houses Central Motor Pool, Solid Waste Division, Street and Traffic Division, Parks Maintenance Operation, and the Police roll call and training facility.

BMP

BMP refers to Best Management Practices.

Bonds

Bonds are debt instruments that require repayment of a specified principal amount on a certain date (maturity date) together with interest at a stated rate or according to a formula for determining the interest rate.

Budget

A Budget is a financial plan for the control of government operations. A budget primarily focuses on available reserve, revenue, and expenditure estimates as the means of control.

Budget Document

The Budget Document is the official written statement/document which presents the approved budget to the legislative body.

Budget Message

The Budget Message is the opening section of the budget document which provides the City Council and the public with a general summary of the most important aspects of the current budget, changes from previous year and recommendations regarding the financial policy for the coming period.

BUFSA

Billings Urban Fire Service Area (BUFSA) was established when the rural fire service discontinued its business. These districts were formed to provide fire and emergency service to areas outside the city limits of Billings. These operations have been closed to the Public Safety Fund.

CAFR

The Comprehensive Annual Financial Report (CAFR) is the official annual financial report of the City encompassing all funds of the City. It includes an introductory section, management's discussion and analysis (MD&A), basic financial statements, required supplementary information other than MD&A, combining and individual fund statements, schedules, and a statistical section.

Capital Assets

Capital Assets are assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

Capital Improvement Plan (CIP)

The Capital Improvement Plan (CIP) represents all capital projects that are in excess of \$25,000 and that are planned for the next five fiscal (budget) years.

Capital Project Funds

Capital Project Funds account for the acquisition and construction of major capital facilities such as Fire Station #7 and the Ballfield/Stadium. Revenues may be from grants, taxes, bond issues, donations, transfers from other funds, and/or assessments.

Capital Replacement Fund

The Capital Replacement Fund is a fund used strictly for the replacement of vehicles and major items of equipment. Reserves are accumulated in this fund through transfers from benefiting funds.

Cash Reserves

Cash Reserves is the unobligated cash in each of the funds.

CDBG

The Community Development Block Grant (CDBG) Program is a federally funded program designed to develop viable urban communities by providing decent housing and a suitable living environment and by expanding economic opportunities primarily for persons of low and moderate incomes. Eligible projects must either benefit low or moderate-income individuals or result in the prevention or elimination of slums or blighted conditions. Programs typically funded include Housing Rehabilitation, Economic Development, Public Service Activities, and Neighborhood Improvement Projects carried out in the City's lower income neighborhoods.

Contingency

A Contingency is an appropriation of funds to cover unforeseen expenditures that may occur during the budget year.

CTEP

Community Transportation Enhancement Program (CTEP) is a federally funded program being used for Bike Trails.

DBID (Downtown Business Improvement District)

The Downtown Business Improvement District (DBID) is dedicated to improving the cleanliness, appearance, and perception of safety in Downtown Billings to further enhance and make Billings a vibrant destination for visitors, residents, owners, employees, and students. The BID is publicly-sanctioned, assessment financed, and property owner managed.

Debt Service Fund

The Debt Service Fund accounts for revenues and transfers for related principal and interest expenditures.

DEQ

The Department of Environmental Quality (DEQ) is the State agency charged with regulation of Montana Environmental Laws such as Air Quality and Water Quality.

Distinguished Budget Presentation Awards Program

The Distinguished Budget Presentation Awards Program is a voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Downtown Billings Association

The Downtown Billings Association (DBA) is a non-profit organization working with downtown promotions.

Downtown Billings Partnership

The Downtown Billings Partnership, Inc. (DBP) is comprised of the Billings Cultural Partners, the DBA, and downtown property owners. The DBP's purpose is to recommend to the City Council how to spend Tax Increment dollars to best move forward with the revitalization of the downtown area and the central business district.

DPARB

The Development Process Advisory Review Board (DPARB) is an advisory board that meets once a month to discuss issues related to development and the permit processes within and immediately around the City of Billings. They may hear appeals and make recommendations to the City Administrator.

EMS

EMS refers to Emergency Medical Services.

Encumbrance

An Encumbrance is a commitment of funds against an appropriation until such time as goods or services (related to an unperformed contract) are received by the City.

Enterprise Funds

Enterprise Funds account for businesslike activities supported primarily by user charges. Examples are the City Water and Wastewater Utilities, Parking garages, and Airport and Transit systems.

EPA

EPA refers to the Environmental Protection Agency.

Expenditures

The term, Expenditures, refers to the outflow of funds paid for an asset obtained or goods and services rendered.

FAR Part 107

Federal Aviation Regulation Part 107 (FAR Part 107) – Airport Security. This is the Federal Regulation that requires airports across America to establish and implement a security plan for their facilities. Part 107 was originally established to prevent hijackings and has been expanded to help airports protect against a number of national and international threats. Some of the specific requirements are the establishment of an airport police force, access control procedures and employee training.

FAR Part 139

Federal Aviation Regulation– Part 139 (Far Part 139) – Certification and Operations: Land Airports Serving Certain Air Carriers. This is the regulation that established all of the operational and safety standards that must be met to be a certified airport. An airport must maintain its certification to receive commercial airline service. Part 139 establishes the requirements and specifications for such things as runway widths, placement of lights, object free zones near and around runways, snow removal operations, aircraft rescue firefighting, driving on the airfield, painting of striping on pavement surfaces, etc.

FAR Part 150

Federal Aviation Regulation – Part 150 (Far Part 150) – Airport Noise Compatibility Programs. This is the Federal Regulation that required airports to put in place a plan to mitigate airport generated noise.

Fiscal Year (FY)

Fiscal Year (FY) is a twelve-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of Billings' fiscal year runs from July 1 through June 30.

Franchise Fees

Franchise Fees are paid by utility companies as rent for using public rights-of way.

FTA

The Federal Transit Administration (FTA) is the federal agency that administers the Federal funds used for local transit services and equipment.

FTE

Full-time equivalent (FTE) of one position is 2080 hours per year for all employees, except for suppression fire personnel whose annual compensation is based on 2272 hours per year.

Fund

A Fund is a fiscal and accounting entity with a self-balancing set of accounts.

Fund Balance

Fund Balance is the difference between revenues and expenditures. The beginning fund balance represents the residual funds brought forward from the previous year (ending balance).

GAAP

Uniform minimum standards for financial accounting and recording, encompassing the rules and procedures that define accepted accounting principles. The financial statements of the City of Billings have been prepared in conformity with General Accepted Accounting Principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial principles.

GASB 34

GASB 34 changes the presentation of governments' external financial statements. The objective of GASB 34 is to enhance the clarity and usefulness of government financial statements to the citizenry, oversight bodies, investors and creditors. Key aspects are: analysis of the government's financial performance for the year and its financial position at year-end. The City is required to report financial operations, net assets and prepare statements at the government-wide level. Governments will now be required to use a "net program cost" format for the government-wide statements instead of a traditional operating statement. The City will also be required to record certain infrastructure assets.

General Fund

The General Fund accounts for all resources not devoted to specific activities and include many City services such as Legal, Administration, Municipal Court, Finance and Parks and Recreation. Major revenue sources are real property taxes, Municipal Court fines, business licenses, charges for services, and miscellaneous.

General Obligation Bonds (G.O. Bonds)

General Obligation Bonds (G.O. Bonds) are bonds which are secured by the full faith and credit of the issuer.

GEO File

GEO File associates a location to an address and phone number. (Part of New World database.)

GIS

Global Information System (GIS) – the City of Billings is actively working on the development of a city wide GIS. The GIS will contain data layers that will consist of city infrastructure data, tax data, and various other pertinent city data. This information will be used for inventory purposes, compliance of GASB 34, and many other uses.

GPS

Global Positioning System (GPS) uses satellites to reference a map point. The point can be a sign, streetlight, water/sewer line, or various other city assets. The point contains data about the asset which is then included in the city GIS.

Grant

A Grant is a contribution by the State or Federal government or other organization for a specific purpose, activity, or facility.

HAWK

High-intensity Activated crossWalk is a crosswalk signal to stop traffic flow for pedestrians where there is not a traffic light.

Hi-C

Higher Classification arises when a fire employee is qualified to work above their current job description and / or pay grade.

IDDE

IDDE refers to Illicit Discharge Detection and Elimination.

Interfund Transfers

Interfund Transfers are amounts transferred from one fund to another within the City.

Internal Service Funds

Internal Service Funds account for the financing of services provided by one department to other departments of the City.

Intrafund Transfers

Intrafund Transfers are amounts transferred within the fund.

Levy

Levy – (Verb) To impose taxes, special assessments, or service charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments, and/or service charges imposed by a government.

MDT

Mobile Data Terminals are the computers in the fire trucks that allow the 911 Center to send information to the Fire personnel while they are responding to a call.

Mill

A Mill is the traditional unit of expressing property tax rates. One Mill equals one-thousandth (1/1000) of a dollar, or \$1 tax per \$1,000 of taxable valuation.

MLCT

MLCT is the Montana League of Cities and Towns.

MMIA

The Montana Municipal Insurance Authority (MMIA) is a self-insured pool made up of the participating cities and towns within the State of Montana. The MMIA makes available two coverages to each of the municipalities: the Workers Compensation Program and the General Liability Program. The City of Billings is a member of both programs.

Modified Accrual Basis of Accounting

Modified Accrual Basis of Accounting is an accounting method by which revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the fund liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences, claims, and judgments, are recorded only when payment is due.

MPDES

MPDES stands for Montana Pollution Discharge Elimination Process.

Non-departmental

General Fund expenditures that are not specifically allocable to an individual general fund department are termed Non-departmental. The largest such expenditures include transfers to the Public Safety Fund and property/liability insurance payments.

Ordinance

Ordinance – A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Park Maintenance Districts (PMD)

Park Maintenance Districts (PMD) are districts established in certain areas for the upkeep and maintenance of parks.

Permanent Fund

The Permanent Fund is used to account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the City's programs – that is, for the benefit of the government or its citizenry.

Personal Services

Personal Services are those costs related to employee compensation, including salaries, wages, and benefit costs.

Refunding

Refunding is the redemption of a bond with proceeds received from issuing lower-cost debt obligations ranking equal to, or superior to, the debt to be redeemed.

Reserve for Debt Service

A Reserve for Debt Service is an account used to segregate a portion of fund balance for Debt Service Funds.

Resolution

Resolution is a formal expression of opinion or intent voted by an official body such as the City Council.

Revenue

Revenue is the total income produced by a given source, such as business taxes, permits, fines and forfeitures, etc.

Revenue Book

The Revenue Book is the City prepared document that reports estimated tax, special assessment, and entitlement revenues each fiscal year. Each revenue estimate includes actual revenue history for 5 to 10 years, estimated revenue for the current budget year, and percentage changes.

Risk Management

Risk Management is an organized attempt to protect a government's assets against accidental loss in the most economical method.

SDF

System Development Fees (SDF) are one-time fees assessed against new water or wastewater customers as a way to recover a part of the cost of additional system capacity constructed for their use. The amount of the fees is based upon the size of the customer's water meter.

SID

Special Improvement Districts (SID) are districts established for specific improvements such as water, sanitary sewer, storm drain, and/or streets. These improvements are paid for by special assessments.

Special Assessment

A Special Assessment is a levy made against certain properties to defray part or all of the cost of a specific improvement or service primarily benefiting those properties.

Special Revenue Funds

Special Revenue Funds are funds earmarked for special activities as required by law or administrative regulation. Examples are City-County Library, Street/Gas tax, Tax Increment District, and the Community Development Grants.

Tax Increment Bond

Tax Increment Bond is a specially limited obligation bond payable from anticipated incremental increases in tax revenues, resulting from the redevelopment of an area. Tax revenue from construction and improvements in the Tax Increment District provides funding for new construction and improvements.

Tax Increment District(s)

Tax Increment Districts are areas within the City that the governing body has established by resolution as “blighted”; which allows for special property tax treatment. Blight is defined as an area declining in taxable value and that requires rehabilitation and redevelopment in the interest of the public health, safety, morals, or welfare of the citizens. Boundaries of the District are defined and tax revenue (based upon taxable value) is determined. This taxable value amount becomes the BASE value. Tax collections from the BASE continue to be distributed to the taxing entities. The taxable value in excess of the BASE (tax increment) is used to pay for incentives established to create tax value growth. After a period of time, the District sunsets and all tax collections are distributed to the taxing entities.

Taxable Valuation

The Taxable Valuation is the portion of the assessed value of a property that is taxable.

TBID

The Tourism Business Improvement District’s (TBID) purpose is to market the Billings region as a preferred travel destination. Visitors to lodging facilities are assessed a nightly fee to fund the District.

Transfers

Transfers are authorized exchanges of cash or other resources between funds.

Transmittal Letter

Transmittal Letter is a general discussion of the proposed budget as presented in writing by the Mayor to the Council. The message contains an explanation of the principal budget items and recommendations regarding the financial policy for the upcoming year.

VISTA

VISTA, or AmeriCorps VISTA, refers to Volunteers In Service To America.

Working Capital

Working Capital is net current assets. The balance can be identified as available for commitment on the short term (usually one year). Formula:

1. Add cash:
2. Add other current assets (known as receivables which can be expected to be available for expenditure in the short term): and,
3. Deduct current liabilities (payables which are expected to be paid in the short term).



CITY OF

Billings