



FISCAL YEAR 2027

COLUMBUS, GEORGIA
CONSOLIDATED GOVERNMENT
ADOPTED OPERATING BUDGET

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Columbus Consolidated Government has made every effort to ensure the accuracy and timeliness of the data included in this Operating Budget. However, this Operating Budget document has been internally prepared by the Financial Planning Department using data available from CCG financial systems and other sources. The data contained herein has neither been subjected to external audit nor the rigorous testing that would typically accompany such an audit, and therefore use of or reference to any information contained in this Operating Budget, or any of its accompanying documents, should be for **discussion purposes only**.

This Operating Budget documents the appropriation of the FY2027 Operating Budget that was adopted by legislative action by the Columbus Council, which enacted Ordinance(s) on *June 9, 2026*. While the Financial Planning Department is involved in the documentation of the Operating Budget, authority to legislatively appropriate funding for all departments, enterprise funds, agency affiliations, and/or component units of CCG rests solely with Columbus Council.

For information regarding CCG that has been audited, please refer to the ***Annual Comprehensive Financial Report (ACFR).*** For information regarding legislatively adopted funding, please refer to the Ordinances adopted by Columbus Council on *June 9, 2026.*

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Columbus Consolidated Government

Mayor and Council



B.H. "Skip" Henderson III
Mayor



Travis L. Chambers
District 10/At-Large



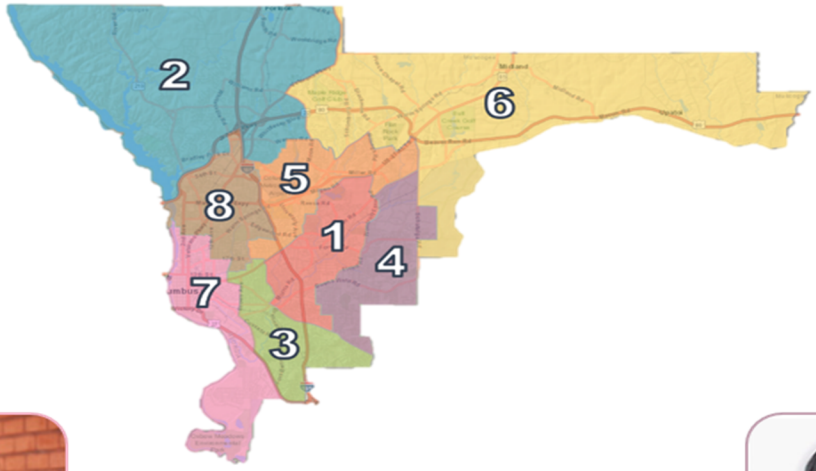
Simi Barnes
District 1



Cathy Cook
District 9/At-Large



Glenn Davis
District 2





R. Walker Garrett
District 8



Bruce Huff
District 3



Joanne Cogle
District 7



Toyia Tucker
District 4



Gary Allen
Mayor Pro-Tem
District 6



Charmaine Crabb
District 5

Tyson Begly
City Manager

Lisa Goodwin
Deputy City Manager

Pam Hodge
Deputy City Manager

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Columbus Consolidated Government

Georgia

For the Fiscal Year Beginning

July 1, 2025

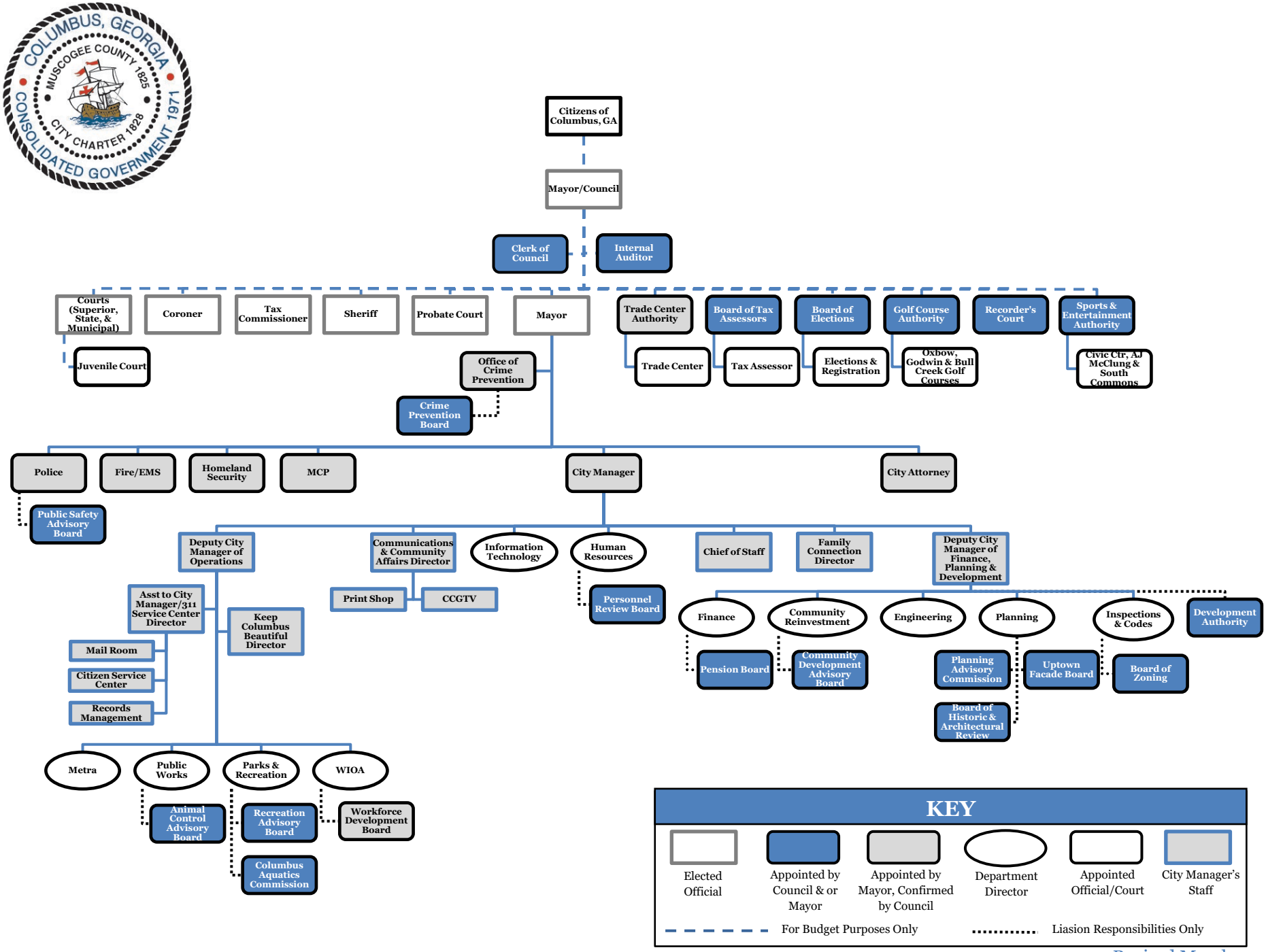


Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Columbus Consolidated Government, Georgia for its annual budget for the fiscal year beginning **July 1, 2025**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Columbus Consolidated Government Organizational Chart



Revised March 2026





Introduction

INCLUDED IN THIS SECTION:

- Mayor's Letter
- Deputy City Manager's Letter
- Welcome to Columbus
- Columbus Profile
- Vision for Columbus

A

COLUMBUS CONSOLIDATED GOVERNMENT

Georgia's First Consolidated Government

B.H. "SKIP" HENDERSON III
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July 1, 2026

In RE: Fiscal Year 2027 Adopted Budget

Dear Citizens of Columbus, Georgia and Councilors:

I. Preamble

There is no one-size-fits-all approach to leading an organization as intricate and diverse as this Consolidated Government. Every day, as leaders, we are faced with tough decisions that can usually be summarized into three simple questions; how much does it cost, how will it impact services, and how will it impact residents?. Year after year we are challenged with delivering a budget that is balanced but also one that addresses the priorities and concerns of our citizens, employees, and business community alike. In addition, we are forced to deal with new, and often unfunded, mandates stemming from legislation that originates at either the state or federal level while also grappling with the same local issues that have burdened our financial resources for many years. These issues include increased operational costs, essential service delivery, and competitive pay and benefit packages for our employees.

While this year reflects my final Adopted Budget, we have made significant progress addressing some of the concerns we have faced during my tenure to include consistent pay increases for employees, improved crime prevention and enforcement efforts, and growth in our tax base through economic development. We have also increased our efforts to proactively address blight by prioritizing additional funding to demolish abandoned properties and improving health outcomes for our vulnerable and underserved citizens by implementing mobile health based initiatives.

While there is much that has been accomplished over the past several years, there is more to be done. This budget lays the foundation for astute governance in the future while we continue to strive for innovation and progress as we move forward with the momentum we've built. This groundwork affords us the opportunity to balance growth with preservation as we find new ways to create a sustainable future for all of Columbus in the years ahead.

II. Introduction

Today, we present to you the Fiscal Year (FY) 2027 Adopted Budget for review and examination. The Mayor's Adopted Budget message is provided pursuant to the Columbus Consolidated Government (CCG) Charter, including specifically §7-401, and Georgia statutory law, which provide that the elected Chief Executive of the local governing authority, is to engage in initial budgetary policy making.

This Adopted Budget is a balanced budget and includes an estimate of unencumbered fund balance; an estimate of cash revenues; anticipated expenditures by each department, office, board, commission, and agency; approved capital outlays; data justification for expenditures; and other such information that will be necessary for Council's budget deliberations.[1]

III. FY2027 Budget Assumptions

The FY2027 Adopted Budget is balanced with $404,329,639 in revenues and expenses. This amount is up 2.46% from our FY2026 Adopted Budget of $394,618,281.

Our FY2027 revenues are comprised of $215,500,222 in General Fund revenue, which includes $50,225,000 in Local Option Sales Tax (LOST) funds, $50,225,000 in Other Local Option Sales Tax (OLOST) funds, and $116,480,548 in all other operating fund revenue. The property tax digest reflected an increase in FY2026, and we are anticipating another modest increase in the FY2027 property tax digest for real property. The millage rate approved by Council in FY2026 remains unchanged for this FY2027 Adopted Budget.

Across all functional areas, we have listened to our residents and developed a budget that we believe is practical and responsible. With that, this Adopted Budget is a solid spending plan for the upcoming fiscal year as it remains in line with our strategic plans, priorities, and initiatives. However, we will continue to monitor our budgetary performance and will provide updates and/or recommendations to Council if adjustments are required.

We have experienced year over year increases in our sales tax revenue, and we expect this trend to continue for the foreseeable future. Transient occupancy revenues continue to exceed pre-pandemic levels, which is an excellent indicator of post pandemic success for our tourism and hospitality industries. Other projected changes in General Fund revenues by category are laid out below:

ANTICIPATED CHANGES IN FY2027 PROJECTED GENERAL FUND REVENUES

Insurance Premium Taxes	$2,800,000
Charges For Services	$1,555,000
Occupation Taxes	$1,300,000
Sales Taxes	$1,225,000
Fines and Forfeitures	$762,000
Miscellaneous Revenues	($36,825)
TOTAL FY2027 REVENUE CHANGE	**$7,605,175**

Other assumptions that comprise this budget include:

[1] This information was provided simultaneously herewith via a SharePoint website.

- A 2% Cost of Living Adjustment (COLA) for all full-time employees, effective July 2026
- A 1% COLA for retirees, effective July 2026
- Budgeted healthcare cost of $8,500/position
- Millage rate remains unchanged
- A 2% increase in the Property Tax Digest
- 98% ad valorem collection rate
- A $50,000 subsidy to the Oxbow Creek Golf Course
- No subsidy to the Bull Creek Golf Course
- No subsidy to the Civic Center Fund
- No subsidy to the Integrated Waste Fund
- A Community Care Fund 1.00 mill rate to provide service payments for inmates and indigent residents through June 30, 2027. Prior year fund reserves will also be used to fund Community Care Program and inmate medical payments.
- Limited capital improvement or capital outlay allocations in certain funds
- No change to discretionary agency appropriations
- An estimated General Fund Reserve of $52.9 million (72.24 days)
- Value of one reserve day $732,368
- Value of one mill (Operating) $5,901,890
- Value of one mill (Bond) $6,572,324
- An Economic Development millage of 0.50 mill ($2,891,926), including:
    - 0.25 mill to the Development Authority
    - 0.25 mill to City Council to be set aside as reserves for future economic development projects
- A Risk Management vehicle allocation of $3,335/vehicle
- A Worker's Compensation allocation of $934/employee
- $1 million allocated for Crime Prevention grants (same funding level as FY2026)

With this budget, we remain above our 60-day policy minimum in Reserve Funds:

GENERAL FUND RESERVE DAYS							
	FY21	FY22	FY23	FY24	FY25	FY25 (est.)	FY27 (est.)
GENERAL OPERATING FUND	68.50	86.54	81.81	71.66	45.17	38.23	37.41
OLOST FUNDS	50.24	45.79	50.20	42.06	41.94	37.85	37.03
TOTAL GENERAL FUND RESERVE DAYS	118.74	132.33	132.01	113.72	87.11	76.08	74.44
VALUE OF 1 DAY	$520,497	$539,300	$570,310	$600,509	$663,884	$716,630	$732,368

IV. General Fiscal Policies and Adopted Changes

A. Employee Pay Adjustments

1. Employee Pay Raises

This Adopted Budget includes a 2% Cost of Living Adjustment (COLA) for all classified full-time employees effective July 2026. The cost to implement these pay adjustments as of July 1, 2026, is $3,192,763.

This is our fourth post implementation year for the Evergreen Pay Plan. The pay plan has helped us fill critical vacancies in our government and better align employee salaries with the current employment market. However, we recognize that ongoing comprehensive maintenance of the pay plan will be necessary to remain competitive with private sector employers and our governmental peers for all positions within the government. An annual review that is limited in scope helps eliminate tweaking of the plan that may lead to additional pay suppression issues .The bottom line is that our employees are our most valuable resource, and we know we cannot adequately provide essential city services without them. However, in the next few years, we will need to conduct another comprehensive pay and compensation study to ensure we keep pace with the market and remain competitive.

2. Police Specialty Certification Pay

This Adopted budget includes the implementation of specialty certification pay for sworn personnel assigned to special units requiring specialized training essential to public safety and operations in the Police Department. Employees perform these special duties and responsibilities in addition to their operational role in the Police Department and have received specialty training and professional certifications to fulfill those responsibilities. These certifications require advanced training, ongoing continuing education, testing, and strict compliance with state and departmental standards. Qualifying certifications include SWAT Team Members, Field Training Officers (FTO), Intermediate Certification, Advanced Certified, Instructor Certification, Motor Squad Officers, K-9 Handlers, and Digital Forensics Unit (DFU) Officers. Sworn personnel must complete and maintain the certifications to qualify for the additional certification pay in the amount of $50 per certification per pay period with a maximum of two (2) certifications per officer. Sworn personnel will lose the certification pay if they are transferred from the specialty units and/or fail to maintain an active/current certification as required by state or departmental standards.

B. Pension Plan Review and Cost Study

In 2012, the City implemented significant reforms to strengthen the Pension Plan and ensure its long-term reliability for both current and future employees. Thanks to those efforts, the plan remains well-funded and continues to serve our workforce effectively. As we look ahead, it is time to take a thoughtful and comprehensive look at the plan to ensure it remains a sustainable and competitive benefit for CCG employees and their families. With that in mind, the Pension Board engaged a consultant to perform a formal review of the City's Pension Plan.

AON/NFP, our benefits consultant, was selected to lead the review process in a three-phase approach:

- Review the current Pension Plans and perform a Peer Group Analysis
- Initiate Employee Surveys and Focus Groups to gather input
- Submit proposed recommendations for potential Plan Design changes

This phased approach was to help ensure that our plan remains aligned with peer organizations, supports recruitment and retention, and continues to meet the needs of our employees based on employee feedback. The outcome of the review process resulted in five plan design options being sent to the City's Actuary to provide cost estimates for future consideration. The five options being reviewed are as follows:

- Vesting – Reduce vesting period from 10 years to 5 years
- Benefit Formula – Add 1% multiplier after 30 years of service (cap at 40 years)
- Employee Contributions – Lower contributions to 6% for post-2012 hires
- Unreduced Retirement Age (URA) – Lower URA to 62/30 for General Government; Public Safety remains at 55/25
- Drop Change – Remove 3 year drop suspension for new drop participants

In the upcoming months, there will be additional information provided to employees and Council concerning potential implementation of none, any, or all of the above referenced options with an effective date as early as January 1, 2027, once the cost study has been presented to and discussed by the Pension Board. While there is no fiscal impact to FY2027, careful consideration is still required because of the long term implications these changes would have on our budget without a dedicated funding source.

C. Budget Neutral and Non-Budget Neutral Employee Positions

Below is a chart of new or re-classified employee positions included in this Adopted Budget. These position descriptions were reviewed and evaluated by Human Resources and Evergreen Solutions, our classification and compensation consultant, and their recommendations are noted below.

Dept/Office	Fund	Request	Position Description	Amount	Budget Impact
Internal Audit	General	New	Compliance Officer G129	$86,866	Net Increase of $86,866
Internal Audit	General	Delete	Forensic Audit G126	($76,941)	Net Decrease of ($76,941)
City Attorney	General	Career Ladder	Assistant City Attorney G135 to Senior Assistant City Attorney G136	$10,782	Net Increase of $10,782
Finance	General	New	Financial Planning Manager G129	$108,626	Net Increase of $108,626

Finance	General	Reclass	Collection Technician I G115 to Administrative Assistant G115 (Title Only Change)	$-	Budget Neutral
Finance	General	Career Ladder	Purchasing Technician I G115 to Purchasing Technician II G117	$2,605	Net Increase of $2,605
Finance	General	Career Ladder	Buyer II G120 to Senior Buyer G121	$3,444	Net Increase of $3,444
Information Technology	General	New	2 Systems Analyst Enterprise Apps G126	$152,231	Net Increase of $152,231
Information Technology	General	New	Cybersecurity Engineer G126	$76,115	Net Increase of $76,115
Information Technology	General	New	AV Specialist G116	$50,521	Net Increase of $50,521
Information Technology	General	Reclass	4 Application Developer G124 to 4 Systems Analyst Enterprise Apps G126	$23,635	Net Increase of $23,635
Information Technology	General	Reclass	2 Application Developer G124 to 2 Software Development Analyst G126	$12,580	Net Increase of $12,580
Human Resources	General	Reclass	Human Resources Technician I G117 to Human Resources Technician II G119	$3,821	Net Increase of $3,821
Human Resources	General	New	Administrative Assistant G115	$49,695	Net Increase of $49,695
Inspections & Codes	General	Reclass	Assistant Director G131 to Assistant Director G132	$6,656	Budget Neutral
Inspections & Codes	General	Reclass	Building Inspector III G122 to Chief Inspector G123	$3,656 Offset by Reduction	Budget Neutral
Inspections & Codes	General	Reclass	Chief Inspector G128 to Systems Analyst G124	($16,875) Reduction	Budget Neutral
Inspections & Codes	General	Reclass	3 Electrical Inspector I, II, III to 3 Inspector I, II, III (Title Change Only)	$-	Budget Neutral
Inspections & Codes	General	Reclass	3 Plumbing Inspector I, II, III to 3 Inspector I, II, III (Title Change Only)	$-	Budget Neutral
Inspections & Codes	General	Reclass	3 Building Inspector I, II, III to 3 Inspector I, II, III (Title Change Only)	$-	Budget Neutral
Planning	General	Career Ladder	Planner G121 to Senior Planner G122	$3,848	Net Increase of $3,848

Engineering	General	Reclass	Traffic Operations Technician G121 to Traffic Signal Supervisor G122	$2,080 Offset by Reduction	Budget Neutral
Engineering	General	Reclass	Traffic Operations Supervisor G123 to Traffic Operations Manager G124	$3,616 Offset by Reduction	Budget Neutral
Engineering	General	Reclass	3 Traffic Control Technician G113 to 3 Traffic Sign & Marking Technician G116	$8,498 Offset by Reduction	Budget Neutral
Engineering	General	Reclass	Traffic Signal Construction Specialist G115 to Traffic Sign & Marking Technician G116	$1,258 Offset by Reduction	Budget Neutral
Engineering	General	Reclass	2 Traffic Signal Technician I G115 to 2 Traffic Signal Jr. Technician G118	$9,357 Offset by Reduction	Budget Neutral
Engineering	General	Reclass	Traffic Signal Technician II G117 to 1 Traffic Signal Technician I G120	$5,444 Offset by Reduction	Budget Neutral
Engineering	General	Reclass	Traffic Signal Construction Specialist G115	($49,695) Reduction	Budget Neutral
Public Works	General	Reclass	2 Fleet Maintenance Technician II G118 to 2 Fleet Service Advisor G118 (Title Only Change)	$-	Budget Neutral
Facilities Maintenance	General	Reclass	Facilities Maintenance Manager G130 to Facilities Maintenance Assistant Director G132	$10,958 Offset by Reduction	Budget Neutral
Facilities Maintenance	General	Reclass	Assistant Facilities Maintenance Manager G127 to Office Manager G118	($26,331) Offset by Reduction	Budget Neutral
Facilities Maintenance	General	Reclass	Custodial Services Supervisor G120 to Facilities Maintenance Supervisor G122	$954 Offset by Reduction	Budget Neutral
Facilities Maintenance	General	Reclass	Correctional Detail Officer CO2 to Facilities Maintenance Supervisor (Plumbing) G122	($1,789) Reduction	Budget Neutral
Facilities Maintenance	General	Reclass	HVAC Technician II G120 to Facilities Maintenance Specialist II G120 (Title Change Only)	$-	Budget Neutral
Facilities Maintenance	General	Reclass	Facilities Maintenance Supervisor (CSC) G122 to Facilities Maintenance Supervisor (City Hall) G122 (Title Change Only)	$-	Budget Neutral
Facilities Maintenance	General	Reclass	Electrician II G120 to Facilities Maintenance Specialist II G120 (Title Change Only)	$-	Budget Neutral

Facilities Maintenance	General	Reclass	3 Facilities Maintenance Supervisor G122 to 3 Facilities Maintenance Specialist Supervisor G122 (Title Change Only)	$-	Budget Neutral
Facilities Maintenance	General	Reclass	3 Plumber I G119 to 3 Facilities Maintenance Specialist I G119 (Title Change Only)	$-	Budget Neutral
Facilities Maintenance	General	Reclass	2Carpenter II G120 to 2 Facilities Maintenance Specialist II G120 (Title Change Only)	$-	Budget Neutral
Facilities Maintenance	General	Reclass	Electrician II G120 to Facilities Maintenance Specialist II G120 (Title Change Only)	$-	Budget Neutral
Facilities Maintenance	General	Reclass	HVAC Technician II G120 to Facilities Maintenance Specialist II G120 (Title Change Only)	$-	Budget Neutral
Facilities Maintenance	General	Reclass	2 HVAC Technician I G119 to 2 Facilities Maintenance Specialist I (G119) (Title Change Only)	$-	Budget Neutral
Facilities Maintenance	General	Reclass	3 Carpenter I G119 to 3 Facilities Maintenance Specialist I G119 (Title Change Only)	$-	Budget Neutral
Facilities Maintenance	General	New	4 Custodian G111	$180,404	Net Increase of $180,404
Facilities Maintenance	General	New	Administrative Support Specialist G113	$47,330	Net Increase of $180,404
Parks & Recreation	General	New	Correctional Officer CO1	$61,225	Net Increase of $61,225
Parks & Recreation	General	New	2 Recreation Program Specialist II G117	$104,196	Net Increase of $104,196
Parks & Recreation	General	New	2 Recreation Program Specialist III G118	$97,831	Net Increase of $97,831
Parks & Recreation	General	Reclass	Tennis Specialist I G112 to Tennis Specialist I G115	$3,421	Net Increase of $3,421
Parks & Recreation	General	Reclass	Tennis Specialist II G113 to Tennis Specialist II G116	$3,157	Net Increase of $3,157

Parks & Recreation	General	Reclass	Recreation Program Specialist I G115 to Recreation Program Supervisor G120	$7,659	Net Increase of $7,659
Tax Assessor	General	Career Ladder	Appraiser III G121 to Appraiser IV G122	$3,735	Net Increase of $3,735
Police	General	Reclass	Criminal Record Technician G113 to Records Supervisor G117	$5,726	Net Increase of $5,726
Police	General	New	Police Corporal PD2	$77,604	Net Increase of $77,604
Police	General	New	2 Crime Scene Investigator G119	$111,309	Net Increase of $111,309
Police	General	New	Real Time Crime Center Technician G118	$53,841	Net Increase of $53,841
Fire/EMS	General	Reclass	3 Sergeant Investigators F3 to 3 Lieutenant Investigators F4	$21,477	Net Increase of $21,477
Fire/EMS	General	Reclass	Business Analyst G130-3 to Business Analyst G126-30 (Grade Correction Only)	$-	Budget Neutral
MCP	General	New	Corrections Sergeant C4	$82,977	Net Increase of $82,977
Jury Manager	General	New	Administrative Support Specialist I G112	$46,199	Net Increase of $46,199
Jury Manager	General	Reclass	PT Administrative Support Specialist I G112 to FT Deputy Clerk II G115	$29,524	Net Increase of $29,524
Circuit Wide Juvenil Court	General	Salary Adjustment	PT Juvenile Court Judge to FT Juvenile Court Judge	$62,566	Net Increase of $62,566
District Attorney-Victim Witness	General	New	2 Victim Advocates G117	$104,521	Net Increase of $104,521
Superior Court Clerk	General	Supplement	Local Supplement	$49,248	Net Increase of $49,248
Superior Court Clerk	General	Reclass	Chief Deputy Clerk G126-32 to Chief Deputy Clerk G126-45	$10,861	Net Increase of $10,896
Superior Court Clerk	General	Reclass	Senior Deputy Clerk G117 to Asst Chief Deputy Clerk G122	$10,896	Net Increase of $10,896

State Court Judges	General	Supplement	Supplement for 2 State Court Judges based on 90% of Muscogee Locality Pay for Superior Court Judges	$22,334	Net Increase of $22,334
State Court Judges	General	New	Judge	$112,661	Net Increase of $112,661
State Court Judges	General	New	Law Clerk G124	$34,339	Net Increase of $34,339
State Court Judges	General	New	Senior Deputy Clerk G117	$26,049	Net Increase of $26,049
State Court Judges	General	New	Court Reporter G126	$18,102	Net Increase of $18,102
State Court Solicitor	General	New	Assistant Solicitor General G127	$115,447	Net Increase of $115,447
State Court Solicitor	General	New	Paralegal G119	$56,692	Net Increase of $56,692
State Court Solicitor	General	New	Investigator G120	$58,608	Net Increase of $58,608
State Court Solicitor	General	New	Victim Advocate G117	$53,056	Net Increase of $53,056
State Court Solicitor	General	Salary Adjustment	Increase Tie-In Salary Percentage by 5% for SG, Chief SG, Sr Attorneys	$48,426	Net Increase of 48,426
Public Defender	General	New	Assistant Public Defender	$110,496	Net Increase of $110,496
Public Defender	General	New	2 Investigator G120	$115,082	Net Increase of $115,082
Municipal Court Judge	General	Supplement	Local Supplement for Chief Magistrate/Municipal Court Judge	$11,167	Net Increase of $11,167
Municipal Court Clerk	General	Reclass	Chief Deputy Clerk G126-8 to Chief Deputy Clerk G126-23	$11,669	Net Increase of $11,669
Sheriff	General	New	Chief Deputy Sheriff PS8	$146,587	Net Increase of $146,587
Sheriff	General	Reclass	Executive Assistant - Sheriff G124-19 to Executive Assistant - Sheriff G124-31	$9,130 Offset by Reduction	Budget Neutral

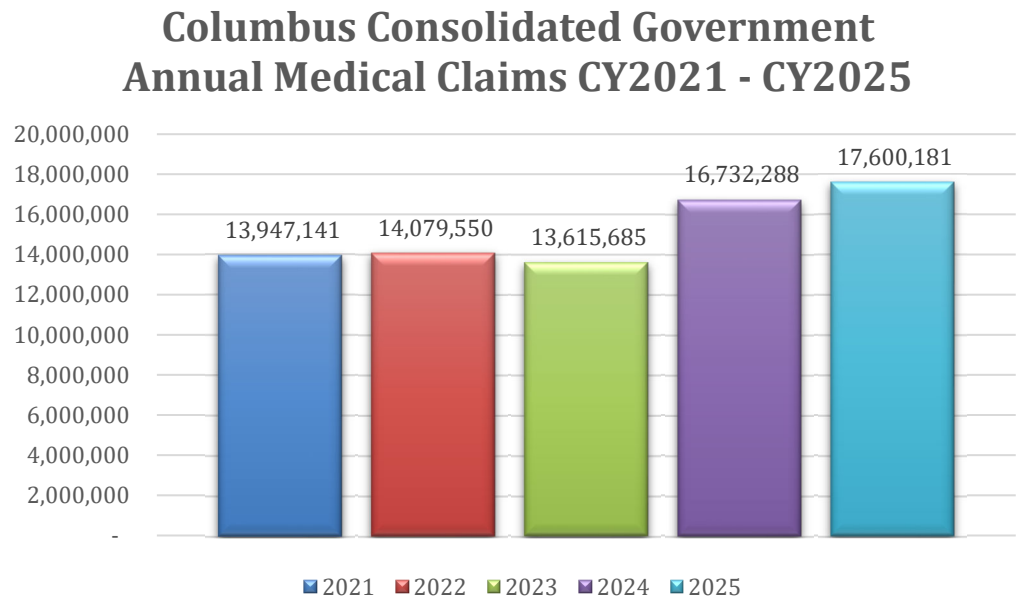
Sheriff	General	Reclass	Correctional Officer SC1-4 to Correctional Officer SC1-18	$9,080 Offset by Reduction	Budget Neutral
Sheriff	General	Reclass	Deputy Clerk II G115-8 to Deputy Clerk II G115-19	$4,999 Offset by Reduction	Budget Neutral
Sheriff	General	Reclass	Administrative Assistant G115-31 to Administrative Assistant G115-41	$5,685 Offset by Reduction	Budget Neutral
Sheriff	General	Reclass	Deputy Clerk II G115-13 to Deputy Clerk II G115-28	$7,311 Offset by Reduction	Budget Neutral
Sheriff	General	Reclass	Administrative Operations Manager G122-5 to Administrative Operations Manager G122-13	$4,662 Offset by Reduction	Budget Neutral
Sheriff	General	Delete	Sheriff Investigator PS2	($76,771) Reduction	Budget Neutral
Sheriff	General	Reclass	Deputy Clerk II G115-3 to Deputy Clerk II G115-16	$5,678 Offset by Reduction	Budget Neutral
Sheriff	General	Reclass	Deputy Clerk II G115-6 to Deputy Clerk II G115-17	$4,901 Offset by Reduction	Budget Neutral
Sheriff	General	Reclass	Senior Deputy Clerk G117-5 to Senior Deputy Clerk G117-17	$5,753 Offset by Reduction	Budget Neutral
Sheriff	General	Reclass	Accounting Clerk G113-5 to Accounting Clerk G113-11	$2,436 Offset by Reduction	Budget Neutral
MCP	OLOST	New	Correctional Investigator C4	$76,771	Net Increase of $76,771
Superior Court Clerk	OLOST	Reclass	Deputy Clerk II G115 to Senior Deputy Clerk G117	$3,750	Net Increase of $3,750
Sheriff	OLOST	New	5 Deputy PS0	$321,790	Net Increase of $321,790
Sheriff	OLOST	Reclass	Deputy Sheriff PS0 to Sergeant PS3	$21,723	Net Increase of $21,723
Sheriff	OLOST	Reclass	Correctional Officer SC1-7 to Correctional Officer SC1-17	$6,548	Net Increase of $6,548
Public Works	Stormwater	Career Ladder	Equipment Operator II G120 to Equipment Operator III G121	$3,187	Net Increase of $3,187

Public Works	Stormwater	Career Ladder	Maintenance Worker I G114 to Maintenance Worker II G115	$8,501	Net Increase of $8,501
Public Works	Stormwater	Reclass	Correctional Officer CO1 to Stormwater Crew Leader G122	$6,159	Net Increase of $6,159
Engineering	Paving	Career Ladder	Project Engineer G127-26 to Project Engineer G127-33	$6,630	Net Increase of $6,630
Public Works	Paving	Career Ladder	4 Equipment Operator II G120 to 4 Equipment III G121	$12,622	Net Increase of $12,622
Public Works	Paving	Reclass	PT Maintenance Worker I G114 to PT Environmental Compliance Officer G120	$9,535	Net Increase of $9,535
Public Works	Paving	Reclass	2 PT Maintenance Worker I to FT Environmental Compliance Officer G120	$31,119	Net Increase of $31,119
Fire/EMS	Community Care	New	Licensed Clinical Social Worker G124	$52,950	Net Increase of $52,950
Fire/EMS	Community Care	Reclass	Data Analyst G128-3 to Data Analyst G126-16 (Grade Correction Only)	$-	Budget Neutral
Fire/EMS	Community Care	New	Fire Medic F2	$71,322	Net Increase of $71,322
Police	E911	Reclass	911 Center Supervisor G120 to Business Analyst G126	$18,574	Net Increase of $18,574
Trade Center Director	Trade Center	Delete	Administrative Coordinator G118	($68,409) Reduction	Budget Neutral
Trade Center Sales	Trade Center	Reclass	Event Operations Manager G121-36 to Director of Facilities & Operations G127-3 (Grade Correction Only)	$-	Budget Neutral
Trade Center Sales	Trade Center	Reclass	PT Facilities Maintenance Worker G115 to FT Facilities Maintenance Worker G115	$19,383 Offset by Reduction	Budget Neutral
Bull Creek Maintenance	Bull Creek	Reclass	Assistant Superintendent 110G to Superintendent 114G	$8,131	Net Increase of $8,131
Bull Creek Maintenance	Bull Creek	New	PT Spray Technician	$27,989	Net Increase of $27,989
Bull Creek Operations	Bull Creek	New	PT Ambassador Captain	$21,530	Net Increase of $21,530

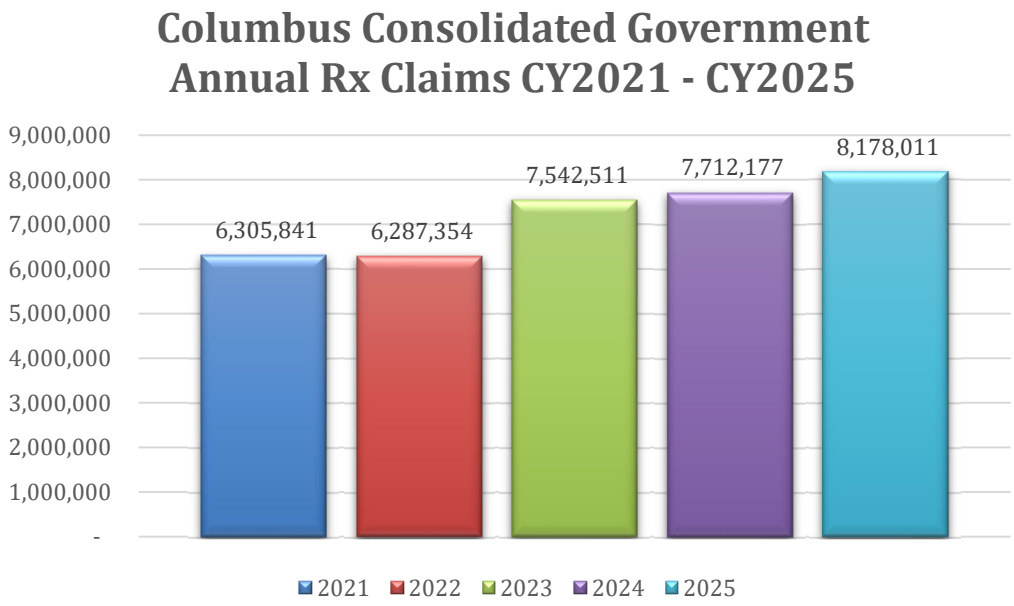
Bull Creek Maintenance	Bull Creek	New	Director of Agronomy	$72,383	Net Increase of $72,383
Civic Center Operations	Operations	New	Custodian G11	$45,101	Net Increase of $45,101
Civic Center Operations	Operations	Career Ladder	Arena Technician I G112-3 to Arena Technician II G113-6	$-	Budget Neutral

D. Stabilizing Our Healthcare Costs

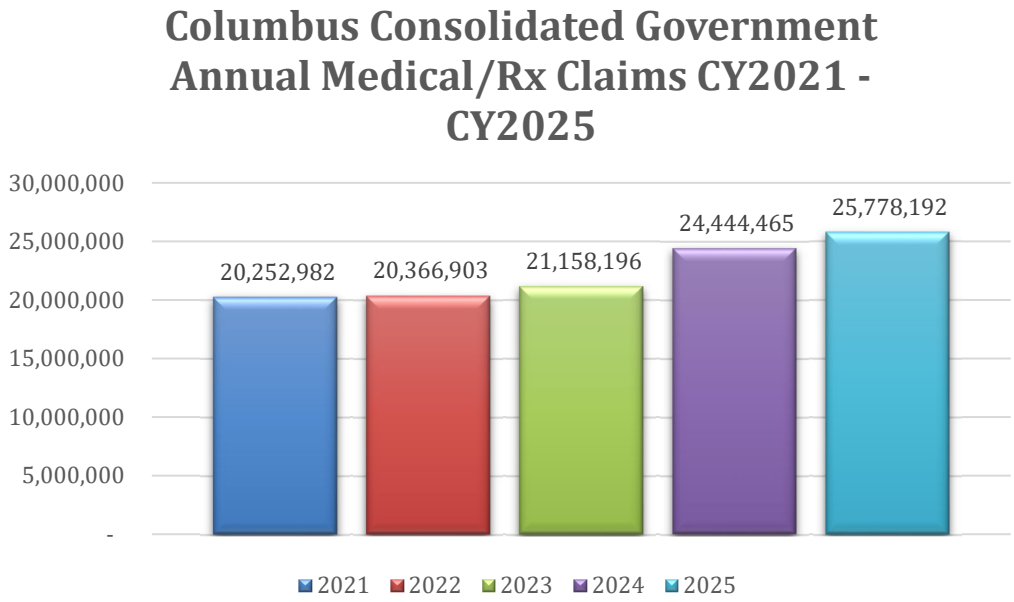
CCG medical claims have fluctuated over the last three years with an 18.63% increase from 2023 to 2024 and a 4.93% increase from 2024 to 2025 as is shown below:



Prescription drug claims have also experienced some fluctuations. We experienced a 2.20% increase from 2023 to 2024 and a 5.70% increase from 2024 to 2025, as depicted below:



Until recent years, overall healthcare claims were on a declining trend. However, as shown in the chart below, costs have been on an upward trend for the past 5 years.



Rising healthcare costs have become more difficult to predict in recent years. In FY2026, we reset the minimum base for our healthcare cost contribution strategy to 75% contribution from CCG and 25% employee contribution. Over the years, we have gone to great lengths to limit the financial burden associated with the rising cost of healthcare for our employees to include **no premium increases** for employees for nine consecutive years prior to FY2026. While that alleviated some cost burden for employees, we must now assess if the prior cost saving measures and utilization of the Health and Wellness Center still affords us the opportunity to keep the same wellness differential for participation in the wellness program or maintain the current contribution strategy. We are diligently working with our benefits consultant to determine if further adjustments are needed to premiums or plan design in the foreseeable future. As in prior years, lack of participation in the optional wellness program

still results in a 22% premium differential between wellness and non-wellness participants in 2027. We are also providing gift cards to all employees that complete the biometric screening as an incentive to encourage continued participation. Improving the health and quality of life of our hardworking employees, while simultaneously lessening the burden of healthcare costs for them, is and always will be important to us.

The chart below depicts the City's contributions in comparison to employee contributions for the preceding five years. As shown, the City has absorbed the lion's share of the post pandemic cost increases, which is why we must explore an alternative approach to controlling costs with our benefits consultant.

Fiscal Year	Per Budgeted Position	% Increase	Employee $ Increase	Cost Saving	CCG % Increase	CCG $ Increase	CCG % Cost Share
FY21	$5,950	0.97%	$212,128	ECMP, DPP	2.18%	$388,967	70%
FY22	$5,870	-1.85%	($410,076)	PBM Change $1.6 mil	-1.56%	($149,146)	70%
FY23	$6,200	3.06%	$666,148	OV Copay Change $300k	5.43%	$812,742	73%
FY24	$6,500	5.17%	992,951	N/A	5.24%	$1,111,153	73%
FY25	$6,750	3.77%	$527,624	Know the Cost $400k	3.77%	$683,508	73%
			$1,988,775			**$2,847,224**	

E. Revenue Enhancements

Due to existing programming requirements, this Adopted Budget includes the following fee increases:

Revenue Enhancements		
Fee Type	**Current Fee Amount**	**New Fee Amount**
Ice Rink Skate Fee, Adult	$8	$12
Ice Rink Skate Fee, Child	$5	$8
Ice Rink Skate Fee, Military	$5	$10
Ice Rink Skate Rental	$4	$5
Ice Rink Stick Time (Military)	$7 ($5)	$12 ($10)
Ice Rink Figure Skating (Military)	$12 ($5)	$12 ($10)

While these proposed increases are likely to keep us below similar fees charged in comparable communities for comparable services, it may be time to take a more comprehensive look at our fee structure for all discretionary fees. We are always thinking of new ways to generate additional revenue to help offset some of the inflationary pressures

we are experiencing with our expenditures. One way to quickly receive a continuous influx of revenue would be to dissolve certain Tax Allocation Districts (TADs) that are currently in place with no active development projects. If the need arises again for such a district in a certain area, the district can be approved for a specific project on a specific parcel. We also need to reassess whether city service levels in Urban Service District 2 still warrants the property tax credits residents in that area receive. In the weeks and months to come, we will be bringing these thoughts and ideas forward to Council for deliberation and discussion particularly if we are faced with revenue shortfalls related to any of the property tax bills passed during the most recent legislative session.

F. Integrated Waste Fund

The Integrated Waste Fund and its long running deficit have been the subject of much debate in past years. The most recent fiscal year end audit revealed a negative net position for this fund. This is why a $2 rate increase to the residential fee is included in this Adopted Budget. The residential adjustment will bring the monthly residential fee up to $26. Our Public Works Director and new Integrated Waste Manager have been working diligently on a comprehensive solution that will help bring in additional revenue to support the program. Their ideas to fund a sustainable program are bold and outside the box, but they were not included in this proposed budget. However, staff will be bringing their ideas forward at a future Council meeting for information and discussion. In addition to the $2 rate increase for FY2027, rate adjustments of $1 each year for the next 2 years are also being proposed with this budget. Therefore, the residential rate increases will be set and phased in over an expected three-year period. This will allow for better strategic planning for capital outlay and capital improvement projects within the Integrated Waste Fund.

The chart below denotes the proposed revenue enhancements for the Integrated Waste Fund as follows:

Integrated Waste Fee Increases		
Fee Type	**Old Fee Amount**	**New Fee Amount**
Residential Curbside Fee (FY27)	$24/month	$26/month
Residential Curbside Fee (FY28)	$26/month	$27/month
Residential Curbside Fee (FY29)	$27/month	$28/month

While the fee adjustments included in this FY2027 Adopted Budget still fall short of what's needed to not only fund current operational costs, but future liabilities such as critical capital needs and landfill closure/post-closure care, it is our intention that the proposed increases will help sustain our Integrated Waste Management system over the next several years.

G. OLOST Distribution

The OLOST revenue budget is projected to be $50.2 million in FY2027, with 70% dedicated to Public Safety ($35.1 million) and 30% dedicated to infrastructure ($15.1 million).

Out of the $35.1 million dedicated to Public Safety, $34.2 million is appropriated (already obligated) for prior, ongoing commitments related to personnel expenses, debt service, cost allocations, and public safety system enhancements and maintenance. The estimated remaining $911,000 and $1.3 million in OLOST reserve funds are appropriated for additional capital outlay allocated among the Public Safety departments and offices.

The additional capital appropriations are allocated as follows:

OFFICE	DESCRIPTION	AMOUNT
Police Department	GETAC Body Cameras Maintenance Package, Axon 7 Tasers Maintenance Package, Drones, Thirty-Eight (38) Pursuit Vehicles via GMA Lease Program	$913,454
Fire/EMS	3 Fire Engines via GMA Lease Program	$-
Sheriff's Office	Axon Body Worn Cameras, Tasers, and In-Car Cameras Package	$652,967
Homeland Security	1 X-Ray Unit, 1 Generator and AC for Bomb Squad Vehicle	$42,599
Coroner	Morgue Cooler Replacement with Renovations	$256,251
MCP	1 Full Size Expedition, 1 Cargo Van 3/4 ton, 1 Mid-Size Explorer, Intake/Search Area Fence, Weapons/Training Equipment, Washer Installation/Laundry Room Services, 1 Flat Bed Dump Truck	$412,602
	TOTAL	**$2,277,873**

As an ongoing expense, our Court Management System requires a significant portion of our OLOST monies, which reduces the sums distributed to individual public safety departments/offices. Ongoing annual maintenance costs of approximately $1.1 million dollars are included in this budget and will need to be covered for several years to come.

V. Conclusion

This Mayor's FY2027 Adopted Budget message is presented together with the City Manager's budget letter and the FY2027 Adopted Budget Book. We should be encouraged by the progress the CCG has made over the past few difficult years and know the decisions we make this year will move us toward greater financial security and community prosperity. While we continue to face systemic limitations caused by our tax structure and state revenue policies, we shouldn't be afraid of these challenges. Progressive thinking and ingenuity will need to be employed to determine how our community can continue to thrive in the face of limitations.

I want to thank our Deputy City Managers, Pam Hodge and Lisa Goodwin; our Finance Director, Angelica Alexander; our Department Heads; our elected partners; and CCG staff for their tremendous efforts and contributions to composing this fiscally responsible and community-centric Adopted Budget.

To our Council, I thank you in advance for all the hard work that is necessary to review, deliberate upon, and decide the FY2027 Adopted Budget.

This is the Columbus, Georgia Consolidated Government Fiscal Year 2027 Adopted Budget submitted for your examination and review.

Respectfully submitted,



B.H. “Skip” Henderson, III
Mayor
Columbus, Georgia Consolidated Government

Columbus, Georgia
Georgia's First Consolidated Government
P.O. Box 1340, Columbus, Georgia 31902-1340

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July 1, 2026

Dear Ladies and Gentlemen:

As we prepare for the upcoming fiscal year, Columbus, Georgia continues to face the challenge of providing its citizens with vital, quality services and amenities within the confines of its limited resources without draining its long-term reserves. Columbus, like other municipalities across the nation, continues to cope with the consequences of rising costs of necessities such as healthcare, federal and state policy changes, and unpredictability in the housing and financial markets. Considering our revenue limitations and increasing expenditure demands, we are faced with two courses of action. We can continue to provide the level of services and amenities our citizens are accustomed to, while deferring significant investments in our public buildings and modernization of our infrastructure. Although this option may provide short-term financial relief, it is not sustainable as it promotes the deterioration of our infrastructure and engenders greater costs over time. Or we can prudently invest in needed services and infrastructure that will not only help maintain the quality of life demands from our citizens but also preserve our community's social, economic, and fiscal conditions. In a time of significant fiscal pressure and uncertainty, we must prioritize maintenance of essential services and infrastructure investments in such a way that will improve and strengthen what we love about Columbus without losing our sense of culture, character, and community. For that reason, the Columbus Consolidated Government remains committed to bridging the gap between providing efficient services and top-notch quality of life amenities while also investing in the modernization of our infrastructure and buildings. As such, we will always strive to achieve these strategic goals through trust, accountability, communication, and transparency with our citizenry.

In preparing this FY27 Adopted Budget, the needs and demands of the citizens we serve were at the root of our concerns. However, this budget cycle presented unprecedented challenges as we grapple with the magnitude of federal policy changes that could potentially have a significant impact on us locally. Our objective remains the same, which is to live within our means while meeting the service needs of our citizens without undue depletion of our long-term reserves. This strategy is vital to the sustainability of our city's economic infrastructure. While local, regional, and national economic conditions are in flux, the digest is projected to increase by 2.0 percent as other revenues continue to fluctuate based upon user trends. The FY27 Adopted Budget is balanced at $402,571,312. In order to balance the operating budget, $20,365,542 of fund balance was budgeted from the General Fund, Community (Indigent) Care and Paving Fund. A subsidy in the amount of $50,000 is included for Oxbow Creek Golf Course. Fee adjustments are included in this Adopted Budget for the Integrated Waste Fund. However, there is limited capital purchases included in this Adopted Budget.

There are no changes to the total millage rate in FY27 when compared to FY26. The total millage rate remains 16.07 mills for USD #1, 10.09 mills for USD #2 and 9.19 mills for USD #4. The total General and Urban district subject to the 9 mill cap is 8.97 mills in USD #1, 6.92 mills in USD #2, and 6.77 mills in USD #4.

Challenges

We continue to struggle with the replacement of capital equipment and infrastructure maintenance. The last time significant funding was made available for capital investment was with the 2009 Other Local Option Sales Tax. The Columbus City Council confirmed by resolution to dedicate 70% of the tax to Public Safety and 30% of the tax to Infrastructure. We were able to fund some capital requests in this Adopted Budget but left many justified equipment requests and projects unfunded. Costs of operations remain at a minimal level. As we look to our future, we must be mindful of the potentially costly impact that deferred maintenance on equipment and vehicles or delayed reinvestment in basic infrastructure may pose to us in years ahead.

Cost Containment Measures

Several cost containment measures were continued in the FY27 Adopted Budget. All positions that were unfunded during FY26 will remain unfunded during FY27. An "unfunded" position is one that cannot be refilled during the budget year due to lack of available funding for the position, but the position remains an authorized position that may or may not be funded in subsequent budget years. This measure results in substantial annual savings in the General Fund.

In addition to continuing unfunded vacancies, many justifiable capital improvement projects remain unfunded for the foreseeable future. SPLOST proceeds, both transportation and general, have helped provide funding for projects that were identified when those sales taxes were approved by voter referendum. This includes projects such as replacement of the Government Center, improvements to both the Civic Center and Trade Center, park improvements and several transportation/road improvement projects. However, the aging and deteriorating condition of some of the City's buildings and other facilities is of grave concern. The austere budget circumstances in which we find ourselves year after year simply do not allow the City to significantly invest in its own facilities. In the near future, we are hopeful that we can secure the additional funding needed to facilitate the much-needed improvements to our public buildings and infrastructure.

Budget Process

Early in the budget preparation period, we forecasted that revenues would not fully support the operations of the government. The combination of reducing expenditures, unfunding vacancies, delaying most capital and infrastructure purchases, reducing subsidies to other funds and agencies, revising healthcare plan design and maintaining contribution levels, preserving General Fund-Fund Balance, revisiting fee adjustments for select services, and utilizing one-time revenues allowed us to balance the budget during these challenging economic times. An increase of 2.0% in the tax digest for FY27 is estimated and a 98% collection rate is projected. The departments in the General Fund maintained the same operating budget as FY26, with a few exceptions. With departments/offices essentially operating at the same level as FY26,

departments will have the extraordinary challenge of providing more, in most cases, with continued static financial resources and fewer human resources. Some departments will continue to leave positions unfunded and postpone filling any vacant positions, reduce or eliminate part time or overtime hours, make strategic changes to their scheduling and shifts, and evaluate operational priorities to remain within their allocated budgets. There must also be additional discussions surrounding the newly established Sports Authority to assess funding priorities and budgetary needs related to both the Civic Center and South Commons.

The following chart details the Adopted Operating Budget for FY27. The left columns identify the funding for each fund, and the right columns show the appropriation for each fund in comparison with the Adopted Budget for FY26. The Fund Balance column identifies those funds that require fund balance to balance their appropriations. There is some use of fund balance included in the Adopted Budget for FY27 as depicted below.

FISCAL YEAR 2027 SUMMARY OF FUNDS AND APPROPRIATION						
	TOTAL FUNDING			TOTAL APPROPRIATION		
FUNDS	FY27 REVENUE	FUND BALANCE	TOTAL	FY27 RECOM	FY26 ADOPTED	% CHANGE
General	$215,500,222	$5,275,849	$220,776,071	$220,776,071	$221,670,697	-0.40%
Stormwater	7,280,316	-	7,280,316	7,280,316	7,091,505	2.66%
Paving	19,908,931	2,426,906	22,335,837	22,335,837	20,501,010	8.95%
Community Care (Indigent)	6,454,900	11,361,171	17,816,071	17,816,071	12,731,967	39.93%
Integrated Waste	18,991,047	-	18,991,047	18,991,047	18,637,447	1.90%
E911	4,465,513	-	4,465,513	4,465,513	4,325,167	3.24%
Debt Service	20,027,380	-	20,027,380	20,027,380	19,341,860	3.54%
Transportation	21,401,214	-	21,401,214	21,401,214	23,584,918	-9.26%
Trade Center	5,024,667	-	5,024,667	5,024,667	4,721,154	6.43%
Bull Creek	2,530,041	-	2,530,041	2,530,041	2,410,041	4.98%
Oxbow Creek	738,693	-	738,693	738,693	721,000	2.45%
Civic Center/Sports Auth	6,765,920	-	6,765,920	6,765,920	6,521,513	3.75%
Econ Dev Auth	2,891,926	-	2,891,926	2,891,926	3,114,885	-7.16%
Sub-TOTAL	**$331,980,770**	**$19,063,926**	**$351,044,696**	**$351.044.696**	**$345,373,164**	**1.64%**
2009 Other LOST	50,225,000	1,301,616	51,526,616	1,526,616	49,245,117	4.63%
TOTAL	**$382,205,770**	**$20,365,542**	**$402,571,312**	**$402,571,312**	**$394,618,281**	**2.02%**
Health	$31,719,099	-	$31,719,099	$31,719,099	$28,642,856	10.74%
Risk Management	$8,230,472	-	$8,230,472	$8,230,472	$8,189,571	0.50%
WIOA	$2,395,470	-	$2,395,470	$2,395,470	$3,143,712	-23.80%
CDBG	$1,708,493	-	$1,708,493	$1,708,493	$1,812,296	-5.73%

The total operating budget is $402,571,312 excluding Health Insurance, Risk Management, Community Development Block Grant, and WIOA Funds. WIOA and Community Development Block Grant have different budget cycles due to federal regulations; an estimated

budget is incorporated in the regular budget process. Budget adjustments for these funds will be forwarded to Council in the Fall.

Assessment

The Columbus Consolidated Government offers an array of services to its residents including public safety, judicial, parks and recreation, sanitation, and general government operations. At the time of consolidation in 1971, the government recognized that not all citizens within Muscogee County would receive equivalent levels of service. In recognition of this disparity, specific tax districts were established to levy taxes in direct proportion to services provided within each taxing district.

Currently, there are three urban service districts (USD1, USD2, and USD4), not including the special districts created for the Business Improvement District. The assessment and millage set for the primary three districts are distinguished by the services provided to each district: general services and urban services. The general services are provided to the total area of Muscogee County as fixed and established on the effective date of the last amendment to the charter. Functions and services provided to the general service district are commonly available and accessible or otherwise provided to all residents throughout the total area of the county. Examples are judicial services, parks and recreation, city administration, certain police services, health facilities and incarceration facilities. Urban service districts provide more comprehensive and intensive levels of governmental duties. Examples are fire protection, police patrol services and street maintenance. The total millage for urban and general service plus transportation services has a nine-mill cap not including debt service, indigent care appropriations, and road and stormwater (sewer) millages.

The criterion for calculating the millage rate in each district is outlined below.

General Service - Services are of equal level throughout the county. Taxes are levied on all Muscogee County property owners.

Indigent Care – This tax is levied to provide support for inmate medical and indigent healthcare costs for county residents who cannot afford medical treatment.

METRA - This tax is levied to subsidize mass transit in the city. Taxes are levied after all other income from fares and other service charges and other governmental entities are calculated.

Urban Service - Services are diverse in various sections of the county. Taxes are levied proportionately on property owners of each district based on the level of service.

Fire Tax - The millage rate is dependent on the Fire Department's ISO rating for each district. The ISO rating is the same throughout all of Muscogee County.

Patrol Services - The tax rate is calculated according to the median response time on all police calls.

Stormwater (Sewer) - The tax rate is calculated according to the number of miles of public roads and streets in the district, which are maintained at local expense.

Street Maintenance - The tax rate is calculated according to the number of miles of public roads in each district per acre of land. Taxes are levied in the Paving Fund for this activity.

The chart below shows the distribution of the millage among districts.

TAX MILLAGE COMPARISON FY26 ADOPTED TO FY27 ADOPTED									
	URBAN SERVICE DISTRICT #1			URBAN SERVICE DISTRICT #2			URBAN SERVICE DISTRICT #4		
	FY26 Adopted	FY27 Recom	Change	FY26 Adopted	FY27 Recom	Change	FY26 Adopted	FY27 Recom	Change
Total General and Urban	8.15	8.15	0.00	6.10	6.10	0.00	5.95	5.95	0.00
METRA	0.82	0.82	0.00	0.82	0.82	0.00	0.82	0.82	0.00
Total Subject to Cap	8.97	8.97	0.00	6.92	6.92	0.00	6.77	6.77	0.00
Stormwater (Sewer)	1.24	1.24	0.00	0.20	0.20	0.00	N/A	N/A	0.00
Paving	3.44	3.44	0.00	0.55	0.55	0.00	N/A	N/A	0.00
Community Care (Indigent)	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
Economic Development	0.50	0.50	0.00	0.50	0.50	0.00	0.50	0.50	0.00
Total M & O	15.15	15.15	0.00	9.17	9.17	0.00	8.27	8.27	0.00
Debt Service	0.92	0.92	0.00	0.92	0.92	0.00	0.92	0.92	0.00
Total Tax Rate	**16.07**	**16.07**	**0.00**	**10.09**	**10.09**	**0.00**	**9.19**	**9.19**	**0.00**

In Urban Service District #1, which encompasses most of the community's land area, the millage rate will be 16.07 mills. Funding is continued for economic development activities. In Urban Service District #2, which extends along the northern boundary of Columbus, the tax rate will be 10.09 mills. In Urban Service District #4, which is presently limited to some small parcels on the Fort Moore reservation, the tax rate will be 9.19 mills. Under the requirements of the Taxpayer Bill of Rights, three public hearings will be held in order for citizens to discuss the changes in the tax rate.

Personnel Changes and Employee Compensation

Each year, a major portion of the budget is allocated to personnel costs. In FY27, that percentage will reach approximately 54.3%. The City increased its annual health care contribution from $7,675 to $8,500 per full time budgeted position. With the Adopted increase in

the City's contributions, employee premium contributions will reset the shared contribution strategy of 75% employer contribution applied across all plans. Employee's spouses that have access to an employer sponsored health insurance plan will continue to pay a spousal surcharge to be included in the City's health insurance plan. The establishment of the Health and Wellness Center, which opened in May 2013, is expected to continue to assist with controlling the rising costs of healthcare through improved employee health status and improved control over chronic conditions like high blood pressure, diabetes, and high cholesterol. Staff will continue to pursue the development of "tools" to help our employees make better health choices based on education and cost cutting strategies. All elected officials whose pay is tied directly to the State of Georgia's Merit System received a $2,000 increase in their pay effective January 1, 2026, however, there is no state approved cost of living adjustment for 2026. All classified full-time general government and public safety employees (excluding elected officials) will receive a cost-of-living adjustment of 2.0% effective July 2026 and a cost-of-living adjustment for retired employees of 1.0% is also effective July 2026. Both are included in this Adopted Budget. We are in our fourth year of full implementation of the recently adopted Evergreen Pay Plan for all CCG employees. We believe the new Pay Plan has relieved some pay compression and addressed pay parity within the local labor market. Most Public Safety employees continue to receive an annual $3,121 supplement except for the Police Department which receives an annual supplement in the amount of $5,121. Other personnel adjustments are outlined in the Personnel Section of this budget document.

Capital Projects and Capital Outlay

The FY27 Budget includes $7,239,439 in capital improvements projects and $18,328,556 for capital outlay across all operating funds. Funding has been included for road resurfacing and pipe rehabilitation and replacement. Details of the capital improvement projects are found in the Capital Improvement Projects Section. The Capital Outlay is detailed in the Appendix.

Departmental Highlights

Listed below are the major budget highlights for each department. Due to required contributions for pension, healthcare cost increases, newly implemented pay plan adjustments and one-time capital purchases, some departmental budgets have increases in personnel costs and/or show an overall budgetary increase. Major changes beyond personnel are identified with additional details contained in the Departmental Summaries Section of this budget document.

- The Legislatives' FY27 funding level is $1,318,614, a 2.49% increase from the FY26 Adopted budget of $1,286,524. This department includes the Council, the Clerk of Council, and Internal Auditor divisions.

- The Executive's FY26 funding level is $1,455,629, a 0.41% increase from the FY26 Adopted budget of $1,449,658.

    - The Mayor's Office increased by 1.30% from $334,726 to $339,079.

- The Crime Prevention/Intervention program will also receive funding from the Other Local Option Sales Tax in the amount of $1,166,245, a 4.60% increase over FY26.

- The City Attorney's Office FY27 funding level is $1,954,579, a 1.02% increase from the FY26 Adopted budget.

- The City Manager's FY27 funding level is $2,389,222, an 2.93% increase from the FY26 budget. This department includes the City Manager's Office, Mail Room, Print Shop, Public Information, Quality Control, Keep Columbus Beautiful, Family Connection and the Citizen Service Center.

- Finance's FY27 funding level is $3,608,217, a 4.83% increase from the FY26 Adopted budget. This department includes the Director's Office, Accounting, Revenue, Financial Planning, Purchasing and the Cash Management divisions. Due to staffing recommendations from external auditors, there are several new positions included in the Adopted Budget to address license processing and automation of revenue collection and accounts payable services.

- Information Technology's FY27 funding level is $11,716,357, an 18.32% increase from the FY26 Adopted budget. Engineering's Radio Communications responsibilities transferred to the Information Technology Department in FY25. Radio Communications are primarily managed through a radio maintenance agreement with Motorola through the Motorola Migration Assurance (MAP) Plan which began in FY17. This increase is due to new and ongoing software needs. The Information Technology Department will also receive funding from the Other Local Option Sales Tax (Infrastructure) in the amount of $1,550,000 for continued investment in critical technology improvements.

- Human Resources' FY27 funding level is $2,628,736, a 3.84% increase from the FY26 Adopted budget. This department includes the Administration and Employee Benefits divisions.

- Inspections and Code Enforcement's FY27 funding level is $3,476,742, a 5.10% increase from the FY26 Adopted budget.

- The Planning Department's FY27 funding level is $782,502, a 96.34% increase from the FY26 Adopted. This increase is due to the 2048 Comprehensive Plan and New Historic District design guidelines.

- The Community Reinvestment funding level is $262,867, a 1.36% increase from the FY26 budget.

- The Engineering Department's FY27 funding level is $1,770,588, a 10.50% increase from the FY26 Adopted budget. The Radio Communications division was restructured and transferred to the Information Technology Department in FY25. In addition to the aforementioned divisions, which are funded in the General Fund, this department manages divisions funded in the Stormwater (Sewer) and Paving Funds. The

Engineering Department's Drainage Division will operate with $890,677, a 7.72% increase from FY26's Adopted budget, and the Highways & Roads Division will operate with $1,879,212, a 30.48% increase from FY26's Adopted budget. Engineering also receives an allocation of $2,200,000 from the Other Local Option Sales Tax, which is an 8.33% decrease from the amount allocated in FY26.

- Public Works' FY27 funding level is $7,293,601, a 6.63% increase from the FY26 Adopted budget. This department includes the Director's Office, Fleet Management, Animal Control, and Cemeteries divisions. In FY26, a new Facilities Maintenance Department was created, in which all budgeted facility appropriations were transferred from Public Work to the new department. Besides managing the aforementioned divisions, which are funded in the General Fund, the department manages divisions in other Operating Funds that are listed below: Stormwater Maintenance will operate with $4,693,017 in the Stormwater Fund. This allocation is a 6.63% increase from the FY26 Adopted budget for Public Works' stormwater construction and maintenance activities. The Public Works Department will also receive funding from the Other Local Option Sales Tax in the amount of $118,423 for OLOST supplements for Correctional Officers.

    - Three divisions; Streets, Urban Forestry & Beautification, ROWM, and Community Services, operate with $17,756,284 in the Paving Fund. This allocation is a 8.24% increase over the FY26's Adopted budget for Public Works' paving and maintenance activities.

    - Five divisions; Solid Waste Collection, Recycling, Granite Bluff Inert Landfill, Oxbow Meadow Inert Landfill, Pine Grove Landfill, and Other Maintenance & Repairs, operate with $15,212,369 in the Integrated Waste Management Fund. This allocation is a 3.73% increase from the FY26 Adopted budget.

- Facilities Maintenance's FY27 funding level is $8,533,282, a 5.82% increase from the FY26 Adopted budget. This department includes the Director's Office, Facilities Maintenance, and Other Maintenance & Repairs divisions. The Facilities Maintenance Department also manages divisions in other Operating Funds listed below:

    - Other Maintenance & Repairs is budgeted in the Stormwater (Sewer) Fund for $5,000, the Paving Fund for $5,000, the Integrated Waste Fund for $13,580, the Transportation (METRA) Fund for $15,000, the Trade Center Fund for $125,000 and in the Civic Center Fund for $125,000.

- Parks & Recreation's FY26 total funding level is $16,924,289, a 5.64% increase from the FY26 Adopted budget. This department includes the Director's Office, Park Services, Recreation Services, Community Schools, Athletics, Therapeutics, and Special Facilities (Memorial Stadium, Golden Park, Cooper Creek Tennis Center, Aquatics, Columbus

Aquatics Center, Pottery Shop, Lake Oliver Marina and Senior Citizen's Center divisions). In FY27, the Cultural Affairs-Liberty Theater division will transfer in to the Parks and Recreation Department from the Civic Center/Sports Authority Fund. The transfer includes all budgeted appropriations for the division. In addition to the aforementioned divisions, which are funded in the General Fund, the department also manages the program listed below:

- Parks Refuse Collection operates with $240,836 in the Integrated Waste Management Fund. This allocation is a 2.04% increase over last year's budget for Parks & Recreation waste management program activities.

- The Parks & Recreation Department will also receive funding from the Other Local Option Sales Tax in the amount of $53,482 for OLOST supplements provided to Correctional Officers.

- Cooperative Extension Services' FY27 funding level is $138,621, no increase from the FY26 Adopted budget. The staff members are state employees, but the Consolidated Government supplements five salaries.

- Boards & Commissions' FY27 funding level is $4,258,568 an 10.56% increase from the FY26 Adopted budget. This department includes the Board of Tax Assessors and the Board of Elections and Registration. The increase is largely due to operational increases in the Tax Assessor's Office.

- Police Services' FY26 funding level is $30,617,312, a 0.71% decrease from the FY26 Adopted budget. This decrease is primarily due to the transfer of 15 positions to the LOST Fund. This department includes the Chief of Police, Intelligence/Vice, Support Services, Field Operations, Office of Professional Standards, Administrative Services, and Investigative Services divisions. Besides managing the aforementioned divisions, which are funded by the General Fund, the department manages the emergency call center (E911).

  - The Police Department will also receive funding from the Other Local Option Sales Tax in the amount of $13,691,655, a 5.40% increase from FY26. This increase is due to the transfer of 15 positions from the General Fund.

  - The Emergency Call Center (E911) operates with $4,190,651 in the Emergency Telephone Fund. This allocation is 3.66% more than last year's budget for E-911 activities. E911 operations also receive funding from the Other Local Option Sales Tax in the amount of $385,513 for personnel and operating expenses.

- Fire and Emergency Services' FY27 funding level is $38,835,723, which is a 3.42% increase from the FY26 Adopted budget. This department includes the Chief of Fire and EMS, Suppression and EMS, Training, Prevention, Hazardous Materials Response Team,

Maintenance, Special Operations, Administrative Services, Logistics/Support, and Emergency Management divisions. The Fire Department will also receive funding from the Other Local Option Sales Tax in the amount of $3,301,372, an 7.71% decrease from the FY26 Adopted Budget.

- The Muscogee County Prison's FY26 funding level is $11,525,258, a .36% increase from the FY26 Adopted budget. The Muscogee County Prison will also receive funding from the Other Local Option Sales Tax in the amount of $3,624,784, a 85.17% increase from the FY26 Adopted budget. This increase is largely due to the transfer of 15 positions from the General Fund to the LOST Fund.

- Homeland Security's FY26 funding level is $508,960, a 9.33% increase from the FY26 Adopted budget. Homeland Security will also receive funding from the Other Local Option Sales Tax in the amount of $50,240, a 63.63% increase from the FY26 Adopted budget.

- The Superior Court Judges' FY27 funding level is $1,838,771, a 4.68% decrease from the FY26 Adopted budget.

- The District Attorney's FY27 funding level is $3,624,784, reflects a 8.37% increase from the FY26 Adopted budget. The District Attorney's Office also manages the Victim/Witness Assistance Program, which is partially funded by the Crime Victim Surcharge. The Victim Witness Program's FY27 funding level is $327,373. This allocation reflects a 45.85% increase from FY26's Adopted budget. This increase is due to the addition of new positions. The remaining balance of the 5% surcharge will be carried forward at the end of the fiscal year. A portion of this budget is funded by proceeds of a 5% surcharge assessed on all court fines levied in the Chattahoochee Judicial Circuit. The District Attorney will also receive funding from the Other Local Option Sales Tax in the amount of $225,842 for personnel.

- The Jury Manager's FY27 funding level is $586,492. This allocation reflects a 15.39% increase from the FY26 Adopted budget. This increase is due to the addition of a new position to address staffing needs.

- The Juvenile Court's FY27 funding level is $1,096,200, a .64% increase from the FY26 Adopted budget. This budget also includes a position in the Juvenile Court's office that is funded by Other Local Option Sales Tax funds in the amount of $48,808.

- The Circuit Wide Juvenile Court's FY26 funding level is $500,315, an 13.14% decrease from the FY26 Adopted budget.

- The Clerk of Superior Court's FY27 funding level is $3,055,433 which is a 4.73% increase from the FY26 Adopted budget. The Clerk of Superior Court became responsible for the Board of Equalization effective January 1, 2011, with a FY27 funding level of $208,405. This allocation reflects a .58% increase from the FY26 Adopted budget. This budget also includes a position in the Clerk's office that is funded from Other Local Option Sales Tax funds in the amount of $57,221.

- State Courts' FY27 funding level is $3,093,316, a 34.4% increase from the FY26 Adopted budget. This increase is primarily due to the addition of new positions. This department includes State Court Judges and the State Court Solicitor's Office. The State Court Solicitor's Office will also receive funding from the Other Local Option Sales Tax in the amount of $265,831 for personnel and operating expenses.

- The Public Defender's FY27 funding level is $2,765,724, a 3.29% increase from the FY26 Adopted budget. The Indigent Defense Act was effective on January 1, 2005, which required the consolidation of Public Defender services in Superior and Juvenile Courts. This includes the Circuit Wide Public Defender and the Muscogee County Public Defender. The Circuit Wide Public Defender will also receive funding from the Other Local Option Sales Tax in the amount of $220,994 for contractual services.

- Municipal Court's FY26 funding level is $1,812,863, an 11.02% increase from the FY26 Adopted budget. This department includes the Municipal Court Judge and the Clerk of Municipal Court. As of January 1, 2021, the Marshal's Office was consolidated into the Sheriff's Office. Their budgets are detailed below:

    - The Municipal Court Judge's budget is $710,097, a 2.63% decrease from the current Adopted budget.

    - The Clerk of Municipal Court's FY27 appropriation is $922,286, a 2.07% increase from the FY26 Adopted budget. The Clerk of Municipal Court will also receive funding from the Other Local Option Sales Tax in the amount of $203,316 for personnel, a .86% increase from the FY26 Adopted budget.

- The Probate Court's FY26 funding level is $844,165, a 10.15% increase from the current Adopted budget. The Probate Court will also receive funding from the Other Local Option Sales Tax in the amount of $55,242 for personnel.

- The Muscogee County Sheriff's Office's FY27 funding level is $35,321,731, a 16.54% decrease from the FY26 Adopted budget. This decrease is due to the transfer of the inmate medical services contract transferred to the Community Care Fund. During FY21, the Marshal's Office was consolidated into the Sheriff's Office. This department includes the Sheriff Administration, Uniform Services, Special Operations/Investigations, Detention, Medical, Training, and Motor Transport divisions. The Sheriff's Office will also receive funding from the 2009 Other Local Option Sales Tax in the amount of $5,380,489, a 11.19% increase over the FY26 Adopted budget amount for the Sheriff's Office.

- The Tax Commissioner's Office's FY27 funding level is $2,443,729, a 2.12% increase from the FY26 Adopted budget.

- The Coroner's Office's FY26 funding level is $528,080, a 1.73% increase from the FY26 Adopted budget. The Coroner's Office will also receive funding from the Other Local Option Sales Tax in the amount of $267,711 for personnel and renovations.

- The Recorders' Court has an FY27 funding level of $2,111,724. This reflects a 6.09% increase from the FY26 Adopted budget amount. The Recorders' Court also receives funding of $102,161 from the Other Local Option Sales Tax, a 3.19% increase from the current Adopted budget.

- The Consolidated Government provides funding to diverse community organizations. The Agency's FY26 funding level is $1,670,857, a 21.88% increase over the total amount provided for in the FY26 Adopted budget.

- The Community Care Fund FY27 funding level is $17,816,071. This appropriation reflects a 39.93% increase from the FY26 Adopted budget. This increase is due to the inmate medical contract being move from the General Fund. The Consolidated Government provides this funding to support healthcare costs to its indigent citizens and to provide inpatient and outpatient healthcare for its prisoners. Beginning in FY26 Fire/EMS Columbus Correct Care Program will be established in the Community Care Fund.

- Debt Services' FY27 funding level is $20,027,380, a 3.54% increase from the FY26 Adopted budget. This appropriation is scheduled to fund general bond obligations, lease contracts with the Columbus Building Authority, and other debt obligations.

- Transportation Services' FY26 funding level is 21,401,214, a 9.26% decrease from FY26's Adopted Budget. TSPLOST funding was incorporated in Metra's budget beginning in FY17 and was recently approved for another 10-year period. This department includes the Director's Office, Operations, Maintenance, Dial-A- Ride, and Grant Management and Planning divisions. Besides managing the aforementioned divisions, which are funded by the Transportation Fund, Metra also manages parking activities. The Transportation Services Department will also receive funding from the Other Local Option Sales Tax in the amount of $3,883.

    - The parking management function is housed in the General Fund. Parking's FY26 funding level is $193,776. Parking violation fines are currently $40 per violation and remain unchanged in FY27. This division is responsible for parking enforcement and the management of certain parking garages to include the Front Avenue Parking Garage, Bay Street Parking Garage, Citizen Services Center Parking Garage, and the Government Center Parking Garage.

- The Columbus Ironworks Convention and Trade Center's FY27 funding level is $5,024,667, a 6.43% increase from the FY26's Adopted budget. This department is budgeted as an enterprise fund, where $650,000 and $962,500 in revenue are projected from Beer and Hotel/Motel Taxes respectively. The remainder of the budget will be funded by various activities and events.

- Columbus' Golf Authority's FY26 funding level is $3,426,734, a 9.44% increase over FY26's Adopted budget. This increase is largely due to the addition of part-time and full-time positions as well as some much needed Capital items. The authority currently operates the Bull Creek, Oxbow Creek, and Godwin Creek Golf Courses. This budget also includes an operational subsidy to Oxbow Creek of $50,000 from the General Fund.

- The Civic Center/Sports Authority's FY27 funding level is $6,765,920, a 3.75% increase from FY26's Adopted budget. The Civic Center receives a percentage of the Hotel/Motel Tax collected, totaling $1,925,000. There is no General Fund subsidy included in this budget for the Civic Center/Sports Authority Fund.

- Employee Health Insurance Fund's FY26 funding level is $31,719,099, reflecting a 10.74% increase from the FY26 Adopted budget. The City's contribution will be $8,500 per budgeted employee in FY27.

- Risk Management's FY26 funding level is $8,230,472, up .50% over the FY26 Adopted budget. The Risk Management fund usually includes allocations for risk management as well as workers' compensation.

- Economic Development' budget decreased to $2,819,926, a decrease of 7.16%, The amount is determined by an estimate of 0.50 mills. The total of 0.50 mills includes 0.25 mills dedicated to the Development Authority for new and ongoing economic development activities. The decrease is due to the completion of the $1,150,000 for the 2025 Initiative and the Robotics Initiative. Annual appropriation and allocation of the Economic Development Fund is at the discretion of the Council.

- The Workforce Innovation & Opportunity Act (WIOA), also formerly known as the Job Training Partnership Act (JTPA) will have a funding level of $2,395,470 in FY27. Since this is a federally funded program, its program year overlaps with the City's fiscal year. Revisions will be forthcoming in the fall to adjust the funding levels when contracts are finalized.

- The Community Development Block Grant (CDBG) Fund FY27 funding level will be $1,708,493, a decrease of 5.73% from the FY26 Adopted budget. This is another federally funded program that overlaps the City's fiscal year where program adjustments will be needed in the fall.

Conclusion

The budget reflects the very challenging times we continue to confront. Although we are optimistic for the continuation of the momentum we have gained, it is essential that we are realistic about the budget decisions ahead of us. The goal is to remain financially stable to endure such extraordinary changes in the economy with fiscal accountability, civic responsibility, and innovative leadership. As we continue to strive to find more creative ways to deliver services, we will also continue to strive to plan today for a better tomorrow and meet the

demands of our valued citizens. The dedication and commitment of the staff to deliver services and sustain the City during these times is commendable.

Sincerely,



Pamela J. Hodge
Deputy City Manager

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Pamela J. Hodge
Deputy City Manager

WELCOME TO COLUMBUS



QUICK FACTS

Located just 100 miles southwest of Atlanta
Longitude: 84°59'/Latitude: 32°30'
Area: 221 sq. miles
Altitude: 250 ft. above sea level
Climate: Balmy Summers/Mild Winters
Avg. High Temp: 76.2°
Avg. Low Temp: 55.0°
Avg. Monthly Rainfall: 3.9 in.
Avg. Annual Rainfall: 46.8"

Current Mayor: Skip Henderson

Georgia's second largest city

Georgia's fourth largest metropolitan area Population (2025): 203,888

MSA population (2026est.): 514,825

Year Founded/Consolidated: 1828/1971



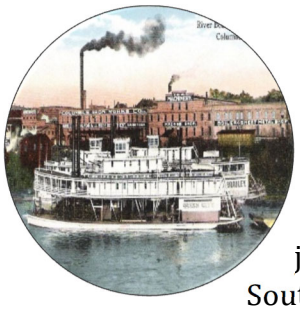
Wallethub 2024 Report named Columbus Consolidated Government as the best ran city in Georgia with an overall rank of 12 out of 148 cities in the nation.

Ranked #48 on Niche.com's *Best Places Cities with the Lowest Cost of Living* (2024)

BICYCLE FRIENDLY COMMUNITY 2015-2023 BRONZE THE LEAGUE OF AMERICAN BICYCLISTS

In Columbus, Georgia…*"We do amazing."*

COLUMBUS PROFILE



Nestled in Georgia's southern Piedmont region on the banks of the mighty Chattahoochee River is one of the hidden jewels of the American South, Columbus. One of three Georgia Fall Line Cities, Columbus has a varied and unique landscape that includes rolling hills on the north side and flat plains on the south due to the Piedmont plateau meeting the flat terrain of the coastal plain in the region. At the city's heart is the Chattahoochee River, a rich natural resource that allowed Columbus to thrive as a milling and textile manufacturing hub in its early years and that provides a variety of opportunities for recreation, sport, and beauty today. Originally inhabited by the Yuchi and Creek Indians, the area was claimed by Spanish missionaries in 1679. Later, it became a strategic trading site for the French and British. Columbus was founded in 1828 as the last planned city of the original Thirteen Colonies, growing into a hub for shipping and military manufacturing due to its location on the Chattahoochee River. During the Civil War, it was a key center for arms production. After the war, reconstruction included factories and the Springer Opera House, built in 1871 and designated the State Theater of Georgia in 1992. Columbus also hosted the nation's first Memorial Day after the war. In 1918, a small camp became Fort Benning, now the world's largest infantry school, home to WHINSEC. The base was temporarily renamed to Fort Moore in 2023 to honor Lieutenant General Harold "Hal" Moore Jr. and his wife, Julia Compton Moore. In 2025, the installation was renamed back to Fort Benning to honor World War I hero Corporal Fred G. Benning. Today, Columbus is a thriving and vibrant community that is rich in culture, economic, educational and recreational opportunities. Its diverse population enjoys the beautiful tapestry that this once textile-mill based city has built using its natural and manmade resources to reach its full potential.

Columbus & Muscogee County

In 1971, Columbus and Muscogee County formed Georgia's first consolidated government, with the entire county inside city limits. Outer areas are classified as General Service Districts (GSDs) for taxing, while two Urban Service Districts (USDs) receive more comprehensive services. The government consists of a ten-member Council and Mayor. The Council includes one member from eight districts and two at-large members, all serving four-year staggered terms. The Mayor, also serving a four-year term, appoints the City Manager with Council approval. Council meets on Tuesdays: 9:00 a.m. (2nd & 5th) and 5:30 p.m. (1st & 4th). Columbus, with over 203,888 residents (August 2025), is Georgia's second largest city, while the larger metro area, including five Georgia counties and Russell County, Alabama, has over 500,000 residents. The Columbus Consolidated Government (CCG) employs over 3,000 people and provides services including public safety, recreation, transportation, and road maintenance.

Columbus Profile

Education



The ***Muscogee County School District***, consolidated since 1958, has 56 schools with enrollment over 30,000 students. The Muscogee County School District was recently rewarded for being selected onto the 2023 Exemplary Board during the Georgia School Boards Association (GSBA) Summer Conference and Delegate Assembly. The GSBA Board Recognition Program is a three-tier progression process to attain the highest level in board governance with ranking levels of Quality, Distinguished and Exemplary. Muscogee County School District has exceeded the state graduation rate for the eleventh consecutive year. The District graduation rate has increased to 93.51 percent, an increase of 1.47 percentage points, year-over-year, from 92.04 percent in 2022.



There are also several institutions of higher education in the area, including **Columbus State University** with over 7,000 students enrolled, and **Columbus Technical College**. Located within commuting distance of Columbus are six additional institutions of higher learning, such as Auburn University, Troy State University, and LaGrange College, offering convenient access to a broader range of academic opportunities.

Pro Baseball Is Back

Following a 17-year hiatus, professional baseball will be making a return to Columbus in 2025 and in a big way. The city is the new home of the Atlanta Braves' Double-A affiliate as the Columbus Clingstones will be taking the diamond in April 2025 at the state-of-the-art Synovus Park. The name may be new, but the Clingstone will be playing on the historic grounds of Golden Park, which opened nearly a century ago and hosted Major League Baseball Hall of Famers of the likes of Babe Ruth, Hank Aaron, and Willie Mays.

A $50-million-dollar renovation of Synovus Park has been completed. The project ensures the history of the park is preserved while weaving in the best in modern technology and amenities to deliver a premier experience on the Chattahoochee River. The upgrades allow the venue to operate year-round for public and private events with the expansion of seating to 5,000 – 7,000 as well as the addition of new suites, a club level, hospitality amenities and upgrades to player facilities. In addition to serving as the home field for the club, the stadium will host a variety of marquee events, making it a hub of activity and excitement for residents of Columbus and beyond.



Attractions and Landmarks



In May 2013, a long-term vision was brought to fruition with the opening of a whitewater rapids course on the Chattahoochee River - the longest urban whitewater venue in the world, boasting high level rapids and exciting runs. It didn't take long to get international recognition as ***USA Today*** named the Columbus Whitewater experience as one of the top 12 man-made adventures in the World in. Beginners all the way up to advancer kayakers will have a blast with local and a well-organized guide and equipment systems to provide maximum enjoyment. The challenging "Cutbait" rapid has become synonymous with the area's high energy level and exciting pace - an annual music festival has even been established with "Cutbait" in its name. There is also an opportunity to take flight on the Blue Heron Adventure, which is a zip line that crosses the Chattahoochee River.

These outstanding adventures provide meaningful recreation and entertainment to residents of the Chattahoochee Valley and attracts more than 50,000 annual visitors to the city from all around the globe. The course has hosted many international competitions, including the International Canoe Federation World Cup. There has been enormous investment to provide premier biking and walking trails facilities to Columbus residents and visitors. Collectively these facilities are referred to as simply, "the ***Riverwalk.***" There are more than 34 miles of paved and brickwork pathways along each side of the river, as well as a connector that links to the 10-mile Fall Line Trace that stretches to the blossoming Midland area of the city.



Noteworthy historical sites exist within the county. The ***National Infantry Museum and Soldier Center at Patriot Park*** celebrated its Grand Opening June 19, 2009, just outside the gates of Fort Moore. This world-class tribute to Infantrymen past, present and future is the first of its kind in the United States. Throughout the 190,000-square-foot museum, visitors take an interactive journey through every war fought by the U.S. over the past two centuries. The museum tells the heroic story of everyday Infantrymen through an enviable collection of more than 30,000 artifacts. Era galleries trace Infantry history from before the Revolutionary War to present day. There is a special gallery recognizing Medal of Honor recipients and one that pays tribute to those who love an Infantryman, and the sacrifices they make supporting him. There is an IMAX Theatre, full-service restaurant and gift store. Patriot Park includes a parade field for Fort Moore Infantry School graduations, a memorial walk of honor and an authentically recreated World War II Company Street. The National Infantry Museum has been named the USA Today Readers' Choice Best Free Museum for a remarkable six times, including once again in 2024.



Columbus Profile

The ***Springer Opera House***, built in 1871 and is the State Theater of Georgia, offers adult and children's theater. The Springer is offering a wider variety of shows than ever before and educating the next generation of stars at the ***Dorothy McClure Children's Theater and the Springer Theater Academy,*** which is nearing its 30th anniversary. The academy was awarded a grant in May 2024 to keep the program operating at full capacity. ***Port Columbus***, a national Civil War Naval Museum, hosts hundreds of visitors each year to its unique museum of Civil War relics and battleship reenactments. Visitors are encouraged to visit the ***Columbus Museum,*** which reopened in the summer of 2024 following a $25 million renovation, and the ***Columbus Historical District***.

The Historical District includes the Columbus ***Ironworks,*** built in 1853, and the ***Ma Rainey House and Blues Museum.*** The ***Liberty Theatre & Cultural Events Center*** is preparing for its 100th anniversary and is getting revitalized after the City of Columbus acquired ownership of the historic property. The theatre is a vital part of Georgia history being the first African American theater in Columbus and hosted many stars such as Louie Armstrong, Ella Fitzgerald and Rainey. The City of Columbus now has owner ship of the ***Liberty Theatre & Cultural Events Center.*** Built in 1924, the Liberty is very important to Georgia's history because it was the first black theater in the city. It served as a prominent place of entertainment for 50 years until it was shut down in 1974 because of the desegregation of local facilities and the deterioration of the building. The center is temporarily closed for renovations as the City of Columbus works to enhance the facility.



The ***South Commons*** Softball Complex & Stadium, which was built as a venue for the 1996 Summer Olympic Games, hosts a variety of local, regional, and national tournaments. In addition to providing a host site for family entertainment productions like "Disney on Ice," the ***Civic Center*** houses the ***Columbus Lions***, a multiple time championship winning arena football team in the team National Arena League, the ***Columbus River Dragons***, a professional ice hockey team that has won the Ignite Cup Championship twice over the last five years including in 2023-24. The professional indoor soccer team, the ***Columbus Rapids***, also calls the Civic Center home, while ice skaters can enjoy time on the ice at the ***Columbus Ice Rink*** on the campus of the Civic Center. The Civic Center was also recently recognized as a Silver Bicycle Friendly Business by the League of American Bicyclists.



Golfing is available to the public at ***Bull Creek Golf Course***, a 36-hole premier golf course that has been routinely rated among the best public courses in the country. Columbus also has a well-maintained nine-hole public golf course at ***Oxbow Creek,*** as well as several private and semi-private golf courses around the city. Columbus offers year-round sports events with local high schools contending for state titles and Columbus State University hosting top-tier athletic teams. The city has also made its mark in the Little League Baseball World Series, winning the championship in 2006.

The ***Columbus Ironworks and Trade Center***, which sits overlooking the Chattahoochee River, hosts hundreds of cultural, business and social events each year. The ***Coca-Cola Space Science Center*** is a state-of- the-art science facility providing spectacular laser light venues and a simulator for operating the space shuttle. The ***RiverCenter for the Performing Arts*** provides culture, entertainment, and enjoyment for many and has hosted several internationally acclaimed performers and musical theater productions.

Columbus Profile

Film Industry

Film Georgia is enticing filmmakers from throughout the country, creating over $9.5 billion annual revenue. As a community with a history of promoting local artists, Columbus has put itself in a position to become film hub in the state by hosting a film festival annually, forming a $5 million film fund, building a state-of-the-art studio, and growing a workforce trained and certified in film production. Columbus State University added a new Film Production Certificate program that introduces skills used in on-set production while utilizing industry standard organizational structures, professional equipment and procedures. Flat Rock Studio is a state-of-the-art facility with over 80 gated and fence areas. The 180,000 square foot facility has two adaptable sound stages, a workshop, a set design/storage area, and ample adjoining production suites.

The Columbus Film Fund, a public-private partnership which uses private funds to incentivize film and TV productions to come to Columbus, has helped bring numerous productions to the area. The first projected financed by the fund featured legendary actor Bruce Willis in the film “Survive the Night” that was released in 2020. Other movies such as “We Were Soldiers”, “Need for Speed”, and “Electric Jesus”. The Columbus Film Fund recently announced its first-ever grant program specifically to support local filmmakers. The program will offer seven grants—five at $5,000 each, one at $10,000, and one in the amount of $15,000. The grant cycle will kick off at the beginning of September and filmmakers will have one year to complete their projects, with plans to showcase these works at a film festival in the Fall of 2025.

Economic Development

Economic and cultural development remains a priority in Columbus, driven by investments from major corporations like AFLAC, Synovus, TSYS, Piedmont Columbus Regional Healthcare, Columbus State University, St. Francis-Emory Healthcare, and Pratt & Whitney. Fort Moore also plays a key role, contributing nearly $5 billion annually to the local economy and boosting population growth with military ties. The Chattahoochee River is central to Columbus' growth, with significant investments such as the Synovus Corporate building, TSYS campus expansion, and upscale residential lofts. Columbus State University is a key player in Uptown development, investing in student housing, cultural programs, and community enrichment.

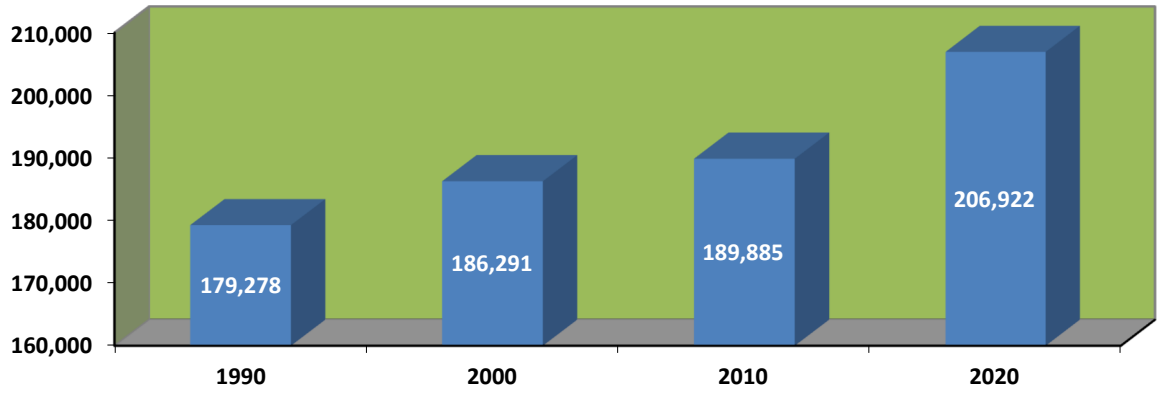
In Uptown, some City departments moved to the new City Hall while a new 342,000 thousand square foot judicial center is under construction to help meet the growing needs of the citizens of Columbus. The new Columbus, Georgia Judicial Center, also known as the Columbus Consolidated Government Center, is a significant addition to the city's infrastructure. This state-of-the-art facility consolidates various court functions, improving the efficiency of legal proceedings and offering a more centralized location for judicial services, including Superior, State, and Juvenile Courts. This new judicial center is part of the city's broader efforts to revitalize downtown and expand its services to meet the needs of its growing population.



Columbus Profile

Demographics

Columbus has seen steady population growth over the past twenty years. According to the U.S. Census Bureau the population has steadily increased from 179,278 in 1990 to 206,922 in 2020, as shown in the chart below:

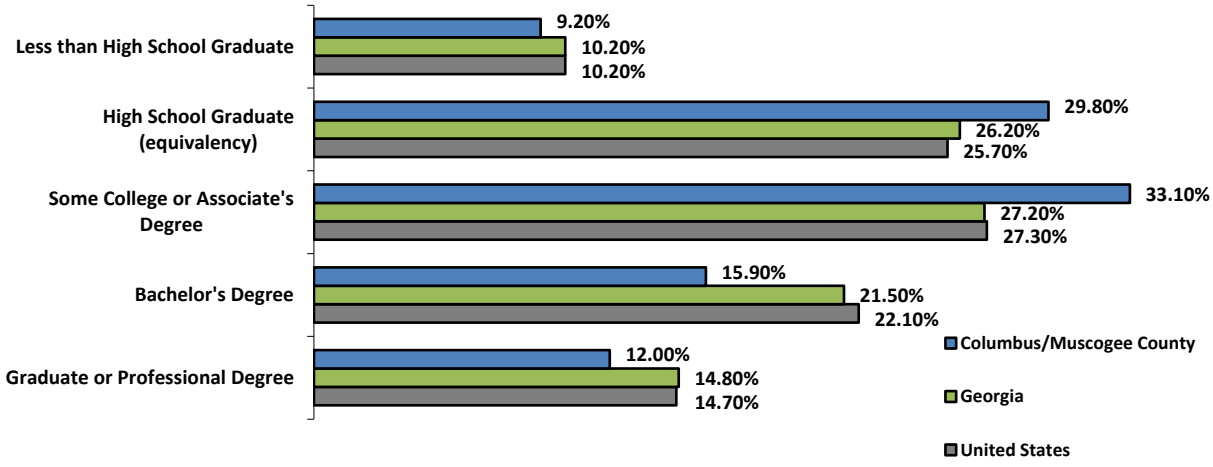


Sources: U.S. Census Bureau, 1990, 2000 and 2010, 2020 Census. Georgia Department of Community Affairs (July 2020).

Education Levels

Muscogee County compares relatively on par with the state of Georgia as a whole and the United States when it comes to the education status of its residents. There's a one percent differential in high school completion between the Muscogee County residents (27%) and the state of Georgia (26.30%), which is in close comparison with the national average of 27.53%. More than one-third of Muscogee County residents have some college education or an associate's degree, while an additional 30% hold a bachelor's or graduate/professional degree.

The chart below depicts Muscogee County's education status relative to the other groups:



Source: U.S. Census Bureau, 2025 American Community Survey (population 25 years and older)

Columbus Profile

Gender and Age

Many young professionals begin their family life in Columbus. The average age in Columbus is a youthful 37 years of age and is 1.5 years younger than the median age in Georgia. This shows Columbus as a strong center for vitality and spirit within Georgia and the surrounding areas. No doubt the sustained investment in the quality of life in the Columbus region has served to attract and retain young families in the area.

Ethnicity

Columbus is comprised of primarily of three ethnicities Black or African American (47.7%), Caucasian/White (37.6%) and Hispanic/Latino (8.7%).

Wealth

Columbus' median household income has risen over 20% over last six years and now sits at $57,010 according in the 2024 American Community Survey. The percentage change is over three times as much as the 6.4% gain in the real median household income in the United States. Median home values are considerably lower in Muscogee County at $251,000 when compared to Georgia at $348,600 and the United States at $381,000.



Economy

Columbus' economy, once rooted in manufacturing, has shifted in recent years. The city is home to major companies like AFLAC, Char-Broil, Synovus, TSYS, and Pratt & Whitney. International corporations such as Kia and Hyundai, along with their support companies, have made significant regional investments. TSYS and Synovus completed state-of-the-art campuses along the Chattahoochee River, marking progress in the uptown area. While manufacturing has downsized, service areas have expanded. Efforts to attract and retain businesses are led by the Greater Columbus Chamber of Commerce and other local entities, making Columbus a commercial and retail hub for surrounding counties.

Columbus 2038

Columbus Consolidated Government is required to establish a synchronized planning program for the State of Georgia. The cornerstone of the coordinated planning program is the groundwork of a long-range comprehensive plan by each local government in Georgia. These strategies intend to highlight community goals and objectives. The Comprehensive Plan is to be used by Muscogee County as a tool to direct and guide development in a manner that ensures the quality of life and service levels associated with the city are maintained at desired levels. This report will have a few central components including:

- Identifying Issues and Opportunities
- Identifying Existing Development Patterns
- Evaluation of Community Policies and Actions
- Evaluation of Transportation Needs
- Future Demographics
- Infrastructure Needs
- And Many Other Important Concerns

COLUMBUS 2038 OUR FUTURE MATTERS

Impacts on the FY27 Budget:

Fund Balance Reserves:

During this budget cycle, substantial attention was given to moving into the next stages of pandemic recovery. Economic burdens from an anticipation of diminishing revenues along with the rising costs of efficiently providing city services had little to no negative impact on the city's reserves balance as anticipated, particularly in the General and Other LOST funds. While Operating Budgets are just that – estimates - and no assurances can be made regarding the number of days cash on hand that the City will have as the result of implementing this Budget. It is important to advance the City's efforts and continue to reduce reliance on fund balance. While some sources of revenue have yet to fully recover from the impacts of the pandemic, we are experiencing consistent gains in others. Sales Tax remain consistent while hotel-motel and occupancy rates are nearing pre-pandemic levels. Therefore, City Council, the Mayor and others involved in the budgetary process were conscious of the issues surrounding General Fund reserve days and the changes in fund balance that the City has seen over time while deliberating and ultimately adopting this operating budget. The Budget reflects those efforts to preserve fund balance by reducing reliance on reserves to meet expenditures and obligations since reserves are established when revenues exceed expenditures.

In preparing the FY27 Budget, the City resolved itself to making systemic economic changes in order to minimize its dependency on using fund balance. The City had, in prior years, already taken some measures to reduce systemic operating deficits by reforming its Employee Pension Plan, establishing employee healthcare and wellness initiatives including its Health and Wellness Center (a primary care physician practice for use exclusively by City employees and their families), and revising its Workers Compensation Administration oversight and management structure.

Expenditure Reductions:

After determining the global and systemic changes that could be introduced to curb expenditures, most departments were then asked to operate at the same level of funding as their FY26 adopted budgets. Some departments were able to meet their funding expectations by not filling vacant positions, leaving those positions "unfunded" for some or all of FY26. Other departments will have to continuously monitor their operational expenditure targets in order to remain at FY26 levels.

The FY27 Budget includes consideration for staffing and maintaining facilities. Other significant maintenance considerations are given to the many public services and quality of life services that the City provides to its citizens and visitors. The Aquatics Center, the community pool centers, ball fields, the Riverwalk and golf courses, for example, are public amenities that enrich the lives of our citizens, but they can be expensive to maintain. Revenue growth is expected from some of these amenities, but that growth will in no way cover their cost of operations.

Revenue Considerations:

Expenditure controls are only a part of the response necessary for the City to operate within its means. In the wake of strong positives on the economic development side, Columbus has seen steady growth in revenues. Although revenue growth is promising for the City, there are current factors that are taken into consideration when faced with the economic reality that there are changes in the economy that plays an iatrical role with the continued growth of revenue funding sources: (1) the sustained economic impacts stemming from the COVID Pandemic, which began in 2020; (2) a property tax freeze that places a ceiling on the property tax revenues that can be levied; (3) inflation; and (4) lower than anticipated growth of military and civilian personnel as a result of BRAC decisions.

Early Budget Cycle:

The preparation of the FY27 budget began a couple months prior to the official budget season to allow staff sufficient time to draft a balanced and comprehensive budget without the use of General Fund reserves. This change in the normal process of developing the budget allowed more time to evaluate and deliberate the proposed budget before it was adopted. This also meant projections, particularly for revenues, were based more on estimates than actual mid-year data than in prior years. Although the estimates were a factor, the fiscal responsibility of staff during FY26 allowed for many departmental requests to be granted before the adoption of the FY27 budget. As such, when several departments requested additional funding for FY27, Council responded to most of the requests immediately, rather than deferring them until mid-year FY27, when actual revenues could be better gauged.

Add/Deletes:

Every year, there are typically items that Council decides to either add to the Mayor's recommended budget or delete from the Mayor's recommended budget. These are recorded on the City's "Add/Delete List" during the budget review process and are voted on, item by item, before the final budget is adopted. All items which have been added will be included as part of the Adopted Budget while all items which have been deleted will not.

For FY2027, the following items were added or deleted by Council thereby adjusting the Mayor's Recommended Budget:

Department	Amount Added or Deleted	Fund	Purpose
Facilities Maintenance	$180,404	General Fund	Add Four (4) Custodians G111
Facilities Maintenance	$47,330	General Fund	Add One (1) Administrative Support Specialist II G113

Parks & Recreation	$53,842	General Fund	Add 1 Recreation Specialist III (G118)
Parks & Recreation	$3,421	General Fund	Reclass 1 Tennis Specialist I (G112) to 1 Tennis Specialist I (G115)
Parks & Recreation	$3,157	General Fund	Reclass 1 Tennis Specialist II (G113) to 1 Tennis Specialist II (G116)
Parks & Recreation	-$60,420	General Fund	Reduce Temporary Labor Wages
Parks & Recreation	$104,196	General Fund	Add 2 Recreation Specialist II (G117)
Parks & Recreation	$61,255	General Fund	Add 1 Correctional Officer (CO1)
District Attorney's Office	$26,913	General Fund	Increase CCG Annual Supplement to State Paid Asst District Attorneys by $2,500 from $7,500 to $10,000
Clerk of Superior Court Office	$49,248	General Fund	Add Local Supplement for Superior Court Clerk
Clerk of Superior Court Office	$10,861	General Fund	Reclass 1 Chief Deputy Clerk (G126-32) to 1 Chief Deputy Clerk (G126-45)
Clerk of Superior Court Office	$10,896	General Fund	Reclass 1 Senior Deputy Clerk (G117) to 1 Assistant Chief Deputy Clerk (G122)
Clerk of Superior Court Office	$32,000	General Fund	Increase Travel, Schools & Conferences
Clerk of Superior Court Office	$2,000	General Fund	Increase Copier Charges
Juvenile Court	$62,566	General Fund	Increase Annual Salary to $130,000 for PT Juvenile Judge to become FT Juvenile Judge @ 5 work days per week

State Court Judges	$22,334	General Fund	Add Local Supplements for 2 State Court Judges (with benefits) based on 90% of Muscogee Locality Pay for Superior Ct Judges
State Court Judges	$191,151	General Fund	Add 1 State Court Judge, 1 Law Clerk (G124), 1 Senior Deputy Clerk (G117), 1 Court Reporter
Public Defender	$116,021	General Fund	Add One (1) Contract Public Defender with Increase in 5% Contract Admin Fee
Municipal Court Judge	$11,167	General Fund	Add Local Supplement for Chief Magistrate/Municipal Court Judge
Clerk of Municipal Court Office	$11,699	General Fund	Reclass 1 Chief Deputy Clerk (G126-8) to 1 Chief Deputy Clerk (G126-23)
Probate Court	$5,500	General Fund	Increase Guardian Ad Litem
Sheriff's Office	$81,814	General Fund	Increase Overtime
Sheriff's Office	$146,584	General Fund	Add 1 Chief Deputy Sheriff PS8
Coroner's Office	$1,156	General Fund	Increase Travel, Schools & Conferences
Non-Departmental	$300,000	General Fund	Increase Agency Allocation for the Airport Commission
Crime Prevention	-$49,695	OLOST	Delete 1 Administrative Assistant (G115)
Parks & Recreation	$3,820	OLOST	Add 1 LOST Supplement
Muscogee County Prison	$76,771	OLOST	Add 1 Correctional Officer (C4)
Muscogee County Prison	$3,820	OLOST	Add 1 LOST Supplement
Sheriff's Office	$21,723	OLOST	Reclass 1 Deputy Sheriff (PS0) to 1 Sergeant (PS3)
Sheriff's Office	$3,820	OLOST	Add 1 LOST Supplement
Bull Creek	$72,383	Bull Creek Golf Course	Add 1 Director of Agronomy
Bull Creek	$60,701	Bull Creek Golf Course	Increase Equipment Rental/Lease

Bull Creek	$10,000	Bull Creek Golf Course	Increase Auto Parts and Supplies
Bull Creek	$14,916	Bull Creek Golf Course	Increase Horticulture/Landscaping Supplies
Civic Center	$2,354	Civic Center/Sports Authority	Add Career Ladder Advancement for 1 Arena Technician I (G112-3) to 1 Arena Technician II (G113-6)
Civic Center	-$2,354	Civic Center/Sports Authority	Reduce Overtime
Non-Departmental	$900,000	Economic Development Authority	Provide allocation to the Airport Commission over a 3 year period.

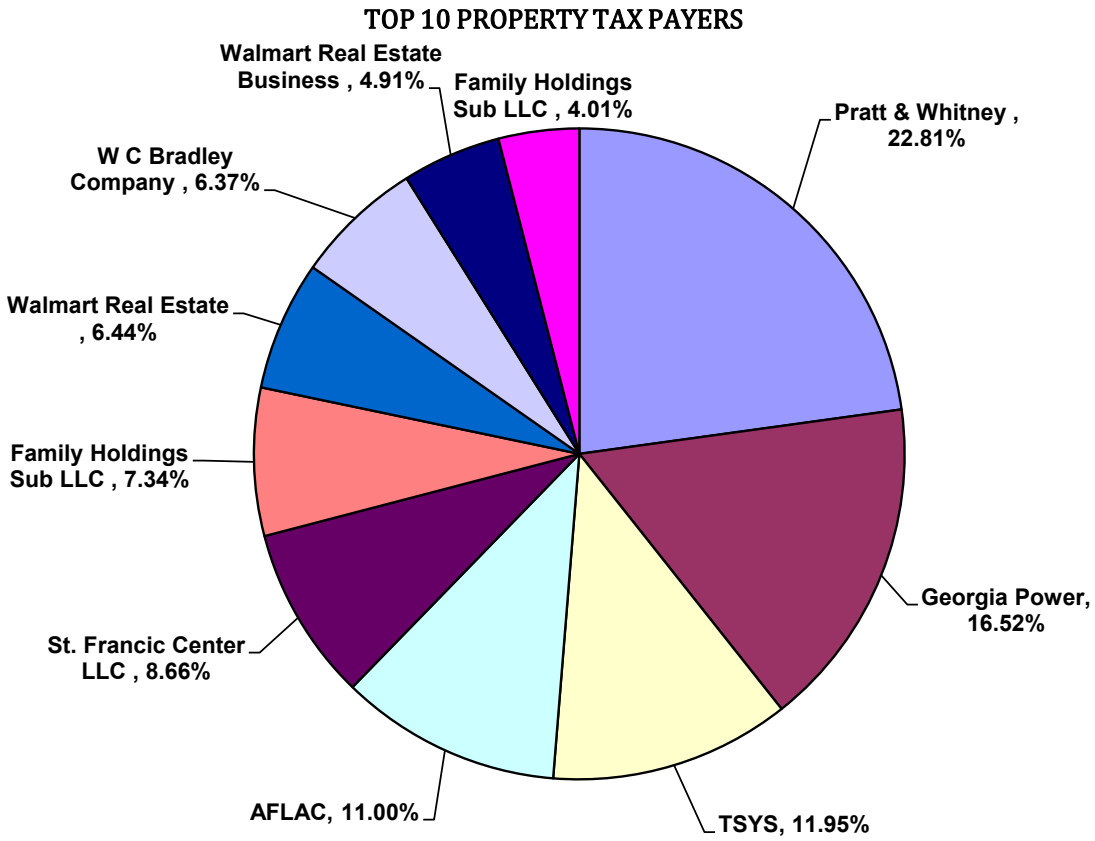
Key Budget Initiatives for FY2027:

- Reduced subsidy/support for certain component units and affiliate units.
- Continued financial restructuring of certain economic development obligations to increase available funding for new projects.
- Continued hiring freeze which began in FY2014.
- Unfunded vacant positions through FY2027.
- Managed care contract for jail and prison inmate medical care.
- Maintaining prior year funding levels for most departments through continued monitoring of operational budgets.

Summary:

As a result of steady economic growth pertaining to revenues and modest expenditures, CCG can focus on addressing some much-needed improvements while maintaining its fiscal responsibility to the citizens. CCG will maintain its task of providing the superior level of services that its citizens expect and deserve. As such, the Operating Budget for FY26 has increased overall from $394,618,281 in FY26 to **$404,329,639** for FY27 - a change of approximately 2.46%. Most departments were asked to maintain the funding levels for their FY27 operating expenditures to their FY26 Adopted Budget levels, in order to continue their normal course of business. They were able to successfully accomplish this task by leaving vacant positions unfilled and unfunded and by continuing to operate under lean conditions, the same as in prior years. In addition to a tight operating budget, and a projected increase in revenue, the Capital Plan will be able to fulfill some of its much-needed obligations. Some of which will occur at the first of the calendar year, when other resources are be identified from revenues or other sources to pay for them. Even with the relatively austere operating budget adopted, the City expects to still utilize approximately **$22,123,869 of its fund balance** to balance its FY27 total operating budget due to the ability to address some much need improvements within the City of Columbus.

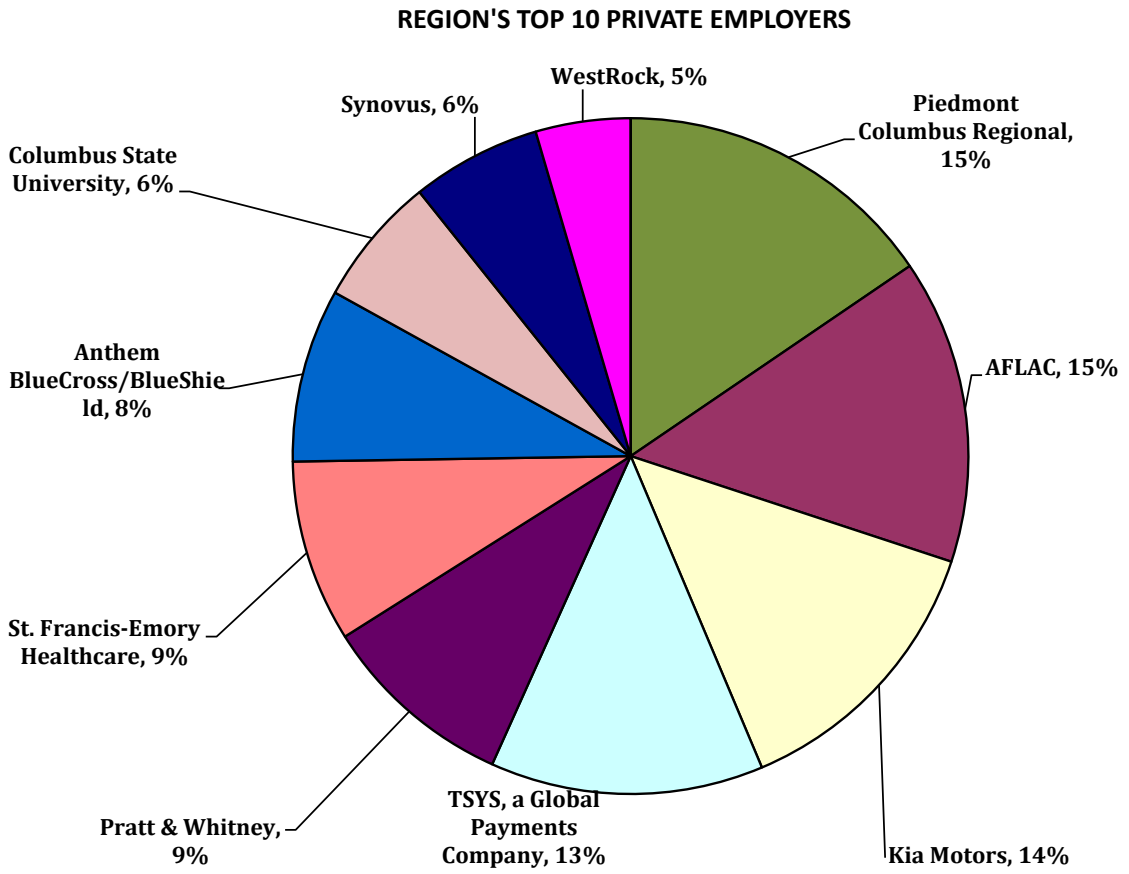
COLUMBUS BUSINESSES



Taxpayer	Type of Business	Taxes Levied	% to Total
Georgia Power	Utility	$ 6,081,560	23%
Pratt & Whitney	Manufacturing	4,403,027	17%
TSYS	Credit Card Processing	3,185,129	12%
AFLAC	Insurance	2,931,542	11%
St. Francic Center LLC	Hospital	2,310,022	9%
Greystone Properties	Real Estate	1,957,894	7%
Walmart Real Estate Business	Real Estate	1,715,579	6%
Legacy Reserve at Old Town	Real Estate	1,698,724	6%
W C Bradley Company	Manufacturing	1,307,958	5%
Riverfront Place LLC	Real Estate	1,068,036	4%
Total of Top 10 Property Tax Payers		$ 26,659,470	

Note: Numbers provided per Muscogee County Tax Commissioner's Office for FY25. The information provided relates to the Consolidated Government's tax levies, and does not include taxes collected on behalf of other governmental entities.

COLUMBUS BUSINESSES



Employer	Type of Business	Employees	% to Total
Piedmont Columbus Regional	Healthcare	3,080	15%
AFLAC	Insurance	2,900	15%
Kia Motors	Vehicle Manufacturing	2,700	14%
TSYS, a Global Payments Company	Credit Card Processing	2,600	13%
Pratt & Whitney	Engine Manufacturing	1,850	9%
St. Francis-Emory Healthcare	Healthcare	1,735	9%
Anthem BlueCross/BlueShield	Insurance	1,650	8%
Columbus State University	Education	1,238	6%
Synovus	Financial Services	1,235	6%
WestRock	Coated Board Production	900	5%
Total of Top 10 Employers		19,888	

Source: Greater Columbus Chamber of Commerce

Strategic Planning Process



This strategic plan is the result of input from citizens and city leadership regarding future growth in Columbus as part of a comprehensive master plan that will be used to guide our progress forward. We have analyzed this information and compiled it into five categories thereby creating “Vision Columbus - Five Foundations of Performance” badges which are used to align organizational goals and objectives with strategic plans and budget decisions.

VISION COLUMBUS

The Five Foundations

Collaboration

working together for a brighter Columbus

- Foster partnership opportunities between Columbus Consolidated Government's local and regional partners.
- Encourage and promote unity and sensitivity to diversity through positive partnership interactions.
- Provide and expand citizen living, health and educational services throughout the community.
- Garner citizen support for a tax system that is sustainable and encourages growth.

Quality

providing excellent services to Columbus citizens

- Maximize the quality of life through dignity, respect and opportunity access for all citizens.
- Build a better community through citizen access to a progressive, affordable, and safe lifestyle.
- Provide an efficient, sustainable, diverse, and eco-friendly interconnected city with a high quality of life rating.
- Provide structure and enforcement for the improvement of the City's physical appearance.

Professionalism

providing a qualified, skilled and committed workforce

- Build a well-staffed, well-trained, fully equipped city workforce sensitive to citizens' diversity.
- Provide a forum that encourages citizen conversation to achieve success in family and life.
- Improve effective public safety response time to meet national standards and accreditation criteria.
- Provide easy and convenient access to public services for all citizens.

Innovation

building for a brighter Columbus

- Guide development to insure quality of life, diversity, and maximized re-investment.
- Develop and attract economic investment in Columbus that will create a 21st Century model city.
- Enhance the quality of life for all citizens by providing programs for all age groups.
- Plan, provide, and enhance safe, reliable, dependable and cost-effective multiple mobility options dedicated to community needs.

Preservation

preserving the integrity of Columbus

- Promote, enhance, and protect the historical, cultural, and environmental aesthetics of Columbus.
- Focus efforts to maintain the livability and environmental quality of all public spaces.
- Balance existing revenue sources to provide maximum stability.

QUICK LINKS GUIDE

There are three tools that will help the reader locate information in the current Operating Budget for Columbus, Georgia. The first is the traditional **Table of Contents,** which outlines the entire document. The Table of Contents provides traditional page number indexing, as well as embedded hyperlinks to key sections of the Budget Book. For those who are viewing our Budget Book online, this **Quick Links Guide** provides the easiest way to navigate to areas of the document which may be of particular interest to the reader. This page is loaded with HYPERLINKS (denoted by underlined text) which allow you to be automatically navigated to your page of interest simply by clicking on the underlined text. If you have a similar question, this is the quickest way to find the answer. Last is the **Document Notes** on the following page, which briefly explains what each section of the book contains.

QUESTION:	WHERE TO LOOK:
What is the City's total operating budget for the upcoming fiscal year?	Financial Summary "Big Picture" City Manager's Letter
What were the most critical budget issues this year?	Impacts on the Budget
What is the City's process for coming up with the annual operating budget?	Budgetary Policy Budget Process City Manager's Letter
What does the City spend its money on?	City Manager's Letter "Big Picture" Expenditures Financial Summaries Expenditures by Fund
Where does the City get its revenues?	Financial Summaries "Big Picture"
What are the goals and objectives of the City?	Vision Columbus Mayor's Letter City Manager's Letter
What is the budgeted allocation for each department?	Section D: Expenditures by Fund
What is the background and current economic condition of Columbus?	Welcome to Columbus Columbus Profile
What City funds are included in the Operating Budget and what is each fund for?	Primer on City Funds Financial Summaries
What is the breakdown of each fund's revenues, expenditures, and fund balance?	Summary of Revenues, Expenditures and Changes in Fund Balance
What if I don't understand a word or abbreviation?	Glossary Acronyms
Where can I find information about the City's capital projects and facilities?	Capital Improvement Book (separate document- click for link on web version)
Who are the top employers in Columbus?	Columbus Businesses
Where can I find a historical record of past budgets?	Trend Analysis
What is the long-term forecast for Columbus' budget?	Projections
What will Columbus have to pay on its debt this year?	Debt Service Fund
How much remains in the Local Option Sales Tax Fund, and what will it be used for?	LOST Fund Overview LOST Fund Expenditures
Who are our City Councilors and government leaders?	Introduction- Mayor and Council Acknowledgements

DOCUMENT NOTES

The Columbus Consolidated Government budget document provides comprehensive information about the government's policies, goals, financial structure and operations. This document also contains information on major initiatives, demographics of the city and capital budget.

Introduction/Overview Section: This section contains the transmittal letters from the Mayor and City Manager, organizational chart, overview and general information on Columbus. This section also contains a description of the economic conditions and other factors which provide the framework for our annual operating budget plan.

Section A: Budgetary Policy. This section includes the policies and procedures that govern the budget process. There is also a summary of the budget process and calendar.

Section B: Financial Summaries. This section provides a graphic and financial overview of each adopted operating fund along with highlights on significant revenues and expenditures. Also in this section is the Capital Improvements Program summary, a summarized historical trend analysis, and a financial projection analysis.

Section C: Personnel. In this section we describe the benefit package and present a history of authorized positions combined for all funds.

Section D: Operating Fund Summaries. This section provides descriptions of each department, its operating budget, its performance indicators, and its personnel. This section is arranged by major operating fund and then by department budget allocation within each operating fund.

The Appendix section includes a variety of data, which should be useful to the reader in better understanding the budget. Also, in this section is a **Glossary** for those not familiar with governmental terms, a list of **Acronyms** we have used, and the **Capital Outlay** listing. *Please note:* The **Capital Improvement Program** has been moved to a separate document, providing detailed information on the various projects. This separate document can be found at the end of this book on the digital version.

This Budget Book includes the Operating Funds of Columbus Consolidated Government. The Capital Improvement Program can be found in a separate document, which is appended to the end of this document on the web version. Some departments have budget allocations in more than one fund. This is important to bear in mind when evaluating the budgets of an individual department, which may have multiple funding sources. For example, several Public Safety departments have funds in the General Fund and in the Other LOST Fund, so both fund allocations would need to be considered for the totality of that department's individual budget allocation.

The Operating Budget book and the Capital Improvements Program Budget book have been formatted such that they are available in traditional bound paper versions as well as in digital format on the website. The digital versions have been embedded with hyperlinks to facilitate ease of navigation throughout the documents. To engage a hyperlink, simply single left-click on any text that is found with a bold underline (see example below) and the document will navigate directly to that content. Example of Hyperlink: To go directly to the Big Picture Section, click on the bold, underlined text.

DOCUMENT NOTES

A dedicated effort is made to inform our taxpayers and stakeholders, our community, and the general public about the government that serves them. The budget is formally presented to City Council at budget meetings which are publicly televised through the city's government access channel and through live streaming on the internet through the City's website. Many of the issues addressed in the budget process are discussed with Council on air. For those who cannot view the live sessions, all sessions are recorded and are available 24/7 on the Columbus city website, and the complete budget document is placed in digital form on the city's website as well (see hyperlinks and website navigation below). A printed copy of this budget document is placed on file with the Clerk of Council in accordance with the City Charter.

Comments or questions about the budget may be mailed to the Finance Director's Office at P.O. Box 1340 Columbus, GA 31902 The Financial Planning Division may be contacted at (706) 225-4087.

City Council Sessions Recordings: www.columbusga.gov/Council
Current and Previous Budget Books: www.columbusga.gov/Finance

Columbus Consolidated Government was awarded its first Distinguished Budget Presentation Award for FY1992 and we have received the award every year since. We believe that this document continues in that same proud tradition. Additionally, CCG has also received the Certificate for Achievement for Excellence in Financial Reporting for the Annual Comprehensive Financial Report (ACFR) since FY1990.







Budgetary Policy

INCLUDED IN THIS SECTION:

- Budget Preparation & Management Policies
- Budget Calendar

A

The Annual Budget is a fiscal plan, which presents the services to be provided to the community and the funds necessary to perform these services. Key steps in this process are described within.

Budget Preparation

The Columbus Consolidated Government (CCG) operates under a fiscal year that begins July 1 and ends June 30. The major steps in the process are outlined below:

Budget Adoption

Step 1: Beginning in November, Financial Planning prepares the budget database and reports showing prior years' actual expenditures and revenues and compares those to their budgeted targets. Any anomalies are reviewed and adjusted for the upcoming budget year. Upcoming and long-range challenges and opportunities are evaluated. Operating trends, as well as economic indicators are taken into consideration when preparing estimates for budgeted revenues and expenditures. Expected changes in pay plan, benefits, gas, water, electricity, motor fuel, capital items, etc., are also considered. This database is used as the financial framework for budget preparation.

Step 2: Beginning in January, departments are asked to evaluate and update their goals and objectives, and their relevant performance indicators, for the coming fiscal year. Any major changes in operations are considered and shared with Financial Planning to ensure that the new budget reflects those operational changes as appropriate.

Step 3: Between January and March, Financial Planning prepares a draft of the Operating Budget for the Mayor's consideration. During this time, the Mayor and City Manager review departmental operations and consider any new budget requests in order to propose a recommended balanced budget. Financial Planning prepares the final Recommended Budget plan for the Mayor's approval and presentation to Council.

Step 4: No fewer than sixty (60) days prior to the fiscal year commencing July 1, the Mayor submits to Council a proposed operating budget for all operating funds. The Operating Budget includes recommended expenditures and the means of financing them.

Step 5: A series of workshops and public hearings are held before making final changes to the Mayor's recommended budget.

Step 6: The Annual Budget is formally adopted by Council before July 1.

Expenditure Control

Once the Annual Budget has been adopted, expenditure control is maintained on the appropriation unit basis (group of accounts) with capital expenditures maintained under full control. Throughout the year, all expenditures and revenues are monitored.

Budget Control

Georgia Law, O.C.G.A. 36-81-3 establishes the legal level of budgetary control as the department. Within the overall budget limitations, authority is delegated to the City Manager. *When acting on the authority delegated by the City Manager to the Finance Director, it is recommended that intra-departmental transfers of appropriation and revenue anticipation may be approved as deemed necessary*. Under no circumstances, however, may the total budget of any department be increased or decreased without Council approval.

Budget Amendments
Amendments affecting the bottom line of any department are approved solely by Council. Section 7- 404 of the City Charter describes the authority:

> "The Council may make appropriations [revenue and expense] in addition to those contained in the current operating or capital budgets at any regular or special meeting called for such purposes."

Policy Guidelines
The overall goal of the City's Financial Plan is to establish and maintain effective management of the City's financial resources. The informal statements of budgetary policies provide the basis for achieving this goal.

The following section outlines the policies used to guide the preparation and management of the City's budget. The section consists of operating budget policies, capital expenditures, policies, revenue policies and financial accounting policies.

The development and preparation of the City's budget are guided by the following policies.

- All funds are required to balance. Anticipated revenue must equal the sum of budgeted expenditures. To the extent possible, all funds should be included in the budget process along with work programs, objectives and strategies.

- The Capital Improvement Program requires coordination and planning in conjunction with the various operating fund budgets.

- The General Fund is based on a long-range financial plan, which includes unallocated fund reserves. The goal is to keep the reserve at approximately 90 days, but no less than 60 days, of budgeted expenditures. This reserve protects the City against catastrophic revenue losses and major emergency expenditures and provides cash flow.

Revenue Policies
The City will maintain effective collections systems and implement aggressive enforcement strategies to maximize revenues from available sources.

The City will maintain a broad revenue base; that is, a large number of widely diversified revenue sources that will be established and maintained in order to distribute the revenue burden equitably and protect the City from short-term fluctuations in any one revenue source.

The City will implement user fees in all areas where feasible and productive as well as seek to set fees at levels related to the costs of providing the services. Moreover, user fees will be reviewed annually as part of the budget process and will be adjusted to maintain or move incrementally closer to full coverage of activities.

The projection of revenues will receive conservative treatment in order that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

Financial Structure
The financial transactions of the City are budgeted and recorded in individual funds. A fund is an independent financial and accounting entity. It is a set of interrelated accounts used to record revenues and expenditures associated with a specific purpose. Funds have a balancing set of accounts and records, cash and other financial resources in conjunction with all related liabilities and residual equities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations or restrictions. Although funds are independent entities within the financial records of a government, there is no requirement to physically segregate the assets. Funds are classified into three basic types: governmental, proprietary or fiduciary.

Government Funds
Governmental funds are used to account for all or most of the government's general activities, including the collection and disbursement of earmarked monies, the acquisition or construction of general fixed assets and the servicing of general long-term debt.

The City utilizes the following types of governmental funds:

- The General Fund is the principal fund of the Consolidated Government and is used to account for all major activities of the government such as Police, Fire and Recreation.

- Special Revenue Funds are used to account for the proceeds of specific revenue sources legally restricted to expenditures of specific purposes. The Stormwater (Sewer), Paving and Medical Center Funds are examples of special revenue funds.

- Debt Service Funds account for the accumulation of resources for the payment of general long-term liability, principal, interest and related costs. The City's Debt Service Fund includes requirements to meet the general obligation bond issues, lease contracts, and lease purchase programs.

- Capital Project Funds are used to account for financial resources for the acquisition, renovation or construction of major capital facilities and improvements.

Proprietary Funds
Proprietary Funds are used to account for activities similar to those found in the private sector. The proprietary funds utilized by the City are as follows:

- Enterprise funds account for activities that are usually self-sustaining, principally through user charges for services rendered. An example of an enterprise fund is the Transportation System Fund.

- Internal Service Funds account for the financing of goods and services provided by one department or agency to other departments or agencies for the government on a cost reimbursement basis. The Risk Management and Employee Health Insurance funds have been added to the Operating Budget.

Fiduciary Funds
Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own operations. When these assets are held under the terms of a formal trust agreement either a pension trust fund or a private purpose trust fund is used. Agency funds generally are used to account for assets that the government holds on behalf of others as their agent. Traditionally these funds have not been included in the Operating Budget because the receipt of revenue is uncertain.

PRIMER ON CITY FUNDS

Columbus' funds are organized according to fund origin and utilization of funds. Several departments receive funding sources in more than one fund, so it is important to consider all funding sources when evaluating the operating budget of a particular individual department. Here is a brief description of each fund included in this Operating Budget:

OPERATING FUNDS (Fund Number)

General Fund (0101) The General Fund supports the operations of the City. All departments of the General Government and Public Safety are supported by the General Fund, as are most ancillary operations and units. The General Fund receives funding from a number of sources including the millage, other taxes, fees, service charges, fines, and inter-fund transfers.

LOST Funds (0102,0109) There are two Local Option Sales Tax (LOST) funds: one is to support Public Safety (Crime Prevention, Police/E-911, Fire/EMS, Muscogee County Prison, Sheriff, Municipal Court/Marshal, District Attorney, Homeland Security, State Court Solicitor, Recorder's Court, Coroner, and METRA); the other is for Infrastructure (Public Works, Parks and Recreation, Engineering, and Information Technology).

Stormwater (0202) Stormwater funds support the stormwater and drainage systems of the City and provide funding for the maintenance of sewers and drainage systems maintained by Engineering and Public Works. The fund was named "Stormwater" to differentiate City stormwater and drainage services from those provided by Columbus Water Works, which provides primary sewage services for the City. Stormwater funding comes largely from the millage.

Paving Fund (0203) Paving funds are used for highways, roads and streets, right-of-way maintenance, repairs, landscaping, and related services. Paving funds come from the millage and related fees.

Community Care Fund (0204) The Community Care Fund will provide funding for indigent Muscogee County residents and inmates with revenue produced by an annual appropriation of property tax millage which is intended to cover such services provided after approved of said services by the Consolidated Government.

Integrated Waste (0207) The Integrated Waste Management fund supports Public Works and Parks and Recreation Services to collect, transport and recycle or dispose of solid waste. This fund also supports several landfills owned by the City and the Recycling Sustainability Center. Integrated waste funds come from solid waste collection fees, landfill fees and recycling fees.

Emergency/E-911(0209) The Emergency Telephone/E-911 fund supports maintenance of the City's central emergency call and dispatch system (E-911) and is funded through wireless surcharges and other fees.

CDBG (0210) The Community Development Block Grant (CDBG) fund is a repository for grants from the Department of Housing and Urban Development (HUD) which funds certain housing and community development programs for the City.

WIOA (0220) The Workforce Innovation & Opportunity Act fund is a repository for grants from the Department of Economic Development which funds certain community jobs training and development under the Job Training Partnership Act.

Econ Development (0230) The Economic Development fund supports investment by the City in Economic Development Authority projects. It is directly funded by a portion of the millage and is utilized at the discretion of City Council.

Debt Service Fund (0405) The Debt Service fund is the repository for funds utilized to repay bonded and other debt obligations of the City, including the bonds issued by the Columbus Building Authority.

Transport/METRA (0751) The Transportation fund supports the operation of the City's public transportation system, METRA, which includes buses and specialty vehicles. It is funded by transportation grants, service fees and the millage.

Trade Center Fund (0753) The Columbus IronWorks Convention and Trade Center is owned and operated by the City. This fund supports all operations of the Trade Center and is funded by Trade Center revenues as well as Selective Sales and Use Taxes.

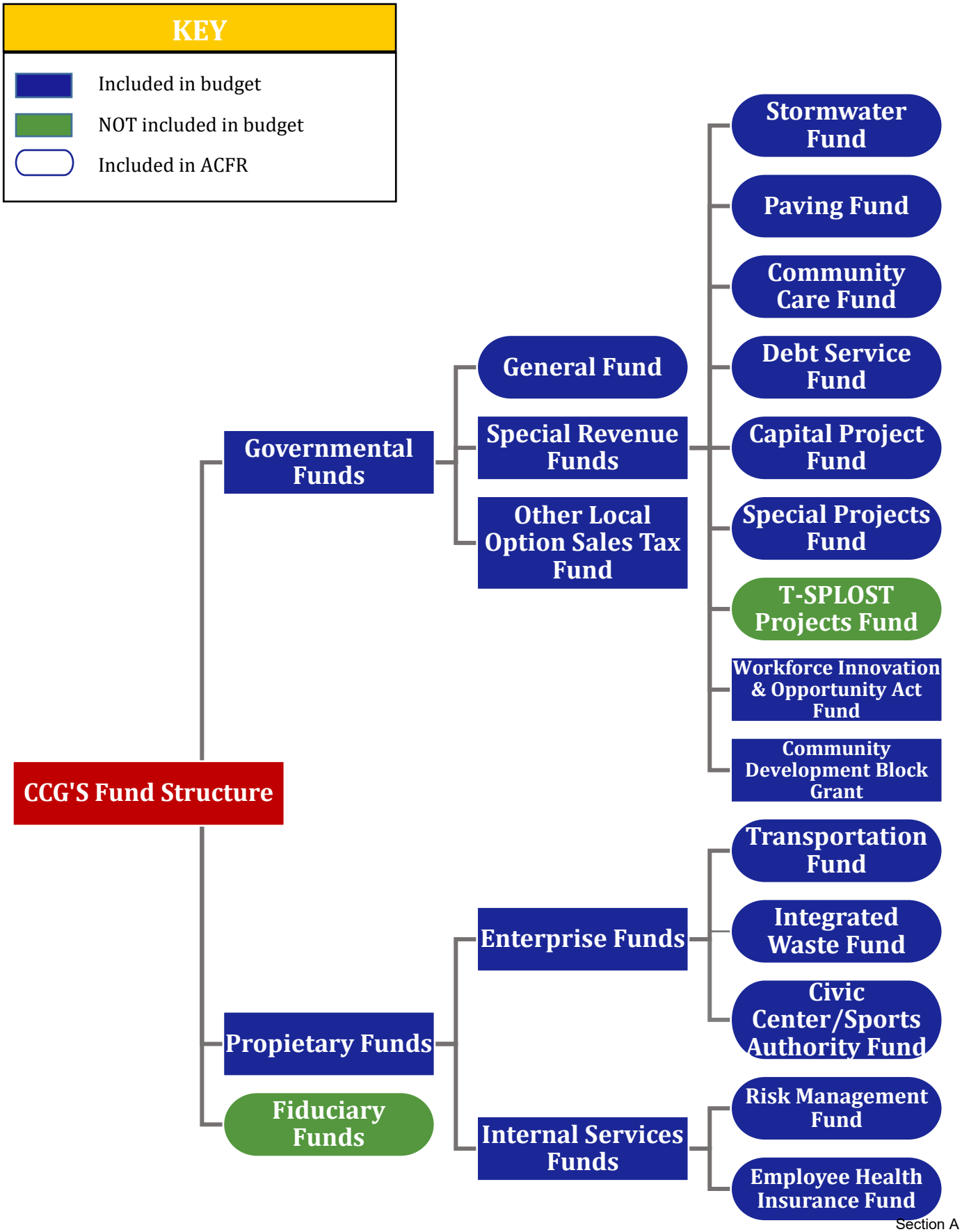
Bull Creek/Oxbow (0755/6) The operations of both City-owned public golf courses are supported by these two funds. Golf course revenues provide the primary source of funding.

Civic Center/ Sports Authority (0757) The Civic Center is owned and operated by the City and this fund supports those operations. Funding comes from event revenues, service fees, and the Hotel/Motel Tax.

Employee Health (0850) This fund is a repository for the City's self-funded employee health care program and the employee life insurance program.

Risk Management (0860) This fund is a repository for the City's self-insured Workers Compensation program and vehicle claims management program.

FUND STRUCTURE



Accounting Basis

In June 1999, GASB released a new rule known as Statement 34. Often referred to as the "reporting model rule," Statement 34 radically changes the rules by which governmental financial statements are to be organized and presented to readers. The operational accountability is addressed in the government-wide financial statements, which are prepared on a full accrual basis. Information about the cost of delivering services to the citizens and the government's infrastructure assets are included as well. The fiscal accountability is considered through the individual fund financial statements, which account for current financial resources of government through the modified accrual basis for governmental activities.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied, if they are collected within 60 days after year end. Grants and similar items are recognized as revenue as soon as eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability in incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

Budgetary Basis

All budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). The General, Special Revenue, Debt Service and Capital Projects funds are developed on a modified accrual basis. The Enterprise Funds are developed on the accrual basis. All annual appropriations lapse at the fiscal year end. The basis for budgeting is consistent with the basis for accounting with the difference being encumbrances. The notable exception between the budgetary and accounting basis is the manner in which encumbrances are treated. Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting - under which purchase orders, contracts and other commitments for expenditures of resources are recorded to reserve that portion of the applicable appropriation - is utilized in governmental funds. Encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures because the commitments will be honored through subsequent year's budget appropriations. The other exceptions worth noting deal with capital outlay within the enterprise funds which are recorded as assets on a GAAP basis and expended on a budget basis; depreciation expense is recorded on a GAAP basis only.

BUDGET PREPARATION SCHEDULE: FY2026 Budget

November - January

- Financial Planning begins developing baseline budget plan with input from Mayor, City Manager and Department Directors and distributes budget preparation materials.

February - March

- Financial Planning begins analyzing department budget requests and performance. City Manager evaluates budget and CIP requests.

April

- Financial Planning prepares draft of Mayor's Recommended Budget. Mayor finalizes budget and presents to Council for consideration.

May

- City Council deliberates Recommended Budget. Requests for additional analysis, research and response to questions are addressed by Financial Planning. Council Work Sessions are held.

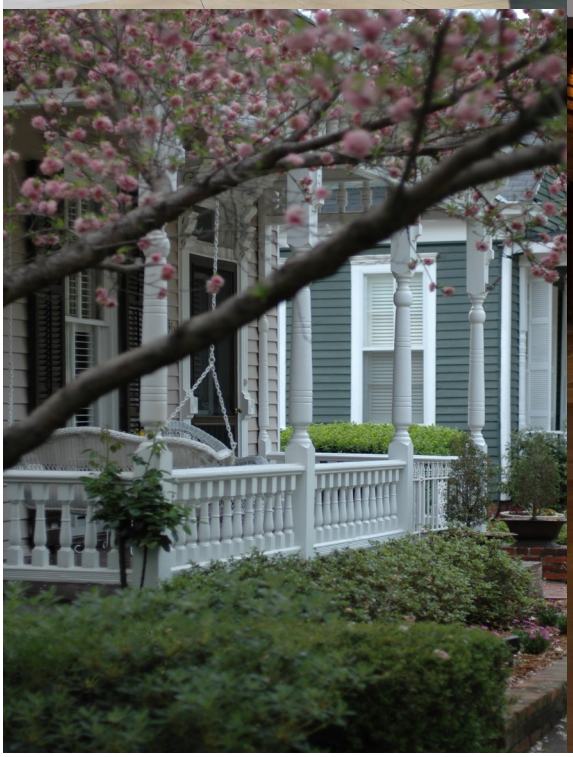
June

- Public Hearings are conducted. Budget and Tax Millage Ordinances are adopted with City Council Amendments.

FY2027 BUDGET REVIEW SCHEDULE

DATE	TIME		
April 28, 2026			Presentation of the FY2027 Mayor's Recommended Budget
May 5, 2026	9 a.m - 3 p.m.	Budget Review Meeting	Overview, Department/Agency Presentations, Health Care Update
May 12, 2026	12 p.m. - 3 p.m.	Immediately following Council Meeting	Department/Agency Presentations
May 19, 2026	9 a.m. - 12 p.m.	Budget Review Meeting	Department/Agency Presentations, Add/Delete List
May 26, 2026			Advertise FY2027 Budget and Taxpayer Bill of Rights Public Hearings for June 3rd
June 2, 2026	9:00 a.m		1st Taxpayer Bill of Rights Public Hearing at 9 a.m.
	6 p.m.	Regular Council Meeting	2nd Taxpayer Bill of Rights Public Hearing at 6 p.m., 1st Reading of the Budget Ordinance
			Advertise 5 year Tax Millage History and 3rd Taxpayer Bill of Rights Public Hearing for June 10th
June 9, 2026	9 a.m.	Regular Council Meeting	3rd Taxpayer Bill of Rights Public Hearing, 2nd Reading of the Budget Ordinance, 1st Reading of the Millage Ordinance
June 16, 2026	9 a.m.	Regular Council Meeting	2nd Reading of the Millage Ordinance







Financial Summaries

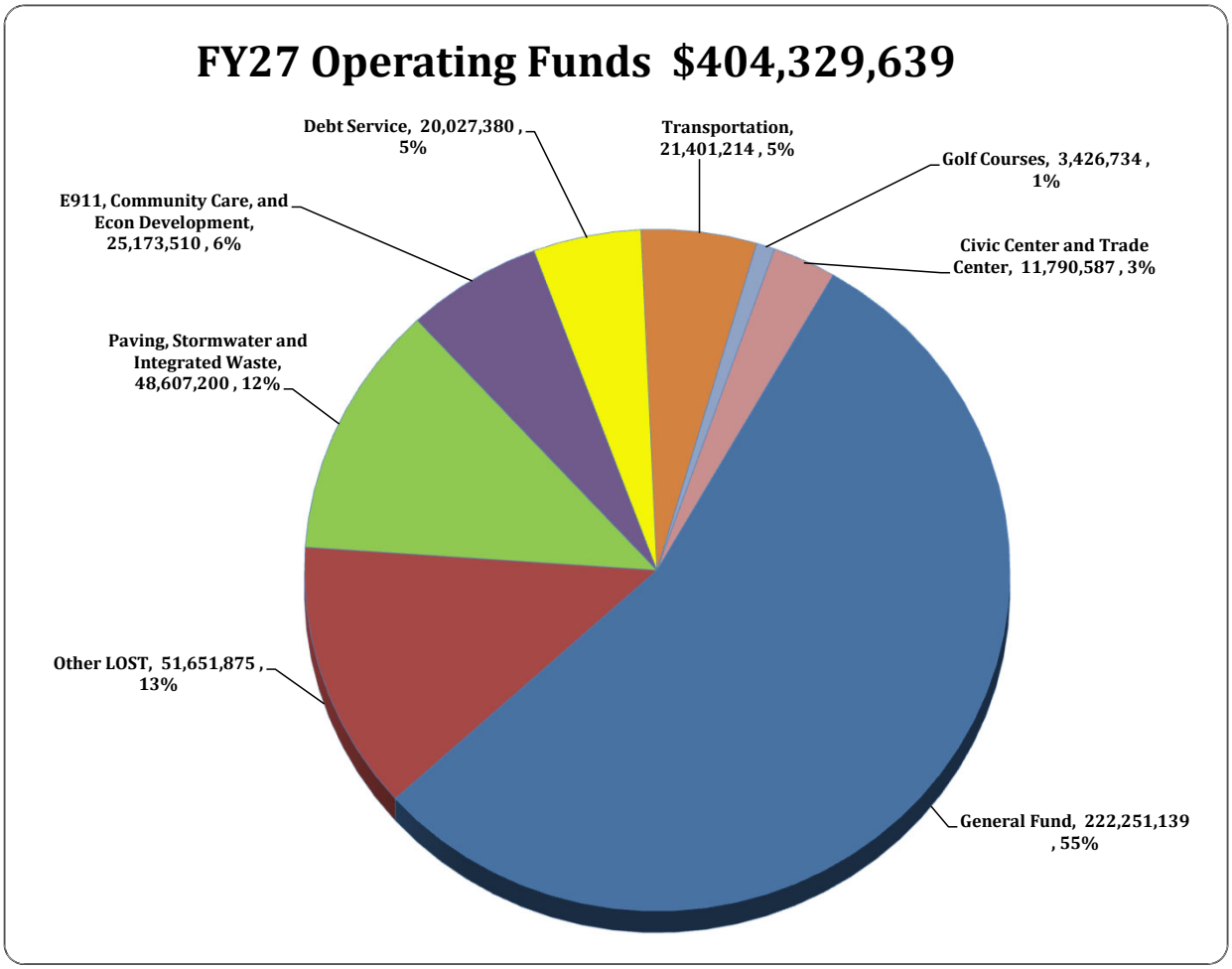
INCLUDED IN THIS SECTION:

- Revenues & Expenditures by Fund
- Big Picture Summary

B

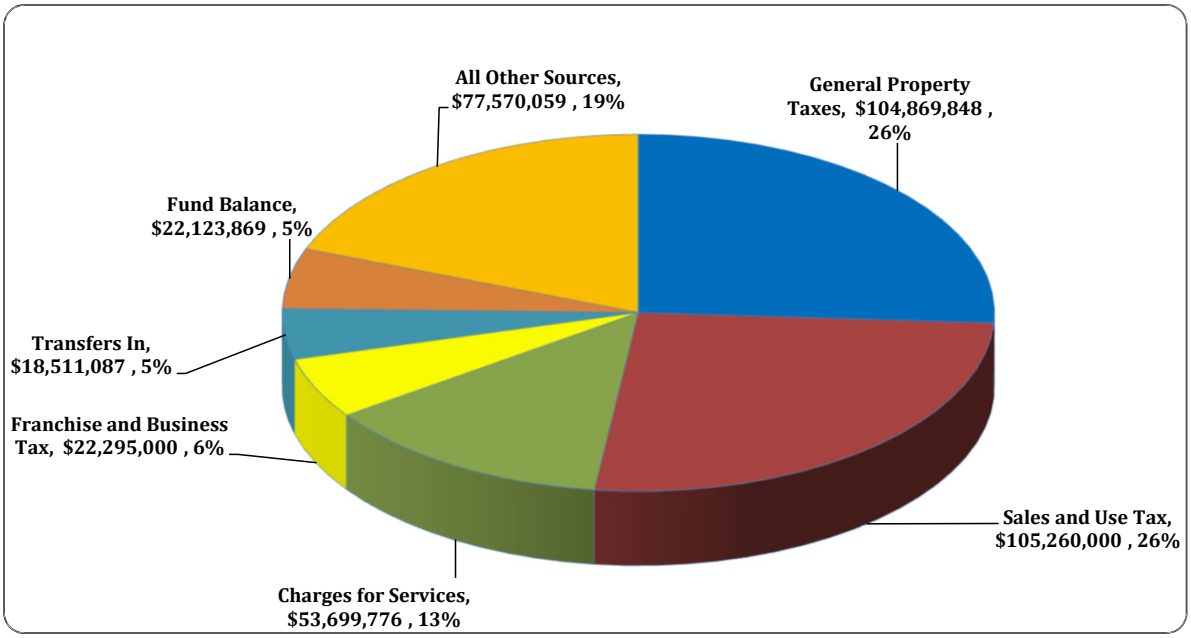
The Big Picture

Columbus Consolidated Government operations and services are funded principally through the General Fund, through which the City's primary revenues and expenditures flow. All major departments of the City have apportionments in the General Fund. These are described in detail in Section D. Proceeds from Other Local Option Sales Tax ("OLOST") reside in the LOST Fund. 70% of this fund supports Public Safety while the remainder supports General Government operations and infrastructure. Other operating funds included in this Budget are as follows: Stormwater (Sewer), Paving, and Integrated Waste, which support infrastructure; E-911 (Public Safety); Community Care (indigent and prisoner healthcare); Economic Development; Transportation (METRA) and Parking Management; Trade Center; Bull Creek and Oxbow Creek Golf Courses; and the Civic Center. Dollar amounts of each fund as projected for FY2027 are shown below:

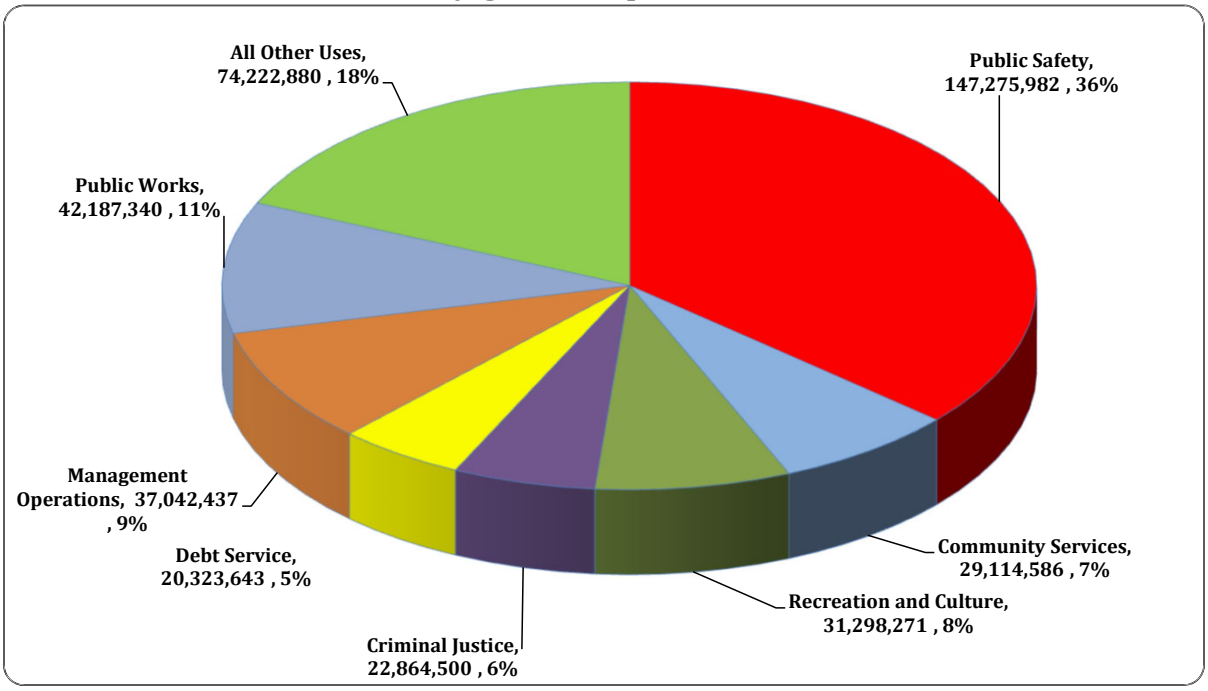


The Big Picture

Where the money comes from... revenue sources

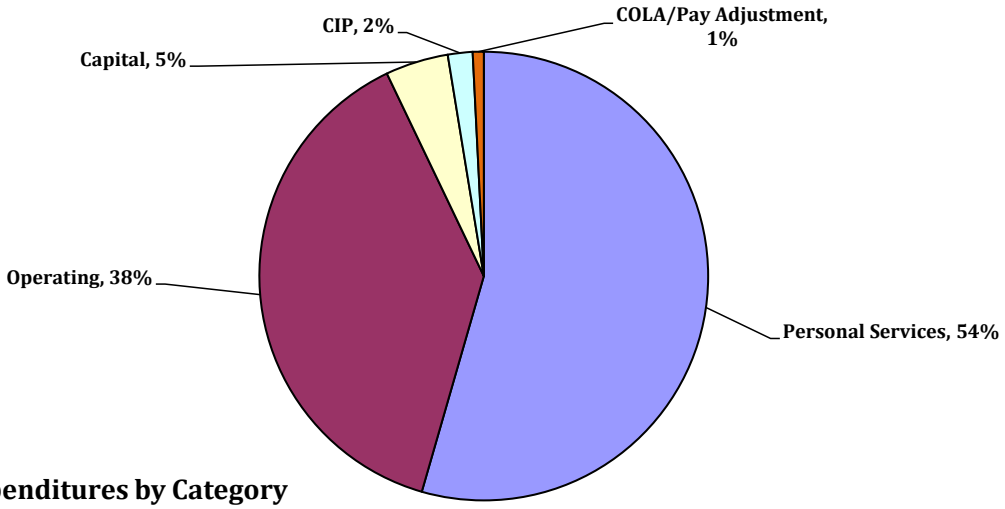


Where the money goes... expenditures



FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

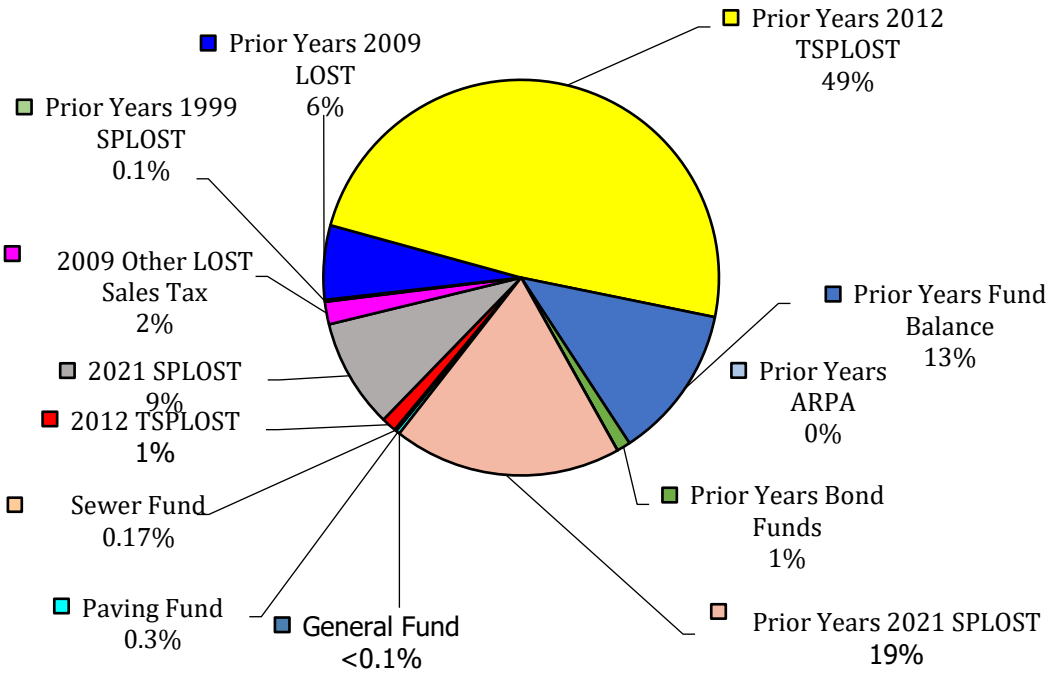


Operating Expenditures by Category

Fund	FY27 Expenditures					Positions	Positions
	Personal Services	Operating	Capital Outlay	Capital Improvement Projects	Total	FT	PT*
General	$ 157,271,529	$ 63,342,357	$ 1,637,253	$ -	$ 222,251,139	1,995	81
Other LOST	24,056,677	19,595,538	2,277,873	5,721,787	51,651,875	265	-
Stormwater	4,081,857	2,142,285	538,522	517,652	7,280,316	64	-
Paving	12,033,600	7,873,424	1,428,813	1,000,000	22,335,837	188	11
Community Care	611,509	17,204,562	-	-	17,816,071	8	-
Integrated Waste	8,293,449	10,153,598	544,000	-	18,991,047	121	-
E-911	3,728,525	736,988	-	-	4,465,513	54	1
Econ Development	-	2,891,926	-	-	2,891,926	-	-
Debt Service	-	20,027,380	-	-	20,027,380	-	-
METRA	7,463,727	2,758,690	11,178,797	-	21,401,214	110	2
Trade Center	2,184,501	2,116,868	723,298	-	5,024,667	31	4
Bull Creek	1,140,717	1,547,324	-	-	2,688,041	15	4
Oxbow Creek	373,726	364,967	-	-	738,693	5	-
Civic Center/Sports Authority	2,157,129	4,608,791	-	-	6,765,920	22	-
Total Operating Funds	**$ 223,396,946**	**$ 155,364,698**	**$ 18,328,556**	**$ 7,239,439**	**$ 404,329,639**	**2,878**	**103**
Other Fund*	$ -	$ -	$ -	$ -	$ -	8	-
CDBG	331,243	1,377,250	-	-	1,708,493	7	-
WIOA/JTPA	-	2,395,470	-	-	2,395,470	13	-
Risk Mgmt	2,277,301	5,953,171	-	-	8,230,472	3	6
Health Mgmt	-	31,719,099	-	-	31,719,099	-	-
Total Funds	**$ 226,005,490**	**$ 196,809,688**	**$ 18,328,556**	**$ 7,239,439**	**$ 448,383,173**	**2,909**	**109**

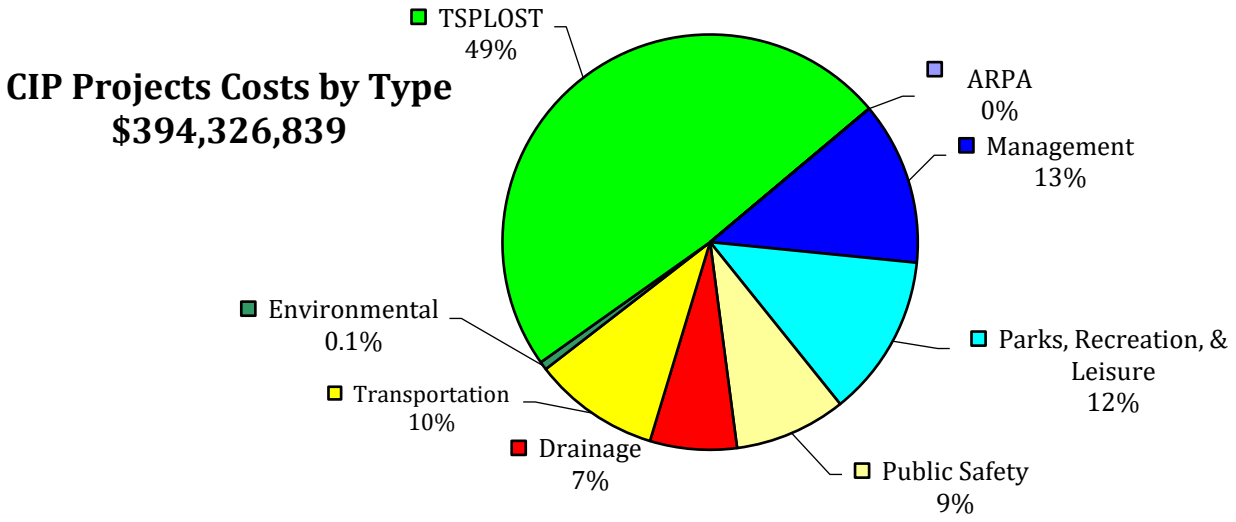
** Specific Part Time Positions Only- Does not include Seasonal or Temporary Labor*

CIP Financing Sources $310,347,002



Project Financing Source	Amount from Financing Source
General Fund	$0
Stormwater (Sewer) Fund	$517,652
Paving Fund	$1,000,000
Integrated Waste	$0
2012 TSPLOST	$3,800,000
ARPA	$0
2021 SPLOST	$27,739,213
Current Year Bond Proceeds	$0
Current Year 2009 Other LOST	$5,721,787
Prior Years' 1999 SPLOST	$470,020
Prior Years' 2009 LOST	$18,845,054
Prior Years' 2012 TSPLOST	$151,827,227
Prior Years' Fund Balance	$39,037,413
Prior Years' Bond Funds	$3,479,909
Prior Years' ARPA	$40,163
Prior Years' 2021 SPLOST	$57,868,564
Total	**$310,347,002**

FINANCIAL SUMMARIES / OPERATING FUNDS



FY27 CIP Projects Overview*		
Project	**Cost**	**Impact on Operating Budget**
Management	$39,380,724	Slightly positive - investments into the Muscogee County Jail and the Health Department expected to improve efficiencies in judicial, administrative, and management areas.
Parks, Recreation, & Leisure	$39,249,595	Neutral - investment of a new Lake Oliver Marina sewer pump and pickleball courts
Public Safety/ Criminal Justice	$27,005,386	Neutral to Slightly Positive - investments in facilities at Fire Stations and the Sheriff's Administration Building
Drainage	$20,945,817	Neutral - anticipated investment in sewer line and storm water drainage infrastructure reduces reliance on current year operational funds for maintenance, repair, and restructure as well as reduced exposure to risk from liability to property damage or injury.
Transportation	$30,585,247	Neutral to Positive – anticipated investment in transportation infrastructure, most notably roads, bridges, and corridors, will reduce reliance on the current year operating budget for costs of maintenance and repair.
TSPLOST	$151,121,535	Neutral- while the dollar investment in TSPLOST projects is substantial, all of the funding for these specified projects occurs outside of the operating budget in a special funding source (the TSPLOST tax) and therefore provides no impact to the operating budget.
Environmental	$2,018,534	Neutral – there is minimal investment in these projects aside from a small investment in the necessary operating of landfill sites. Minimal benefit comes from the reduced risk of liability due to non-compliance with state and federal mandates regarding landfills.
American Rescue Plan Act	$40,163	Neutral - an opportunity to make tactical investments in valuable assets, restructure reserves to improve financial solidity, and cover provisional operating deficits.
TOTAL	**$310,347,002**	Overall, the CIP projects will have a minimal impact on the City's FY26 Operating Budget based on timing of project completion and the fact that contributions from the current year operating budget are relatively low. Long-term expectations are that with the offsetting positive improvements, the majority of negative impacts will be slight. The CIP total is 14.8% lower than the amount allocated in FY25 which is primarily due to completions of prior obligations as well as finalizations of prior years projects.

FINANCIAL SUMMARY / OPERATING FUNDS

Capital Improvement Projects (Continued)

Further information on Capital Improvement Projects is located in the Financial Summaries of the Operating Budget and the *FY27 Capital Improvement Program Budget Book*. The impact is discussed for each individual project in the accompanying CIP book; however, we have tried to give an overview of the budget impact for the categories and total budgets. Depreciation expense is not included in this analysis, but needs such as staffing, daily operating costs and maintenance are considered.

Trend Analysis

An important element of the budgetary process is the historical perspective of past operating fund budgets and the changes in revenues and expenditures in those funds over time. The following table shows the adopted budgets for Revenues and Expenditures in the Operating Funds for the past four fiscal years and the budgeted year. As shown below, the FY2027 Operating Budget experienced an increase as compared to the prior year. Dependent upon steady growth we have also forecasted for the next five fiscal years.

Five Year Operating Fund Trend Analysis: Adopted Operating Budgets

Dollars in Thousands ($000's)	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31
REVENUES									
General Property Taxes	95,340	89,218	100,486	104,771	104,870	110,413	114,217	116,819	120,424
Franchise/Business/Other	48,195	52,065	57,715	22,175	22,295	23,187	23,782	24,599	25,347
Sales and Use Taxes	84,390	91,540	99,510	102,810	105,260	109,470	112,655	117,365	121,955
Charges for Services	38,719	41,428	46,504	51,598	53,700	55,221	56,870	58,689	60,440
All Other Sources	19,238	25,159	33,082	72,976	77,570	79,120	81,395	83,130	84,791
Transfers In	13,563	15,888	16,228	18,405	18,511	18,696	19,257	19,450	19,644
Use of Fund Balance	15,088	18,995	12,271	21,883	22,124	18,152	16,369	16,376	16,074
Total Revenues	**314,533**	**334,293**	**365,796**	**394,618**	**404,329**	**414,260**	**424,545**	**436,428**	**448,674**
EXPENDITURES									
Public Safety	115,471	114,793	129,160	140,911	147,276	150,222	155,226	159,883	164,679
Management Operations	22,771	23,799	25,509	29,072	37,042	37,783	38,539	39,695	40,886
Public Works/Community Services*	54,198	56,997	55,647	63,359	71,302	73,084	74,546	76,783	79,086
Criminal Justice	15,280	16,117	18,286	19,212	22,865	23,550	24,021	24,742	25,484
Debt Service	12,219	15,192	16,190	16,448	20,324	20,933	21,352	21,138	20,927
Mass Transit	10,423	13,786	18,130	25,016	20,825	21,449	21,878	22,535	23,211
Recreation and Culture	19,987	19,880	23,113	28,186	31,298	32,237	32,882	33,868	34,884
Non-Categorical and Other	36,767	45,995	39,265	36,883	46,159	47,544	48,494	49,949	51,448
Transfers Out	-	-	-	-	-	-	-	-	-
Capital Improvements	9,436	7,974	8,993	6,709	7,239	7,457	7,606	7,834	8,069
Total Expenditures	**296,552**	**314,533**	**334,293**	**365,796**	**404,329**	**414,260**	**424,545**	**436,427**	**448,675**
Percentage Growth	**5.72%**	**6.06%**	**6.28%**	**9.42%**	**10.53%**	**2.46%**	**2.48%**	**2.80%**	**2.81%**

**Community Services included the Community Care contract for indigent and prisoner/inmate medical care which ended on June 30, 2022.*

FINANCIAL SUMMARY / OPERATING FUNDS

Projections

Short and long term forecasts are an integral part of the City's budgeting process. The Financial Planning Staff prepares both short (1-3 year) and long (5 year) term projections each year as part of the budgeting cycle process. The short and long term forecasts which the Financial Planning staff prepares, and then continually refines, provide the basis for the Operating Funds Budgets included in this Budget Book.

The foundation for projected revenues is based on an analysis of several factors including: historical trends in revenues collected for the current and prior years; changes in statutory or regulatory rules which may impact revenues, such as the changes the State of Georgia has made to the Title Ad Valorem Sales Tax; and changes in the City's population which may be anticipated from demographic or environmental changes, such as those which have occurred from time to time at Ft. Benning, which is a major employer of both military and civilian citizens, or with new investment in our area by companies like Kia, which has major manufacturing facilities in nearby West Point. Financial Planning closely monitors the accuracy of its revenue forecasts throughout the fiscal year and may make recommendations for adjustments to the Operating Budget should actual revenues prove to be materially different from those forecasted.

Our forecasts also provide the basis for our expenditures and capital investment plans which are included in the Operating Budget. Expenditure forecasts are based largely on both historical actual expenditures and the financial resource constraints for the City at large. Capital expenditures are forecasted based on the specific needs of each division, again within the financial resource constraints that exist within the framework of the City as a whole. Our budget book, and therefore this analysis, includes the City's operating funds and 4 additional funds: CDBG, WIOA, Risk Management and Employee Insurance Funds. The Budget Book differs from the Annual Comprehensive Financial Report ("ACFR"), which includes all funds.

Midyear Adjustments

The Operating Budget is a point-in-time reflection of what is actually a fluid, continually adaptive process throughout the fiscal year. This Budget Book contains the *Adopted* Budget, which has been adopted by the Council as its Adopted Budget. Because it is prepared well in advance of the completion of the prior year's financial audits, and because there are often circumstances which cause need for making mid-year adjustments to the original plan, the Finance Director may recommend changes to the Operating Budget at a mid-year point. These are an ordinary part of the municipal budgeting process and reflect the City's capacity to monitor its resources relative to its budget and to make adjustments where prudent.

Use of Fund Balance

During the past several fiscal cycles, the City has given considerable attention and effort to curbing its reliance on the use of fund balance in the General Fund to meet its obligations. Due to fiscal responsibility as well as a collaborative effort amongst the City and its staff, the fund balance has steadily increased over the years. There was a tremendous growth in revenues, for reasons both macro- and micro-economical, in FY26. For the FY26 budget, the City experienced across the board savings from employee benefit plan reforms adopted in prior budget years. The savings allow the City to reduce its need for fund balance in its Operating Funds. Being as such, the city made the decision to allocate some of these funds for some much-needed improvements, in which caused an increase in its use of fund balance this fiscal year.

There was a increase in the use of fund balance from FY26 to FY27. This fiscal year's funding was utilized to address some much needed personnel adjustments.

After Fiscal Year 2027, the use of fund balance is expected to continue to decline in future budget cycles for the following key reasons:

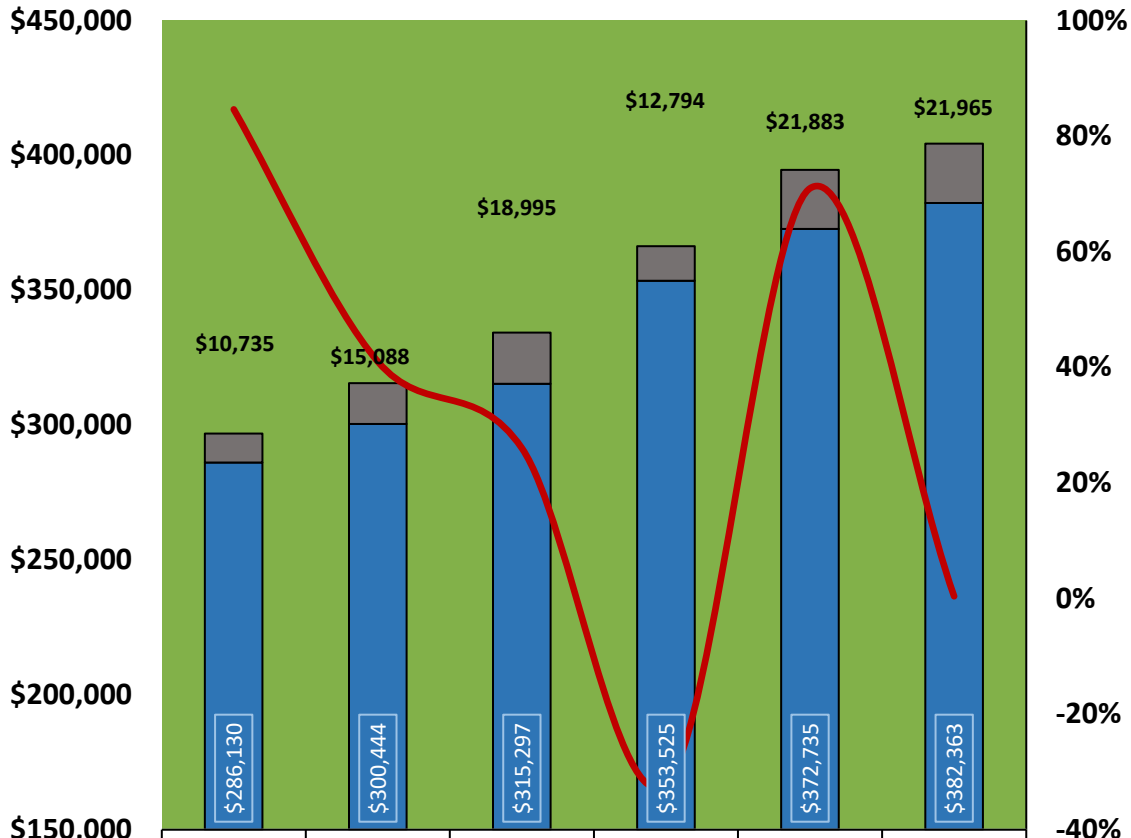
- Continuation of health care reform measures for the city's self-funded healthcare plan, which has systemically lowered healthcare related costs for both the city and its employees. These measures included changes to deductibles, co-pays, out-of-pocket maximums, employee premiums, the continuation of spousal exclusion for working spouses with available coverage at their own employer, and pharmaceutical benefit plan design changes.

FINANCIAL SUMMARY / OPERATING FUNDS

- The City's use of reserve funds to preserve the recently added pay and compensation study. The pay and compensation study will be sustained with projected revenue growth as well as reallocation of expenditures amongst funds.

The following graph depicts the City's use of fund balance during the past five fiscal years (as planned for in annual Adopted Operating Budgets):

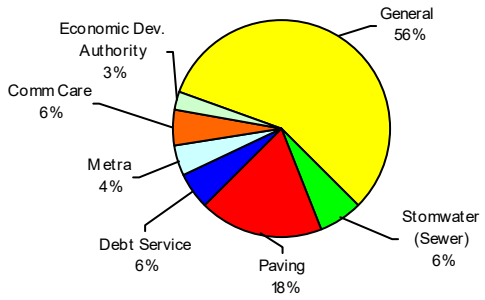
Budgeted Revenues and Use of Fund Balance, FY22-FY27
Dollars in Thousands (000s)



	FY22	FY23	FY24	FY25	FY26	FY27
Use of Fund Balance	10,735	15,088	18,995	12,794	21,883	21,965
Revenues	286,130	300,444	315,297	353,525	372,735	382,363
YOY % Change	85%	41%	26%	-32%	71%	0.4%

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Ad Valorem Tax Distribution Among Funds

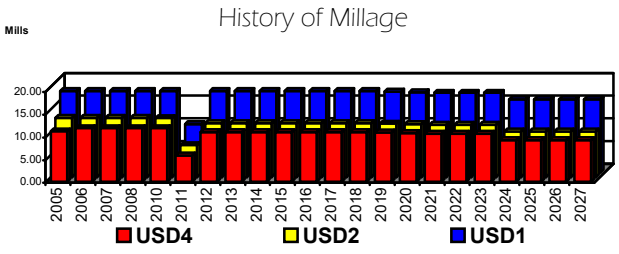


History of CCG's Millage

As reflected in the History of Millage chart (below), the millage rate remained unchanged from FY05 to FY10. FY11 was affected by the Other LOST rollback, but the millage rate returned to normal in FY12. There were small increases to the General Fund, the Paving and Debt Service Funds in FY04 and FY05. The Columbus Charter stipulates a 9-mill cap on "ordinary current expenses" which is the total of net general and urban millage and the transportation millage. The remaining millage includes the medical center, debt service, paving, sewer, and economic development authority fund. The current millage rates are listed in the Millage Table in the City Manager's message.

During FY13, the Debt Service portion of the millage was reduced by 0.16 mills due to bond defeasance and other debt restructure. City Council opted to increase the mills for Economic Development funding accordingly by 0.25 mills in FY15, the proceeds of which will be added to the Economic Development reserve. The net result was no change to the overall millage rate.

To reduce the financial burden imposed upon citizens due to inflation there was a decrease in the overall millage rate for FY24.



Revenue Sources Total: $404,329,639

General Property Taxes:
$104,869,848 25.9%

For FY27, General Property taxes are budgeted to increase by about 0.09% over FY26. General Property Taxes are Ad Valorem taxes, penalties and interest on real and personal property, motor vehicles, mobile homes, intangible taxes, and all penalties, interest and FIFAs related to these taxes. They are projected based on estimated growth of the state approved tax digest at millage rates ordained by Council. The current trend reflects a slight increase in Ad Valorem taxes based on the natural growth of the digest. Projected Ad Valorem taxes are based on assumption of a 98% collection rate and the projected growth of the digest. The 98% collection rate assumption also applies to the Community Care fund. Prior to FY15, the Community Care fund (formerly known as the Medical Center fund) was the one exception to the 98% collection rate assumption as contractually The Medical Center Hospital Authority received 3 mills regardless of actual tax collections. The *Ad Valorem Tax Distribution among Funds* Chart, on the top left, shows the distribution of Ad Valorem taxes among the applicable operating funds.

The Economic Development Fund was established in FY03 and is funded by a 0.50 millage when and as approved by City Council. Each fiscal year during budget deliberations, Council decides whether to continue to appropriate monies for the Economic Development fund. As noted in the *History of CCG's Millage (*left*)*, during FY15 an additional 0.25 mills is being set aside as a reserve for Economic Development, subject to Council's discretion and approval.

Property Tax Primer

Ad Valorem or Property Tax is a large source of revenue for CCG. The basis of the taxation is the Fair Market Value (FMV) of the property established as of January 1 of each year. The tax is levied on the assessed value of the property, which by GA state law is 40% of FMV. The amount of tax is determined by the tax rate (millage) levied by City Council). A mill is equal to $1 for each $1,000 of assessed value.

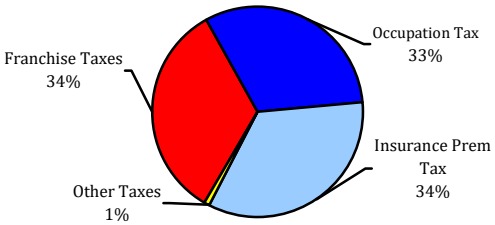
In addition to general economic trends and conditions, another added challenge in CCG's property tax structure is the property tax freeze, which freezes the FMV valuation of a property at purchase.

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Franchise (Utility), Business and Other Taxes:
$66,095,000 **16.3%**

In FY27, Franchise and Business Taxes are projected to increase 7.17% as compared to FY26. These revenues are sensitive to economic conditions and are projected based on historical trends and expected economic strengths or weaknesses.

Franchise, Business and Other Taxes

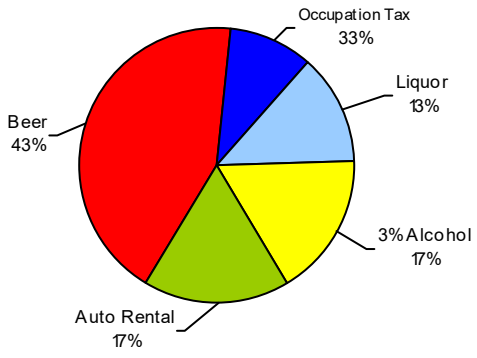


Franchise taxes are projected to increase 0.54% year-over-year in FY27. Business Taxes include Occupation Taxes, which are based on the gross income of certain businesses, and Insurance Premium Taxes. These taxes are also expected to generate modest increases in FY27.

See the Franchise, Business, and Other Taxes pie chart (above) for a breakdown of this category.

Sales and Use Taxes:
$105,260,000 **26.0%**

Sales and Use Taxes Taxes

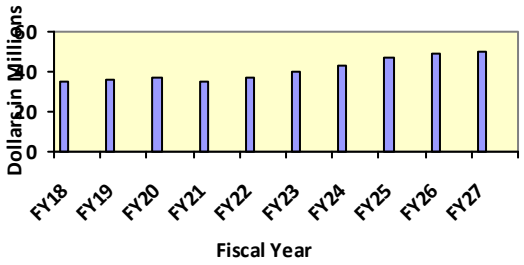


The FY27 budget includes a projected increase in Sales and Use Tax of about 2.38% from FY26. This projected increase continues an upward and downward trend which is a result of macro-economic conditions. A Local Option 1¢ Sales Tax is levied to keep the ad valorem tax as low as possible.

The taxes are projected based on economic indicators (employment rate, consumer confidence, etc.) and estimated growth in sales. The State of Georgia limits local jurisdictions to one cent (1¢) for general purposes. The trend of growth of sales tax has leveled off.

It has cycled up and down in recent years but is anticipated to increase modestly over the coming years. The *Local Option Sales Tax* Chart reflects the trend in Sales Tax.

General Fund Local Option Sales Taxes



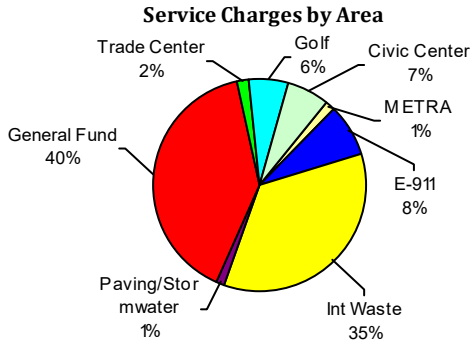
Also included in this category are use taxes. Use taxes include taxes on various rentals, advertising, and merchandising charges, as well as taxes on Beer, Wine, Liquor, and a 3% Alcohol Excise tax. This revenue is projected based on current indicators and tax rates set by Council. A modest increase was projected for this fiscal year. This subcategory reflects less sensitivity to economic conditions.

Charges for Service:
$53,699,776 **13.3%**

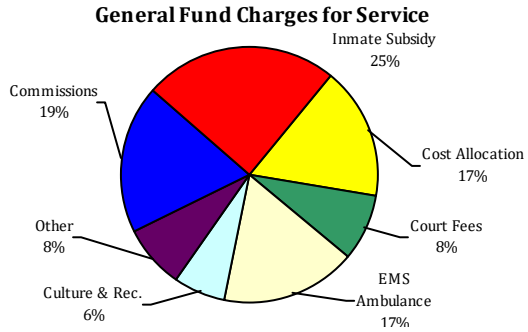
For FY27, fee adjustments in Charges for Services from FY26 have been projected, primarily due to expected increase in court fees. Projections are based on rates set by Council, historical trends, and economic indicators. Service Charges include collections for government services, such as solid waste management fees, fees for use of public recreational facilities, emergency medical service fees and fees for the operation of the E-911 system and the city pound. Also included in this category are court fees and commissions. Commissions include the fees collected by the Tax Commissioner as well as the commissions paid on pay telephones. Due primarily to the addition of Title Ad Valorem Tax Fees, commissions were projected to remain the same for FY27.

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Also, in service charges is cost allocation. Established in the FY93 Budget, cost allocation revenues reflect levels of service provided by the general fund central administrative functions (such as accounting, purchasing) to other fund, grant, and authority activities. For FY27, there is no increase in cost allocations projected.



Projections for Service Charges are based on rates set by Council, historical trends, and economic indicators. An incline in user-based fees collected by the City's public cultural and recreation-based facilities and decreased court collection fees lead to the projected 4.07% increase in total Charges for Services for FY27. See the *Service Charges by Area* pie chart



Fines and Forfeitures:
$5,396,000 **1.3%**

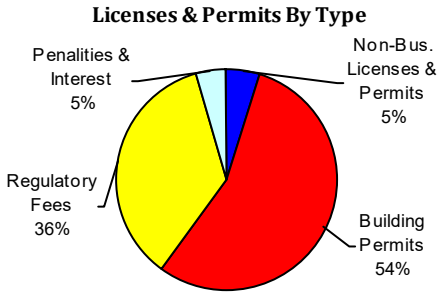
This category consists primarily of fines and charges imposed by the various courts of Muscogee County. Council sets some of these charges, while others are mandated by State. For FY27, an increase of 16.44% is projected from the backlog of court cases due to the COVID-19 pandemic impact on court fees collected in superior court, state court, municipal courts, and all other courts to include recorder's court and environmental court.

Licenses and Permits:
$3,477,347 **0.9%**

For FY27, License and Permit revenues are expected to increase 9.18% when compared to prior year. This category is derived from permits, business and professional license fees. Business Licenses include Beer, Wine and Liquor Licenses, Alcohol Application ID Card Permits and Insurance Licenses.

Non-Business Licenses and Permits include permits for pet ownership, zoning petitions and marriage and gun licenses. Regulatory Fees include licenses to sell alcohol and insurance. Building permits make up the largest category. Council sets the fees for these charges. See *Business Licenses & Permits* (above) for a breakdown by type.

Projections are based on historical trend analysis, economic indicators, and anticipated economic growth. Some of these fees and permits that are sensitive to economic conditions are trending upward. Overall, licensing is remaining steady, as well as fees and permits. Projections have



followed these trends.

Intergovernmental:
$16,765,898 **4.1%**

This category consists of Federal, State and Local government agency reimbursements for funding of local and statewide programs. Trends show an increase in state and federal funding, which is reflected in projections.

The revenues (and expenditures) for cooperatively funded various Federal, State, and Local grant activities is located in a Multi-Governmental fund.

Additionally, there are two published funds that are listed with the operating funds, but not

included in these numbers. The Community Development Block Grant (CDBG) and Workforce Innovation and Opportunity Act (WIOA) are separate grant programs with different budget cycles because of federal regulations. An estimated budget is included in the budget process and is adjusted by Council in the fall. Details about CDBG and WIOA Funds can be found in the Overview (Section B) and Expenditures by Division (Section D) Sections.

Investment Income & Miscellaneous:
$3,279,130 0.8%

This category includes revenue from investment of City reserves. Revenues are based on projected rates of return on invested fund equity. Although rates are expected to continue to be relatively low, the FY27 budget does not presume that there will be material gains or losses in investment value. Investment income is projected at $3,279,130 for FY27.

This category also includes rents from City-owned property and sales of land, surplus equipment and various reports and databases. These revenues are projected based on fee schedules and current indicators. In addition, various one-time revenues, not categorized elsewhere, are included in this category. These revenue projections are based on historical trends.

Inter-fund Transfers In:
$18,511,087 4.6%

Transfers-in account for the operating inter-fund transfers between the various funds to provide funding assistance and matching funds for Federal and State grants. This category accounts for the transfers of funds allocated to the Capital Improvement Program. The Hotel-Motel tax provides a source of revenue as a transfer into the Civic Center and the Columbus Convention and Trade Center. For FY27, a 0.58% increase in transfers has been projected, thus presenting a cyclical trend in use of inter-fund transfers as a revenue source.

Use of Fund Balance:
$22,123,869 5.5%

Fund balance usage is calculated based on the anticipated fund balance at fiscal year end after revenues and expenditures have been accounted for. Operating Funds' total Use of Fund Balance is $22,123,869. See *FY27 Summary of Revenues, Expenditures, & Change in Fund Balance* for details.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

Expenditures Total: $404,329,639

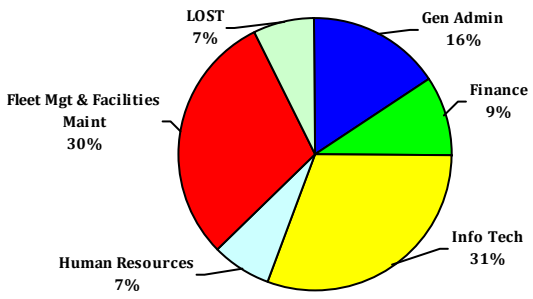
Management Operations:
$ 37,042,437 9.2%

Activities and management needed to administer the daily operations of the Consolidated Government.

These activities are distributed through such offices as the City Manager, Human Resources, Information Technology, Finance, Facilities Maintenance, and Fleet Maintenance. These offices provide support for line operations in their efforts to provide quality services to the citizens of the community.

Management Operations expenditures are budgeted at 17.7% higher than in FY26. See *Management Operations by Type* below for expenditure breakdown of support offices.

Management Operations by Type



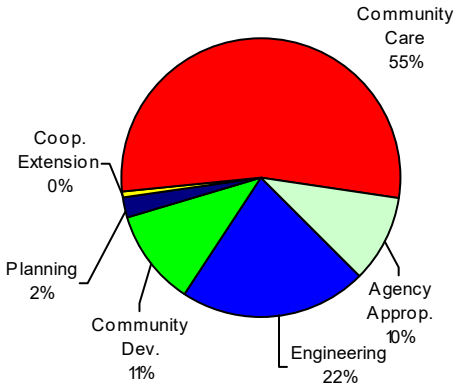
Community Services:
$ 29,114,586 7.2%

Community Services includes services that affect all citizens indirectly through the coordination of construction and development activities to ensure safety and a better quality of life. These services are distributed through such offices as Engineering, Inspections and Codes, Planning, and the Cooperative Extension division, which is operated in cooperation with the University System of Georgia. Funds for other services are provided to various organizations in the community by Council approval through agency appropriations. Community Services expenditures are budgeted 35.6% higher than the budget for FY26. See the Chart of *Community Services by Type* below for breakdown by Department.

In addition, the City's Community Care appropriations are budgeted at a value of one (1) mills to reimburse for indigent and prisoner/inmate medical care. These are accounted for in the Community Care Fund.

Although CDBG funds are not reflected in the General Fund's expenses, the City's Department of Community Reinvestment administers the CDBG (Community Development Block Grant) Program.

Community Services by Type



Public Works:
$ 42,187,340 10.4%

This category includes the divisions involved in delivering and administering essential services such as solid waste collection, recycling, public cemeteries, and open and inert landfill operations and maintenance. Certain paving and sewer maintenance such as ditch cleaning, road patching, etc. is managed by this function. Environmental activities are coordinated through divisions grouped here.

Public Works expenditures are budgeted to be 0.8% lower in FY27 than budgeted for FY26.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

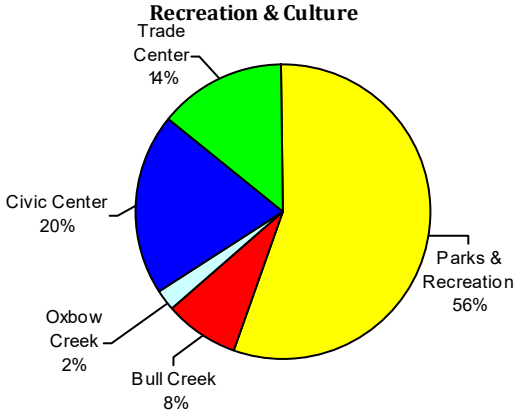
Statutory Boards & Commissions:
$7,498,088 **1.9%**

This area provides miscellaneous services to the community. The Board of Elections and Registrations maintains the official eligible voters file and conducts elections in Muscogee County. The Tax Commissioner's Office and the Board of Tax Assessors appraise property and collect due taxes in the county. The operations of the Coroner are included here. Expenditures in this category are budgeted at 10.7% higher than in FY26.

Recreation & Culture:
$31,298,271 **7.7%**

Recreation and cultural activities are provided almost exclusively through the Department of Parks and Recreation. The Parks and Recreation department provides outdoor activities, youth and senior programs, while operating the city's major arena facilities (Golden Park, Memorial Stadium). This category also includes Bull Creek Golf Course, Columbus Ironworks Convention and Trade Center and the Columbus Civic Center. Expenditures for Recreation and Culture are budgeted at 5.5% higher than for FY26. Cost increases will be due to operational changes implemented during the current budget cycle.

See *Recreation & Culture* Chart below.



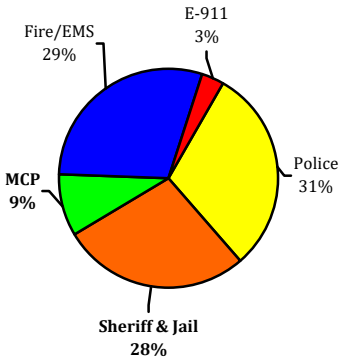
Public Safety:
$147,275,982 **36.4%**

Public Safety encompasses those departments and divisions actively involved in the direct protection or support of protection of Columbus' citizens and visitors. In addition to Police, Fire & Emergency Medical Services, and Emergency Management, the operations of the Sheriff's office, the county jail, and Muscogee County Prison incorporated.

Public Safety expenditures are budgeted 2.15% lower than the FY26 budget. For FY27, the Adopted budget includes Public Safety related capital purchases of $2,277,873.

See *Public Safety Appropriations by Agency* below for breakdown of budget proportions.

Public Safety Appropriations by Agency

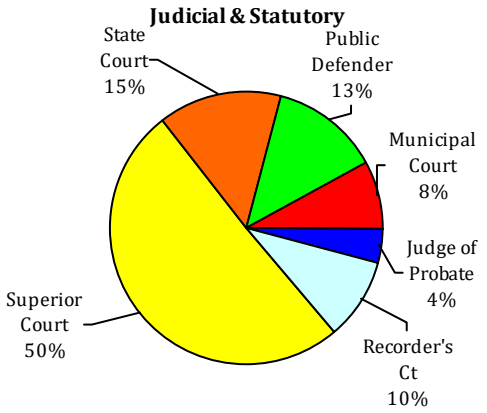


Criminal Justice:
$22,864,500 **5.7%**

The Criminal Justice system operated by the City consists of all municipal and traditionally county courts. The support functions include probation, legal and clerk's offices. FY27 expenditures for Criminal Justice are 7.9% higher than they were for FY26.

The *Judicial & Statutory* pie chart below shows breakdown by court.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES



Debt Service:

$20,323,643 **5.0%**

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, certain leasing obligations associated with vehicle purchases for Integrated Waste, and the Water Commission revolving loan contract.

Overview and Debt Financing Principles

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is well below the 20% level that is considered by the credit industry to be a danger signal. In addition, CCG is well below the legal debt ceiling for general obligation debt (detailed in the box below).

The Columbus Consolidated Government maintains two debt service funds - Debt Service Fund and Sales Tax Proceeds Account Fund. These Funds are used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax provide the primary source of revenue for the Debt Service Fund. See Debt Service Fund Overview and Debt Service Fund Expenditures for more information.

Debt Margin

The Columbus Consolidated Government remains well below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution. Information regarding the legal debt limit for CCG is listed below.

Debt Service: Principal & Interest

In 2012, the Columbus Building Authority issued Series A and B bonds in amounts of $29,825,000 (A) and $14,005,000 (B) respectively. In 2019, a bond was issued via direct placement to provide for renovations to the South Commons Softball Complex, the Government Center, and funding a needs assessment study. In 2022 government leased revenue bonds were issued for the purchase and renovations needed to suit the new City Hall for official government use. For FY26, the total amount of payments for principal on all bonds outstanding will be ***$8,628,044*** and the total amount of payments for all interest will be ***$7,351,898***. Included in these amounts are payments that are made for bonds issued on behalf of Trade Center.

Computation of Legal Debt Margin
For Fiscal Year Ending June 30, 2027

Assessed value of taxable property*	$8,184,727,493
Debt Limit: 10% of assessed value	818,472,749
Less: Amount of debt applicable to debt limit	107,113,380
Legal Debt Margin Available	**$711,359,369**

*Based on 2025 State Approved Net M&O Digest as of 8/18/26.

Debt Service: Other Obligations

The Consolidated Government has directly or indirectly guaranteed the debt issued by the Bull Creek Golf Course Authority, the Columbus Iron Works Convention and Trade Center Authority, the Columbus Airport Commission, and the Hospital Authority of Columbus. However, because the debt is self-supporting, it is generally not considered debt of the CCG. In addition, the annual debt service payments of these issues are not budgeted in debt service funds.

During 2013, Columbus Consolidated Government entered into a master lease agreement with Georgia Municipal Association (GMA). The initial purpose of GMA financing was to purchase rolling stock equipment for Public

Works. GMA financing was later utilized to purchase computer equipment and software upgrades as well as leasing emergency vehicles. The total amount of expenditures that will be allowed under the lease agreement in FY26 will be ***$2,728,523*** (which includes repayment of principal and interest for one year).

Mass Transit:
$20,824,617 **5.2%**

METRA is the City of Columbus' mass transit system of buses with financial assistance provided by the local, State and Federal governments. Mass transit expenditures are budgeted at 9.7% below FY26 expenditures.

In FY19, the Parking Management Fund activities moved into the General Fund as it no longer meets the requirements of an enterprise fund. The Parking Management Fund accounted for all expenses related to Columbus' Uptown Parking District, including parking and enforcement.

Other Non-Departmental Expense:
$38,660,736 **9.6%**

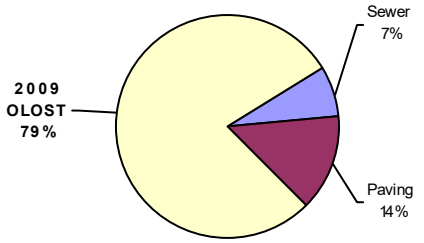
This category consists of expenditures that are not applicable to a specific department. Examples of the various non-departmental expenses include operating subsidies provided to the Integrated Waste and E911 Funds, contingency funds, and various other non-categorical expenses. Other non-departmental expenditures are budgeted at 0.4% lower than in FY26.

Capital Improvement Projects (CIP):
$7,239,439 **1.8%**

The capital improvement program has been in operation since 1971 with the City consolidation. Funding comes from a variety of sources including transfers-in from the General, Paving, Sewer, and Integrated Waste Funds; 1999, 2021 1¢ Special Purpose Local Option Sales Taxes (1993, 1999, 2021), Columbus Building Authority (CBA) – Contractual Debt (2012A and 2012B Series, 2019 Series, 2022A, 2022B and 2024 Series), Capital Lease Agreements with Georgia Municipal Association, and Prior Years Balances. The program has historically been used for infrastructure projects such as road construction, drainage improvements, technology support and advancement, and miscellaneous project fund reserves. The number listed above includes only the transfers from the General, Sewer, and Paving funds into CIP projects. Additional funding includes the Integrated Waste Fund, 1999 Sales Tax, 2021 Sales Tax and Prior Year's funding.

The General Fund support is funded from property, utility, sales and other taxes, as well as other miscellaneous revenues. Integrated Waste support is based on service charges from residential and commercial waste.

CIP Allocations



The City's share of Road Projects is funded wholly from the Paving Fund. The road projects are treated as a transfer-out to the CIP Fund where it is matched with a greater share of State dollars. Drainage projects are located in the Sewer fund and located here due to the length of the projects and expense. Integrated Waste Management was added in 1994 to account for capital projects related to the construction, expansion or closing of landfills. The balance of projects, recreation and sidewalks, are financed with equally distributed revenues and constructed as SPLOST cash flow allows. The total financing for a given project may be available at one time, while the project may take multiple fiscal years for completion. At the end of the fiscal year, the total financing sources are earmarked and recorded for that project and the balance is carried forward to the next fiscal year.

Capital Improvement Project's budgets may include any of the following basic costs that are commonly associated with a capital improvement project: the renovation or expansion of existing facilities; an initial feasibility study for infrastructure and/or new facilities; site improvement and/or development

and land acquisition; construction of infrastructure and/or a new facility; related management and/or administrative costs; and equipment and furnishings associated with the project. The capital projects are grouped by service type:

Management: The Management service type includes projects impacting the general function and management of the Consolidated Government. The projects may also include land acquisition and development, facilities and infrastructure construction and renovation not directly associated with any of the other service classification. Typically, these projects are funded with contributions to the CIP from the operating funds.

Parks, Recreation & Leisure: This type of project includes all costs associated with land acquisition, park development, facilities construction and renovation of gymnasiums, museums, recreation centers, marinas, tennis courts, fields and other facilities and infrastructure that are associated with recreational and leisure activities. These projects are primarily financed by the SPLOST, but also receive funding from the General Fund, grants and private contributions.

Public Safety / Criminal Justice: All projects related to the delivery of Courts, Police, Fire, Sheriff, Marshal, Emergency Medical and Correction services are recorded in this section. These projects are typically funded by the General Fund but may be financed through debt and other sources.

Drainage: The projects classified as drainage are primarily concerned with storm water control, flood prevention, erosion control and soil conservation, sewer construction and renovation, open ditch and stream bank stabilization; and detention/retention pond improvements.

Transportation: Projects may be land and right-of-way acquisition, traffic signalization, roads, sidewalks, and path or trail construction. Road projects are primarily funded through contributions from the Paving Fund; however, other financing sources may include SPLOST or bond issues.

Environmental: This category primarily encompasses projects associated with the landfills. Other projects may include urban reforestation, streetscapes and gateway projects. Detailed information of the financing, expenditures, and project description for the various projects is located in the *FY25 Capital Improvement Program Budget Book*.

CIP impacts on the Operating Budget

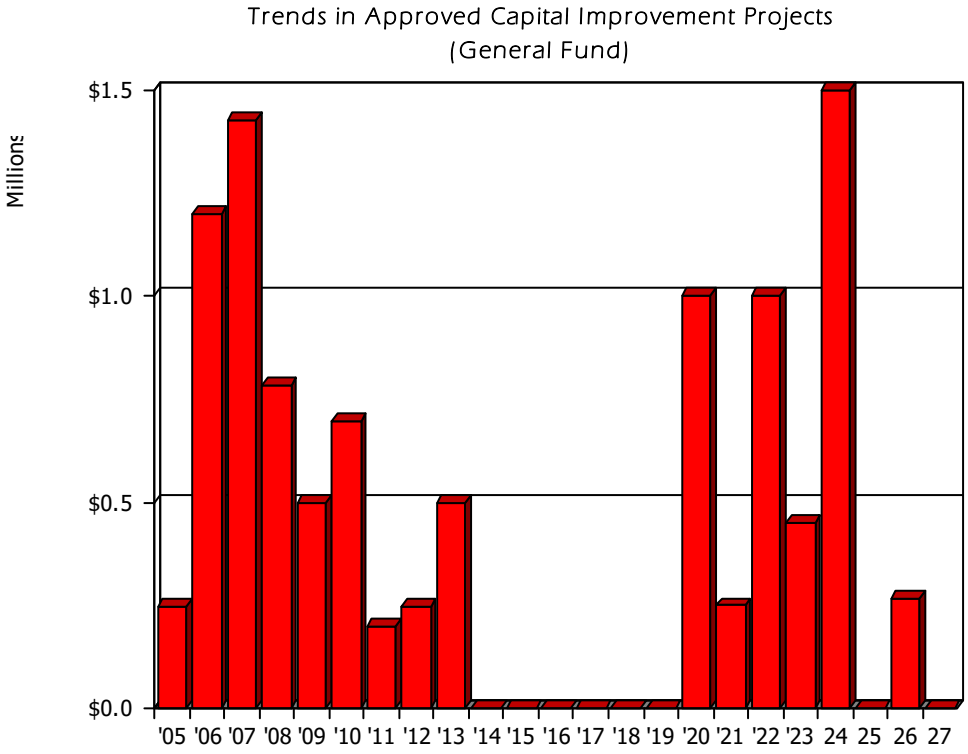
Due to the lack of funding over the past few years, we have been unable to meet the demand financially for many worthy projects. Prioritizing has been essential to stretch an already tight dollar as far as possible. This will have implications on future budgets. Currently, funding for our projects is primarily from sources other than operating budgets, so there is minimal impact on the operating budget for this year.

The alternative funding sources are providing funding to many repair and maintenance and infrastructure projects. These projects will reduce the cost of maintenance and repairs to aging infrastructure within the City.

Long term, we are going to see some reduction in operating costs to the City. We are unable to determine at this time if this will be offset by projects, we are unable to fund. Although, it is believed future savings will be greater than project costs. Any reduction will allow additional funding to be allocated to other operating costs or projects within the City.

For FY27, the overall budget for Capital Improvements was held to a minimum, continuing the trend of deferred capital investment begun in FY14. As shown below, for FY27, there are minimal CIP appropriated funds included in the General Fund this fiscal year.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES



FY27 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	*General Fund*	Stormwater Fund	Paving Fund	Community Care Fund	*Integrated Waste Fund**	Emergency Telephone Fund	Economic Development Fund	Debt Service Fund
Fund Numbers	**0101, 0102, 0109**	**0202**	**0203**	**0204**	**0207**	**0209**	**0230**	**0405**
Beginning Fund Balance as of 7/01/26 (undesignated, unreserved, & unaudited)	**$ 98,927,130**	**$ 9,094,301**	**$ 19,676,581**	**$ 39,688,368**	**$ (1,888,216)**	**$ (45,631)**	**$ 1,506,665**	**$ 9,100,314**
REVENUES								
General Property Taxes	59,578,888	6,924,438	19,116,036	5,854,900	-	-	2,891,926	5,830,644
Franchise, Business & Other Taxes	66,095,000	-	-	-	-	-	-	-
Sales & Use Taxes	104,610,000	-	-	-	-	-	-	-
Business Licenses & Permits	3,477,347	-	-	-	-	-	-	-
Fines & Forfeitures	5,396,000	-	-	-	-	-	-	-
Charges for Service	21,717,687	140,000	367,895	-	18,891,047	4,080,000	-	-
Intergovernmental	1,065,000	10,000	25,000	-	-	-	-	4,500
Investment Income	1,500,000	205,878	400,000	600,000	100,000	-	-	
Miscellaneous Revenues	785,300	-	-	-	-	-	-	504,162
Transfers-in	1,500,000	-	-			385,513	-	13,688,074
Total Revenues	**265,725,222**	**7,280,316**	**19,908,931**	**6,454,900**	**18,991,047**	**4,465,513**	**2,891,926**	**20,027,380**
Total Available Resources	**364,652,352**	**16,374,617**	**39,585,512**	**46,143,268**	**17,102,831**	**4,419,882**	**4,398,591**	**29,127,694**
EXPENDITURES								
Management Operations	38,303,857	5,000	5,000	-	13,580	-	-	-
Community Services	10,039,310	890,677	1,879,212	17,059,424	-	-	1,445,963	-
Public Services	6,497,457	4,693,017	17,756,284	-	15,212,369	-	-	-
Recreation & Culture	16,977,771	-	-	-	240,836	-	-	-
Public Safety	142,053,822	-	-	756,647	-	4,465,513	-	-
Criminal Justice	22,864,500	-	-	-	-	-	-	-
Statutory, Boards & Commissions	7,498,088	-	-	-	-	-	-	-
Capital Improvements	-	517,652	1,000,000	-	-	-	-	-
Other Non-Departmental	29,470,613	1,173,970	1,695,341	-	3,524,262	-	1,445,963	-
Debt Service	-	-	-	-	-	-	-	20,027,380
Mass Transit	197,596	-	-	-	-	-	-	-
Total Expenditures	**273,903,014**	**7,280,316**	**22,335,837**	**17,816,071**	**18,991,047**	**4,465,513**	**2,891,926**	**20,027,380**
Transfer to Other Funds**	-	-	-	-	-	-	-	-
TOTAL	**273,903,014**	**7,280,316**	**22,335,837**	**17,816,071**	**18,991,047**	**4,465,513**	**2,891,926**	**20,027,380**
Projected Ending Fund Balance: 6/30/27	90,749,338	9,094,301	17,249,675	28,327,197	(1,888,216)	(45,631)	1,506,665	9,100,314
Change in total Fund Balance projected for FY27	**$ 8,177,792**	**$ -**	**$ 2,426,906**	**$ 11,361,171**	**$ -**	**$ -**	**$ -**	**$ -**

**Proprietary (Enterprise) funds - fund equity*

**Excluding transfers to the CIP Fund included in the Capital Improvements line.

****Major funds are italicized***

FY27 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	*Transportation Fund**	Parking Management Fund*	Trade Center Fund*	Bull Creek Golf Fund*	Oxbow Creek Golf Fund*	*Sports Authority/Civic Center Fund**	Total Operating Funds
Fund Numbers	**0751**	**0752**	**0753**	**0755**	**0756**	**0757**	
Beginning Fund Balance as of 7/01/26 (undesignated, unreserved, & unaudited)	**$ 6,303,772**	**$ -**	**$ 10,080,825**	**$ 343,273**	**$ (151,289)**	**$ 8,755,551**	**$ 201,391,645**
REVENUES							
General Property Taxes	4,673,016	-	-	-	-	-	**104,869,848**
Franchise, Business & Other Taxes	-	-	-	-	-	-	**66,095,000**
Sales & Use Taxes	-	-	650,000	-	-	-	**105,260,000**
Business Licenses & Permits	-	-	-	-	-	-	**3,477,347**
Fines & Forfeitures	-	-	-	-	-	-	**5,396,000**
Charges for Service	796,800	-	973,850	2,516,541	688,693	3,527,263	**53,699,776**
Intergovernmental	15,661,398	-	-	-	-	-	**16,765,898**
Investment Income	270,000	-	203,252	-	-	-	**3,279,130**
Miscellaneous Revenues	-	-	2,235,065	13,500	-	1,313,657	**4,851,684**
Transfers-in	-	-	962,500		50,000	1,925,000	**18,511,087**
Total Revenues	**21,401,214**	**-**	**5,024,667**	**2,530,041**	**738,693**	**6,765,920**	**382,205,770**
Total Available Resources	**27,704,986**	**-**	**15,105,492**	**2,873,314**	**587,404**	**15,521,471**	**583,597,415**
EXPENDITURES							
Management Operations	15,000	-	125,000	-	-	125,000	**38,592,437**
Community Services	-	-	-	-	-	-	**31,314,586**
Public Services	-	-	-	-	-	-	**44,159,127**
Recreation & Culture	-	-	4,419,085	2,616,318	717,507	6,326,754	**31,298,271**
Public Safety	-	-	-	-	-	-	**147,275,982**
Criminal Justice	-	-	-	-	-	-	**22,864,500**
Statutory, Boards & Commissions	-	-	-	-	-	-	**7,498,088**
Capital Improvements	-	-	-	-	-	-	**1,517,652**
Other Non-Departmental	759,193		184,319	71,723	21,186	314,166	**38,660,736**
Debt Service	-	-	296,263	-	-	-	**20,323,643**
Mass Transit	20,627,021		-	-	-	-	**20,824,617**
Total Expenditures	**21,401,214**	**-**	**5,024,667**	**2,688,041**	**738,693**	**6,765,920**	**404,329,639**
Transfer to Other Funds**	-	-	-	-	-	-	**-**
TOTAL	**21,401,214**	**-**	**5,024,667**	**2,688,041**	**738,693**	**6,765,920**	**404,329,639**
Projected Ending Fund Balance: 6/30/27	6,303,772	-	10,080,825	185,273	(151,289)	8,755,551	179,267,776
Change in total Fund Balance projected for FY27	**$ -**	**$ -**	**$ -**	**$ 158,000**	**$ -**	**$ -**	**$ 22,123,869**

**Proprietary (Enterprise) funds - fund equity*

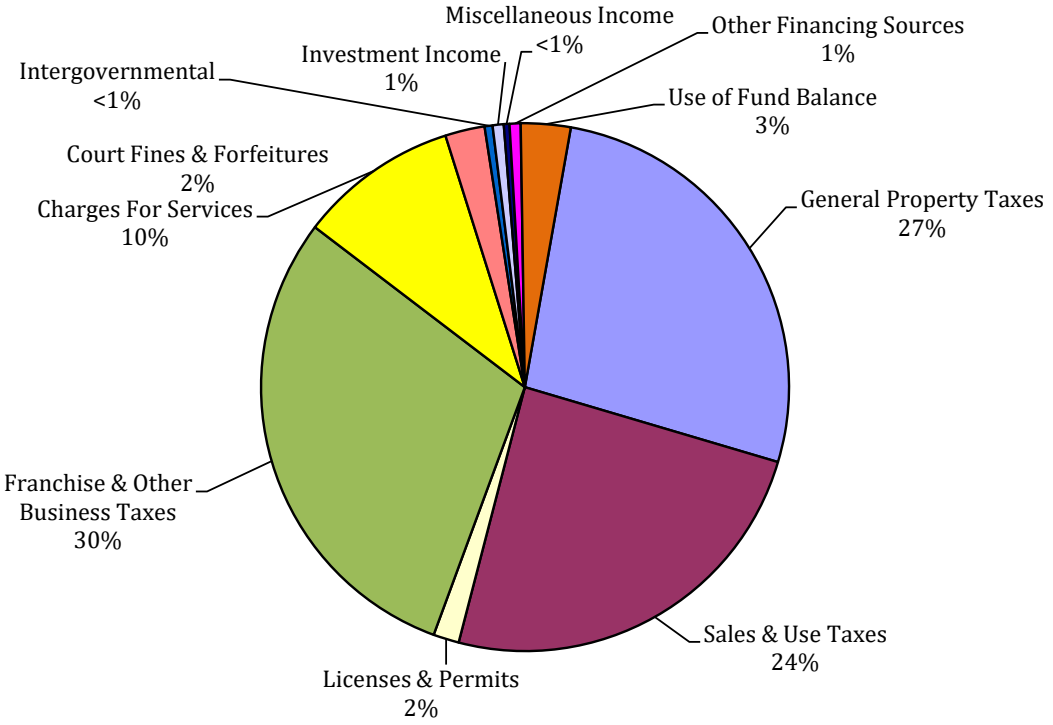
**Excluding transfers to the CIP Fund included in the Capital Improvements line.

Department-Fund Relationship

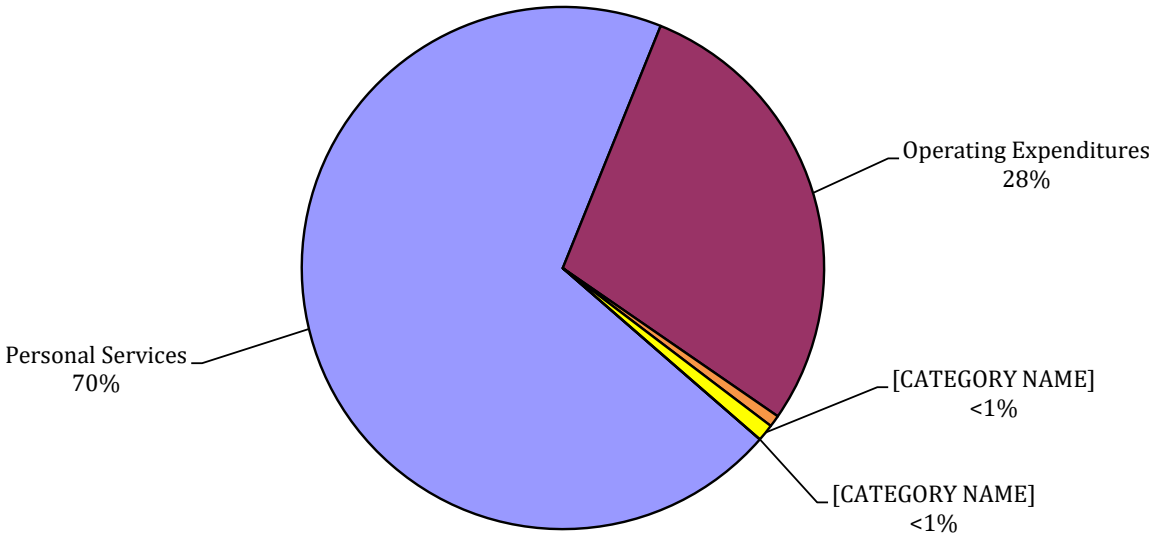
	Major Funds				Non-Major Funds								
Departments	General	Integrated Waste	Civic Center	METRA	Stormwater	Paving	Community Care	Emergency Telephone	Economic Development	Debt Service	Trade Center	Bull Creek	Oxbow Creek
100 - Council	✓												
110 - Executive Office	✓												
120 - City Attorney	✓												
130 - City Manager's Office	✓												
160 - Civic Center			✓										
200 - Finance	✓						✓			✓			
210 - Information Technology	✓												
220 - Human Resources	✓												
240 - Inspections and Codes	✓												
242 - Planning	✓												
245 - Real Estate (CDBG)	✓								✓				
250 - Engineering	✓				✓	✓							
260 - Public Works	✓	✓	✓		✓	✓							
265 - Facilities Maintenance	✓	✓	✓	✓	✓	✓							
270 - Parks and Recreation	✓	✓											
280 - Cooperative Extension	✓												
290 - Boards and Commissions	✓												
400 - Police	✓							✓					
410 - Fire/EMS	✓						✓						
420 - Muscogee County Prison	✓												
450 - Homeland Security	✓												
500 - Superior Court	✓												
510 - State Court	✓												
520 - Public Defender	✓												
530 - Municipal Court	✓												
540 - Probate Court	✓												
550 - Sheriff	✓						✓						
560 - Tax Commissioner	✓												
570 - Coroner	✓												
580 - Recorder's Court	✓												
590 - Non-Departmental	✓	✓	✓	✓	✓	✓		✓	✓		✓	✓	✓
610 - METRA	✓			✓									
620 - Trade Center											✓		
630 - Bull Creek												✓	
640 - Oxbow Creek													✓
680 - WIOA													

General Fund $ 222,251,139

Budget by Revenue Source



Budget by Expense Category



The General Fund accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. It is the major operating fund of the government. The expenditures incurred are for current day-to-day expenses, operating equipment, and special appropriations

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
General Property Taxes						
4001	Real Property	34,376,035	35,127,034	40,350,479	46,578,637	15.44%
4005	Personal Property	5,005,283	5,318,612	5,562,509	-	-100.00%
4006	Motor Vehicle	258,205	203,537	169,934	165,251	-2.76%
4007	Mobile Homes	34,576	77,866	87,317	-	-100.00%
4009	Ad Valorem Title Tax	11,182,084	11,404,073	10,441,307	11,250,000	7.75%
4010	Tax	120,038	127,763	119,973	-	-100.00%
4015	Recording Intangibles	716,316	849,607	800,020	725,000	-9.38%
4016	Railroad Equip Taxes	66,381	82,287	79,476	-	-100.00%
	Subtotal	**$ 51,758,918**	**$ 53,190,778**	**$ 57,611,014**	**$ 58,718,888**	**1.92%**
Penalties & Interest						
4150	Ad Valorem	1,298,028	1,175,066	2,132,056	800,000	-62.48%
4151	Auto	18,572	16,365	19,901	25,000	25.62%
4152	Occupation Tax	-	482,002	337,141	300,000	-11.02%
4154	FIFAs	23,712	30,710	21,798	35,000	60.57%
	Subtotal	**$ 1,340,312**	**$ 1,704,142**	**$ 2,510,896**	**$ 1,160,000**	**-53.80%**
Total General Property Taxes		**$ 53,099,230**	**$ 54,894,920**	**$ 60,121,910**	**$ 59,878,888**	**-0.40%**
Franchise (Public Utility Taxes)						
4020	Georgia Power	11,295,770	13,094,573	13,567,987	13,200,000	-2.71%
4021	Liberty Utilities/Atmos	2,126,490	2,015,214	1,823,184	2,100,000	15.18%
4022	BellSouth	186,266	87,299	69,663	110,000	57.90%
4023	Charter Communications	363,610	319,938	207,598	400,000	92.68%
4024	TCI/Mediacom	530,590	442,105	275,937	500,000	81.20%
4025	Knology/WOW	435,575	342,309	205,778	500,000	142.98%
4026	Diverse Power/Troup	277,891	279,272	294,217	270,000	-8.23%
4027	Flint Electric	170,013	183,990	185,262	180,000	-2.84%
4028	Water Works - 6% Sales	4,752,494	5,042,883	3,930,142	5,000,000	27.22%
4029	AT&T Comm Rights	16,682	8,592	16,726	10,000	-40.21%
4030	Public Svc Telephone	61	53	36	-	-100.00%
4032	Telephone Franchise Tax	21,971	24,203	12,391	15,000	-19.30%
4114	American Communication	-	0	-	10,000	N/A
	Subtotal	**$ 20,177,413**	**$ 21,840,431**	**$ 20,588,920**	**$ 22,295,000**	**8.29%**
Total Franchise Taxes		**$ 20,177,413**	**$ 21,840,431**	**$ 20,588,920**	**$ 22,295,000**	**8.29%**
Business Taxes						
4100	Occupational Tax	23,839,462	20,801,213	18,842,042	20,500,000	8.80%
4110	Insurance Premium Tax	18,354,404	19,741,690	22,509,541	22,500,000	-0.04%
	Subtotal	**$ 42,193,866**	**$ 40,542,902**	**$ 41,351,583**	**$ 43,000,000**	**3.99%**
Other Taxes						
4140	Other Taxes	570,740	491,129	441,437	500,000	13.27%
	Subtotal	**$ 570,740**	**$ 491,129**	**$ 441,437**	**$ 500,000**	13.27%
Total Business & Other Taxes		**$ 42,764,606**	**$ 41,034,031**	**$ 41,793,020**	**$ 43,500,000**	**4.08%**

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
General Sales & Use Taxes						
4040	Local Option Sales Tax	48,035,224	49,737,160	46,619,906	50,225,000	7.73%
	Subtotal	**$ 48,035,224**	**$ 49,737,160**	**$ 46,619,906**	**$ 50,225,000**	**7.73%**
Selective Sales & Use Taxes						
4051	Real Estate Transfer Tax	498,891	536,101	535,643	600,000	12.01%
4052	Beer Tax	1,406,861	1,360,985	1,111,701	1,550,000	39.43%
4053	Wine Tax	381,122	378,649	317,391	360,000	13.42%
4054	Liquor Tax	465,888	476,778	455,249	450,000	-1.15%
4058	Auto Rental Tax	617,641	649,201	518,390	600,000	15.74%
4059	3% Alcohol Excise Tax	704,495	772,600	707,868	600,000	-15.24%
4117	Firework Excise Tax	2,916	2,646	2,583	-	-100.00%
	Subtotal	**$ 4,077,814**	**$ 4,176,961**	**$ 3,648,825**	**$ 4,160,000**	**14.01%**
Total Sales & Use Taxes		**$ 52,113,038**	**$ 53,914,121**	**$ 50,268,731**	**$ 54,385,000**	**8.19%**
Licenses & Permits						
Business Licenses Regulatory Fees						
4200	Beer License	128,860	126,390	122,909	105,000	-14.57%
4201	Wine License	66,215	65,890	61,343	55,000	-10.34%
4202	Liquor License	984,934	851,314	761,025	850,000	11.69%
4204	Alcohol Application I.D. Card Permits	67,915	157,730	87,245	150,000	71.93%
4210	Insurance License	87,110	91,369	84,460	85,000	0.64%
	Subtotal	**$ 1,335,034**	**$ 1,292,693**	**$ 1,116,981**	**$ 1,245,000**	**11.46%**
Non-Business Licenses & Permits						
4250	Animal Permits	100,746	93,912	71,416	-	-100.00%
4253	Zoning Petition Permits	97	3,631	1,200	-	-100.00%
4255	Judge Of Probate - Licenses	47,399	44,924	43,658	45,000	3.07%
	Subtotal	**$ 148,242**	**$ 142,467**	**116,274**	**$ 45,000**	**-61.30%**
Other Licenses & Permits						
4251	Building Permits	1,848,333	1,937,661	2,315,414	1,900,000	-17.94%
4252	Certificates Of Occupancy	63,840	77,575	78,971	50,000	-36.69%
4254	PTV Permits	45	75	90	-	-100.00%
4256	Burial Permits	60,210	48,046	52,439	60,000	14.42%
4257	Mobile Home Permits	3,727	4,851	5,076	4,000	-21.20%
4259	HazMat Permits	16,350	14,200	15,750	16,000	1.59%
	Subtotal	**$ 1,992,505**	**$ 2,082,407**	**2,467,740**	**$ 2,030,000**	**-17.74%**
Penalties & Interest						
4271	Penalties-Tag Fees	165,227	165,141	149,844	157,347	5.01%
	Subtotal	**$ 165,227**	**$ 165,141**	**$ 149,844**	**$ 157,347**	**5.01%**
Total Licenses & Permits		**$ 53,411,441**	**$ 55,073,043**	**$ 51,295,875**	**$ 3,477,347**	**-93.22%**

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Charges for Services						
4450	Auto Tag Fees	541,146	184,615	169,630	200,000	17.90%
4452	Auto Tag Postage Fees	64,617	59,007	49,723	50,000	0.56%
4455	Damage to City	-	-	1,764	-	-100.00%
4456	Lot Cleaning Fees	-	-	(712)	-	-100.00%
4459	Data Services	525	795	735	-	-100.00%
4465	Insurance Fees	87,065	94,250	83,245	50,000	-39.94%
4501	Police False Alarm Fees	286,026	223,920	192,514	200,000	3.89%
4505	Hazmat Cleanup Fees	-	4,072	1,290	-	-100.00%
4506	EMS Collections	3,108,607	3,984,619	3,844,392	3,600,000	-6.36%
4512	Jail Fees	492,525	414,405	388,401	400,000	2.99%
4515	MCP Inmates - Subsidy	4,287,296	4,629,568	5,412,999	5,200,000	-3.93%
4516	MCP Inmates - Releases	86,221	40,546	14,125	15,000	6.20%
4517	Jail Medical Reimburse	2,522	4,991	1,744	-	-100.00%
4610	Bad Check Fees	5,002	3,541	2,305	1,000	-56.62%
4611	Credit Card Service Fees	4,106	3,826	2,606	3,000	15.12%
4620	Fuel Surcharge	19,835	29,448	24,765	20,000	-19.24%
	Subtotal	**$ 8,985,493**	**$ 9,677,602**	**10,189,525**	**$ 9,739,000**	**-4.42%**
Cost Allocation						
4461	Fees	3,141,908	3,399,768	3,549,288	3,549,287	0.00%
	Subtotal	**$ 3,141,908**	**$ 3,399,768**	**$ 3,549,288**	**$ 3,549,287**	**0.00%**
Court Fees						
4430	Municipal Court - Court Fees	-	0	-	2,500	N/A
4431	Recorders Court - Court Fees	150	75	-	-	N/A
4432	Magistrate Court - Court Fees	136,924	114,359	109,395	100,000	-8.59%
4433	Superior Court - Court Fees	366,844	471,702	486,863	400,000	-17.84%
4434	Superior Court - Misc. Fees	203,404	163,596	111,840	150,000	34.12%
4435	Probate Court - Misc. Fees	101,580	109,834	104,638	100,000	-4.43%
4436	Probate Court - Estates	226,010	250,013	253,608	225,000	-11.28%
4438	Recorders Court - Admin Fees	76,204	86,636	96,195	50,000	-48.02%
4439	Juvenile Court - Court Fees	708	608	34	-	-100.00%
4443	Public Defenders Recovery	100	100	200	-	-100.00%
4444	Recorders Court - Technology Fee	-	-	-	-	N/A

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Court Fees (Continued)						
4445	Superior Court - Passport Fee	2,000	10,260	13,330	-	-100.00%
4448	Recordings	449,933	465,049	508,624	525,000	3.22%
4449	Real Estate Transfer	1,797	1,739	1,512	4,000	164.64%
4466	CW Public Defend -	-	-	-	-	N/A
4467	Juvenile Drug Court Non	-	-	79	-	-100.00%
4471	Verification Fees	4,243	4,125	5,170	7,000	35.40%
4473	Subdivision Plat Fees	18,478	19,661	22,224	15,000	-32.51%
4474	Zoning Fees	41,069	43,600	34,705	30,000	-13.56%
4478	Crime Victim Witness Assistance Surcharge	-	-	-	75,000	N/A
4480	Family Drug Court Program Fees	-	-	-	-	N/A
4483	Juvenile Court - Traffic Fines	11,990	15,348	11,977	-	-100.00%
4493	Drug Court Lab Fees	8,397	2,110	12,078	12,000	-0.65%
4494	Adult Drug Court Admin Fee	-	4,352	4,407	-	-100.00%
4496	Indigent Defense Fee	22,207	19,808	17,416	10,000	-42.58%
4497	BHAR Review Fees	2,720	1,740	2,590	2,000	-22.78%
4498	Probate Court - Passport Fee	60,455	49,330	43,205	10,000	-76.85%
4537	Juvenile Court - Supervisory Fees	6,445	15,372	19,700	15,000	-23.86%
	Subtotal	**$ 1,741,658**	**$ 1,849,416**	**$ 1,859,789**	**$ 1,732,500**	**-6.84%**
Special Assessments						
4595	Street Assess & Demo	1,510	1,336	171,510	100,000	-41.69%
	Subtotal	**$ 1,510**	**$ 1,336**	**$ 171,510**	**$ 100,000**	**-41.69%**
Commissions						
4815	Pay Phone - Jail	321,372	326,641	284,387	350,000	23.07%
4816	Pay Phone - MCP	238,588	266,589	120,772	200,000	65.60%
	Subtotal	**$ 559,960**	**$ 593,231**	**$ 405,159**	**$ 550,000**	**35.75%**
Other Fees - Commissions						
4532	School Tax Commissions	3,115,649	3,538,440	1,911,126	3,100,000	62.21%
4533	School Tax - Auto Commissions	294,218	295,903	266,478	275,000	3.20%
4534	State of GA Commissions	4	-	-	-	N/A
4536	B.I.D. Commissions	25,481	26,975	27,539	20,000	-27.38%
4538	Title Ad Val Tax Commissions	118,954	110,056	111,090	100,000	-9.98%
	Subtotal	**$ 3,554,306**	**$ 3,971,373**	**$ 2,316,233**	**$ 3,495,000**	**50.89%**
Other Fees						
4518	Coroner Transports	-	-	-	-	N/A
4520	Paramedic Program	6,000	27,840	13,738	-	-100.00%
4530	Sheriff - Fees	736,701	759,593	869,493	700,000	-19.49%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Other Fees (Continued)						
4531	Qualifying Fees	28,593	-	25,958	-	-100.00%
4558	Recycling Fees	15,398	18,246	21,362	5,000	-76.59%
4559	Sale of Recycled Materials	-	-	-	-	N/A
4569	Public Parking Fees	8,925	7,580	103	2,000	1851.22%
4570	Spay/Neuter Vch Fees	22,280	(8,699)	(50)	5,000	-10100.00%
4571	Pound Fees	23,856	9,286	-	50,000	N/A
4572	Animal Bio Med	-	-	-	-	N/A
4582	Sale of Merchandise Lot	1,454	-	-	5,000	N/A
4591	Cleaning/Maintenance Fees	71,725	106,406	478,244	350,000	-26.82%
4594	Ordained Bldg Demolition	1,432	5,832	199,761	100,000	-49.94%
	Subtotal	**$ 916,364**	**$ 926,083**	**$ 1,608,608**	**$ 1,217,000**	**-24.34%**
Culture & Recreation						
4654	Memorial Stadium	2,100	7,000	12,046	-	-100.00%
4655	Golden Park	-	-	-	-	N/A
4658	Tennis Fees	204,972	196,091	182,420	200,000	9.64%
4659	Swimming Pools	41,645	74,257	114,093	50,000	-56.18%
4660	Concessions	11,120	8,572	9,557	5,000	-47.68%
4661	Concessions - Memorial Stadium	675	3,037	2,110	-	-100.00%
4664	Pool Concessions	23,400	28,431	55,290	25,000	-54.78%
4665	Facilities Rental	-	300	-	-	N/A
4666	Facilities Rent Promenade	12,210	9,300	23,675	7,000	-70.43%
4667	Facilities Rent - Comm. Center	9,389	12,594	8,945	5,000	-44.10%
4668	Facilities Rental - Rugby	400	300	400	400	0.00%
4671	After School Program	545,682	637,263	869,900	650,000	-25.28%
4674	Youth Program Fees	6,883	5,205	9,375	8,000	-14.67%
4675	Therapeutics	-	1,042	-	4,000	N/A
4676	Cultural Arts Program Fees	46,515	35,247	38,228	30,000	-21.52%
4677	Sr. Citizens Program Fees	481	1,484	980	6,000	512.24%
4678	Athletic Program Fees	55,317	122,150	60,656	55,000	-9.32%
4680	South Commons - Softball	-	-	1,200	-	-100.00%
4681	Fee Based Program Fees	674	17	-	-	N/A
4682	Marina Concessions	112,502	120,445	114,432	100,000	-12.61%
4683	Marina Fees	12,485	16,141	17,364	10,000	-42.41%
4684	South Commons - Concessions	4,002	8,600	2,900	-	-100.00%
4685	Vending Machines	13,022	4,994	3,910	4,000	2.29%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Culture & Recreation (Continued)						
4686	Aquatics Gate	71,769	77,543	90,399	60,000	-33.63%
4687	Aquatics Concession	6,307	7,537	12,260	4,000	-67.37%
4688	Aquatics Rentals	63,054	91,444	92,570	55,000	-40.59%
4689	Aquatics Program Fees	11,804	24,631	28,350	5,000	-82.36%
4690	Aquatics Merchandise	702	1,336	1,143	1,500	31.24%
4691	Whitewater	53,082	36,107	26,520	50,000	88.54%
	Subtotal	**$ 1,310,192**	**$ 1,531,068**	**$ 1,778,725**	**$ 1,334,900**	**-24.95%**
Total Charges For Services		**$ 20,211,391**	**$ 21,949,877**	**$ 21,878,836**	**$ 21,717,687**	**-0.74%**
Court Fines & Forfeitures						
4740	Recorders Court - Fines	2,578,434	3,227,881	3,649,112	3,400,000	-6.83%
4741	Juvenile Court - Fines	-	-		-	N/A
4743	Environmental Court -	-	-	-	-	N/A
4746	Other Fines	-	-	-	-	N/A
4748	Private School Zone Speeding Fines	49,855	1,096,014	561,911	-	-100.00%
4749	Public School Zone Speeding Fines	-	161,363	1,919,618	-	-100.00%
4752	Parking Violations	52,303	68,156	39,990	-	-100.00%
4753	Recorders' Court - Muscogee	95,735	120,819	136,500	100,000	-26.74%
4754	Superior Court - Muscogee	33,697	9,362	8,618	6,000	-30.38%
4755	State Court - Muscogee	5,914	31,748	28,568	20,000	-29.99%
4756	Municipal Court - Muscogee	32,081	42,166	42,105	30,000	-28.75%
4757	Harris County Surcharge	51,801	43,967	36,612	40,000	9.26%
4758	Talbot County Surcharge	13,024	10,118	5,703	7,000	22.74%
4759	Marion County Surcharge	9,964	8,784	7,703	6,000	-22.11%
4760	Chattahoochee County Surcharge	6,168	6,152	5,822	5,000	-14.12%
4761	Taylor County Surcharge	26,660	34,269	38,989	27,000	-30.75%
4762	Superior Court F&F	762,384	767,837	724,795	755,000	4.17%
4763	Municipal Court F&F	888,493	1,089,261	1,057,261	1,000,000	-5.42%
4764	State Court F&F	-	-	-	-	N/A
Total Court Fines & Forfeitures		**$ 4,606,513**	**$ 6,717,897**	**$ 8,263,309**	**$ 5,396,000**	**-34.70%**
Intergovernmental						
4313	Federal Revenue SWAT	13,878	18,464	24,229	-	-100.00%
4314	Social Sec. Admin Fee	7,600	5,200	3,400	10,000	194.12%
4343	GA Emergency Mgt Assist	55,000	50,000	-	50,000	N/A

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Intergovernmental (Continued)						
4359	Miscellaneous Revenues	437,577	504,233	510,097	485,000	-4.92%
4400	Payment Lieu Taxes Housing Auth	67,057	84,704	77,488	85,000	9.69%
4402	Admin Office of Court	196,000	149,250	188,500	175,000	-7.16%
4414	Harris County	155,700	150,879	186,741	150,000	-19.67%
4424	Misc Intergovernmental	175,708	(5,196)	943	-	-100.00%
4426	Talbot County	896	31,620	2,875	32,000	1013.22%
4427	Marion County	896	40,614	29,354	41,000	39.67%
4428	Chattahoochee County	358	25,605	-	12,000	N/A
4429	Taylor County	7,417	36,754	22,074	25,000	13.26%
Total Intergovernmental		**$ 1,118,087**	**$ 1,092,128**	**$ 1,045,701**	**$ 1,065,000**	**1.85%**
Investment Income						
4772	Gains/Losses on Investments	(211,925)	724,104	23,998	-	-100.00%
4780	Investment Interest	3,349,556	2,704,147	1,693,249	1,500,000	-11.41%
Total Investment Income		**$ 3,137,631**	**$ 3,428,251**	**$ 1,717,247**	**$ 1,500,000**	**-12.65%**
Miscellaneous						
Rents & Royalties						
4861	Sale Of Unclaimed Property	55,644	-	-	-	N/A
4869	Sale Of Law Enforcement Reports	136,207	135,022	118,202	160,000	35.36%
4870	Sale Of Fire Reports	33,535	53,304	56,973	40,000	-29.79%
4873	Legacy Terrace Rental	128,739	134,636	137,629	100,000	-27.34%
4877	Rental Of City Property	13,061	11,213	19,208	10,000	-47.94%
4878	Rental/Lease Income	241,937	264,794	311,451	250,000	-19.73%
4879	Plan & Develop Doc	59	-	-	1,500	N/A
4881	Misc. Coroner Reports	-	-	-	-	N/A
4884	Signage Sales - Developers	3,125	2,875	5,000	3,000	-40.00%
4888	Sales of Electricity - Char	-	15,000	38,951	-	-100.00%
	Subtotal	**$ 612,307**	**$ 616,843**	**$ 687,413**	**$ 564,500**	**-17.88%**
Other Miscellaneous Revenue						
4821	DETOX/Major Building Repairs	16,728	16,728	16,728	16,000	-4.35%
4822	DETOX/Mental - Insurance	670	670	670	800	19.32%
4824	Restitution	15,039	3,046	2,143	-	-100.00%
4826	Special Events	3,050	2,700	3,209	5,000	55.80%
4837	Misc. Revenues	72,770	69,635	70,981	150,000	111.33%
4840	Rebates	17,921	8,672	20,713	-	-100.00%
4842	Vendors Comp. - Sales	4,031	3,264	3,522	-	-100.00%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
4844	Refund Bldg Maint Retardation Center	24,000	24,000	24,000	24,000	0.00%
4848	Fuel	30,846	26,865	30,697	25,000	-18.56%
	Subtotal	**$ 185,055**	**$ 155,580**	**$ 172,663**	**$ 220,800**	**27.88%**
Reimbursement for Damaged Property						
4851	Damage To City Property	44,727	544,094	118,284	-	-100.00%
4852	Repairs To City Vehicles	98	257	87	-	-100.00%
4853	Claims/Settlements	1,346,719	69,028	13,506	-	-100.00%
	Subtotal	**$ 1,391,544**	**$ 613,379**	**$ 131,877**	**$ -**	-100.00%
Total Miscellaneous		**$ 2,188,906**	**$ 1,385,802**	**$ 991,952**	**$ 785,300**	**-20.83%**
Contributions						
4801	Private Contributions	-	-	-	-	N/A
4802	Donations	36,499	47,593	500	-	-100.00%
Total Contributions		**$ 36,499**	**$ 47,593**	**$ 500**	**$ -**	-100.00%
Other Financing Sources						
Sale of General Fixed Assets						
4906	Property Sales	-	40,650	40,645	-	-100.00%
4907	Sale of General Fixed Assets	135,261	226,441	385,418	-	-100.00%
	Subtotal	**$ 135,261**	**$ 267,091**	**$ 426,063**	**$ -**	-100.00%
Interfund Transfers In						
4947	Transfer In-County Jail Penalty	-	700,000	-	1,500,000	N/A
4982	Transfer In-ARP Fiscal Recovery	-	-	-	-	N/A
	Subtotal	**$ -**	**$ 700,000.00**	**$ -**	**$ 1,500,000**	**N/A**
Total Other Financing Sources		**$ 135,261**	**$ 967,091**	**$ 426,063**	**$ 1,500,000**	**252.06%**
Use Of Fund Balance		$ -	$ -	$ -	$ 6,750,917	N/A
Grand Total		**$ 253,000,016**	**$ 262,345,185**	**$ 258,392,065**	**$ 222,251,139**	**-13.99%**

** Unaudited*

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Council						
100-1000	City Council	423,703	451,940	465,576	489,520	5.14%
100-2000	Clerk of Council	314,530	318,586	324,259	414,465	27.82%
100-3000	Internal Auditor	-	-	401,324	414,629	3.32%
	Subtotal	**$ 738,233**	**$ 770,526**	**$ 1,191,159**	**$ 1,318,614**	**10.70%**
Mayor						
110-1000	Mayor's Office	292,166	344,606	362,763	339,079	-6.53%
110-2600	Internal Auditor	305,417	387,937	-	-	N/A
	Subtotal	**$ 597,583**	**$ 732,543**	**$ 362,763**	**$ 339,079**	**-6.53%**
City Attorney						
120-1000	City Attorney	514,970	538,692	582,750	654,579	12.33%
120-2100	Litigation	2,978,025	2,355,922	1,902,002	1,300,000	-31.65%
	Subtotal	**$ 3,492,996**	**$ 2,894,614**	**$ 2,484,752**	**$ 1,954,579**	**-21.34%**
City Manager						
130-1000	City Manager	1,115,456	1,336,350	993,468	1,186,761	19.46%
130-2500	Mail Room	84,338	98,827	105,696	120,848	14.34%
130-2550	Print Shop	232,100	883,252	321,785	264,559	-17.78%
130-2600	Agency	165,545	169,261	171,696	176,551	2.83%
130-2850	Citizen's Service Center	410,709	407,268	431,162	451,760	4.78%
130-2900	Quality Control	147,751	147,873	42,251	29,724	-29.65%
130-2950	Keep Columbus Beautiful	-	-	103,474	116,052	12.16%
130-3710	Columbus Family Connection	40,754	41,849	37,087	42,967	15.85%
	Subtotal	**$ 2,196,653**	**$ 3,084,680**	**$ 2,206,619**	**$ 2,389,222**	**8.28%**
Finance						
200-1000	Finance Director	430,334	406,766	435,506	455,736	4.65%
200-2100	Accounting	632,306	657,398	661,703	820,699	24.03%
200-2200	Revenue	810,465	781,968	795,078	1,012,365	27.33%
200-2900	Financial Planning	267,551	258,559	277,868	484,780	74.46%
200-2950	Purchasing	422,985	377,513	441,416	546,138	23.72%
200-2980	Cash Management	243,542	279,940	269,126	288,499	7.20%
	Subtotal	**$ 2,807,183**	**$ 2,762,144**	**$ 2,880,697**	**$ 3,608,217**	**25.26%**
Information Technology						
210-1000	Information Technology	6,889,706	7,515,098	7,911,487	10,903,514	37.82%
210-2000	Radio Communications	-	885,052	365,352	812,843	122.48%
	Subtotal	**$ 6,889,706**	**$ 8,400,150**	**$ 8,276,839**	**$ 11,716,357**	**41.56%**
Human Resources						
220-1000	Human Resources	1,179,795	1,315,364	1,381,259	1,485,695	7.56%
220-2100	Employee Benefits	983,372	1,127,986	1,111,133	1,143,041	2.87%
	Subtotal	**$ 2,163,167**	**$ 2,443,350**	**$ 2,492,392**	**$ 2,628,736**	**5.47%**

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Inspections & Code						
240-2200	Inspections & Code Enforcement	1,355,529	1,518,329	1,496,587	1,497,648	0.07%
240-2400	Special Enforcement	957,324	1,518,662	1,433,453	1,979,094	38.06%
	Subtotal	**$ 2,312,853**	**$ 3,036,990**	**$ 2,930,040**	**$ 3,476,742**	**18.66%**
Planning						
242-1000	Planning	359,368	397,140	379,911	782,502	105.97%
	Subtotal	**$ 359,368**	**$ 397,140**	**$ 379,911**	**$ 782,502**	**105.97%**
Real Estate						
245-2400	Real Estate	189,836	264,543	272,237	262,867	-3.44%
	Subtotal	**$ 189,836**	**$ 264,543**	**$ 272,237**	**$ 262,867**	**-3.44%**
Engineering						
250-2100	Traffic Engineering	1,774,838	1,768,560	1,157,572	1,770,588	52.96%
250-3110	Radio Communications	643,899	67,316	-	-	N/A
	Subtotal	**$ 2,418,737**	**$ 1,835,876**	**$ 1,157,572**	**$ 1,770,588**	**52.96%**
Public Works						
260-1000	Public Works	394,335	409,142	389,967	457,269	17.26%
260-2300	Fleet Management	2,449,070	2,581,741	3,003,749	2,810,898	-6.42%
260-2400	Special Enforcement	1,336,883	2,419,499	3,292,753	3,312,536	0.60%
260-2600	Cemeteries	387,326	396,698	463,722	712,898	53.73%
260-2700	Faciltiy Maintenance	4,820,316	5,478,649	55,100	-	-100.00%
260-3710	Other Maint/Repairs	4,601,184	5,388,266	-	-	N/A
	Subtotal	**$ 13,989,114**	**$ 16,673,996**	**$ 7,205,291**	**$ 7,293,601**	**1.23%**
Facility Maintenance						
265-1000	Administration	-	-	8,753	132,800	1417.20%
265-2000	Facility Maintenance	-	-	5,653,653	5,847,580	3.43%
265-3000	Other Maint/Repairs	-	-	2,396,072	2,552,902	6.55%
	Subtotal	**$ -**	**$ -**	**$ 8,058,478**	**$ 8,533,282**	**5.89%**
Parks & Recreation						
270-1000	Parks & Recreation	561,437	590,252	711,280	670,295	-5.76%
270-2100	Parks Services	6,670,195	6,671,228	6,164,526	5,827,547	-5.47%
270-2400	Recreation Services	1,420,264	1,716,583	1,874,216	1,942,566	3.65%
270-3140	Cultural Affairs-Liberty Theatre	-	-	-	154,168	N/A
270-3220	Golden Park	76,334	4,490	4,272	102,500	2299.09%
270-3230	Memorial Stadium	60,030	69,394	66,980	73,376	9.55%
270-3410	Athletics	308,553	440,042	556,720	525,058	-5.69%
270-3505	Community Schools	887,871	1,100,203	1,743,335	1,210,402	-30.57%
270-4048	Cooper Creek Tennis	474,668	450,258	451,663	643,348	42.44%
270-4049	Lake Oliver Marina	315,888	332,530	328,716	238,527	-27.44%
270-4413	Aquatics	447,558	1,480,298	1,552,608	2,935,971	89.10%
270-4414	Aquatics Center	844,429	1,023,757	1,012,704	1,731,415	70.97%
270-4433	Therapeutics	99,942	139,975	186,549	184,018	-1.36%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Parks & Recreation (Continued)						
270-4434	Pottery Shop	156,372	151,543	202,221	241,521	19.43%
270-4435	Senior Citizen's Center	415,992	416,602	452,265	443,577	-1.92%
	Subtotal	**$ 12,739,535**	**$ 14,587,155**	**$ 15,308,056**	**$ 16,924,289**	**10.56%**
Cooperative Extension						
280-1000	Cooperative Extension	61,384	132,411	116,045	138,621	19.45%
	Subtotal	**$ 61,384**	**$ 132,411**	**$ 116,045**	**$ 138,621**	**19.45%**
Boards & Commissions						
290-1000	Tax Assessor	1,852,576	1,878,636	2,191,347	2,713,452	23.83%
290-2000	Elections & Registration	1,536,906	1,502,867	1,471,592	1,545,116	5.00%
	Subtotal	**$ 3,389,482**	**$ 3,381,503**	**$ 3,662,939**	**$ 4,258,568**	**16.26%**
Police						
400-1000	Chief of Police	1,457,964	1,348,408	1,459,311	1,557,642	6.74%
400-2100	Intelligence/Vice	1,736,840	1,992,991	2,075,259	2,201,892	6.10%
400-2200	Support Services	3,155,094	3,214,138	3,369,177	3,735,752	10.88%
400-2300	Field Operations	9,746,059	10,340,020	10,056,584	8,954,687	-10.96%
400-2400	Office of Professional Standards	737,467	807,672	825,496	839,372	1.68%
400-2700	Special Operations	1,908	5,186	1,322	33,500	2433.79%
400-2800	Administrative Services	1,445,734	1,497,633	1,421,440	1,213,682	-14.62%
400-2900	CPD Training	649,625	760,802	676,628	794,206	17.38%
400-3230	Motor Transport	1,836,417	2,146,144	2,097,891	1,698,490	-19.04%
400-3320	Investigative Services	8,249,494	9,081,333	9,087,071	9,588,089	5.51%
400-3800	School Zone/Public Safety Initiative	-	-	226,895	-	-100.00%
	Subtotal	**$ 29,016,601**	**$ 31,194,328**	**$ 31,297,074**	**$ 30,617,312**	**-2.17%**
Fire & EMS						
410-1000	Chief of Fire & EMS	542,194	592,528	595,973	607,775	1.98%
410-2100	Operations	29,051,889	32,717,060	32,700,756	34,061,327	4.16%
410-2600	Special Operations	1,442,854	1,489,436	1,592,090	1,779,510	11.77%
410-2800	Administrative Services	1,045,865	1,139,333	1,152,776	1,239,490	7.52%
410-2900	Emergency Management	-	-	-	-	N/A
410-3610	Logistics/Support	935,255	979,525	970,322	1,147,621	18.27%
	Subtotal	**$ 33,018,056**	**$ 36,917,881**	**$ 37,011,917**	**$ 38,835,723**	**4.93%**
Muscogee County Prison						
420-1000	Muscogee County Prison	10,366,157	12,321,125	10,856,126	11,525,258	6.16%
420-3800	School Zone/Public Safety Initiative	-	-	1,015	-	-100.00%
	Subtotal	**$ -**	**$ -**	**$ 10,857,141**	**$ 11,525,258**	**6.15%**
Homeland Security						
450-1000	Homeland Security	343,756	417,039	489,099	508,960	4.06%
	Subtotal	**$ 343,756**	**$ 417,039**	**$ 489,099**	**$ 508,960**	**4.06%**

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Superior Court						
500-1000	Chief Judge	317,999	329,095	295,058	395,013	33.88%
500-2000	District Attorney	2,646,037	2,919,204	3,492,049	3,624,784	3.80%
500-2100	Adult Probation	-	-	-	-	N/A
500-2110	Juvenile Court	1,000,060	1,115,056	1,110,517	1,096,200	-1.29%
500-2125	Circuit Wide Juvenile Court	389,393	410,328	435,731	500,315	14.82%
500-2140	Jury Manager	494,241	473,256	471,799	586,492	24.31%
500-2150	Judge Burch	208,601	224,848	248,096	295,146	18.96%
500-2160	Judge Martin	170,658	188,383	182,256	243,213	33.45%
500-2170	Judge McBride	186,050	185,938	183,237	184,251	0.55%
500-2180	Judge Peters	176,530	175,478	172,704	187,198	8.39%
500-2190	Judge Richardson	148,342	160,378	157,915	166,105	5.19%
500-2195	Judge Gottfried	314,298	345,835	349,136	367,845	5.36%
500-2200	Victim Witness Program	191,170	205,481	168,406	327,373	94.39%
500-3000	Superior Court Clerk	2,303,604	2,568,735	2,778,826	3,055,433	9.95%
500-3310	Board of Equalization	115,976	102,614	106,625	208,405	95.46%
	Subtotal	**$ 8,662,961**	**$ 9,404,631**	**$ 10,152,354**	**$ 11,237,773**	**10.69%**
State Court						
510-1000	State Court Judges	686,845	710,128	726,763	936,371	28.84%
510-2000	State Court Solicitor	1,271,417	1,326,176	1,534,551	2,156,945	40.56%
	Subtotal	**$ 1,958,261**	**$ 2,036,304**	**$ 2,261,314**	**$ 3,093,316**	**36.79%**
Public Defender						
520-1000	Public Defender	2,102,768	2,385,191	2,411,816	2,513,379	4.21%
520-2000	Muscogee County Public Defender	222,332	251,725	261,629	252,345	-3.55%
	Subtotal	**$ 2,325,100**	**$ 2,636,915**	**$ 2,673,445**	**$ 2,765,724**	**3.45%**
Municipal Court						
530-1000	Municipal Court Judge	488,414	518,824	647,889	710,097	9.60%
530-2000	Municipal Court Clerk	752,062	795,542	853,949	922,286	8.00%
	Subtotal	**$ 1,240,476**	**$ 1,314,366**	**$ 1,501,838**	**$ 1,632,383**	**8.69%**
Probate Court						
540-1000	Probate Court Judge	658,196	707,052	814,069	844,165	3.70%
	Subtotal	**$ 658,196**	**$ 707,052**	**$ 814,069**	**$ 844,165**	**3.70%**

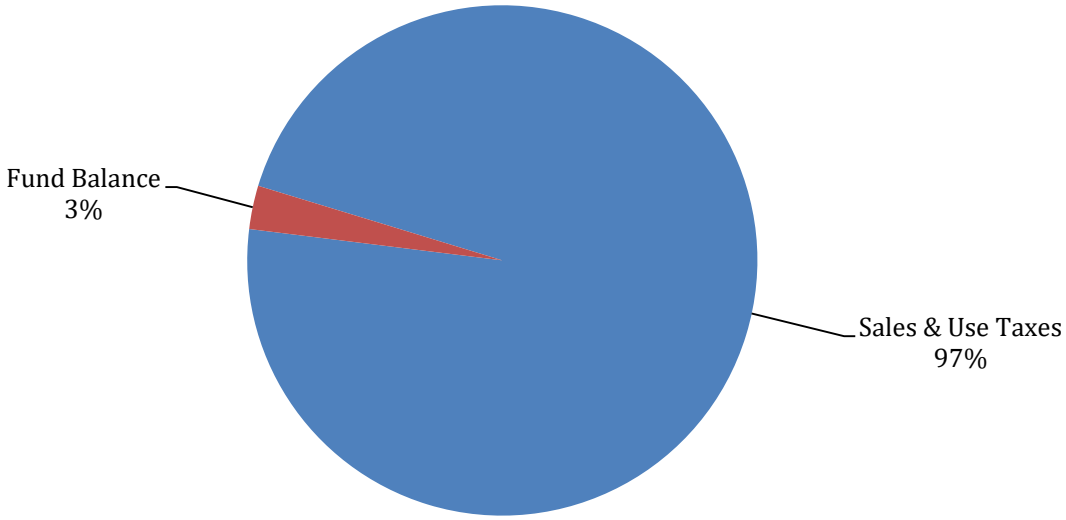
SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Sheriff's Department						
550-1000	Administration	2,278,261	2,622,873	3,114,484	2,932,956	-5.83%
550-2100	Uniform Division	5,531,940	6,203,344	7,265,033	6,382,465	-12.15%
550-2200	Special Ops./Investigations	2,875,418	3,529,854	3,477,199	3,204,479	-7.84%
550-2300	Training	709,978	901,935	1,123,685	661,423	-41.14%
550-2400	Motor Transport	821,030	902,304	1,166,817	686,470	-41.17%
550-2600	Jail	16,613,397	19,629,277	21,213,773	18,071,876	-14.81%
550-2650	Medical Director	7,883,742	8,007,229	12,899,838	2,429,713	-81.16%
550-3510	Medical Director	-	-	848,775	952,349	12.20%
550-3800	Park Patrol	-	580,551	843,677	-	-100.00%
	Subtotal	**$ 36,713,766**	**$ 42,377,367**	**$ 51,953,281**	**$ 35,321,731**	**-32.01%**
Tax Commissioner						
560-1000	Tax Commissioner	1,957,799	2,038,106	2,197,850	2,443,729	11.19%
	Subtotal	**$ 1,957,799**	**$ 2,038,106**	**$ 2,197,850**	**$ 2,443,729**	**11.19%**
Coroner						
570-1000	Coroner	457,190	516,325	515,671	528,080	2.41%
	Subtotal	**$ 457,190**	**$ 516,325**	**$ 515,671**	**$ 528,080**	**2.41%**
Recorder's Court						
580-1000	Recorder's Court	1,553,244	1,706,983	1,883,758	2,111,724	12.10%
	Subtotal	**$ 1,553,244**	**$ 1,706,983**	**$ 1,883,758**	**$ 2,111,724**	**12.10%**
Non-Categorical						
590-1000	Agency Appropriations	934,061	1,181,060	1,392,248	1,670,857	20.01%
590-2000	Contingency	65,666	30,359	40,939	2,423,964	5820.98%
590-3000	Non-Categorical	9,502,969	10,313,262	12,480,097	8,700,800	-30.28%
590-4000	Interfund Transfers	9,812,918	19,796,430	2,668,000	400,000	-85.01%
	Subtotal	**$ 20,315,614**	**$ 31,321,111**	**$ 16,581,283**	**$ 13,195,621**	**-20.42%**
Parking Management						
610-3000	Parking Management	150,129	108,652	113,809	193,776	70.26%
	Subtotal	**$ 150,129**	**$ 108,652**	**$ 113,809**	**$ 193,776**	**70.26%**
Grand Total		**$ 192,716,978**	**$ 224,094,683**	**$ 229,289,693**	**$ 222,251,139**	**-3.07%**

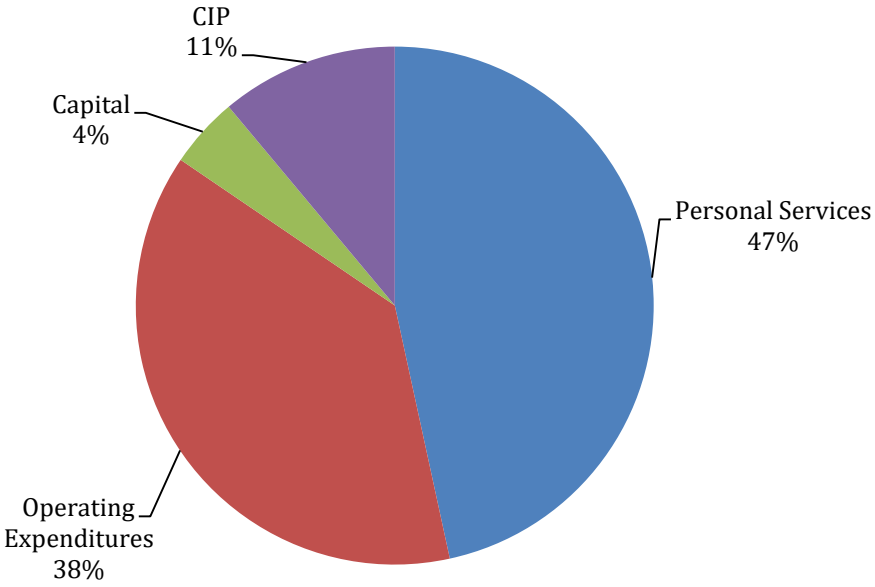
OVERVIEW / OTHER LOST FUND 0102/0109

Other LOST Fund $ 51,651,875

Budget by Revenue Source



Budget by Expense Category



The Other Local Option Sales Tax Fund was passed by the citizens with an effective date of January 1, 2009. 70 percent is allocated to Public Safety to an annual supplement to all sworn officers and 30 percent to Infrastructure. The annual supplement increased from $3,000 to $3,121 due to Pension Plan Reform that was effective 7/1/2012.

SCHEDULE OF REVENUES / OTHER LOST FUND 0102/0109

0102-PUBLIC SAFETY

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Sales & Use Taxes						
4042	LOST-Public Safety/Roads	33,399,412	34,689,295	32,504,152	35,157,500	8.16%
Total Sales & Use Taxes		**$ 33,399,412**	**$ 34,689,295**	**$ 32,504,152**	**$ 35,157,500**	8.16%
Charges for Service						
4837	Miscellaneous	139	153	17,009	-	-100.00%
Total Charges For Services		**$ 139**	**$ 153**	**$ 17,009**	**$ -**	-100.00%
Investment Income						
4772	Gains/Losses on Investments	(177,853)	69,122	(39,879)	-	-100.00%
4780	Investment Interest	1,937,594	1,632,538	1,086,605	-	-100.00%
Total Investment Income		**$ 1,759,741**	**$ 1,701,661**	**$ 1,046,726**	**$ -**	-100.00%
Use Of Fund Balance		$ -	$ -	$ -	$ 1,426,875	N/A
Total 0102 Public Safety		**$ 35,159,292**	**$ 36,391,109**	**$ 33,567,886**	**$ 36,584,375**	**8.99%**

0109-INFRASTRUCTURE

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Sales & Use Taxes						
4042	Safety/Roads	$ 14,314,034	$ 14,866,841	$ 13,930,350	15,067,500	8.16%
Total Sales & Use Taxes		**$ 14,314,034**	**$ 14,866,841**	**$ 13,930,350**	**$ 15,067,500**	**8.16%**
Investment Income						
4772	Gains/Losses on Investments	(48,672)	49,776	(25,840)	-	-100.00%
4780	Investment Interest	1,084,960	921,694	897,665	N/A	#VALUE!
Total Investment Income		**$ 1,036,288**	**$ 971,470**	**$ 871,824**	**$ -**	**-100.00%**
Use Of Fund Balance		$ -	$ -	$ -	$ -	
Total 0109 Infrastructure		**$ 15,350,322**	**$ 15,838,311**	**$ 14,802,175**	**$ 15,067,500**	1.79%
Grand Total (0102/0109)		**$ 50,509,614**	**$ 52,229,420**	**$ 48,370,061**	**$ 51,651,875**	**6.78%**

** Unaudited*

SCHEDULE OF EXPENDITURES / OTHER LOST FUND 0102/0109

0102-PUBLIC SAFETY

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Crime Prevention						
110-9900	Crime Prevention	102,027	106,809	110,527	116,550	5.45%
110-9903	Crime Prevention Program	735,000	973,333	913,334	1,000,000	9.49%
	Subtotal	**$ 102,027**	**$ 1,080,142**	**$ 1,023,861**	**$ 1,116,550**	9.05%
Public Works						
260-9900	Public Works	86,992	60,475	55,182	118,423	114.60%
	Subtotal	**$ 86,992**	**$ 60,475**	**$ 55,182**	**$ 118,423**	114.60%
Parks & Recreation						
270-9900	Parks & Recreation	46,935	51,769	50,130	53,482	6.69%
	Subtotal	**$ 46,935**	**$ 51,769**	**$ 50,130**	**$ 53,482**	6.69%
Police						
400-9900	Police	10,747,640	13,069,609	12,540,131	13,691,655	9.18%
400-9902	E-911	396,830	605,476	580,337	544,396	-6.19%
	Subtotal	**$ 11,144,470**	**$ 13,675,085**	**$ 13,120,468**	**$ 14,236,051**	8.50%
Fire/EMS						
410-9900	Fire/EMS	6,280,698	3,678,934	5,438,592	3,301,372	-39.30%
	Subtotal	**$ 6,280,698**	**$ 3,678,934**	**$ 5,438,592**	**$ 3,301,372**	-39.30%
Muscogee County Prison						
420-9900	Muscogee County Prison	898,554	1,309,201	1,007,484	2,276,686	125.98%
	Subtotal	**$ 898,554**	**$ 1,309,201**	**$ 1,007,484**	**$ 2,276,686**	125.98%
Homeland Security						
450-9900	Public Safety - OLOST	45,718	892,981	31,252	50,240	60.76%
	Subtotal	**$ 45,718**	**$ 892,981**	**$ 31,252**	**$ 50,240**	60.76%
District Attorney						
500-9900	District Attorney	180,585	178,732	221,560	225,842	1.93%
	Subtotal	**$ 180,585**	**$ 178,732**	**$ 221,560**	**$ 225,842**	1.93%
Clerk of Superior Court						
500-9902	Clerk of Superior Court	49,479	51,322	52,534	57,221	8.92%
	Subtotal	**$ 49,479**	**$ 51,322**	**$ 52,534**	**$ 57,221**	8.92%
Juvenile Court						
500-9904	Juvenile Court	-	36,910	44,085	48,808	10.71%
	Subtotal	**$ -**	**$ 36,910**	**$ 44,085**	**$ 48,808**	10.71%

** Unaudited*

SCHEDULE OF EXPENDITURES / OTHER LOST FUND 0102/0109

0102-PUBLIC SAFETY

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
State Court Solicitor						
510-9900	State Court Solicitor	168,081	247,461	226,061	265,831	17.59%
	Subtotal	**$ 168,081**	**$ 247,461**	**$ 226,061**	**$ 265,831**	17.59%
Public Defender						
520-9900	Public Defender	187,252	244,306	244,306	220,994	-9.54%
	Subtotal	**$ 187,252**	**$ 244,306**	**$ 244,306**	**$ 220,994**	-9.54%
Municipal Court Clerk						
530-9902	Municipal Court Clerk	86,693	172,252	173,414	203,316	17.24%
	Subtotal	**$ 86,693**	**$ 172,252**	**$ 173,414**	**$ 203,316**	17.24%
Probate Court						
540-9900	Probate Court	35,877	53,293	54,434	55,242	1.48%
	Subtotal	**$ 35,877**	**$ 53,293**	**$ 54,434**	**$ 55,242**	1.48%
Sheriff						
550-9900	Sheriff	4,159,103	6,011,017	5,555,522	5,380,489	-3.15%
	Subtotal	**$ 4,159,103**	**$ 6,011,017**	**$ 5,555,522**	**$ 5,380,489**	-3.15%
Coroner						
570-9900	Coroner	59,424	11,825	11,236	267,711	2282.51%
	Subtotal	**$ 59,424**	**$ 11,825**	**$ 11,236**	**$ 267,711**	2282.51%
Recorder's Court						
580-9900	Recorder's Court	95,061	69,317	96,992	102,161	5.33%
	Subtotal	**$ 95,061**	**$ 69,317**	**$ 96,992**	**$ 102,161**	5.33%
Transportation						
610-9900	Transportation	3,875	3,892	2,932	3,820	30.27%
	Subtotal	**$ 3,875**	**$ 3,892**	**$ 2,932**	**$ 3,820**	30.27%
Non-Departmental						
590-2000	Contingency	-	-	-	234,871	N/A
590-3000	Non-Categorical	4,587,628	8,993,354	4,730,000	5,112,758	8.09%
590-4000	Interfund Transfers	6,090,759	6,236,981	3,780,439	3,252,507	-13.96%
	Subtotal	**$ 10,678,387**	**$ 15,230,335**	**$ 8,510,439**	**$ 8,600,136**	**1.05%**
Total 0102 Public Safety		**$ 34,309,210**	**$ 43,059,250**	**$ 35,920,484**	**$ 36,584,375**	**1.85%**

** Unaudited*

SCHEDULE OF EXPENDITURES / OTHER LOST FUND 0102/0109

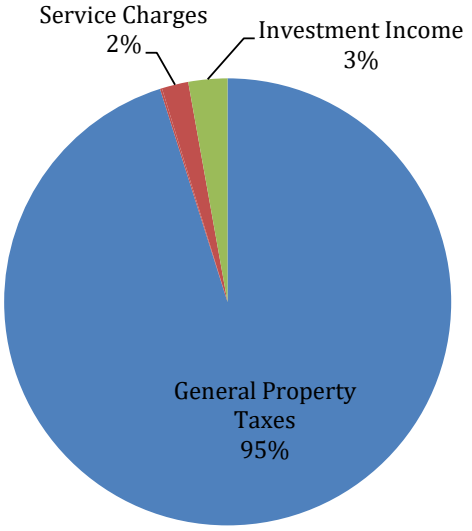
0109-INFRASTRUCTURE

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Information Technology						
210-9901	Information Technology	918,164	1,419,134	854,119	1,550,000	81.47%
	Subtotal	**$ 918,164**	**$ 1,419,134**	**$ 854,119**	**$ 1,550,000**	81.47%
Engineering						
250-9901	Engineering	4,106,906	807,464	3,214,199	2,200,000	-31.55%
	Subtotal	**$ 4,106,906**	**$ 807,464**	**$ 3,214,199**	**$ 2,200,000**	-31.55%
Public Works						
260-9901	Public Works	3,168,125	755,267	1,897,366	1,971,787	3.92%
	Subtotal	**$ 3,168,125**	**$ 755,267**	**$ 1,897,366**	**$ 1,971,787**	3.92%
Non-Departmental						
590-3000	Non-Categorical	1,068,453	273,214	263,129	263,800	0.26%
590 -4000	Interfund Transfers	9,327,973	7,640,858	9,091,385	9,081,913	-0.10%
	Subtotal	**$ 10,396,426**	**$ 7,914,072**	**$ 9,354,514**	**$ 9,345,713**	-0.09%
Total 0109 Infrastructure		**$ 18,589,621**	**$ 10,895,937**	**$ 15,320,198**	**$ 15,067,500**	**-1.65%**
Grand Total (0102/0109)		**$ 52,898,831**	**$ 53,955,187**	**$ 51,240,683**	**$ 51,651,875**	**0.80%**

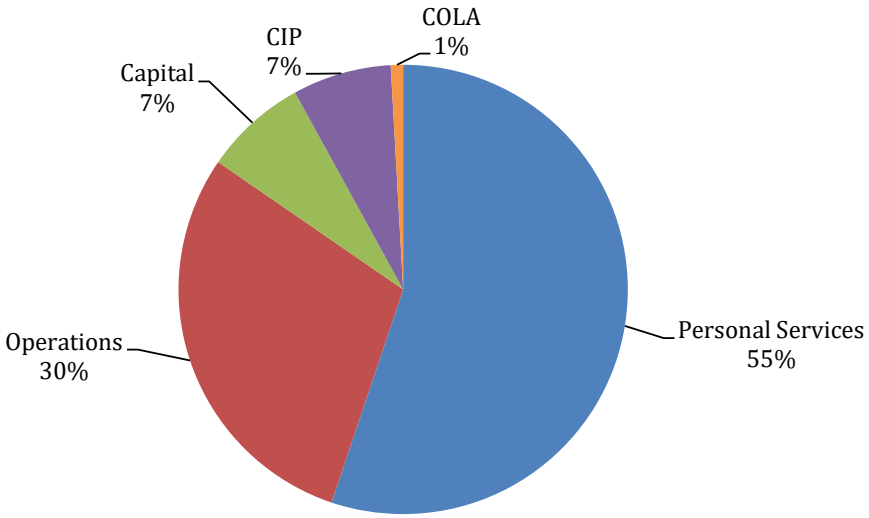
** Unaudited*

Stormwater Fund $ 7,280,316

Budget by Revenue Source



Budget by Expense Category



The Stormwater (Sewer) Fund accounts for the operations, maintenance and improvement of the stormwater and sewer systems.

SCHEDULE OF REVENUES / STORMWATER FUND 0202

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
General Property Taxes						
4001	Real Property	5,566,303	5,711,325	5,703,809	6,633,313	16.30%
4005	Personal Property	816,708	864,586	786,300	-	-100.00%
4006	Personal Property-Motor Vehicle	39,305	33,223	26,091	21,125	-19.03%
4007	Mobile Homes	6,012	13,504	13,426	-	-100.00%
4015	Recording Intangibles	116,881	138,111	113,089	115,000	1.69%
	Subtotal	**$ 6,545,209**	**$ 6,760,749**	**$ 6,642,714**	**$ 6,769,438**	**1.91%**
Penalties & Interest						
4150	Ad Valorem	211,798	191,017	301,381	150,000	-50.23%
4151	Auto	2,856	2,671	3,016	5,000	65.77%
	Subtotal	**$ 214,654**	**$ 193,688**	**$ 304,398**	**$ 155,000**	-49.08%
Total General Property Taxes		**$ 6,759,863**	**$ 6,954,437**	**$ 6,947,112**	**$ 6,924,438**	**-0.33%**
Intergovernmental						
4400	Payment in Lieu of Taxes-Housing Authority	10,941	13,769	10,954	10,000	-8.70%
Total Intergovernmental		**$ 10,941**	**$ 13,769**	**$ 10,954**	**$ 10,000**	**-8.70%**
Charges For Services						
Streets & Public Improvement Fees						
4464	Land Disturbance Fees	10,961	10,769	16,378	10,000	-38.94%
4596	Erosion Control	136,665	128,352	136,211	130,000	-4.56%
	Subtotal	**$ 147,626**	**$ 139,121**	**$ 152,589**	**$ 140,000**	-8.25%
Other Charges for Services						
4837	Miscellaneous	72	107	-	-	N/A
	Subtotal	**$ 72**	**$ 107**	**$ -**	**$ -**	N/A
Total Charges For Services		**$ 147,698**	**$ 139,228**	**$ 152,589**	**$ 140,000**	**-8.25%**
Investment Income						
4772	Gains/Losses on Investments	(1,871)	770	(2,250)	-	-100.00%
4780	Investment Interest	212,413	252,406	281,082	205,878	-26.76%
4931	Transfer In-General Fund		-	-	-	N/A
Total Investment Income		**$ 210,542**	**$ 253,176**	**$ 278,832**	**$ 205,878**	**-26.16%**
Use of Fund Balance		$ -	$ -	$ -	$ -	N/A
Grand Total		**$ 7,129,044**	**$ 7,360,610**	**$ 7,389,487**	**$ 7,280,316**	**-1.48%**

** Unaudited*

SCHEDULE OF EXPENDITURES / STORMWATER FUND 0202

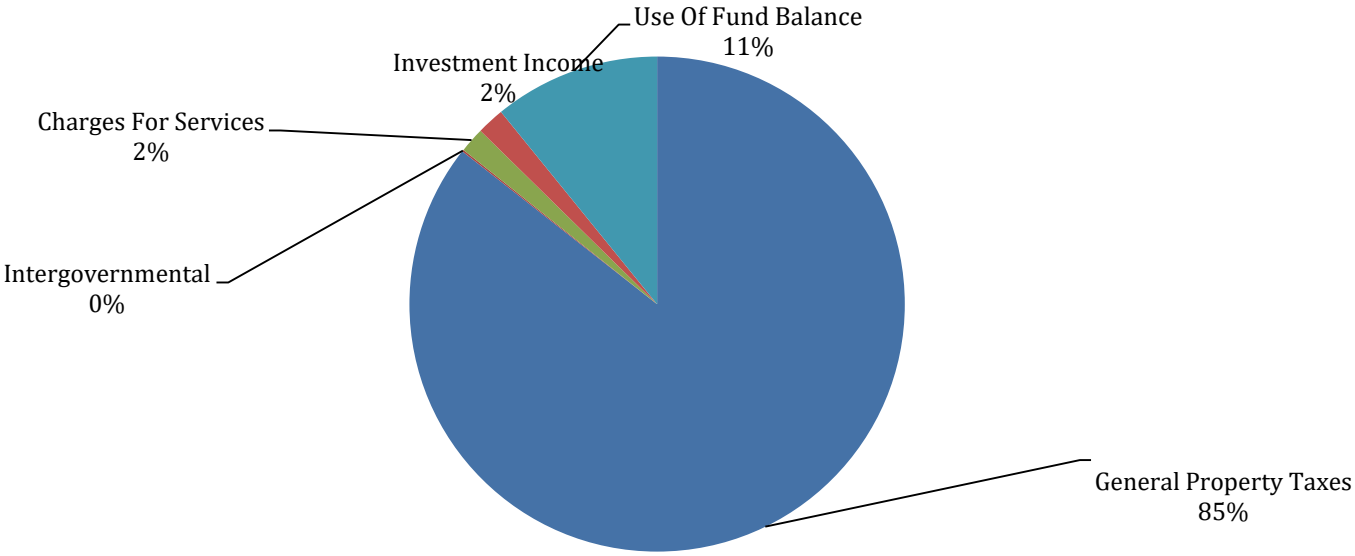
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Engineering						
250-2300	Drainage	379,199	491,012	450,378	466,912	3.67%
250-2600	Stormwater	659,047	446,520	356,620	423,765	18.83%
	Subtotal	**$ 1,038,246**	**$ 937,532**	**$ 806,997**	**$ 890,677**	**10.37%**
Public Services						
260-3210	Sewer Maintenance	3,663,837	3,255,540	3,400,574	4,693,017	38.01%
260-3710	Other Maintenance & Repairs	-	-	-	-	N/A
	Subtotal	**$ 3,663,837**	**$ 3,255,540**	**$ 3,400,574**	**$ 4,693,017**	**38.01%**
Faclities Maintenance						
265-3000	Other Maintenance & Repairs	-	-	-	5,000	N/A
	Subtotal	**$ -**	**$ -**	**$ -**	**$ 5,000**	**N/A**
Non-Categorical						
590-2000	Contingency	-	-	-	64,369	N/A
590-3000	Non-Categorical	383,677	384,001	472,495	523,494	10.79%
590-4000	Interfund Transfers	1,045,705	432,880	900,027	1,103,759	22.64%
	Subtotal	**$ 1,429,382**	**$ 816,881**	**$ 1,372,521**	**$ 1,691,622**	**23.25%**
Grand Total		**$ 6,131,465**	**$ 5,009,953**	**$ 5,580,092**	**$ 7,280,316**	**30.47%**

** Unaudited*

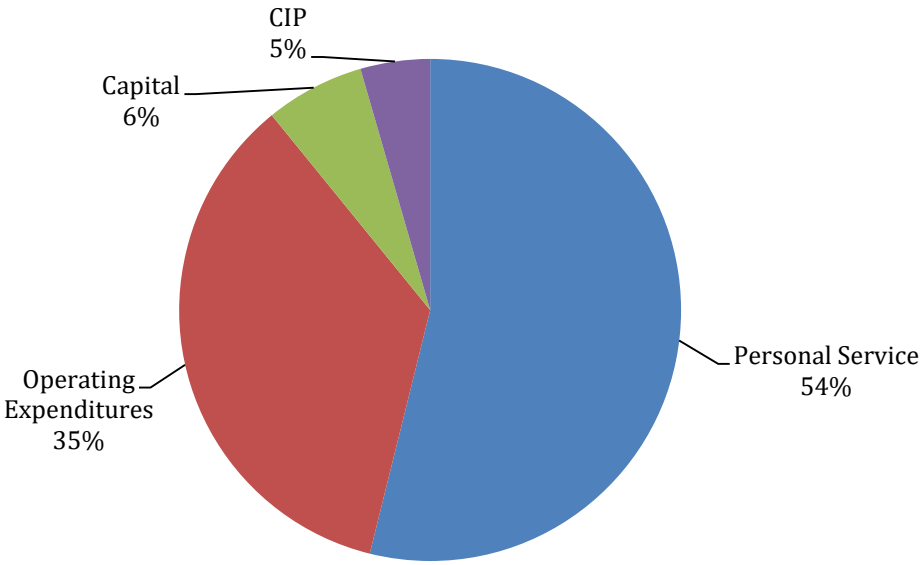
OVERVIEW / PAVING FUND 0203

Paving Fund **$ 22,335,837**

Budget by Revenue Source



Budget by Expense Category



The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.

SCHEDULE OF REVENUES / PAVING FUND 0203

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
General Property Taxes						
4001	Real Property	15,442,802	15,841,672	15,820,615	18,180,696	14.92%
4005	Personal Property	2,265,350	2,398,126	2,180,956	-	-100.00%
4006	Personal Property - Motor Vehicle	109,023	92,153	72,370	125,340	73.19%
4007	Mobile Homes	16,678	37,463	37,245	-	-100.00%
4015	Recording Intangibles	324,199	383,082	313,673	350,000	11.58%
	Subtotal	**$ 18,158,052**	**$ 18,752,496**	**$ 18,424,859**	**$ 18,656,036**	**1.25%**
Penalties & Interest						
4150	Ad Valorem	587,477	529,829	835,939	450,000	-46.17%
4151	Auto	7,923	7,409	8,367	10,000	19.52%
	Subtotal	**$ 595,400**	**$ 537,238**	**$ 844,306**	**$ 460,000**	-45.52%
Total General Property Taxes		**$ 18,753,452**	**$ 19,289,734**	**$ 19,269,164**	**$ 19,116,036**	**-0.79%**
Intergovernmental						
4400	Payment in Lieu of Taxes - Housing Authority	$ 30,350	38,193	30,382	25,000	-17.71%
Total Intergovernmental		**$ 30,350**	**$ 38,193**	**$ 30,382**	**$ 25,000**	**-17.71%**
Charges For Services						
4837	Miscellaneous	472	581	-	-	N/A
	Subtotal	**$ 472**	**$ 581**	**$ -**	**$ -**	N/A
Special Assessments						
4593	Street Repair Reimbursement	$ 31,600	39,900	35,750	25,000	-30.07%
	Subtotal	**$ 31,600**	**$ 39,900**	**$ 35,750**	**$ 25,000**	-30.07%
State Road Maintenance Fee						
4597	Maintaining State Highways	342,895	314,320	85,724	342,895	300.00%
	Subtotal	**$ 342,895**	**$ 314,320**	**$ 85,724**	**$ 342,895**	300.00%
Total Charges For Services		**$ 374,967**	**$ 354,801**	**$ 121,474**	**$ 367,895**	**202.86%**
Investment Income						
4772	Gains/Losses on Investments	(14,759)	(10,795)	(622)	-	-100.00%
4780	Investment Interest	541,266	613,692	644,395	400,000	-37.93%
4931	Transfer In-General Fund	-	-	-	-	
Total Investment Income		**$ 526,507**	**$ 602,897**	**$ 643,773**	**$ 400,000**	**-37.87%**

** Unaudited*

SCHEDULE OF REVENUES / PAVING FUND 0203

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Rents & Royalties						
4879	Sale of Planning & Development Documents	55	70	-	-	N/A
Total Rents & Royalties		**$ 55**	**$ 70**	**$ -**	**$ -**	N/A
Use Of Fund Balance		$ -	-	-	2,426,906	-
Grand Total		**$ 19,685,331**	**$ 20,285,695**	**$ 20,064,793**	**$ 22,335,837**	**11.32%**

** Unaudited*

SCHEDULE OF EXPENDITURES / PAVING FUND 0203

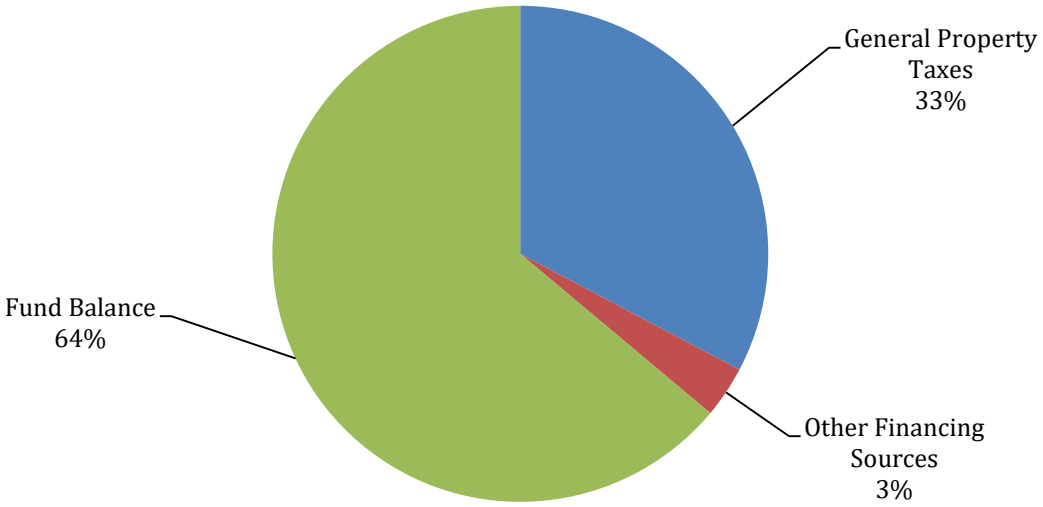
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Engineering						
250-2200	Highways & Roads	1,183,579	1,199,573	1,558,546	1,879,212	20.57%
	Subtotal	**$ 1,183,579**	**$ 1,199,573**	**$ 1,558,546**	**$ 1,879,212**	**20.57%**
Public Services						
260-3110	Repairs & Maintenance	4,735,434	5,074,932	5,634,299	6,237,389	10.70%
260-3120	Right-of-Way Maintenance	7,729,878	8,184,431	8,451,150	10,558,666	24.94%
260-3130	Community Services-Right-of Way Maintenance	419,390	603,611	655,741	960,229	46.43%
260-3710	Other Maintenance & Repairs	-	-	-	-	N/A
	Subtotal	**$ 12,884,702**	**$ 13,862,974**	**$ 14,741,190**	**$ 17,756,284**	**20.45%**
Facilities Maintenance						
265-3000	Other Maintenance & Repairs	-	-	-	5,000	N/A
	Subtotal	**$ -**	**$ -**	**$ -**	**$ 5,000**	**N/A**
Non-Categorical						
590-2000	Contingency	-	-	-	189,229	N/A
590-3000	Non-Categorical	1,272,512	1,114,418	1,423,927	1,506,112	5.77%
590-4000	Interfund Transfers	110,268	-	1,000,000	1,000,000	0.00%
	Subtotal	**$ 1,382,780**	**$ 1,114,418**	**$ 2,423,927**	**$ 2,695,341**	**11.20%**
Grand Total		**$ 15,451,061**	**$ 16,176,965**	**$ 18,723,664**	**$ 22,335,837**	**19.29%**

** Unaudited*

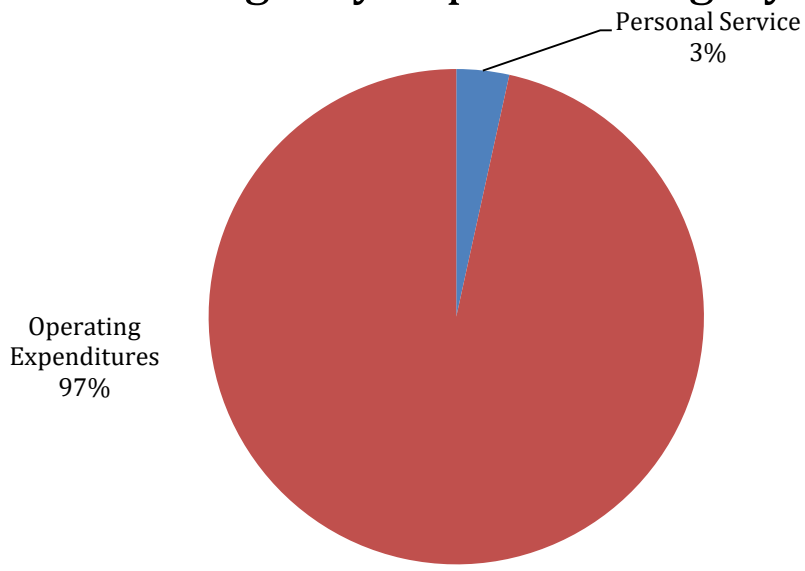
OVERVIEW / COMMUNITY CARE FUND 0204

Community Care Fund $ 17,816,071

Budget by Revenue Source



Budget by Expense Category



The Community Care Fund account funds payment for inpatient and outpatient medical care for indigent residents of Columbus as well as a portion of medical costs for prisoners in custody at the Muscogee County Jail and Muscogee County Prison. It is funded by contract based on the collections of a 1.09 mill levy.

SCHEDULE OF REVENUES / COMMUNITY CARE FUND 0204

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
General Property Taxes						
4001	Real Property	10,376,828	10,600,299	5,101,125	5,823,072	14.15%
4005	Personal Property	1,507,911	1,605,149	703,214	-	-100.00%
4006	Motor Vehicles	88,085	61,305	36,785	31,828	-13.48%
4007	Mobile Homes	10,055	22,761	11,834	-	-100.00%
Total General Property Taxes		**$ 11,982,879**	**$ 12,289,514**	**$ 5,852,958**	**$ 5,854,900**	**0.03%**
Investment Income						
4780	Investment Interest	827,309	1,129,535	1,370,928	600,000	-56.23%
Total Investment Income		**$ 827,309**	**$ 1,129,535**	**$ 1,370,928**	**$ 600,000**	**-56.23%**
Other Financing Sources						
4840	Rebates	-	-	-	-	N/A
4931	Transfer In-General Fund	-	-	-	-	N/A
Total Other Financing Sources		**$ -**	**$ -**	**$ -**	**$ -**	N/A
Use Of Fund Balance		$ -	-	-	11,361,171	-
Grand Total		**$ 12,810,188**	**$ 13,419,049**	**$ 7,223,886**	**$ 17,816,071**	**146.63%**

** Unaudited*

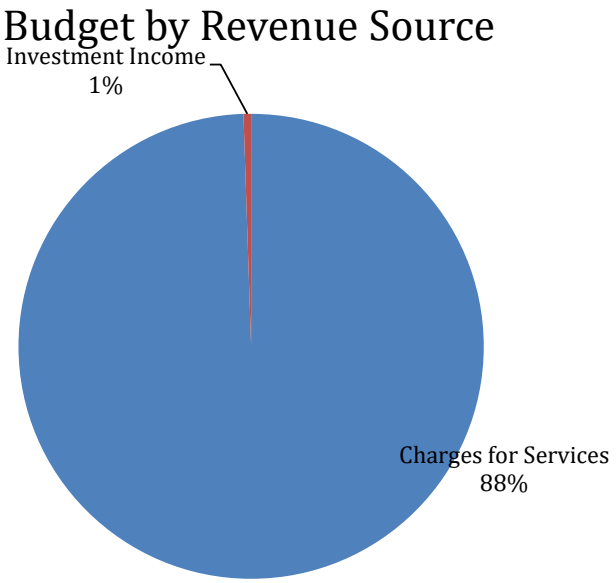
SCHEDULE OF EXPENDITURES / COMMUNITY CARE FUND 0204

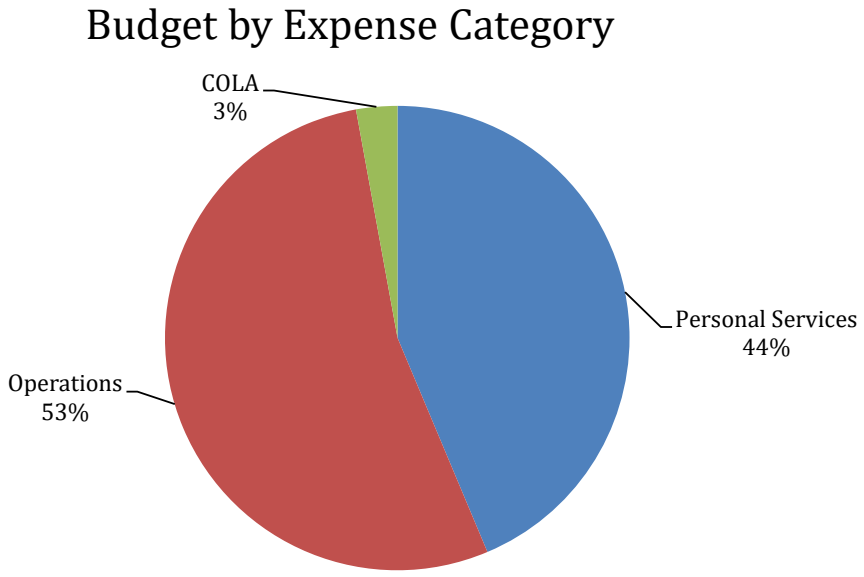
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
200-3000	Indigent Care	3,588,512	-	-	6,500,000	N/A
	Subtotal	**$ 3,588,512**	**$ -**	**$ -**	**$ 6,500,000**	**N/A**
410-3000	Fire/EMS					
	Columbus	-	-	282,617	756,647	
	Correct Care					167.73%
	Subtotal	**$ -**	**$ -**	**$ 282,617**	**$ 756,647**	**167.73%**
590-2000	Contingency	-	-	-	7,533	N/A
590-3000	Indigent Care Excess	669,865	868,561	458,268	10,551,891	2202.56%
	Subtotal	**$ 669,865**	**$ 868,561**	**$ 458,268**	**$ 10,559,424**	2204.20%
Grand Total		**$ 4,258,377**	**$ 868,561**	**$ 740,885**	**$ 17,816,071**	**2304.70%**

** Unaudited*

OVERVIEW / INTEGRATED WASTE MANAGEMENT FUND 0207

Integrated Waste Management Fund $ 18,991,047





The Integrated Waste Management Fund accounts for the expenses associated with the collection and disposal of solid waste and recycling in Muscogee County.

SCHEDULE OF REVENUES / INTEGRATED WASTE MANAGEMENT FUND 0207

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Charges For Services						
Sanitation						
4550	Inert Landfill Fees-Granite Bluff	7,207	26,589	21,206	13,000	-38.70%
4552	Collection Fees	56,170	70,096	93,331	50,000	-46.43%
4553	Residential Solid Waste Collection	12,319,169	14,307,542	15,120,061	17,596,800	16.38%
4557	Pine Grove Landfill	1,441,134	1,882,623	1,190,572	1,200,000	0.79%
	Subtotal	**$ 13,823,680**	**$ 16,286,850**	**$ 16,425,170**	**$ 18,859,800**	**14.82%**
Other Fees						
4558	Recycling Fees	176,099	22,557	15,350	-	-100.00%
4588	Tree Fee	23,996	33,658	20,485	31,247	52.54%
4837	Miscellaneous	275	214	-	-	N/A
	Subtotal	**200,370**	**56,429**	**35,835**	**31,247**	-12.80%
Total Charges For Services		**$ 14,024,050**	**$ 16,343,279**	**$ 16,461,005**	**$ 18,891,047**	**14.76%**
Investment Income						
4772	Gains/Losses on Investments	(24,415)	(18,349)	(4,335)	-	-100.00%
4780	Investment Interest	172,404	111,631	58,003	100,000	72.41%
Total Investment Income		**$ 147,989**	**$ 93,282**	**$ 53,668**	**$ 100,000**	**86.33%**
Other Financing Sources						
4908	Gain on Sale of Assets	6,000	(836,647)	-	-	N/A
4931	Transfer In-General Fund	2,550,200	1,327,768	-	-	N/A
Total Other Financing Sources		**$ 2,556,200**	**$ 491,121**	**$ -**	**$ -**	N/A
Use of Fund Balance		$ -	$ -	$ -	$ -	N/A
Grand Total		**$ 16,728,239**	**$ 16,927,682**	**$ 16,514,673**	**$ 18,991,047**	**14.99%**

** Unaudited*

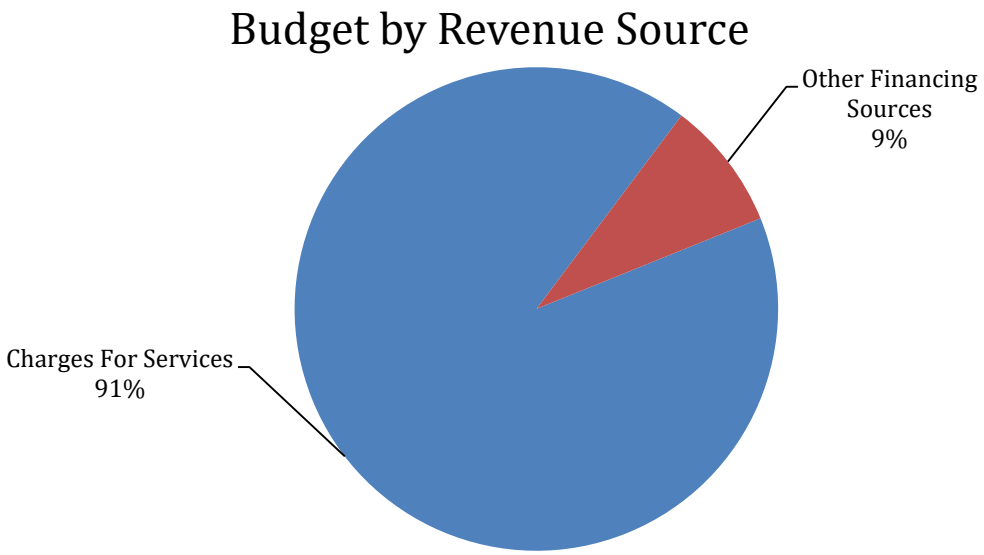
SCHEDULE OF EXPENDITURES / INTEGRATED WASTE MANAGEMENT FUND 0207

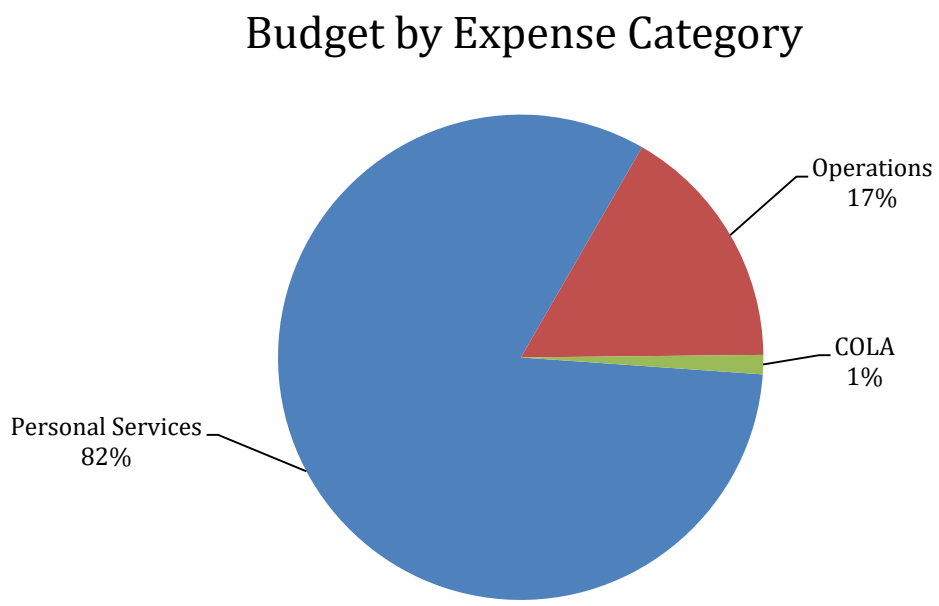
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Public Works						
260-3510	Solid Waste Collection	5,338,936	5,619,320	6,424,866	5,205,202	-18.98%
260-3520	Recycling	1,935,159	3,120,359	3,330,737	3,266,916	-1.92%
260-3540	Granite Bluff Inert LF	78,812	69,724	82,279	87,964	6.91%
260-3550	Oxbow Meadow Inert LF	-	-	-	-	N/A
260-3560	Pine Grove Landfill	3,816,441	4,677,589	2,526,445	3,116,136	23.34%
260-3570	Recycling Sustain Center	510,698	255,203	194,901	1,000,236	413.20%
260-3580	Yard Waste Collection	4,353,192	2,219,051	1,934,665	2,535,915	31.08%
260-3710	Other Maint Repairs	2,577		-	-	N/A
	Subtotal	**$ 16,035,815**	**$ 15,961,246**	**$ 14,493,894**	**$ 15,212,369**	**4.96%**
Facilities Maintenance						
265-3700	Other Maint Repairs	-	-	6,535	13,580	107.81%
	Subtotal	**$ -**	**$ -**	**$ 6,535**	**$ 13,580**	**107.81%**
Parks & Recreation						
270-3150	Refuse Collection - Parks	65,328	149,294	257,603	240,836	-6.51%
	Subtotal	**$ 65,328**	**$ 149,294**	**$ 257,603**	**$ 240,836**	**-6.51%**
Non-Categorical						
590-2000	Contingency	-	-	-	123,325	N/A
590-3000	Non-Categorical	1,182,299	1,489,008	1,589,023	1,715,878	7.98%
590-4000	Interfund Transfers	2,149,452	937,646	1,523,752	1,685,059	10.59%
	Subtotal	**$ 3,331,751**	**$ 2,426,654**	**$ 3,112,775**	**$ 3,524,262**	**13.22%**
Grand Total		**$ 19,432,894**	**$ 18,537,194**	**$ 17,870,807**	**$ 18,991,047**	**6.27%**

** Unaudited*

OVERVIEW / EMERGENCY TELEPHONE FUND 0209

Emergency Telephone Fund $ 4,465,513





The Emergency Telephone Fund accounts for expenses for the Emergency 911 System that ensures public safety departments respond quickly to emergency situations.

SCHEDULE OF REVENUES / EMERGENCY TELEPHONE FUND 0209

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Charges For Services						
4500	Emergency Telephone Surcharge	3,276,555	3,240,010	2,993,743	3,260,000	8.89%
4514	Wireless Surcharge	-	-		-	N/A
4519	Prepaid Wireless	827,209	798,938	674,031	820,000	21.66%
4802	Donations	-	-	-	-	
4837	Miscellaneous	-	72	-	-	N/A
Total Charges For Services		**$ 4,103,764**	**$ 4,039,020**	**$ 3,667,774**	**$ 4,080,000**	**11.24%**
Investment Income						
4772	Gains/Losses on	-	-	-	-	N/A
4780	Investment Interest	-	-	-	-	N/A
Total Investment Income		**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Other Financing Sources						
4931	Transfers In-General Fund	-		-	-	N/A
4998	Transfers In-OLOST	-	604,478	-	385,513	N/A
Total Other Financing Sources		**$ -**	**$ 604,478**	**$ -**	**$ 385,513**	**N/A**
Grand Total		**$ 4,103,764**	**$ 4,643,498**	**$ 3,667,774**	**$ 4,465,513**	**21.75%**

** Unaudited*

SCHEDULE OF EXPENDITURES / EMERGENCY TELEPHONE FUND 0209

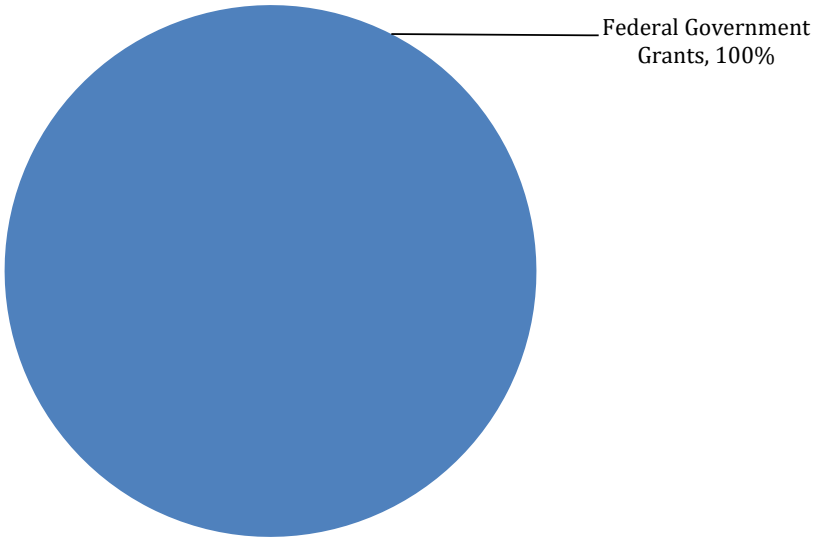
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
E-911						
400-3220	E-911	4,277,294	4,950,752	4,058,783	4,190,651	3.25%
	Subtotal	**$ 4,277,294**	**$ 4,950,752**	**$ 4,058,783**	**$ 4,190,651**	3.25%
Non Categorical						
590-2000	Contingency	-	-	-	77,712	N/A
590-3000	Non-Categorical	222,028	156,587	220,996	197,150	-10.79%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	**$ 222,028**	**$ 156,587**	**$ 220,996**	**$ 274,862**	24.37%
Grand Total		**$ 4,499,322**	**$ 5,107,339**	**$ 4,279,779**	**$ 4,465,513**	**4.34%**

** Unaudited*

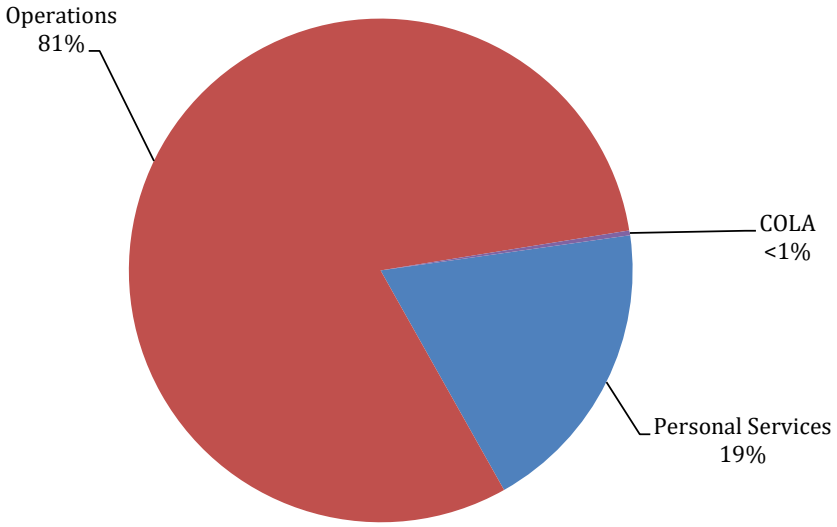
OVERVIEW / CDBG FUND 0210

Community Development Block Grant Fund $ 1,708,493

Budget by Revenue Source



Budget by Expense Category



The Community Development Block Grant (CDBG) Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.

SCHEDULE OF REVENUES / CDBG FUND 0210

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Federal Government Grants						
4311	HUD Entitlement	3,561,934	1,705,005	949,133	1,708,493	80.01%
Total Federal Government Grants		**$ 3,561,934**	**$ 1,705,005**	**$ 949,133**	**$ 1,708,493**	**80.01%**
Payments in Lieu of Taxes						
4417	CDBG Program Income		-	-	-	N/A
Total Payments in Lieu of Taxes		**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Other Fees						
4594	Ordained Building Demolition	-	-	-	-	N/A
4595	Street Assess & Demo Interest	151,709	114,479	77,025	-	-100.00%
4931	Transfer In - General Fund	-	-	-	-	N/A
Total Other Fees		**$ 151,709**	**$ 114,479**	**$ 77,025**	**$ -**	**-100.00%**
Grand Total		**$ 3,713,643**	**$ 1,819,484**	**$ 1,026,158**	**$ 1,708,493**	**66.49%**

** Unaudited*

SCHEDULE OF EXPENDITURES / CDBG FUND 0210

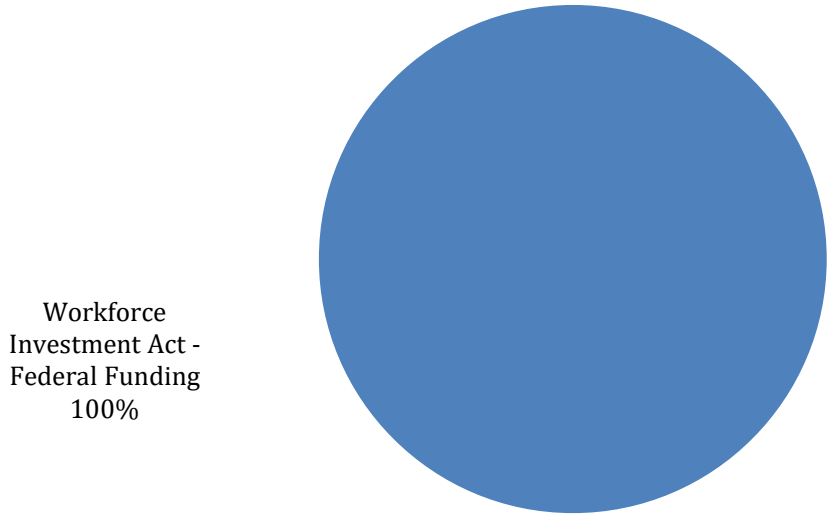
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Community Reinvestment						
245-1000	CDBG Administration	414,305	301,569	288,482	338,155	-100.00%
245-2100	Redevelopment	2,141,205	1,345,508	493,766	956,852	-78.56%
245-2300	Aid to to Other Agencies	237,111	186,163	258,740	255,059	165.23%
245-3130	Project Care	405,655	123,818	-	100,000	-100.00%
245-3140	Nieghbor Hood Parks	495,575	-	-	-	N/A
245-6000	CDBG-CV	-	25,530	45,092.65	53089	-100.00%
Total Community Reinvestment		**$ 3,693,851**	**$ 1,982,589**	**$ 1,086,081**	**$ 1,703,155**	**-45.22%**
Non-Departmental						
590-2000	CDBG Contingency	-	-	-	5,338	N/A
590-4000	Interfund Transfer	-	-	-	-	N/A
Total Non-Departmental		**$ -**	**$ -**	**$ -**	**$ 5,338**	**N/A**
Grand Total		**$ 3,693,851**	**$ 1,982,589**	**$ 1,086,081**	**$ 1,708,493**	**57.31%**

** Unaudited*

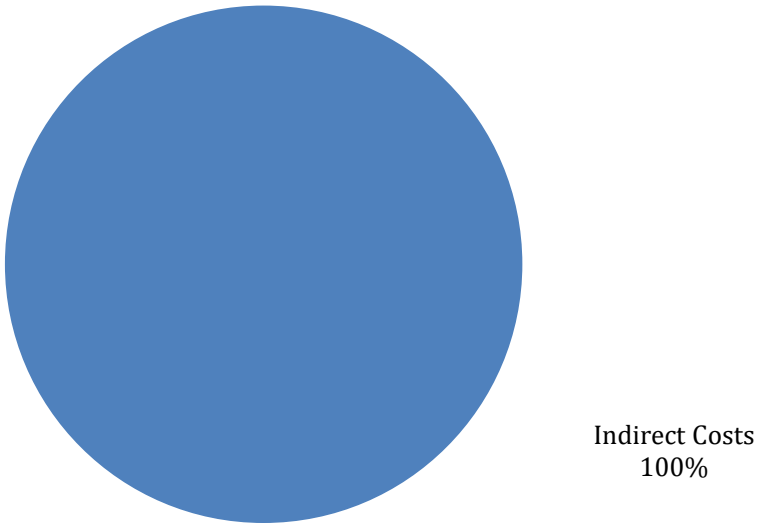
OVERVIEW / WORKFORCE INNOVATION & OPPORTUNITY ACT FUND 0220

Workforce Innovation & Opportunity Act Fund $ 2,395,470

Budget by Revenue Source



Budget by Expense Category



The Workforce Investment Act Program Fund accounts for grant monies received from the Department of Labor under the Job Training Partnership Act.

SCHEDULE OF REVENUES / WIOA 0220

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
4333	WIOA Revenue	2,061,298	1,583,474	1,208,814	2,395,470	98.17%
Grand Total		**$ 2,061,298**	**$ 1,583,474**	**$ 1,208,814**	**$ 2,395,470**	**98.17%**

** Unaudited*

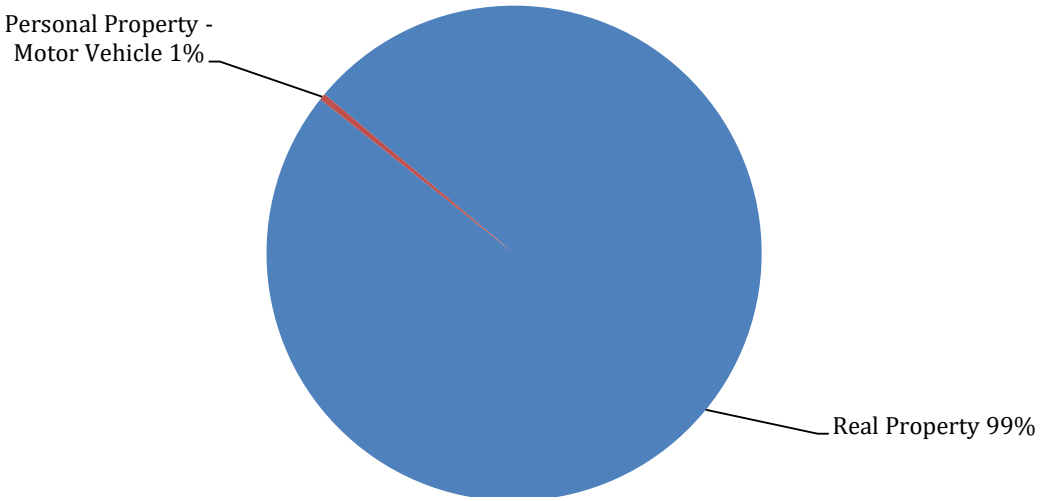
SCHEDULE OF EXPENDITURES / WIOA 0220

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
680-6000	WIOA Administration	2,061,297	1,583,474	1,208,814	2,395,470	98.17%
Grand Total		**$ 2,061,297**	**$ 1,583,474**	**$ 1,208,814**	**$ 2,395,470**	**98.17%**

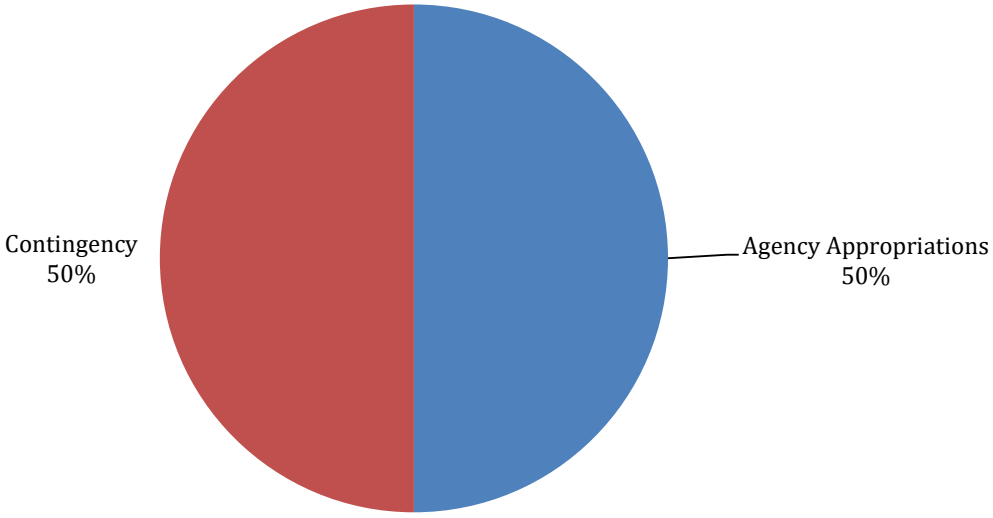
** Unaudited*

Economic Development Authority Fund $ 2,891,926

Budget by Revenue Source



Budget by Expenditures Source



The Economic Development Authority Fund accounts for funds utilized in economic development activities for the citizens of the City of Columbus. It is budgeted on the anticipated collection rate of 0.25 mills. An additional 0.25 mills has also been established as a reserve for Economic Development and for the retirement of a specific project's cost.

SCHEDULE OF REVENUES / ECONOMIC DEVELOPMENT AUTH. FUND 0230

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
General Property Taxes						
4001	Real Property	2,447,671	2,535,957	2,550,562	2,879,726	12.91%
4005	Personal Property	360,744	384,007	351,607	-	-100.00%
4006	Personal Property-Motor Vehicle	17,310	14,666	11,493	12,200	6.15%
4007	Mobile Homes	2,424	5,445	5,414	-	-100.00%
4780	Investment Interest	139,971	90,966	54,979	-	-100.00%
4982	Transfer In-ARP Fiscal Recovery Funds	-	-	-	-	N/A
Total General Property Taxes		**$ 2,968,120**	**$ 3,031,041**	**$ 2,974,055**	**$ 2,891,926**	**-2.76%**
Use Of Fund Balance		$ -	$ -	$ -		**N/A**
Grand Total		**$ 2,968,120**	**$ 3,031,041**	**$ 2,974,055**	**$ 2,891,926**	**-2.76%**

** Unaudited*

SCHEDULE OF EXPENDITURES / ECONOMIC DEVELOPMENT AUTH. FUND 0230

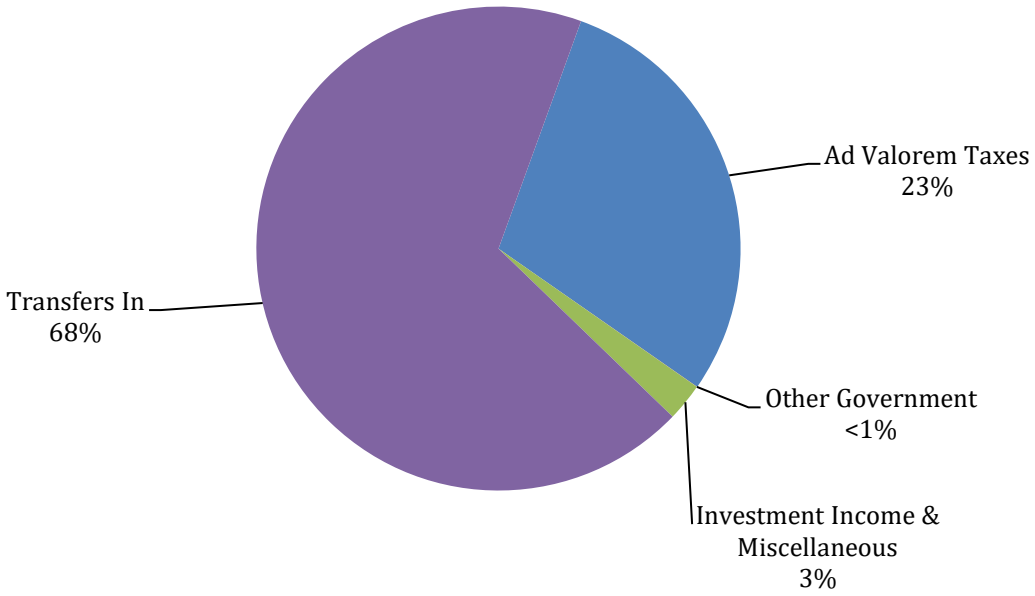
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Non-Categorical						
590-1000	Agency Appropriations	1,302,293	1,472,353	1,496,009	1,445,963	-3.35%
590-3000	Non-Categorical	1,590,167	2,804,304	1,466,796	1,445,963	-1.42%
	Subtotal	**$ 2,892,460**	**$ 4,276,657**	**$ 2,962,805**	**$ 2,891,926**	**-2.39%**
Grand Total		**$ 2,892,460**	**$ 4,276,657**	**$ 2,962,805**	**$ 2,891,926**	**-2.39%**

** Unaudited*

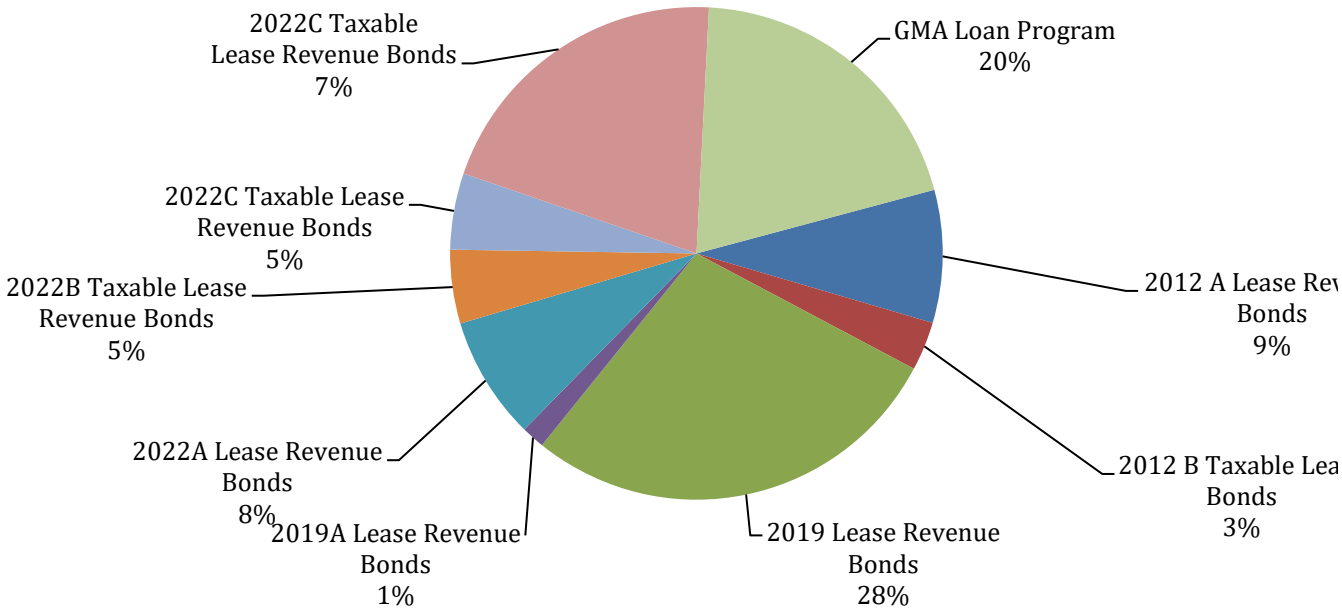
OVERVIEW / DEBT SERVICE FUND 0405

Debt Service Fund $ 20,027,380

Budget by Revenue Source



Budget by Expenditure Source



The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

SCHEDULE OF REVENUES / DEBT SERVICE FUND 0405

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
General Property Taxes						
4001	Real Property	3,966,244	4,467,647	5,034,183	5,735,464	13.93%
4005	Personal Property	636,355	677,363	693,995	-	-100.00%
4006	Personal Property - Motor Vehicle	20,092	24,346	20,007	24,534	22.63%
4007	Mobile Homes	4,067	9,039	9,878	-	-100.00%
4015	Recording intangibles	91,070	108,204	99,813	47,602	-52.31%
	Subtotal	**$ 4,717,828**	**$ 5,286,599**	**$ 5,857,876**	**$ 5,807,600**	**-0.86%**
Penalties & Interest						
4150	Ad Valorem	165,027	149,653	266,002	20,000	-92.48%
4151	Auto	1,553	1,957	2,336	3,044	30.31%
	Subtotal	**$ 166,580**	**$ 151,610**	**$ 268,338**	**$ 23,044**	**-91.41%**
Total General Property Taxes		**$ 4,884,408**	**$ 5,438,209**	**$ 6,126,213**	**$ 5,830,644**	**-4.82%**
Intergovernmental						
4400	Payment Lieu Taxes	8,525	10,788	9,668	4,500	-53.45%
Total Intergovernmental		**$ 8,525**	**$ 10,788**	**$ 9,668**	**$ 4,500**	**-53.45%**
Investment Income						
4780	Investment Income	199,778	212,616	248,969	-	-100.00%
Total Investment Income		**$ 199,778**	**$ 212,616**	**$ 248,969**	**$ -**	**-100.00%**
Miscellaneous						
4837	Miscellaneous	571,296	499,177	502,224	504,162	0.39%
Total Miscellaneous		**$ 571,296**	**$ 499,177**	**$ 502,224**	**$ 504,162**	**0.39%**
Interfund Transfers In						
4932	Transfers In - Paving Fund	110,268		-	-	N/A
4933	Transfers In-	-	-	400,027	586,107	46.52%
4936	Transfers In- Integrated	2,149,452	937,646	1,523,752	1,685,059	10.59%
4976	Trans In - 2019 CBA Refund		-	-	-	N/A
4992	Trans In - CBA, Series 2019		-	-	-	N/A
4998	Transfers In - Other	8,699,448	10,273,362	10,489,824	11,416,908	8.84%
Total Interfund Transfers In		**$ 10,959,168**	**$ 11,211,008**	**$ 12,413,603**	**$ 13,688,074**	**10.27%**
USE OF FUND BALANCE		$ -	$ -	$ -	$ -	N/A
Grand Total		**$ 16,623,176**	**$ 17,371,798**	**$ 19,300,677**	**$ 20,027,380**	**3.77%**

** Unaudited*

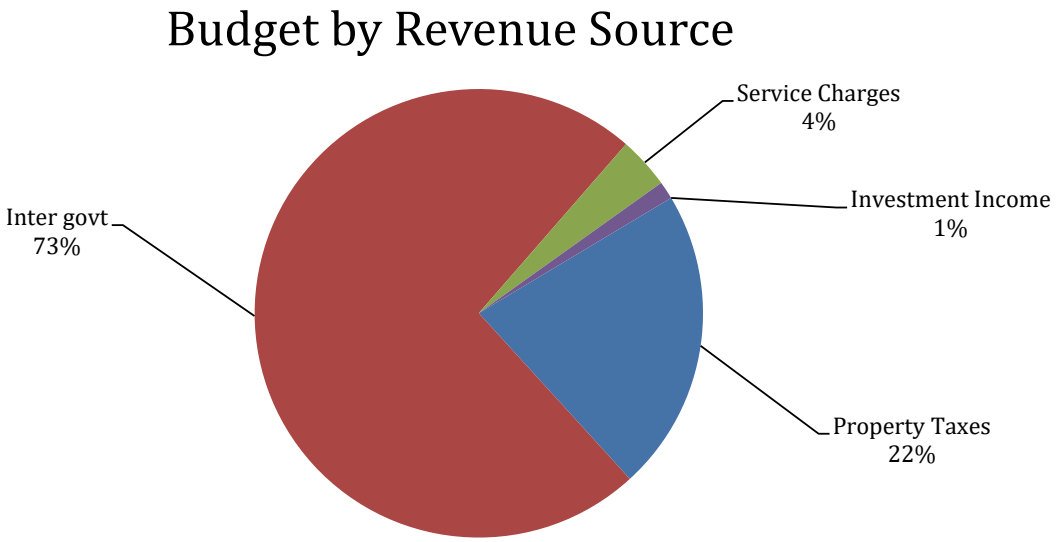
SCHEDULE OF EXPENDITURES / DEBT SERVICE FUND 0405

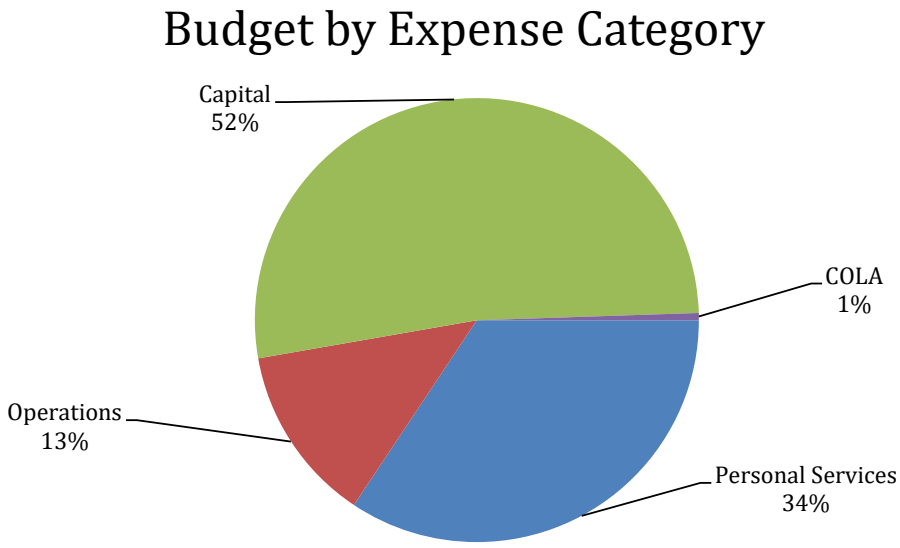
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Debt Service						
200-3480	2012 A Lease Rev Bonds	1,724,179	1,732,088	1,738,587	1,747,950	0.54%
200-3481	2012 B Taxable Lease Bo	627,855	635,705	636,605	642,055	0.86%
200-3483	2019 Lease Revenue Bon	5,619,481	5,623,206	5,618,956	5,611,708	-0.13%
200-3484	2019 A Lease Rev Bonds	310,459	305,905	306,351	306,694	0.11%
200-3485	2022A Lease Rev Bonds	1,434,119	1,434,119	1,434,119	1,619,119	12.90%
200-3486	2022B Taxable Lease Rev Bonds	1,152,700	1,141,800	1,130,300	968,200	-14.34%
200-3487	2022C Taxable Lease Revenue Bonds	1,004,938	1,006,750	1,001,750	1,006,000	N/A
200-3488	2024 Taxable Lease Revenue Bonds	-	1,836,382	4,113,273	4,117,874	N/A
200-3610	GMA Loan Program	4,024,316	2,438,765	2,727,928	4,007,780	46.92%
	Subtotal	**$ 15,898,046**	**$ 16,154,720**	**$ 18,707,868**	**$ 20,027,380**	7.05%
Grand Total		**$ 15,898,046**	**$ 16,154,720**	**$ 18,707,868**	**$ 20,027,380**	**7.05%**

** Unaudited*

OVERVIEW / TRANSPORTATION FUND 0751

Transportation Fund $ 21,401,214





The Transportation Fund accounts for all expenses related to METRA, including administration and operations.

SCHEDULE OF REVENUES / TRANSPORTATION FUND 0751

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
General Property Taxes						
4001	Real Property	4,162,099	4,263,362	4,182,922	4,653,142	11.24%
4005	Personal Property	591,621	629,772	576,635	-	-100.00%
4006	Personal Property-Motor Vehicle	28,388	24,053	18,848	19,874	5.44%
4007	Mobile Homes	3,975	8,930	8,878	-	-100.00%
Total General Property Taxes		**$ 4,786,084**	**$ 4,926,117**	**$ 4,787,284**	**$ 4,673,016**	**-2.39%**
Intergovernmental						
4044	T-SPLOST Projects	2,338,821	3,884,466	2,013,203	6,792,758	237.41%
4301	FTA Capital Grant	1,410,705	2,125,092	2,432,282	8,263,598	239.75%
4302	FTA Section 9-Planning	364,912	185,218	96,937	193,468	99.58%
4313	Misc. Federal Revenue	-	-	-	-	N/A
4330	DoT Capital Grant	-	-	-	-	N/A
4331	DoT Planning	-	-	-	-	N/A
4337	DoT Section 9-Planning	154,913	101,872	74,806	98,292	31.40%
4347	FTA CARES ACT	103,405	-	570,286	5,067	-99.11%
4391	DCA Fingerprint Equipment	277,958	(266,638)	298,215	298,215	0.00%
4400	Payment Lieu Taxes Housing Authority	7,926	10,030	8,033	10,000	24.49%
Total Intergovernmental		**$ 4,658,640**	**$ 6,040,040**	**$ 5,493,762**	**$ 15,661,398**	**185.08%**
Charges For Services						
4837	Miscellaneous	-	162	-	-	N/A
	Subtotal	**$ -**	**$ 162**	**$ -**	**$ -**	N/A
Transit Charges						
4560	Subscription Farebox	-	-	-	2,800	N/A
4561	Passenger Services	683,307	730,236	699,187	700,000	0.12%
4562	Dial-A-Ride	86,937	95,482	95,139	80,000	-15.91%
4563	Advertising	-	-	-	7,000	N/A
4564	Miscellaneous Transportation	4,103	12,923	8,777	-	-100.00%
	Subtotal	**$ 774,347**	**$ 838,641**	**$ 803,103**	**$ 789,800**	**-1.66%**
Other Fees						
4540	Handicap ID Fees	3,799	5,225	4,109	7,000	70.34%
	Subtotal	**$ 3,799**	**$ 5,225**	**$ 4,109**	**$ 7,000**	**70.34%**
Total Charges For Services		**$ 778,146**	**$ 844,028**	**$ 807,212**	**$ 796,800**	**-1.29%**

SCHEDULE OF REVENUES / TRANSPORTATION FUND 0751

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Investment Income						
4772	Gains/Losses on Investments	5,499	1,753	(955)	-	-100.00%
4780	Investment Income	305,242	280,144	242,422	270,000	11.38%
Total Investment Income		**$ 310,741**	**$ 281,897**	**$ 241,468**	**$ 270,000**	**11.82%**
Miscellaneous						
4802	Donations	-	-	-	-	N/A
4906	Property Sales	(4,000)	(500)	-	-	N/A
4907	Sale of Fixed Assets	-	-	-	-	N/A
4908	Gain Sale of Assets	4,000	500	-	-	N/A
Total Miscellaneous		**$ -**	**$ -**	**$ -**	**$ -**	N/A
Other Financing Sources						
4931	Transfer In-General Fund	-	-	-	-	N/A
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	N/A
Total Other Financing Sources		**$ -**	**$ -**	**$ -**	**$ -**	N/A
USE OF FUND BALANCE		-	-	-	-	N/A
Grand Total		**$ 10,533,610**	**$ 12,092,082**	**$ 11,329,725**	**$ 21,401,214**	**88.89%**

** Unaudited*

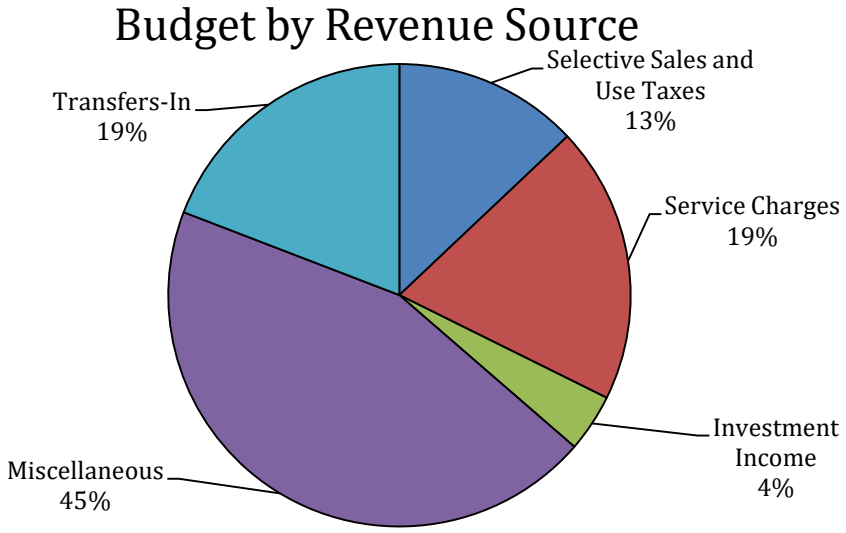
SCHEDULE OF EXPENDITURES / TRANSPORTATION FUND 0751

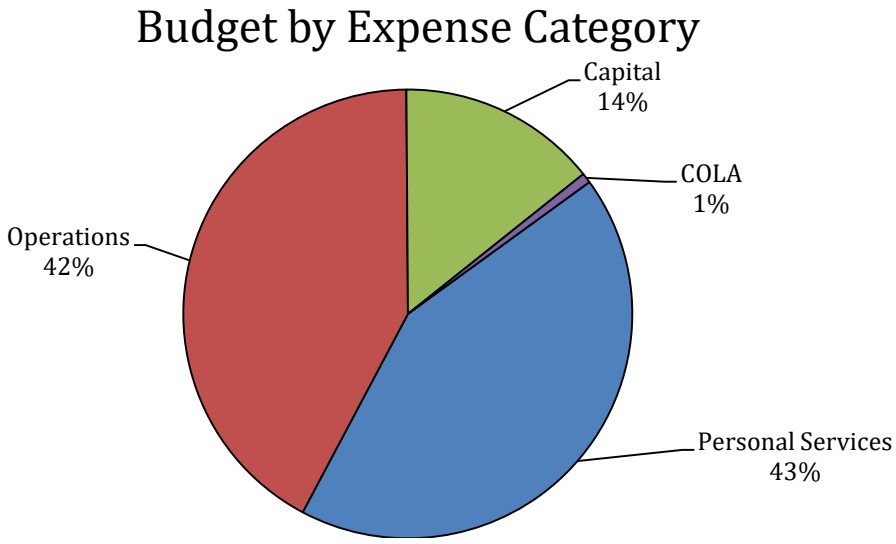
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Public Works						
260-3710	Other Maintenance/Repairs	7,458	-	-	-	N/A
	Subtotal	**$ 7,458**	**$ -**	**$ -**	**$ -**	**N/A**
Facilities Maintenance						
265-3000	Other Maintenance/Repairs	-	-	2,139	15,000	601.19%
	Subtotal	**$ -**	**$ -**	**$ 2,139**	**$ 15,000**	**601.19%**
Non-Categorical						
590-2000	Contingency	-	-	-	112,217	N/A
590-3000	Non-Categorical	462,147	496,896	574,722	646,976	12.57%
	Subtotal	**$ 462,147**	**$ 496,896**	**$ 574,722**	**$ 759,193**	**32.10%**
METRA						
610-1000	Administration	259,537	294,912	312,908	338,374	8.14%
610-2100	Operations	2,348,865	2,412,472	2,546,855	2,997,303	17.69%
610-2200	Maintenance	1,357,821	1,211,495	1,433,196	1,580,687	10.29%
610-2300	Dial-A-Ride	300,455	474,384	1,041,940	739,522	-29.02%
610-2400	Capital-FTA	1,176,244	1,628,254	3,386,868	10,329,497	204.99%
610-2450	TSPLOST Capital	1,446	9,875	14,963	298,215	1893.02%
610-2500	Capital-TSPLOST	681,783	870,249	1,084,501	1,922,002	77.22%
610-2510	Admin.-TSPLOST	107,369	143,396	145,493	172,431	18.52%
610-2520	Oper.-TSPLOST	659,216	684,895	865,637	1,146,917	32.49%
610-2530	Maint.-TSPLOST	347,349	386,856	322,237	487,846	51.39%
610-2540	D-A-R.-TSPLOST	236,798	197,099	200,202	244,460	22.11%
610-2600	CARES ACT Stimulus	116,108	-	571,326	5,067	-99.11%
610-3410	Planning-FTA (5303)	101,003	113,169	118,931	122,865	3.31%
610-3420	Planning-FTA (5307)	220,428	170,692	117,186	241,835	106.37%
610-3425	ARPA-FTA	198,472	208,314	525,710	-	-100.00%
610-3440	Clean Fules Grant	-	-	-	-	N/A
	Subtotal	**$ 8,112,894**	**$ 8,806,062**	**$ 12,687,953**	**$ 20,627,021**	**62.57%**
Grand Total		**$ 8,582,499**	**$ 9,302,958**	**$ 13,264,815**	**$ 21,401,214**	**61.34%**

** Unaudited*

OVERVIEW / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

Trade Center Fund $ 5,024,667





The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation, and maintenance of the Columbus Ironworks Convention and Trade Center.

SCHEDULE OF REVENUES / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Selective Sales & Use Taxes						
4052	Beer Tax	603,024	583,279	574,674	650,000	13.11%
Total Selective Sales & Use Taxes		**$ 603,024**	**$ 583,279**	**$ 574,674**	**$ 650,000**	**13.11%**
Charges for Services						
4568	Parking Fees	19,497	11,054	10,612	10,000	-5.77%
4573	Ticket Sales	21,520	19,496	19,374	13,000	-32.90%
4579	Electricity Usage Fees	94,458	102,427	112,604	80,000	-28.95%
	Subtotal	**$ 135,475**	**$ 132,977**	**$ 142,589**	**$ 103,000**	**-27.76%**
Trade Center Operations						
4580	Convention Services	18,632	24,862	24,536	20,000	-18.49%
4581	Food Svc Contract - Events	843,831	772,799	434,221	850,000	95.75%
4582	Sale of Merchandise	300	3,101	1,025	850	-17.07%
	Subtotal	**$ 862,763**	**$ 800,762**	**$ 459,783**	**$ 870,850**	**89.40%**
Total Charges For Services		**$ 998,238**	**$ 933,739**	**$ 602,372**	**$ 973,850**	**61.67%**
Investment Income						
4772	Investments	-	2,143	-	-	N/A
4780	Investment Interest	243,789	292,367	249,532	203,252	-18.55%
Total Investment Income		**$ 243,789**	**$ 294,510**	**$ 249,532**	**$ 203,252**	**-18.55%**
Miscellaneous						
4828	Copy Work	148	98	11	1,000	8828.57%
4837	Miscellaneous	18,917	19,049	23,757	5,000	-78.95%
4842	Vendors Comp-Sales Tax	594	620	664	300	-54.80%
	Subtotal	**$ 19,659**	**$ 19,767**	**$ 24,432**	**$ 6,300**	-74.21%
Rents and Royalties						
4874	Equipment Rental	214,603	241,194	242,678	240,000	-1.10%
4875	Space Rental	1,817,027	1,972,981	2,114,598	1,988,765	-5.95%
	Subtotal	**$ 2,031,630**	**$ 2,214,175**	**$ 2,357,276**	**$ 2,228,765**	**-5.45%**
Total Miscellaneous Income		**$ 2,051,289**	**$ 2,233,942**	**$ 2,381,708**	**$ 2,235,065**	**-6.16%**

** Unaudited*

SCHEDULE OF REVENUES / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Other Financing Sources						
Interfund Transfers In						
4943	Transfer In-Hotel/Motel Tax	917,751	970,957	1,009,216	962,500	-4.63%
4931	Transfer In-General Fund	-	-	-	-	N/A
4982	Trans In - ARP Fiscal Recovery Funds	-	-	-	-	N/A
	Subtotal	**$ 917,751**	**$ 970,957**	**$ 1,009,216**	**$ 962,500**	**-4.63%**
Total Other Financing Sources		**$ 917,751**	**$ 970,957**	**$ 1,009,216**	**$ 962,500**	**-4.63%**
USE OF FUND BALANCE		-	-	-	-	N/A
Grand Total		**$ 4,814,091**	**$ 5,016,427**	**$ 4,817,502**	**$ 5,024,667**	**4.30%**

** Unaudited*

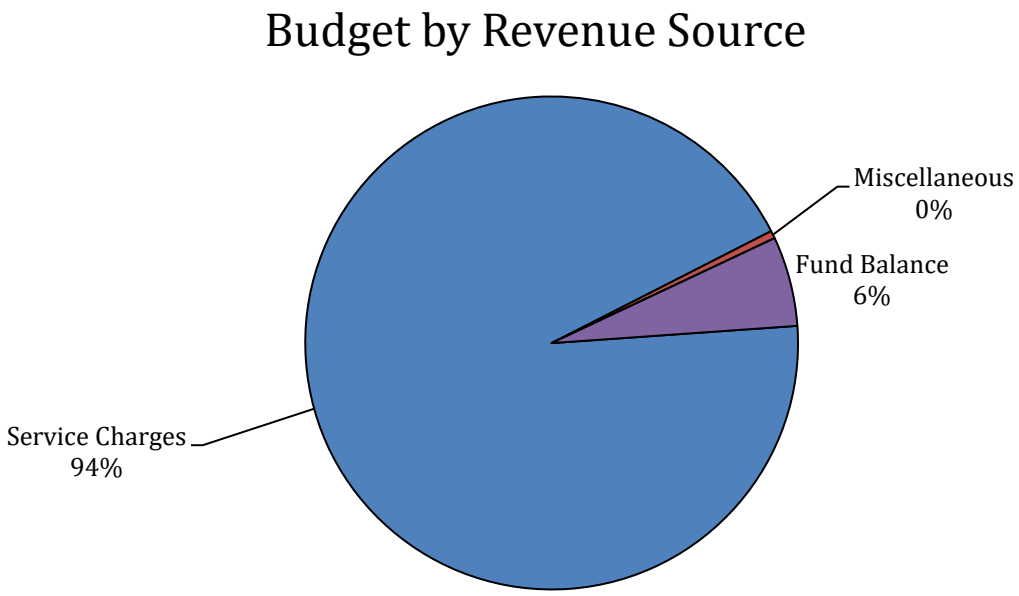
SCHEDULE OF EXPENDITURES / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

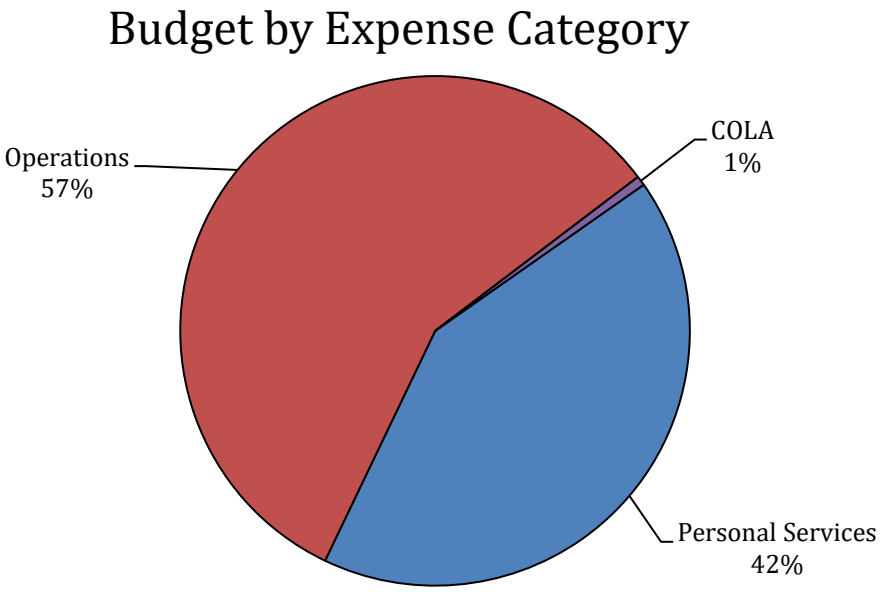
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Non-Categorical						
590-2000	Contingency	-	-	-		N/A
590-3000	Non-Categorical	391,589	173,074	156,552	309,319	97.58%
	Subtotal	**$ 391,589**	**$ 173,074**	**$ 156,552**	**$ 309,319**	**97.58%**
Trade Center						
620-1000	Administration	522,817	523,357	551,938	504,029	-8.68%
620-2100	Sales	499,324	496,071	419,301	695,210	65.80%
620-2200	Operations	848,372	796,630	895,361	1,366,077	52.57%
620-2300	Building Maintenance	997,153	1,727,079	1,811,848	1,853,769	2.31%
620-2600	Bonded Debt	67,904	61,154	57,719	296,263	413.28%
	Subtotal	**$ 2,935,570**	**$ 3,604,291**	**$ 3,736,168**	**$ 4,715,348**	**26.21%**
Grand Total		**$ 3,327,159**	**$ 3,777,365**	**$ 3,892,719**	**$ 5,024,667**	**29.08%**

** Unaudited*

OVERVIEW / BULL CREEK GOLF COURSE FUND 0755

Bull Creek Golf Course Fund $ 2,688,041





The Bull Golf Course Fund provides for administration, operation, and maintenance of Bull Creek Golf Course.

SCHEDULE OF REVENUES / BULL CREEK GOLF COURSE FUND 0755

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Charges For Services						
4541	Golf Course Handicap Fees	-	-	-	500	N/A
4542	Operations-Golf Course	1,821,835	1,794,892	2,056,881	1,801,041	-12.44%
4543	Golf Range Fees	49,790	55,106	74,849	90,000	20.24%
4544	Snack Bar-Golf Course	312,469	335,461	334,495	325,000	-2.84%
4582	Sale Of Merchandise	234,931	296,858	321,551	295,000	-8.26%
4681	Fee Based Program Fees	1,575	110	-	5,000	N/A
Total Charges For Services		**$ 2,420,600**	**$ 2,482,427**	**$ 2,787,776**	**$ 2,516,541**	**-9.73%**
Miscellaneous						
Other Miscellaneous Revenues						
4802	Donations	31,535	33,719	32,806	-	-100.00%
4837	Miscellaneous	-	-	-	-	N/A
4832	Special Events Sponsors	-	-	-	-	
4840	Rebates	-	-	1,668	12,000	619.45%
4842	Venders Comp-Sales Tax	1,710	1,405	1,887	1,500	-20.51%
Total Miscellaneous Income		**$ 33,245**	**$ 35,125**	**$ 36,361**	**$ 13,500**	**-62.87%**
Other Financing Sources						
Interfund Transfers In						
4931	Transfer In-General Fund	166,000	-	-	-	N/A
Total Other Financing Sources		**$ 166,000**	**$ -**	**$ -**	**$ -**	N/A
Use Of Fund Balance		**$ -**	**$ -**	**$ -**	**$ 158,000**	N/A
Grand Total		**$ 2,619,845**	**$ 2,517,552**	**$ 2,824,136**	**$ 2,688,041**	**-4.82%**

** Unaudited*

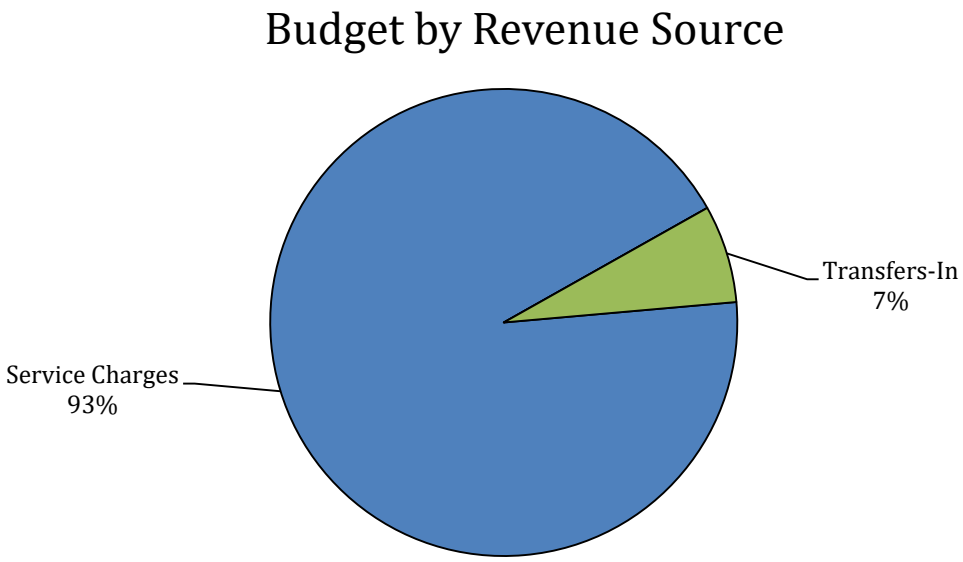
SCHEDULE OF EXPENDITURES / BULL CREEK GOLF COURSE FUND 0755

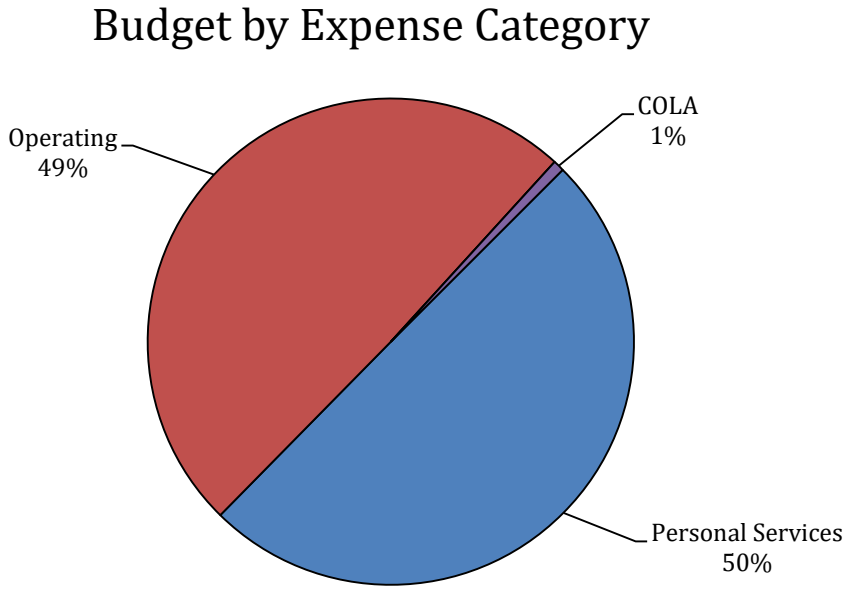
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Non-Categorical						
590-2000	Contingency	-	-	-	16,274	N/A
590-3000	Non-Categorical	117,295	116,373	61,149	55,449	-9.32%
	Subtotal	**$ 117,295**	**$ 116,373**	**$ 61,149**	**$ 71,723**	**17.29%**
Bull Creek						
630-2100	Maintenance	1,168,092	1,410,001	1,316,603	1,477,330	12.21%
630-2200	Pro Shop	1,070,955	1,140,495	1,219,879	979,597	-19.70%
630-2300	Godwin Creek	32,910	95,924	113,670	159,391	40.22%
	Subtotal	**$ 2,271,957**	**$ 2,646,421**	**$ 2,650,153**	**$ 2,616,318**	**-1.28%**
Grand Total		**$ 2,389,252**	**$ 2,762,794**	**$ 2,711,302**	**$ 2,688,041**	**-0.86%**

** Unaudited*

OVERVIEW / OXBOW CREEK GOLF COURSE FUND 0756

Oxbow Creek Golf Course Fund $ 738,693





The Oxbow Golf Course Fund provides for administration, operation, and maintenance of Oxbow Creek Golf Course.

SCHEDULE OF REVENUES / OXBOW CREEK GOLF COURSE FUND 0756

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Charges For Services						
4542	Operations-Golf Course	436,944	496,429	518,055	485,000	-6.38%
4543	Golf Range Fees	55,254	48,755	45,859	55,000	19.93%
4544	Snack Bar-Golf Course	66,596	63,632	63,695	66,000	3.62%
4582	Sale Of Merchandise	73,588	88,555	75,891	82,693	8.96%
Total Charges For Services		**$ 632,381**	**$ 697,372**	**$ 703,500**	**$ 688,693**	**-2.10%**
Miscellaneous						
Other Miscellaneous Revenues						
4802	Donations	-	1,500	235	-	-100.00%
4842	Vendors Comp - Sales Tax	1,134	999	1,129	-	-100.00%
4837	Miscellaneous	-	-	-	-	N/A
4826	Special Events Permits	-	-	-	-	
4840	Rebates	-	-	-	-	
4832	Special Event Sponsors	-	-	-	-	N/A
	Subtotal	**$ 1,134**	**$ 2,499**	**$ 1,364**	**$ -**	-100.00%
Total Miscellaneous Income		**$ 1,134**	**$ 2,499**	**$ 1,364**	**$ -**	-100.00%
Other Financing Sources						
Interfund Transfers In						
4908	Gain Sale of Assets	1,350	-	-	-	N/A
4931	Transfer In-General Fund	78,959	-	-	50,000	N/A
	Subtotal	**$ 80,309**	**$ -**	**$ -**	**$ 50,000**	N/A
Total Other Financing Sources		**$ 80,309**	**$ -**	**$ -**	**$ 50,000**	**N/A**
Grand Total		**$ 713,824**	**$ 699,871**	**$ 704,864**	**$ 738,693**	**4.80%**

** Unaudited*

SCHEDULE OF EXPENDITURES / OXBOW CREEK GOLF COURSE FUND 0756

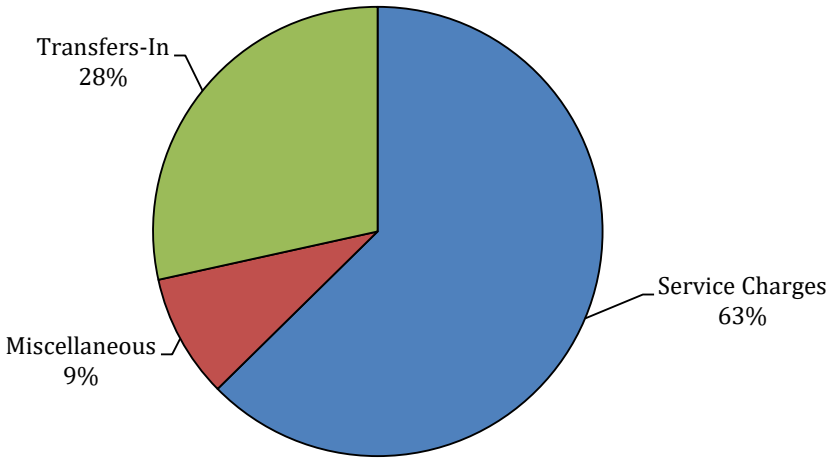
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Non-Categorical						
590-2000	Contingency	-	-	-	5,419	N/A
590-3000	Non-Categorical	30,748	4,073	18,398	15,767	-14.30%
	Subtotal	**$ 30,748**	**$ 4,073**	**$ 18,398**	**$ 21,186**	**15.16%**
Oxbow Creek						
640-2100	Pro Shop	433,891	381,779	372,449	391,428	5.10%
640-2200	Maintenance	263,130	224,433	318,454	326,079	2.39%
	Subtotal	**$ 697,021**	**$ 606,212**	**$ 690,903**	**$ 717,507**	**3.85%**
Grand Total		**$ 727,769**	**$ 610,284**	**$ 709,301**	**$ 738,693**	**4.14%**

** Unaudited*

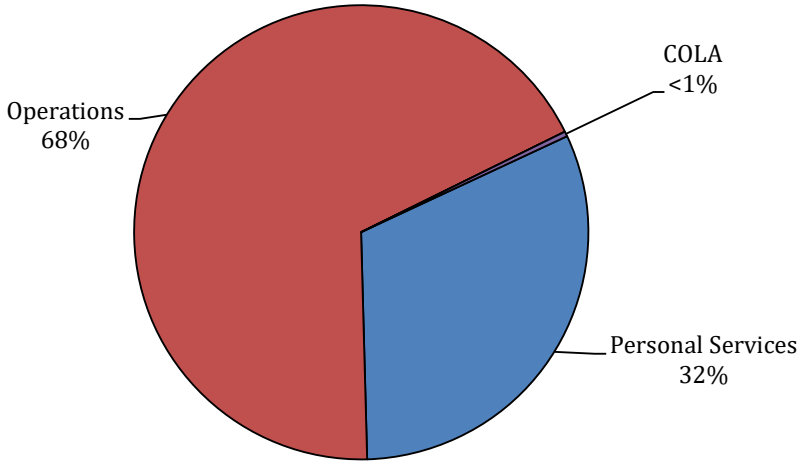
OVERVIEW / CIVIC CENTER/SPORTS AUTHORITY FUND 0757

Civic Center/Sports Authority Fund $ 6,765,920

Budget by Revenue Source



Budget by Expense Category



The Civic Center Fund accounts for the operation of the multi-functional recreational facility.

SCHEDULE OF REVENUES / CIVIC CENTER/SPORTS AUTHORITY FUND 0757

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Charges For Services						
Civic Center Charges						
4576	Catering	3,803	3,345	2,883	25,000	767.23%
4587	Food Service Contract	255,639	248,979	261,237	229,377	-12.20%
4582	Sale Of Merchandise	199,829	242,565	225,063	282,000	25.30%
	Subtotal	**$ 459,271**	**$ 494,890**	**$ 489,183**	**$ 536,377**	**9.65%**
Event Fees						
4573	Ticket Sales	2,419,581	2,989,320	2,751,064	2,870,886	4.36%
	Subtotal	**$ 2,419,581**	**$ 2,989,320**	**$ 2,751,064**	**$ 2,870,886**	**4.36%**
Charges for Services						
4568	Parking Fees	38,057	-	-	40,000	N/A
4872	Sale of Advertisements	25,500	55,171	32,905	15,907	-51.66%
4837	Miscellaneous	822,425	838,404	782,206	775,000	-0.92%
	Subtotal	**$ 885,982**	**$ 893,575**	**$ 815,111**	**$ 830,907**	**1.94%**
Total Charges For Services		**$ 3,764,834**	**$ 4,377,785**	**$ 4,055,359**	**$ 4,238,170**	**4.51%**
Investment Income						
4772	Gains/Losses on Investments	-	-	-	-	N/A
Total Investment Income		**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Miscellaneous						
4801	Private Contributions	-	-	-	-	N/A
4802	Donations	5,000	3,615,943	-	-	N/A
4313	Miscellaneous Federal Revenue	-	-	-	-	N/A
	Subtotal	**$ 5,000**	**$ 3,615,943**	**$ -**	**$ -**	**N/A**
Rents and Royalties						
4880	Rent - Civic Center	618,219	648,183	592,624	520,750	-12.13%
4842	Vendor Comp Sales Tax	2,204	2,302	2,777	2,000	-27.97%
4574	Facility Fee	157,021	158,158	139,276	80,000	-42.56%
	Subtotal	**$ 777,444**	**$ 808,644**	**$ 734,677**	**$ 602,750**	**-17.96%**
Total Miscellaneous		**$ 782,444**	**$ 4,424,586**	**$ 734,677**	**$ 602,750**	**-17.96%**
Other Financing Sources						
Interfund Transfers In						
4931	Transfer In-General Fund	-	-	-	-	N/A
4943	Transfer In-Hotel/Motel Tax	1,835,502	1,941,913	2,018,432	1,925,000	-4.63%
4982	Transfer In-ARP Fiscal Recovery Funds	-	-	-	-	N/A
	Subtotal	**$ 1,835,502**	**$ 1,941,913**	**$ 2,018,432**	**$ 1,925,000**	**-4.63%**
Total Other Financing Sources		**$ 1,835,502**	**$ 1,941,913**	**$ 2,018,432**	**$ 1,925,000**	**-4.63%**
Grand Total		**$ 6,382,780**	**$ 10,744,284**	**$ 6,808,467**	**$ 6,765,920**	**-0.62%**

** Unaudited*

SCHEDULE OF EXPENDITURES / CIVIC CENTER/SPORTS AUTHORITY FUND 0757

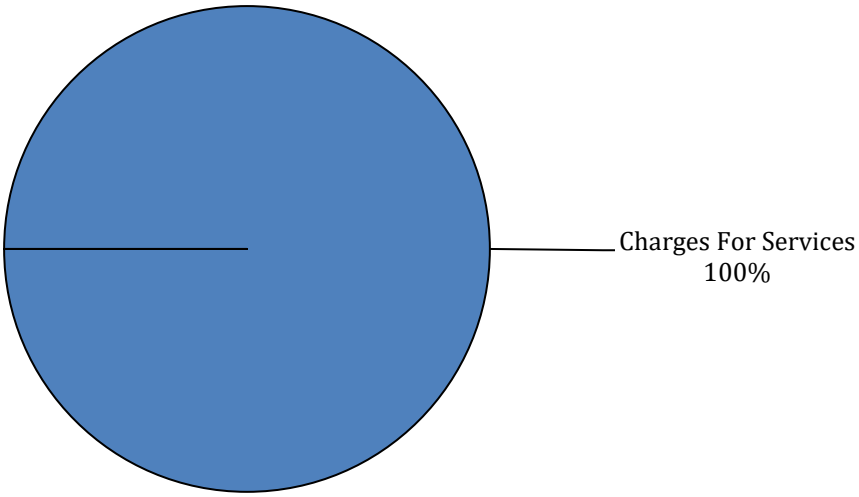
		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Civic Center						
160-1000	Civic Center Operations	2,650,550	3,901,761	3,527,541	2,594,499	-26.45%
160-2000	Cultural Affairs	45,145	139,647	42,406	-	-100.00%
160-2100	Hockey	665,041	642,332	811,250	373,885	-53.91%
160-2200	AF2 Football	87,517	51,345	171,149	62,795	-63.31%
160-2500	Other Events	3,015,539	3,816,507	3,412,152	2,669,130	-21.78%
160-2600	Temp. Labor Pool	25,420	-	30,165	-	-100.00%
160-2700	Ice Rink- Operations	257,072	219,658	241,782	232,882	-3.68%
160-2750	Ice Rink Events	196,923	304,584	269,783	134,563	-50.12%
160-2800	Concessions	130,571	146,993	140,373	259,000	84.51%
	Subtotal	**$ 7,073,778**	**$ 9,222,827**	**$ 8,646,601**	**$ 6,326,754**	**-26.83%**
Public Services						
260-3710	Other Maintenance/Repairs	214,338	131,780	-	-	N/A
	Subtotal	**$ 214,338**	**$ 131,780**	**$ -**	**$ -**	**N/A**
Facilities Maintenance						
265-3000	Other Maintenance/Repairs	-	-	120,311	125,000	3.90%
	Subtotal	**$ -**	**$ -**	**$ 120,311**	**$ 125,000**	**3.90%**
Non-Categorical						
590-2000	Contingency	-	-	-	23,170	N/A
590-3000	Non-Categorical	224,330	235,163	272,587	290,996	6.75%
	Subtotal	**$ 224,330**	**$ 235,163**	**$ 272,587**	**$ 314,166**	**15.25%**
Grand Total		**$ 7,512,446**	**$ 9,589,770**	**$ 9,039,499**	**$ 6,765,920**	**-25.15%**

** Unaudited*

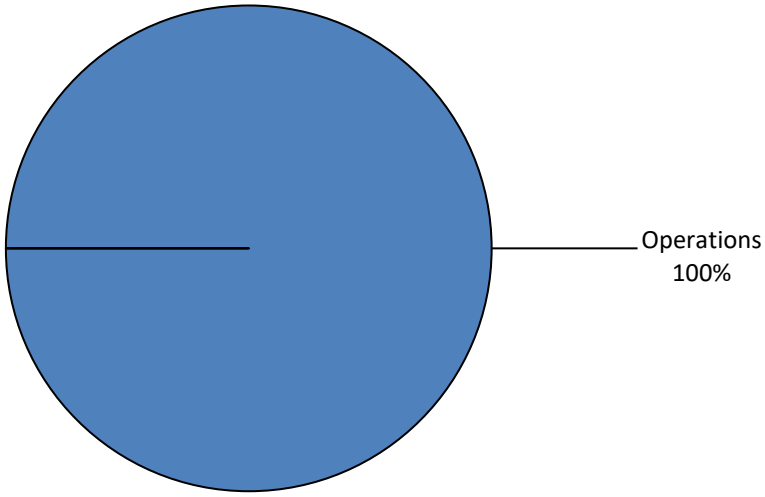
OVERVIEW / HEALTH & INSURANCE FUND 0850

Health & Insurance Fund $ 31,719,099

Budget by Revenue Source



Budget by Expense Category



The Employee Health & Life Insurance Fund is established to account for the self-funded employee health care program and employee life insurance program.

SCHEDULE OF REVENUES / HEALTH & INSURANCE FUND 0850

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Charges For Services						
4603	Employer Health Care Contribution	16,144,636	19,467,069	22,435,194	21,461,908	-4.34%
4604	Employee Health Care Contribution	3,953,159	4,126,548	4,239,936	5,286,073	24.67%
4606	Dependent Health Care Contribution	1,787,896	1,874,775	1,917,025	2,966,027	54.72%
4607	Retiree Health Care Contribution	-	-	1,769,623	2,005,091	13.31%
Total Charges For Services		**$ 21,885,690**	**$ 25,468,392**	**$ 30,361,778**	**$ 31,719,099**	**4.47%**
Reimbursement For Damaged Property						
4853	Claims/Settlements	-	-	-	-	N/A
Total Reimbursement For Damaged Property		**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Other Miscellaneous Revenue						
4837	Miscellaneous	225	-	-	-	N/A
4840	Rebates	2,645,045	3,723,828	1,221,609	-	-100.00%
Total Other Miscellaneous Revenue		**$ 2,645,270**	**$ 3,723,828**	**$ 1,221,609**	**$ -**	**-100.00%**
Grand Total		**$ 24,530,961**	**$ 29,192,219**	**$ 31,583,387**	**$ 31,719,099**	**0.43%**

** Unaudited*

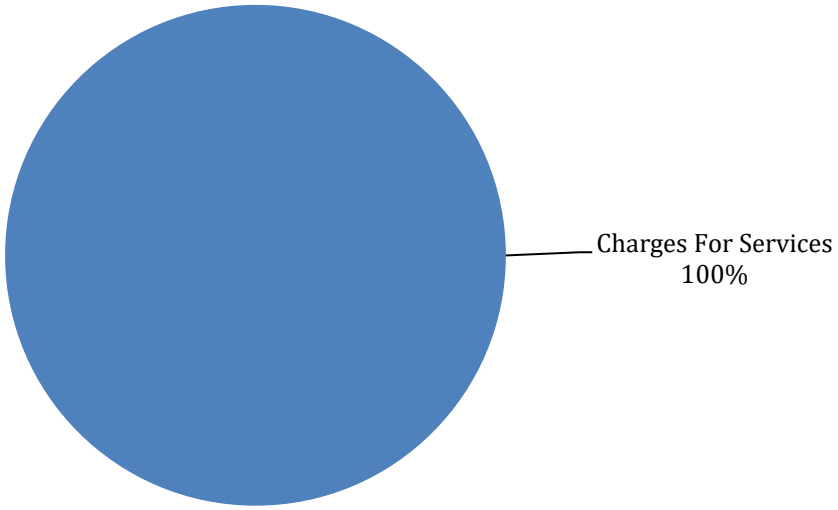
SCHEDULE OF EXPENDITURES / HEALTH & INSURANCE FUND 0850

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Human Resources						
220-3310	Health Insurance Claims	20,863,120	24,190,212	29,087,793	27,226,099	-6.40%
220-3320	Health Insurance Fees	1,364,089	1,397,062	1,495,280	1,493,000	-0.15%
220-3330	Health Wellness Center	2,435,537	2,463,142	2,525,893	3,000,000	18.77%
Total Human Resources		**$ 24,662,747**	**$ 28,050,416**	**$ 33,108,966**	**$ 31,719,099**	**-4.20%**
Grand Total		**$ 24,662,747**	**$ 28,050,416**	**$ 33,108,966**	**$ 31,719,099**	**-4.20%**

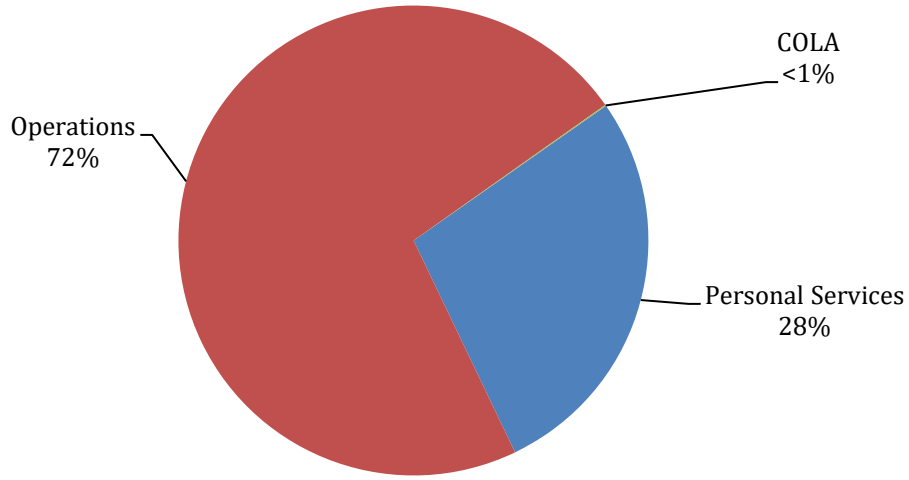
OVERVIEW / RISK MANAGEMENT FUND 0860

Risk Management Fund $ 8,230,472

Budget by Revenue Category



Budget by Expenditures Category



The Risk Management Fund is established for the purposes of providing self-insurance funding for vehicle claims and worker's compensation management.

SCHEDULE OF REVENUES / RISK MANAGEMENT FUND 0860

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Charges For Services						
4460	Workers Comp Fees	3,569,574	-	3,839,681	2,688,108	-29.99%
4462	Unfunded Loss Fees	2,662,129	3,039,956	3,667,426	5,542,364	51.12%
Total Charges For Services		**$ 6,231,703**	**$ 3,039,956**	**$ 7,507,107**	**$ 8,230,472**	9.64%
Investment Income						
4772	Gains/Losses on Investments	(63,824)	121,359	(21,879)	-	-100.00%
4780	Investment Interest	477,677	386,674	236,442	-	-100.00%
Total Investment Income		**$ 413,852**	**$ 508,033**	**$ 214,563**	**$ -**	-100.00%
Other Miscellaneous Revenue						
4802	Donations	2,000	1,500	6,527	-	-100.00%
4837	Miscellaneous	11,600	-	-	-	N/A
Total Other Miscellaneous Revenue		**$ 13,600**	**$ 1,500**	**$ 6,527**	**$ -**	**-100.00%**
USE OF FUND BALANCE		**$ -**	**$ -**	**$ -**	**$ -**	N/A
Grand Total		**$ 6,659,155**	**$ 3,549,489**	**$ 7,728,197**	**$ 8,230,472**	**6.50%**

** Unaudited*

SCHEDULE OF EXPENDITURES / RISK MANAGEMENT FUND 0860

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted	% Change
Human Resources						
220-3820	Workers Compensation	3,258,411	4,517,465	3,770,398	4,118,659	9.24%
220-3830	Unfunded Claims	3,518,746	2,096,960	5,083,665	3,042,364	-40.15%
220-3840	Income/Insurance Coverage	-	60,624	-	64,750	N/A
Total Human Resources		**$ 6,777,156**	**$ 6,675,049**	**$ 8,854,063**	**$ 7,225,773**	**-18.39%**
Non-Departmental						
590-2000	Contingency	-	-	-	1,004,699	N/A
Total Non-Departmental		**$ -**	**$ -**	**$ -**	**$ 1,004,699**	**N/A**
Grand Total		**$ 6,777,156**	**$ 6,675,049**	**$ 8,854,063**	**$ 8,230,472**	**-7.04%**

** Unaudited*







Personnel

INCLUDED IN THIS SECTION:

- Staffing
- Benefits
- Fiscal Year Changes

C

PERSONNEL

A top priority of the Columbus Consolidated Government (CCG) is to provide the most efficient services while retaining quality employees who are committed to excellence and the community. The CCG employs over ***3,000*** full-time, part-time, and temporary employees, who provide a wide range of services to the community.

The CCG provides a total benefit package that includes the following:

- Major Medical Health Insurance
- Life Insurance
- Social Security
- Long Term Disability Insurance
- Retirement Plan
- Dental Insurance
- Sick and Vacation Pay
- Worker's Compensation
- Cafeteria Plan
- Deferred Compensation Plans

Major Medical Health Insurance

The CCG provides health insurance to all full-time employees. Coverage begins on the first day, coincides with or immediately following completion of 30 days of active employment. The City's FY2027 contribution for healthcare coverage is $8,500 per budgeted position.

During 2013, the City opened its own Health and Wellness Center. The Health and Wellness Center is operated by a third party healthcare provider who is specifically focused on providing routine primary healthcare for employees and their covered dependents. Employees must elect to participate in the City's health insurance plan to utilize the facility. However, when employees utilize the Health and Wellness Center, they do not experience any co-payments for office visits or routine pharmaceuticals. By more closely managing the health and wellbeing of its employees, CCG anticipates significant wellness and productivity benefits for its workforce. In addition, the City hopes its long term healthcare costs will remain relatively low by improving the overall health status of the workforce and by better management of chronic conditions.

Life Insurance (Accidental Death & Dismemberment)

The CCG provides life, accidental death, and dismemberment insurance to all full-time employees. Coverage is equal to one and one-half (1½) times an employee's annual salary, rounded to the next highest $500. The benefit is calculated at $0.50 per $1,000 of their salary.

Long-Term Disability

CCG provides long-term disability coverage to all full-time employees. The Social Security Administration Office must declare an employee disabled, after which the plan allows the disabled employee to collect 60% of their monthly salary (offset by Social Security, Worker's Compensation and certain other pensions and disability plans).

PERSONNEL

Social Security (FICA)

CCG contributes the employer's share of FICA, 7.65% (6.20% Social Security and 1.45% Medicare) of earnings up to a maximum salary of $184,500. Maximum is for Social Security only. The Federal Insurance Program has no cap on Medicare contribution earnings.

Retirement

The CCG provides two retirement plans: one for general government employees and an enhanced plan for public safety employees. Both plans offer early and normal retirement options once time vests an employee. The City has historically contributed 100% of the costs for the program. However, in FY13 the City implemented an employee contribution rate of 4% for all eligible existing employees phased in at 2% over a 2-year period and a contribution rate of 8% for eligible new employees phased in at 6% the first year and 2% the second year. The general government employees' plan must generate a minimum of *$4.9 million* based on employee salaries and *$11.7 million* for public safety employees' salaries.

Vacation

All city officials and permanent employees accrue and accumulate annual leave based on their years of service as displayed in the following table.

Service	Earned	Accumulate
0 - 10 years	10 days	20 days
10 - 15 years	15 days	20 days
15+ years	20 days	30 days

Sick Leave

All city officials and permanent employees accrue 13 days of sick leave per year. An employee may accumulate the following maximums: 30 days in a base account and 60 days in a reserve account for a total of 90 days. By the last pay period in November, CCG pays one-fourth of accumulated sick leave beyond the 30 days allowed in an employees' base account as a bonus to employees. This bonus is based on the employee's salary/wage and is subject to City Council's approval. The remaining three-fourths above the 30 days are added to the employees' sick leave reserve account until a maximum of 60 days is accumulated.

PERSONNEL

Catastrophic Sick Leave

At the end of each leave year all accrued leave days above the maximum allowable reserve accumulations will be added to the catastrophic sick leave bank until a maximum of one hundred and twenty (120) days shall be attained. No charge shall be made against the catastrophic sick leave accumulation until the base and reserve accumulations for both vacation and sick leave have been exhausted, and until a valid medical certificate has been presented as to the nature of the employee's illness and inability to return to work.

Other Benefits

The Columbus Consolidated Government (CCG) offers deferred compensation, cafeteria, vision, and dental plans for employees. Although the City does not contribute to the plans, we offer the plans as a convenience to the employee.

Holidays

For several years, the CCG has observed eleven (11) holidays and one (1) floating holiday. This year the CCG will observe the floating holiday on December 24, 2026. A schedule of holidays is listed below:

HOLIDAY	DATE OBSERVED	DAY
Independence Day	July 3, 2026	Friday
Labor Day	September 7, 2026	Monday
Columbus Day	October 12, 2026	Monday
Veteran's Day	November 11, 2026	Wednesday
Thanksgiving Day	November 26 & 27, 2026	Thursday and Friday
Floating Holiday	December 24, 2026	Thursday
Christmas Holiday	December 25, 2026	Friday
New Year's Day	January 1, 2027	Friday
Martin Luther King Jr. Birthday	January 18, 2027	Monday
Memorial Day	May 31, 2027	Monday
Juneteenth	June 18, 2027	Friday

PERSONNEL

Personnel Summary

The chart below details compensation and benefits discussed in earlier sections. Net personnel expenditures make up 55% of the total operating budget. Salaries, wages, and overtime are the largest elements of compensation and benefits.

Compensation and Benefits

Elements	Budget	% of Net
General Government Salaries, Wages & Overtime	$81,535,774	36.5%
Public Safety Salaries, Wages, & Overtime	$84,317,422	37.7%
FICA Contributions	$12,708,123	5.7%
General Government Retirement	$4,078,174	1.8%
Public Safety Retirement	$11,962,060	5.4%
Group Health Care Contribution	$23,675,223	10.6%
Group Life Insurance	$756,629	0.3%
Other Benefits & Administrative Fees*	$4,363,541	2.0%
Total	**$223,396,946**	**100.0%**

**Includes: Unused Sick Leave, Unused Annual Leave, Major Disability Income, Death Benefit Escrow, Unemployment Compensation, certain Allowances, Relocation Expenses and Other Employee Benefits.*

$0 is included in Other Benefits to set aside funding for post-retirement healthcare and other post-employment benefits (OPEB) per GASB Statement No. 75, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions.

PERSONNEL

	FY25 Adopted			FY26 Adopted			FY27 Recommended		
	General Fund								
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Council	10			10			10		
Clerk of Council	4	1		5			5		
Mayor	4			4			4		
Internal Auditor	4			4			4		
City Attorney	5			5			5		
Total Executive/Legal	**27**	**1**		**28**			**28**		
City Manager Administration	9			9			9		
Mail Room	2			2			2		
Print Shop	4			4			4		
Public Information & Relations (CCG-TV)	2	1		2	1		2	1	
Citizens Service Center	8			8			8		
Quality Control	1			1			1		
Family Connection	1			1			1		
Total City Manager	**27**	**1**		**27**	**1**		**27**	**1**	
Finance Administration	2			2			2		
Accounting	9			9			9		
Revenue	15			15			15		
Financial Planning	4			4			5		
Purchasing	8			8			8		
Cash Management	3			3			3		
Total Finance	**41**			**41**			**42**		
Information Technology	31			31			35		
Radio Communications	1			1			1		
Total Information Technology	**32**			**32**			**36**		
Human Resources	**18**			**18**			**19**		
Inspections	22			22			19		
Special Enforcement	10			10			13		
Total Codes and Inspections	**32**			**32**			**32**		
Planning	**4**			**5**			**5**		
Real Estate	**1**			**1**			**1**		
Traffic Engineering	18			18			16		
Total Engineering	**18**			**18**			**16**		
Public Works Administration	4			4			4		
Fleet Management	39		Varies	39		Varies	39		Varies
Animal Control	25			0			0		
Cemeteries	5			5			5		

PERSONNEL

	FY25 Adopted			FY26 Adopted			FY27 Recommended		
	General Fund								
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Facilities Maintenance	45			0			0		
Total Public Works	**118**		**Varies**	**48**		**Varies**	**48**		**Varies**
Facilities Maintenance	0			46			51		
Total Facilities Maintenance	**0**			**46**			**51**		
Parks & Recreation Admin	6	1		7	1		7	1	
Parks Services	71	4		71	4		72	4	
Recreation Administration	13	2	Varies	13	2	Varies	17	2	Varies
Liberty Theater	0			1			1		
Athletic	4	2		4	2		4	2	
Community Schools Operations	3		Varies	3		Varies	3		Varies
Cooper Creek Tennis Center	4	7		6	9		6	9	
Lake Oliver Marina	2	3		2	3		2	3	
Aquatics	3		Varies	3		Varies	3		Varies
Columbus Aquatic Center	4	7	Varies	4	7	Varies	4	7	Varies
Therapeutics	2	3		2	3		2	3	
Cultural Arts Center	1	5		1	5		1	5	
Senior Citizen's Center	5	3		5	3		4	3	
Total Parks & Recreation	**118**	**37**	**Varies**	**122**	**39**	**Varies**	**126**	**39**	**Varies**
Tax Assessor	27			35			35		
Elections & Registration	6	3	5/Varies	6	3	5/Varies	6	3	5/Varies
Total Boards & Elections	**33**	**3**	**5/Varies**	**41**	**3**	**5/Varies**	**41**	**3**	**5/Varies**
Chief of Police	13			13			13		
Intelligence/Vice	25			25			25		
Support Services	47			47			47		
Field Operations	119			119			104		
Office of Professional Standards	10			10			10		
Administrative Services	14			14			14		
CPD Training	7			7			7		
Investigative Services	105			105			109		
Total Police	**340**			**340**			**329**		
Chief of Fire & EMS	5			5			5		
Operations	378			379			379		
Special Operations	10			10			10		
Administrative Services	12			12			12		
Logistics/Support	3			3			3		
Total Fire & EMS	**408**			**409**			**409**		
Muscogee County Prison	**117**			**117**			**103**		
Homeland Security	**3**			**3**			**3**		
Superior Court Judges	**19**	**8**	**3**	**19**	**8**	**3**	**19**	**8**	**3**

PERSONNEL

	FY25 Adopted			FY26 Adopted			FY27 Recommended		
	General Fund								
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
District Attorney	**42**	**2**		**44**	**2**		**44**	**2**	
Juvenile Court & Circuit Wide Juvenile Court	13			14			14		
Jury Manager	2	1		2	1		4	0	
Victim Witness – DA	3			3			5		
Clerk of Superior Court	49	2		51	2		51	2	
Board of Equalization	1			1			1		
State Court Judges	7			7			11		
State Court Solicitor	16			19			23		
Public Defender	11			11			13		
Municipal Court Judge	8	1		8	5		9	5	
Clerk of Municipal Court	13			13			13		
Judge of Probate	8			9			9		
Sheriff	321		Varies	321		Varies	320		**Varies**
Tax Commissioner	30	2		33	2		33	2	
Coroner	6		Varies	6		Varies	6		**Varies**
Recorder's Court	23	6		27	6		27	6	
Parking Management	1	13		1	13		1	13	
Total General Fund	**1,910**	**77**	**Varies**	**1,917**	**82**	**Varies**	**1,919**	**81**	**Varies**
	OLOST Fund								
Crime Prevention	1			1			1		
Police	121			121			136		
E911 Communications	9			9			9		
Fire & EMS	20			20			20		
Muscogee County Prison	5			5			20		
District Attorney	2			2			2		
Clerk of Superior Court	1			1			1		
State Solicitor	3			3			3		
Juvenile Court	1			1			1		
Clerk of Municipal Court	4			4			4		
Probate Court	1			1			1		
Sheriff	40			40			45		
Recorder's Court	2			2			2		
Total LOST Fund [1]	**210**			**210**			**246**		

[1] Public Defender has two (2) contractual Public Defenders paid out of OLOST Public Safety operating funds.

PERSONNEL

	FY25 Adopted			FY26 Adopted			FY27 Recommended		
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
	Stormwater Fund								
Drainage	5			5			5		
Stormwater	6			6			6		
Stormwater Maintenance	53			53			53		
Total Stormwater Fund	**64**			**64**			**64**		
	Paving Fund								
Highway & Roads	17			17			17		
Street Repairs & Maintenance	77		15	77		15	77		15
Right of Way	87		2	87		2	87		2
ROW Community Services	7	13		7	13		8	11	
Total Paving Fund	**188**	**13**	**17**	**188**	**13**	**17**	**189**	**11**	**17**
	Community Care Fund								
Community/Correct Care Program	1			6			8		
Total Community Care Fund	**1**			**6**			**8**		
	Integrated Waste Fund								
Solid Waste Collection	46		20	52		20	52		20
Recycling	12			12			12		
Granite Bluff Inert Landfill	1			1			1		
Pine Grove Sanitary Landfill	16			16			16		
Recycling Center	11		4	11		4	11		4
Yard Waste Collection	27			27			27		
Park Services Refuse Collection	3			3			3		
Total Integrated Waste Fund	**116**		**24**	**122**		**24**	**122**		**24**
	Emergency Telephone Fund								
E911 Communications	54	1		54	1		54	1	
Total Emergency Telephone Fund	**54**	**1**		**54**	**1**		**54**	**1**	
	CDBG Fund								
Community Reinvestment	5			5			5		
Total CDBG Fund	**5**			**5**			**5**		
	HOME Program Fund								
HOME-Community Reinvestment	1			1			1		
Total HOME Program Fund	**1**			**1**			**1**		
	Transportation Fund								
Administration	2			2			2		
Operations	44			44			44		
Maintenance	14			14			14		
Dial-A-Ride	13			13			13		
FTA (Capital)	7			7			7		
TSPLOST Administration	2	2		2	2		2	2	
TSPLOST Operations	18			18			18		
TSPLOST Maintenance	2			2			2		
TSPLOST Dial-A-Ride	4			4			4		
FTA (5303)	2			2			2		
FTA (5307)	2			2			2		
Total Transportation Fund	**110**	**2**		**110**	**2**		**110**	**2**	

PERSONNEL

	FY25 Adopted			FY26 Adopted			FY27 Recommended		
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
	JTPA/WIOA Fund								
Job Training	13		Varies	13		Varies	13		Varies
Total JTPA/WIOA Fund	**13**		**Varies**	**13**		**Varies**	**13**		**Varies**
	Columbus Ironworks & Trade Center Fund								
Trade Center Administration	5	1		5	1		3	1	
Sales	7	0		6	0		6	0	
Operations	17	3		17	3		17	3	
Maintenance	4	1		4	1		5	0	
Total Columbus Ironworks & Trade Center Fund	**33**	**5**		**32**	**5**		**31**	**4**	
	Bull Creek Golf Course Fund								
Bull Creek Maintenance	8		Varies	8		Varies	8	2	Varies
Operations	4		Varies	4		Varies	4	2	Varies
Godwin Creek	1			1			1		
Bull Creek Golf Course Fund	**13**		**Varies**	**13**		**Varies**	**13**	**4**	**Varies**
	Oxbow Creek Golf Course Fund								
Oxbow Creek Pro Shop	3		Varies	3		Varies	3		Varies
Oxbow Creek Maintenance	2			2			2		
Oxbow Creek Golf Course Fund	**5**		**Varies**	**5**		**Varies**	**5**		**Varies**
	Civic Center/Sports Authority Fund								
Civic Center Operations	19			19			20		
Civic Center Cultural Affairs	1			1			1		
Ice Rink Operations	2			2			2		
Civic Center Concessions	0			0			0		
Total Civic Center/Sports Auth. Fund	**22**			**22**			**23**		
	Risk Management Fund								
Risk Management & Workers Compensation	3	6		3	6		3	6	
Risk Management Fund	**3**	**6**		**3**	**6**		**3**	**6**	
	Other Funds								
Total Other Funds [2]	**14**		**Varies**	**14**		**Varies**	**14**		**Varies**
Total CCG Personnel[3]	**2,762**	**104**	**Varies**	**2,779**	**109**	**Varies**	**2,808**	**107**	**Varies**

[2] Only employees who are eligible for pension benefits under the City's pension plan are included in the full-time Other Funds total to include certain Naval Museum employees and certain grant funded employees.

[3] Personnel total does not include unfunded positions. Departmental summary section shows detailed position information for both funded and unfunded positions.

PERSONNEL

Agency/Organization	Position	Effective Date
NEW POSITIONS		
General Fund 0101		
Internal Auditor	(1) Compliance Officer (G129)	8/1/2026
Finance	(1) Financial Planner Manager (G129)	7/1/2026
Information Technology	(2) Systems Analyst Enterprise Apps (G126)	7/1/2026
Information Technology	(1) Cybersecurity Engineer (G126)	7/1/2026
Information Technology	(1) AV Specialist (G116)	7/1/2026
Human Resources	(1) Administrative Assistant (G115)	7/1/2026
Facilities Maintenance	(4) Custodians (G111)	7/1/2026
Facilities Maintenance	(1) Administrative Support Specialist II (G113)	7/1/2026
Parks and Recreation	(2) Recreation Program Specialist III (G118)	7/1/2026
Parks and Recreation	(2) Recreation Program Specialist II (G117)	7/1/2026
Parks and Recreation	(1) Correctional Detail Officer (CO1)	7/1/2026
Police Department	(1) Police Corporal (PD2)	7/1/2026
Police Department	(2) Crime Scene Investigator (G119)	7/1/2026
Police Department	(1) Real Time Crime Center Technician (G118)	7/1/2026
MCP	(1) Corrections Sergeant (C4)	7/1/2026
Jury Manager	(1) Administrative Support Specialist I (G112)	7/1/2026
District Attorney – Victim Witness	(2) Victim Advocate (G117)	7/1/2026
State Court Judges	(1) State Court Judge	1/1/2027
State Court Judges	(1) Law Clerk (G123, G124 w/JD)	1/1/2027
State Court Judges	(1) Senior Deputy Clerk (G117)	1/1/2027
State Court Judges	(1) Court Reporter	1/1/2027
State Court Solicitor	(1) Assistant Solicitor General (G127)	7/1/2026
State Court Solicitor	(1) Paralegal (G119)	7/1/2026

PERSONNEL

State Court Solicitor	(1) Investigator (G120)	7/1/2026
State Court Solicitor	(1) Victim Advocate (G117)	7/1/2026
Public Defender	(2) Investigator (G120)	7/1/2026
Sheriff	(1) Chief Deputy Sheriff (PS8)	7/1/2026

LOST Fund 0102

Sheriff	(4) Deputy Sheriff (PS0)	7/1/2026
Sheriff	(1) Sergeant (PS3)	7/1/2026
MPC	(1) Correctional Investigator (C4)	7/1/2026

Community Care Fund 0204

Columbus Correct Care	(1) FF/Medic (F2)	7/1/2026
Columbus Correct Care	(1) Licensed Clinical Social Worker (G124)	7/1/2026

Bull Creek 0755

Bull Creek – Maintenance	(1) PT Spray Technician (105G)	7/1/2026
Bull Creek – Maintenance	(1) Director of Agronomy	1/1/2027
Bull Creek – Operations	(1) PT Ambassador Captain (103G)	7/1/2026

Civic Center/Sports Auth 0757

Civic Center – Operations	(1) Custodian (G111)	7/1/2026

TRANSFERS - ADDITIONS
General Fund 0101

Inspections and Codes	(1) Inspection Services Technician (G115-8)	7/1/2026
Inspections and Codes	(1) Sign and License Inspector (G116)	7/1/2026
Inspections and Codes	(1) Sign and License Inspector (G116-6)	7/1/2026

Parks and Recreation	(1) Recreation Program Specialist III (G118)	7/1/2026

TRANSFERS - DELETIONS
General Fund 0101

Inspections and Codes	(1) Inspection Services Technician (G115-8)	7/1/2026
Inspections and Codes	(1) Sign and License Inspector (G116)	7/1/2026
Inspections and Codes	(1) Sign and License Inspector (G116-6)	7/1/2026
Parks and Recreation	(1) Recreation Program Specialist III (G118)	7/1/2026

DELETIONS
General Fund 0101

Internal Auditor	(1) Forensic Auditor (G126)	8/1/2026
Engineering	(1) Traffic Signal Construction Specialist (G115)	7/1/2026
Sheriff	(1) Investigator (PS2)	7/1/2026

Trade Center Fund 0753

Trade Center	(1) Administrative Coordinator (G118-29)	7/1/2026

RECLASSIFICATION
General Fund 0101

City Attorney	(1) Assistant City Attorney (G135-31) to (1) Senior Assistant City Attorney (G136-30) (Career Ladder Advancement)	7/1/2026
Finance	(1) Purchasing Technician I (G115) to (1) Purchasing Technician II (G117) (Career Ladder Advancement)	7/1/2026

PERSONNEL

Finance	(1) Buyer II (G120) to (1) Senior Buyer (G121) Career Ladder Advancement)	7/1/2026
Finance	(1) Collections Technician I (G115) to (1) Administrative Assistant (G115) (Title Change Only)	7/1/2026
Information Technology	(4) Application Developer (G124) to (4) Systems Analyst Enterprise Apps (G126)	7/1/2026
Information Technology	(2) Application Developer (G124) to (2) Software Development Analyst (G126)	7/1/2026
Human Resources	(1) Human Resources Technician I (G117) to (1) Human Resources Technician II (G119)	7/1/2026
Inspections and Codes	(1) Assistant Director (G131-13) to (1) Assistant Director (G131-19)	7/1/2026
Inspections and Codes	(1) Building Inspector III (G122-10) to (1) Chief Inspector (G123-11)	7/1/2026
Inspections and Codes	(1) Chief Inspector (G128) to (1) Systems Analyst (G126)	7/1/2026
Inspections and Codes	(3) Electrical Inspector I, II, III (G120, G121, G122) to (3) Inspector I, II, III (G120, G121, G122) (Title Change Only)	7/1/2026
Inspections and Codes	(3) Plumbing Mechanical Inspector I, II, III (G120, G121, G122) to (3) Inspector I, II, III (G120, G121, G122) (Title Change Only)	7/1/2026
Inspections and Codes	(3) Building Inspector I, II, III (G120, G121, G122) to (3) Inspector I, II, III (G120, G121, G122) (Title Change Only)	7/1/2026
Planning	(1) Planner (G121-6) to (1) Senior Planner (G122-8) (Career Ladder Advancement)	7/1/2026
Engineering	(1) Traffic Operations Technician (G121-3) to (1) Traffic Signal Supervisor (G122-2)	7/1/2026
Engineering	(1) Traffic Operations Supervisor (G123-7) to (1) Traffic Operations Manager (G124-7)	7/1/2026

PERSONNEL

Engineering	(1) Traffic Control Technician (G113-3) to (1) Traffic Sign & Marking Technician (G116-2)	7/1/2026
Engineering	(1) Traffic Control Technician (G113-8) to (1) Traffic Sign & marking Technician (G116-3)	
Engineering	(1) Traffic Control Technician (G113-8) to (1) Traffic Sign & Marking Technician (G116-5)	7/1/2026
Engineering	(1) Traffic Signal Construction Specialist (G115-6) to (1) Traffic Sign & Marking Technician (G116-5)	7/1/2026
Engineering	(1) Traffic Signal Technician I (G115-3) to (1) Traffic Signal Jr. Technician (G118)	7/1/2026
Engineering	(1) Traffic Signal Technician (G115-3) to (1) Traffic Signal Jr. Technician (G118-3)	7/1/2026
Engineering	(1) Traffic Signal Tech II (G117) to (1) Traffic Signal Technician (G120)	7/1/2026
Public Works	(2) Fleet Maintenance Technician II (G118) to (2) Fleet Service Advisor (G118) (Title Change Only)	7/1/2026 (G132)
Facilities Maintenance	(1) Assistant Facilities Maintenance Manager (G127) to (1) Office Manager (G118)	7/1/2026
Facilities Maintenance	(1) Custodial Services Supervisor (G120-8) To (1) Facilities Maintenance Supervisor (G122)	7/1/2026
Facilities Maintenance	(1) Correctional Detail Officer (CO2) to (1) Facilities Maintenance Supervisor (G122)	7/1/2026
Facilities Maintenance	(2) HVAC Technician II (G120) to (2) Facilities Maintenance Specialist II (G120) (Title Change Only)	7/1/2026
Facilities Maintenance	(2) Electrician II (G120) to (2) Facilities Maintenance Specialist II (G120) (Title Change Only)	7/1/2026
Facilities Maintenance	(3) Facilities Maintenance Supervisor (G122) to (3) Facilities Maintenance Specialist Supervisor (G122) (Title Change Only)	7/1/2026

PERSONNEL

Facilities Maintenance	(3) Plumber I (G119) to (3) Facilities Maintenance Specialist I (G119) (Title Change Only)	7/1/2026
Facilities Maintenance	(2) Capenter II (G120) to (2) Facilities Maintenance Specialist II (G120) (Title Change Only)	7/1/2026
Facilities Maintenance	(1) Electrician II (G120) to (1) Facilities Maintenance Specialist II (G120) (Title Change Only)	7/1/2026
Facilities Maintenance	(2) HVAC Technician I (G119) to (2) Facilities Maintenance Specialist I (G119) (Title Change Only)	7/1/2026
Facilities Maintenance	(3) Carpenter I (G119) to (3) Facilities Maintenance Specialist I (G119) (Title Change Only)	7/1/2026
Parks and Recreation	(1) Recreation Program Specialist III (G115-12) to (1) Recreation Program Supervisor (G120-18)	7/1/2026
Parks and Recreation	(1) Tennis Specialist I (G112) to Tennis Specialist I (G115)	7/1/2026
Parks and Recreation	(1) Tennis Specialist II (G113) to Tennis Specialist II (G116)	7/1/2026
Tax Assessor	(1) Appraiser III (G121-3) to Appraiser IV (G122-5) (Career Ladder Advancement)	7/1/2026
Police Department	(1) Criminal Record Technician (G113) to (1) Record's Supervisor (G117)	7/1/2026
Fire/EMS	(3) Sergeant Investigator (F3) to (3) Lieutenant Investigator (F4)	7/1/2026
Fire/EMS	(1) Business Analyst (G130-3) to (1) Business Analyst (G126-30) (Grade Correction Only)	7/1/2026
Jury Manager	(1) Administrative Support Specialist I – PT (G112) to Deputy Clerk II (G115)	7/1/2026
Superior Court Clerk	(1) Chief Deputy Clerk G126-32 to (1) Chief Deputy Clerk G126-45	7/1/2026
Superior Court Clerk	(1) Senior Deputy Clerk (G117) to (1) Assistant Chief Deputy Clerk (G122)	7/1/2026

PERSONNEL

Municipal Court Clerk	(1) Chief Deputy Clerk G126-8 to (1) Chief Deputy Clerk G126-23	7/1/2026
Sheriff	(1) Executive Assistant – Sheriff (G124-19) to Executive Assistant – Sheriff (G124-31)	7/1/2026
Sheriff	(1) Correctional Officer (SC1-4) to (1) Correctional Officer (SC1-18)	7/1/2026
Sheriff	(1) Deputy Clerk II (G115-8) to (1) Deputy Clerk II (G115-19)	7/1/2026
Sheriff	(1) Administrative Assistant (G115-31) to (1) Administrative Assistant (G115-41)	7/1/2026
Sheriff	(1) Deputy Clerk II (G115-13) to (1) Deputy Clerk II (G115-28)	7/1/2026
Sheriff	(1) Administrative Operations Manager (G122-5) to (1) Administrative Operations Manager (G122-13)	7/1/2026
Sheriff	(1) Deputy Clerk II (G115-3) to (1) Deputy Clerk II (G115-16)	7/1/2026
Sheriff	(1) Deputy Clerk II (G115-6) to (1) Deputy Clerk II (G115-17)	7/1/2026
Sheriff	(1) Senior Deputy Clerk (G117-5) to (1) Senior Deputy Clerk (G117-17)	7/1/2026
Sheriff	(1) Accounting Clerk (G113-5) to (1) Accounting Clerk (G113-11)	7/1/2026
LOST Fund 0102		
Clerk of Superior Court	(1) Deputy Clerk II (G115-12) to (1) Senior Deputy Clerk (G117-11)	7/1/2026
Sheriff	(1) Correctional Officer (SC1-7) to (1) Correctional Officer (SC1-17)	7/1/2026
Stormwater Fund 0202		
Public Works – Sewer Maintenance	(1) Correctional Detail Officer (C01) to (1) Stormwater Crew Leader (G122)	7/1/2026
Public Works – Sewer Maintenance	(1) Equipment Operator II (G120-6) to (1) Equipment Operator III (G121-7) (Career Ladder Advancement)	7/1/2026

PERSONNEL

Public Works – Sewer Maintenance	(1) Maintenance Worker I (G114-5) to (1) Maintenance Worker II (G115-1) (Career Ladder Advancement)	7/1/2026

Paving Fund 0203

Engineering – Highways & Roads	(1) Project Engineer (G127-26) to (1) Project Engineer (G127-33)	7/1/2026
Public Works – Community Service	(1) PT Maintenance Worker (G114) to (1) PT Environmental Compliance Officer (G120)	7/1/2026
Public Works – Community Service	(2) PT Maintenance Worker (G114) to (1) Environmental Compliance Officer (G120)	7/1/2026
Public Works – Repairs & Maint.	(1) Equipment Operator II (G120-3) to (1) Equipment Operator III (G121-5) (Career Ladder Advancement)	7/1/2026
Public Works – Right of Way	(1) Equipment Operator II (G120-5) to (1) Equipment Operator III (G121-7) (Career Ladder Advancement)	7/1/2026
Public Works – Right of Way	(2) Equipment Operator II (G120-6) to (2) Equipment Operator III (G121-8) (Career Ladder Advancement)	7/1/2026

Community Care Fund 0204

Columbus Correct Care	(1) Data Analyst (G128-3) to (1) Data Analyst (G126-16) (Grade Correction Only)	7/1/2026

Integrated Waste Fund 0207

Solid Waste	(1) Animal Control Officer (G116) to (1) Container Maintenance Coordinator (G116) (2) (Title Change Only)	7/1/2026

Emergency Telephone Fund 0209

E911	(1) 911 Center Supervisor (G120) to (1) Business Analyst (G126)	7/1/2026

PERSONNEL

Trade Center Fund 0753

Trade Center	(1) Event Operations Manager (G121-36) to (1) Director of Facilities & Operations (G127-3) (Grade Correction Only)	7/1/2026
Trade Center	(1) PT Facilities Maintenance Worker I (G115) to (1) FT Facilities Maintenance Worker I (G115)	7/1/2026

Bull Creek Fund 0755

Bull Creek - Maintenance	(1) Assistant Superintendent (110G) to (1) Superintendent (114G)	7/1/2026

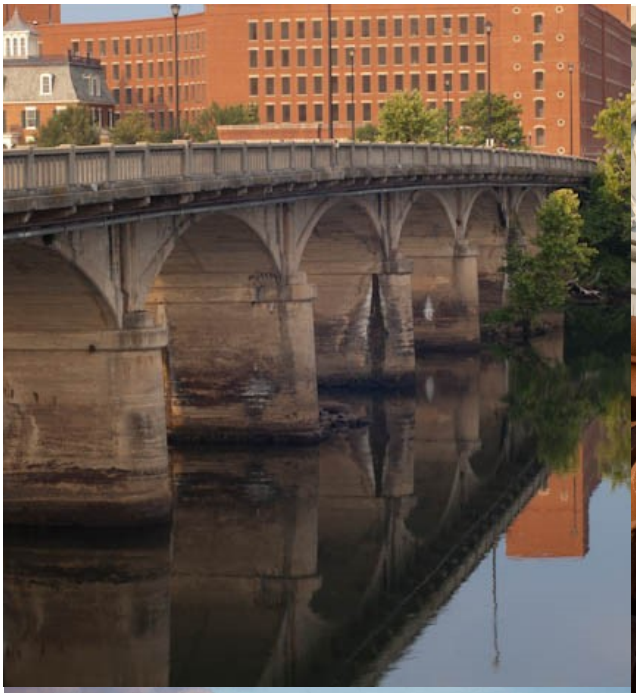
Civic Center/Sports Authority Fund 0757

Civic Center – Operations	(1) Arena Technician I (G112-3) to (1) Arena Technician II (G113-6) (2) (Career Ladder Advancement)	7/1/2026

ADDITIONAL COMPENSATION:

This Adopted Budget includes the following pay adjustments and incentives:

- ♦ Effective July 1, 2026, a 2.0% Cost of Living Adjustment (COLA) will be provided to all classified full-time employees, and a 1.% Cost of Living Adjustment (COLA) will be provided to all retirees.
- ♦ Effective July 1, 2026, a 5.0% increase in Tie-In Salary Percentage will be provided for Solicitor General, Chief Assistant Solicitor General, and Senior Assistant Solicitor General.
- ♦ Effective July 1, 2026, the hourly rate for Sworn Reserve Sheriff Deputies will increase from $25 per hour to $30 per hour.
- ♦ Effective July 1, 2026, there will be an increase in the Fire Medic cap from 50 positions to 60 positions.
- ♦ Effective July 1, 2026, the rate paid to Athletic Chief Officials will increase from $13.50 per hour to $18.50 per hour.
- ♦ Effective July 1, 2026, the rate paid to Athletic Officials will increase from $12.50 per hour to $17.50 per hour.







Operating Budgets

INCLUDED IN THIS SECTION:

- Expenditures by Division
- Departmental Performance Measures

D

GENERAL FUND

The General Fund is the major operating fund of the government. It accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. The expenditures incurred are for current day-to-day expenses, operating equipment and special appropriations.

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Legislative

DEPARTMENT MISSION STATEMENT

The Council and Clerk of Council's Office are responsible for facilitating the activities of the Columbus Council by providing administrative and public policy assistance, managing official records and documents and assisting various boards, authorities, and commissions.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
1001000 Council	$423,703	$451,940	$465,576	$489,520
1002000 Clerk of Council	$314,530	$318,586	$324,259	$414,465
1003000 Internal Auditor	-	-	401,324	$414,629
DEPARTMENT TOTAL	**$738,233**	**$770,526**	**$1,191,159**	**$1,318,614**
% CHANGE		**4.37%**	**54.59%**	**10.70%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$609,418	$639,882	$1,032,824	$1,088,580
Operations	$128,815	$130,644	$158,335	$230,034
OPERATING BUDGET	**$738,233**	**$770,526**	**$1,191,159**	**$1,318,614**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$738,233**	**$770,526**	**$1,191,159**	**$1,318,614**
% CHANGE		**4.37%**	**54.59%**	**10.70%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
100-1000 Council	**FT/PT**	**10/0**	**10/0**	**10/0**
Mayor Pro Tem		1	1	1
Councilors		9	9	9
100-2000 Clerk of Council	**FT/PT**	**3/2**	**4/1**	**4/1**
Administrative Secretary		1	1	1
Clerk of Council		1	1	1
Deputy Clerk of Council		1	1	1
Assistant Deputy Clerk of Council (FT)^		1	1	1
Support Clerk (FT)^		1	1	1
Support Clerk (PT)^		0	0	0
100-3000 Internal Auditor	**FT/PT**	**0/0**	**0/0**	**4/0**
Compliance Officer		0	0	1
Forensic Auditor		0	0	2
Internal Auditor/Compliance Officer		0	0	1
Total Full Time/Part Time Positions		**13/2**	**14/1**	**18/1**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

All Councilor positions are shown as Full Time positions regardless of hours actually worked

^ One (1) PT Deputy Clerk Pro-Tem (G118) reclassified to One (1) Assistant Deputy Clerk of Council (G119) in FY25

^ One (1) Compliane Officer (G129) added in FY27

^ One (1) Forensic Auditor (G126) deleted in FY27

Note: Effective 07/01/2025 the Internal Auditor Division of the Mayor's Office transferred to the Office of City Council.

Council

Program Description:

The City Council is the legislative body of the Columbus Consolidated Government. It consists of ten members, whom eight are elected from districts and two are elected citywide for four-staggered terms. The City Council appoints members to citizen boards and commissions and confirms the City Manager. The City Council also decides the type and level of service provided by the consolidated government, review and adopt resolutions, ordinances, the operating budget and approve purchases over $10,000 or multi-year contracts of any dollar amount.

Clerk of Council

Program Description:

The Clerk of Council (COC) is the administrative arm of the City Council. The Clerk prepares and maintains the minutes of Columbus Council meetings. A comprehensive index file of ordinances and resolutions adopted by the City Council is processed and maintained by the Clerk. Additionally, the Clerk is responsible for maintaining and updating the official copy of the Columbus Code and is a supplemental service to departments and paid subscribers.

Goal:	**To provide the best and most-prompt service for our customers in the least amount of time, while providing accurate information in a timely manner. To assist the Mayor and Council with board appointment nominees.**		
Objective:	**To produce a thorough and accurate documentation from the proceedings of the Council Meeting, which will provide beneficial information to the citizens.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of requests responded to within one day or less.	**97%**	**97%**	**100%**
Goal:	**Provide additional information on the City's webpage regarding City Boards, Authorities, and Commissions.**		
Objective:	**To enhance the level of participation from citizens to volunteer their time and knowledge to serve as volunteers on City Boards, Authorities, and Commissions while promoting community involvement for the betterment of the City.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of board, authority, or commission meeting attendance	**98%**	**98%**	**100%**

Internal Auditor

DEPARTMENT MISSION STATEMENT

To uphold the highest standards of accountability for the Mayor, the City of Columbus and it's employees, through auditing and sound accounting procedures.

Program Description:

Internal Audit provides independent and objective appraisals of departmental procedures and administrative and operational support via special projects for the Mayor, City Council, and departments as requested. Additionally, Internal Audit monitors the Whistleblower Hotline.

Internal Audit reports directly to the Mayor and City Council. Internal Audit provides unbiased reviews, using competency and integrity to certify findings and provide recommendations to identified deficiencies. If the recommendations are enacted, Internal Audit uses quality control measures to monitor the implementation of the new or revised procedures.

Goals, Objectives and Performance Data

Goal:	**To maintain professional certification through the completion of required Continuing Professional Education, each calendar year.**		
Objective:	**Complete at least 40 hours of required and approved training each year.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of hours completed	**0**	**160.0**	**160.0**

Goal:	**To safeguard the City's assets by evaluating the internal control system and compliance thereof, audit departments and activities on a scheduled and unannounced basis; deter theft and malfeasance by providing an audit presence in City government.**		
Objective:	**Complete at least 6 departmental audits or special projects per year.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of audits completed versus scheduled	**0**	**4**	**4**



Executive

DEPARTMENT MISSION STATEMENT

To provide quality services, and to serve the citizens of our community with respect for their needs. Demonstrate responsible citizenship by supporting the development of the communities we serve.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
1101000 Mayor	$292,167	$344,606	$362,763	$339,079
1102600 Internal Auditor	$305,417	$387,937	$0	-
DEPARTMENT TOTAL	**$597,584**	**$732,543**	**$362,763**	**$339,079**
% CHANGE		**22.58%**	**-50.48%**	**-6.53%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$552,856	$667,488	$334,878	$310,999
Operations	$44,728	$65,055	$27,885	$28,080
OPERATING BUDGET	**$597,584**	**$732,543**	**$362,763**	**$339,079**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$597,584**	**$732,543**	**$362,763**	**$339,079**
% CHANGE		**22.58%**	**-50.48%**	**-6.53%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
110-1000 Mayor	**FT/PT**	**4/0**	**4/0**	**4/0**
Administrative Assistant		1	1	1
Executive Assistant to the Mayor*		1	1	1
Executive Assistant		1	1	1
Mayor		1	1	1
110-2600 Internal Auditor	**FT/PT**	**4/0**	**4/0**	**0/0**
Forensic Auditor*		3	0	0
Internal Auditor/Compliance Officer		1	0	0
Total Full Time/Part Time Positions		**8/0**	**4/0**	**4/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ Three (3) Forensic Auditor (G126-1) reclassified to (G126-7) in FY25

Note: Effective 07/01/2025 the Internal Auditor Division of the Mayor's Office transferred to the Office of City Council.

Mayor

Program Description:

The Mayor is the Chief Executive of the Consolidated Columbus, Georgia City Government. The Mayor directs the executive branch of government, which consists of the office of the mayor, the office of the city manager, the directors of departments, and departments, boards, commissions and authorities ordained by Council or established by law. The Mayor is the official spokesperson for the consolidated government, presides at all meetings of the City Council, and is the Director of Public Safety. The Mayor shall be aided by a city manager, who, in the performance of his or her duties, shall be responsible to the Mayor. The specific powers and duties of the office of Mayor are more specifically set forth in the Charter, including Sec. 4-201.

Goals, Objectives and Performance Data

Goal:	**To respond in a timely manner to citizen concerns that are brought to the attention of the Mayor's Office.**
Objective:	**To respond to citizen concerns within three to five business days.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Projected
Percentage of concerns responded to within three business days.	**100%**	**100%**	**100%**

Internal Auditor

DEPARTMENT MISSION STATEMENT

To uphold the highest standards of accountability for the Mayor, the City of Columbus and it's employees, through auditing and sound accounting procedures.

Program Description:

Internal Audit provides independent and objective appraisals of departmental procedures and administrative and operational support via special projects for the Mayor, City Council, and departments as requested. Additionally, Internal Audit monitors the Whistleblower Hotline.

Internal Audit reports directly to the Mayor and City Council. Internal Audit provides unbiased reviews, using competency and integrity to certify findings and provide recommendations to identified deficiencies. If the recommendations are enacted, Internal Audit uses quality control measures to monitor the implementation of the new or revised procedures.

Goals, Objectives and Performance Data

Goal:	**To maintain professional certification through the completion of required Continuing Professional Education, each calendar year.**		
Objective:	**Complete at least 40 hours of required and approved training each year.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of hours completed	**80.0**	**0**	**0**

Goal:	**To safeguard the City's assets by evaluating the internal control system and compliance thereof, audit departments and activities on a scheduled and unannounced basis; deter theft and malfeasance by providing an audit presence in City government.**		
Objective:	**Complete at least 6 departmental audits or special projects per year.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of audits completed versus scheduled	**4**	**0**	**0**



Legal

DEPARTMENT MISSION STATEMENT

The City Attorney has the responsibility of responding to requests for advice and in answering lawsuits in such a manner, as to eliminate or minimize legal damages that flow from such difficulties, and to advise the government and its officers how to steer clear of legal problems before decisions are made which might create such problems.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
1201000 City Attorney	$514,970	$538,692	$582,750	$654,579
1202100 Litigation	$2,978,025	$2,355,922	$1,902,002	$1,300,000
DEPARTMENT TOTAL	**$3,492,995**	**$2,894,614**	**$2,484,752**	**$1,954,579**
% CHANGE		**-17.13%**	**-14.16%**	**-21.34%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$494,956	$516,499	$561,661	$620,367
Operations	$2,998,039	$2,378,115	$1,923,092	$1,334,212
OPERATING BUDGET	**$3,492,995**	**$2,894,614**	**$2,484,752**	**$1,954,579**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$3,492,995**	**$2,894,614**	**$2,484,752**	**$1,954,579**
% CHANGE		**-17.13%**	**-14.16%**	**-21.34%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
120-1000 City Attorney	**FT/PT**	**5/0**	**5/0**	**5/0**
City Attorney		1	1	1
Assistant City Attorney*~		1	1	1
Legal Assistant		1	1	1
Senior Paralegal*		0	1	1
Paralegal^*		2	1	1
Total Full Time/Part Time Positions		**5/0**	**5/0**	**5/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) Paralegal (G119) added in FY25

** One (1) Assistant City Attorney (135-25) reclassified to One (1) Assistant City Attorney (135-29) in FY26*

** One (1) Paralegal (G119-23) reclassified to One (1) Senior Paralegal (G121-30) in FY26*

** One (1) Paralegal (G119-14) reclassified to One (1) Paralegal (G119-24) in FY26*

~ One (1) Assistant City Attorney (135) reclassified to One (1) Assistant City Attorney (136) in FY27

City Attorney

Program Description:

The City Attorney is responsible for preparing ordinances and resolutions for Council Action, legislative bills, reviewing contracts, advising and consulting on administrative matters. The department also participates in general legislative programs through activities of city and county organizations. Staff represents the Mayor and departments in local, state and federal courts.

Goals, Objectives and Performance Data

Goal: 	**The goal of the City Attorney's Office is to fulfill the functions of the office as established in the Columbus Charter in an efficient and effective manner.**
Objective:	**To respond to and prepare all responses to legislative issues, litigation demands, opinion requests and administrative matters in a timely and efficient manner.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Claims and lawsuits received	**150**	**150**	**275**
Ordinances & resolutions prepared	**250**	**265**	**280**
Alcohol license applications approved as to form	**125**	**125**	**275**
Contracts approved as to form	**250**	**275**	**400**
Opinion requests & referrals	**325**	**350**	**350**
Review or Responses to open records requests	**300**	**350**	**986**



Chief Administrator

DEPARTMENT MISSION STATEMENT

The City Manager's office is responsible for carrying out the Mayor/Council's policy decisions, for providing vision and leadership to the organization, and for overseeing the day-to-day operations of the Columbus Consolidated Government (CCG). Also, the City Manager's office acts as the custodian to all real and personal property of the government.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
1301000	Administration	$1,115,457	$1,336,350	$993,468	$1,186,761
1302500	Mail Room	$84,339	$98,827	$105,696	$120,848
1302550	Print Shop	$232,100	$883,252	$321,785	$264,559
1302600	Public Information & Relations	$165,545	$169,260	$171,696	$176,551
1302850	Citizen's Service Center	$410,709	$407,268	$431,162	$451,760
1302900	Quality Control	$147,751	$147,874	$42,251	$118,826
1302950	Keep Columbus Beautiful	-	-	103,474.04	$26,950
1303710	State Family Connection	$40,754	$41,849	$37,087	$42,967
DEPARTMENT TOTAL		**$2,196,655**	**$3,084,680**	**$2,206,619**	**$2,389,222**
% CHANGE			**40.43%**	**-28.47%**	**8.28%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$2,013,592	$2,298,788	$1,957,789	$2,249,130.00
Operations	$142,906	$145,637	$189,649	$140,092.00
OPERATING BUDGET	**$2,156,498**	**$2,444,425**	**$2,147,438**	**$2,389,222**
Capital Budget	40,157	$640,255	$59,181	-
DEPARTMENT TOTAL	**$2,196,655**	**$3,084,680**	**$2,206,619**	**$2,389,222**
% CHANGE		**40.43%**	**-28.47%**	**8.28%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
130-1000 Administration	**FT/PT**	**9/0**	**9/0**	**9/0**
Administrative Assistant		2	2	2
Administrative Coordinator		1	1	1
Assistant to the City Manager		1	1	1
Chief of Staff		1	1	1
City Manager		1	1	1
Director of Community Affairs		1	1	1
Deputy City Manager-Operations		1	1	1
Deputy City Manager-Planning		1	1	1
130-2500 Mail Room	**FT/Temp**	**2/0**	**2/0**	**2/0**
Support Clerk (PT)^		0	0	0
Support Clerk (FT)^		1	1	1
Mailroom Supervisor		1	1	1
130-2550 Print Shop	**FT/Temp**	**4/0**	**4/0**	**4/0**
Administrative Assistant - Communications^		1	1	1
Print Shop Supervisor		1	1	1
Print Shop Technician^		0	0	0
Duplicating Service Technician		1	1	1
Graphics Designer		1	1	1
130-2600 Public Info	**FT/Temp**	**2/0**	**2/0**	**2/0**
Communications & Multimedia Specialist		1	1	1
TV Station Manager		1	1	1
130-2850 City Services Ctr	**FT/PT**	**8/0**	**8/0**	**8/0**
Citizen's Service Center Tech^		2	2	2
Citizen's Service Center Tech II		3	3	3
Senior Citizen's Service Center Admin. Tech^		2	2	2
Records Specialist		1	1	1
130-2900 Quality Control Program		**1/0**	**1/0**	**1/0**
Keep Columbus Beautiful Executive Director		1	1	1
130-3710 State Family Connection		**1/0**	**1/0**	**1/0**
Family Connection Director		1	1	1
Total Full Time/Temporary Positions		**26/1**	**27/0**	**27/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) PT Support Clerk (G111) to One (1) FT Support Clerk (G111) in FY25

^ One (1) Print Shop Technician (G115) reclassified to One (1) Administrative Assistant - Communications (G115) (title change only) in FY25

^ One (1) CSC Technician I to One (1) Senior CSC Technician Technician (G115) in FY25

^ Three (3) CSC Technician I (G113) to Three (3) CSC Technician II (G114) in FY25

City Manager Administration

Program Description:

The City Manager is responsible for the direction, supervision, and review of departmental operations. Preparation of the annual operating and capital improvement budget, submission of reports to the Mayor and Council on finance and administrative activities of the Government, fall under the City Managers duties. The City Manager advises and makes recommendations to the Mayor and Council on the present and future financial status of the Government. The City Manager confers with, coordinates, and assists local, state, and federally elected and appointed officials, and acts a general liaison between the Mayor, Council and all other entities.

Goals, Objectives and Performance Data

Goal:	**To clearly and completely articulate recommendations on policy and operations of the CCG to the Mayor and Council, and to effectively and economically implement CCG policy.**
Objective:	**Respond to a minimum of 90% of citizen concerns within 7 days**
Objective:	**Ensure that 95% of Council Agenda reports are complete, accurate, and on time**
Objective:	**Ensure a response to Council on referrals by next Council Meeting**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Average number of days to respond to citizen's concerns	**2 days**	**2 days**	**2 days**
Percentage of Council agenda reports submitted accurate and on time	**99%**	**99%**	**100%**
Average number of days to respond to Council referrals and correspondence	**3 days**	**3 days**	**2 days**

Goal:	**To work closely with local & state delegation, legislative liaisons, the private sector, and other Governmental agencies.**
Objective:	**Continue to have regular meetings with the School Board, Chamber of Commerce, and local delegation to work on legislative agenda issues.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of days turn-around time for House/Senate bills to legislative liaison for action	**2 days**	**2 days**	**2 days**

Mail Room

Program Description:

The Mail Room is responsible for the processing and distribution of all incoming/outgoing mail and informational materials for the CCG.

Goals, Objectives and Performance Data

Goal: 	**To ensure that departments within the City receive accurate and timely pickup and delivery of outgoing and incoming mail.**
Objective:	**Implement needed procedures to make the delivery of mail more efficient and accurate.**
Objective:	**Provide superior customer service to individuals utilizing the mail system.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage for each day the mail is placed in mail boxes by 11:00 am	**99%**	**99%**	**99%**
Completion of a customer service class for all mailroom personnel	**100%**	**100%**	**100%**

Print Shop

Program Description:

Assist all City Departments with their printing needs, which includes designs, typesetting, color copies, color printing, folding, stapling, binding and the overall knowledge of any printing projects.

Goals, Objectives and Performance Data

Goal: 	**Maintain the quality of equipment, services, supplies and overall production provided by the Printing Division.**
Objective:	**Increase production efficiently and maintain quality printing services with minimal cost and delay to customers.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Graphics/Software trainings.	**1**	**1**	**1**
Number of Graphic Software upgrades.	**1**	**1**	**1**
PlateMaker/Film System	**1**	**1**	**1**
Percentage of Online Work orders.	**100%**	**100%**	**100%**
Number of Offset Printing Impressions.	**4,750,000**	**4,750,000**	**4,750,000**
Number of Quick Copies.	**800,000**	**800,000**	**800,000**
Percentage of Plate Filing System.	**100%**	**100%**	**100%**
Percentage of maintenance/repairs.	**100%**	**100%**	**100%**

Public Information & Relations

Program Description:
The Public Information and Relations Office (PIRO) is the designated distributor of information regarding the CCG. Organized as a division of the City Manager's Office, the PIRO is in the position to directly service and correspond with departments, agencies, and authorities of the CCG. The office provides continuity in news releases, broadcast messages, brochures, newsletters, and other printed materials on behalf of the CCG. Conversely, the office responds to citizen inquiries, complaints, and comments by directing the citizen to the appropriate departments.
The Columbus Consolidated Government has joined other jurisdictions in airing public hearings, local legislative sessions, and other public programs on a government access channel (CCGTV).

Goals, Objectives and Performance Data

Goal:	**To continue to improve our on air presence with short and long term goals, which ensure greater use of CCGTV and increase our viewers.**
Objective:	**Improve the efficiency of CCGTV**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of meetings broadcast live and replayed	**275**	**275**	**280**

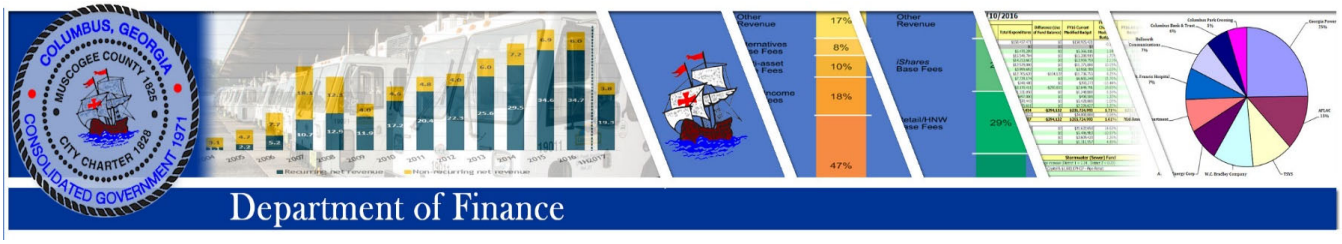
Citizen's Service Center

Program Description:
The Citizens Service Center is responsible for receiving calls from citizens requesting assistance on all non-emergency services within the Columbus Consolidated Government. This division provide the residents of Columbus, Georgia with current and accurate information pertaining to the CCG and coordinate the resolution of these concerns or requests for services by generating service requests and distributing them to the appropriate departments.

Goals, Objectives and Performance Data

Goal:	**To serve citizens in a friendly, professional, and helpful manner and offer complete and accurate information to internal and external customers by telephone, email or in person.**
Objective:	**To reduce citizens' complaints concerning non-responsiveness and excessive transfer of calls.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of calls received	**152,769**	**165,000**	**170,000**
Number of service requests	**47,234**	**50,000**	**55,000**
Number of walk-ins	**286,759**	**300,000**	**310,000**
Number of notary requests	**2,762**	**2,500**	**3,000**
Number of reservations	**1,169**	**1,200**	**15,000**
Number of pool car requests	**62**	**70**	**75**
Number of on-line requests	**2,487**	**2,500**	**3,000**



Finance

DEPARTMENT MISSION STATEMENT

To maintain the CCG's overall financial stability through sound financial planning and management practices. We are committed to the highest standards of accountability, accuracy, timeliness, professionalism and innovation in providing financial services to our internal and external customers.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2001000 Finance Director	$430,334	$406,766	$435,506	$455,736
2002100 Accounting	$632,306	$657,398	$661,703	$820,699
2002200 Revenue	$810,465	$781,968	$795,078	$1,012,365
2002900 Financial Planning	$267,551	$258,559	$277,868	$484,780
2002950 Purchasing	$422,985	$377,513	$441,416	$546,138
2002980 Cash Management	$243,542	$279,940	$269,126	$288,499
DEPARTMENT TOTAL	**$2,807,183**	**$2,762,144**	**$2,880,697**	**$3,608,217**
% CHANGE		**-1.60%**	**4.29%**	**25.26%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$2,424,942	$2,341,673	$2,483,877	$2,995,473
Operations	$382,240	$420,471	$396,819	$612,744
OPERATING BUDGET	**$2,807,183**	**$2,762,144**	**$2,880,697**	**$3,608,217**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$2,807,183**	**$2,762,144**	**$2,880,697**	**$3,608,217**
% CHANGE		**-1.60%**	**4.29%**	**25.26%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
200-1000 Administration	**FT/PT**	**2/0**	**2/0**	**2/0**
Administrative Coordinator		1	1	1
Finance Director		1	1	1
200-2100 Accounting	**FT/PT**	**9/0**	**9/0**	**9/0**
Accounting Manager		1	1	1
Accounts Payable Technician*		2	2	2
Grant Compliance Accountant		1	1	1
Accountant I		1	1	1
Payroll Specialist		2	2	2
Payroll Administrator		1	1	1
Senior Accountant		1	1	1
200-2200 Revenue	**FT/PT**	**15/0**	**15/0**	**15/0**
Auditor^		3	3	3
Collections Supervisor^		0	0	0
Collections Technician*		3	3	3
Licensing and Tax Clerk^*		5	4	4
Licensing and Tax Supervisor		1	1	1
Revenue Analyst^		1	1	1
Revenue Manager		1	1	1
Senior Licensing and Tax Clerk		1	2	2
200-2900 Financial Plan	**FT/PT**	**4/0**	**4/0**	**5/0**
Assistant Finance Director		1	1	1
Financial Planning Manager~		0	0	1
Budget and Management Analyst		3	3	3
200-2950 Purchasing	**FT/PT**	**8/0**	**8/0**	**8/0**
Buyer*~		2	4	4
Purchasing Analyst^		1	1	1
Purchasing Manager		1	1	1
Purchasing Technician~		2	2	2
200-2980 Cash Mngmt	**FT/PT**	**3/0**	**3/0**	**3/0**
Accounting Technician		1	1	1
Financial Analyst		1	1	1
Investment Officer		1	1	1
Total Full Time/Part Time Positions		**41/0**	**41/0**	**42/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) Collections Supervisor (G120) deleted in FY25

^ Three (3) License & Tax Clerk (G115) added in FY25

^ One (1) Revenue Auditor (G121) added in FY25

^ One (1) Revenue Analyst (G123) added in FY25

^ One (1) Purchasing Analyst (G123) added in FY25

** One (1) Accounts Payable Technician I (G115) reclassified to One (1) Accounts Payable Techinican II (G117) in FY26*

** Two (2) Collection Technician I (G115) reclassified to Two (2) Collection Technician II (G117) in FY26*

** One (1) License & Tax Clerk I (G115) reclassified to One (1) Senior License & Tax Clerk (G118) in FY26*

** One (1) License & Tax Clerk II (G117) reclassified to One (1) Senior License & Tax Clerk (G118) in FY26*
** One (1) Buyer I (G118) reclassified to One (1) Buyer II (G120) in FY26*
~ One (1) Financial Planning Manager (G129) added in FY27
~ One (1) Purchasing Technician I (G115) reclassified to One (1) Purchasing Technician II (G117) in FY27
~ One (1) Buyer II (G120) reclassified to One (1) Senior Buyer (G121) in FY27
~ One (1) Collections Technician (G115) reclassified to One (1) Administrative Assistant (G115) in FY27 (Title Change Only)

Finance Director

Program Description:

The Finance Director is responsible for supervising and coordinating the administration of major fiscal services, and providing accurate and current data concerning the expenditures of various operating programs and revenue collected by the CCG. The Finance Department includes the Accounting, Financial Planning, Purchasing, Revenue/Occupation Tax and Cash Management Divisions. The Cash Management Division was separated out from the Revenue Division in FY14.

Accounting

Program Description:

Maintenance of the general ledger and all subsidiary ledgers; process and record all disbursements; verify and record all revenues; process and record capital assets and maintain capital assets inventory; process and record all payroll transactions to include remittance of all withholdings and preparation and disbursement of W2's and 1099R's; accounting for the City's various grants; preparation of basic financial statements and note disclosures, Management Discussion and Analysis and Statistical Section of the Annual Comprehensive Financial Report (ACFR) in compliance with standards established by the Governmental Accounting Standards Board (GASB), the Government Finance Officers Association (GFOA), and the legal requirements of the State of Georgia.

Goals, Objectives and Performance Data

Goal:	**To provide accounting oversight and guidance to departments to ensure that generally accepted accounting principles, legal requirements, policies and procedures are consistently applied to maintain the integrity of the financial records and to fully meet reporting requirements.**
Objective:	**To prepare monthly financial reports for 100% of the City's 53 funds within 10 days after month end.**
Objective:	**To receive an unmodified audit opinion.**
Objective:	**To be awarded the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's ACFR.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of monthly financial reports published for 53 funds	**13**	**13**	**13**
Percent of financial statements completed on time within 10 days	**98%**	**98%**	**98%**
Receive an unmodified audit opinion	**Yes**	**Yes**	**Yes**
Management letter issues to Mayor & Council	**3**	**3**	**3**
Receipt of the Certificate of Achievement	**Yes**	**Yes**	**Yes**

Goal:	**To prepare annual financial reports and schedules which include the Annual Comprehensive Financial Report (ACFR), the Report of Local Government Finances for the Georgia Department of Community Affairs, entity financial statements and statistical tables in order to fairly present the Consolidated Government's financial position and operating results in conformity with GAAP, GASB, GFOA, local, state and federal guidelines. To complete 100% of the above mentioned reports on time and in compliance with established guidelines.**
Objective:	**To prepare and publish ACFR by December 31st**
Objective:	**To complete Report of Local Government Finances by November 20th**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
ACFR Prepared and published by December 31	**100%**	**100%**	**100%**
Report of Local Government Finances completed by November 20	**100%**	**100%**	**100%**

Goal:	**To provide guidance and oversight in accounts payable practices in order to maintain proper accountability, accurate financial reporting, and timely payment to our external customers (vendors).**
Objective:	**To process vendor invoices and GAX documents received from departments within three (3) days of receipt in the Accounting Division to produce timely payments to vendors.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of payments processed	**12,664**	**12,163**	**12,000**

Goal:	**To coordinate an accurate and timely payroll for the City's workforce and retirees, and remittance of all third party deductions and withholdings within stated guidelines and standards.**
Objective:	**To process the City's various payrolls – biweekly and monthly, and payments to third parties for deductions and withholdings. The number of payrolls processed changed in FY18 with the implementation of a biweekly lag payroll for all employees.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of payrolls processed	**52**	**53**	**53**
Number tax deposits processed	**38**	**35**	**36**
Percentage processed within guidelines	**100%**	**100%**	**100%**

Goal:	**To process W2 and 1099R forms for the City's workforce and retirees within established federal guidelines.**
Objective:	**To balance and reconcile W2 and 1099R forms within 2 weeks after the close of the calendar year but not later than January 31st.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of W2 forms processed	**3,776**	**4,113**	**4,050**
Number of 1099R forms processed	**1,936**	**2,421**	**2,450**

Occupation Tax/Collections

Program Description:

The Revenue Division performs two primary functions: Occupational Tax and Collections. Occupational Tax is responsible for issuing licenses pertaining to business, alcoholic beverage, and insurance as well as collection, audits, and enforcement of ordinances relative to various taxes such as gross receipts, alcohol excise taxes, insurance premium and franchise taxes. The collections function pertains to the collection and deposit of all monies received by Columbus Consolidated Government and billing and collection of numerous government services. Treasury functions include the verification, coding, receipting, and daily depositing of all revenues for the various funds collected.

Goals, Objectives and Performance Data

Goal: 	**To improve the collections and cash flow through more effective processes and increase availability of tax information online to better meet the changing needs of taxpayers.**
Objective:	**To expand technology to include the use of the internet web site for information, application, and payment processing. Technology enhancements would provide enhanced customer service and improve efficiencies in the Division.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of forms available on the web site	**25**	**27**	**35**

Goal: 	**To communicate effectively, externally and internally, to reduce misunderstandings, expedite processes, and reduce the margin of error.**
Objective:	**To improve the quality of the licensing and tax billing functions and processes by increasing and prioritizing efforts to locate unlicensed businesses.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Reduce the licensing delinquency report.	**4%**	**11%**	**8%**

Financial Planning

Program Description:

The primary function of this division is to coordinate the preparation of the Columbus Consolidated Government's annual operating and capital budgets. The budget season begins in January with preparation, distribution and instructions of the budgets forms and guidance from the City Manager. The staff assists with budget request reviews and final preparation of the recommended budget for submission to Council prior to May 1. During the Council review, the staff provides technical, analytical and research support. Following Council adoption by July 1, the staff integrates the Council adjustments and prepares the budget document for production and submission to Government Finance Officers Association (GFOA) for evaluation. In addition, throughout the year Financial Planning provides analysis, guidance, and support to all areas of CCG management to help departments remain within budget, improve fiscal efficiency, and manage expenditures relative to budget.

Goals, Objectives and Performance Data

Goal:	**To obtain GFOA Distinguished Budget award with no areas cited for improvement.**		
Objective:	**A rating of proficient in policy, communications, operations and financial as cited by GFOA.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Rating of 100% Proficiency	**100%**	**100%**	**100%**

Goal:	**To develop and improve the quality of financial reports available to management and staff, including Annual Budget Book, internal reports, and special projects as requested.**		
Objective:	**Development and analysis of financial reports.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Development of Recommended Budget	**YES**	**YES**	**YES**
Quarterly reports within 15 days of end of the quarter	**100%**	**100%**	**100%**
Goal:	**To facilitate communications with departments to streamline the financial processes.**		
Objective:	**To improve communications and the delivery of services to the departments.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Bi-annual Departmental visits (all Departments)	**75%**	**75%**	**90%**
Cross training analysts on major procedures and directives	**75%**	**90%**	**95%**
Percentage of inquiries responded to within 48 hours	**90%**	**93%**	**100%**

Purchasing

Program Description:

The Purchasing Division is responsible for securing all supplies, tools, equipment, and services for the Columbus Consolidated Government operations consistent with the procurement ordinance. In addition, the division is responsible for the protection, preservation, proper storage and disposal of surplus materials and equipment. The division acts as a liaison between the vendor and the City's various departments.

Goals, Objectives and Performance Data

Goal:	**To encourage the use of annual contracts, wherever possible, to save departments' time and effort when purchasing regularly required goods and services.**
Objective:	**Develop more annual contracts for regularly required goods and services with the assistance of the participating departemnts.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
New Annual Contracts Completed	**10**	**5**	**10**

Goal:	**To enhance end-user efficiency when using the Finance System and reinforce the City's Procurement Rules and Regulations when pursuing purchases.**
Objective:	**Provide more Finance System (Procurement) training opportunities for end-users by having regulary scheduled classes on a bi-monthly basis.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of financial system training sessions	**6**	**6**	**6**

Goal:	**To encourage use of the Purchasing Card in all departments in order to reduce time obtaining purchases under $5,000.**
Objective:	**Reduce the number of purchase orders and checks generated for small purchases and for travel purposes.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of cardholders	**330**	**348**	**380**

Cash Management

Program Description:

The Cash Management Division is responsible for all operating and investment cash accounts owned by the city as well as certain cash receiving transactions.

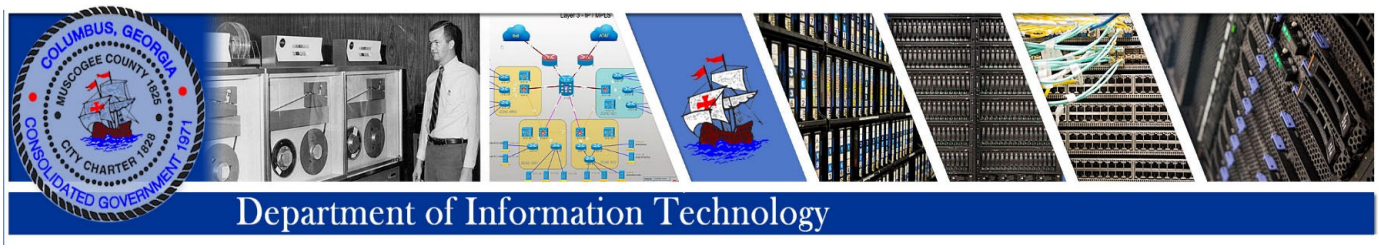
Goals, Objectives and Performance Data

Goal:	**To ensure there is sufficient cash to meet city needs on a daily basis.**		
Objective:	**Cash is sufficient to meet payroll and accounts payable needs.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of cash sufficiency	**100%**	**100%**	**100%**

Goal:	**Optimize city investment earnings by appropriate management and investment of cash on hand and in operating, investment and pension fund accounts.**		
Objective:	**Yield on investments exceeds appropriate benchmarks.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Yield exceeds benchmarks	**Yes**	**Yes**	**Yes**

Goal:	**Release ACH/wire transfer payments on a timely basis.**		
Objective:	**Ensure ACH/wire transfer payment processing is efficient.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage released on time	**100%**	**100%**	**100%**

Goal:	**To improve the rate of return on investments.**		
Objective:	**To continually evaluate money managers and investment third parties.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Increased rates of return.	**3%**	**2%**	**5%**



Information Technology

DEPARTMENT MISSION STATEMENT

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2101000	Administration	$6,870,848	$7,503,150	$7,911,487	$10,903,514
2102000	Radio Communications	-	885,051.00	$365,352	$812,843
DEPARTMENT TOTAL		**$6,870,848**	**$8,388,201**	**$8,276,839**	**$11,716,357**
% CHANGE			**22.08%**	**-1.33%**	**41.56%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$2,049,436	$2,295,603	$2,526,150	$2,967,211
Operations	$4,592,170	$5,841,339	$5,645,784	$8,700,146
OPERATING BUDGET	**$6,641,606**	**$8,136,942**	**$8,171,934**	**$11,667,357**
Capital Budget	$229,242	$251,259	$104,904	49,000.00
DEPARTMENT TOTAL	**$6,870,848**	**$8,388,201**	**$8,276,839**	**$11,716,357**
% CHANGE		**22.08%**	**-1.33%**	**41.56%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
210-1000 Administration	**FT/PT**	**32/0**	**32/0**	**36/0**
Administrative Assistant (FT)^		1	1	1
Administrative Assistant (PT)^		0	0	0
Application Developer^~		6	6	0
Application Development & Support Manager		1	1	1
Assistant Information Technology Director		2	2	2
AV Specialist~		0	0	1
Cyber Security Engineer~		0	0	1
Field Technician^		1	1	1
GIS Coordinator^		1	1	1
GIS Division Manager		1	1	1
GIS Analyst		1	1	1
IT Director		1	1	1
Information Security Manager		1	1	1
Junior Network Engineer^		1	1	1
Network Engineer		3	3	3
Network Manager		1	1	1
Office Manager		1	1	1
PC Services Supervisor		2	2	2
Personal Computer Technician		3	3	3
Programming and Development Coordinator		2	2	2
Software Development Analyst~		0	0	2
Systems and Enterprise Applications Coord		1	1	1
Systems and Enterprise Applications Analyst~		0	0	6
Technical Operations Manager		1	1	1
Web Development Manager		1	1	1
210-2000 Radio Communications	**FT/PT**	**1/0**	**1/0**	**1/0**
Radio System Supervisor*		1	1	1
Total Full Time/Part Time Positions		**33/0**	**33/0**	**33/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) Administrative Assistant - PT (G115) reclassified to Administrative Assistant - FT (G115) in FY25

^ One (1) GIS Coordinator (G126) added in FY25

^ One (1) Junior Network Engineer (G124) added in FY25

^ One (1) Application Developer added in FY25 (eff. Jan. 1, 2025)

^ One (1) Radio System Supervisor (G122) added in FY25

^ One (1) Field Technician (G115) added in FY25

** One (1) Radio System Supervisor (G122) reclassified to Radio System Supervisor (G124) in FY26*

~ Two (2) Systems Analyst Enterprise Applications (G126) added in FY27

~ One (1) Cybersecurity Engineer (G126) added in FY27

~ One (1) AV Specialist (G116) added in FY27

~ Four (4) Application Devloper (G124) reclassified to Four (4) Systems Analyst Enterprise Applications (G126) in FY27

~ Two (2) Application Devloper (G124) reclassified to Two (2) Sofware Development Analyst (G126) in FY27

Administration

Program Description:

The Department of Information Technology provides a full range of management information and processing services for the Consolidated Government. This includes long range planning and implementations of new information systems that best meet the requirement of user departments.
The Data Processing Division is organized in two sections: Systems/Programming and Operations. Systems/Programming provides system analysis, application programming, and operating system maintenance. Operations include: control services, personal computer support and maintenance of local area networks.

Goals, Objectives and Performance Data

Goal:	**To migrate all remote sites to city owned fiber or establish on network connectivity through third party vendors.**		
Objective:	**Provide cost effective, stable, robust, WAN connectivity between the DATA Center and other CCG departments and agencies throughout the city.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percent of remote sites directly on network	**99%**	**99%**	**100%**

Goal:	**Migrate 1,100 users off of a virtual desktop environment.**		
Objective:	**To reduce the number of work orders and resolution time for problems, and increase user production.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of users with virtual desktops	**230**	**95**	**250**

Goal:	**Maintain or improve current level of service while implementing new Court/Public Safety system.**		
Objective:	**To have new Court/Public Safety system implemented within the project plan time period while continuing to support the existing obsolete systems.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percent of completion	**95%**	**95%**	**100%**

Goal:	**Develop, Modify or Purchase new work order system.**		
Objective:	**To improve change management, project management, work order efficiency, and provide a system of record for official requests.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percent of completion	**80%**	**85%**	**100%**

Capital Outlay - $49,0900
210-1000 - Administration
- One (1) Ford Explorer (New) - $49,000



Human Resources

DEPARTMENT MISSION STATEMENT

Serving all citizens of our community in a legally, morally, and ethically appropriate manner. The Human Resources Department strives to improve employment opportunities, advancement opportunities, employee relations and employee performance through better communications, cultivation of a diverse workforce and through the development and implementation of proactive policies, procedures, programs and training.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2201000 Administration	$1,179,795	$1,315,365	$1,381,259	$1,485,695
2202100 Employee Benefits	$983,372	$1,127,985	$1,111,133	$1,143,041
DEPARTMENT TOTAL	**$2,163,167**	**$2,443,350**	**$2,492,392**	**$2,628,736**
% CHANGE		**12.95%**	**2.01%**	**5.47%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$1,878,941	$2,131,228	$2,211,498	$2,292,558
Operations	$284,226	$299,673	$280,894	$336,178
OPERATING BUDGET	**$2,163,167**	**$2,430,901**	**$2,492,392**	**$2,628,736**
Capital Budget	-	12,449.00	-	-
DEPARTMENT TOTAL	**$2,163,167**	**$2,443,350**	**$2,492,392**	**$2,628,736**
% CHANGE		**12.95%**	**2.01%**	**5.47%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
220-1000 Human Resources FT/PT	**18/0**	**18/0**	**19/0**
Administrative Assistant~	1	1	2
Assistant Human Resources Director	1	1	1
Human Resources Analyst	2	2	2
Human Resources Director	1	1	1
Human Resources Research Specialist^	1	1	1
Human Resources Specialist	5	5	5
Human Resources Technician I~	2	2	2
Human Resources Technician II	3	3	3
Training & Development Manager^	1	1	1
Training Coordinator^	1	1	1
Total Full Time/Part Time Positions	**18/0**	**18/0**	**19/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) Human Resource Research Specialist (G122) added in FY25

^ One (1) Training Coordinator (G118) added in FY25

^ One (1) Training Development Coordinator (G123-4) reclassified to One (1) Training and 'Development Manager (G124) in FY25

~ One (1) Administrative Assistant (G115) added in FY27

~ One (1) Human Resources Technician (G117) reclassified to One (1) Human Resource Technician (G119) in FY27

Administration

Program Description:

The Administration Division within the Department of Human Resources provides services to recruit, develop, and retain highly professional employees and quality customer service to the citizens of Columbus.

Goals, Objectives and Performance Data

Goal:	**To process personnel actions in a timely manner.**		
Objective:	**To maintain personnel action processing time in 3 days or less.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Average days required to process personnel	**3.00**	**3.00**	**3.00**

Goal:	**To process and file personnel actions and documents accurately at a percentage of 2% or less.**		
Objective:	**To conduct statistically valid random sampling on a monthly basis, for data entry and filing accuracy, for performance measurements and improvements.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Average monthly data entry error rate, expressed	**2.0%**	**2.0%**	**2.0%**

Goal:	**To have online employee training to cultivate growth, promote excellence, and improve retention. Eliminate the administrative burden of managing multiple employee training programs by providing a centralized online platform.**		
Objective:	**Complete implementation of the Learn Module.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of employees that use Learn to	**33.0%**	**43.0%**	**53.0%**

Employee Benefits

Program Description:

The Employee Benefits Division within the Department of Human Resources manages employee benefits. Some examples of employee Benefits: the COBRA & FLEX programs, deferred income, unemployment insurance, savings programs, thrift programs, employees' assistance and other programs.



Community Development

DEPARTMENT MISSION STATEMENT

The mission of the Inspections and Codes Department is to ensure a safe and environmentally sound community to all of the residents and those who visit here by supporting all programs of the Columbus Consolidated Government that raise public awareness and to provide for the safety of life, health, and general welfare of the public through the enforcement of the International Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, the Zoning Ordinance, the Flood Plain Ordinance, and the Georgia Safety Fire Regulations. All of these codes are nationally recognized construction codes.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2402200 Inspections & Codes	$1,355,529	$1,518,328	$1,496,587	$1,497,648
2402400 Special Enforcement	$957,325	$1,518,662	$1,433,453	$1,979,094
DEPARTMENT TOTAL	**$2,312,854**	**$3,036,990**	**$2,930,040**	**$3,476,742**
% CHANGE		**31.31%**	**-3.52%**	**18.66%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$1,830,986	$1,880,030	$2,003,891	$2,167,281
Operations	$478,605	$958,693	$926,149	$1,176,461
OPERATING BUDGET	**$2,309,591**	**$2,838,723**	**$2,930,040**	**$3,343,742**
Capital Budget	$3,263	$198,267	$0	133,000
DEPARTMENT TOTAL	**$2,312,854**	**$3,036,990**	**$2,930,040**	**$3,476,742**
% CHANGE		**31.31%**	**-3.52%**	**18.66%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
240-2200 Inspection & Codes FT/PT	**22/0**	**22/0**	**19/0**
Assistant Building Inspection & Codes Director	1	1	1
Building Inspector I, II, III^~	2	2	0
Building Inspection and Codes Director	1	1	1
Chief Inspector^~	1	1	1
Electrical Inspector I, II, III^~	3	3	0
GIS Technician	1	1	1
Inspection Services Technician~	1	1	0
Inspector I, II, III	0	0	8
License & Sign Inspector^~	2	2	0
Office Manager	1	1	1
Permit Technician	3	3	3
Plans Examiner	1	1	1
Plans Examiner II	1	1	1
Plumbing Mechanical Inspector I, II, III~	3	3	0
Senior Building Inspector^~	1	1	0
Systems Analyst	0	0	1
240-2400 Special Enforcement FT/PT	**10/0**	**10/0**	**13/0**
Code Enforcement Manager II^*	1	1	1
Code Enforcement Officer I, II, or III	3	3	3
Code Enforcement Officer Supervisor	0	0	2
Inspection Services Technician	0	0	1
License & Sign Inspector^	0	0	2
Special Enforcement Officer	5	5	3
Special Enforcement Officer II	1	1	1
Total Full Time/Part Time Positions	**32/0**	**32/0**	**32/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) Building Inspector (G121) reclassified to One (1) Senior Building Inspector (G122) in FY25

^ One (1) Code Enforcement Manager I (G126) to One (1) Code Enforcement Manager II in FY25

^ One (1) Chief Inspector (G127) reclassified to One (1) Chief Inspector (G128) in FY25

^ Two (2) Sign & License Inspetor (G116) added in FY25

** Two (2) Code Enforcement Officer II (G121) reclassified to Code Enforcement Officer Supervisor (G122) in FY26*

~ One (1) Assistant Director (G131-13) reclassified to One (1) Assistant Director (G131-19) in FY27

~ One (1) Building Inspector III (G122-10) reclassified to One (1) Chief Inspector (G123-11) in FY27

~ One (1) Chief Inspector III (G128) reclassified to One (1) System Analyst (G126) in FY27

~ Three (3) Electrical Inspector I, II, III (G120, G121, G122) reclassified to Three (3) Inspector I, II, III (G120, G121, G122) in FY27 (Title Change Only)

~ Three (3) Plumbing Mechanical Inspector I, II, III (G120, G121, G122) reclassified to Three (3) Inspector I, II, III (G120, G121, G122) in FY27 (Title Change Only)

~ Three (3) Building Inspector I, II, III (G120, G121, G122) reclassified to Three (3) Inspector I, II, III (G120, G121, G122) in FY27 (Title Change Only)

Inspections & Codes

Program Description:

The Department is responsible for the enforcement of the latest editions of the Georgia State International Codes Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, adopted by the State of Georgia as the State Construction Codes. Furthermore, the Department enforces the Local Zoning Ordinance, the Flood Plan Ordinance, Soil Erosion and Sedimentation Control and the Georgia Safety Fire Regulations.

Goals, Objectives and Performance Data

Goal: 	**To provide an effective inspection service to ensure the safety of life, health, and general welfare of the public through Code Enforcement.**
Objective:	**Continue the systematic program to remove all derelict structures and to rehabilitate substandard housing.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Property Maintenance-Community Development			
Property Maintenance Inspections	**4,717**	**5,200**	**5,500**
Demolition Notices	**65**	**70**	**70**
City Authorized Demolitions	**12**	**28**	**30**

Objective:	**Assist the Board of Zoning Appeals technically and process appeals under the Zoning Ordinance to BZA.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Board of Zoning Appeal Cases	**45**	**40**	**45**

Objective:	**Continue the systematic program making inspections to enforce all construction codes, zoning regulations, and related conditions.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Inspections	**13,283**	**13,300**	**13,500**
Permits issued	**6,432**	**6,500**	**6,700**
Plans checked	**1,802**	**1,850**	**1900**
Revenue collections	**$2,015,235**	**$2,200,000**	**$1,665,000**
Construction valuations	**$350,125,160**	**$320,000**	**$315,000,000**

Special Enforcement

Program Description:

The Special Enforcement division is responsible for all environmental law enforcement such as, but is not limited to the enforcement of the solid waste ordinance, business licenses, alcohol licensing, gross receipt taxes, mobile home taxes, scrap tire management, illegal dumping, weed violations, junk vehicles, fencing violations and other environmental violations.

Capital Outlay - $133,000
240-2200 Inspections & Codes - $43,000
- One (1) Ford Explorer (replacement) - $43,000

240-2400 Inspections & Codes - $90,000
- Three (3) Ford Maverick (replacement) - $90,000



Planning

DEPARTMENT MISSION STATEMENT

The mission of the Planning Department is to provide continuous, comprehensive, and coordinated planning efforts, through a proactive public participation process. This will provide for local and regional growth, while fostering sustainable development sensitive to community and natural resources.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2421000 Planning	$293,265	$359,370	$379,911	$782,502
DEPARTMENT TOTAL	**$293,265**	**$359,370**	**$379,911**	**$782,502**
% CHANGE		**22.54%**	**5.72%**	**105.97%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$323,591	$328,841	$359,118	$370,237
Operations	$35,779	$43,432	$20,792	$412,265
OPERATING BUDGET	**$359,370**	**$372,273**	**$379,911**	**$782,502**
Capital Budget	-	24,867.00	-	-
DEPARTMENT TOTAL	**$359,370**	**$397,140**	**$379,911**	**$782,502**
% CHANGE		**10.51%**	**-4.34%**	**105.97%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
242-1000 Planning	**FT/PT**	**4/0**	**5/0**	**5/0**
Assistant Planning Director		1	1	1
Planner~		2	2	2
Principal Planner		1	1	1
Project Analyst*		0	1	1
Total Full Time/Part Time Positions		**4/0**	**5/0**	**5/0**
^ FY25 Position Change	**** FY26 Position Change***			***~ FY27 Position Change***

** One (1) Project Analyst (G23) added in FY26 (position split 50/50 in Fund 0101 & 0203)*

~ One (1) Planner (G121-6) reclassified to One (1) Senior Planner (G122-8) in FY27 (Career Ladder Advancement)

Planning

Program Description:

To lead in creative and sustainable solutions for land use development through comprehensive surveys and studies of existing and future conditions, and through the preparation of plans for the sound management of physical, social and economic growth in the community.

Goal:	**Implement and manage a long range planning process through comprehensive and special area plans to build a sound strategic framework for Columbus' growth and stability.**
Objective:	**To execute and sustain the city's comprehensive plan for development in the community.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Projected
Unified Development Ordinance	1	1	1
Comprehensive Plan	1	1	1
Neighborhood Revitalization Plans	2	3	3
BRAC/Sequestration	1	1	1
Overlay Districts	1	1	1
Design Guidelines	1	1	1
Special Studies	11	11	11

Goal:	**Ensure an accessible development review process that is fair, efficient, timely and supportive of adopted city goals.**
Objective:	**To develop and maintain a master plan for development in the community.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Projected
Review Zoning Cases	27	29	35
Review Subdivision Plats	85	83	100
Review Special Exception Use Cases	5	4	5

Goal:	**To promote and enhance historical properties and sites throughout the community.**
Objective:	**To provide technical support and guidance on historic related matters.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Projected
Review Board Historic & Architectural Cases	49	31	55
Review Uptown Façade Board Cases	40	24	44



Community Reinvestment

DEPARTMENT MISSION STATEMENT

The mission of the Real Estate Division is to provide a comprehensive real estate management and services in a professional and cost effective manner for the benefit of the citizens of the City of Columbus. The Real Estate Division oversees the acquisition, disposition and management of the land holdings of the Columbus Consolidated Government.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2452400 Real Estate	$189,838	$264,543	$272,237	$262,867
DEPARTMENT TOTAL	**$189,838**	**$264,543**	**$272,237**	**$262,867**
% CHANGE		**39.35%**	**2.91%**	**-3.44%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$78,970	$67,099	$108,401	$136,679
Operations	$110,868	$197,444	$163,836	$126,188
OPERATING BUDGET	**$189,838**	**$264,543**	**$272,237**	**$262,867**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$189,838**	**$264,543**	**$272,237**	**$262,867**
% CHANGE		**39.35%**	**2.91%**	**-3.44%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
245-2400 Real Estate	**FT/PT**	**1/0**	**1/0**	**1/0**
Program Manager		1	1	1
TOTAL		**1/0**	**1/0**	**1/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

Real Estate

Program Description:

Manage, market and dispose of property. Assist other government and non-governmental entities and citizens with real estate activities.

Goal:	**To provide quality, professional real estate services pertaining to City and CDBG owned property and on property of potential interest to the City.**		
Objective:	**To manage, market, acquire and dispose of property for the City.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Acquisitions or dispositions for CDBG	**6**	**2**	**1**
Acquisitions or dispositions for the City	**3**	**3**	**7**

Goal:	**To manage, market, acquire, dispose and lease properties, and to assist other government and non-government entities and citizens with real estate activities.**		
Objective:	**To provide real estate management and land banking services.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of properties disposed, acquired and leased	**10**	**6**	**15**



Engineering

DEPARTMENT MISSION STATEMENT

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our Natural Resources through the oversight of Storm Water and drainage structure, and to provide the effective and efficient delivery of Traffic Engineering services throughout the City.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2502100 Traffic Engineering	$1,774,836	$1,768,560	$1,157,572	$1,770,588
2503110 Radio Communications	$643,899	$67,316	$0	-
DEPARTMENT TOTAL	**$2,418,735**	**$1,835,876**	**$1,157,572**	**$1,770,588**
% CHANGE		**-24.10%**	**-36.95%**	**52.96%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$915,075	$715,529	$730,847	$1,058,952
Operations	$1,141,391	$761,438	$426,725	$615,383
OPERATING BUDGET	**$2,056,466**	**$1,476,967**	**$1,157,572**	**$1,674,335**
Capital Budget	$362,269	$358,909	$0	96,253.00
DEPARTMENT TOTAL	**$2,418,735**	**$1,835,876**	**$1,157,572**	**$1,770,588**
% CHANGE		**-24.10%**	**-36.95%**	**52.96%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
250-2100 Traffic Engineering	**FT/PT**	**18/0**	**18/0**	**18/0**
Administrative Support Specialist II		1	1	1
Assistant Engineering Director		1	1	1
Traffic Analyst		1	1	1
Traffic Control Technician		4	4	1
Traffic Engineer		1	1	1
Traffic Engineer Technician		1	1	1
Traffic Operations Supervisor~		1	1	1
Traffic Operations Manager~		0	0	1
Traffic Sign & Marking Technician~		0	0	4
Traffic Signal Construction Specialist		2	2	0
Traffic Signal Junior Technician~		0	0	3
Traffic Signal Supervisor~		1	1	2
Traffic Signal Technician I~		1	1	1
Traffic Signal Technician II~		3	3	0
Senior Traffic Operations Technician~		1	1	0
Total Full Time/Part Time Positions		**18/0**	**18/0**	**18/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

~ One (1) Traffic Operations Technician (G123-3) reclassified to One (1) Traffic Signal Supervisor (G122-2) in FY27

~ One (1) Traffic Operations Supervisor reclassified to One (1) Traffic Operations Manager (G124-7) in FY27

~ Three (3) Traffic Control Technician (G113) reclassified to Three (3) Traffic Sign & Marking Technician (G116) in FY27

~ One (1) Traffic Signal Construction Specialist (G115-6) reclassified to One (1) Traffic Sign & Marking Technician (G116-5) in FY27

~ Two (2) Traffic Signal Technician (G115) reclassified to Two (2) Traffic Signal Jr. Technician (G118) in FY27

~ One (1) Traffic Signal Technician II (G117) reclassified to One (1) Traffic Signal Technician (G120) in FY27

~ One (1) Traffic Signal Construction Specialist (G115) deleted in FY27

Traffic Engineering

Program Description:

Install, operate and maintain (1) traffic signals, (2) traffic control signs, (3) pavement markings, (4) radio communication and (5) administer street lighting along public roadways.

Goals, Objectives and Performance Data

Goal:	**Install, operate and maintain traffic signals to safely and efficiently move people and goods through street intersections.**
Objective:	**Establish preventative maintenance schedule for each of the 273 traffic signals in order to reduce services calls during normal working hours and after hour emergencies.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Preventative maintenance of signalized	**275**	**272**	**270**

Goal:	**Install, replace, repair and relocate traffic signs as necessary to provide proper traffic and speed control on all streets and intersections, alert drivers of potential hazards, provide directional and street identification information to drivers, cyclists and pedestrians.**
Objective:	**Inspect and replace damaged and deteriorated signs.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Upgrade traffic signs to meet new retro-reflective	**1,000**	**750**	**750**

Goal:	**Maintain pavement markings (centerline, lane lines, and edge lines) and legends on all local streets to provide adequate daytime and nighttime visibility for motorists, cyclists, and pedestrians.**
Objective:	**Re-stripe and re-mark all in-place striping and marking that has faded or been disturbed. Re-stripe and re-mark all streets that have been resurfaced. Add pavement striping and marking on streets and at intersections as necessary to improve safety. Add bicycle lanes/markings as necessary to comply with the City's Complete Streets objectives.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Inventory miles of striping.	**39**	**40**	**40**

Goal:	**Ensure all street lighting is maintained by local utility companies with limited malfunctions. Add new lighting to existing streets/intersections to reduce dark areas. Approve/inspect lighting designs for all new streets.**
Objective:	**Monitor street light repairs to keep the annual malfunction rate at 3.0% or less.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Malfunction Rate	**3.3%**	**3.0%**	**2.5%**

Capital Outlay - $96,253

250-2100 Traffic Engineering - $96,253

- On (1) Asphalt Grinder - $9,000
- One (1) Cameras Exterior Main Building- $31,560
- One (1) Cameras Exterior Storage Building- $30,432
- One (1) Cameras Interior Main Building- $8,987
- One (1) Video Intercom and access control to front - $16,274



Public Works

DEPARTMENT MISSION STATEMENT

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2601000	Administration	$394,335	$409,143	$389,967	$457,269
2602300	Fleet Management	$2,449,070	$2,581,741	$3,003,749	$2,810,898
2602400	Animal Control	$1,336,882	$2,419,499	$3,292,753	$3,312,536
2602600	Cemeteries	$387,328	$396,699	$463,722	$712,898
2602700	Facilities Maintenance	$4,820,312	$5,478,784	$55,100	-
2603710	Other Maintenance & Repairs	$4,603,406	$5,404,729	$0	-
DEPARTMENT TOTAL		**$13,991,333**	**$16,690,595**	**$7,205,291**	**$7,293,601**
% CHANGE			**19.29%**	**-56.83%**	**1.23%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$5,286,211	$5,567,866	$3,061,289	$3,297,988.00
Operations	$8,391,212	$10,871,100	$3,794,080	$3,657,263.00
OPERATING BUDGET	**$13,677,423**	**$16,438,966**	**$6,855,370**	**$6,955,251**
Capital Budget	$313,910	$251,629	$349,922	$338,350.00
DEPARTMENT TOTAL	**$13,991,333**	**$16,690,595**	**$7,205,291**	**$7,293,601**
% CHANGE		**19.29%**	**-56.83%**	**1.23%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
260-1000 Administration	**FT/PT**	**4/0**	**4/0**	**5/0**
Administrative Supervisor		1	1	1
Public Works Coordinator		1	1	1
Public Works Director		1	1	1
Safety Coordinator		1	1	1
Finance Manager		0	0	1
260-2300 Fleet Management	**FT/Inmate Labor**	**39/Varies**	**39/Varies**	**39/Varies**
Administrative Technician		1	1	1
Assistant Director/Fleet Maintenance Manager		1	1	1
Automotive & Tire Shop Supervisor		1	1	1
Body Shop Supervisor		1	1	1
Car Shop Supervisor		1	1	1
Contract Warranty Specialist		1	1	1
Financial Operations Administrator		1	1	1
Fleet Maintenance Buyer		1	1	1
Fleet Maintenance Technician I		3	3	3
Fleet Maintenance Technician II^		12	12	10
Fleet Maintenance Technician III		7	7	7
Senior Fleet Maintenance Technician		6	6	6
Fleet Service Advisor~		0	0	2
Heavy Equipment Shop Supervisor		1	1	1
Inmate Labor		Varies	Varies	Varies
Inventory Control Technician		1	1	1
Small Engine Shop Supervisor		1	1	1
260-2400 Animal Control	**FT/PT**	**25/0**	**0/0**	**0/0**
Animal Control Manager*		1	0	0
Administrative Coordinator*		1	0	0
Animal Control Officer I*		11	0	0
Animal Control Officer II*		3	0	0
Animal Control Volunteer Coordinator - FT*		1	0	0
Animal Control Veterinarian*		1	0	0
Animal Resource Center Supervisor*		1	0	0
Communications Officer*		3	0	0
Cruelty Investigator*		1	0	0
Maintenance Worker I*		1	0	0
Special Enforcement Supervisor*		1	0	0
260-2600 Cemeteries	**FT/PT**	**5/0**	**5/0**	**5/0**
Cemeteries Manager		1	1	1
Correctional Detail Officer-Cemetery		1	1	1
Equipment Operator III		1	1	1
Maintenance Worker I^		1	1	1
Public Services Crew Leader		1	1	1

Positions by Division *(continued)*				
		FY25 Actual	FY26 Actual	FY27 Adopted
260-2700 Facilities Maint.	**FT/Inmates**	**45/Varies**	**0/Varies**	**0/Varies**
Administrative Technician*		1	0	0
Asst. Facilities Maintenance Div. Manager*		1	0	0
Carpenter I*		3	0	0
Carpenter II*		1	0	0
Correctional Detail Officer - Facilities*		1	0	0
Correctional Detail Officer Supervisor*		1	0	0
Custodial Operations Assistant*		1	0	0
Custodial Services Supervisor*		2	0	0
Electrician I*		4	0	0
Electrician II*		3	0	0
Finance Manager*		1	0	0
Facilities Maintenance Manager*		1	0	0
Facilities Maintenance Supervisor - Carpentry*		1	0	0
Facilities Maintenance Supervisor - County Jail*		1	0	0
Facilities Maintenance Supervisor - Electrical*		1	0	0
Facilities Maintenance Supervisor - Govt Ctr*		1	0	0
Facilities Maintenance Supervisor - HVAC*		1	0	0
Facilities Maintenance Supervisor - Plumbing*		1	0	0
Facilities Maintenance Worker I*		3	0	0
Fleet Maintenance Technician II*		3	0	0
HVAC Technician I*		4	0	0
HVAC Technician II*		3	0	0
Plumber I*		4	0	0
Plumber II*		2	0	0
Total Full Time Positions/Inmates		**118/Varies**	**48/Varies**	**49/Varies**
^ FY25 Position Change		**** FY26 Position Change***		***~ FY27 Position Change***

^ Three (3) Animal Control Officers (G116), added in FY25
^ One (1) Veterinarian (G1130) added in FY25
^ One (1) Cruelty Investigator (G117) added in FY25
^ One (1) Maintenance Worker I - Animal Control (G114) added in FY25
^ One (1) Maintenance Worker I - Cemeteries (G114) added in FY25
^ Two (2) Plumber I (G119) added in FY25
^ Two (2) HVAC Technician I (G119) added in FY25
^ Three (3) Fleet Maintenance Technician II (G118) added in FY25
^ Two (2) Electrician I (G119) added in FY25
^ One (1) Carpenter I (G119) added in FY25
^ One (1) Facilities Maintenance Supervisor (G122) to One (1) Finance Manager (G122) in FY25
** One (1) Animal Control Manager deleted in FY26*
** One (1) Administrative Coordinator deleted in FY26*
** Fourteen (14) Animal Control Officer I, II deleted in FY26*
** One (1) Animal Control Volunteer Coordinator-FT deleted in FY26*
** One (1) Animal Control Veterinarian deleted in FY26*
** One (1) Animal Resource Center Supervisor deleted in FY26*

** Three (3) Communications Officer deleted in FY26*

** One (1) Cruelty Investigator deleted in FY26*

** One (1) Maintenance Worker I deleted in FY26*

** One (1) Special Enforcement Supervisor deleted in FY26*

~ Two (2) Fleet Maintenance Technicain II (G118) to (2) Fleet Service Advisor (G118) in FY27

Note: Effective 07/01/2025 the Facilitie Maintenance Division of Public Works established as a separate Department within the City Government.

Administration

Program Description:
The Administration Division oversees the responsibility of the Fleet Management, Special Enforcement, Cemetery and Facilities Maintenance Divisions. Additionally, the division has jurisdiction over sewer construction and repairs, street improvements, right-of-way, community service, landscape and forestry, waste management, maintaining city owned properties and other public services.

Goals, Objectives and Performance Data

Goal: 	**To provide ever-increasing value to the citizens of Columbus for all services provided through continuous improvement activities and value-engineered processes.**
Objective:	**Improve Q-Alert Services Request response times each year through key process indicators (KPI) data collection, root-cause analysis and continuous process improvements.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Q-Alert Service Request time open reduction percent reduction (non-seasonal requests excluded)	**2.50%**	**1.25%**	**1.50%**

Fleet Management

Program Description:
To maintain a high percentage of operational fleet vehicles and equipment. Ensure preventative maintenance schedules for Fleet vehicles and equipment are closely adhered to.

Goals, Objectives and Performance Data

Goal: 	**Establish parameters for accomplishing routine maintenance.**
Objective:	**Perform all routine preventive maintenance on fleet vehicles and equipment within 200 miles, 20 hours, or 10 days of scheduled service.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of vehicles and equipment that meet scheduled maintenance criteria.	**86%**	**91%**	**95%**

Cemeteries

Program Description:

To provide burial/grounds maintenance service for the citizens of the tri-state area and funeral homes. This includes, but is not limited to, grounds maintenance/repairs, genealogy research, preparation of gravesites, and surrounding areas for funeral, as well as large scale social functions. Also, repair of roads, and abandoned lots, and other special projects as assigned by management.

Goals, Objectives and Performance Data

Goal:	**Have all lots in Riverdale, Porterdale, East Porterdale and Linwood in the GIS database.**		
Objective:	**To improve the condition of the roads in all four City owned cemeteries. This will allow all visitors to have a hazard free passage.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
List and track number of Riverdale lots put back in database.	**90**	**95**	**100**

Goal:	**Continue to raise markers in Riverdale Cemetery.**		
Objective:	**To cut four of the five cemeteries a minimum of four times per year. This will allow for better plot research from requesting parties such as family members or vault companies.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Lots Completed	**4**	**4**	**4**

Goal:	**To maintain all City owned cemeteries (120 acres) on a quarterly basis.**		
Objective:	**To cut four of the five cemeteries a minimum of four times per year.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of acres maintained quarterly	**120**	**120**	**120**

Facilities Maintenance

Program Description:
The Facilities Maintenance Division mission is to provide general maintenance and preventive maintenance

Goals, Objectives and Performance Data

Goal:	**Perform maintenance and preventive maintenance on a timely schedule for**
Objective:	**Perform inspections of all facilities annually.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Total percentage of inspections annually.	**93%**	**93%**	**0%**

Other Maintenance and Repairs

Program Description:
This division coordinates and accounts for all building maintenance and repairs to the various city facilities.

Capital Outlay - $338,350
260-2300 Fleet Management - $40,000
- One (1) Privacy Screen for Fleet Maintenace Facility - $40,000

260-2600 Cemeteries - $298,350
- One (1) Hyundai Mini Excavator - $50,350
- One (1) MT100 Mini Skid Steer Loader with attachments - $43,000
- One (1) 40k Trailer - $38,000
- One (1) Inmate Van - $105,000
- Two (2) Zero Turn Mower Z930 - $26,000
- One (1) Gator Ranger 500 - $10,000
- One (1) Ground Penetrating Radar Leica DS 2000 Series - $16,000
- One (1) Kauffman 14k lbs GVWR 20 ft Trailer - $10,000



Facility Maintenance

DEPARTMENT MISSION STATEMENT

The Department of Facilities Maintenance mission is to provide general maintenance and preventive maintenance to all city facilities including carpentry, painting, electrical, plumbing, HVAC, irrigation and small construction.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2651000	Administration	-	-	8,752.95	132,800
2652000	Facility Maintenance	-	-	5,653,652.70	5,847,580
2653000	Other Maintenance & Repairs	-	-	2,396,072.04	2,552,902
DEPARTMENT TOTAL		**$0**	**$0**	**$8,058,478**	**$8,533,282**
% CHANGE			**N/A**	**N/A**	**5.89%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	2,240,655.50	$3,098,207
Operations	-	-	3,421,750.15	$5,371,575
OPERATING BUDGET	**$0**	**$0**	**$5,662,406**	**$8,469,782**
Capital Budget	-	-	2,396,072.04	63,500.00
DEPARTMENT TOTAL	**$0**	**$0**	**$8,058,478**	**$8,533,282**
% CHANGE		**N/A**	**N/A**	**5.89%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
265-1000 Administration	**FT/PT**	**0/0**	**1/0**	**1/0**
Facilities Maintenance Director*		0	1	1
265-2000 Facilities Maint.	**FT/Inmates**	**0/Varies**	**45/Varies**	**49/Varies**
Facilities Maintenance Asst Director~		0	0	1
Administrative Technician		0	1	1
Administrative Support Specialist II~		0	0	1
Asst. Facilities Maintenance Manager~		0	1	0
Office Manager~		0	0	1
Carpenter I~		0	3	0
Carpenter II~		0	2	0
Correctional Detail Officer - Facilities		0	1	1
Correctional Detail Officer Supervisor~		0	1	0
Custodian~		0	0	4
Custodial Operations Assistant		0	1	1
Custodial Services Supervisor~		0	2	1
Electrician I		0	2	2
Electrician II~		0	5	3
Finance Manager		0	1	0
Facilities Maintenance Manager~		0	1	0
Facilities Maintenance Supervisor~		0	0	2
Facilities Maintenance Supervisor - Carpentry~		0	1	0
Facilities Maintenance Supervisor - County Jail~		0	1	0
Facilities Maintenance Supervisor - Electrical		0	2	2
Facilities Maintenance Supervisor - Govt Ctr		0	1	1
Facilities Maintenance Supervisor - HVAC		0	1	1
Facilities Maintenance Supervisor - Plumbing~		0	1	0
Facilities Maintenance Specialist Supervisor~		0	0	3
Facilities Maintenance Specialist I~		0	0	8
Facilities Maintenance Specialist II~		0	0	6
Facilities Maintenance Worker I		0	3	3
Fleet Maintenance Technician II		0	0	0
HVAC Technician I~		0	4	2
HVAC Technician II~		0	3	1
Plumber I~		0	6	3
Plumber II		0	1	1
Total Full Time Positions/Inmates		**0/Varies**	**46/Varies**	**50/Varies**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

** One (1) Facilities Maintenance Director (G135) added in FY26*

~ Four (4) Custodians (G111) in FY27

~ One (1) Administrative Support Specialist II (G113) in FY27

~ One (1) Facilities Maintenance Manager (130) to (1) Facilities Maintenance Assistant Director (G132) in FY27

~ One (1) Assistant Facilities Maintenance Manager (G127) to One (1) Office Manager (G118) in FY27

~ One (1) Custodial Services Supervisor (G120-8) to One (1) Facilities Maintenance Supervisor (G122) in FY27

Positions by Division *(continued)*

~ One (1) Correctional Detail Officer (CO2) to One (1) Facilities Maintenance Supervisor (G122) in FY27
~ Two (2) HVAC Technician II (G120) to Two (2) Facilities Maintenance Specialist II (G120) in FY27
~ Two (2) Electrician II (G120) to Two (2) Facilities Maintenance Specialist II (G120) in FY27
~ Three (3) Fac. Maint. Supervisor (G122) to Three (3) Fac. Maint. Specialist Supervisor (G122) in FY27
~ Three (3) Plumber I (G119) to Three (3) Facilities Maintenance Specialist I (G119) in FY27
~ Two (2) Carpenter II (G120) to Two (2) Facilities Maintenance Specialist II (G120) in FY27
~ Two (2) HVAC Technician I (G119) to Two (2) Facilities Maintenance Specialist I (G119) in FY27
~ Three (3) Carpenter I (G119) to Three (3) Facilities Maintenance Specialist I (G119) in FY27

Administration

Program Description:
The Administration Division oversees the responsibility of the Facilities Maintenance Divisions.

Facilities Maintenance

Program Description:
The Facilities Maintenance Division mission is to provide general maintenance and preventive maintenance

Goals, Objectives and Performance Data

Goal: 	**Perform maintenance and preventive maintenance on a timely schedule for each building.**		
Objective:	**Perform inspections of all facilities annually.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Total percentage of inspections annually.	**93%**	**93%**	**100%**

Other Maintenance and Repairs

Program Description:
This division coordinates and accounts for all building maintenance and repairs to the various city facilities.

Capital Outlay - $388,200
260-1000 Public Works Administration - $63,500
- One (1) Plumbing Jetter - $15,500
- One (1) Utility Vehicle (new) - $15,000
- One (1) Utility Trailer (new) - $3,000
- Two (2) Scissor Lift - $30,000



Parks and Recreation

DEPARTMENT MISSION STATEMENT

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2701000	Administration	$561,436	$590,252	$711,280	$670,295
2702100	Parks Services	$6,670,194	$6,671,228	$6,164,526	$5,827,547
2702400	Recreation Services	$1,420,264	$1,716,583	$1,874,216	$1,942,566
2703140	Cultural Affairs-Liberty	$0	$0	$0	$154,168
2703220	Golden Park	$76,334	$4,490	$4,272	$102,500
2703230	Memorial Stadium	$60,030	$69,394	$66,980	$73,376
2703410	Athletics	$308,553	$440,042	$556,720	$525,058
2703505	Community Schools	$887,873	$1,100,203	$1,743,335	$1,210,402
2704048	Cooper Creek Tennis Center	$474,668	$450,258	$451,663	$643,348
2704049	Lake Oliver Marina	$315,888	$332,530	$328,716	$238,527
2704413	Aquatics	$447,557	$1,480,298	$1,552,608	$2,935,971
2704414	Columbus Aquatic Center	$844,426	$1,023,757	$1,012,704	$1,731,415
2704433	Therapeutics	$99,941	$139,975	$186,549	$184,018
2704434	Cultural Arts Center	$156,373	$151,543	$202,221	$241,521
2704435	Senior Citizen's Center	$415,992	$416,602	$452,265	$443,577
DEPARTMENT TOTAL		**$12,739,529**	**$14,587,155**	**$15,308,056**	**$16,924,289**
% CHANGE			**14.50%**	**4.94%**	**10.56%**

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$7,786,798	$8,710,668	$10,597,155	$10,643,690
Operations	$4,215,989	$5,043,983	$4,710,901	$5,647,799
OPERATING BUDGET	**$12,002,787**	**$13,754,651**	**$15,308,056**	**$16,291,489**
Capital Budget	$736,742	$832,504	$0	632,800.00
DEPARTMENT TOTAL	**$12,739,529**	**$14,587,155**	**$15,308,056**	**$16,924,289**
% CHANGE		**14.50%**	**4.94%**	**10.56%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
270-1000 Administration	**FT/PT**	**6/1**	**7/1**	**7/1**
Accounting Technician		1	1	1
Admin Clerk I PT^		1	1	1
Admin Assistant^		1	2	2
Finance Manager		1	1	1
Assistant Director of Parks and Recreation		1	1	1
Director of Parks and Recreation		1	1	1
Employment Coordinator		1	1	1
270-2100 Parks Services	**FT/PT/Inmate**	**71/4/Varies**	**71/4/Varies**	**72/4/Varies**
Administrative Secretary		1	1	1
Athletic Program Specialist		0	0	0
Chemical Applications Supervisor		1	1	1
Correctional Detail Officer - Parks		13	13	14
Inmate Labor		Varies	Varies	Varies
Motor Equipment Operator I		6	6	6
Motor Equipment Operator II		4	4	4
Motor Equipment Operator III		2	2	2
Parks Crew Leader		3	3	3
Parks Crew Supervisor		10	10	10
Parks Maintenance Worker I*~		27	27	27
Parks Maintenance Worker II		1	1	1
Parks Maintenance Worker - PT*		4	6	7
Parks Services Manager		1	1	1
Parks Services Supervisor		1	1	1
Parks Services Division Manager		1	1	1
270-2400 Recreation Services	**FT/PT/Temp**	**13/2/Varies**	**13/2/Varies**	**17/2/Varies**
Museum Support Specialist - PT		1	1	1
Parks Maintenance Worker I-PT		1	1	1
Recreation Center Leader - Seasonal/Temporary		Varies	Varies	Varies
Recreation Services Division Manager		1	1	1
Recreation Program Specialist II~		4	4	6
Recreation Program Specialist III		7	7	9
Recreation Program Supervisor		1	1	1
270-3410 Athletics	**FT/PT**	**4/2**	**4/2**	**4/2**
Athletic Official-PT		2	2	2
Athletic Program Specialist~		2	2	2
Athletic Division Manager		1	1	1
Recreation Program Specialist III		1	1	1

Positions by Division *(continued)*

		FY25 Actual	FY26 Actual	FY27 Adopted
270-3505 Comm Schools	**FT/Temp**	**3/Varies**	**3/Varies**	**4/Varies**
Administrative Support Specialist II		1	1	1
Community Schools District Supervisor		1	0	0
Community Schools Division Manager		0	1	1
Seasonal/Temporary Labor		Varies	Varies	Varies
Recreation Program Supervisor		0	0	1
Recreation Program Specialist III		1	1	1
270-4048 Cooper Crk Tennis Ctr	**FT/PT**	**4/7**	**6/9**	**8/9**
Parks Maintenance Worker I - PT		7	9	9
Pickleball Program Specialist III~		0	1	1
Pickleball Program Supervisor~		0	1	1
Recreation Program Specialist II		1	1	1
Recreation Program Specialist III		1	1	1
Tennis Specialist I		1	1	2
Tennis Specialist II		1	1	2
270-4049 Lake Oliver Marina	**FT/PT**	**2/3**	**2/3**	**2/3**
Marina Technician II - PT		1	1	1
Marina Technician I - FT~		1	1	1
Marina Technician I - PT		2	2	2
Recreation Program Specialist III^		1	1	1

Positions by Division *(continued)*

		FY25 Actual	FY26 Actual	FY27 Adopted
270-4413 Aquatics	**FT/Temp**	**1/Varies**	**3/Varies**	**3/Varies**
Park Maintenance Worker I~		2	2	2
Recreation Program Supervisor		1	1	1
Temporary/Seasonal Labor		Varies	Varies	Varies
270-4414 Cols Aquatic Ctr	**FT/PT**	**4/7**	**4/7**	**4/7**
Administrative Clerk I - PT		4	4	4
Administrative Support Specialist I-PT		1	1	1
Aquatics Center Facility Supervisor		1	1	1
Aquatics Center Manager		1	1	1
Aquatics Center Program Supervisor		1	1	1
Maintenance Worker I		1	1	1
Maintenance Worker I - PT		2	2	2
270-4433 Therapeutics	**FT/PT**	**2/3**	**2/3**	**2/3**
Administrative Secretary		1	1	1
Therapeutic Recreation Aide - PT		3	3	3
Recreation Program Supervisor		1	1	1
270-4434 Cultural Arts Center	**FT/PT**	**1/5**	**1/5**	**1/5**
Pottery Specialist - PT		5	5	5
Recreation Program Manager		1	1	1
270-4435 Senior Citizens Center	**FT/PT**	**5/3**	**5/3**	**4/3**
Recreation Center Leader - PT		3	3	3
Recreation Program Specialist III		5	5	4
Total Full Time/Part Time Positions		**107/37**	**118/37**	**121/39**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ Four (4) Park Maintenance Worker I (G114) added in FY25
^Two (2) Recreation Program Specialist (G117) added in FY25
^Two (2) Athletic Program Specialist (G117) added in FY25
^ One (1) Mariana Technician - FT (G11) & Two (2) Park Maintenance Worker I (G114) added in FY25
** Two (2) Maintenance Workers I - PT (G114) added in FY26*
** One (1) Pickleball Program Specialist III (G118) added in FY26*
** One (1) Pickleball Program Supervisor (G120) added in FY26*
** One (1) Administrative Assistant (G115) added in FY26*
~ One (1) Recreation Program Specialist III (G115-12) to Recreation Program Supervisor (G120-18) added
~ One (1) Tennis Specialist I (G112) to Tennis Specialist I (G115) added FY27
~ One (1) Tennis Specialist II (G113) to Tennis Specialist II (G116) added FY27
~ Two (2) Recreation Program Specialist III (G118) added FY 27
~ One (1) Recreation Program Specialist III (G118) deleted FY 27
~ Two (2) Recreation Program Specialist II (G117) added FY 27
~ One (1) Recreation Program Specialist II (G118) transferred from Senior Citizens Center to Recreation Service FY27
~ One (1) Events/Cultural Affairs Coordinator transferred from Civic Center/ Sports Authority to Pakrs and Recreation FY27
~ One (1) Correctional Detail Officer (CO1) added FY27

Parks & Recreation

Program Description:
The Parks and Recreation Department's Administrative division provides leadership and vision for the delivery of comprehensive recreational programming and facilities. These programs and facilities are offered through five divisions: Administration, Parks Services, Recreation Services, Community Schools and Athletics.

Goals, Objectives and Performance Data

Goal: 	**Ensure management is acquainted and familiar with all aspects of programs.**
Objective:	**To provide efficient service through continued spot checks of services and facilities by upper management.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of events, facilities and programs	**76**	**80**	**85**

Goal: 	**To offer new and innovative programming, sporting events and amenities to meet the needs of our growing community and the region.**
Objective:	**Develop new programs, sporting events, and services to meet the needs of the growing community and offer additional events and programming across the region.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of new programs, sporting events, and amenities	**40**	**50**	**50**

Park Services

Program Description:

The Park Services division provides the management and maintenance of all city park, land and recreation facilities. This division is responsible for the general maintenance of all buildings, grounds, playground equipment and other amenities, which includes: 33 athletic fields; 32 little league fields; 66.5 multi-purpose courts; 65 playgrounds; 16 recreation centers; 22 softball fields; swimming pools; 47 tennis courts; 10 miles of fitness and walking trails, including the new 5-mile south Riverwalk which runs from Fieldcrest Mill to Fort Benning at Oxbow Meadows; and the new 10.5 mile Fall Line Trace Fitness Trail. This division also maintains Memorial Stadium and Golden Park.

Goals, Objectives and Performance Data

Goal:	**Enhance park amenities and infrastructure for citizens by repairing and replacing 100% of damaged, hazardous or unsightly items within four to five working days, based on funding.**
Objective:	**Establish electronic logging system to ensure proper tracking/completion of work orders and citizen concerns.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percent increase of response time of all work orders.	**75%**	**80%**	**90%**

Goal:	**To increase citizen satisfaction with the Park Services response time for work orders, requests and citizen complaints.**
Objective:	**To conduct staff meetings every other day to review workload and establish schedules in order to accomplish 100% of workload in terms of preparing for events/work orders, requests and citizen complaints.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percent of requests/complaints responded to in less than 24 hours based on category of work requests.	**70%**	**75%**	**85%**

Goal:	**Improve productivity of the Park Services Division.**
Objective:	**Develop in-house workshops/cross training to improve the performance of each crew. Adhere to operating procedure, cross training resulting in rendering better service.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of workshops/cross training events	**20**	**25**	**25**

Recreation Services

Program Description:

This is the administrative section of the Recreation Division of the Parks and Recreation Department. The division consists of five sections: Recreation Services (formerly Youth Programs), The Senior section, Cultural Arts, Therapeutics and the Haygood Boxing Program. This division provides recreational programming at community centers, senior centers, recreation centers and the Cultural Arts Studio, as well as many special events and tournaments throughout the City.

Goals, Objectives and Performance Data

Goal:	**To increase programming to allow the community the opportunity to engage in meaningful activities and programs in a safe environment.**		
Objective:	**To reach more citizens by diversifying the programs offered to the community.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of people using recreation centers annually	**153,544**	**156,000**	**160,000**

Goal:	**To have youths, young adults and seniors actively engage in active and passive programs and activities offered at various recreational facilities.**		
Objective:	**To effectively promote and publicize five (5) citywide programs targeting the citizens of Columbus and the surrounding area.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of various program promotions	**16**	**20**	**30**

Goal:	**To seek, promote and develop new partnerships and volunteering opportunities that meet the needs of the community.**		
Objective:	**To increase participation from our citizens and to promote a positive image of the City, as well as, the Recreation Division.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of new partnerships and volunteers	**7**	**10**	**18**

Golden Park

Program Description:

Historic Golden Park is a baseball stadium with a seating capacity of 4,000. The facility is used for high school, NCAA Championship events, NAIA Championship events, independent recreational leagues, and week-end tournaments.

Goal:	**To provide the citizens of Columbus, Georgia, surrounding areas, and game participants have a safe and well-maintained facility for baseball and social entertainment.**		
Objective:	**To ensure a safe, friendly, and well maintained environment for baseball and other events held at Golden Park.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Total number in attendance	**1,420**	**1,500**	**1,800**

Goal:	**To increase the number of events at Golden Park.**		
Objective:	**To increase the economic impact from events held at Golden Park for the Parks and Recreation Department and the City of Columbus.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Total number of events.	**25**	**30**	**30**

Memorial Stadium

Program Description:

A.J. McClung Memorial Stadium is a football stadium with a seating capacity of 12,265 and is primarily used for high school, college and youth football games. This stadium is also used for concerts, band festivals and other events provided for the community.

Goals, Objectives and Performance Data

Goal:	**To provide events that will promote tourism and increase the economic impact for the City of Columbus.**
Objective:	**To operate successfully by providing the best and most entertainment at A.J. McClung Memorial Stadium while maintaining the integrity of the playing field.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of events held at Memorial Stadium	**18**	**20**	**25**

Goal:	**To provide the public and game participants a safe and well maintained football and entertainment environment.**
Objective:	**To ensure public and game participants a safe environment for various events at the stadium.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Total number in attendance	**21,225**	**25,000**	**30,000**

Athletics

Program Description:
This division acts as an administrative body to a wide range of sporting events. Functions include organization and implementation of local league play. Special programming embraces the Georgia Recreation and Park Association, State Championship Amateur Softball Association, state, regional, national championships and a variety of invitational NFCA leadoff classics, SEC softball championships, and SEC baseball championships. Local, regional, state and international programs are goal-oriented toward community promotion, visibility and economic impact.

Goals, Objectives and Performance Data

Goal:	**To increase participation in Adult Volleyball League by 10%.**
Objective:	**To promote athletic events and leagues by using different avenues to market the leagues such as social media and email communication.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of teams participating in league	**6**	**10**	**12**

Goal:	**To increase participation in Adult Volleyball League by 10%.**
Objective:	**To market the league using several media outlets such as television, newspaper, standard mail, and handouts. To utilize different avenues to market leagues such as social media and email communication.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of teams participating in league	**10**	**15**	**18**

Goal:	**To increase participation in Fall Softball League by 5%**
Objective:	**To reorganize leagues to better suit the needs and wants of participants. To use social media to effectively advertise this program.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of teams participating in league	**62**	**70**	**23**

Community Schools Operations

Program Description:

This division is responsible for the operation of the Community Schools program in various elementary and middle schools throughout the city. The Community Schools Program provides after school camps, summer camps and holiday camps for elementary and middle school age youth. Some of the activities the youth can participate in are: arts and crafts, music, dance, drama, sports, recreational, cultural and social activities.

Goals, Objectives and Performance Data

Goal: 	**To facilitate opportunities for quality after school programs which meet the fundamental needs common to all students during after school hours. It is important that students have access to the best possible opportunities to develop into healthy, well-adjusted and responsible adults.**
Objective:	**Incorporate more enrichment programs and activities to educate participants on the importance of healthy eating habits and provide oriented activities for the program participants.**
Objective:	**Implement programs in collaboration with outside agencies that can impact the afterschool programs and develop physical fitness program that can adapt to the participants' needs.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Total number of participants	**1,612**	**1,650**	**1,800**
Total number of participants	**30**	**32**	**35**

Goal: 	**To incorporate more technology and science programs, such to promote more academic components, social and emotional development in the program participants.**
Objective:	**Promote the importance of science and technology and encourage participants to look towards the future for better educational opportunities in these fields of study.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Increase attendance by participants in the technology and science activities provided by the program.	**1,650**	**1,700**	**1,850**

Goal: 	**Provide and expand recreational, educational and cultural opportunities to youths ages 4-12.**
Objective:	**Provide the necessary training to all staff members by implementing training program utilizing Kennesaw State University (curriculum), volunteer educators and qualified staff members. All staff will receive 15-25 hours for continued education hours per school year.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of continued education hours per staff	**40**	**45**	**50**

Cooper Creek Tennis Center

Program Description:

Cooper Creek Tennis Center features thirty (30) courts in a passive park environment. This rubico clay complex provides the citizens of Columbus a facility unrivaled in Georgia. Functions include the establishment of leagues, clinics and tournaments for youths and adults. Special programs include the establishment of the United States Tennis Association (USTA) schools program and the continued close association with the Columbus Regional Tennis Association (CORTA) in an effort to increase participation and revenue in the tennis program within Columbus and to help attract state and regional tournaments to our facility.

Goals, Objectives and Performance Data

Goal:	**To provide Columbus citizens with recreational league play.**		
Objective:	**To operate USTA Adult Leagues for 18+/40+ age groups.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of adult and senior league participants	**2,700**	**2,750**	**3,025**
Objective:	**To operate USTA Combo Doubles programs for adult 18+ and 40+ age**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of adult and senior USTA Combo league participants	**549**	**555**	**570**

Goal:	**To provide tournament play opportunities for both juniors and adults through local, regional and national level tournaments.**		
Objective:	**To host junior and adult tournaments for locals and non-local players.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of adult and junior tournament participants.	**2,500**	**2,600**	**2,650**

Lake Oliver Marina

Program Description:

Lake Oliver is a 2,150-acre lake situated between the Goat Dam and the Oliver Dam on the Chattahoochee River. Lake Oliver Marina provides access to the Chattahoochee Riverwalk. The Marina will provide citizens with a safe area for watersports, fishing, and water access for their boats. The all-new Bait shop reflects the naval traditions of Columbus, GA.

Aquatics

Program Description:

The Aquatics division operates four (4) aquatics facilities, one training facility, one work shop, and two administrative offices. It serves Columbus and the surrounding areas with public swim, swim lessons, and a variety of certification and safety classes. The section typically serves 150,000 patrons in a 10-week season.

Goals, Objectives and Performance Data

Goal:	**To provide water safety classes and swim lessons to the public at the City's swimming facilities.**		
Objective:	**Increase programs and class participants by 5%.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of swim lesson participants	**300**	**300**	**350**
Number of water safety class participants	**67**	**70**	**72**

Goal:	**To provide various lifeguard or water safety certification classes.**		
Objective:	**Increase total number of students by 10%.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Lifeguard Certification participants	**45**	**50**	**55**
Water safety instructor participants	**25**	**30**	**30**

Therapeutics

Program Description:
Therapeutic Recreation's goal is to improve the quality of life of adults with disabilities in the community through recreation and leisure programming. Therapeutic Recreation provides a lifetime learning experience in recreation, including adapted physical activity, training in Special Olympics sports, socialization, cognitive development, creative and fun leisure skills.

Goals, Objectives and Performance Data

Goal:	**To diversify programs for an aging population by increasing younger adult participation.**
Objective:	**To service more special needs individuals in the community between the ages of 16 and 30 so that many can reap the benefits of intergenerational recreation as therapy.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of daily program attendees	**40**	**40**	**45**

Goal:	**To increase the awareness of the Therapeutics Recreation program, community integration and program participation.**
Objective:	**To improve the physical, cognitive, emotional and social needs of individuals within the program.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of participants in all programs.	**85**	**90**	**100**

Pottery Shop/Cultural Arts Center

Program Description:

The Cultural Arts Center provides programs that reach persons of diverse interest and ability. It is designed to encourage the participation of youth, adults, senior adults and those with physical disabilities. The program adapts to the group or person's needs. There are cooperative sessions and tours of other agencies and community groups.

Goals, Objectives and Performance Data

Goal: 	**To promote community involvement through visual arts programs.**
Objective:	**To expand the community arts programs within and beyond Cultural Arts section with volunteers, service organizations/programs, and in house programming.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of volunteer hours worked	**1,243**	**1,750**	**1,800**
Number of Open House participants	**236**	**500**	**530**
Number of Empty Bowl participants	**652**	**800**	**875**
Number of Georgia Recreation and Parks	**0**	**0**	**0**
Number of community meeting attendees	**796**	**1,000**	**1,100**

Goal: 	**To create a learning environment where participants explore and analyze the diverse world of arts.**
Objective:	**Participants will learn various artistic methods available to them including pottery, glass blowing, painting, wheel throwing and ceramics.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of program attendees	**837**	**1,000**	**1,200**

Senior Citizens Center

Program Description:

The Senior Citizens Center division provides diversified recreational and leisure services for senior adults of Columbus through direct programming, facilities, advisement and referral with transportation, staff and volunteer assistance for handicapped and frail, elderly citizens. They coordinate, sponsor and promote programs with state and local agencies for the benefit of local participants, bringing visibility to Columbus and the program's participants.

Goals, Objectives and Performance Data

Goal:	**To provide recreational programming focusing on improving quality of life and health for seniors.**		
Objective:	**To increase participation in the areas of senior recreation by exposing the senior population to a variety of educational and cultural activities.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Track attendance at all senior facilities.	**39,894**	**45,000**	**47,000**

Goal:	**To increase usage of the senior centers by providing more classes and programs targeting active adults.**		
Objective:	**Provide programs for the active adults that help them to maintain physical fitness and active lifestyles.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of seniors participating in the program.	**4**	**4**	**6**

Goal:	**To increase the collaboration between Senior Centers and Recreational Centers.**		
Objective:	**To provide greater opportunities for social interactions or mentorship between seniors and the youth population.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of interactions between the Senior Centers and Recreational Centers.	**4**	**4**	**6**

Goal:	**Create new partnerships with Senior Centers outside of the Columbus Consolidated Government.**		
Objective:	**Increase awareness of various senior communities and enhance a positive image of aging.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of interaction between seniors within and outside of the CCG.	**14**	**14**	**18**

Capital Outlay - $632,800

270-4414 Aquatic Center - $559,000

- One (1) Timing Systme (Replacement) - $150,000
- Twenty-two (22) Dive Block - $71,500
- Four (4) BAF - Air Circulation - $120,000
- Three (3) Diving Board- $210,000
- One (1) Backstroke Flags and Post - $7,500

270-4434 Pottery Shop - $36,000

- Three (3) Digital Pottery Kiln - $21,000
- One (1) Ceramic Clay - $10,000
- One (1) Ceramic Glaze - $5,000

270-4435 Senior Citizens' Center $37,800

- Three (3) Elliptical Machine - $10,500
- Three (3) Dumbbell and Storage Rack - $7,500
- Three (3) Execise Ball - $6,000
- Three (3) Step Bench, Riser and Rack - $$12,000
- Three (3) Two-Tier Folding Chair Dolly - $1,800



Cooperative Extension

DEPARTMENT MISSION STATEMENT

To respond to the citizens of Columbus' needs and interest in Agriculture, the environment, families, and 4-H youth with unbiased research based education.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2801000 Cooperative Extension	$62,169	$132,804	$116,045	$138,621
DEPARTMENT TOTAL	**$62,169**	**$132,804**	**$116,045**	**$138,621**
% CHANGE		**113.62%**	**-12.62%**	**19.45%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$48,388	$114,927	$102,966	$122,802
Operations	$13,781	$17,877	$13,079	$15,819
OPERATING BUDGET	**$62,169**	**$132,804**	**$116,045**	**$138,621**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$62,169**	**$132,804**	**$116,045**	**$138,621**
% CHANGE		**113.62%**	**-12.62%**	**19.45%**

**Unaudited*

Cooperative Extension

Program Description:

The Cooperative Extension Service is the educational arm of the USDA. The Columbus Extension Service is divided into five program areas: Agriculture and Natural Resources, Expanded Food and Nutrition, 4-H Youth, Home Economics, and Resource Development. Agriculture works with homeowners, corporate and industrial entities and city government in the production of food and city beautification. Expanded Food and Nutrition provide in-depth training to low-income families on budgeting, meal planning and improved diets, food and nutrition, family economics and stability, clothing and textiles, and the human environment. 4-H provides youth an opportunity to learn leadership roles. Home Economics place an emphasis on meeting the needs of contemporary living. Resource Development includes people working together locally on common concerns or problems.

Goal: 	**Provide "Learning for Life" education for all Columbus area residents.**		
Objective:	**Conduct needs assessment and establish a plan of work that addresses critical community issues.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of needs assessments/critical issues documents.	**7**	**7**	**7**

Goal: 	**Increase environmental awareness and outdoor quality of life for Columbus residents.**		
Objective:	**To conduct educational programs for professionals, community groups, schools, businesses, agencies and Master Gardeners.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of educational programs contact hours.	**7,377**	**4,147**	**8,000**
Consultations.	**388**	**420**	**600**
Soil and water tests.	**295**	**231**	**292**



Tax Assessor

DEPARTMENT MISSION STATEMENT

Strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and the State Code. Maintain current property records to include ownership, sales information and physical data. In addition to performing duties in a professional manner and provide good customer service.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2901000 Tax Assessor	$1,852,578	$1,878,635	$1,459,311	$2,713,452
DEPARTMENT TOTAL	**$1,852,578**	**$1,878,635**	**$1,459,311**	**$2,713,452**
% CHANGE		**1.41%**	**-22.32%**	**85.94%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$1,624,343	$1,648,307	$1,250,258	$2,219,098
Operations	$173,749	$169,248	$209,053	$325,004
OPERATING BUDGET	**$1,798,092**	**$1,817,555**	**$1,459,311**	**$2,544,102**
Capital Budget	54,486	610,808	-	169,350
DEPARTMENT TOTAL	**$1,852,578**	**$2,428,363**	**$1,459,311**	**$2,713,452**
% CHANGE		**31.08%**	**-39.91%**	**85.94%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
290-1000 Tax Assessor	**FT/PT**	**27/0**	**35/0**	**35/0**
Administrative Assistant		1	1	1
Administrative Manager		1	1	1
Appraisal Technician		2	5	5
Appraiser I-Real Property		8	13	13
Appraiser I-Personal Property		4	4	4
Appraiser II- Real Property~		2	2	1
Appraiser II- Personal Property		1	1	1
Appraiser IV- Real Property~		0	0	1
Chief Appraiser~		1	1	1
Commercial Property Manager		1	1	1
Deputy Chief Appraiser		1	1	1
GIS Technician		1	1	1
Personal Property Manager		1	1	1
Residential Property Manager		1	1	1
Senior Appraiser Technician*		2	2	2
Total Full Time/Part Time Positions		**27/0**	**35/0**	**35/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ Two (2) Appraisal Technician (G113) to Two (2) Appraisal Technician (G115) in FY25

^ Two (2) Senior Appraisal Technician (G114) to Two (2) Senior Appraisal Technician (G116) in FY25

** Three (3) Appraisal Technicians (G115) added in FY26*

** Five (5) Appraisers/Real Property (G117) added in FY26*

** One (1) Chief Appraiser (G134-15) reclassified to Chief Appraiser (G134-25) in FY26*

~ One (1) Appraiser III (G121-3) reclassified to One (1) Appraiser IV (G122-5) in FY27

Tax Assessor

Program Description:
Besides being responsible for the proper accounting of all taxable and non-taxable property, we require the five-member board to maintain uniformity of assessments, hear and rule on taxpayer appeals and adjudicate matters referred by the Tax Commissioner. Genre matters include rulings and eligibility for homestead exemption, taxability, certain adjustments and refunds. The Council appoints the board members.

Goals, Objectives and Performance Data

Goal:	**The Muscogee County Board of Assessors strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and State Statute.**		
Objective:	**To comply with the Department of Revenue's requirements for an acceptable tax digest.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of real estate parcels, personal property accounts, and mobile home accounts.	**87,375**	**89,541**	**89,630**
Objective:	**To achieve a current and accurate ownership records for current billing.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of ownership records updated annually.	**6,906**	**5,681**	**5,965**
Number of homestead records updated annually.	**2,011**	**2,386**	**2,162**

Goal:	**The Muscogee County Board of Assessors strives to maintain accurate property characteristics to ensure that all property records are correct.**		
Objective:	**To process permits, audits and field reviews in an accurate and efficient manner.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of permits processed for Commercial & Residential Additions, new construction, demolitions etc.	**4,875**	**4,915**	**5,000**
Number of field reviews incl. sold properties (Commercial & Residential) updating records and values if warranted	**6,748**	**6,953**	**6,920**
Goal:	**The Muscogee County Board of Assessors strives to have accurate ownership records to ensure that all correspondence is mailed to the proper owner.**		
Objective:	**To maintain current ownership records.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of deeds processed	**7,160**	**7,188**	**7,231**

Capital Outlay - $169, 350

- Two (2) Ford Escape (replacement) - $66,000
- Three (3) Ford Escape (New) - $99,000
- Three (3) iPads for New Assessors - $4,350



Elections and Registration

DEPARTMENT MISSION STATEMENT

To obtain and maintain the registration of eligible citizens and to administer and supervise the conduct of all elections and primaries in Muscogee County in a timely, accurate and efficient manner.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2902000 Elections & Registrations	$1,536,907	$1,506,186	$1,471,592	$1,545,116
DEPARTMENT TOTAL	**$1,536,907**	**$1,506,186**	**$1,471,592**	**$1,545,116**
% CHANGE		**-2.00%**	**-2.30%**	**5.00%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$1,001,580	$1,017,363	$977,080	$947,146
Operations	$535,327	$488,823	$494,512	$597,970
OPERATING BUDGET	**$1,536,907**	**$1,506,186**	**$1,471,592**	**$1,545,116**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$1,536,907**	**$1,506,186**	**$1,471,592**	**$1,545,116**
% CHANGE		**-2.00%**	**-2.30%**	**5.00%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
290-2000 Elections & Registrations	**6/8**	**6/8**	**6/8**
Asst Elections & Registrations Director	1	1	1
Board Members (PT)	5	5	5
Election Operations Manager*	1	1	1
Election Technician*	1	1	1
Election Technician II*	1	1	1
Election Technician-PT	3	3	3
Elections & Registrations Director	1	1	1
Elections Specialist	1	1	1
TOTAL FT/PT	**6/8**	**6/8**	**6/8**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

** One (1) Elections Op. Manager (G122-2) to One (1) Elections Op. Manager (G122-21) in FY25*

** One (1) Election Technician I (G117-13) to One (1) Election Technician II (G117-26) in FY25*

** One (1) Election Technician I (G115-4) to One (1) Election Technician I (G115-20) in FY25*

Elections

Program Description:

Besides administering and supervising the conduct of all elections and primaries in Muscogee County, the Board conducts the process of obtaining and maintaining the registration of eligible citizens. The Council appoints the board members.

Goals, Objectives and Performance Data

Goal: 	**To obtain and maintain the registration of eligible citizens; provide access to the electoral process for citizens and candidates; administer and supervise conduct of elections and primaries.**
Objective:	**To perform required list maintenance procedures for the voter registration list to include NCOA, confirmation notices, vital records, and felon lists.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of records	**13,697**	**14,339**	**12,000**

Goal: 	**To provide accurate districting information for maps, voters, and elected officials in preparation for decennial census in 2020 and to utilize GIS to accomplish distribution of information.**
Objective:	**To coordinate work with GIS to ensure proper street placement of district representative lines for local, state, and federal offices.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of records	**378**	**988**	**2,200**

Goal: 	**To protect acquisition of new voting equipment by routinely testing and maintaining voting equipment to have units available for elections.**
Objective:	**To decrease the number of voting units that need repair.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of available units	**400**	**427**	**450**



Police

DEPARTMENT MISSION STATEMENT

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
4001000	Office of the Chief	$1,457,964	$1,348,411	$1,459,311	$1,557,642
4002100	Intelligence/Vice	$1,736,840	$1,992,992	$2,075,259	$2,201,892
4002200	Support Services	$3,155,094	$3,214,138	$3,369,177	$3,735,752
4002300	Field Operations	$9,746,060	$10,340,020	$10,056,584	$8,954,687
4002400	Office of Professional Standards	$737,466	$807,673	$825,496	$839,372
4002700	Special Operations	$1,908	$5,187	$1,322	$33,500
4002800	Administrative Services	$1,445,735	$1,497,631	$1,421,440	$1,213,682
4002900	Training	$649,623	$760,801	$676,628	$794,206
4003230	Motor Transport	$1,836,417	$2,146,144	$2,097,891	$1,698,490
4003320	Investigative Services	$8,249,495	$9,081,331	$9,087,071	$9,588,089
4003800	School Zone/Public Safety Initiative	$0	$0	$226,895	$0
DEPARTMENT TOTAL		**$29,016,602**	**$31,194,328**	**$31,297,074**	**$30,617,312**
% CHANGE			**7.51%**	**0.33%**	**-2.17%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$25,613,448	$27,497,050	$27,335,964	$26,810,197
Operations	$3,239,237	$3,657,828	$3,872,649	$3,807,115
OPERATING BUDGET	**$28,852,685**	**$31,154,878**	**$31,208,613**	**$30,617,312**
Capital Budget	163,917.00	39,450.00	88,461.38	-
DEPARTMENT TOTAL	**$29,016,602**	**$31,194,328**	**$31,297,074**	**$30,617,312**
% CHANGE		**7.51%**	**0.33%**	**-2.17%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
400-1000 Administration	**13**	**13**	**13**
Accounting Clerk	1	0	0
Administrative Technician~	0	1	1
Administrative Assistant	2	2	2
Administrative Coordinator	1	1	1
Administrative Clerk II	1	1	1
Administrative Support Specialist	1	1	1
Assistant Chief of Police	2	2	2
Chief of Police	1	1	1
Director of Community Affairs^	1	1	1
Police Finance Manager	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	1	1	1
400-2100 Intelligence/Vice	**25**	**25**	**25**
Asset Forfeiture Coordinator	1	1	1
Police Captain	1	1	1
Police Corporal	11	11	11
Police Officer	8	8	8
Police Sergeant	4	4	4
400-2200 Support Services	**47**	**47**	**47**
Administrative Support Specialist II	1	1	1
Administrative Technician*	3	3	3
Audio Visual Technician*	1	1	1
Building Service Crew Leader	1	1	1
Building Service Worker	3	3	3
Command Sergeant	1	1	1
Criminal Records Technician******	16	16	16
Deputy Chief	1	1	1
Firearms Examiner~	1	1	1
Mental Health Co-Responder~	1	1	1
Open Records Compliance Coordinator	1	1	1
Police Cadet	2	2	2
Police Captain	1	1	1
Police Corporal	4	4	4
Police Officer	7	7	7
Police Sergeant	1	1	1
Records Manager	1	1	1
Records Supervisor	1	1	1

Positions by Division *(continued)*

	FY25 Actual	FY26 Actual	FY27 Adopted
400-2300 Field Operations	**119**	**119**	**104**
Administrative Clerk I	1	1	1
Administrative Secretary	1	1	1
Deputy Chief	1	1	1
Command Sergeant	2	2	2
Police Cadet*	4	3	3
Police Cadet II	0	1	1
Police Captain	3	3	3
Police Corporal	27	27	27
Police Lieutenant	10	10	10
Police Officer*~	50	50	35
Police Sergeant	20	20	20
400-2400 Office of Professional Standards	**10**	**10**	**10**
Administrative Secretary	1	1	1
Crime Analyst I, II,III or Sr.~	5	5	5
Deputy Chief	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	2	2	2
400-2800 Administrative Services	**14**	**14**	**14**
Accounting Clerk	1	1	1
Administrative Support Specialist II	2	2	2
Deputy Chief	1	1	1
Employment Coordinator*****	1	1	1
Police Captain	1	1	1
Police Corporal	2	2	2
Police Officer	4	4	4
Police Sergeant	2	2	2
400-2900 CPD Training	**7**	**7**	**7**
Administrative Secretary	1	1	1
Police Lieutenant	1	1	1
Police Corporal	2	2	2
Police Sergeant	2	2	2
Facility Maintenance Technician	1	1	1

Positions by Division *(continued)*

	FY25 Actual	FY26 Actual	FY27 Adopted
400-3320 Investigative Services	**105**	**105**	**109**
Administrative Clerk I	3	3	3
Administrative Secretary	1	1	1
Computer Forensic Analyst I, II, or Sr.*	2	2	2
Crime Scene Investigator I,II, or Sr.^~	4	4	6
Criminal Records Technician^	1	1	1
Deputy Chief	1	1	1
Police Captain	1	1	1
Police Corporal~	55	55	56
Police Lieutenant	5	5	5
Police Officer	3	3	3
Police Sergeant	25	25	25
Real Time Crime Center Technician I, II or Sr.~	4	4	5
Total Full Time Positions	**340**	**340**	**329**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ Ten (10) Police Officer (PD0) reinstated in FY25
^ One (1) Mental Health Co-Responder (G124) added in FY25
^ One (1) Firearms Examiner (G127) added in FY25
^ One (1) Crime Scene Investigator (G119) added in FY25
** Five (5) Crime Analyst I (G120) reclassified to Five (5) Crime Analyst II, III or Sr. in FY26*
** Two (2) Computer Forensic Analyst I (G120) reclassified to Two (2) Computer Forensic Analyst II, III or Sr. in FY26*
** Four (4) Crime Scene Investigator I (G119) reclassified to Four (4) Crime Analyst II, III, or Sr. in FY26*
** Four (4) Real Time Crime Center Technician (G118) reclassified to Four (4) Real Time Crime Center Technician II or Sr. in FY26*
** One (1) Accounting Clerk (G113-6) reclassified to One (1) Administrative Technician (G115-7) in FY26*
~ One (1) Police Corporal (PD2) added in FY27
~ Two (2) Crime Scene Investigators (G119) added in FY27
~ One (1) Real Time Crime Center Technician (G118) added in FY27
~ One (1) Criminal Record Technician (G113) recalssified to One (1) Record's Supervisor (G117) in FY27
~ Fifteen (15) Police Officer (PD0) transferred out to LOST Fund in FY27

Chief of Police

Program Description:

The Office of the Chief of Police is a functional area of the Police Department that encompasses several activities other than those of the chief administrative officer. The division is the primary administrative section of the Police Department that provides guidance and control over the activities of the department and develops rules and regulations, policies and procedures that are necessary to insure its proper operation.

Goals, Objectives and Performance Data

Goal: 	**To provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.**
Objective:	**Conduct daily meetings of the Command Staff to monitor the progress of investigations, programs, projects and current activities.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Staff Meetings	**49**	**50**	**50**

Objective:	**Conduct quarterly goals and objectives review sessions with the Command Staff**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of G&O Review Sessions	**4**	**4**	**4**

Goal: 	**Perform systematic analysis for identifying and analyzing patterns and trends in crime and disorder in order to deploy resources in a more effective manner, and assist in identifying and apprehending suspects.**
Objective:	**Prepare monthly crime analysis reports on criminal activity.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of crime analysis reports	**12**	**24**	**24**

Goal: 	**Develop a budget that adequately supports law enforcement objectives while maintaining fiscal accountability.**
Objective:	**Monitor and review the Departmental Budget status reports with the Command Staff.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of monthly budget reviews conducted	**17**	**20**	**12**

Vice/Intelligence

Program Description:

Vice/Intelligence is responsible for documenting and investigating persons involved in criminal activity. Such criminal activity will include illegal use, sale, distribution and trafficking of drugs (controlled substances), prostitution, illegal gambling, illegal use, sale and/or distribution of alcohol, or firearms, manufacture, sale and/or distribution of obscene or pornographic material and organized criminal activities or any activity which involves offenses for profit or undermines the stability or welfare of the community.

Goals, Objectives and Performance Data

Goal:	**Enforce all laws in a professional, fair and equitable manner while protecting the rights of each citizen.**		
Objective:	**File condemnation documents on $75,000 in currency.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Value of Assets in Currency filed on	**$143,762**	**$75,000**	**$75,000**

Objective:	**File condemnation forfeiture documents on $50,000 in property.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Value of Assets in Property filed on	**$18,521**	**$50,000**	**$50,000**

Objective:	**Conduct 200 checks of business that are licensed to sell alcohol.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of business checked	**55**	**75**	**100**

Objective:	**File condemnation documents on all seized vehicles.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of vehicles seized	**34**	**37**	**47**

Objective:	**Conduct five (5) details to investigate prostitution/pandering activity.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Prostitution/Pandering Arrests	**11**	**10**	**10**

Objective:	Investigate, document, prosecute all cases made in high crime areas or cases that involve illegal narcotics, legal narcotics being used in an illicit manner and GA law violations involving gambling, alcohol and prostitution.		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Cases Made	**426**	**500**	**510**

Support Services

Program Description:

The Bureau of Support Services provides a variety of support functions for the entire Department. It includes the state-of-the-art 911 Center; the Quartermaster, where all supplies are maintained; Motor Transport where all rolling stock is monitored; Property and Evidence where evidence and recovered property is stored and protected; and the Central Records Unit where tens of thousands of reports, warrants and other documents are maintained.

Goals, Objectives and Performance Data

Goal:	**To provide documentation and criminal justice data entry services in compliance with Federal, State and local requirements.**		
Objective:	**To process and store all police incident reports.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of reports processed	**30,466**	**30,854**	**30,854**

Objective:	**To process and provide all pre-employment criminal history inquiries for businesses and the community.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of inquiries	**2,001**	**2,342**	**2,342**

Objective:	**Process and enter data into the new Record Management System (RMS) from all incident, supplement, and arrest reports for criminal analysis purposes.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of records added to RMS	**36,860**	**39,098**	**39,098**

Goal:	**Maintain twenty-four hours a day police services at the Public Safety Building for the community.**		
Objective:	**To respond to all citizens' requests for police services (reports, criminal histories, fingerprinting, identification cards and permits, etc.)**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of counter services provided	**32,998**	**22,198**	**22,198**

Goal:	**To maintain, process and distribute equipment, materials, evidence and other property in accordance with departmental policies and state and local laws.**		
Objective:	**To issue and receive all equipment requests from employees.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Requests for equipment	**4,080**	**3,960**	**3,960**

Goal:	**To receive, process and dispose of all property, evidence, and contraband in accordance with proper guidelines.**		
Objective:	**Track the number of all cases involving the intake and processing of property and/or evidence.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Property/Evidence cases	**10,879**	**13,442**	**13,442**

Field Operations

Program Description:
The Bureau of Field Operations is the largest of the Department's bureaus. This Bureau provides primary police services to the community as first responders for any request for police assistance by providing emergency responses and preventive patrols. The Bureau includes a Tactical Unit that is trained to handle special functions as well as normal patrol duties. In addition, they work closely with various community

Goals, Objectives and Performance Data

Goal:	**To develop safer roadways throughout the City while providing efficient, professional police service in an effective and unbiased manner.**		
Objective:	**Conduct 25 details on major highways in the city focusing on speeding violations.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Speeding details conducted	**34**	**35**	**35**

Objective:	**Conduct twenty-four details in selected school zones concentrating on speeding violations.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
School zone details conducted	**5**	**5**	**5**

Goal:	**To provide professional and efficient police services in an effective, fair and unbiased manner with well-trained, educated officers operating with integrity and high ethical standards.**		
Objective:	**Respond to all calls and self-initiated contacts for police service.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Patrol Officer responses to calls	**104,347**	**108,521**	**112,694**

Goal:	**To provide specialized operations and details focusing on high crime areas and activities.**		
Objective:	**Make assignments per shift detailing patrol officers to specifically ride areas with high incidences of business burglaries.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Special Details	**1,282**	**1,300**	**1,365**

Office of Professional Standards

Program Description:

The Office of Professional Standards acts as the internal affairs unit of the Department. They play a pivotal role in preserving the integrity of the Department by investigating major complaints against officers. The unit also assures that the Department is in compliance with specific standards to maintain national and state accreditation. Only two percent of the police agencies in country are accredited.

Goals, Objectives and Performance Data

Goal:	**Provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.**		
Objective:	**Track all Use of Force incidents involving departmental employees for compliance with policy and procedure.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Use of Force incidents	**78**	**70**	**65**

Objective:	**Track all complaints against the department and departmental employees for compliance with policy and procedure.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Complaints	**43**	**50**	**55**

Objective:	**Investigate all cases assigned by Chief of Police.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of cases investigated	**10**	**12**	**10**

Objective:	**Conduct research projects, grants, and other tasks assigned by the Command Staff.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of projects, grants and other assignments	**223**	**210**	**230**

Objective:	**Meet or exceed the 273 Mandatory standards set for compliance by the Commission on Accreditation for Law Enforcement Agencies.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of mandatory standards met or exceeded	**462**	**463**	**465**

CPD Training

Program Description:

The CPD Training Unit provides police services in an effective, fair and unbiased manner with professional, well-trained and educated officers operating with integrity and high ethical standards.

Goals, Objectives and Performance Data

Goal:	**Provide police services in an effective, fair and unbiased manner with professional, well trained and educated officers operating with integrity and high ethical standards.**
Objective:	**Provide a minimum of 24 hour of In-Service Training to all sworn officers.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of officers trained	**356**	**446**	**450**

Objective:	**Provide a minimum of 600 hours of Recruit Training to all police officers who successfully complete the P.O.S.T. Basic Law Enforcement Training.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of officers completing recruit training	**55**	**57**	**50**

Objective:	**Arrange for and provide advanced and specialized training for officers.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of advanced training attended by officers	**880**	**1,147**	**1,250**

Administrative Services

Program Description:

Bureau of Administrative Services maintains training, community relations and safety programs for the Department. All officers are trained in one of Georgia's few in-house Police Training Units. They oversee recruit and in-service training using a unit that is comprised of certified training instructors. In addition, many other officers in the Department are certified instructors and are used to supplement the training staff in certain police specialties. The Training Unit also maintains the pistol and shotgun ranges, as well as the FATS training equipment. The firing ranges are used by more than 34 different local, state and federal agencies for firearms training and qualification. Administrative Services also maintains the D.A.R.E. and Neighborhood Watch programs.

Motor Transport

Program Description:

The Motor Transport Unit maintains an inventory of all police vehicles. This includes patrol cars, motorcycles, the bomb trainer and utility trucks. The Police Department is concerned with prompt and efficient maintenance, by keeping more officers in service and available to respond.

Goals, Objectives and Performance Data

Goal:	**To maintain, control and assign all police fleet vehicles in accordance with City policy and guidelines.**		
Objective:	**To provide fleet management services for all marked patrol vehicles.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of patrol vehicles maintained	**345**	**345**	**345**

Objective:	**To provide fleet management for all administrative and detective vehicles.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Admin and Detective vehicles	**153**	**153**	**153**

Objective:	**To provide fleet management for all police motorcycles.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of police motorcycles maintained	**22**	**22**	**22**

Objective:	**To provide fleet management for all Police Department trucks and vans.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of trucks and vans maintained	**23**	**23**	**23**

Objective:	**To provide fleet management services for all police scooters and ATVs.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of scooters/ATVs maintained	**15**	**15**	**15**

Investigative Services

Program Description:

The Bureau of Investigative Services investigates major crimes, monitors gang activities and conducts juvenile activities. The Bureau has specialized units such as the Gang Task Force and Juvenile Division unit, which works with the Muscogee County School District in mentoring and supervising youthful offenders. This Bureau also has utilized the GREAT (Gang Resistance Education and Training) program in the school system to educate teens to the problems of gangs.

Goals, Objectives and Performance Data

Goal:	**Enforce all laws in a professional, fair and equitable manner while protecting the rights of each citizen.**		
Objective:	**Investigate all homicides.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of homicides investigated	**48**	**41**	**37**

Objective:	**Assign for follow-up all reports which meet the elements of burglary/theft.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of burglary/theft cases assigned	**1,095**	**1,240**	**3,424**

Objective:	**Run background checks on all individuals who pawn firearms.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of weapons pawned	**423**	**392**	**450**

Objective:	**Investigate all incidents involving vehicular theft and related incidents.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of assigned vehicle theft cases	**47**	**110**	**115**

Objective:	**Enter all legible fingerprints into AFIS System.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of fingerprint system entries	**741**	**700**	**750**

Objective:	**Conduct four warrant sweeps to reduce the number of outstanding warrants.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of warrant sweeps conducted	**7**	**8**	**8**



Fire & EMS

DEPARTMENT MISSION STATEMENT

The mission of this department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
4101000	Chief	$542,193	$592,530	$595,973	$607,775
4102100	Operations	$29,051,891	$32,717,059	$32,700,756	$34,061,327
4102600	Special Operations	$1,442,854	$1,489,433	$1,592,090	$1,779,510
4102800	Administrative Services	$1,045,866	$1,139,333	$1,152,776	$1,239,490
4102900	Emergency Management	$0	$0	$0	$0
4103610	Logistics & Support	$935,255	$979,526	$970,322	$1,147,621
DEPARTMENT TOTAL		**$33,018,059**	**$36,917,881**	**$37,011,917**	**$38,835,723**
% CHANGE			**11.81%**	**0.25%**	**4.93%**

** Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$29,904,205	$33,761,284	$33,428,442	$35,202,661
Operations	$2,843,814	$3,117,002	$3,583,475	$3,633,062
OPERATING BUDGET	**$32,748,019**	**$36,878,286**	**$37,011,917**	**$38,835,723**
Capital Budget	$270,040	$39,595	$0	$0
DEPARTMENT TOTAL	**$33,018,059**	**$36,917,881**	**$37,011,917**	**$38,835,723**
% CHANGE		**11.81%**	**0.25%**	**4.93%**

** Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
410-1000 Chief	**5**	**5**	**5**
Chief of Fire and EMS (Director)	1	1	1
Assistant Fire Chief	1	1	1
Fire Captain EMT	1	1	1
Employment Coordinator	1	1	1
Administrative Coordinator	1	1	1
410-2100 Operations	**378**	**379**	**379**
Battalion Chief	9	9	9
Business Analyst~	0	1	1
Community Risk Reduction Educator^	1	1	1
Deputy Fire Chief	2	2	2
Division Chief - EMS Coordinator	1	1	1
Fire Captain Rescue	1	1	1
Fire Captain Logistics	2	2	2
EMS Billing Program Coordinator^	1	1	1
Fire/EMT Captain	24	24	24
Fire/EMT Lieutenant	42	42	45
Fire Sergeant	64	64	61
Firefighter/EMT/Fire Medic^	231	231	231
Payroll Technician^	0	0	0
410-2600 Special Operations	**10**	**10**	**10**
Administrative Secretary	1	1	1
Deputy Fire Chief	1	1	1
Captain - Training	2	2	2
Lieutenant - Training	6	6	6
410-2800 Administrative Services	**12**	**12**	**12**
Assistant Fire Marshal	1	1	1
Deputy Fire Chief	1	1	1
Fire Marshal	1	1	1
Lieutenant Fire Inspector	4	4	4
Lieutenant Investigator~	1	1	4
Payroll Technician	1	1	1
Sergeant Investigator~	3	3	0
410-3610 Logistics and Support	**3**	**3**	**3**
Support Technician Logistics	1	1	1
Lieutenant Logistics	1	1	1
Firefighter	1	1	1
TOTAL	**408**	**409**	**409**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^Twenty One (21) Firefighter/EMT (F1) added in FY25

^One (1) Payroll Technician (G115) reclassified to (1) Community Risk Reduction Educator (G117) in FY25

^One (1) EMS Billing Program Coordinator (G120) transfer addition in FY25

** One (1) Administrative Specialist II (G113) reclassified to One (1) Business Analyst (G130) in FY26*

~Three (3) Sergeant Investigator (F3) to Three (3) Lieutenant Investigator (F4) in FY27

~One (1) Business Analyst (G130-3) to One (1) Business Analyst (G126-30) in FY27

Chief of Fire & EMS

Program Description:

This division is responsible for the management of personnel and resources to effectively and efficiently accomplish the organizational goals of the Department of Fire and Emergency Medical Services.

Fire/EMS Operations

Program Description:

The Operations Division seeks to provide superior and quality fire protection services to the community. This service is predicated upon saving lives, protecting property, and preserving the environment.

Goals, Objectives and Performance Data

Goal: 	**Improve risk management practices to reduce work place injuries and exposures.**
Objective:	**Identify and address high-risk tasks causing the majority of injuries and enhance department wide safety culture through education and monitoring.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of injury trend analysis reports produced with prevention recommendations	**0**	**0**	**18**
Average number of lost workdays per injury	**0**	**0**	**40**

Goal: 	**Improve the overall organizational wellness through access to peer fitness trainers.**
Objective:	**Implement department wide fitness assessments and individualized training plans, and provide continuous education and peer led coaching on fitness, nutrition and injury prevention.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage reduction in average Combat Challenge completion time of 3:47	**0**	**0**	**2%**
Number of firefighters actively participating in peer fitness programs	**0**	**0**	**12**
Number of fitness assessments completed annually by the peer fitness team	**0**	**0**	**12**

Goal: 	**Strengthen the mental health and resilience of all members through accessible peer support, professional counseling and proactive education.**
Objective:	**Build a peer support team with diverse representation and advanced training and expand partnerships with licensed mental health professionals for crisis support.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of documented peer-support contacts	**0**	**0**	**8%**
Number of formal advanced training sessions	**0**	**0**	**4**
Number of new cadets paired with a peer support member through their first year of training	**0**	**0**	**25**

Goal:	**To assess, treat and transport patients and reduce the time and damage of the effects of stroke, ST-elevation myocardial infarction (STEMI) and extensive trauma.**
Objective:	**To recognize stroke, STEMI and extensive trauma and limit EMS transport unit on scene time within established limits.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of stroke patient encounters in which the EMS transport unit's on-scene time is 15 minutes or less	**86%**	**80%**	**90%**
Percentage of ST-elevation myocardial infarction (STEMI) patient encounters in which the EMS transport unit's on-scene time is 15 minutes or less	**89%**	**70%**	**90%**
Percentage of trauma alert patients for whom vascular access is successfully established	**59%**	**70%**	**90%**

Goal: 	**To assess, treat and restart the heart of patients in cardiac arrest with a successful patient outcome**
Objective:	**To restart the heart of a patient in cardiac arrest with the return of spontaneous circulation (ROSC) to increase chances for a survivable outcome - discharged alive from the hospital. (Per American Heart Association - Advanced Cardiac Life Support (ACLS) 2020 - U.S. Out of Hospital Cardiac Arrest Survival Rate is 10%)**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
To maintain ROSC during EMS tratment of cardiac arrest between 36% and 40%	**45%**	**38%**	**38%**

Goal:	**To monitor the type of airway management paramedics are using during cardiac arrests to determine if refresher training is needed.**
Objective:	**To have paramedic members of the agency to use endotracheal intubation (ET) over i-Gel insertion as ET is the standard and utilized in the hospital setting and critical care.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Endotracheal intubation is successfully performed during treatment of a cardiac arrest patient 90% of the time	**49%**	**45%**	**45%**

Goal:	**To effectively respond to all emergencies within the appropriate time frames established by the department using established accreditation guidelines.**
Objective:	**Initial responding fire apparatus to arrive within six (6) minutes of dispatch 88% of the time**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percent of calls that are within the identified parameters	**88%**	**90%**	**88%**

Goal:	**To positively impact the outcome of suppression emergency events by meeting established industry Turn Out Time (TOT) response standards.**
Objective:	**To meet the Commission on Fire Accreditation International (CFAI) and National Fire Protection Association (NFPA) 1710 Turn Out Time (TOT) benchmark standard on responding the initial fire apparatus' to a fire suppression emergency within 1 minute 20 seconds for 90% of suppression responses.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of units TOT to a fire suppression emergency within 1 minute 20 seconds 90% of the time	**91%**	**90%**	**90%**

Goal:	**To positively impact the outcome of emergency medical events by meeting established industry Turn Out Time (TOT) response standards.**
Objective:	**To meet the Commission on Fire Accreditation International (CFAI) and National Fire Protection Association NFPA 1710 Turn Out Time (TOT) benchmark standard on responding the initial fire apparatus' to a medical alarm within 1 minute 75% of events.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of units TOT to a medical call within 1 minute 90% of medical responses	**73%**	**75%**	**75%**

Fire/EMS Special Operations

Program Description:

The Special Operations Division is responsible for the training and oversight of the Special Operation Teams to include Hazardous Materials Response, BioHaz/Weapons of Mass Destruction, High Angle Rope Rescue, Confined Space Rescue, Trench Rescue, Water Rescue and Wilderness Search and Rescue. Additionally, it is also responsible for the provision of high quality Fire and EMS training for all department personnel that meets or exceeds Federal, State and local government standards.

Goals, Objectives and Performance Data

Goal: 	**Increase the National Registry pass rate for all EMT-B and AEMT students to 100%.**
Objective:	**Changing the delivery model of the material and increasing course length.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
All new hired employees pass National Registry EMT-B and AEMT with 100% pass rate by the 3rd attempt	**84%**	**85%**	**85%**

Goal: 	**To ensure the department has a sufficient number of backup driver/operators.**
Objective:	**Track the percentage of personnel who achieve their Proficiency for Fire Apparatus Operators (PFAO) certification within 2 years of assignment.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
PFAO within 2 years of assignment at 90%.	**100%**	**80%**	**90%**

Goal:	**To strengthen leadership and instructional capabilities among Operations officers through professional certification.**
Objective:	**National Professional Qualification (NPQ) Fire Instructor 1 and NPQ Fire Officer 1.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
All Battalion Chiefs, Captains, and Lieutenants in Operations to be certified in Fire Instructor I and Fire Officer I at 100%	**81%**	**82%**	**100%**

Administrative Services

Program Description:

The responsibilities of the administration services division are to provide fair and equitable recruitment, hiring practices and promotional opportunities for all eligible prospective candidates. In addition, maintain personnel and medical records for all employees of the organization. The Fire Prevention division attempts to provide the safest community possible for all citizens in which to live, work and raise a family by instituting fiscally responsible and pro-active approaches to fire safety education and code enforcement which will provide a medium for accomplishing the overall mission of the Columbus Fire Department.

Goals, Objectives and Performance Data

Goal:	**Reduce the number of annual fires in occupied residential structures without the presence of a smoke detector.**
Objective:	**Promote the usage & distribution of smoke detectors in the community.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of occupied residential structure fires with no working smoke alarm present	**0%**	**0%**	**10%**

Goal:	**Improve fire safety compliance in multifamily properties.**
Objective:	**Increase compliance at inspection and reduce repeat fire code violations.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of multifamily property inspections resulting in full compliance or minor corrective action only	**0**	**0**	**95%**

Goal:	**To enforce the State Minimum Fire Safety Standards and local fire protection requirements.**
Objective:	**To conduct annual inspections on 100% of buildings identified as Special Hazards and increase compliance by 10% annually.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of initial inspections completed on Special Hazard buildings	**100.0%**	**100%**	**100%**

Goal:	To provide pro-active approaches to fire and life safety education to reduce injury and loss of life.		
Objective:	**To increase by 10% annually the number of identified target group citizens reached for fire and safety awareness.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Reach a higher percentage population of persons aged 5-14 years of age	**80%**	**85%**	**85%**
Reach a higher percentage population of persons aged 65 and older	**13.0%**	**20.0%**	**10%**

Goal:	To deter Acts of arson in jurisdiction.		
Objective:	**Increase the percentage of arson cases resulting in prosecution.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Annual incendiary fire percentage	**5%**	**4%**	**5%**

Logistics Support

Program Description:

To maintain all fire department buildings, vehicles and equipment according to federal, state, local and industry codes. Additionally, the division manages fixed assets, maintenance records, and both expendable and non-expendable supplies and equipment.

Goals, Objectives and Performance Data

Goal:	**Reduce the repair cost for front line emergency units.**
Objective:	**To monitor the cost for all front line emergency units at the 90th percentile.**

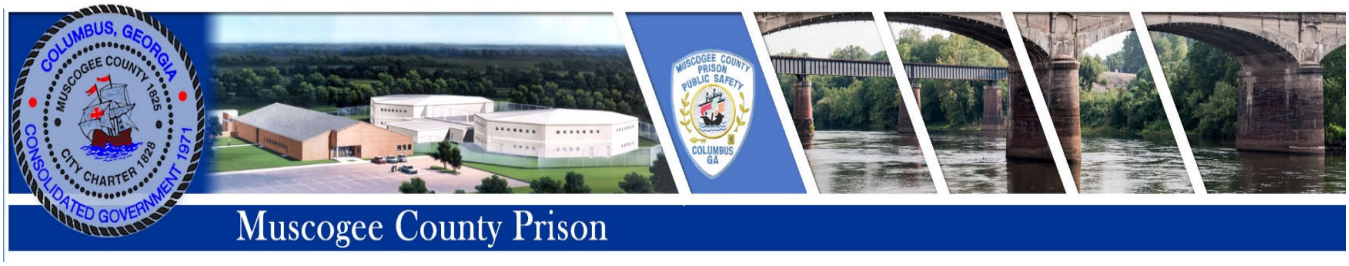
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Overall per unit cost for front line emergency apparatus annually	**$18,291**	**$20,000**	**$21,000**

Goal:	**Increase the retention rate of new employees in the first 24 months.**
Objective:	**To reduce turnover and develop a more experienced workforce.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of employees who leave the department with the first 24 months	**20%**	**20%**	**36%**

Goal:	**Increase the retention rate of new employees in the first 5 years.**
Objective:	**To reduce turnover and develop a more experienced workforce.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of employees who leave the department with the first 24 months	**0%**	**0%**	**39%**



Muscogee County Prison (MCP)

DEPARTMENT MISSION STATEMENT

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
4201000	Muscogee County Prison	$10,366,158	$12,321,125	$10,856,126	$11,525,258
DEPARTMENT TOTAL		**$10,366,158**	**$12,321,125**	**$10,856,126**	**$11,525,258**
% CHANGE			**18.86%**	**-11.89%**	**6.16%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$7,547,919	$7,920,786	$7,646,483	$7,802,645
Operations	$2,808,119	$4,400,339	$3,209,643	$3,722,613
OPERATING BUDGET	**$10,356,038**	**$12,321,125**	**$10,856,126**	**$11,525,258**
Capital Budget	$10,120	$0	-	-
DEPARTMENT TOTAL	**$10,366,158**	**$12,321,125**	**$10,856,126**	**$11,525,258**
% CHANGE		**18.86%**	**-11.89%**	**6.16%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
420-1000 Muscogee County Prison	**117/Varies**	**117/Varies**	**103/Varies**
Accounting Clerk	1	1	1
Accounting Technician^	1	1	1
Administrative Clerk I	1	1	1
Administrative Coordinator	1	0	0
Administrative Operations Manager*	0	1	1
Administrative Support Specialist*	0	1	1
Correctional Captain^	1	1	1
Correctional Counselor	3	3	3
Correctional Officer	59	59	44
Correctional Lieutenant^	4	4	4
Correctional Sergeant^~	7	7	8
Corrections Technician	14	13	13
Deputy Warden Administrator	1	1	1
Deputy Warden Security	1	1	1
Inmate Labor	Varies	Varies	Varies
Senior Correctional Officer	22	22	22
Warden	1	1	1
Total Full Time/Inmate Positions	**117/Varies**	**117/Varies**	**103/Varies**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) Sergeant (C4) added in FY25

^ One (1) Lieutenant (C5) added in FY25

^ One (1) Captain (C6) added in FY25

^ One (1) Accounting Technician (G115) added in FY25

** One (1) Corrections Technician (C3) reclassified to One (1) Administrative Operations Manager (G122) in FY26*

** One (1) Administrative Coordinator (G118) reclassified to One (1) Administrative Support Specialist (G112) in FY26*

~ One (1) Corrections Sergeant (C4) added in FY27

~ Fifteen (15) Correctional Officer (C0) transferred out to LOST Fund in FY27

Muscogee County Prison

Program Description:

The Muscogee County Prison (MCP) operates according to Georgia law, rules, and regulations of the State Board of Corrections, and the City Council. It is the responsibility of the warden to assume custody of assigned inmates under the jurisdiction of the State Board of Corrections. The warden and his personnel are charged with the responsibility of safe and secure custody, exercise service, recreation, visitation, education, and religious programs for assigned inmates.

As a work prison, MCP provides a cost-effective, inmate labor force. Inmates assigned to MCP are used to supplement the city's work force in the operation of the institution, maintenance of public roads, public services (including sanitation) and other functions of the city government.

Goals, Objectives and Performance Data

Goal: 	**To provide public safety through hypervigilance within the facility.**
Objective:	**To monitor and maintain safe operations for public protection through hourly inspections & documentation.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of daily inspections and reports completed.	**98%**	**98%**	**100%**
Number of daily inspections and reports completed	**1,800**	**1,800**	**2,000**

Goal: 	**To provide public safety through hypervigilance through effective supervision and accountability of inmate movement and work details for the betterment of our community.**
Objective:	**To achieve maximum control for public protection.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of Inmate head counts conducted.	**100%**	**100%**	**100%**
Number of Inmate head counts (outside facility).	**2,551**	**2,589**	**2,750**
Number of Inmate head counts (inside facility).	**3,487**	**3,490**	**3,500**

Goal: 	**To provide public safety through hypervigilance within the facility. To strive to uphold the public's trust by being honest, competent and consistent in beliefs and actions. To be accountable to the highest standards of moral and ethical conduct.**
Objective:	**To deliver the 'best in class' service and promote and reward excellence as demonstrated by employees. To improve safe operations for public safety through the re-emergence of the CERT team to provide an aggressive deterrent and a show of force within the community. To be proactive and to provide the most effective and efficient service to CCG staff and the citizens of Columbus.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of responses to incidents, accidents, involving officers or inmates while on outside detail.	**119**	**117**	**130**
Number of deterred incidents of contraband obtained by the inmates.	**51**	**52**	**55**
Number of detail checks.	**397**	**398**	**400**



Homeland Security

DEPARTMENT MISSION STATEMENT

The mission of the Columbus Department of Homeland Security is to serve and protect the citizens of Columbus-Muscogee County and the surrounding areas by providing and coordinating resources, expertise, and advocacy involving individuals and agencies, both public and private, through a comprehensive risk-based homeland security and emergency management program in order to plan for, detect, prevent, protect, respond, mitigate, and recover from disasters or incidents caused by terrorism, criminal actions or other man-made or natural causes.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
4501000 Homeland Security	$343,757	$417,039	$489,099	$508,960
DEPARTMENT TOTAL	**$343,757**	**$417,039**	**$489,099**	**$508,960**
% CHANGE		**21.32%**	**17.28%**	**4.06%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	241,699.00	$293,052	$363,700	$373,746
Operations	$93,645	$123,987	$125,398	$135,214
OPERATING BUDGET	**$335,344**	**$417,039**	**-**	**$508,960**
Capital Budget	8,413.00		-	-
DEPARTMENT TOTAL	**$343,757**	**$417,039**	**$489,099**	**$508,960**
% CHANGE		**21.32%**	**17.28%**	**4.06%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
450-1000 Homeland Security	**3**	**3**	**3**
Emergency Management Deputy Director	1	1	1
Emergency Management Specialist^	1	1	1
EMA Planner	1	1	1
TOTAL	**3**	**3**	**3**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) Emergency Management Specialist (G118) added in FY25

Homeland Security

Program Description

To provide guidance, direction and coordination in mobilizing, organizing, and preparing the City of Columbus for acts of terrorism and man-made or natural disasters. The Columbus Office of Homeland Security shall develop and coordinate the implementation of a comprehensive local strategy and shall perform the functions necessary to carry out that mission under the guidance of the Public Safety Director.

Goals, Objectives and Performance Data

Goal:	**To prevent terrorist activity.**
Objective:	**To analyze intelligence, provide countermeasures and deterrence operations, provide heightened inspections, improve surveillance and security operations, provide investigations, public health and agricultural surveillance, provide interdiction and apprehension, improve disrupting illegal activity.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Projected
Number of possible terrorist activities	1	1	1

Goal:	**Identify and protect critical infrastructures and key resources**
Objective:	**To help ensure continuity of government. Increase the awareness and understanding of threats and vulnerabilities to critical facilities. Improve information sharing and educate business partners on the concept of "See Something, Say Something."**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Projected
Perform threat assessments	2	2	4
Perform continuity of operations presentations	3	3	5

Goal:	**To respond in an attempt to aid in recovery efforts in order to get back to normal operations**
Objective:	**Execution of emergency operations plans and procedures. Identify and conduct mitigation activities as identified by the threat and vulnerability assessments. Assist with law enforcement operations and provide needed available resources. Attend training courses to help promote safety in the community.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Projected
Number of conferences/training programs	2	2	3



Superior Court

DEPARTMENT MISSION STATEMENT

The Council and Clerk of Council's Office are responsible for facilitating the activities of the Columbus Council by providing administrative and public policy assistance, managing official records and documents and assisting various boards, authorities, and commissions.

Expenditures by Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5001000	Chief Judge - Superior Court	$317,999	$329,095	$295,058	$395,013
5002000	District Attorney	$2,646,037	$2,919,204	$3,492,049	$3,624,784
5002100	Adult Probation	$0	$0	$0	$0
5002110	Juvenile Court	$1,000,061	$1,115,056	$1,110,517	$1,096,200
5002125	Circuit Wide Juvenile Court	$389,394	$410,328	$435,731	$500,315
5002140	Jury Manager	$494,243	$473,256	$471,799	$586,492
5002150	Judge Burch	$208,601	$224,848	$248,096	$295,146
5002160	Judge Martin	$170,659	$188,348	$182,256	$243,213
5002170	Judge McBride	$186,051	$185,938	$183,237	$184,251
5002180	Judge Peters	$176,530	$175,478	$172,704	$187,198
5002190	Judge Richardson	$148,340	$160,378	$157,915	$166,105
5002195	Judge Gottfried	$314,297	$345,835	$349,136	$367,845
5002200	Victim/Witness	$191,167	$205,482	$168,406	$327,373
5003000	Superior Court Clerk	$2,303,605	$2,568,735	$2,778,826	$3,055,433
5003310	Board of Equalization	$115,975	$102,614	$106,625	$208,405
DEPARTMENT TOTAL		**$8,662,959**	**$9,404,595**	**$10,152,354**	**$11,237,773**
% CHANGE			**8.56%**	**7.95%**	**10.69%**

**Unaudited*

Expenditures by Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$7,359,311	$7,955,749	$8,674,860	$9,687,507
Operations	$1,303,648	$1,418,871	$1,477,494	$1,550,266
OPERATING BUDGET	**$8,662,959**	**$9,374,620**	**$10,152,354**	**$11,237,773**
Capital Budget	$0	29,975.00	$0	$0
DEPARTMENT TOTAL	**$8,662,959**	**$9,404,595**	**$10,152,354**	**$11,237,773**
% CHANGE		**8.56%**	**7.95%**	**10.69%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
500-1000 Superior Court Judges	**FT/Supplement**	**25/7**	**25/7**	**25/7**
Chief Administrative Clerk		1	1	1
Chief Judge		1	1	1
Circuit Court Administrator		1	1	1
Court Reporter		7	7	7
Director of Accountability Courts^		1	1	1
Superior Court Judge		6	6	6
Law Clerk		3	3	3
Secretary (Supplement)		7	7	7
Superior Court Senior Judge		5	5	5
500-2000 District Attorney	**FT/PT/Supp.**	**42/2/15**	**44/2/15**	**44/2/15**
Senior Administrative Operations Manager~		1	1	1
Assistant District Attorney		13	15	15
Assistant District Attorney (Supplement)		15	15	15
Chief Assistant District Attorney (Supplement)		1	1	1
Deputy Assistant District Attorney		2	2	2
District Attorney (Supplement)		1	1	1
Executive Assistant (Supplement)		1	1	1
Investigator^~		10	10	8
Investigator Supervisor		1	1	1
Legal Administrative Clerk *~		10	10	10
Legal Administrative Clerk (PT)		2	2	2
Senior Paralegal~		1	1	1
Senior Investigator~		1	1	3
Victim Advocate* ~		0	2	2
Victim Advocate Supervisor~		0	0	1
500-2110 Juvenile Court	**FT/Supplement**	**10/4**	**10/5**	**11/5**
Administrative Secretary		1	1	1
Assistant Juvenile Court Director~		1	1	1
Case Manager		1	1	1
Chief Administrative Clerk		1	1	1
Custody Investigator		1	1	1
Custody Investigator/Judicial Review Coord.		1	1	1
Assistant District Attorney (Supplement)		1	2	2
Deputy Asst. District Attorney (Supplement)		2	2	2
Deputy Clerk II^		3	3	3
Juvenile Court Director~		1	1	1
Juvenile Court Judge (Supplement)		1	1	1
Paralegal~		0	0	1
500-2125 Circuit Wide Juv Court	**FT/PT**	**3/0**	**3/0**	**3/0**
Circuit Wide Juvenile Judge		2	2	2
Circuit Wide Presiding Judge Juvenile Court		1	1	1
500-2140 Jury Manager	**FT/PT**	**2/1**	**2/1**	**2/1**
Admin Clerk I (PT)		1	1	1
Deputy Clerk II		1	1	1
Jury Manager		1	1	1

Positions by Division *(continued)*

	FY25 Actual	FY26 Actual	FY27 Adopted
500-2200 Victim/Witness Ass\ FT/PT	**3/0**	**3/0**	**5/0**
Victim Advocate~	2	2	4
Victim/Witness Program Administrator	1	1	1
500-3000 Clerk of Superior FT/PT	**49/2**	**51/2**	**51/2**
Assistant Chief Deputy Clerk~	3	3	3
Chief Deputy Clerk*~	1	2	2
Clerk of Superior Court	1	1	1
Deputy Clerk I*	0	0	0
Deputy Clerk II^*	35	36	36
Deputy Clerk II (PT)	2	2	2
Senior Deputy Clerk^~	9	9	9
500-3310 Board of Equalization FT/PT	**1/0**	**1/0**	**1/0**
Board of Equalization Administrator	1	1	1
Total Full Time/Part Time/Supp. Positions	**133/5/27**	**138/5/27**	**143/4/27**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) Legal Administrative Clerk (G115) added in FY25
^ One (1) Victim Advocate (G117) added in FY25
^ Two (2) Senior Deputy Clerk (G117) added in FY25
^ Three (3) Deputy Clerk II (G115) added in FY25
^ Four (4) Deputy Clerk I (G113) to Four Deputy Clerk II (G115) in FY25
** One (1) Paralegal (G119) added in FY26*
** One (1) Juvenile Court Director (G126-15) reclassified to One (1) Juvenile Court Director (G126-21) in FY26*
** One (1) Juvenile Court Assistant Court Director (G121-14) reclassified to One (1) Juvenile Court Assistant Director (G121-22) in FY26*
** Two (2) Victim Advocate (G117) added in FY26*
** Three (3) Legal Admin Clerk I (G115) reclassified to Three (3) Legal Admin Clerk III (G116) in FY26*
** One (1) Victim Advocate I (G115) reclassified to One (1) Victim Advocate III (G119) in FY26*
** One (1) Victim Advocate I (G115) reclassified to One (1) Victim Advocate Supervisor (G120) in FY26*
** One (1) Victim Advocate I (G115) reclassified to One (1) Victim Advocate II (G118) in FY26*
** One (1) Paralegal (G119) reclassified to One (1) Senior Paralegal (G121) in FY26*
** Two (2) Investigator (G120) reclassified to Two (2) Senior Investigator (G121) in FY26*
** One (1) Administrative Operations Manager (G122) reclassified to One (1) Senior Administrative Operations Manager (G123) in FY26*
** One (1) Deputy Clerk II (G115) added in FY26*
** One (1) Chief Deputy Clerk (G126) added in FY26*
** One (1) Chief Deputy Clerk (G126-6) reclassified to One (1) Chief Deputy Clerk (G126-32) in FY26*
~ One (1) PT Administrative Support Specialist I (G112) reclassified to One (1) Deputy Clerk II (G115) in FY27
~ Two (2) Victim Advocate (G117) added in FY27
~ One (1) Administrative Support Specialist (G112) added in FY27
~ One (1) Chief Deputy Clerk (G126-32) reclassified to One (1) Chief Deputy Clerk (G126-23) in FY27
~ One (1) Senior Deputy Clerk (G117) reclassified to One (1) Assistant Chief Deputy Clerk (G122) in FY27

Chief Judge - Superior Court

Program Description:

The Superior Courts are presided over by seven judges, elected by the voters of the six counties making up the Chattahoochee Judicial Circuit. These counties are Muscogee, Chattahoochee, Harris, Marion, Talbot, and Taylor. Sessions of the court, both civil and criminal, are held in the county courthouse of each county. Felony cases, divorce/ alimony, child custody, equity cases, and cases involving land titles must be tried in the Superior Court. The Superior Court has concurrent jurisdiction with the other courts to try other civil cases and misdemeanor criminal cases. In addition, this court determines appeals from the Probate Court, and in certain instances, from the Juvenile and Municipal Court.

District Attorney

Program Description:

The District Attorney is elected for a four-year term and is the prosecuting attorney for the Superior Courts in the Chattahoochee Judicial Circuit. The duties of this office are by statute and include the prosecution of criminal cases in Superior Court. The District attorney and his staff prosecute a broad range of felony criminal cases, in the Superior and Juvenile courts, representing the State of Georgia.

Goals, Objectives and Performance Data

Goal:	**To prosecute cases and charges presented from all sources.**		
Objective:	**To keep an accounting of cases and charges presented for prosecution.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Total cases bound over	**3,500**	**3,587**	**3,600**
Total charges bound over	**10,000**	**10,125**	**10,200**
Goal:	**To efficiently and aggressively dispose of all cases and charges in a timely manner.**		
Objective:	**Keep an accounting of dispositions of cases and charges.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Total cases disposed	**3,000**	**3,585**	**3,500**
Total charges disposed	**5,000**	**4,158**	**5,500**

Goal:	**Successfully condemn assets of criminal defendants through civil forfeiture.**		
Objective:	**Cause the forfeiture of assets gained through criminal activity.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Forfeitures filed	**100**	**145**	**150**
Forfeitures closed	**75**	**80**	**100**
Cases pending forfeiture	**160**	**155**	**160**

Goal:	To successfully prosecute cases in the Superior and Juvenile Courts as well as the Accountability Courts.		
Objective:	**Attend preliminary hearings, present cases to the Grand Jury, attend all Superior Court calendars, trials and hearings, all Accountability Court sessions, and prosecute cases in Juvenile Court.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Recorder's Court Sessions attended	**624**	**620**	**620**
Grand Jury Sessions	**52**	**50**	**50**
Juvenile Court hearing days	**300**	**300**	**300**
Superior Court/Accountability Courts calendars and arraignments	**500**	**500**	**500**

Goal:	Prepare case files for criminal cases in Superior and Juvenile Courts & Civil Asset Forfeitures.		
Objective:	**Accurately account for all cases from all sources.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Defendants/Juveniles bound over or received	**2,100**	**2,100**	**2,200**

Juvenile Court

Program Description:

The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e., mentally, emotionally ill, or mentally retarded), or who are alleged to have committed a traffic offense. The judge, who is appointed by the Superior Court judges for a term of four years, presides over these cases as well as contested divorce custody cases transferred to the Juvenile Court by the Superior Court Judges. In FY03, a Circuit-wide Juvenile Court was established per GA 15-11-18. This includes one full-time judge and 2 part-time judges who hold preliminary/detention, shelter, and traffic hearings, assess and sign bonds, warrants and other legal documents. The support staff ensures that all cases have been properly handled by conferring with attorneys, and other professionals.

The Georgia Department of Children and Youth Services provides intake and probation officers for the court. The Intake Department is located in the Juvenile Court facility. A Protective Services Coordinator is provided by the Georgia Department of Human Resources with courtesy supervision provided by the court coordinator.

Juvenile Court Clerk

Program Description:

The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e. mentally or emotionally ill and mentally retarded), or who are alleged to have committed a traffic offense.

Victim/Witness Assistance Program

Program Description:

The Victim Witness Assistance Program (VWAP) works directly with the District Attorney's Office and is responsible for helping the victims, families, and witnesses through the criminal justice system. The program informs families of the status of criminal prosecutions and helps the District Attorney's Office track the vital witnesses for their cases.

Goals, Objectives and Performance Data

Goal: 	**To identify and assist victims and witnesses in their time of need.**
Objective:	**Send out victim packages, victim notification: Make telephone calls to gather information on victims and witnesses, inform them of upcoming court date and offer support. Enter data into Tracker for accurate documentation and reference.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Services Performed	**117,303**	**117,500**	**117,950**

Goal: 	**To attend all court sessions**
Objective:	**To support victims and witnesses in all six (6) counties throughout the Chattahoochee Judicial Circuit.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Chattahoochee Judicial Circuit New Victims	**4,092**	**5,000**	**5,000**

Goal: 	**To assist victims with debts incurred as a result of violent crime and to encourage victims to participate in the Criminal Justice System.**
Objective:	**Compensation is available for medical and dental expenses, as well as mental health counseling expenses, funeral expenses, economic support, and crime scene clean up.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Claims filed	**399**	**405**	**400**

Goal: 	**Restitution request for loss involving medical and property.**
Objective:	**Restitution is now required by the courts for medical and loss of property. Our goal and objective is to see that the victim is compensated within the scope of the program.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of cases requesting restitution	**2,828**	**3,000**	**3,100**
Number of defendants	**1,849**	**1,900**	**1,950**

Clerk of Superior Court

Program Description:
The Clerk of Superior Court serves in the capacity as Clerk of Superior Court, Juvenile Court, and as Clerk of State Courts. This is an elected person with a term of four years. The clerk's main responsibility is to serve as the recorder of all real estate transactions for Muscogee County, and to collect delinquent fines.

Board of Equalization

Program Description:
The Board of Equalization is required by State Law to allow all property owners of Muscogee County, Georgia citizen's the opportunity to contest property tax valuations by the Tax Assessor's Office.

Jury Manager

Program Description:
It is the responsibility of the Jury Manager to furnish jurors to all nine trial Courts, including grand jurors. This responsibility necessitates accompanying duties such as subpoenas, payroll, deferment, orientation and oath of jurors. The effective utilization of the services of jurors is more economical for the taxpayer and more efficient for the Courts.



State Court

DEPARTMENT MISSION STATEMENT

To conduct a thorough, fair, vigorous and just prosecution of all misdemeanor cases bound over from Recorder's and Municipal courts in Muscogee County.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5101000 State Court Judges	$686,845	$710,129	$726,763	$936,371
5102000 Solicitor	$1,271,416	$1,326,175	$1,534,551	$2,156,945
DEPARTMENT TOTAL	**$1,958,261**	**$2,036,304**	**$2,261,314**	**$3,093,316**
% CHANGE		**3.99%**	**11.05%**	**36.79%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$1,896,752	$1,959,044	$2,157,702	$2,841,455
Operations	$61,509	$77,260	$103,612	$122,861
OPERATING BUDGET	**$1,958,261**	**$2,036,304**	**$2,261,314**	**$2,964,316**
Capital Budget	$0	$0	$0	$129,000
DEPARTMENT TOTAL	**$1,958,261**	**$2,036,304**	**$2,261,314**	**$3,093,316**
% CHANGE		**3.99%**	**11.05%**	**36.79%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
510-1000 State Court Judges	**FT/PT**	**7/0**	**7/0**	**11/0**
Court Reporter~		2	2	3
Law Clerk~		1	1	2
Senior Deputy Clerk~		2	2	3
State Court Judges~		2	2	3
510-2000 Solicitor	**FT/PT**	**16/0**	**19/0**	**23/0**
Assistant Solicitor General~		3	4	5
Chief Assistant Solicitor General		1	1	1
Senior Assistant Solicitor General		1	1	1
Court Coordinator		1	1	1
Deputy Clerk II		3	3	3
Investigator~		0	0	1
Senior Investigator		4	4	4
Investigator Supervisor		1	1	1
Senior Deputy Clerk		1	1	1
Solicitor - State Court		1	1	1
Paralegal~		0	1	2
Victim Advocate~		0	1	2
Total Full Time/Part Time Positions		**23/0**	**26/0**	**34/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

** One (1) Paralegal (G119) added in FY26*
** One (1) Assistant Solicitor General (G127) added in FY26*
** One (1) Victim Advocate (G117) added in FY26*
~ One (1) State Court Judge added in FY27
~ One (1) Law Clerk (G123, G124 w/JD) added in FY27
~ One (1) Senior Deputy Clerk (G117) added in FY27
~ One Court Reporter added in FY27
~ One (1) Assistant Solicitor General (G127) added in FY27
~ One (1) Paralegal (G119) added in FY27
~ One (1) Investigator (G120) added in FY27
~ One (1) Victim Advocate (G117) added in FY27

State Court Judges

Program Description:

The State Courts are presided over by two judges who are elected for a term of four years. The Court tries both civil and criminal cases with a jury composed of twelve persons. Criminal cases tried in this court are limited to misdemeanors and appeals from Recorder's Court by the State Constitution.

State Court Solicitor

Program Description:

The State Court Solicitor General's Office prosecutes misdemeanor cases and city ordinance violation cases appealed from Recorder's Court. Cases include misdemeanor warrants issued in Muscogee County and citations issued by: Columbus Police Department, Muscogee County Sheriff's Office; Muscogee County Marshal's Office, Georgia State Patrol, Columbus State University Police, Department of Natural Resources, Animal Control, Business License Office, Code Enforcement, and cases transferred from the Muscogee County Superior Court. The Office collects all warrants, citations, reports, documents, records, criminal and driving histories, and evidence; interviews victims and witnesses; makes decisions regarding prosecution and recommended dispositions; files accusations; subpoenas witnesses; provides discovery and responds to motions; prepares for trial; negotiates pleas; tries cases in court before a judge or jury, and handles any appeals to higher courts. The Solicitor General's Office coordinates weekly jail pleas, weekly arraignment/plea dockets, and monthly trial dockets, and works with a State Court probation company to ensure fines, community service, jail reporting, restitution, and other terms of sentencing are completed. The Solicitor General's Office applies for warrants for a variety of reasons including probation violations and failure to appear for court and handles requests for record restrictions/expungements.

Goal:	**To accurately and efficiently prosecute cases in a timely manner.**		
Objective:	**To accurately compile charges from case initiation to arraignment within two months.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of charges prosecuted	**12,079**	**12,844**	**14,869**

Goal:	**To thoroughly investigate all cases.**		
Objective:	**To gather law enforcement reports and warrants, run criminal histories, interview witnesses, draft accusations, prepare other written documentation, and compile case files within two (2) months of receiving cases bound over from Recorder's Court and Municipal Courts.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of charges filed	**12,079**	**12,844**	**14,879**



Public Defender

DEPARTMENT MISSION STATEMENT

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5201000	Public Defender	$2,102,769	$2,385,190	$2,411,816	$2,513,379
5202000	Muscogee County Public Defender	$222,332	$251,725	$261,629	$252,345
DEPARTMENT TOTAL		**$2,325,101**	**$2,636,915**	**$2,673,445**	**$2,765,724**
% CHANGE			**13.41%**	**1.39%**	**3.45%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$615,295	$666,045	$693,119	$828,066
Operations	$1,702,763	$1,968,598	$1,980,326	$1,937,658
OPERATING BUDGET	**$2,318,058**	**$2,634,643**	**$2,673,445**	**$2,765,724**
Capital Budget	7,043.00	$2,272	$0	-
DEPARTMENT TOTAL	**$2,325,101**	**$2,636,915**	**$2,673,445**	**$2,765,724**
% CHANGE		**13.41%**	**1.39%**	**3.45%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
520-1000 Public Defender FT/Supp.	**11/21**	**11/21**	**13/21**
Assistant Public Defender (Supplements)	21	21	21
Administrative Coordinator	1	1	1
Investigator~	7	7	9
Investigator Supervisor	1	1	1
Legal Administrative Clerk I	2	2	2
Total Full Time/Supplements	**11/21**	**11/21**	**13/21**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

~ Two (2) Investigator (G120) added in FY27



Municipal Court

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5301000	Municipal Court Judge	$488,415	$518,823	$647,889	$710,097
5302000	Clerk of Municipal Court	$752,062	$795,542	$853,949	$922,286
DEPARTMENT TOTAL		**$1,240,477**	**$1,314,365**	**$1,501,838**	**$1,632,383**
% CHANGE			**5.96%**	**14.26%**	**8.69%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$1,182,820	$1,264,308	$1,451,827	$1,562,929
Operations	$57,657	$50,057	$50,011	$69,454
OPERATING BUDGET	**$1,240,477**	**$1,314,365**	**$1,501,838**	**$1,632,383**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$1,240,477**	**$1,314,365**	**$1,501,838**	**$1,632,383**
% CHANGE		**5.96%**	**14.26%**	**8.69%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
530-1000 Municipal Court Judge FT/PT	**9/0**	**8/5**	**8/5**
Associate Judge	1	1	1
Court Coordinator	1	1	1
Deputy Clerk I	1	1	1
Deputy Clerk II*	3	3	3
Municipal Court Judge	1	1	1
Municipal Court Judge- PT*	0	4	4
Senior Deputy Clerk^	1	1	1
Support Clerk^	1	1	1
530-2000 Clerk of Municipal Court FT/PT	**13/0**	**14/0**	**14/0**
Accounting Technician*	0	1	1
Administrative Assistant	1	1	1
Assistant Chief Deputy Clerk	1	1	1
Chief Deputy Clerk~	1	1	1
Clerk of Municipal Court	1	1	1
Deputy Clerk II^	6	6	6
Finance Manager	1	1	1
Senior Deputy Clerk	2	2	2
Total Full Time/Part Time Positions	**22/0**	**23/4**	**23/4**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) Deputy Clerk II (G115) added in FY25

^ One (1) Support Clerk (G111) added in FY25

^ One (1) Senior Deputy Clerk (G117-4) reclassified to One (1) Senior Deputy Clerk (G117-7) in FY25

^ One (1) Deputy Clerk II (G115-4) reclassified to One (1) Deputy Clerk II (G115-7) in FY25

^ One Deputy Clerk II (G115-1) reclassified to One (1) Deputy Clerk II (G115-4) in FY25

^ One (1) Assistant Chief Deputy Clerk (G122-4) reclassified to One (1) Assistant Chief Deputy Clerk (G122-9) in FY25

** Four (4) Municipal Court Judge- PT added in FY26*

** One (1) Accounting Technician (G115) added in FY26*

~ One (1) Chief Deputy Clerk (G126-32) reclassified to One (1) Chief Deputy Clerk (G126-23) in FY27

Municipal Court Judge

Program Description:

The Magistrate Court of Muscogee County has jurisdiction of civil claims where exclusive jurisdiction is not vested in superior court. Magistrate court is confined in most cases to a monetary limit of $15,000. The court handles the issuance of summons, trial of issues, and issuance of writs and judgement's in dispossessory proceedings and distress warrants. This court also handles: garnishments, abandoned vehicles and interrogatories. The Magistrate court provides for the filing of answers, counterclaims, and other pleadings, directly related to Magistrate Court cases The court handles all of its scheduling if hearings in conjunction with those hearings set for Municipal Court.

Goals, Objectives and Performance Data

Goal:	**The Municipal Court of Columbus shall maintain less than 175 docketed cases per monthly docket.**
Objective:	**The Magistrate Court of Muscogee County shall provide for a final hearing on all litigated cases in which an answer has been filed, no later than 90 days from the filing of said answer. The allowable exception being if both parties request a continuance of the trial beyond the 90 day period.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of cases that went to trial.	**213**	**578**	**750**

Clerk of Municipal Court

Program Description:

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed $15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to $15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Goals, Objectives and Performance Data

Goal:	**Provide equal access to a fair and effective system of justice for all without excessive cost, inconvenience, or delay, with sensitivity to an increasingly diverse society. Aspire daily to administer the duties of our office fairly, professionally and responsibly. To minimize the processing time of civil and criminal actions filed in the Municipal court and to insure our citizens of a fair and timely disposition of their case.**
Objective:	**To familiarize Municipal Court staff with changing laws in an effort to assist those citizens seeking the services of the Municipal court and to reduce the 3 to 4 day processing time by the inclusion of additional staff to address the rising caseloads.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Criminal and Civil cases	**19,522**	**22,183**	**25,000**



Probate Court

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5401000 Judge of Probate	$658,198	$707,053	$814,069	$844,165
DEPARTMENT TOTAL	**$658,198**	**$707,053**	**$814,069**	**$844,165**
% CHANGE		**7.42%**	**15.14%**	**3.70%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$588,104	$623,675	$706,206	$763,529
Operations	$70,094	$83,378	$107,863	$80,636
OPERATING BUDGET	**$658,198**	**$707,053**	**$814,069**	**$844,165**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$658,198**	**$707,053**	**$814,069**	**$844,165**
% CHANGE		**7.42%**	**15.14%**	**3.70%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
540-1000 Probate Court FT/PT	**8/0**	**9/0**	**9/0**
Associate Judge	1	1	1
Chief Clerk/License Supervisor	1	1	1
Deputy Clerk II	1	1	1
Fiduciary Compliance Officer/Law Clerk JD~	1	1	1
Senior Deputy Clerk~	1	2	2
Passport Supervisor/Senior Deputy Clerk	1	1	1
Probate Judge	1	1	1
License Clerk Supervisor	1	1	1
Total Full Time/Part Time Positions	**8/0**	**9/0**	**9/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) Senior Deputy Clerk (G117) reclassified to One (1) Law Clerk/ Fiduciary Compliance Officer (G123-21) in FY25

** One (1) Senior Deputy Clerk (G117) added in FY26*

** One (1) Chief Deputy Clerk (G123) reclassified to One (1) Chief Deputy Clerk (G124) in FY26*

** One (1) Chief Clerk (G125) reclassified to One (1) Chief Clerk (G126) in FY26*

Judge of Probate

Program Description:
The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this Court.

Goals, Objectives and Performance Data

Goal:	**To satisfy the court's mission in a prompt accurate, courteous and professional manner, and to effectively issue marriage and weapons carry licenses in a timely and professional manner.**
Objective:	**To achieve our goal in providing the services that accomplished our mission in an efficient and professional manner while upholding Georgia law.**

Performance Indicators:	**FY23 Actual**	**FY24 Actual**	**FY25 Projected**
Marriage licenses issued	**1,410**	**1,592**	**1,650**
Weapons carry licenses issued	**4,071**	**1,868**	**2,300**

Goal:	**To satisfy the court's mission in a prompt accurate, courteous and professional manner, and to effectively process passport applications in a timely and professional manner.**
Objective:	**To achieve our goal in providing the services that accomplished our mission in an efficient and professional manner.**

Performance Indicators:	**FY23 Actual**	**FY24 Actual**	**FY25 Projected**
Number of passport applications accepted	**556**	**1,383**	**1,520**

Goal:	**To satisfy the court's mission in a prompt accurate, courteous and professional manner, and to successfully process administration and estate proceedings.**
Objective:	**To achieve our goal in providing the services that accomplished our mission in an efficient and professional manner while upholding Georgia law.**

Performance Indicators:	**FY23 Actual**	**FY24 Actual**	**FY25 Projected**
Number of completed estate proceedings docketed,	**1,019**	**1,122**	**1,215**

Goal:	**To satisfy the court's mission in a prompt accurate, courteous and professional manner, and to effectively preside over hearings determining outpatient/inpatient treatment.**
Objective:	**To achieve our goal in providing the services that accomplished our mission in an efficient and professional manner while upholding Georgia law.**

Performance Indicators:	**FY23 Actual**	**FY24 Actual**	**FY25 Projected**
Number of completed involuntary treatment	**109**	**75**	**70**



Sheriff

DEPARTMENT MISSION STATEMENT

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the State and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5501000	Administration	$2,278,262	$2,622,873	$3,114,484	$2,932,956
5502100	Operations	$5,531,941	$6,203,344	$7,265,033	$6,382,465
5502200	Special Ops/Investigation	$2,875,418	$3,529,854	$3,477,199	$3,204,479
5502300	Training	$709,979	$901,935	$1,123,685	$661,423
5502400	Motor Transport	$821,030	$902,304	$1,166,817	$686,470
5502600	Detention	$16,613,394	$19,629,277	$21,213,773	$18,071,876
5502650	Medical	$7,883,742	$8,007,229	$12,899,838	$2,429,713
5503510	Park Patrol	-	-	848,775.32	$952,349
5503800	School Zone Initiative	-	$580,551	$843,677	-
DEPARTMENT TOTAL		**$36,713,766**	**$42,377,367**	**$51,953,281**	**$35,321,731**
% CHANGE			**15.43%**	**22.60%**	**-32.01%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$23,753,272	$28,005,995	$31,938,074	$27,807,443
Operations	$12,924,781	$13,999,024	$19,834,824	$7,514,288
OPERATING BUDGET	**$36,678,053**	**$42,005,019**	**$51,772,898**	**$35,321,731**
Capital Budget	$35,713	372,348.00	180,382.93	-
DEPARTMENT TOTAL	**$36,713,766**	**$42,377,367**	**$51,953,281**	**$35,321,731**
% CHANGE		**15.43%**	**22.60%**	**-32.01%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
550-1000 Administration	**FT/PT**	**24/0**	**26/0**	**27/0**
Accounting Technician		2	2	2
Administrative Assistant		1	1	1
Administrative Coordinator*		1	0	0
Administrative Operations Manager		1	1	1
Administrative Secretary - PT^		0	0	0
Captain		1	2	2
Chief Deputy Sheriff		1	1	2
Deputy Clerk II		5	5	5
Deputy Sheriff Technician		1	1	1
Director of Community Affairs		1	1	1
Executive Assistant^		0	1	1
Identification Technician		3	3	3
Jail Commander		1	1	1
Lieutenant^		1	1	1
Major^		2	3	3
Sergeant		2	2	2
Sheriff		1	1	1
550-2100 Operations	**FT/PT**	**65/Varies**	**63/Varies**	**60/Varies**
Administrative Coordinator		1	1	1
Administrative Support Specialist		1	1	1
Bailiffs - PT		Varies	Varies	Varies
Captain^		2	2	2
Command Sergeant		2	2	2
Communication Technician		3	3	3
Deputy Clerk II		1	1	1
Deputy Sheriff^*		27	27	24
Deputy Sheriff Field Training Officer		2	2	2
Deputy Sheriff Technician		5	5	5
Forensic Analyst*		0	0	1
Lieutenant		7	7	7
Reserve Deputy -PT		Varies	Varies	Varies
Security Guards		2	2	2
Sergeant		10	10	10
550-2200 Special Operations/Inv	**FT/PT**	**31/0**	**36/0**	**35/0**
Captain		2	2	2
Deputy Sheriff Technician		1	1	1
Investigator*		22	27	26
ID Tech		1	1	1
Major		1	1	1
Sergeant		4	4	4

Positions by Division *(continued)*				
		FY25 Actual	FY26 Actual	FY27 Adopted
550-2300 Training	**FT/PT**	**5/0**	**5/0**	**5/0**
Criminal Record Technician		1	1	1
Deputy Sheriff Field Training Officer^		2	1	1
Lieutenant^		1	2	2
Sergeant		1	1	1
550-2600 Detention	**FT/PT**	**182/0**	**181/0**	**181/0**
Accounting Clerk		1	1	1
Accounting Technician		1	1	1
Administrative Operations Manager*		0	0	1
Administrative Clerk I		1	1	1
Captain		3	3	3
Communication Technician		0	0	1
Criminal Records Technician		5	5	5
Deputy Clerk II		11	11	11
Deputy Sheriff^		45	36	33
Deputy Sheriff Field Training Officers		7	7	7
Deputy Sheriff Technician		1	1	1
Human Resource Tech		1	1	1
Identification Technician		3	3	3
Investigator		0	0	0
Judicial Administrative Tech II		1	1	1
Lieutenant		7	7	7
Major		1	1	1
Sergeant		21	21	22
Senior Deputy Clerk		1	1	1
Sheriff Cadet		2	2	1
Senior Correctional Officer*		0	24	28
Correctional Officer^		69	53	51
550-3510 Park Patrol	**FT/PT**	**0/0**	**12/0**	**12/0**
Sergeant^		0	2	2
Deputy Sheriff^*		0	10	10
Total Full Time/Part Time/Temp. Positions		**321/0/Varies**	**321/0/Varies**	**321/0/Varies**
^ FY24 Position Change		**** FY25 Position Change***		***~ FY26 Position Change***

** One (1) Major (PS7) added in FY25*

** One (1) Administrative Coordinator (G117-13) reclassified to One (1) Executive Assistant (G124-15) in FY25*

** One (1) Deputy Sheriff (PS1) reclassified to One (1) Sheriff Captain (PS6) in FY25*

** Two (2) Sergeant (PS3) added in FY25*

** Ten (10) Deputy Sheriff (PS0) added in FY25*

** Twenty four (24) Correctional Officer (C1) reclassified to Twenty four (24) Senior Correctional Officer (C2) in FY25*

** Three (3) Deputy Sheriff (PS1) deleted in FY25*

** One (1) Administrative Coordinator (G118-15) reclassified to One (1) Administrative Coordinator (G118-28) in FY26*

~ One (1) Sheriff Cadet (G113) reclassified to One (1) Communications Technician (G115) in FY26

Positions by Division *(continued)*

~ One (1) Licensed Clinical Social Worker/Counselor (G124) reclassified to One (1) Administrative Operations Manager (G122) in FY26
~Four (4) Deputy Sheriffs (PS1) reclassified to Four (4) Sheriff Correctional Officers (C1) in FY26
~One (1) Deputy Sheriff (PS1) reclassified to One (1) Sergeant (PS3) added in FY26
~One (1) Forensic Analyst (G120) added in FY26
~One (1) Deputy Sheriff (PS1) deleted in FY26
~One (1) Chief Deputy Sheriff (PS8) added in FY27
~One (1) Executive Assistant (G124-19) reclassified to One (1) Executive Assitant (G124-31) in FY27
~One (1) Correctional Officer (SC1-4) reclassified to One (1) Correctional Officer (SC1-18) in FY27
~One (1) Deputy Clerk II (G115-8) reclassified to One (1) Deputy Clerk II (G115-19) in FY27
~One (1) Administrative Assistant (G115-31) reclassified to One (1) Administrative Assistant (G115-41) in FY27
~One (1) Deputy Clerk II (G115-13) reclassified to One (1) Deputy Clerk II (G115-28) in FY27
~One (1) Administrative Operations Manager (G122-5) reclassified to One (1) Administrative Operations Manager (G122-13) in FY27
~One (1) Deputy Clerk II (G115-3) reclassified to One (1) Deputy Clerk II (G115-16) in FY27
~One (1) Deputy Clerk II (G115-6) reclassified to One (1) Deputy Clerk II (G115-17) in FY27
~One (1) Senior Deputy Clerk (G117-5) reclassified to One (1) Senior Deputy Clerk (G117-17) in FY27
~One (1) Accounting Clerk (G113-5) reclassified to One (1) Accounting Clerk (G113-11) in FY27
~One (1) Investigator (PS2) deleted in FY27

Administration Bureau

Program Description:

The Administrative Bureau provides Administrative support to the various divisions within the Sheriff's Office. This division performs numerous tasks on a daily basis in order to provide this support. We seek to strengthen our partnership and relationship in all aspects of our community and fulfill our duties by adapting to changing needs of our community and by adhering to the highest standards of Integrity, ethics and professionalism when in the performance of our duties as Deputy Sheriff's of Muscogee County.

Civil Section/Criminal Warrants Section

Program Description:

The Civil and Criminal Warrants Sections receive and process all civil process and criminal warrants, track service, and maintain necessary files and databases.

Goals, Objectives and Performance Data

Goal:	**To provide for the expedient service of civil process and criminal warrants, manage and track all sex offenders, maintain security and safety of the courts and all government buildings, and maintain readiness of all special operations units for quick and effective deployment.**
Objective:	**To serve all civil process in a timely manner.**
Objective:	**To serve all criminal warrants in a timely manner.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of civil documents processed	**29,787**	**28,578**	**30,000**
Number of firearms seized	**-**	**410**	**500**
Value of drugs seized	**-**	**21,172,523**	**30,000,000**
Number of criminal warrants executed	**2,820**	**5,828**	**6,000**
Number of traffic citations issued:	**-**	**8,409**	**9,000**
Number of Super speeders:	**-**	**868**	**850**

Training

Program Description:

The Training division provides specialized training programs for law enforcement personnel.

Goals, Objectives and Performance Data

Goal:	**To provide professional training to meet all state and federally mandated training.**
Objective:	**To provide a minimum of 24 hours of approved training for all sworn personnel and Correctional Officers.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Training Hours Provided	**-**	**19,536**	**20,000**

Budget and Planning

Program Description:
Budget and Planning is responsible for all budget, finance, and planning. This includes preparing the annual budget and tracking expenditures throughout the fiscal year. Planning involves development of target goals for the fiscal year along with strategic planning for long-term vision.

Goals, Objectives and Performance Data

Goal: 	**To be fiscally responsible and operate in the most efficient and effective manner possible.**		
Objective:	**Conduct monthly review of agency budget and report status.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of budget reviews	**12**	**12**	**12**
Objective:	**Conduct quarterly meetings to review the progress of set goals and objectives.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of goals and objectives reviews	**4**	**4**	**4**

Human Resources

Program Description:
Human Resources is responsible for the recruitment and hiring of all personnel as well as managing all employee related functions and time management.

Goals, Objectives and Performance Data

Goal: 	**To recruit and hire qualified individuals with a high degree of ethics and integrity.**		
Objective:	**To process, investigate and hire all candidates in accordance with current Human Resource Industry best practices.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of applicants hired	**25**	**385**	**380**

Office of Professional Standards

Program Description:

The Office of Professional Standards is responsible for assuring the agency maintains high standards and integrity. The Office of Professional Standards conducts internal investigations as needed. It also conducts background checks, investigations, and CVSA test of all applicants. The Office of Professional Standards also maintains data and completed reports concerning complaints, uses of force, and vehicle pursuits.

Goals, Objectives and Performance Data

Goal:	**To ensure the highest standard of ethics and integrity of employees and candidates.**
Objective:	**Track all use of force incidents for compliance with policy and procedure.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Calls answered by Patrol	**-**	**31,483**	**31,500**
Number of Use of Force incidents	**35**	**99**	**60**

Objective:	**Conduct background investigations on all applicants.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of background/CVSA investigations	**67**	**36**	**40**
Number of complaints investigated	**8**	**11**	**10**

Pre-Trial Program

Program Description:

To identify incarcerated individuals suitable for release under the Pre-Trial Program who meet the established criteria. Pretrial release further ensures those defendants who do not pose a risk to the community are able to be released from custody even if they have no financial means. Research verifies that lower risk defendants detained unnecessarily during the pretrial process show a significant likelihood that their risk for recidivism increases as a result.

Operations Bureau

Program Description:

The Operations Bureau of the Muscogee County Sheriff's Office is responsible for the following: Patrol Services, Courts Services, Investigative/Felony Apprehension Services (internal and external), civil processes, misdemeanor warrant apprehension and services, Canine Services, Sex Offenders registration and verification, Special Events, Special Response Teams, out of town transports, and Mobile Command Deployment.

Goals, Objectives and Performance Data

Goal:	**To provide continuous patrol services for the citizens and government of Muscogee County, Georgia, to serve all civil and criminal warrants in a timely manner, and provide for the safety and security of the Government Center and Courts.**
Objective:	**To provide a safe and secure environment in the courts.**
Objective:	**To minimize the number of inmates being transported from the County Jail to the Government Center for court.**
Objective:	**To minimize the number of out-of-town juvenile transports.**
Objective:	**To provide for a quick response of a well-trained Special Response Team for tactical situations.**
Objective:	**To receive and process all civil and criminal processes on the date they are received and forward to Operations Bureau for service within a maximum of two days.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Special Response Team Call Outs	**67**	**48**	**50**

Sex Offender Registry Office

Program Description:

The Sex Offender Registry office is responsible for ensuring the registration of sex offenders and to provide monitoring and tracking of all registered sex offenders.

Goals, Objectives and Performance Data

Goal:	**To ensure the safety of the community by tracking, monitoring and registering of sex offenders.**
Objective:	**To check and verify sex offender status.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of sex offender checks completed	**6,301**	**6,811**	**7,000**
Objective:	**To register all required sex offenders**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of registered sex offenders	**709**	**725**	**750**

Jail Bureau

Program Description:

The Muscogee County Detention Center is a housing facility for pretrial state, local, and federal inmates. The Jail also houses inmates sentenced on misdemeanor and city ordinance sentences.

Goals, Objectives and Performance Data

Goal:	**To provide a safe and secure environment for our staff and inmates.**		
Objective:	**Proactive supervision and quality control of processes.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Average Daily Population	**1147**	**1030**	**1060**

Medical Services

Program Description:

The Medical Bureau provides medical/dental and mental health care to all inmates of the Muscogee County Jail.

Goals, Objectives and Performance Data

Goal:	**To provide a safe and secure environment for our staff and inmates.**		
Objective:	**Proactive supervision and quality control of processes.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Mental Health Inmates	**-**	**4,242**	**4,300**

Motor Transport

Program Description:

The main function of the Motor Transport division is to ensure that all departmental vehicles are in proper operating condition and meet prescribed safety standards. Motor transport is responsible for monitoring vehicle activity and scheduling preventative maintenance and needed repairs.

Park Patrol

Program Description:

The main function of the Park Patrol division is to ensure that all parks are safe, giving the community a sense of comfort and peace of mind while utilizing the facilities. Park Patrol is responsible for monitoring activity in the local parks, minimizing any illegal activity.



Tax Commissioner

DEPARTMENT MISSION STATEMENT

To provide tag and tax services that are accessible and responsive to the needs of the citizens of Muscogee County through innovation, technology, and a professional workforce.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5601000 Tax Commissioner	$1,957,795	$2,038,106	$2,197,850	$2,443,729
DEPARTMENT TOTAL	**$1,957,795**	**$2,038,106**	**$2,197,850**	**$2,443,729**
% CHANGE		**4.10%**	**7.84%**	**11.19%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$1,648,553	$1,708,861	$1,848,136	$2,125,709
Operations	$309,242	$329,245	$349,714	$318,020
OPERATING BUDGET	**$1,957,795**	**$2,038,106**	**$2,197,850**	**$2,443,729**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$1,957,795**	**$2,038,106**	**$2,197,850**	**$2,443,729**
% CHANGE		**4.10%**	**7.84%**	**11.19%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
560-1000 Tax Commissioner FT/PT	**30/2**	**33/2**	**33/2**
Accounting Operations Administrator~	1	1	1
Administrative Technician	1	1	1
Chief Deputy Tax Commissioner~	1	1	1
Deputy Tax Commissioner~	3	3	3
Financial Analyst*~	1	1	1
Support Clerk (PT)	2	3	3
Tax Clerk I	12	12	12
Tax Clerk II	7	7	7
Tax Commissioner	1	1	1
Tax Specialist*~	3	4	4
Technology Support Analyst~	0	1	1
Total Full Time/Part Time Positions	**30/2**	**33/2**	**33/2**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

** One (1) Technology Support Analyst (G123) added in FY26.*

** One (1) Tax Specialist (G120) added in FY26.*

** One (1) Tax Clerk (G123) added in FY26.*

** One (1) Chief Deputy Tax Commissioner (G131-2) reclassified to One (1) Chief Deputy Tax Commissioner (G131-14) in FY26.*

** One (1) Deputy Tax Commissioner (G124-6) reclassified to One (1) Deputy Tax Commissioner (G124-18) in FY26.*

** One (1) Accounting Operations Administrator (G127-6) reclassified to One (1) Accounting Operations Administrator (G127-35) in FY26.*

** One (1) Senior Financial Analyst (G123-6) reclassified to One (1) Senior Financial Analyst (123-9) added in FY26.*

Tax Commissioner

Program Description:
The Tax Commissioner's primary job is to collect ad valorem taxes due by the residents of Muscogee County for the State of Georgia, Columbus Consolidated Government and Muscogee County School District. The Tax Commissioner is responsible for the receiving of tax returns and homestead exemption application and the certification of the real and personal property digest to the State of Georgia, Department of Revenue, and Property Tax Division. Intangible taxes are also the responsibility of this office.

Goals, Objectives and Performance Data

Goal:	**To provide courteous, prompt, efficient service to citizens and government in the collection and remission of revenue. (property taxes, motor vehicle registration, fees & penalties, etc.).**
Objective:	**Implement new motor vehicle and property tax laws.**
Objective:	**Obtain 99% property tax collection rate.**
Objective:	**Implement motor vehicle internet registration renewal.**
Objective:	**Improve property tax billing and collection technology.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Motor Vehicle Services	**248,490**	**240,000**	**24,000**
Title Transactions	**35,427**	**38,000**	**38,000**
Property Tax Bills Mailed	**99,510**	**100,000**	**100,000**
Property Tax Collection Rate	**97.6%**	**100.0%**	**1000.0%**



Coroner

DEPARTMENT MISSION STATEMENT

The Coroner's office exists to serve the residents and visitors of Muscogee County by conducting thorough medico legal death investigations. The Coroner's Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5701000 Office of the Coroner	$457,191	$516,325	$515,671	$528,080
DEPARTMENT TOTAL	**$457,191**	**$516,325**	**$515,671**	**$528,080**
% CHANGE		**12.93%**	**-0.13%**	**2.41%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$423,274	$489,304	$484,831	$493,230
Operations	$33,917	$27,021	$30,840.12	$34,850
OPERATING BUDGET	**$457,191**	**$516,325**	**$515,671**	**$528,080**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$457,191**	**$516,325**	**$515,671**	**$528,080**
% CHANGE		**12.93%**	**-0.13%**	**2.41%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
570-1000 Coroner	**FT/Temp**	**5/1**	**6/0**	**6/0**
Administrative Assistant		1	1	1
Chief Deputy Coroner		1	1	1
Coroner		1	1	1
Deputy Coroner		2	2	2
Driver (Temporary)		1	0	0
Forensic Transport Driver*		0	1	1
Total Full Time/Temporary Positions		**5/1**	**6/0**	**6/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^One (1) Forensic Transport Driver (G116) added in FY25

Coroner

Program Description:

The Coroner is elected for a four-year term and is charged with the responsibility of investigating deaths from unknown or violent causes, and deaths that occur while unattended by a physician. The Coroner is also charged with holding inquests, assisting law enforcement agencies with investigations, locating, advising, and counseling with families of the deceased, maintaining an up-to-date and complete record system on each case, and the responsibility of transporting bodies to the Medical Examiner's Lab in Atlanta for autopsy.

Goals, Objectives and Performance Data

Goal:	**To provide highest level of training and working conditions possible for investigators for safety and efficiency.**		
Objective:	**Assure investigators attend classes in their area of expertise.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Adopted**
Percentage of Completion	**100%**	**100%**	**100%**

Goal:	**To properly conduct body transport to maintain a high standard in establishing accurate conclusion of time of death, cause of death, and other applicable factors.**		
Objective:	**To maintain a low level of incidents during body transports.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Adopted**
Percentage of transports without incident	**100%**	**100%**	**100%**

Goal:	**To expedite the production of death certificates for insurance purposes.**		
Objective:	**To maintain accurate records in order to complete certificates. To process all death certificates under autopsy in less than six (6) months from date of death.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Adopted**
Percent of death certificates processed within six (6) months.	**95%**	**100%**	**100%**
Objective:	**To maintain accurate records in order to complete certificates. To process all death certificates not under autopsy in less than seven (7) days from date of death.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Adopted**
Percent of death certificates processed within six (6) days.	**97%**	**100%**	**100%**

Goal:	**To reduce the number of child deaths due to co-sleeping and accidents.**
Objective:	**To implement classes and presentations on the importance of back and separate sleep for babies. To reduce child deaths due to co-sleeping by 20%.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Adopted**
Reduction of child deaths due to co-sleeping and accidents.	**14.0%**	**20.0%**	**20.0%**

Goal:	**To reduce the amount of investigations using the pauper's program with an average of 100 cases per year and $350 each.**
Objective:	**To decrease the amount of pauper's cases and thereby reducing the funds paid by the city by 10%.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Adopted**
Reduction of pauper's deaths in the city.	**133**	**142**	**140**



Recorder's Court

DEPARTMENT MISSION STATEMENT

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5801000 Recorder's Court	$1,553,243	$1,706,982	$1,883,758	$2,111,724
DEPARTMENT TOTAL	**$1,553,243**	**$1,706,982**	**$1,883,758**	**$2,111,724**
% CHANGE		**9.90%**	**10.36%**	**12.10%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$1,375,171	$1,508,790	$1,677,098	$1,888,424
Operations	$177,074	$195,323	$206,660	$197,300
OPERATING BUDGET	**$1,552,245**	**$1,704,113**	**$1,883,758**	**$2,085,724**
Capital Budget	$998	$2,869	$0	26,000.00
DEPARTMENT TOTAL	**$1,553,243**	**$1,706,982**	**$1,883,758**	**$2,111,724**
% CHANGE		**9.90%**	**10.36%**	**12.10%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
580-1000 Recorder's Court	**FT/Supp.**	**23/6**	**27/6**	**27/6**
Assistant Chief Deputy Clerk*		1	1	1
Chief Clerk*		1	1	1
Deputy Clerk		0	0	0
Deputy Clerk II*		15	18	18
Finance Manager		1	1	1
Senior Judge		1	1	1
Rec Ct Judge		2	2	2
Judge Pro Tem (Supplements)		6	6	6
Senior Deputy Clerk*		2	3	3
Total Full Time Positions/Supplements		**23/6**	**27/6**	**27/6**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) Chief Clerk (G126-14) reclassified to One (1) Chief Clerk (126-21) in FY25

**Three (3) Deputy Clerks II (G115) added in FY26*

**One (1) Senior Deputy Clerk (G117) added in FY26*

**One (1) Chief Clerk Recorder's Court (G126-23) reclassified to One (1) Chief Clerk Recorder's Court (G126-27) in FY26*

**One (1) Assistant Chief Deputy Clerk (G122-4) reclassified to One (1) Assistant Chief Deputy Clerk (G122-12) in FY26*

Recorder's Court

Program Description:
Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Capital Outlay - $26,000
- Carpet in Courtroom 1 - $14,000
- Carpet in Courtroom 2 - $12,000



Non-Departmental

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5901000	Agency Appropriations	$934,061	$1,181,061	$1,392,248	$1,670,857
5902000	Contingency	$65,666	$30,359	$40,939	$2,423,964
5903000	Non-Categorical	$9,502,971	$10,269,192	$12,480,097	$8,700,800
5904000	Inter-Fund Transfer	$9,812,918	$19,796,429	$2,668,000	$400,000
DEPARTMENT TOTAL		**$20,315,616**	**$31,277,041**	**$16,581,283**	**$13,195,621**
% CHANGE			**53.96%**	**-46.99%**	**-20.42%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	-	$2,323,964
Operations	$20,290,374	$31,211,719	$16,372,878	$10,871,657
OPERATING BUDGET	**$20,290,374**	**$31,211,719**	**$16,372,878**	**$13,195,621**
Capital Budget	$25,242	$65,322	$208,405	-
DEPARTMENT TOTAL	**$20,315,616**	**$31,277,041**	**$16,581,283**	**$13,195,621**
% CHANGE		**53.96%**	**-46.99%**	**-20.42%**

**Unaudited*

Agency Appropriations

Program Description:

The Consolidated Government provides funds to agencies that provide services to the community. The chart below shows the agency appropriations for each organization.

Agency Appropriations:

Agency	FY27 Adopted
Airport Commission	$340,000
Department of Family & Children Services	$50,000
Health Department Services	$922,871
New Horizons Community Service Board	$156,156
River Valley Development Planning Commission	$201,830
TOTAL	**$1,670,857**

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Project Description	FY27 Adopted
Other Employee Benefits	$2,323,964
All Other Non-Categorical Expenditures	$100,000
TOTAL	**$2,423,964**

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

	FY27 Adopted
Street Lighting Energy	$4,241,740
Promotion/Advertising Services	$10,000
Contractual Services	$25,000
Special and Ongoing Projects	$10,000
Workers Compensation	$1,903,245
Uninsured Losses	$1,910,815
Peace Officer's Annuity	$600,000
TOTAL	**$ 8,700,800**

Interfund Transfers

Program Description:
This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

	FY27 Adopted
Transfer to Multi Governmental Fund	$350,000
Transfer to CIP	$0
Transfer to Oxbow Creek Golf Course	$50,000
TOTAL	**$ 400,000**



Parking Management

DEPARTMENT MISSION STATEMENT

To provide a safe, reliable, dependable and cost effective transit service with a professional team of employees, dedicated to our customers needs and committed to excellence.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
6103000 Parking Management	$150,128	$108,652	$108,652	$193,776
DEPARTMENT TOTAL	**$150,128**	**$108,652**	**$108,652**	**$193,776**
% CHANGE		**-27.63%**	**0.00%**	**78.35%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$149,114	$107,842	$107,842	$173,626
Operations	$1,014	$810	$810	$20,150
OPERATING BUDGET	**$150,128**	**$108,652**	**$108,652**	**$193,776**
Capital Budget	$0	$0	$0	$0
DEPARTMENT TOTAL	**$150,128**	**$108,652**	**$108,652**	**$193,776**
% CHANGE		**-27.63%**	**0.00%**	**78.35%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
610-3000 Parking Management	**1/13**	**1/13**	**1/13**
Parking Division Manager	1	1	1
Parking Enforcement Officer -PT	13	13	13
Total Full Time/Part Time Positions	**1/13**	**1/13**	**1/13**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

Parking Management

Program Description:
The division responsibility is to enforce the Parking Ordinances.

Goals, Objectives and Performance Data

Goal:	**To enforce ordinances regarding parking in the Uptown Management Area, Lakebottom, 9th Street and North Lake Business District.**
Objective:	**To monitor Uptown Enforcement Area, Lakebottom, 9th Street and North Lake Business District and issue citations when parking violations occur.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Adopted
Increased revenue from issued tickets for violations and payments processed	**84%**	**88%**	**98%**

Goal:	**To collect revenue for outstanding unpaid citations written by Metra and other law enforcement agencies of the city.**
Objective:	**To ensure that repeat violators pay outstanding, unpaid citations, which includes notifying violator via certified mail, and depending upon the violator, could include immobilization and eventual towing of the vehicle.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Projected
Increased revenue for outstanding unpaid citations	**64%**	**79%**	**95%**

Goal:	**To manage and maintain the city owned parking garages and to reduce utilities cost for all parking structures.**
Objective:	**To lease parking spaces and permit daily pubic parking in a safe environment, which includes, but is not limited to; assigning spaces, accepting lease payments, and keeping garages free of hazardous materials and debris.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Projected
Percent increase of leased spaces and daily public parkers	**13%**	**15%**	**20%**
Percent increase of lower utility cost	**9%**	**11%**	**20%**

2009 OTHER LOCAL OPTION SALES TAX (LOST FUND – PUBLIC SAFETY

The Other Local Option Sales Tax Fund is an operating fund of the government that accounts for all financial resources related to the 70% portion for Public Safety of the other Local Option Sales Tax implemented in 2009.

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OLOST - Public Safety/Executive

DEPARTMENT MISSION STATEMENT

The purpose of the Crime Prevention and Intervention Program is to identify and recommend long-term initiatives that will assist in preventing crime in Columbus, Georgia. It is much more cost efficient in the long run to prevent crime than for the public to bear the costs of incarceration. There will be five areas of emphasis that the program will focus on including Recreation. Education, Drug and Alcohol Prevention and Intervention, Employment and Jobs, and Community Policing.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
1109900	Office of the Crime Prevention**	$102,027	$106,809	$110,527	$1,116,550
1109903	Crime Prevention Programs	$102,027	$973,333	$878,334	$0
1109911	Office of Dispute Resolution	-	-	-	-
DEPARTMENT TOTAL		**$204,054**	**$1,080,142**	**$988,861**	**$1,116,550**
% CHANGE			**429.34%**	**-8.45%**	**12.91%**

**Unaudited*

***During the course of the Fiscal Year, the Office of Crime Prevention allocates funding to specified Crime Prevention Programs from its total appropriation.*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$101,216	$105,075	$106,845	$106,850
Operations	$735,811	$975,067	$882,015	$1,009,700
OPERATING BUDGET	**$837,027**	**$1,080,142**	**$988,861**	**$1,116,550**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$837,027**	**$1,080,142**	**$988,861**	**$1,116,550**
% CHANGE		**29.05%**	**-8.45%**	**12.91%**

**Unaudited*

Positions by Division			
	FY25 Actual	FY26 Actual	FY27 Adopted
110-9900 Office of Crime Prevention FT	**1**	**1**	**1**
Crime Prevention Director	1	1	1
Total Full Time/Part Time Positions	**1**	**1**	**1**

OLOST - Public Safety/Public Works

DEPARTMENT MISSION STATEMENT

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2609900 Public Works	$86,991	$60,475	$55,182	$118,423
DEPARTMENT TOTAL	**$86,991**	**$60,475**	**$55,182**	**$118,423**
% CHANGE		**-30.48%**	**-8.75%**	**114.60%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$86,991	$60,475	$55,182	$118,423
Operations	-	-	-	-
OPERATING BUDGET	**$86,991**	**$60,475**	**$55,182**	**$118,423**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$86,991**	**$60,475**	**$55,182**	**$118,423**
% CHANGE		**-30.48%**	**-8.75%**	**114.60%**

**Unaudited*

Budget Note

- Includes $118,423 for annual supplement pay (including benefits) for 31 sworn officers

OLOST - Public Safety/Parks and Recreation

DEPARTMENT MISSION STATEMENT

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2709900 Parks & Recreation	$46,935	$51,769	$50,130	$53,482
DEPARTMENT TOTAL	**$46,935**	**$51,769**	**$50,130**	**$53,482**
% CHANGE		**10.30%**	**-3.17%**	**6.69%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$46,935	$51,769	$50,130	$53,482
Operations	-	-	-	-
OPERATING BUDGET	**$46,935**	**$51,769**	**$50,130**	**$53,482**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$46,935**	**$51,769**	**$50,130**	**$53,482**
% CHANGE		**10.30%**	**-3.17%**	**6.69%**

**Unaudited*

Capital Outlay - $1,367,543

- Six (6) Flat Bed Dump Body -$712,800
- Five (5) Full Size F-250 4WD - $297,000
- Two (2) Imate Detail Van - $230,000
- Two (2) Ford F150 Crew Cab 2WD - $112,440
- One (1) John Deere Zero Turn Mower - $15,303

Budget Note

- Includes $57,302 for annual supplement pay (including benefits) for 15 sworn officers

OLOST - Public Safety/Police

DEPARTMENT MISSION STATEMENT

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
4009900 Police	$10,747,640	$13,069,609	$12,540,131	$13,691,655
4009902 E-911	$396,829	$605,476	$580,337	$544,396
DEPARTMENT TOTAL	**$11,144,469**	**$13,675,085**	**$13,120,468**	**$14,236,051**
% CHANGE		**22.71%**	**-4.06%**	**8.50%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$9,101,054	$10,838,558	$11,313,121	$12,807,731
Operations	$414,014	$434,477	$453,714	$514,866
OPERATING BUDGET	**$9,515,068**	**$11,273,035**	**$11,766,835**	**$13,322,597**
Capital Budget	$1,629,401	$2,402,050	$1,353,633	$913,454
DEPARTMENT TOTAL	**$11,144,469**	**$13,675,085**	**$13,120,468**	**$14,236,051**
% CHANGE		**22.71%**	**-4.06%**	**8.50%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
400-9900 Police	**FT/PT**	**112**	**112**	**127**
Sergeant		10	10	10
Corporal		16	16	16
Lieutenant^		1	1	1
Officer^		85	85	100
400-9902 E-911	**FT/PT**	**9**	**9**	**9**
Communication Technician I/II/III		9	9	9
Total Full Time/Part Time Positions		**121**	**121**	**136**
^ FY25 Position Change	**** FY26 Position Change***			***~ FY27 Position Change***

~ Fifteen (15) Police Officer (PS1) transferred in from General Fund FY27

Capital Outlay - $913,454

- One (1) GETAC Prologic Body Worn Camera - $194,809
- One (1) Axon Taser - $118,645
- One (1) Drones per Resolution: 407-25 (Year 2 of 3) - $600,000

Budget Note

- Includes $2,394,416 for annual supplement pay (including benefits) for 382 sworn officers

OLOST - Public Safety/Fire & EMS

DEPARTMENT MISSION STATEMENT

The mission of this department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
4109900 Fire / EMS	$6,280,699	$3,678,934	$5,438,592	$3,301,372
DEPARTMENT TOTAL	**$6,280,699**	**$3,678,934**	**$5,438,592**	**$3,301,372**
% CHANGE		**-41.42%**	**47.83%**	**-39.30%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$2,825,647	$2,884,108	$2,977,167	$3,176,372
Operations	107,713.00	155,809.66	-	125,000.00
OPERATING BUDGET	**$2,933,360**	**$3,039,918**	**$2,977,167**	**$3,301,372**
Capital Budget	$3,347,339	$639,016	$2,461,425	-
DEPARTMENT TOTAL	**$6,280,699**	**$3,678,934**	**$5,438,592**	**$3,301,372**
% CHANGE		**-41.42%**	**47.83%**	**-39.30%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
410-9900 Fire/EMS	**FT/PT**	**20**	**20**	**20**
Firefighter/EMT/Fire Medic		20	20	20
Total Full Time/Part Time Positions		**20**	**20**	**20**

OLOST - Public Safety/MCP

DEPARTMENT MISSION STATEMENT

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
4209900	Muscogee County Prison	$898,553	$1,309,201	$1,007,484	$2,276,686
DEPARTMENT TOTAL		**$898,553**	**$1,309,201**	**$1,007,484**	**$2,276,686**
% CHANGE			**45.70%**	**-23.05%**	**125.98%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$670,414	$715,859	$747,053	$1,864,084
Operations	-	-	-	-
OPERATING BUDGET	**$670,414**	**$715,859**	**$747,053**	**$1,864,084**
Capital Budget	228,139	$593,342	260,431	412,602
DEPARTMENT TOTAL	**$898,553**	**$1,309,201**	**$1,007,484**	**$2,276,686**
% CHANGE		**45.70%**	**-23.05%**	**125.98%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
420-9900 MCP FT/PT	**5**	**5**	**21**
Corrections Sergeant	1	1	1
Correctional Investigator	0	0	1
Correctional Officer	4	4	19
Total Full Time/Part Time Positions	**5**	**5**	**21**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

~ One (1) Correctional Investigatot (C4) added in FY27

~ Fifteen (15) Correctional Officer (C0) transferred in from General Fund in FY27

Budget Note

- Includes $427,130 for annual supplement pay (including benefits) for 118 sworn officers

Capital Outlay - $412,602

- One (1) Full Size Expedition w/ Buildout (New) - $72,000
- One (1) Cargo Van 3/4 ton w/Buildout (New)- $62,000
- One (1) Mid-Size SUV Explorer w/ Buildout - $49,000
- One (1) Intake/Search Area Fence - $39,602
- One (1) Wepons/Training Equipment - $45,000
- One (1) Washer Installation/Laundry Room Services - $65,000
- One (1) Flat Bed Dump Truck w/Equipment - $80,000

OLOST - Homeland Security

DEPARTMENT MISSION STATEMENT

The mission of the Columbus Department of Homeland Security is to serve and protect the citizens of Columbus-Muscogee County and the surrounding areas by providing and coordinating resources, expertise, and advocacy involving individuals and agencies, both public and private, through a comprehensive risk-based homeland security and emergency management program in order to plan for, detect, prevent, protect, respond, mitigate, and recover from disasters or incidents caused by terrorism, criminal actions or other man-made or natural causes.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
4509900 Homeland Security	$45,718	$892,981	$31,252	$50,240
DEPARTMENT TOTAL	**$45,718**	**$892,981**	**$31,252**	**$50,240**
% CHANGE		**1853.24%**	**-96.50%**	**60.76%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$7,606	$25,510	$8,169	$7,641
Operations	-	-	-	-
OPERATING BUDGET	**-**	**$25,510**	**$8,169**	**$7,641**
Capital Budget	38,112	867,471	23,083	42,599
DEPARTMENT TOTAL	**$239,937**	**$892,981**	**$31,252**	**$50,240**
% CHANGE		**272.17%**	**-96.50%**	**60.76%**

**Unaudited*

Budget Note

- Includes $7,671 for annual supplement pay (including benefits) for 2 sworn officers

Capital Outlay - $42,599

- One (1) X-Ray Unit (Bomb Squad) - $37,599
- One (1) Generator and AC (Bomb Squad Vehicle)- $5,000

OLOST - Public Safety/District Attorney

DEPARTMENT MISSION STATEMENT

The mission of the District Attorney's office is to prepare a file for each case, identify the evidence and witnesses needed, research the pertinent law and determine the correct charges. The District Attorney's office strives to stay ahead of, and on top of the legal burdens placed upon the prosecutors, to protect the rights of all citizens, victims and defendants.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5009900 District Attorney	$168,379	$180,585	$221,560	$225,842
DEPARTMENT TOTAL	**$168,379**	**$180,585**	**$221,560**	**$225,842**
% CHANGE		**7.25%**	**22.69%**	**1.93%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$168,379	$180,585	$221,560	$225,842
Operations	-	-	-	-
OPERATING BUDGET	**$168,379**	**$180,585**	**$221,560**	**$225,842**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$168,379**	**$180,585**	**$221,560**	**$225,842**
% CHANGE		**7.25%**	**22.69%**	**1.93%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
500-9900 District Attorney	**FT/PT**	**2**	**2**	**2**
Assistant District Attorney		2	2	2
Total Full Time/Part Time Positions		**2**	**2**	**2**

OLOST - Public Safety/Clerk of Superior Court

DEPARTMENT MISSION STATEMENT

The Clerk of Superior Court serves in the capacity as Clerk of Superior Court and as Clerk of State Courts. This is an elected office with a term of four years. The Clerk's primary responsibility is to serve as the recorder of all real estate transactions for Muscogee County, and to collect delinquent fines.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5009902	Clerk of Superior Court	$49,479	$51,322	$52,534	$57,221
DEPARTMENTAL TOTAL		**$49,479**	**$51,322**	**$52,534**	**$57,221**
% CHANGE			**3.73%**	**2.36%**	**8.92%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$49,479	$51,322	$52,534	$57,221
Operations	-	-	-	-
OPERATING BUDGET	**$49,479**	**$51,322**	**$52,534**	**$57,221**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$49,479**	**$51,322**	**$52,534**	**$57,221**
% CHANGE		**3.73%**	**2.36%**	**8.92%**

** Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
500-9902 Clerk of Superior Co FT/PT	**1**	**1**	**1**
Deputy Clerk II	1	1	0
Senior Deputy Clerk	0	0	1
Total Full Time/Part Time Positions	**0**	**0**	**1**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

~ One (1) Deputy Clerk II (G112-12) reclassified to One Senior Deputy Clerk (G117-11) in FY27

OLOST - Public Safety/State Court

DEPARTMENT MISSION STATEMENT

The State Court Solicitor's Office prosecutes all Muscogee County misdemeanor and City Ordinance violations appealed from Recorder's Court. Investigators collect all warrants, citations, reports, documents, records, histories and evidence, including witness interviews. Recommendations for disposition and sentencing are made and cases are presented to a Judge for pleas. The Solicitor's Office coordinates jail pleas and arraignment dockets before a State Court Judge.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5109900 State Court Solicitor	$168,081	$247,461	$226,061	$265,831
DEPARTMENT TOTAL	**$168,081**	**$247,461**	**$226,061**	**$265,831**
% CHANGE		**47.23%**	**-8.65%**	**17.59%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$162,222	$245,467	$210,787	$251,831
Operations	$5,859	$1,994	$15,274	$14,000
OPERATING BUDGET	**$168,081**	**$247,461**	**$226,061**	**$265,831**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$168,081**	**$247,461**	**$226,061**	**$265,831**
% CHANGE		**47.23%**	**-8.65%**	**17.59%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
510-9900 State Court Solicitor FT/PT	**3/0**	**3/0**	**3/0**
Assistant Solicitor	2	2	2
Deputy Clerk II-Solicitor General	1	1	1
Total Full Time/Part Time Positions	**3/0**	**3/0**	**3/0**

OLOST - Public Safety/Juvenile Court

DEPARTMENT MISSION STATEMENT

The Juvenile Court has jurisdiction over cases involving children who are alleged to be delinquent, dependent, in need of services (i.e. ungovernable, truant, etc.), who are alleged to have committed a traffic offense, wishing to be emancipated, and other juvenile matters.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5009904 Juvenile Court	-	36,910	44,085	48,808
DEPARTMENTAL TOTAL	**-**	**36,910**	**44,085**	**48,808**
% CHANGE		**N/A**	**19.44%**	**10.71%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	36,910	44,085	48,808
Operations	-	-	-	-
OPERATING BUDGET	**-**	**36,910**	**44,085**	**48,808**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**-**	**36,910**	**44,085**	**48,808**
% CHANGE		**N/A**	**19.44%**	**10.71%**

** Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
500-9904 Juvenile Court	**FT/PT**	**1**	**1**	**1**
Deputy Clerk II^		1	1	1
Total Full Time/Part Time Positions		**1**	**1**	**1**
^ FY25 Position Change	**** FY26 Position Change***			***~ FY27 Position Change***

^ (1) One Deputy Clerk II (G115) added in FY25

OLOST - Public Safety/Public Defender

DEPARTMENT MISSION STATEMENT

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5209900 Public Defender	$187,252	$244,306	$244,306	$220,994
DEPARTMENT TOTAL	**$187,252**	**$244,306**	**$244,306**	**$220,994**
% CHANGE		**30.47%**	**0.00%**	**-9.54%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	-	-
Operations	$187,252	$244,306	$244,306	$220,994
OPERATING BUDGET	**$187,252**	**$244,306**	**$244,306**	**$220,994**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$187,252**	**$244,306**	**$244,306**	**$220,994**
% CHANGE		**30.47%**	**0.00%**	**-9.54%**

**Unaudited*

OLOST - Public Safety / Clerk of Municipal Court

DEPARTMENT MISSION STATEMENT

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed $15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to $15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5309902 Municipal Ct Clerk	$86,695	$172,251	$173,414	$203,316
DEPARTMENT TOTAL	**$86,695**	**$172,251**	**$173,414**	**$203,316**
% CHANGE		**98.69%**	**0.68%**	**17.24%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$86,695	$172,251	$173,414	$203,316
Operations	-	-	-	-
OPERATING BUDGET	**$86,695**	**$172,251**	**$173,414**	**$203,316**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$86,695**	**$172,251**	**$173,414**	**$203,316**
% CHANGE		**98.69%**	**0.68%**	**17.24%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
530-9902 Municipal Court Clerk	**FT/PT**	**4/0**	**4/0**	**4/0**
Deputy Clerk II^		4	4	4
Total Full Time/Part Time Positions		**4/0**	**4/0**	**4/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ Two (2) Deputy Clerk II added in FY25

OLOST - Public Safety/Probate Court

DEPARTMENT MISSION STATEMENT

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this court.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5409900 Probate Court	$35,877	$53,293	$54,434	$55,242
DEPARTMENT TOTAL	**$35,877**	**$53,293**	**$54,434**	**$55,242**
% CHANGE		**48.54%**	**2.14%**	**1.48%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$35,877	$53,293	$54,434	$55,242
Operations	-	-	-	-
OPERATING BUDGET	**$35,877**	**$53,293**	**$54,434**	**$55,242**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$35,877**	**$53,293**	**$54,434**	**$55,242**
% CHANGE		**48.54%**	**2.14%**	**1.48%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
540-9900 Probate Court	**FT/PT**	**1**	**1**	**1**
Deputy Clerk II		1	1	1
Total Full Time/Part Time Positions		**1**	**1**	**1**

OLOST - Public Safety/Sheriff

DEPARTMENT MISSION STATEMENT

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the State and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5509900 Sheriff	$4,159,103	$6,011,017	$5,555,522	$5,380,489
DEPARTMENT TOTAL	**$4,159,103**	**$6,011,017**	**$5,555,522**	**$5,380,489**
% CHANGE		**44.53%**	**-7.58%**	**-3.15%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$3,433,964	$4,138,209	$4,200,403	$4,727,522
Operations	-	-	-	-
OPERATING BUDGET	**$3,433,964**	**$4,138,209**	**$4,200,403**	**$4,727,522**
Capital Budget	$725,139	$1,872,808	$1,355,119	$652,967
DEPARTMENT TOTAL	**$4,159,103**	**$6,011,017**	**$5,555,522**	**$5,380,489**
% CHANGE		**44.53%**	**-7.58%**	**-3.15%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
550-9900 Public Safety - Lost	**FT/PT**	**40**	**40**	**45**
Deputy Sheriff		25	25	29
Lieutenant		3	3	3
Sergeant		3	3	4
Sheriff Correctional Officers		9	9	9
Total Full Time/Part Time Positions		**40**	**40**	**45**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

~ Four (4) Deputy Sheriff (PS0) added in FY27

~ One (1) Sergeant (PS3) added in FY27

Budget Notes

- Includes $1,299,285 for annual supplement pay (including benefits) for 336 sworn officers

Capital Outlay - $652,967

- Axon Body Cameras, Tasers, and In-Car Camera System (Year 1 of 5) - $652,967

OLOST - Public Safety / Coroner

DEPARTMENT MISSION STATEMENT

The Coroner's office exists to serve the residents and visitors of Muscogee County by conducting thorough medico legal death investigations. The Coroner's Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5709900 Coroner	$59,425	$11,825	$11,236	$267,711
DEPARTMENT TOTAL	**$59,425**	**$11,825**	**$11,236**	**$267,711**
% CHANGE		**-80.10%**	**-4.98%**	**2282.51%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$11,577	$11,825	$11,236	$11,460
Operations	-	-	-	256,251.00
OPERATING BUDGET	**$11,577**	**$11,825**	**$11,236**	**$267,711**
Capital Budget	$47,848		-	-
DEPARTMENT TOTAL	**$59,425**	**$11,825**	**$11,236**	**$267,711**
% CHANGE		**-80.10%**	**-4.98%**	**2282.51%**

**Unaudited*

Capital Outlay - $256,251
570-9900 - Corner - $256,251
- One (1) Morgue Cooler Replacement and Renovations - $256,251

Budget Note
- Includes $11,460 for annual supplement pay (including benefits) for 3 sworn officers

LOST FUND/Recorder's Court

DEPARTMENT MISSION STATEMENT

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5809900 Recorder's Court	$95,060	$69,316	$96,992	$102,161
DEPARTMENT TOTAL	**$95,060**	**$69,316**	**$96,992**	**$102,161**
% CHANGE		**-27.08%**	**39.93%**	**5.33%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$95,060	$69,316	$96,992	$102,161
Operations	-	-	-	-
OPERATING BUDGET	**$95,060**	**$69,316**	**$96,992**	**$102,161**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$95,060**	**$69,316**	**$96,992**	**$102,161**
% CHANGE		**-27.08%**	**39.93%**	**5.33%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
580-9900 Recorder's Court	**Full Time**	**2**	**2**	**2**
Deputy Clerk II		2	2	2
Total Full Time/Part Time Positions		**2**	**2**	**2**

OLOST - Public Safety/Transportation

DEPARTMENT MISSION STATEMENT

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
6109900 METRA - LOST	$3,875	$3,892	$2,932	$3,883
DEPARTMENT TOTAL	**$3,875**	**$3,892**	**$2,932**	**$3,883**
% CHANGE		**0.44%**	**-24.66%**	**32.42%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$3,875	$3,892	$2,932	$3,883
Operations	-	-	-	-
OPERATING BUDGET	**$3,875**	**$3,892**	**$2,932**	**$3,883**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$3,875**	**$3,892**	**$2,932**	**$3,883**
% CHANGE		**0.44%**	**-24.66%**	**32.42%**

**Unaudited*

Budget Notes

- Includes $3,883 for annual supplement pay (including benefits) for one sworn officer

OLOST - Public Safety/Non-Departmental

DEPARTMENT MISSION STATEMENT

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5902000 Contingency	-	-	-	$234,871
5903000 Non-Categorical	$4,587,628	$8,993,354	$4,730,000	$5,112,758
5904000 Interfund Transfers	$6,090,759	$6,236,981	$3,780,439	$3,252,507
DEPARTMENT TOTAL	**$10,678,387**	**$15,230,335**	**$8,510,439**	**$8,600,136**
% CHANGE		**42.63%**	**-44.12%**	**1.05%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	-	$234,871
Operations	$10,478,797	$11,249,052	$8,510,439	$8,365,265
OPERATING BUDGET	**$10,478,797**	**$11,249,052**	**$8,510,439**	**$8,600,136**
Capital Budget	$199,590	$3,981,283		-
DEPARTMENT TOTAL	**$10,678,387**	**$15,230,335**	**$8,510,439**	**$8,600,136**
% CHANGE		**42.63%**	**-44.12%**	**1.05%**

**Unaudited*

Budget Notes

Personnel Benefits - $234,871
Cost Allocation/Risk Management/Worker's Compensation - $2,757,007
Debt Service - $2,866,994
800 MHz Radio System Upgrade and Maintenance, Motorola Migration Assurance Plan (MAP)
Public Safety Portion (Year 1 of 7) - $892,817
Tyler CAD & RMS Annual SaaS/Maintenance Fees (Year 1 of 5) - $146,033
Court Management System Annual SaaS/Maintenance Fees - $1,100,000
Transfer to E911 - $385,531

2009 OTHER LOCAL OPTION SALES TAX (LOST FUND - INFRASTRUCTURE

The Other Local Option Sales Tax Fund is an operating fund of the government that accounts for all financial resources related to the 30% portion for Infrastructure of the other Local Option Sales Tax implemented in 2009.

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OLOST - Infrastructure/Information Technology

DEPARTMENT MISSION STATEMENT

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2109901	Information Technology	$918,164	$1,419,134	$854,119	$1,550,000
DEPARTMENT TOTAL		**$918,164**	**$1,419,134**	**$854,119**	**$1,550,000**
% CHANGE			**54.56%**	**-39.81%**	**81.47%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	-	-
Operations	-	-	-	-
OPERATING BUDGET	**$0**	**$0**	**$0**	**$0**
Capital Budget	$918,164	$1,419,134	854,119	$1,550,000
DEPARTMENT TOTAL	**$918,164**	**$1,419,134**	**$854,119**	**$1,550,000**
% CHANGE		**54.56%**	**-39.81%**	**81.47%**

**Unaudited*

Capital Outlay - $1,550,000

Computer Equipment - $1,550,000

OLOST - Infrastructure/Engineering

DEPARTMENT MISSION STATEMENT

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our Natural Resources through the oversight of Storm Water and drainage structure, and to provide the effective and efficient delivery of Traffic Engineering services throughout the City.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2509901 Engineering	$4,106,906	$807,464	$3,214,199	$2,200,000
DEPARTMENT TOTAL	**$4,106,906**	**$807,464**	**$3,214,199**	**$2,200,000**
% CHANGE		**-80.34%**	**298.06%**	**-31.55%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	-	-
Operations	-	-	-	
OPERATING BUDGET	**$0**	**$0**	**$0**	**$0**
Capital Budget	$4,106,906	$807,464	$3,214,199	$2,200,000
DEPARTMENT TOTAL	**$4,106,906**	**$807,464**	**$3,214,199**	**$2,200,000**
% CHANGE		**-80.34%**	**298.06%**	**-31.55%**

**Unaudited*

Capital Outlay - $2,200,000

Roads Improvements - $1,000,000

Drainage Improvements- $1,200,000

OLOST - Infrastructure/Public Works

DEPARTMENT MISSION STATEMENT

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2609901 Public Works	$3,168,125	$755,267	$1,897,366	$1,971,787
DEPARTMENT TOTAL	**$3,168,125**	**$755,267**	**$1,897,366**	**$1,971,787**
% CHANGE		**-76.16%**	**151.22%**	**3.92%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	-	-
Operations	-	-	-	-
OPERATING BUDGET	**$0**	**$0**	**$0**	**$0**
Capital Budget	$3,168,125	$755,267	$1,897,366	$1,971,787
DEPARTMENT TOTAL	**$3,168,125**	**$755,267**	**$1,897,366**	**$1,971,787**
% CHANGE		**-76.16%**	**151.22%**	**3.92%**

**Unaudited*

Budget Note

OLOST Facilities - $1,471,787

Facilities Preventative Maintenance - $500,000

OLOST - Infrastructure/Non-Departmental

DEPARTMENT MISSION STATEMENT

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5903000 Non-Categorical	$1,068,453	$273,214	$263,129	$263,800
5904000 Interfund Transfers	$9,327,973	$7,640,858	$9,091,385	$9,081,913
DEPARTMENT TOTAL	**$10,396,426**	**$7,914,072**	**$9,354,514**	**$9,345,713**
% CHANGE		**-23.88%**	**18.20%**	**-0.09%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	-	-
Operations	$10,396,426	$7,914,072	$9,354,514	$9,345,713
OPERATING BUDGET	**$10,396,426**	**$7,914,072**	**$9,354,514**	**$9,345,713**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$10,396,426**	**$7,914,072**	**$9,354,514**	**$9,345,713**
% CHANGE		**-23.88%**	**18.20%**	**-0.09%**

**Unaudited*

Budget Notes

Cost Allocation - $2,937
Debt Service - $9,081,913
800 MHz Radio System Upgrade and Maintenance, Motorola Migration Assurance Plan (MAP) (General Government Portion) Year 1 of 7 - $260,863

STORMWATER (SEWER FUND

The Stormwater (Sewer) Fund accounts for the operations, maintenance and improvement of the storm and sanitary sewer systems

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Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2502300	Drainage	$379,199	$491,012	$450,378	$466,912
2502600	Stormwater	$659,048	$446,521	$356,620	$423,765
2603210	Stormwater Maintenance	$3,663,835	$3,255,540	$3,400,574	$4,693,017
2603710	Other Repairs & Maintenance	-	-	-	-
2653000	Other Repairs & Maintenance	-	-	-	$5,000
5902000	Contingency	-	-	-	$64,369
5903000	Non-Categorical	$383,677	$384,001	$472,495	$523,494
5904000	Inter Fund Transfer	$1,045,705	$432,880	$900,027	$1,103,759
Total		**$6,131,464**	**$5,009,954**	**$5,580,092**	**$7,280,316**
% CHANGE			**-18.29%**	**11.38%**	**30.47%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$3,313,991	$3,299,572	$3,349,388	$4,081,857
Operations	$2,123,494	$1,481,812	$1,147,738	$2,659,937
Capital Budget	$693,979	$228,570	$1,082,967	$538,522
Total	**$6,131,464**	**$5,009,954**	**$5,580,092**	**$7,280,316**
% CHANGE		**-18.29%**	**11.38%**	**30.47%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
250-2300 Drainage	**5/0**	**5/0**	**5/0**
Engineer Inspector	2	2	2
Project Engineer	2	2	2
Survey Technician	1	1	1
260-3210 Stormwater Maintenance	**53/0**	**53/0**	**53/0**
Administrative Technician	1	1	1
Assistant Stormwater Manager	1	1	1
Chemical Application Supervisor	1	1	1
Chemical Application Technician	2	2	2
Correctional Detail Officer Supervisor	0	0	0
Correctional Detail Officer - Stormwater*~	11	10	9
Crew Leader - Stormwater	6	6	6
Equipment Operator Crew Leader	0	0	0
Equipment Operator I*	2	3	3
Equipment Operator II~	4	4	3
Equipment Operator III~	9	9	10
GIS Technician I	1	1	1
Heavy Equipment Supervisor	1	1	1
Maintenance Worker I	11	11	10
Maintenance Worker II	0	0	1
Stormwater Crew Leader~	0	0	1
Stormwater Crew Supervisor	1	1	1
Stormwater Drainage Technician	1	1	1
Stormwater Manager	1	1	1
250-2600 Stormwater	**6/0**	**6/0**	**6/0**
Stormwater Data Inspector	3	3	3
Stormwater Data Technician I	1	1	1
Stormwater Data Technician II	1	1	1
Stormwater Management Engineer	1	1	1
Total Full Time/Part Time Positions	**64/0**	**64/0**	**64/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

** One (1) Correctional Detail Officer (C1) reclassifed to One (1) Equipment Operator I (G116) in FY26*

~ One (1) Correctional Detail Officer (C1) reclassifed to One (1)Stormwater Crew Leader (G122) in FY27

~ One (1) Equipment Operator II (G120-6) reclassifed to One (1) Equipment Operator III (G121-7) in FY27 (Career Ladder Advancement)

~ One (1) Maintenace Worker I (G114-5) reclassified to One (1) Maintenance Worker II (G115-1) in FY27 (Carrer Ladder Advancement)

Drainage

Program Description:

The Drainage division is responsible for review and inspection of site development construction projects. These duties include but are not limited to: insuring proper handling of Stormwater runoff and compliance with the new Unified Development Ordinance.

Goals, Objectives and Performance Data

Goal:	**To review plans in a timely manner and provide onsite inspection.**
Objective:	**To ensure compliance with Federal, State and Local laws.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Adopted**
Number of plans reviewed	**90**	**70**	**70**

Goal:	**To document in-stream water quality trends as described in the Columbus Consolidated Government's Georgia Environmental Protection Division (GAEPD) approved Stormwater Management Program to include the wet weather and ambient creek monitoring programs.**
Objective:	**Perform required water quality monitoring for the wet weather and ambient water quality programs.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Adopted**
Number of samples collected for two monitoring programs. (Varies due to weather conditions)	**368**	**224**	**224**

Goal:	**To conduct inspections of construction sites in accordance with performance measures identified in the Columbus Consolidated Government's Georgia Environmental Protection Division (GAEPD) approved Stormwater Management Plan.**
Objective:	**The Georgia Environmental Protection Division requires that construction sites, with coverage under the State's Construction Activities Stormwater Discharge permit, be inspected per a schedule that the regulated community (CCG) identifies in it's Stormwater Management Plan.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of inspections performed	**3,277**	**3,180**	**3,200**

Stormwater

Program Description:

The Stormwater division, managed by the Engineering Department of the Development Resource Center is responsible for providing engineering services for the Columbus Consolidated Government. Services include reporting and monitoring Stormwater activity, meeting federal and state Stormwater mandates.

Goals, Objectives and Performance Data

Goal: 	**To educate our citizens and promote environmental stewardship through our Public Information & Education Program and perform required inlet marking as part of the Community Rating System (Floodplain Management Program).**
Objective:	**Storm Sewer inlets marked (minimum 250/yr)**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of inlets marked	**260**	**260**	**260**

Goal: 	**To meet the Georgia EPD inlet inspection requirement which mandates that all Municipal Separate Storm Sewer System (MS4) inlets be inspected at least once every five (5) years (20% annually). Based on the determination by the Engineering Department's Stormwater Manager, there are 17,712 (MS4) inlets within Muscogee County that meet the annual inspection requirement.**
Objective:	**To inspect on average 3,600 inlets annually.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of inlets inspected	**3,615**	**3,685**	**3,600**

Stormwater Maintenance

Program Description:

The Stormwater/Sewer Maintenance Division, managed by Public Works Department, is responsible for maintaining storm easements including ditches, inlets, drain pipes, watersheds, detention and retention ponds, construction and installation of storm sewers and ensuring the free flow of storm water.

Goals, Objectives and Performance Data

Goal:	**To prevent or reduce flooding during heavy rain events due to stormwater pipe obstructions.**
Objective:	**Pressure clean three (3) miles of stormwater pipes annually to help prevent blockage.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Miles of stormwater pipes pressured cleaned	**3.0**	**2.8**	**3.0**

Goal:	**To meet the Georgia EPD ditch inspection requirement, which mandates that all City maintained drainage ditches be inspected at least once every five (5) years (20% annually). Based on determination by the Engineering Department's Stormwater Manager and surveyors, there are 222 miles of ditches within Muscogee County that meet the five-year inspection requirement.**
Objective:	**Inspect an average total of 44.4 miles of ditches annually.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Miles of ditches inspected annually	**55**	**89**	**45**

Other Maintenance and Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Sewer Fund divisions.

Contingency

Program Description:

Departments' budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Interfund Transfers

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

Project Description	Budget
Pipe Rehabilitation/Replacement*	$517,652
TOTAL	$517,652

* The detail for these projects can be found in the Capital Improvement Program Budget Book.

Capital Outlay - $538,522

250-2300 Drainage - $44,522

- One (1) Carlson GPS Unit - $42,000
- Two (2) Apple iPad Pro M5 11" - $2,522

250-2600 Stormwater - $500

- One (1) Pole Camera - $500

260-3210 Stormwater Maintenance - $493,500

- One (1) Flat Bed Dump with 12' Body DL - $99,000
- One (1) Gator ATV - $28,000
- Two (2) Closed Cab Tractor - $120,000

- One (1) 7-yard Dump Truck (replacement) - $143,000
- One (1) Trench Roller/Compactor - $42,000
- One (1) Mini Skid Steer - $46,500
- One (1) Zero-Turn Mower- $15,000

PAVING FUND

The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.

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Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2502200	Highway & Roads	$1,183,578	$1,199,573	$1,558,546	$1,879,212
2603110	Repairs & Maintenance	$4,735,433	$5,074,933	$5,634,299	$6,237,389
2603120	Right of Way Maintenance	$7,729,878	$8,184,431	$8,451,150	$10,558,666
2603130	Community Services - ROW Maintenance	$419,391	$603,609	$655,741	$960,229
2603710	Other Maintenance/Repairs	-	-	-	-
2653000	Other Maintenance/Repairs	-	-	-	$5,000
5902000	Contingency	-	-	-	$189,229
5903000	Non-Categorical	$1,272,512	$1,114,418	$1,423,927	$1,506,112
5904000	Interfund Transfers	$110,268	$0	$1,000,000	$1,000,000
DEPARTMENT TOTAL		**$15,451,060**	**$16,176,964**	**$18,723,664**	**$22,335,837**
% CHANGE			**4.70%**	**15.74%**	**19.29%**

** Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$9,017,842	$9,411,911	$9,427,854	$12,033,600
Operations	$6,425,904	$6,275,139	$6,962,533	$8,873,424
Capital Budget	$7,314	$489,914	$2,333,277	$1,428,813
DEPARTMENT TOTAL	**$15,451,060**	**$16,176,964**	**$18,723,664**	**$22,335,837**
% CHANGE		**4.70%**	**15.74%**	**19.29%**

** Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
250-2200 Highways & Roads	**FT/PT**	**17/0**	**17/0**	**17/0**
Administrative Secretary		1	1	1
Engineering Director		1	1	1
Engineering Inspection Coordinator		1	1	1
Engineering Inspector		4	4	4
GIS Technician		1	1	1
GIS Technology Supervisor		1	1	1
Office Manager		1	1	1
Project Engineer~		2	2	2
Survey Crew Leader		2	2	2
Survey Crew Worker		1	1	1
Operations Manager Inspector*		1	1	1
Survey Technician		1	1	1
260-3110 Repairs &	**FT/Inmate Labor**	**70/15**	**77/15**	**77/15**
Administrative Technician I		2	2	2
Assistant Director of Infrastructure		1	1	1
Assistant Street Maintenance Manager		1	1	1
Correctional Detail Officer - Heavy Equipment		1	1	1
Correctional Detail Officer - Streets		3	3	3
Equipment Operator I		6	0	0
Equipment Operator II*		5	13	13
Equipment Operator III*		10	11	11
GIS Technician II		1	1	1
Heavy Equipment Operator*		2	4	4
Heavy Equipment Supervisor^		4	3	3
Inmate Labor		15	15	15
Maintenance Worker I*		14	16	16
Maintenance Worker II		4	5	5
Maintenance Worker III		6	6	6
Public Works Crew Leader		6	6	6
Senior Heavy Equipment Operator		3	3	3
Street Maintenance Manager		1	1	1

Positions by Division *(continued)*

		FY25 Actual	FY26 Actual	FY27 Adopted
260-3120 Right of Way	**FT/Temp**	**86/2**	**87/2**	**87/2**
Administrative Technician I		2	2	2
Administrative Assistant		1	0	0
Assistant Manager - Beautification		1	1	1
Assistant Manager - Forestry		1	1	1
Chemical Applications Technician		1	1	1
Contract Inspector		1	1	1
Correctional Detail Officer - Forestry		7	7	7
Correctional Detail Officer - Stormwater		2	2	2
Correctional Detail Officer - Street Maintenance		1	1	1
Correctional Detail Officer Supervisor		1	1	1
Equipment Operator I		8	9	9
Equipment Operator II*~		11	12	8
Equipment Operator III~		11	11	15
Forestry & Beautification Manager		1	1	1
Forestry Administrator		1	1	1
GIS Technology Supervisor		1	1	1
Heavy Equipment Crew Leader		9	9	9
Maintenance Worker I		14	14	14
Maintenance Worker I (Temporary)		2	2	2
Public Works Supervisor		1	2	2
Tree Trimmer Crew Leader		5	3	3
Tree Trimmer Crew Leader II		2	4	4
Tree Trimmer I		1	1	1
Tree Trimmer II		1	1	1
Urban Forestry Supervisor		2	1	1
260-3130 Community Service - ROW Maintenance	**FT/PT**	**6/13**	**7/13**	**8/11**
Administrative Assistant		1	1	1
Community Service Coordinator		1	1	1
Environmental Compliance Officer~		0	0	1
Environmental Compliance Officer (PT)~		0	0	1
Maintenance Worker I		2	2	2
Maintenance Worker I (PT)~		13	13	10
Public Services Crew Leader		2	2	2
Waste Equipment Operator*		0	1	1
Total Full Time/Part Time/Temp/Inmate		**179/13/2/15**	**188/13/2/15**	**189/11/2/15**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

** Survey Supervisor (G121) reclassifed to Operations Manager Inspector (G124) in FY26*

** Two (2) Equipment Operators III (G121) added in FY26*

** Three (3) Equipment Operators II (G120) added in FY26*

** Two (2) Maintenance Worker I (G114) added in FY26*

** One (1) Waste Equipment Operator (G121) added in FY26*

~ One (1) Project Engineer (G127-26) reclassified to One (1) Project Engineer (G127-33) in FY27

~ One (1) PT Maintenance Worker (G114) reclassified to One (1) PT Environmental Compliance Officer (G120) in FY27

Position Changes (continued)

~ Two (2) PT Maintenance Worker (G114) reclassified to One (1) Environmental Compliance Officer (G120) in FY27

~ One (1) Equipment Operator II (G120-3) reclassified to One (1) Equipment Operator III (G121-5) in FY27 (Career Ladder Advancement)

~ One (1) Equipment Operator II (G120-5) reclassified to One (1) Equipment Operator III (G121-7) in FY27 (Career Ladder Advancement)

~ Two (2) Equipment Operator II (G120-6) reclassified to Two (2) Equipment Operator III (G121-8) in FY27 (Career Ladder Advancement)

Highway and Roads

Program Description:

The Highway and Roads division, managed by the Engineering Department, provides engineering services to agencies of the Columbus Consolidated Government. Services include street acceptance, preparation of engineering reports and studies, identifying easements and public right of ways, drafting construction plans, contracts and specifications, inspecting construction projects and administering construction contracts. The division manages the pavement management program.

Goals, Objectives and Performance Data

Goal:	**To increase the citizen satisfaction of the City's roadways.**		
Objective:	**To reduce the number of calls for unsatisfactory utility repairs through permit management.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Adopted**
Number of permits	**1,810**	**1,584**	**1,700**

Goal:	**To increase the life of existing streets by continual implementation of the Pavement Management System and maximize the benefit of the funds spent.**		
Objective:	**Improve the overall condition of streets.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of miles resurfaced.	**3.7**	**12.0**	**15.0**

Goal:	**To review plans in a timely manner and provide onsite inspection.**		
Objective:	**To ensure compliance with Federal, State, and Local laws.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of plans reviewed.	**90**	**70**	**70**

Repairs & Maintenance

Program Description:
To repair right-of-way areas; i.e. potholes, asphalt maintenance, curbs/gutters, sidewalks, guardrails, inlet tops and fences.

Goals, Objectives and Performance Data

Goal:	**To improve asphalt maintenance by repairing potholes, asphalt deficiencies, driveway aprons and shoulders through generating in-house work orders, addressing computer generated work orders and addressing those highlighted on the Department of Transportation's Report (DOT) as well as other reporting agencies.**		
Objective:	**To increase asphalt maintenance and repair by tonnage used.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Tonnage of asphalt used	**2,974**	**2,455**	**4,000**

Goal:	**To address all curb, gutter, sidewalk, inlet and various other concrete maintenance work generated by in house or computer generated work orders, or the DOT monthly report.**		
Objective:	**To keep sidewalks, curbs and gutters in a safe and serviceable condition, including examining all concrete work called in to 311.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Yards of concrete poured	**355**	**388**	**450**

Goal:	**To provide fill material to perform maintenance to bring shoulders levels even with pavement levels.**		
Objective:	**Fill and compact 30 miles of unpaved state and city shoulders annually.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Miles of road shoulders repaired	**58**	**48**	**60**
Goal:	**To perform minimal maintenance on the 26 miles of unpaved streets and alleys.**		
Objective:	**Implement a system to provide minimal maintenance on the 26 miles of unpaved streets and alleys on a regular schedule.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Miles of dirt roads and alleys maintained	**81**	**50**	**80**

Goal:	**Support other departments and divisions with various types of equipment and operators.**		
Objective:	**Provide 10,000 hours of support to other city departments and divisions.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of hours supporting other departments	**11,875**	**11,500**	**12,000**

Right of Way Maintenance

Program Description:
To cut vegetation along city rights-of-way and city property, to apply herbicides to reduce the amount of unwanted vegetation, to provide landscaping activities along city rights-of-way and city property, to provide emergency response services for removal of debris, spills, and ice on the roadways, and to assist other divisions as needed. Also to provide urban forestry services to include removing, pruning, and planting of city trees. The division also provides contract inspection on the city's gateways and enforces the Tree Preservation and Replacement Ordinance.

Goals, Objectives and Performance Data

Goal:	**To maintain a neat appearance within the city's small median type parks.**		
Objective:	**Service an average of 62 parks once every two weeks during peak growth months.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Average number of parks maintained every two weeks during peak growth months.	**71**	**75**	**77**

Goal:	**To maintain a well cut appearance of the city's right of ways and other property.**		
Objective:	**To cut 2,500 miles of right-of-way and other city property each year.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Annual miles of vegetation cut.	**3,000**	**2,112**	**2,200**

Goal:	**To prune trees on city properties.**		
Objective:	**Increase the number of trees pruned by 3%.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of trees pruned.	**6,660**	**2,681**	**2,200**

Goal:	**Reduce the frequency of needed cutting on rights-of-way and other property.**		
Objective:	**Treat 5,000 acres of land annually with herbicides.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Annual acreage treated.	**4,800**	**2,176**	**1,800**

Right of Way Maintenance (continued)

Goal:	To remove trees on city properties.		
Objective:	**To maintain a consistent turn around on removal work orders of less than**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of trees removed.	**1,754**	**860**	**850**

Goal:	To plant trees on city properties.		
Objective:	**To maintain a level of trees planted between 500-700 yearly.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Trees planted.	**736**	**752**	**750**

Community Service - ROW Maintenance

Program Description:

Maintains two (2) city cemeteries and 40-50 city owned properties. Provide support for various city supported activities such as Riverfest Weekend, Help the Hooch, Christmas tree and telephone book recycling programs. Clean the city and county right-of-way of litter and debris.

Goals, Objectives and Performance Data

Goal:	**To improve the quality of life in Columbus, Georgia by maintaining litter free roadways.**
Objective:	**To increase the number of miles policed by 3% every year.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of miles policed	**2,192**	**2,761**	**3,500**
Pounds of litter removed	**657,680**	**397,440**	**400,000**

Goal:	**Improve the quality of life and appearance of the city's roadways, cemeteries and city owned lots through the efficient use of probationers.**
Objective:	**Coordinate directly with the courts to increase by 5% the number of sentenced individuals and assign them to the Department of Public Services.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of probationers assigned	**599**	**681**	**750**
Man hours used in Community Service	**9,524**	**10,894**	**11,438**

Goal:	**To maintain the landscape of the Porterdale and East Porterdale cemeteries.**
Objective:	**To cut grass twice per month during growing season**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Days needed to cut grass at cemeteries.	**22**	**23**	**N/A**

Goal:	**To maintain the landscape of the city owned lots.**
Objective:	**To cut weeds and grass on all city owned lots monthly.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of lots cut monthly.	**28**	**28**	**28**

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Paving Fund divisions.

Contingency

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the

Interfund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to

Capital Outlay - $1,428,813

250-2200 Highways and Roads - $10,813

- Four (4) Apple iPad Pro M5 11" - $4,764
- One (1) HP Laptop - $2,500
- One (1) DJI Mavic 4 Pro Drone - $3,549

260-3120 Right of Way Maintenance - $1,003,000

- Four (4) 4X4 Farm Tractors with Flexwing - $360,000
- Fifteen (15) John Deere Zero Turn Mowers - $225,000
- One (1) Large Bucket Truck - $268,000
- One (1) Small Bucket Truck - $150,000

260-3130 Community Service Right of Way Maintenance - $415,000

- One (1) One Refuse Truck 16' - $225,000
- Ten (10) Mobile Solar Powered Cameras - $190,000

COMMUNITY CARE FUND

The Community Care Fund accounts for funding indigent hospital care for the residents of Columbus.

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Community Care Fund

DEPARTMENT MISSION STATEMENT

Columbus Consolidated Government will provide funding for indigent Muscogee County residents and inmates with revenue produced by an annual appropriation of property tax millage which is intended to cover such services provided after approved of said services by the Consolidated Government.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2003000	Community Care	3,588,512	$0	-	$6,500,000
4103000	Fire/EMS Columbus Correct Care	-	-	282,617	$756,647
5902000	Contigency	-	-	458,268	$7,533
5903000	Non-Categorical	$669,865	$846,085	$0	$10,551,891
DEPARTMENT TOTAL		**$4,258,377**	**$846,085**	**$740,885**	**$17,816,071**
% CHANGE			**-80.13%**	**-12.43%**	**2304.70%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	$357,000	$611,509
Operations	$4,258,377	$846,085	383,885	$17,204,562
OPERATING BUDGET	**$4,258,377**	**$846,085**	**$740,885**	**$17,816,071**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$4,258,377**	**$846,085**	**$740,885**	**$17,816,071**
% CHANGE		**-80.13%**	**-12.43%**	**2304.70%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
410-3000 Correct Care	**FT/PT**	**0**	**5**	**7**
Administrative Coordinator*		0	1	1
Data Analyst*~		0	1	1
Fire Fighter/Medic*~		0	2	3
Social Worker~		0	0	1
Police Officer*		0	1	1
Total Full Time/Part Time Positions		**0**	**5**	**7**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

** One (1) Administrative Coordinator (G117) added in FY26*

** One (1) Data Analyst (G128) added in FY26*

** Two (2) Fire Fighter/Medic (F2) added in FY26*

** One (1) Police Officer (PD0) added in FY26*

~ One (1) Fire Medic (F2) added in FY27

~ One (1) Social Worker added in FY27

~ One (1) Data Analyst (G128-3) reclassified to One (1) Data Analyst (G126-16) in FY27 (Grade Correction Only)

INTEGRATED WASTE FUND

The Integrated Waste Fund accounts for the expenses associated with the collection and disposal of solid waste and recycling.

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Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5902000	Contingency	-	-	-	123,325.00
5903000	Non-Categorical	1,174,738.00	1,443,693.00	1,589,022.85	1,715,878.00
5904000	Inter Fund Transfer	2,149,452.00	937,646.00	1,523,752.31	1,685,059.00
2603510	Solid Waste Collection	$5,338,936	$5,619,321	$6,424,866	$5,205,202
2603520	Recycling	$1,935,159	$3,120,359	$3,330,737	$3,266,916
2603540	Granite Bluff Inert Landfill	$78,811	$69,724	$82,279	$87,964
2603560	Pine Grove Sanitary Landfill	$3,816,441	$4,677,587	$2,526,445	$3,116,136
2603570	Recycling Sustainability Center	$510,698	$255,204	$194,901	$1,000,236
2603580	Yard Waste Collection	$4,353,193	$2,219,053	$1,934,665	$2,535,915
2603710	Other Maintenance & Repairs	$2,577	-	-	-
2653000	Other Maintenance & Repairs	-	-	6,534.93	13,580.00
2703150	Refuse Collection	$65,327	$149,294	257,603.48	$240,836
DEPARTMENT TOTAL		**$19,425,332**	**$18,491,881**	**$17,870,807**	**$18,991,047**
% CHANGE			**-4.8%**	**-3.4%**	**6.3%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$6,782,683	$6,897,867	$6,550,313	$8,293,449
Operations	$11,469,204	$10,654,911	$9,608,984	$10,153,598
OPERATING BUDGET	**$18,251,887**	**$17,552,778**	**$16,159,298**	**$18,447,047**
Capital Budget	$1,173,445	$939,103	$1,711,509	544,000
DEPARTMENT TOTAL	**$19,425,332**	**$18,491,881**	**$17,870,807**	**$18,991,047**
% CHANGE		**-4.8%**	**-3.4%**	**6.3%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
260-3510 Solid Waste Collection FT/Temp	**45/19**	**51/19**	**51/19**
Animal Control Officer I~	1	1	0
Asst Division Mgr - Solid Waste & Recycling	1	1	1
Container Maintenance Coordinator~	0	0	1
Environmental Compliance Officer	1	1	1
Integrated Waste Fund Manager	1	1	1
Solid Waste & Recycling Manager	1	1	1
Waste Collection Route Supervisor~	3	4	4
Waste Collection Worker~	2	7	7
Waste Equipment Operator	34	34	34
Waste Equipment Operator (Temp)	19	19	19
Administrative Technician	1	1	1
260-3520 Recycling FT/Temp	**12/0**	**12/0**	**12/0**
Recycling Route Supervisor	1	1	1
Recycling Truck Driver	3	3	3
Mobility Technician	1	1	1
Inventory Control Technician	1	1	1
Environmental Compliance Officer	1	1	1
Waste Equipment Operators	5	5	5
260-3540 Granite Bluff Inert Landfill FT/Temp	**1/0**	**1/0**	**1/0**
Compost Manager	1	1	1
260-3560 Pine Grove Sanitary Landfill FT/Temp	**17/0**	**17/0**	**17/0**
Assistant Waste Disposal Manager	1	1	1
Correctional Detail Officer - Waste Disposal	1	1	1
Heavy Equipment Operator	2	2	2
Heavy Equipment Supervisor	2	2	2
Landfill Maintenance Technician	1	1	1
Landfill Operator	5	5	5
Landfill Operator II	1	1	1
Maintenance Worker I	2	2	2
Senior Landfill Operator	1	1	1
Waste Disposal and Recycling Manager	1	1	1
260-3570 Recycling Center FT/Temp	**11/4**	**11/4**	**11/4**
Baler Operator	1	1	1
Recycling Center Line Supervisor	2	2	2
Correctional Detail Officer	4	4	4
Dropoff Site Operator	1	1	1
Maintenance Worker I	1	1	1
Recycling Center Manager	1	1	1
Scale Operator	1	1	1
Waste Equipment Operators (Temp)	4	4	4

Positions by Division *(continued)*

		FY25 Actual	FY26 Actual	FY27 Adopted
260-3580 Yard Waste Collectior	**FT/Temp**	**27/0**	**27/0**	**27/0**
Environmental Compliance Officer		1	1	1
Recycling Route Supervisor		1	1	1
Waste Collection Route Supervisor		1	1	1
Waste Collection Worker		1	1	1
Waste Equipment Operator		23	23	23
270-3150 Refuse Collection	**FT/Temp**	**1/0**	**3/0**	**3/0**
Motor Equipment Operator III*		3	3	3
Total Full Time/Temp Positions		**116/23**	**122/23**	**122/23**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

** Two (2) Motor Equipment Operators III (G121) added in FY25*

~ One (1) Waste Collection Route Supervisor (G124) added in FY26

~ Five (5) Waste Collection Worker (G112) added in FY26

Solid Waste Collection

Program Description:
The Solid Waste Collection division collects household garbage, yard waste and bulky waste.

Goals, Objectives and Performance Data

Goal:	**To lower the number of collection stops missed.**
Objective:	**To reduce the number of missed pick-ups (Code 2) by 2% annually.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Adopted
Annual number of stops	5,100	5,328	5,215

Goal:	**To reduce the number of customer general complaints.**
Objective:	**To reduce the number of customer complaints (Code 4) by 1% annually.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Projected
Annual number of general complaints	17	29	27

Recycling

Program Description:
This division is responsible for the collection of Recyclable Commodities.

Goals, Objectives and Performance Data

Goal:	**To promote the concept of recycling to the general public.**
Objective:	**Increase the tonnage of recyclables collected at the curbside.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Projected
Tons of Recyclables collected	5,796	4,525	5,500

Goal:	**Improve the multi-family housing recycling program.**
Objective:	**Increase the number of apartment complexes participating in the multi-family housing recycling program.**

Performance Indicators:	FY25 Actual	FY26 Actual	FY27 Projected
Number of complexes participating	21	22	23

Goal:	To keep more municipal solid waste out of the city owned landfill.		
Objective:	**Increase the percentage of municipal solid waste recycled.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of recycled solid waste to waste	**10.01%**	**8.0%**	**10.0%**

Granite Bluff Inert Landfill

Program Description:

The Granite Bluff Inert Landfill site is responsible to operate a state of the art inert landfill in compliance with Federal, State, and Local directives.

Goals, Objectives and Performance Data

Goal:	Increasing division through grinding, composting, and hauling mulch offsite will extend the life expectancy of the Granite Bluff Landfill.		
Objective:	**Increase diversion rates by 1% each year.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of diversion	**12.22%**	**30.0%**	**20%**

Goal:	To recycle as much material as possible for use as "fill material" in the landfill.		
Objective:	**Increase the percentage of inert waste recycled for landfill use.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of recycled solid waste to waste	**9.5%**	**11.0%**	**15%**

Oxbow Meadows Inert Landfill

Program Description:

The Oxbow Meadows Inert Landfill gives the City of Columbus an increased disposal capacity, and therefore an increased life span for this critical disposal element. The landfill is operated five days a week in full compliance with all State and Federal regulating statutes.

Pine Grove Landfill

Program Description:
The Pine Grove Landfill responsibility is to operate a state of the art Municipal Solid Waste Landfill in compliance with Federal, State and Local directives.

Goals, Objectives and Performance Data

Goal: 	**Increasing diversion will extend the life of the landfill by decreasing the material tonnage which would otherwise be placed in the landfill.**
Objective:	**To increase diversion rate by 1% each year.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of annual diversion and recycling rates	**20.5%**	**23%**	**24%**

Goal: 	**Increasing compaction will extend the life of the landfill by decreasing the material size to be placed in the landfill.**
Objective:	**To increase annual compaction rate by 50lbs/current year over previous year.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Compaction rate lbs/cubic yards.	**1,280**	**1,371**	**1,400**
Years of remaining capacity.	**29**	**37**	**40**

Goal: 	**Create a new source of revenue to support the integrated waste fund and its efforts to become the self sustaining enterprise fund that it is designed to be.**
Objective:	**Identify waste materials that have the potential to be reused, recycled, or processed and sold. Develop programs and identify markets for such materials. Diverting materials will increase the life expectancy of our landfills and generate revenue to support its efforts.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Tons of scrap metal sold	**211**	**231**	**250**

Recycling Sustainability Center

Program Description:

This division is responsible for the collection of Recyclable Commodities.

Goals, Objectives and Performance Data

Goal:	**To keep very low contamination levels in recyclable commodities processed.**		
Objective:	**To keep the contamination levels low.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of contamination level complaints from	**2**	**2**	**2**

Goal:	**To promote recycling to the general public**		
Objective:	**To increase the tonnage of recyclables processed through education, promotion and advertising.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Tons of recyclables processed.	**14,668**	**17,133**	**20,000**

Goal:	**Facilitate truck availability to stay on routes more hours per day.**		
Objective:	**Decrease time trucks spent at the Recycle Center dumping recyclables collected at curbside.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Average time, in minutes, trucks spend at Recycle	**8**	**8**	**10**

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Integrated Waste Fund division.

Refuse Collections

Program Description:

The Parks and Recreation Department is responsible for the pick-up of waste deposited in trash receptacles in parks around the city. Operating with one truck, this division picks up trash from over 2,000 cans in 52 parks including South Commons and the River Walk. The Parks Refuse division operates seven days a week from April 1 to November 1, and five days a week the remaining 5 months per year. During the week, the division is able to utilize inmate labor. The truck makes two trips per day to the landfill except for Saturday when the landfill closes at noon and on Sunday when the landfill is closed.

Goals, Objectives and Performance Data

Goal:	**Provide clean litter free recreation facilities, athletic facilities, and special events.**
Objective:	**Reduce complaints by citizens by picking up garbage from all facilities on a daily basis and on weekends when activities or special events are being held.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of complaints by citizens	**35**	**27**	**20**

Contingency

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous

Interfund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

Project Description:	**Budget**
Integrated Waste Capital Improvement projects*	$ -
Total:	$ -

* The detail for these projects can be found in the Capital Improvement Program Budget Book.

Capital Outlay - $544,000

260-3560 Pine Grove Landfill - $544,000

- One (1) Water Truck (replacement) - $200,000
- One (1) D3 Bulldozer - $200,000
- Two (2) Tractors w/ Batwing - $80,000
- Two (2) Bush Hogs w/ Attachments - $34,000
- One (1) Gator Utility Vehicle w/ Magnet Bar - $30,000

EMERGENCY TELEPHONE FUND

The Emergency Telephone Fund accounts for expenses for the Emergency 911 System that ensures public safety departments respond quickly to emergency situations.

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DEPARTMENT MISSION STATEMENT

The 911 Center will provide effective and responsive emergency and non-emergency communication services in a professional and efficient manner for public safety and other agencies. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
4003220	E-911	$4,277,294	$4,950,752	$4,058,783	$4,190,651
5902000	Contingency	-	-	-	$77,712
5903000	Non Categorical	$222,028	$156,587	$220,996	$197,150
5904000	Inter Fund Transfer	-	-	-	-
DEPARTMENT TOTAL		**$4,499,322**	**$5,107,339**	**$4,279,779**	**$4,465,513**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$3,122,064	$3,754,829	$3,671,655	$3,728,525
Operations	$1,377,258	$1,352,510	$608,124	$736,988
OPERATING BUDGET	**$4,499,322**	**$5,107,339**	**$4,279,779**	**$4,465,513**
Capital Budget	$10,000		-	
DEPARTMENT TOTAL	**$4,509,322**	**$5,107,339**	**$4,279,779**	**$4,465,513**
% CHANGE		**13.26%**	**-16.20%**	**4.34%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
400-3220 E-911	**FT/PT**	**53/1**	**53/1**	**54/1**
E-911 Director*		0	1	1
911 Center Supervisor~		6	6	5
Administrative Clerk - PT		1	1	1
Administrative Secretary		1	1	1
Communication Technician III		22	22	22
Communications Technician I		15	15	15
Communications Technician II		8	8	8
Business Analyst		0	0	1
Police Lieutenant		1	1	1
Total Full Time/Part Time Positions		**53/1**	**53/1**	**54/1**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

**^One (1) E-911 Director (G130) added in FY25*

~ Reclass One (1) 911 Center Supervisor (G120) to Business Analyst (G126) FY27

E911

Program Description:
The 911 Center is divided into two areas: the Public Safety Message Center and the Emergency Operations Center. The Public Safety Message Center is the administrative telephone-answering unit for the Police and Fire Departments. The 911 Operations Center is responsible for receiving requests for emergency services and dispatching the appropriate units to the emergency; monitoring and dispatching the Police, State Sheriff's, Fire and EMS radio channels; the Civil Defense National Warning System; all bank alarms, the FBI and National Guard Alarms; and implementing emergency procedures in concert with other agencies.

Goals, Objectives and Performance Data

Goal: 	**To provide emergency and non-emergency communications services in a professional and efficient manner for public safety and other agencies.**
Objective:	**To dispatch all calls for service in a timely, accurate and professional manner.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Police & Fire/EMS Calls Dispatched	**45,452**	**45,072**	**45,072**

Non-Departmental Contingency

Program Description:
The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department. The non-categorical section has been established for recording these appropriations and expenditures.

Budget Note
- Includes $6,268 for annual supplement pay (including benefits) for 1 sworn officer

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

The Community Development Block Grant Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.

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Community Development Fund

DEPARTMENT MISSION STATEMENT

The Community Reinvestment provides comprehensive CDBG reinvestment opportunities while providing services for the homeless and providing safe, affordable, and decent housing to the citizens of Muscogee County.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2451000	CDBG Administration	$414,305	$301,569	$288,482	$338,155
2452100	Neighborhood Redevelopment	$2,141,205	$1,345,508	$493,766	$956,852
2452300	Aid to Other Agencies	$237,111	$186,163	$258,740	$255,059
2453130	Columbus Rehab Loan Program	$405,655	$123,818	$ -	$100,000
2453140	Neighborhood Parks	$495,575	-	-	$ -
2456000	CDBG-CV	-	$25,531	$45,093	53,089.00
5902000	Contingency	-	-	-	$0
DEPARTMENT TOTAL		**$3,693,851**	**$1,982,589**	**$1,086,081**	**$1,703,155**
% CHANGE			**-46.33%**	**-45.22%**	**56.82%**

** Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$291,868	$285,157	$282,681	$325,905
Operations	$765,203	$351,924	$300,222	$420,398
OPERATING BUDGET	**$1,057,071**	**$637,081**	**$582,903**	**$746,303**
Capital Budget	$2,636,780	$1,345,508	$503,178	$956,852
DEPARTMENT TOTAL	**$3,693,851**	**$1,982,589**	**$1,086,081**	**$1,703,155**
% CHANGE		**-46.33%**	**-45.22%**	**56.82%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
245-1000 CDBG Administration	**FT/PT**	**6/0**	**5/0**	**5/0**
Community Reinvestment Coordinator&		1	0	0
Director of Community Reinvestment and Real Estate		1	1	1
Assistant Community Reinvestment Director%		1	1	1
Community Reinvestment Planner%		1	1	1
Finance Manager&		1	1	1
Real Estate Specialist&		1	1	1
245-6100 Home ARP	**FT/PT**	**6/0**	**5/0**	**5/0**
Administrative Coordinator		1	1	1
Total Full Time/Part Time Positions		**6/0**	**6/0**	**7/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^Administrative Coordinator (118) added FY25

CDBG Administration

Program Description:

Provide reinvestment opportunities including the promotion of providing decent, safe, affordable housing for all citizens by collaboration with non-profits and for profit housing developers.

Goals, Objectives and Performance Data

Goal:	**To eliminate slum and blight in an effort to prevent further deterioration of neighborhoods.**
Objective:	**To demolish unsafe and unsanitary housing units that create and/or contribute to slum and blight conditions.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of structures demolished	**4**	**0**	**0**

Goal:	**To prevent further deterioration and decline of neighborhoods through the correction of housing code violations in eligible residential structures.**
Objective:	**To aid the elderly and/or disable citizens with emergency repairs through the Project Care Program.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of project care rehabilitation	**15**	**0**	**0**

Goal:	**Reduce homelessness.**
Objective:	**To provide services to homeless individuals in an effort to reduce homelessness within the City of Columbus.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of homeless individuals assisted	**1,353**	**863**	**1,000**

WORKFORCE INNOVATION & OPPORTUNITY FUND

The Workforce Innovation and Opportunity Act Fund accounts for grant monies received from the Georgia Department of Economic Development under the Job Training Partnership Act.

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Workforce Innovation & Opportunity Act Fund

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
6806000 WIOA Administration	$2,061,298	$1,583,474	$1,208,814	$2,763,605
DEPARTMENT TOTAL	**$2,061,298**	**$1,583,474**	**$1,208,814**	**$2,763,605**
% CHANGE		**-23.18%**	**-23.66%**	**128.62%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	-	-
Operations	$2,061,298	$1,583,474	$1,208,814	$2,763,605
OPERATING BUDGET	**$2,061,298**	**$1,583,474**	**$1,208,814**	**$2,763,605**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$2,061,298**	**$1,583,474**	**$1,208,814**	**$2,763,605**
% CHANGE		**-23.18%**	**-23.66%**	**128.62%**

**Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
680-6000 Workforce Innovation FT/PT	**13/0**	**13/0**	**13/0**
Accounting Clerk	1	1	1
Administrative Assistant*	1	1	1
Administrative Technician	1	1	1
Assistant Director	1	1	1
Data Control Supervisor	1	1	1
Finance Manager	1	1	1
Program Monitor/Job Developer	1	1	1
Program Specialist I	2	2	2
Program Specialist II	3	3	3
Workforce Innovation & Opportunity Act Director	1	1	1
Total Full Time/Part Time Positions	**14/0**	**14/0**	**13/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

WIOA Administration

Program Description:

The Workforce Innovation and Opportunity Act (WIOA) Program accounts for grant monies received from the Department of Labor to carry out the federal objectives formerly carried out by the Job Training Partnership Act (JTPA) Program:

- To authorize and fund different employment and training programs.
- To establish programs that provide job-training services for dislocated workers, economically disadvantaged adults and youth facing significant employment barriers.

Goals, Objectives and Performance Data

Goal:	**To meet or exceed the performance goals as negotiated with the State Technical College System of Georgia Office of Workforce Development.**
Objective:	**To implement training activities and services that will enable the Columbus local workforce area to meet or exceed the adult, youth and dislocated worker performance goals as negotiated with the State of Georgia Economic Development Workforce Division.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Adult Employment Q2	81.4%	85.0%	85.5%
Adult Employment Q4	87.5%	79.8%	80.3%
Credential	100.0%	78.5%	78.9%
Adult Average Earnings	$7,982	$10,250	$10,300
Measurable Skill Gains	50.0%	61.0%	61.0%
Dislocated Worker Employment Q2	75.0%	74.8%	75%
Dislocated Worker Employment Q4	83.3%	84.6%	85%
Dislocated Worker Average	$6,382	$12,392	$12,392
Credential	100.0%	88.8%	88.8%
Measurable Skill Gains	50.0%	70.0%	70.4%
Youth 16-24 Employment or Education Q2	72.7%	64.9%	65.4%
Youth 16-24 Employment or Education Q4	66.7%	65.1%	65.5%
Youth Average Earnings	$6,330	$3,651	$3,651
Credential	17.0%	65.0%	65.5%
Measurable Skill Gains	53.85%	55.5%	55.5%

Adult & Dislocated Workers

Program Description:

WIOA authorizes "core" and "intensive" services. "Core" services are available to all adults and include job search and placement assistance; labor market information; initial assessment of skills and needs; information about available services; and follow-up services. "Intensive" services are available for unemployed individuals who are not able to find jobs through core services alone. These services include more comprehensive assessments, development of employment plans, counseling, case management and short-term pre-vocational services. Additionally, the Act authorizes the provision of temporary income support to enable participant continuation in training.

Youth

Program Description:

WIOA authorizes eligible youth ages 14 through 21 to be considered as low-income and must meet one or more of the following challenges:
(1) School dropout; (2) basic literacy skills deficiency; (3) homeless, runaway, or foster child; (4) pregnant or a parent; (5) an offender; or (6) need help completing an educational program or securing/holding a job. Furthermore, 30% of these funds must help those who are in school. Additionally, the program just provides summer employment opportunities linked to academic and occupational learning.

ECONOMIC DEVELOPMENT AUTHORITY FUND

The Economic Development Authority Fund accounts for dedicated millage for economic development within the City.

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Economic Development Authority

Program Description:

The Columbus Consolidated Government and the Development Authority of Columbus have an agreement whereby economic development activities that include; working with local and regional entities in attracting quality companies, working to broaden the Muscogee County tax base, job creation and retention are provided by the Development Authority, in conjunction with the Greater Columbus Chamber of Commerce. The Development Authority will receive the revenue produced by 0.25 mills of ad valorem taxes to cover such activities. Beginning in FY14, an additional 0.16 mills will be set aside in an Economic Development reserve, subject to Council approval and discretion.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5901000	Agency Appropriations	1,302,293	1,472,353	$1,496,009	$1,445,963
5902000	Contingency	-	-	-	$1,445,963
5903000	Non-Categorical	$1,590,167	$2,801,117	$1,466,796	$ -
DEPARTMENT TOTAL		**$2,892,460**	**$4,273,470**	**$2,962,805**	**$2,891,926**
% CHANGE			**47.75%**	**-30.67%**	**-2.39%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	-	-
Operations	$2,892,460	$4,273,470	$2,962,805	$2,891,926
OPERATING BUDGET	**$2,892,460**	**$4,273,470**	**$2,962,805**	**$2,891,926**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$2,892,460**	**$4,273,470**	**$2,962,805**	**$2,891,926**
% CHANGE		**47.75%**	**-30.67%**	**-2.39%**

**Unaudited*

Agency Appropriation

Program Description:
The Consolidated Government provides funds to agencies that provide services to the community.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

Budget Notes
.25 mills to Development Authority - $1,445,963
Airport Commission (Year 1 of 3) - $260,000

DEBT SERVICE FUND

The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

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Debt Service

Program Description:

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, the Water Commissioners revolving loan contract and Lease Purchase Programs.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2002000	Debt Service	-	-	-	-
2003480	2012A Lease Revenue Refunding Bonds	$1,724,179	$1,732,088	$1,738,587	$1,747,950
2003481	2012B Taxable Lease Revenue Refunding Bonds	$627,855	$635,705	$636,605	$642,055
2003482	2018 Lease Revenue Bonds	-	-	-	-
2003483	2019 Lease Revenue Bonds	$5,619,481	$5,623,206	$5,618,957	$5,611,708
2003484	2019A Lease Revenue Bond	$310,459	$305,905	$306,351	$306,694
2003485	2022A Lease Revenue Bond	$1,434,119	$1,434,119	$1,434,119	$1,619,119
2003486	2022B Taxable Lease Revenue Bond	$1,152,700	$1,141,800	$1,130,300	$968,200
2003487	2022C Taxable Lease Revenue Bond	1,004,938	$1,006,750	$1,001,750	$1,006,000
2003488	2024 Taxable Lease Revenue Bond	-	1,836,382	$4,113,273	$4,117,874
2003610	City Lease/Purchase Program	$4,024,315	$2,438,765	$2,727,928	$4,007,780
5903000	Non-Categorical	-	-	-	-
TOTAL		**15,898,046**	**16,154,720**	**18,707,870**	**20,027,380**
% CHANGE			**1.61%**	**15.80%**	**7.05%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	-	-
Operation	$15,898,046	$16,154,720	$18,707,868	$20,027,380
OPERATING BUDGET	**$15,898,046**	**$16,154,720**	**$18,707,868**	**$20,027,380**
Capital Budget	-	-	-	-
PROGRAM TOTAL	**$15,898,046**	**$16,154,720**	**$18,707,868**	**$20,027,380**
% CHANGE		**1.61%**	**15.80%**	**7.05%**

Overview and Debt Financing Principles:

The Columbus Consolidated Government maintains a Debt Service Fund. This fund is used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax and an Other Local Option Sales Tax generates the primary sources of revenue for the Debt Service Fund. In addition, a 1% Special Purpose Local Option Sales Tax provides the primary source of revenue for the current General Obligation Debt which is paid from a dedicated Sales Tax Proceed Account.

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is currently well below the 20% level that is considered by the credit industry to be a danger signal. In addition, the CCG is well below the legal debt ceiling for general obligation debt (details on Debt Margin below).

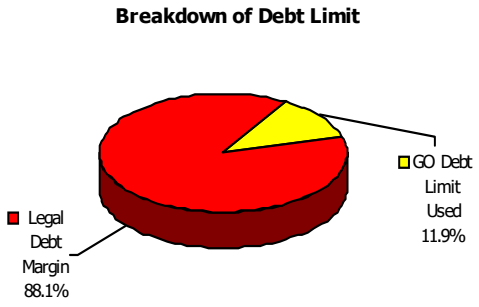
Debt Margin:

The Columbus Consolidated Government remains below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution. CCG uses a minimal amount of its established legal debt limit.

CCG's current bond ratings:

Standard & Poor's: AA +
Moody's Investors Service: Aa2

	Moody's	Standard & Poor's
Best Quality	Aaa	AAA
High Quality	Aa1 Aa2 Aa3	AA+ AA AA-
Upper Medium Grade	A1 A2 A3	A+ A A-
Medium Grade	Baa1 Baa2 Baa3	BBB+ BBB BBB-



Computation of Legal Debt Margin
For Fiscal Year Ending June 30, 2027

Assessed value of taxable property*	$8,184,727,493
Debt Limit: 10% of assessed value	818,472,749
Less: Amount of debt applicable to debt limit	107,113,380
Legal Debt Margin Available	**$711,359,369**

*Based on 2025 State Approved Net M&O Digest as of 8/18/26.

Contractual Debt: Columbus Building Authority -

The Columbus Building Authority was created to provide a means to issue revenue bonds to acquire, construct, equip, maintain, and operate self-liquidating projects. The Consolidated Government has an agreement with the Columbus Building Authority whereby all assets purchased through the Columbus Building Authority are leased to the Consolidated Government. The Consolidated Government services the Building Authority's debt in lieu of making rental payments. The Consolidated Government has directly or indirectly guaranteed the Authority's debt. In 2012, new bonds were issued, proceeds from which in part repaid outstanding balances from the Series 1999 and Series 2003 bonds. In 2019, a bond was issued via direct placement to provide for renovations to the South Commons Softball Complex, the Government Center, and funding a needs assessment study. In 2022, bonds were issued to fund the purchase and renovation of a new city hall building and a new administrative office for the Sheriff. In 2024, bonds were issued to fund the renovation of the baseball stadium located at Synovus (Golden) Park.

For FY27 debt service fund expenditures are summarized as follows**:**

Debt Service Summary:	**Principal Payments**	**Interest Payments**	**Total Payments**
2012 A	1,398,044	340,543	1,738,587
2012 B	485,000	151,605	636,605
2019	3,445,000	2,173,957	5,618,957
2019 A	225,000	81,351	306,351
2022 A	0	1,434,119	1,434,119
2022 B	1,070,000	60,300	1,130,300
2022 C	415,000	586,750	1,001,750
2024	1,590,000	2,523,273	4,113,273
Total Bond Payments	**$8,628,044**	**$7,351,898**	**$15,979,942**
Lease Payments	$2,743,229	$618,689	$3,361,918
Total Debt Service Fund 0405	**$11,371,273**	**$7,970,587**	**$19,341,860**
Trade Center (2012)	$236,956	$57,719	$294,675
Total Other Funds Debt Service	**$236,956**	**$57,719**	**$294,675**
Total Debt Service, FY27	**$11,608,229**	**$8,028,306**	**$19,636,535**

The bonded debt amortization schedules for outstanding Columbus Building Authority and General Obligation bonds are outlined below:

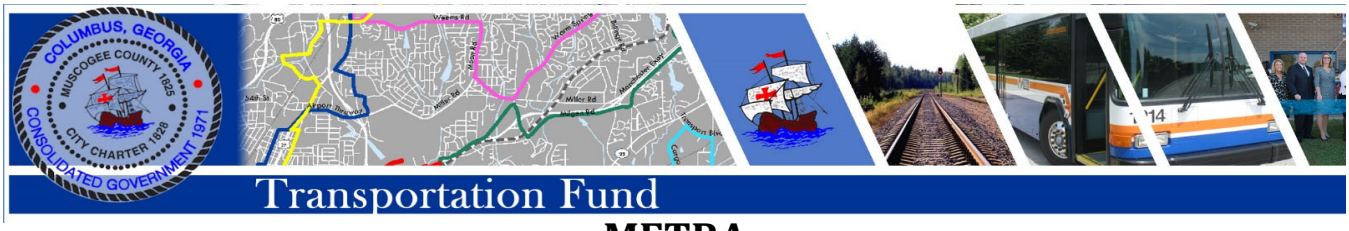
Fiscal Year	2012A Lease Revenue Refunding Bonds		2012B Taxable Lease Revenue Refunding Bonds		2012 Trade Center		2019 Lease Revenue Refunding Bonds		2019A Lease Revenue Refunding Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2015	923,478	775,519	1,005,000	354,205	156,522	131,443	0	0	0	0
2016	944,855	757,049	1,025,000	334,105	160,145	128,313	0	0	0	0
2017	970,507	728,703	1,055,000	313,605	164,493	123,509	0	0	0	0
2018	1,004,710	689,883	1,070,000	292,505	170,290	116,929	0	0	0	0
2019	1,047,464	649,695	1,100,000	271,105	177,536	110,118	0	0	0	0
2020	1,098,768	607,796	1,120,000	249,105	186,232	103,016	1,115,000	570,535	0	0
2021	1,145,797	563,846	405,000	215,505	194,203	95,567	2,710,000	2,920,956	205,000	106,663
2022	1,197,102	518,014	415,000	203,355	202,899	87,799	2,840,000	2,785,456	210,000	99,257
2023	1,248,406	470,130	435,000	190,905	211,594	79,683	2,980,000	2,643,456	215,000	94,910
2024	1,303,986	420,193	450,000	177,855	221,014	71,219	3,125,000	2,494,456	220,000	90,459
2025	1,351,015	381,074	470,000	165,705	228,985	64,589	3,285,000	2,338,206	220,000	85,905
2026	1,398,044	340,543	485,000	151,605	236,956	57,719	3,445,000	2,173,956	225,000	81,351
2027	1,449,348	298,602	505,000	137,055	245,652	50,611	3,610,000	2,001,706	230,000	76,694
2028	1,487,826	262,368	525,000	121,400	252,174	44,469	3,785,000	1,821,206	235,000	71,933
2029	1,539,131	225,173	550,000	104,600	260,870	38,165	3,975,000	1,631,956	240,000	67,068
2030	1,581,884	186,694	580,000	86,450	268,116	31,643	3,395,000	1,433,206	245,000	62,100
2031	1,633,188	143,193	600,000	66,150	276,812	24,270	3,565,000	1,263,456	250,000	57,029
2032	1,680,217	98,280	630,000	45,150	284,783	16,658	3,735,000	1,085,206	255,000	51,854
2033	1,735,797	52,074	660,000	23,100	294,203	8,826	3,845,000	973,156	260,000	46,575
2034	0	0	0	0	0	0	3,955,000	857,806	265,000	41,193
2035	0	0	0	0	0	0	4,105,000	699,606	275,000	35,708
2036	0	0	0	0	0	0	4,200,000	596,981	280,000	30,015
2037	0	0	0	0	0	0	4,305,000	486,731	285,000	24,219
2038	0	0	0	0	0	0	4,415,000	373,725	0	0
2039	0	0	0	0	0	0	4,530,000	252,313	0	0
2040	0	0	0	0	0	0	4,645,000	127,738	0	0
Total	$24,741,523	$8,168,828	$13,085,000	$3,503,465	$4,193,479	$1,384,546	$75,565,000	$29,531,817	$4,115,000	$1,122,929

Fiscal Year	2022A Lease Revenue Bonds		2022B Taxable Lease Revenue Bonds		2022C Lease Revenue Bonds		2022 General Obligation Sales Tax Bonds		2022 Lease Revenue Bonds		2025 General Obligation Sales Tax Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2023	0	1,230,952	1,230,000	136,990	0	378,688	16,630,000	5,233,554	0	0	0	0
2024	0	1,434,119	1,030,000	122,700	315,000	614,625	16,630,000	5,643,000	0	0	0	0
2025	0	1,434,119	1,050,000	91,800	400,000	596,750	17,460,000	4,811,500	0	1,836,382	0	0
2026	0	1,434,119	1,070,000	60,300	415,000	576,375	9,675,000	3,938,500	1,590,000	2,523,273	0	0
2027	185,000	1,434,119	940,000	28,200	440,000	555,000	10,160,000	3,454,750	1,690,000	2,427,873	6,720,000	1,219,750
2028	1,155,000	1,424,869	0	0	460,000	532,500	10,665,000	2,946,750	1,790,000	2,326,473	7,610,000	1,051,750
2029	1,190,000	1,367,119	0	0	485,000	508,875	11,200,000	2,413,500	1,895,000	2,219,073	7,995,000	861,500
2030	1,235,000	1,307,619	0	0	505,000	484,125	11,760,000	1,853,500	2,010,000	2,105,373	8,395,000	661,625
2031	1,290,000	1,245,869	0	0	535,000	458,125	12,345,000	1,265,500	2,110,000	2,004,873	8,815,000	451,750
2032	1,340,000	1,181,369	0	0	560,000	430,750	12,965,000	648,250	2,215,000	1,899,373	9,255,000	231,375
2033	1,390,000	1,114,369	0	0	585,000	402,125	0	0	2,325,000	1,788,623	0	0
2034	3,750,000	1,058,769	0	0	615,000	372,125	0	0	2,445,000	1,672,373	0	0
2035	3,600,000	908,769	0	0	650,000	340,500	0	0	2,565,000	1,550,123	0	0
2036	3,440,000	764,769	0	0	680,000	307,250	0	0	2,685,000	1,430,850	0	0
2037	3,280,000	627,169	0	0	715,000	272,375	0	0	2,810,000	1,304,655	0	0
2038	3,080,000	528,769	0	0	750,000	235,750	0	0	2,945,000	1,171,180	0	0
2039	2,850,000	455,619	0	0	785,000	197,375	0	0	3,085,000	1,029,820	0	0
2040	2,625,000	384,369	0	0	825,000	157,125	0	0	3,235,000	880,198	0	0
2041	2,390,000	318,744	0	0	865,000	114,875	0	0	3,390,000	723,300	0	0
2042	2,150,000	258,994	0	0	910,000	70,500	0	0	3,560,000	557,190	0	0
2043	1,905,000	202,556	0	0	955,000	23,875	0	0	3,735,000	382,750	0	0
2044	1,655,000	152,550	0	0	0	0	0	0	3,920,000	196,000	0	0
2045	1,405,000	102,900	0	0	0	0	0	0	0	0	0	0
2046	1,145,000	60,750	0	0	0	0	0	0	0	0	0	0
2047	880,000	26,400	0	0	0	0	0	0	0	0	0	0
Total	$41,940,000	$20,459,769	$5,320,000	$439,990	$12,450,000	$7,629,688	$129,490,000	########	$50,000,000	$30,029,749	$48,790,000	$4,477,750

TRANSPORTATION FUND

The Transportation Fund accounts for all expenses related to METRA, including administration and operation.

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METRA

DEPARTMENT MISSION STATEMENT

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2603710	Other Main & Repairs	$7,458	-	-	-
2653000	Other Main & Repairs	-	-	$2,139	$15,000
5902000	Contingency	-	-	-	$112,217
5903000	Non-Categorical	$462,147	$496,896	$574,722	$646,976
5904000	Inter-Fund Transfers	-	-	-	-
6101000	Administration	$259,537	$294,912	$312,908	$338,374
6102100	Operations	$2,348,865	$2,412,472	$2,546,855	$2,997,303
6102200	Maintenance	$1,357,821	$1,211,495	$1,433,196	$1,580,687
6102300	Dial-A-Ride	$300,455	$474,384	$1,041,940	$739,522
6102400	Capital-FTA	$1,176,244	$1,628,254	$3,386,868	$10,329,497
6102450	Transit Trust Fund Program	$1,446	$9,875	$14,963	$298,215
6102500	Capital-TSPLOST	$681,783	$870,249	$1,084,501	$1,922,002
6102510	Admin. -TSPLOST	$107,369	$143,396	$145,493	$172,431
6102520	Oper. -TSPLOST	$659,216	$684,895	$865,637	$1,146,917
6102530	Maint. -TSPLOST	$347,349	$386,856	$322,237	$487,846
6102540	D-A-R. -TSPLOST	$236,798	$197,099	$200,202	$244,460
6102600	CARES Act Stimulus	$116,108	-	$571,326	$5,067
6103410	Planning-FTA (5303)	$101,003	$113,169	$118,931	$122,865
6103420	Planning-FTA (5307)	$220,428	$170,692	$117,186	$241,835
6103425	ARPA-FTA (5307)	198,472.00	$208,314	$525,710	-
6103430	ARRA Section (5340)	-	-	-	-
6103440	Clean Fuels Grant Program	-	-	-	-
6103450	AARP Community Challenge Grant	-	-	-	-
DEPARTMENT TOTAL		**$ 8,582,499**	**$ 9,302,958**	**$ 13,264,815**	**$ 21,401,214**
% CHANGE			**8.39%**	**42.59%**	**61.34%**

* Unaudited

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$5,347,650	$5,659,821	$5,922,827	$7,463,727
Operations	$2,149,649	$2,261,691	$2,424,364	$2,758,690
OPERATING BUDGET	**$7,497,299**	**$7,921,512**	**$8,347,191**	**$10,222,417**
Capital Budget	$1,085,200	$1,381,446	$4,917,624	$11,178,797
DEPARTMENT TOTAL	**$8,582,499**	**$9,302,958**	**$13,264,815**	**$21,401,214**
% CHANGE		**8.39%**	**42.59%**	**61.34%**

* Unaudited

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
610-1000 Administration	**FT/PT**	**2/0**	**2/0**	**2/0**
Office Manager		1	1	1
Transit Compliance Officer		1	1	1
610-2100 Operations	**FT/PT**	**44/0**	**44/0**	**44/0**
Bus Operator		41	41	41
Safety Training Coordinator		1	1	1
Transit Manager		1	1	1
Transit Supervisor		1	1	1
610-2200 Maintenance	**FT/PT**	**14/0**	**15/0**	**15/0**
Fleet Maintenance Technician I^		4	4	4
Fleet Maintenance Technician II		7	7	7
Fleet Maintenance Technician III		3	3	3
Senior Fleet Maintenance Technician		0	1	1
610-2300 Dial-A-Ride	**FT/PT**	**9/0**	**9/0**	**9/0**
Bus Operator*		4	4	4
Bus Operator Dial-A-Ride		5	5	5
610-2400 Capital - FTA (5309)	**FT/PT**	**7/0**	**7/0**	**7/0**
ADA Coordinator		1	1	1
Bus Operator		1	1	1
Bus Operator Dial-A-Ride		1	1	1
Correctional Detail Officer		1	1	1
Fleet Maintenance Tech III		1	1	1
Maintenance Manager		1	1	1
Transit Specialist		1	1	1
610-2510 Administration - TSPLOST	**FT/PT**	**2/2**	**2/2**	**2/2**
Chief Safety Officer		1	1	1
Transit Specialist		1	1	1
Administration Assistant (PT)		2	2	2
610-2520 Operations - TSPLOST	**FT/PT**	**18/0**	**18/0**	**18/0**
Bus Operator^		16	16	16
Transportation Supervisor~		2	2	2
610-2530 Maintenance - TSPLOST	**FT/PT**	**2/0**	**2/0**	**2/0**
Fleet Maintenance Tech II		1	1	1
Transportation Crew Leader		1	1	1
610-2540 Dial-A-Ride - TSPLOST	**FT/PT**	**4/0**	**4/0**	**4/0**
Bus Operator Dial-A-Ride		4	4	4
610-3410 Planning - FTA (5303)	**FT/PT**	**2/0**	**2/0**	**2/0**
Assistant Director of Transportation		1	1	1
Transit Specialist		1	1	1
610-3420 Capital - FTA (5307)	**FT/PT**	**2/0**	**2/0**	**2/0**
Director of Transportation		1	1	1
Transit Security Specialist^		0	0	0
Administrative Secretary		1	1	1
Total Full Time/Part Time Positions		**106/2**	**107/2**	**107/2**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ Four (4) Bus Operator (No-CDL) (G116) & One (1) Transit Supervisor (G123) added in FY25

** One (1) Senior Fleet Maintenance Technician (G124) added in FY26*

METRA Administration

Program Description:

To provide safe, reliable, dependable and cost effective service with a professional team of employees dedicated to our customers needs and committed to excellence. Also, to provide administrative support for the mission of each division.

Goals, Objectives and Performance Data

Goal:	**To maintain accurate payroll records.**
Objective:	**To maintain and update payroll information for all employees. To learn the new payroll system and to train the employee on its use. To stay within state and federal guidelines. Keep accurate files for all divisions.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Audited Payroll Files	**100%**	**80%**	**100%**

Goal:	**Overall policy and program guidance for transit services.**
Objective:	**To develop and implement transit service in keeping with guidelines set forth by the city, FTA and GDOT.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Annual Audits, Federal Triennial Reviews and GDOT site visits	**100%**	**100%**	**100%**

Operations

Program Description:

To ensure that all employees perform their job in a way that reflects favorably toward METRA and allows the opportunity to exercise a favorable influence on every customer served.

Goals, Objectives and Performance Data

Goal:	**Implement new bus service recommendations from the TSPLOST Transit Assessment.**		
Objective:	**Provide improved services to METRA's current customers and attract new riders to public transit.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Implement new bus service recommendations from the TSPLOST Transit Assessment.	**75%**	**85%**	**100%**

Goal:	**To develop a program to reduce chargeable accidents and incidents.**		
Objective:	**To continue Driver's Refresher Training Classes and to implement Driver's Range testing Course for Bus Operator**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of Bus operators in refresher training	**70%**	**80%**	**100%**

Maintenance

Program Description:

Perform preventative maintenance, scheduled repairs and emergency repairs on all METRA motorized equipment.

Goals, Objectives and Performance Data

Goal:	**To manage inventory, repairs/supplies, and accounting for all items by using the computerized Fleet Maintenance System (Shop fax).**		
Objective:	**Conduct monthly inventory of parts and supplies.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Fleet System Report Plus or minus 3% accuracy	**95%**	**75%**	**100%**

Goal:	**To communicate maintenance values, directions, and performance expectations.**		
Objective:	**Explain to each employee the division goals and objectives. The goals provided clean and reliable vehicles to the customers.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Periodic refresher training	**95%**	**95%**	**100%**

Dial-A-Ride

Program Description:
The Dial-A-Ride division screens, schedules and provides reliable demand response curbside transit service to elderly and/or disable persons that lack the ability to use the regular transit system. The program ensures transportation services for the physically challenged persons according to the Americans With Disabilities Act.

Goals, Objectives and Performance Data

Goal:	**To reduce incidents and accidents.**
Objective:	**Monitor drivers and their destinations. Continue to provide refresher training for all Dial-A-Ride operators.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of View cameras and perform operator checks	**75%**	**80%**	**100%**

Goal:	**Provide safe transportation to persons with disabilities.**
Objective:	**Operators will pre-trip and inspect their vehicles to make sure they are safe for the customers. Check buses for safety. Check routes for hazards and access issues; change as needed.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Survey locations before new service to ensure the safety of the customers and the operators.	**90%**	**90%**	**100%**
Percent of buses checked for safety	**75%**	**90%**	**100%**

Capital - FTA (5307)

Program Description:

Develop, purchase, and receive capital items needed to support public transportation in Columbus/Muscogee County and Fort Moore.

Goals, Objectives and Performance Data

Goal: 	**To purchase capital items that support the public transit divisions and the parking division of METRA by following the purchasing regulations as prescribed by the Federal Transit Administration (FTA), the Georgia Department of Transportation (GDOT), and the Columbus Consolidated Government (CCG).**
Objective:	**Bid to purchase capital items greater than $5,000 and secure quote documentation on purchase items less than $5,000 as delineated in the CCG Purchasing procedures manual.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percent of completed purchases of capital items before the end of the fiscal year	**100%**	**100%**	**100%**

Goal: 	**To develop the local capital budget and contact with FTA and GDOT for capital funding.**
Objective:	**Local budgeting approval process and inclusion in the Transportation Improvement Program, FTA Grant Program, and the GDOT Capital Grant.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Local Budget approval process and funding. Executed contracts with FTA and GDOT.	**100%**	**100%**	**100%**

Planning - FTA (5303)

Program Description:

Transit planning consists of these basic components: research, data analysis and planning, and maintenance of the transit grants. We accomplish research and forecasting according to Federal Transportation Administration (FTA) requirements using established guidelines. Statistical ridership populations, socioeconomic factors and employment patterns are the primary variables in data analysis.

This division is project oriented: annual reports, special studies, videos, transit information and related activities with a primary focus on mass transit. FTA provides federal dollars for planning at 80% of expenses. The GA DOT provides State dollars for planning at 10% of expenses. The City must apply for both.

Goals, Objectives and Performance Data

Goal:	**To maintain transit strategies that are pro environment.**		
Objective:	**To update the short range and long range transit planning to reflect the changes in demographics, destinations and other issues affecting public transportation (i.e., security, environmental, congestion).**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Update the Unified Planning Work Program (UPWP), the Transportation Improvement Program (TIP), the congestion mitigation strategies, participation in environmental impact assessments, ridership demands, and demographic data.	**100%**	**100%**	**100%**

Goal:	**To maintain coordinated transit activities and manage requirements of TSPLOST funding.**		
Objective:	**Participate with the Metropolitan Planning Organization in transportation activities, review routes and survey customers for service viability.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Participation in the transit, traffic and transportation agencies, MPO planning certification, 3C Planning Process, and environmental impacts, surveys, and driver information	**100%**	**100%**	**100%**

Other Maintenance & Repair

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. We established this cost center to account for maintenance and repair activities specific to Transportation Fund divisions.

Non-Categorical

Program Description:

Department budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures.

Interfund Transfers

Program Description:

We allocate appropriations for Capital Improvement Projects here for record and accounting purposes. Additionally, this cost center accounts for operating transfers from the Transportation Fund to the Risk Management Fund providing workers' compensation benefits for METRA employees.

Capital Outlay - $11,178,797

610-2400 FTA - $8,958,580

- One (1) Rebuilt Engine - $80,000
- One (1) Rebuilt Transmission - $60,000
- One (1) Integrated Transit System - $450,000
- One (1) Supervisor Van (replacement) - $175,000
- One (1) Dually Truck (new) - $100,000
- Two (2) F-150 Pick-Up Truck (replacement) - $100,000
- Three (3) Security Gate - $60,000
- One (1) Key Management Security Box - $17,000
- One (1) Ticket Vending Machine - $150,000
- One (1) Inground Lift - $600,000
- Operational Equipment - $250,000
- Transfer Center Construction Project - $6,567,788
- Thirty-Two (32) Bus Security Monitor Screen (5339) - $300,000
- Eight (8) Bus Radio's (5339) - $48,792

610-2450 Transit Trust Fund - $298,215

- Forty-Eight (48) 5G Router for Bus - $232,608
- Forty-Eight (48) Mounted 5G Antenna - $65,607

610-2500 TSPLOST - $1,922,002

- One (1) Pressure Washing - $100,000
- One (1) Employee Parking Lot - $1,200,000
- Six (6) Employee Restroom Renovation - $400,002
- Operational Equipment - $222,000

COLUMBUS IRONWORKS CONVENTION & TRADE CENTER FUND

The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation and maintenance of the Trade Center.

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Trade Center

DEPARTMENT MISSION STATEMENT

To serve as an organization dedicated to excellence in its operation and service delivery, act as a catalyst for economic development and stability for Columbus, and serve as a positive force for community identity and city image.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2653000	Other Maintenance/Repairs	-	-	-	$125,000
5902000	Contingency	-	-	-	$35,719
5903000	Non-Categorical	$184,598	$168,003	$156,552	$148,600
6201000	Administration	$522,817	$523,357	$551,938	$504,029
6202100	Sales	$499,323	$496,072	$419,301	$695,210
6202200	Operations	$848,371	$796,630	$895,361	$1,366,077
6202300	Maintenance	$997,155	$1,727,078	$1,811,848	$1,853,769
6202600	Bonded Debt	$67,904	$61,154	$57,719	$296,263
DEPARTMENT TOTAL		**$3,120,168**	**$3,772,294**	**$3,892,719**	**$5,024,667**
% CHANGE			**20.90%**	**3.19%**	**29.08%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$1,809,895	$1,804,417	$1,883,265	$2,184,501
Operations	$1,154,978	$1,880,780	$1,896,231	$2,116,868
OPERATING BUDGET	**$2,964,873**	**$3,685,197**	**$3,779,495**	**$4,301,369**
Capital Budget	$155,295	$87,097	$113,224	$723,298
DEPARTMENT TOTAL	**$3,120,168**	**$3,772,294**	**$3,892,719**	**$5,024,667**
% CHANGE		**20.90%**	**3.19%**	**29.08%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
620-1000 Administration	**FT/PT**	**4/1**	**3/1**	**2/1**
Administrative Assistant*		1	0	0
Administrative Coordinator~		1	1	0
Event Attendant - PT		1	1	1
Trade Center Executive Director		1	1	1
Finance Manager*		1	1	1
620-2100 Sales	**FT/PT**	**8/0**	**8/0**	**8/0**
Trade Center Assistant Director		1	1	1
Event Services Coordinator		1	1	1
Marketing Coordinator		1	1	1
Event Services Manager*		3	3	3
Administrative Secretary		1	1	1
Director of Sales and Events		1	1	1
620-2200 Operations	**FT/PT**	**17/3**	**17/3**	**17/3**
Custodian		4	4	4
Director of Facilities & Operations~		0	0	1
Event Attendant - FT		9	9	9
Event Attendant - PT		3	3	3
Event Attendant Crew Leader		3	3	3
Event Operations Manager~		0	1	0
Event Operations Supervisor		1	0	0
620-2300 Maintenance	**FT/PT**	**4/1**	**4/1**	**4/1**
Facilities Maintenance Supervisor		1	1	1
Facilities Maintenance Worker I (PT)~		1	1	0
Facilities Maintenance Worker I~		3	3	4
Total Full Time/Part Time Positions		**27/7**	**33/5**	**33/5**
^ FY25 Position Change	**** FY26 Position Change***			***~ FY27 Position Change***

** Delete One (1) Administrative Support Specialist (G115) in FY26*

** Reclass One (1) Finance Manager (G122) to One (1) Financial Operations Administrator (G125) in FY26*

** Reclass Three (3) Conference Facilitator (G120) to Three (3) Event Service Manager (G125) in FY26*

~ One (1) Event Operations Manager (G121-36) reclassified to One (1) Director of Facilities & Operations (G127-) in FY27 (Grade Correction Only)

~ One PT Facilities Maintenance Worker I (G115) reclassified to One (1) FT Facilities Maintenance Worker I (G115) in FY27

~ One Administrative Coordinator (G118) deleted in FY27

Administration

Program Description:
Administration maintains accounts receivable, accounts payable, prepares yearly budget and monthly reports and prepares bids for purchases of equipment and services as needed.

Goals, Objectives and Performance Data

Goal:	**To increase economic impact of the City by promoting out-of-town convention business.**
Objective:	**Attend convention centers conventions, trade shows and industry-related meetings.**
Objective:	**Increase number of out of town conventions booked by 10%.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of convention/trade shows attended.	**2**	**1**	**1**
Number of out of town convention days booked	**1**	**1**	**2**

Goal:	**To reduce accrual of aged receivables by implementing methods to improve collection procedures.**
Objective:	**To have no aged receivables in the 90 day and over category by the end of the fiscal year.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Dollar amount of aged receivables over 90 days	**$0**	**$689**	**$1,000**

Goal:	**To ensure this facility is operated efficiently, its technology remains current and to provide the best experience for the customer.**
Objective:	**Provide an exceptional customer experience with every event at the Trade Center by having 100% positive response customer surveys.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percent of positive completed surveys	**100%**	**100%**	**100%**

Sales

Program Description:
The Sales Division is responsible for talking with potential clients, scheduling events held in the facility, and following up on bookings by processing the necessary paperwork. They coordinate events such as room layout, equipment needed and special requests with staff members.

Goals, Objectives and Performance Data

Goal: 	**To showcase what the Trade Center offers as a state of the art facility that can host a variety of venue sizes and leave a remarkable experience with every guest.**
Objective:	**Conduct follow-up communication with all sales leads to achieve increased number of event days booked annually.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Total event days booked	**584**	**588**	**600**

Goal: 	**Showcase the Trade Center as a unique facility with a talented food service team that can serve a wide array of food at any type of event.**
Objective:	**To have clients to experience the variety of food the facility offers.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of meals served	**89,983**	**105,667**	**132,000**

Goal: 	**Utilize the historic features of the Trade Center as a facility that can offer a wide variety of events and provides a remarkable experience for the guest.**
Objective:	**To increase the number of events annually to maximize usage of the facility and make a positive economic impact on Columbus.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of Events	**465**	**473**	**500**

Operations

Program Description:

The Service Operations Division services the exterior of the facility as related to landscaping and maintains the cleanliness of the interior of the facility. They set up and break down all meeting rooms and exhibit halls for each event. They are also responsible for maintaining the audio and visual equipment for each event.

Goals, Objectives and Performance Data

Goal: 	**Provide quality equipment and responsive knowledgeable staff to assist customers during their events.**		
Objective:	**To maintain 90% or higher customer satisfaction on survey category of event day that includes space and equipment set as expected.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of surveys 90% or higher	**95%**	**98%**	**100%**

Goal: 	**To support the Columbus Uptown development vision of providing safe and visually appealing facilities.**		
Objective:	**To maintain 100% customer satisfaction with respect to cleanliness and attractiveness of facility.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of surveys 90% or higher	**95%**	**98%**	**100%**

Goal: 	**To continue to provide adequate training to Event Attendants in the area of work rules and safety.**		
Objective:	**Conduct employee meetings with primary focus on providing information related to work rules and safety.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of quarterly training days	**8**	**8**	**8**

Maintenance

Program Description:
The Building Maintenance Division oversees the operation and maintenance of all fixed assets (equipment).

Goals, Objectives and Performance Data

Goal:	**Perform required duties of this department while employing proper rules and techniques to ensure safety to both the employees and the customers.**
Objective:	**Implement a Facility Wide Safety Program to reduce guests and employee injuries.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of quarterly employee training days	**8**	**8**	**8**

Goal:	**Conduct regularly scheduled preventative maintenance on all equipment to ensure no down-time due to equipment failures.**
Objective:	**Prepare a preventative maintenance schedule of all pertinent equipment and adhere to the timing of work to be performed according to the preventative maintenance software.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of scheduled preventative maintenance	**95%**	**80%**	**100%**

Goal:	**To maintain 100% customer satisfaction with respect to the upkeep of the facility and its environment.**
Objective:	**To receive zero (0) negative written comments annually concerning the upkeep of the facility and its environment.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of negative comments	**1**	**1**	**0**

Capital Outlay - $723,298

620-2200 Trade Center Operations: $356,298

- Eight (8) Chairs/Tables for Sycamore Registration - $1,600
- Six (6) Chairs for Fountain Registration - $1,500
- Ten (10) Chairs for Riverside Registration - $2,000
- Client Seating - $2,000
- Twenty (20) Chairs for Board Room - $13,000
- Fifteen (15) Chairs for Office Conference Room - $3,750
- One (1) Conference Room Table - $5,000
- Ten (10) Seating in South Hall Manager Office - $3,000
- Twelve (12) 24/32 Tri-Height Staging - $81,000
- One (1) SICO Stage Ramp/Wheelchair Ramp - $25,000
- Five (5) Tennant Industrial Wide Area Vacuum - $23,750
- One (1) Magnatech Magnetic Dance Floor - $75,000
- Twenty (20) 8'x30 Tables - $11,000
- Twenty (20) 6'x30 Tables - $11,000
- Ten (10) Table Carts - $7,000
- Fifty-Five (55) Tall Black Drapes and Pipes - $22,000
- Twenty (20) Highboy Tables - $9,798
- Twenty (20) 72' Round Tables - $13,000
- Ten (10) Metal Storage Racks - $6,750
- Fifteen (15) Scent Machines - $2,250
- Thirty (30) Cord Covering Solutions - $3,000
- Twenty (20) Ceiling Drape Panel Replacements - $2,900
- One Hundred (100) 8' White Banjo Drapes - $2,500
- One Hundred (100) 8' Black Banjo Drapes - $2,500
- One Hundred (100) 8' Blue Banjo Drapes - $2,500
- One Hundred (100) Short White Drapes - $3,000
- One Hundred (100) Short Blue Drapes - $3,000
- One Hundred (100) Short Black Drapes - $3,000
- One Hundred (100) Drape Crossbars - $3,500
- One Hundred (100) 8' Upright Bars - $3,000
- One Hundred (100) 3' Upright Bars - $2,000
- One Hundred (100) Baseplates - $6,000

620-2300 Trade Center Maintenance: $367,000

- One (1) Bathroom Wallpaper Replacement - $75,000
- Two (2) Client Elevator Renovations - $44,000
- Four (4) Air Handler Controls - $48,000
- One (1) Roof Repair - $100,000
- One (1) Lift - $20,000 (replacement)
- One (1) Enclosed Trailer - $10,000
- One (1) Storage and Organization Solution - $10,000
- One (1) Motorized Pallet Jack - $5,000
- Two (2) Fountain Repairs - $40,000
- One (1) Lighting Solutions - $10,000
- One (1) String Light - $5,000 (replacement)

BULL CREEK GOLF COURSE FUND

The Bull Creek Golf Course Fund provides for administration, operation and maintenance of Bull Creek Golf Course.

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Bull Creek Golf Course

DEPARTMENT MISSION STATEMENT

To provide the best possible product at an affordable price to the citizens of Columbus.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5902000	Contingency	-	-	$0	$16,274
5903000	Non-Categorical	$117,295	$116,373	$61,149	$55,449
6302100	Maintenance	$1,168,092	$1,410,001	$1,316,603	$1,477,330
6302200	Operations	$1,070,955	$1,140,495	$1,219,879	$979,597
6302300	Godwin Creek	32,910.06	95,924.46	$113,670	$159,391
DEPARTMENT TOTAL		**$2,389,252**	**$2,762,794**	**$2,711,302**	**$2,688,041**
% CHANGE			**15.63%**	**-1.86%**	**-0.86%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$1,039,596	$1,134,996	$1,085,301	1,140,717.00
Operations	$1,349,657	$1,627,799	$1,614,160	$1,547,324
OPERATING BUDGET	**$2,389,252**	**$2,762,794**	**$2,699,461**	**$2,688,041**
Capital Budget	$0	$0	11,840.76	-
DEPARTMENT TOTAL	**$2,389,252**	**$2,762,794**	**$2,711,302**	**$2,688,041**
% CHANGE		**15.63%**	**-1.86%**	**-0.86%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
630-2100 Maintenance	**FT/PT**	**8/10**	**8/10**	**8/11**
Superintendent~		1	1	1
Director of Agronomy~		0	0	1
Assistant Superintendent~		1	1	0
Prison Labor Foreman		3	3	3
Irrigation Technician		1	1	1
Mechanic		1	1	1
Cart Attendant (PT)		1	1	1
Laborer		1	1	1
Laborer (PT)		9	9	9
Spray Technician (PT)~		0	0	1
630-2200 Operations	**FT/PT**	**4/16**	**4/16**	**4/17**
Executive Director of Golf Authority		1	1	1
Accounting Technician		1	1	1
Assistant Golf Professional II*		1	1	1
Marketing Manager^		1	1	1
Snack Bar Clerk (PT)		8	8	8
Cart Attendant (PT)		4	4	4
Ambassador Captain (PT)~		0	0	1
Shop Clerk (PT)		4	4	4
630-2300 Godwin Creek	**FT/PT**	**1/0**	**1/0**	**1/0**
Assistant Golf Professional II*		1	1	1
Total Full Time/Part Time Positions		**13/26**	**13/26**	**13/28**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

^ One (1) Assistant Golf Professional I (G105)added in FY25

** Reclass Two (2) Assistant Golf Professional I to Two (2) Assistant Golf Professional II in FY26*

**Reclass One (1) Assistant Golf Pro I to One (1) Assistant Golf Pro II in FY26*

~ One (1) PT Ambassador Captain (103G) added in FY27

~ One (1) Spray Technician Part-Time (105G) added in FY27

~ One (1) Director of Agronomy added in FY27

~ Reclass One (1) Assistant Superintendant (110G) to Superintendant (114G) in FY27

Bull Creek Golf Course Maintenance

Program Description:

The overall goal of the maintenance section is to maintain Bull Creek Golf Course as one of the top 25 golf courses in the United States. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 36 holes.

Bull Creek Golf Course Operations

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

OXBOW CREEK GOLF COURSE FUND

The Oxbow Creek Golf Course Fund provides for administration, operation and maintenance of Oxbow Creek Golf Course.

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Oxbow Creek Golf Course

DEPARTMENT MISSION STATEMENT

To provide the best possible product at an affordable price to the citizens of Columbus, Georgia.

Expenditures By Division

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
5902000 Contingency	$0	$0	$0	$5,419
5903000 Non-Categorical	$30,748	$4,073	$18,398	$15,767
6402100 Pro Shop	$433,891	$381,779	$372,449	$391,428
6402200 Maintenance	$263,130	$224,433	$318,454	$326,079
DEPARTMENT TOTAL	**$727,769**	**$610,284**	**$709,301**	**$738,693**
% CHANGE		**-16.14%**	**16.22%**	**4.14%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$382,849	$331,403	$285,043	$373,726
Operations	$342,024	$278,881	$424,257	$364,967
OPERATING BUDGET	**$724,874**	**$610,284**	**$709,301**	**$738,693**
Capital Budget	$2,895	$0	$0	-
DEPARTMENT TOTAL	**$727,769**	**$610,284**	**$709,301**	**$738,693**
% CHANGE		**-16.14%**	**16.22%**	**4.14%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
640-2100 Pro Shop	**FT/PT**	**3/5**	**3/5**	**3/5**
Assistant Golf Professional II^		1	1	1
Assistant Manager		1	1	1
Assistant Superintendent		1	1	1
640-2200 Maintenance	**FT/PT**	**2/0**	**2/0**	**2/0**
Prison Labor Foreman		1	1	1
Groundskeeper		1	1	1
Total Full Time/Part Time Positions		**5/5**	**5/5**	**5/5**

Pro Shop

Program Description:
The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Maintenance

Program Description:
The overall goal of the maintenance section is to maintain Oxbow Creek Golf Course. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 9 holes.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

Debt Service

Program Description:

The debt service cost center accounts for the repayment of loans made by Oxbow Creek Golf Course.

CIVIC CENTER / SPORTS AUTHORITY FUND

The Civic Center Fund accounts for the operation of the multi-functional recreational facility.

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Civic Center/Sports Authority

DEPARTMENT MISSION STATEMENT

To provide events with quality professional services, while progressively managing clean, safe, well maintained and self-supporting facilities.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
1601000	Operations	$2,650,550	$3,938,662	$3,527,541	$2,596,853
1602000	Cultural Affairs	$45,145	$139,646	$42,406	$ -
1602100	Hockey	$665,041	$642,331	$811,250	$373,885
1602200	AF2 Football	$87,517	$51,345	$171,149	$62,795
1602500	Other Events	$3,015,539	$3,816,507	$3,412,152	$2,669,130
1602600	Temp Labor Pool	$25,420	-	30,165.46	-
1602700	Ice Rink - Operations	$257,072	$219,659	$241,782	$230,528
1602750	Ice Rink - Events	$196,923	$304,585	$269,783	134,563.00
1602800	Concessions/Catering	$130,571	$146,993	$140,373	$259,000
2603710	Maint & Repairs	$214,338	$131,780	$0	-
2653000	Maint & Repairs	-	-	120,311.41	$125,000
5902000	Contingency	-	-	-	$23,170
5903000	Non-Categorical	$224,330	$235,163	$272,587	$290,996
DEPARTMENT TOTAL		**$7,512,446**	**$9,626,671**	**$9,039,499**	**$6,765,920**
% CHANGE			**28.14%**	**-6.10%**	**-25.15%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$2,038,854	$2,485,248	$2,357,236	$2,157,129
Operations	$5,133,460	$5,966,624	$5,406,943	$4,608,791
OPERATING BUDGET	**$7,172,314**	**$8,451,872**	**$7,764,179**	**$6,765,920**
Capital Budget	$340,132	$1,174,799	$1,275,319	-
DEPARTMENT TOTAL	**$7,512,446**	**$9,626,671**	**$9,039,499**	**$6,765,920**
% CHANGE		**28.14%**	**-6.10%**	**-25.15%**

**Unaudited*

Positions by Division

		FY25 Actual	FY26 Actual	FY27 Adopted
160-1000 Operations	**FT/PT**	**19/0**	**19/0**	**20/0**
Accounting Technician		1	1	1
Administrative Secretary		1	1	1
Arena Technician I		3	3	3
Arena Technician II		2	2	2
Custodian		0	0	1
Box Office Coordinator		1	1	1
Box Office Representative		1	1	1
Carpenter I		1	1	1
Civic Center/Cultural Aff. Assistant Director^		1	1	1
Civic Center Director		1	1	1
Civic Center Finance Manager		1	1	1
Events Coordinator		1	1	1
Facilities Maintenance Supervisor		1	1	1
HVAC Technician		1	1	1
Marketing Manager		1	1	1
Operations Manager		1	1	1
Ticketing Operations Manager		1	1	1
160-2000 Cultural Affairs	**FT/PT**	**0/0**	**1/0**	**0/0**
Events/ Cultural Affairs Coordinator^		0	1	0
160-2700 Ice Rink	**FT/PT**	**2/0**	**2/0**	**2/0**
Ice Rink Coordinator*		1	1	1
Arena Technician		1	1	1
160-2800 Concessions/Caterin	**FT/PT**	**1/0**	**0/0**	**0/0**
Food and Beverage Coordinator^		1	0	0
TOTAL		**22/0**	**22/0**	**21/0**

^ FY25 Position Change **** FY26 Position Change*** ***~ FY27 Position Change***

** One (1) Administrative Assistant (G115) reclassified to One (1) Ice Rink Coordinator (G115) (Title Change Only) FY26*

~ One (1) Custodian (G111) added FY27

~ One (1) Arena Technician I (G112-3) Career Ladder advancement to One (1) Arena Technician II (G113-6) FY27

Operations

Program Description:

The Columbus Civic Center is multi-purpose public assembly facility with 10,000 arena seats, 23,000 square fee of flat floor space and 5,000 square feet of hospitality suites. The Civic Center is the premiere venue in a large sports complex known as the "The South Commons Sports and Entertainment Complex." In addition to hosting a variety of special events, family shows, and concerts, the Civic Center is home to two professional sports franchises: a hockey team and an arena football team.

Goals, Objectives and Performance Data

Goal:	**Develop annualized events to support the programming of the Civic Center.**		
Objective:	**Increase the number of annual events such as Christmas parties, summer programs, etc. to help fill the slower periods in the calendar.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of annual events	**3**	**3**	**5**

Goal:	**Increase ancillary revenues.**		
Objective:	**Increase sponsorships and event related revenues.**		
Objective:	**Increase ticket, food and beverage sales from increased event bookings. Recognize total increase of 15% from previous year.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of increase in sponsorships	**5%**	**10%**	**10%**
Percentage increase in sales	**5%**	**10%**	**10%**

Goal:	**To support the Civic Center with an increase in revenue through concessions at events and sponsorships from ventured services.**		
Objective:	**Increase revenues per person at all events in food and beverage purchases, and alcohol and soda contracts.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of increase in concessions	**5%**	**8%**	**10%**
Percentage of increase in vendor sponsorships	**5%**	**10%**	**10%**

Goal:	To continue to increase staff training.		
Objective:	**Employees earn NARCE (ice maintenance/building) certification. Send minimum of one (1) employee for training until all full time staff have been certified.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of employees certified.	**2**	**2**	**2**

Goal:	To continue energy conservation initiatives.		
Objective:	**Complete LED light conversion and increase energy savings by 20%.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of energy savings	**10%**	**10%**	**10%**

Football

Program Description:

Professional football has returned to Columbus with the Columbus Lions. The Southern Indoor Football League (SIFL) began its season in 2006. Over the course of the season, the SIFL plays 8 home games at the Civic Center.

Ice Rink

Program Description:

The Columbus Ice Rink is a multipurpose public assembly facility with 38,122 square feet including a single NHL regulation-sized ice surface, measuring 200' x 85' with a comfortable seating capacity of 713 guests. The facility is capable of handling ice events as well as social events. The capacity for social events when the ice floor is covered, is 1,440. The facility features a state-of-the-art Bose Sound System, private VIP area overlooking the rink, a spacious lobby, Pro Shop, and Snack Bar.

Goals, Obj Goals, Objectives and Performance Data

Goal:	**Increase revenue during the months of June, July, and August each year.**		
Objective:	**Utilize facility to increase revenues from non-traditional rentals by removing the ice during these months.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of increase in revenues	**5%**	**5%**	**10%**

Goal:	**Increase private ice rentals for groups.**		
Objective:	**Increase revenue at the Ice Rink by 10% to 20%.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage of increase in revenues over prior year	**5%**	**5%**	**10%**

Goal:	**Increase public skating numbers.**		
Objective:	**Advertise and attract more patrons for public skating to increase 10% to 20% growth in patrons over prior year.**		
Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Percentage growth in patrons over prior year	**10%**	**10%**	**10%**

Other Events

Program Description:

The Civic Center is focused on providing space for approximately 250 event days throughout the year. The Civic Center works to bring various events such as concerts, ice shows, fairs, and variety of other attractions to Columbus while also providing additional conference space to the area.

Goals, Obj Goals, Objectives and Performance Data

Goal: 	**Efficiently and effectively plan, coordinate events**
Objective:	**Plan, coordinate, and execute successful events that exceed guest expectations by delivering exceptional customer service, maintaining effective communication, and ensuring all event logistics are managed efficiently.**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Maintain a minimum 95% event readiness on schedule	**0%**	**0%**	**95%**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Complete pre-event inspection	**0**	**0**	**100%**

Performance Indicators:	**FY25 Actual**	**FY26 Actual**	**FY27 Projected**
Number of critical safety incidents	**0**	**0**	**0**

Goal: 	**Provide exceptional service to all guest and clients**
Objective:	**Enhance guest and client satisfaction by ensuring every interaction is professional, welcoming, and responsive, while delivering well-organized events that meet or exceed expectations.**

Performance Indicators:	**Actual**	**Actual**	**Projected**
Guest and client satisfaction score of 90% or above	**0%**	**0%**	**90%**
Reduce entry and exit congestion by maintaining 95% adherence to planned ingress and egress procedures	**0%**	**0%**	**95%**

Other Maintenance & Repairs

Program Description:
The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Civic Center/Sports Authority Fund divisions.

Non-Categorical

Program Description:
Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

EMPLOYEE HEALTH CARE FUND

The Employee Health Care Fund accounts for the self-funded employee health care program.

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EMPLOYEE HEALTH INSURANCE FUND

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2203310	Health Insurance Claims	$20,863,120	$24,190,212	$29,087,793	$27,226,099
2203320	Health Insurance Fees	$1,364,089	$1,397,062	$1,495,280	$1,493,000
2203330	Health Wellness Center	$2,435,537	$2,463,141	$2,525,893	$3,000,000
DEPARTMENT TOTAL		**$24,662,746**	**$28,050,415**	**$33,108,966**	**$31,719,099**
% CHANGE			**13.74%**	**18.03%**	**-4.20%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	-	-	-	-
Operations	$24,662,746	$28,050,415	$33,108,966	$31,719,099
OPERATING BUDGET	**$24,662,746**	**$28,050,415**	**$33,108,966**	**$31,719,099**
Capital Budget	-	-		-
DIVISION TOTAL	**$24,662,746**	**$28,050,415**	**$33,108,966**	**$31,719,099**
% CHANGE		**13.74%**	**18.03%**	**-4.20%**

**Unaudited*

Health Insurance Claims

Program Description:

The Employee Health & Life Insurance Fund is established to account for the self-funded employee health care program and employee life insurance program.

RISK MANAGEMENT FUND

The Risk Management Fund accounts for vehicle accidents and workers' compensation claim management and related costs.

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Risk Management Fund

Program Description:

The Risk Management Fund is established for the purposes of providing self-insurance funding for vehicle claims and worker's compensation management.

Expenditures By Division

		FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
2203820	Workers Compensation	$3,258,410	$4,517,464	$3,770,398	$4,118,659
2203830	Risk Management	$3,377,379	$1,858,630	$5,083,665	$3,042,364
2203840	Income / Insurance Coverage	$0	60,624	-	$64,750
5902000	Contingency	-	-	-	$1,004,699
DEPARTMENT TOTAL		**$6,635,789**	**$6,436,718**	**$8,854,063**	**$8,230,472**
% CHANGE			**-3.00%**	**37.56%**	**-7.04%**

**Unaudited*

Expenditures By Category

	FY24 Actual	FY25 Actual	FY26 Actual*	FY27 Adopted
Personal Services	$2,505,833	$2,600,105	$2,947,717	$2,277,301
Operations	$4,129,956	$3,836,613	$5,906,346	$5,953,171
OPERATING BUDGET	**$6,635,789**	**$6,436,718**	**$8,854,063**	**$8,230,472**
Capital Budget	-	-	-	-
DIVISION TOTAL	**$6,635,789**	**$6,436,718**	**$8,854,063**	**$8,230,472**
% CHANGE		**-3.00%**	**37.56%**	**-7.04%**

** Unaudited*

Positions by Division

	FY25 Actual	FY26 Actual	FY27 Adopted
220-3820 Workers Compensation FT/PT	**2/0**	**2/0**	**2/0**
Risk Manager	1	1	1
Risk Management Analyst	1	1	1
220-3830 Risk Management FT/PT	**1/6**	**1/6**	**1/6**
Administrative Services Coordinator	1	1	1
Risk Coordinator (PT)	6	6	6
Total Full Time/Part Time Positions	**3/6**	**3/6**	**3/6**

Workers Compensation

Program Description:

The Risk Management Fun dis established for the purpose of providing self-insurance funding for vehicle claims and worker's compensation management. This division identifies and measures all exposures to loss, development of risk management policy, negotiates insurance, adjust claims, maintains records, provides statistical analysis of data, and oversees critical lost control activities.

Risk Management

Program Description:

This division identifies and measures all exposures to loss, development of risk management policy, negotiates insurance, adjust claims, maintains records, provides statistical analysis of data, and oversees critical lost control activities.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.









Appendices

INCLUDED IN THIS SECTION:

- Glossary
- Acronyms
- Capital Outlay
- Position Classification by Department
- CCG/UGA Pay Plan Charts

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GLOSSARY

SEE ALSO: ACRONYMS

The Annual Operating Budget contains specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following glossary has been included in this document to assist the reader in understanding these terms.

ACCOUNT NUMBER: A line-item code defining an appropriation.

ACCRUAL ACCOUNTING: A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

ADOPTED BUDGET: The operating budget plan, which is presented to City Council by the Mayor and approved by City Council.

AMERICAN RESCUE PLAN ACT (ARPA) – A federal law passed March 2021 to provide direct relief to Americans, contain the COVID-19 virus, and rescue the economy.

APPRAISED VALUE: The estimate of fair market value assigned to property by an appraiser or tax assessor. For tax assessment purposes, such value is stated as of the last countrywide reappraisal date.

APPROPRIATION: Authorization given by Council to make expenditures or incur obligations for approved work programs with specific limitations.

ASSESSED VALUATION: A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation.

AUDIT: An official inspection of an individual's or organization's accounts.

BALANCED BUDGET: A budget is considered "balanced" when Total Revenues equal Total Expenditures within each fund and for all funds in aggregate. Fund balance (reserves) may be used as a Revenue Source to balance the fund so that Revenues equal Expenditures.

BASE BUDGET: The minimum amount of funding necessary to continue the current level of service including inflation and equipment replacement schedules.

BENCHMARK POSITION: Positions to be used as points of reference; here, when measuring our employees' pay with pay levels in our labor market.

BOND: A long-term obligation or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

BOND DEFEASANCE OR BOND REFINANCING: The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing. The term "budget" is used in two senses in practice. The budget, once adopted, is the legal authorization to expend City funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management in accordance with procedures specified by law and/or administrative rules and regulations.

GLOSSARY

SEE ALSO: ACRONYMS

BUDGET ADJUSTMENT: A legal procedure utilized by the budget staff to revise a budget appropriation. The Budget Officer has the authority to adjust expenditures within or between departmental budgets according to budget policy. No increase in the total budget can occur without approval of Council.

BUDGET CONTROL: The control or management of a governmental unit or enterprise in accordance and within the limitations of available appropriations and available revenues.

BUDGET MESSAGE: A general discussion of the proposed budget as presented in writing to the legislative body.

CCG: The acronym for Columbus Consolidated Government.

CAPITAL IMPROVEMENTS: Building, infrastructure, and other attachments or annexations to land and facilities which are intended to remain so attached or annexed.

CAPITAL IMPROVEMENTS PROGRAM (CIP): A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CAPITAL OUTLAY: Capital items are defined as tangible items such as tools, desks, machinery, and vehicles costing more than $500 each and having a useful life of more than one year.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): A federal domestic assistance grant to develop viable urban communities by providing decent housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

CODE: A group of numbers that may identify a fund, department/division, line item or project.

CONSOLIDATED GOVERNMENT: A county and city whose governments are combined into a single entity.

CONSUMER PRICE INDEX (CPI): An index of items used to measure the change in prices over time.

CONTINGENCY: A budgetary reserve set aside for emergencies or expenditures not otherwise budgeted.

COST ALLOCATION: Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

DEBT SERVICE: Payment of interest and repayment of principal on city debt.

DEPARTMENT: A major administrative organizational unit of the City that indicates overall management responsibility for one or more divisions.

DEPRECIATION: (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset that is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of

such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

DIVISION: A major administrative organizational unit of the City that indicates overall management responsibility for one or more activities.

D.O.T. – Department of Transportation.

ELECTED OFFICIAL: Person who holds an elected position of leadership for the City and/or County government. In Columbus/Muscogee County, these are the Mayor, Sheriff, Marshal, certain Judicial Officials (District Attorney, Judges, Solicitor), Clerk of Superior Court, Coroner, and Tax Commissioner.

ENTERPRISE FUND – A fund established to account for operations financed and operated in a manner similar to private business enterprises.

EXPENDITURES: Disbursements or outlays of cash which decrease the City's net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service and capital outlays.

EXPENSES: Decreases in net total assets. Expenses represent the total cost of operations during period regardless of the timing of related expenditures.

FIDUCIARY FUND: Accounts for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, or other government units.

FISCAL YEAR: A twelve-month period of which the annual operating budget applies and, at the end of which, a government determines its financial position and the results of its operations.

FIXED ASSETS: Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FRANCHISE FEE: A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

FULL-TIME EQUIVALENT: The calculation of full-time employee's scheduled hours divided by the employer's hours for full-time workweek

FUND: A fiscal and accounting entity with a self-balancing set of accounts which record cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: The unused balance of governmental funds and expendable trust funds, which include certain reservations of funds established for control purposes. It is what is "left over" after obligations have been repaid and all expenditures have been completed.

GENERAL FUND: The principal fund operating the city that accounts for most of the financial resources of the government. General fund revenues include property taxes, licenses and permits, local taxes, service charges and other types of revenues. This fund includes most of the basic operating services, such as fire and police protection, finance and records, leisure services, public services and general administration.

GLOSSARY

SEE ALSO: ACRONYMS

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP incorporates the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. GAAP provides a standard by which to measure financial presentations.

GENERAL OBLIGATION (G.O.) BOND: This type of bond is backed by the full faith, credit and taxing power of the government.

GENERAL SERVICES DISTRICT: District accounting for the governmental services pertaining to the consolidated City of Columbus, GA. The revenues from this district's millage rate support the General Fund.

GFOA: Government Finance Officers Association.

GIS: Geographical Information Systems.

GOVERNMENTAL FUND: A grouping used in account for tax-supported activities completed by the federal government.

GRANTS: Contributions, gifts, cash and/or other assets from other government agencies (usually from state or federal) and are normally restricted to expenditure or use for a specified purpose, activity, or facility.

HAZMAT: An abbreviation for Hazardous Materials.

IMPROVEMENT: Any amount of service or request above the current level of service.

INFRASTRUCTURE: The physical foundation of a community and capital assets of a permanent nature. For example, land, streets, roads, highways, bridges, buildings, water pipes & sewer lines.

INTERFUND CHARGES: Charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND REIMBURSEMENTS: Receipt of funds as reimbursement for charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND TRANSFERS: See "Transfers In/Out".

INTERGOVERNMENTAL REVENUE: Revenue collected by one government and distributed to another level of government(s).

INTERMENT: Placing of a corpse in a grave.

LEGALLY ADOPTED BUDGET: The Adopted Budget or operating plan that is approved by City Council. Typically, the "Adopted Budget" refers to the total of all city operating funds, including all revenues, expenditures, and transfers between and among funds.

LIABILITIES: Debts or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date.

LINE ITEM: A method in which a unit of appropriate is expressed or defined.

GLOSSARY

SEE ALSO: ACRONYMS

LONG TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

LOCAL OPTION SALES TAX (LOST): State legislation allows local governments to levy an additional sales tax within its jurisdiction. The City of Columbus currently collects proceeds based on a 1% approved local option. Use of these funds is unrestricted.

MCP: The acronym for Muscogee County Prison.

MILLAGE RATE: The ad valorem property tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay and other employee benefit amounts which need not be recognized in the current period, but for which larger than normal accumulations must be disclosed in the notes to the financial statements; (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and (5) principal and interest on long-term debts which are generally recognized when due. All governmental funds and Trust Funds are accounted for using this method.

NET BUDGET: The legally adopted budget less all interfund transactions. Interfund transactions representing transfers and interfund reimbursements are subtracted from the legally adopted budget amount to prevent being double counted from the perspective of the entire budget.

NONDEPARTMENTAL: Functions and accounts that are not directly related to a department's primary service activities, or which are separate from departmental operations for control purposes.

ORDINANCE: A formal legislative enactment by the City Council and has the full force and effect of law within the boundaries of the City.

OPERATING BUDGET – Planned expenditures and revenues for the continued regular operations and maintenance of basic governmental functions and services. Includes personnel, supplies, services and capital items. All funds lapse at the fiscal year end. The operating budget for CCG includes the following funds: General, Sewer, Paving, Integrated Waste Management, Emergency Telephone, Indigent Care, Debt Service, Economic Development, METRA, Parking Management, Trade Center, Bull Creek Golf Courses, Oxbow Creek Golf Course, and Civic Center.

OPERATING EXPENDITURES: The cost for personnel, materials and equipment required for the City to provide services to its citizens or for a department to fulfill its mission.

ORDINANCE – A formal legislative enactment by the governing body of a municipality. Enactment of an ordinance by the CCG requires two weeks for final approval.

OTHER LOCAL OPTION SALES TAX: (also referred to as "Other LOST") The Local Option Sales Tax which followed the original LOST. As with the original LOST, use of these funds is unrestricted, however, City Council has made an administrative decision to utilize 70% of Other LOST proceeds for Public Safety and the remaining 30% for Infrastructure investment and refurbishment.

GLOSSARY

SEE ALSO: ACRONYMS

PERFORMANCE MEASURES: Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

PERSONAL SERVICES: Expenditures for salaries, wages and fringe benefits for personnel.

PRO FORMA (PROJECTIONS): Estimated future budgets that are based on actual historical activity and budget information.

PROGRAM: The collection of services being performed to achieve a desired goal.

PROJECTED: Estimation of revenues and expenditures based on past trends, current and expected economic conditions, and future financial forecasts.

PROPERTY TAX: A tax levied on the assessed value of real, public utility and personal property. Generally, assessed value is 40% of fair market value.

PROPRIETARY FUND: Accounts for a government's ongoing organizations and activities that are similar to businesses found in the private sector.

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

REALLOCATION – Project budgets in excess of project expenditures may be transferred to finance or assist in financing other projects.

REQUEST – A statement of estimated need.

RESERVE: An account used to indicate that a portion of a fund balance is restricted for a specific purpose.

RESOLUTION – A special order of a legislative body requiring less legal formality than an ordinance. Approval of a resolution by the CCG requires one week for approval.

REVENUE: Money or income received by the Consolidated Government from external sources such as taxes collected, or an amount received for performing a service.

REVENUE BOND: only the revenues received from a specific enterprise or project, such as a hospital or toll road, back a revenue bond.

REVISED BUDGET: The revised budget is the budget that has been modified from the Adopted Budget and which includes carryover funds from the previous year and approved changes from the mid-year adjustments.

RISK MANAGEMENT: The coordinated and continuous effort to minimize the potential financial and human resource losses arising from workers compensation, liability and property exposures.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks, and losses that do occur are charged against those accounts or funds.

GLOSSARY

SEE ALSO: ACRONYMS

SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST): A voter approved 1% Sales Tax used for specified Capital Improvement Projects.

SPECIAL REVENUE FUND – A fund used to account for the proceeds for specific revenue sources that are legally restricted to expenditures for a specific purpose.

STATUTE: A written law enacted by a duly organized and constituted legislative body.

STRUCTURALLY BALANCED BUDGET: The budget considered "structurally balanced" when Total Revenues equal Total Expenditures *and* the source of Revenues is equivalent to the use of Expenditures in nature, length of maturity, and content without reliance on use of reserves or fund balance to balance the budget.

SUPPLEMENTAL: Any amount of service or request about the current level of service.

TAXES: Compulsory charges levied by a government for financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TAXABLE VALUE: This is calculated as 40% of the assessed value.

TAX RATE: The amount of tax stated in terms of a unit of the tax base; for example, five mills equal five dollars per thousand of taxable value.

TRANSFERS IN/OUT: Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRANSPORTATION SPECIAL PURPOSE LOCAL OPTION SALES TAX ("TSPLOST"): A regionally voter approved and adopted SPLOST, proceeds from which are used for specified transportation related projects. Columbus is in the River Valley region for purposes of TSPLOST.

USEFUL LIFE: Period or timespan an item is expected to continue providing financial service.

ACRONYMS

Acronyms of Budget specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following acronyms have been compiled to assist the reader in understanding these terms.

ACFR: Annual Comprehensive Financial Report.

ARPA: American Rescue Plan Act.

CARES: Coronavirus Aid, Relief, and Economic Security.

CBA: Columbus Building Authority.

CCG: Columbus Consolidated Government.

CDBG: Community Development Block Grant.

CIP: Capital Improvement Program.

COVID-19: Coronavirus Disease.

CPI: Consumer Price Index.

DFACS: Department of Family and Children Services.

D.O.T. – Department of Transportation.

EMS: Emergency Medical Service.

FT: Full-Time.

GASB: Governmental Accounting Standards Board.

G. O. Bond: General Obligation Bond.

GFOA: Government Finance Officers Association.

GIS: Geographical Information Systems.

HAZMAT: Hazardous Materials.

LOST: Local Option Sales Tax.

MCP: Muscogee County Prison.

OLOST: Other Local Option Sales Tax.

PT: Part-Time.

SPLOST: Special Purpose Local Option Sales Tax.

TSPLOST: Transportation Special Purpose Local Option Sales Tax.

WIOA: Workforce Investment Act.

DESCRIPTION	Unit Price	Qty REC	FY27 ADOPTED
GENERAL FUND			
210-1000 Information Technology			
Ford Explorer (new)	$ 49,000	1	$ 49,000
	Subtotal		**$ 49,000**
240-2200 Inspections & Codes			
Mid-Size SUV 2-WD Explorer (replacement)	$ 43,000	1	$ 43,000
	Subtotal		**$ 43,000**
240-2400 Inspections & Codes Special Enforcement			
Mid-Size Truck Ford Maverick (replacement)	$ 30,000	3	$ 90,000
	Subtotal		**$ 90,000**
250-2100 Traffic Engineering			
Asphalt Grinder	$ 9,000	1	$ 9,000
Cameras Exterior Main Building	$ 31,560	1	$ 31,560
Cameras Exterior Storage Building	$ 30,432	1	$ 30,432
Cameras Interior Main Building	$ 8,987	1	$ 8,987
Video Intercom and access control to front	$ 16,274	1	$ 16,274
	Subtotal		**$ 96,253**
260-2300 Public Works-Fleet			
Privacy Screen for Fleet Maintenance Facility	$ 40,000	1	$ 40,000
	Subtotal		**$ 40,000**
260-2600 Cemeteries			
Hyundai Mini Excavator	$ 50,350	1	$ 50,350
MT100 Mini Skid Steer Loader with attachments	$ 43,000	1	$ 43,000
40k Trailer	$ 38,000	1	$ 38,000
Inmate Van	$ 105,000	1	$ 105,000
Zero Turn Mower Z930	$ 13,000	2	$ 26,000
Gator Ranger 500	$ 10,000	1	$ 10,000
Ground Penetrating Radar Leica DS 2000 Series	$ 16,000	1	$ 16,000
Kauffman 14k lbs GVWR 20ft Trailer	$ 10,000	1	$ 10,000
	Subtotal		**$ 298,350**
265-2000 Facilities Maintenance			
Plumbing Jetter	$ 15,500	1	$ 15,500
Utility Vehicle (new)	$ 15,000	1	$ 15,000
Utility Trailer (new)	$ 3,000	1	$ 3,000
Scissor Lift	$ 15,000	2	$ 30,000
	Subtotal		**$ 63,500**
270-4414 Aquatic Center			
Timing System (replacement)	$ 150,000	1	$ 150,000
Dive Block	$ 3,250	22	$ 71,500
BAF- Air Circulation	$ 30,000	4	$ 120,000
Diving Board	$ 70,000	3	$ 210,000
Backstroke Flags and Post	$ 7,500	1	$ 7,500
	Subtotal		**$ 559,000**
270-4434 Pottery Shop			
Digital Potter Kiln	$ 7,000	3	$ 21,000
Ceramic Clay	$ 10,000	1	$ 10,000
Ceramic Glaze	$ 5,000	1	$ 5,000
	Subtotal		**$ 36,000**
270-4435 Senior Citizens' Center			
Elliptical Machine	$ 3,500	3	$ 10,500
Dumbbell and Storage Rack	$ 2,500	3	$ 7,500
Exercise Ball	$ 2,000	3	$ 6,000
Step Bench, Riser and Rack	$ 4,000	3	$ 12,000
Two-Tier Folding Chair Dolly	$ 600	3	$ 1,800

DESCRIPTION	Unit Price	Qty REC	FY27 ADOPTED
	Subtotal		**$ 37,800**
290-1000 Tax Assessor			
Ford Escape (replacement)	$ 33,000	2	$ 66,000
Ford Escape (new)	$ 33,000	3	$ 99,000
iPads for New Assessors	$ 1,450	3	$ 4,350
	Subtotal		**$ 169,350**
510-2000 State Court Solicitor			
Mid-Size SUV Explorer (replacement)	$ 43,000	3	$ 129,000
	Subtotal		**$ 129,000**
580-1000 Recorder's Court			
Carpet in Courtroom 1	$ 14,000	1	$ 14,000
Carpet in Courtroom 2	$ 12,000	1	$ 12,000
	Subtotal		**$ 26,000**
GENERAL FUND	**TOTAL**		**$ 1,637,253**
OTHER LOCAL OPTION SALES TAX FUND			
400-9900 Police			
GETAC Prologic Body Worn Camera	$ 194,809	1	$ 194,809
Axon Taser	$ 118,645	1	$ 118,645
Drones per Resolution: 407-25 (Year 2 of 3)	$ 600,000	1	$ 600,000
	Subtotal		**$ 913,454**
420-9900 MCP			
Full Size SUV Expedition w/ Buildout (new)	$ 72,000	1	$ 72,000
Cargo Van 3/4 ton w/ Buildout (new)	$ 62,000	1	$ 62,000
Mid-Size SUV Explorer w/ Buildout (new)	$ 49,000	1	$ 49,000
Intake/Search Area Fence	$ 39,602	1	$ 39,602
Weapons/Training Equipment	$ 45,000	1	$ 45,000
Washer Installation/Laundry Room Services	$ 65,000	1	$ 65,000
Flat Bed Dump Truck w/ Equipment	$ 80,000	1	$ 80,000
	Subtotal		**$ 412,602**
450-9900 Homeland Security			
X-Ray Unit (Bomb Squad)	$ 37,599	1	$ 37,599
Generator and AC (Bomb Squad Vehicle)	$ 5,000	1	$ 5,000
	Subtotal		**$ 42,599**
550-9900 Sheriff			
Axon Body Cameras, Tasers, and In-Car Cameras (Year 1 of 5)	$ 652,967	1	$ 652,967
	Subtotal		**$ 652,967**
570-9900 Coroner			
Morgue Cooler Replacement and Renovations	$ 256,251	1	$ 256,251
	Subtotal		**$ 256,251**
OTHER LOCAL OPTION SALES TAX FUND	**TOTAL**		**$ 2,277,873**
STORMWATER FUND			
250-2300 Drainage			
Carlson GPS Unit	$ 42,000	1	$ 42,000
Apple iPad Pro M5 11"	$ 1,261	2	$ 2,522
	Subtotal		**$ 44,522**
250-2600 Stormwater			
Pole Camera	$ 500	1	$ 500
	Subtotal		**$ 500**
260-3210 Stormwater Maintenance			
Flat Bed Dump with 12' Body DL	$ 99,000	1	$ 99,000
Gator ATV	$ 28,000	1	$ 28,000
Closed Cab Tractor	$ 60,000	2	$ 120,000

DESCRIPTION	Unit Price	Qty REC	FY27 ADOPTED
7-yard Dump Truck (replacement)	$ 143,000	1	$ 143,000
Trench Roller/Compactor	$ 42,000	1	$ 42,000
Mini Skid Steer	$ 46,500	1	$ 46,500
Zero-Turn Mower	$ 15,000	1	$ 15,000
	Subtotal		**$ 493,500**
STORMWATER FUND	**TOTAL**		**$ 538,522**
PAVING FUND			
250-2200 Highways and Roads			
Apple iPad Pro M5 11"	$ 1,191	4	$ 4,764
HP Laptop	$ 2,500	1	$ 2,500
DJI Mavic 4 Pro Drone	$ 3,549	1	$ 3,549
	Subtotal		**$ 10,813**
260-3120 Right of Way Maintenance			
4X4 Farm Tractors with Flexwing	$ 90,000	4	$ 360,000
John Deere Zero Turn Mowers	$ 15,000	15	$ 225,000
Large Bucket Truck	$ 268,000	1	$ 268,000
Small Bucket Truck	$ 150,000	1	$ 150,000
	Subtotal		**$ 1,003,000**
260-3130 Community Service Right of Way Maintenance			
One Refuse Truck 16'	$ 225,000	1	$ 225,000
Mobile Solar Powered Cameras	$ 19,000	10	$ 190,000
	Subtotal		**$ 415,000**
PAVING FUND	**TOTAL**		**$ 1,428,813**
INTEGRATED WASTE FUND			
260-3560 Pine Grove Landfill			
Water Truck (replacement)	$ 200,000	1	$ 200,000
D3 Bulldozer	$ 200,000	1	$ 200,000
Tractors w/ Batwing	$ 40,000	2	$ 80,000
Bush Hogs w/ Attachments	$ 17,000	2	$ 34,000
Gator Utility Vehicle w/ Magnet Bar	$ 30,000	1	$ 30,000
	Subtotal		**$ 544,000**
INTEGRATED WASTE FUND	**TOTAL**		**$ 544,000**
2021 SALES TAX PROJECT FUND (0567)			
696-3111 Police			
Pursuit Explorers w/ Buildout	$ 90,950	12	$ 1,091,400
Midsize SUV 2WD (Explorer)	$ 43,000	15	$ 645,000
Tasers	$ 4,000	45	$ 180,000
Body Worn Cameras/Recorders	$ 2,200	38	$ 83,600
	Subtotal		**$ 2,000,000**
696-3111 Fire/EMS			
Fire Engine w/ Equipment	$ 1,100,000	1	$ 1,100,000
Ambulance Type 3 w/ Equipment	$ 371,500	2	$ 743,000
Bomb Robot Sprinter Van Buildout	$ 157,000	1	$ 157,000
	Subtotal		**$ 2,000,000**
696-3111 Sheriff			
Pursuit Explorers w/ Buildout	$ 90,989	20	$ 1,819,780
Dataworks LiveScan Fingerprint System	$ 25,870	1	$ 25,870
Laptop Computers	$ 2,214	25	$ 55,350
Motorola Hand-Held Radios APX-N70	$ 4,500	22	$ 99,000
	Subtotal		**$ 2,000,000**

DESCRIPTION	Unit Price	Qty REC	FY27 ADOPTED
696-3115 Public Works			
Service Trucks (Facilities Maintenance)	$ 70,000	1	$ 70,000
Small Trucks (Facilities Maintenance)	$ 30,000	4	$ 120,000
Crew Cab 4X4 Flatbed with 10' Body	$ 80,000	4	$ 320,000
Ford F-150 4X4 Crew Cab	$ 54,543	1	$ 54,543
Zero Turn Mowers	$ 15,500	6	$ 93,000
Inmate Detail Van	$ 115,000	6	$ 690,000
	Subtotal		**$ 1,347,543**
696-3115 Parks and Recreation			
Flat Bed Dump Body	$ 118,800	6	$ 712,800
Full Size F-250 4WD	$ 59,400	5	$ 297,000
Inmate Detail Van	$ 115,000	2	$ 230,000
Ford F150 Crew Cab 2WD	$ 56,220	2	$ 112,440
John Deere Zero Turn Mower	$ 15,303	1	$ 15,303
	Subtotal		**$ 1,367,543**
2021 SALES TAX PROJECT FUND (0567)	**TOTAL**		**$ 8,715,086**
TRANSPORTATION FUND			
610-2400 FTA			
Rebuilt Engine	$ 80,000	1	$ 80,000
Rebuilt Transmission	$ 60,000	1	$ 60,000
Integrated Transit System (ITS)	$ 450,000	1	$ 450,000
Supervisor Van (replacement)	$ 175,000	1	$ 175,000
Dually Truck (new)	$ 100,000	1	$ 100,000
F-150 Pick-Up Truck	$ 50,000	2	$ 100,000
Security Gate	$ 20,000	3	$ 60,000
Key Management Security Box	$ 17,000	1	$ 17,000
Ticket Vending Machine	$ 150,000	1	$ 150,000
Inground Lift	$ 600,000	1	$ 600,000
Transfer Center Construction Project	$ 6,567,788	1	$ 6,567,788
Bus Security Monitor Screen	$ 9,375	32	$ 300,000
Bus Radios	$ 6,099	8	$ 48,792
Operational Equipment	$ 250,000	1	$ 250,000
	Subtotal		**$ 8,958,580**
610-2450 Transit Trust Fund			
5G Router for Bus	$ 4,846	48	$ 232,608
Mounted 5G Antenna	$ 65,607	1	$ 65,607
	Subtotal		**$ 298,215**
610-2500 TSPLOST			
Pressure Washing	$ 100,000	1	$ 100,000
Employee Parking Lot	$ 1,200,000	1	$ 1,200,000
Employee Restroom Renovation	$ 66,667	6	$ 400,002
Operational Equipment	$ 222,000	1	$ 222,000
	Subtotal		**$ 1,922,002**
TRANSPORTATION FUND	**TOTAL**		**$ 11,178,797**
TRADE CENTER FUND			
620-2200 Trade Center Operations			
Chairs/Tables for Sycamore Registration	$ 200	8	$ 1,600
Chairs for Fountain Registration	$ 250	6	$ 1,500
Chairs for Riverside Registration	$ 200	10	$ 2,000
Client Seating	$ 2,000	1	$ 2,000
Chairs for Board Room	$ 650	20	$ 13,000
Chairs for Office Conference Room	$ 250	15	$ 3,750

DESCRIPTION	Unit Price	Qty REC	FY27 ADOPTED
Conference Room Table	$ 5,000	1	$ 5,000
Seating in South Hall Manager Office	$ 300	10	$ 3,000
24/32" Tri-Height Staging	$ 6,750	12	$ 81,000
SICO Stage Ramp/Wheelchair Ramp	$ 25,000	1	$ 25,000
Tennant Industrial Wide Are Vacuum	$ 4,750	5	$ 23,750
Magnatech Magnetic Dance Floor	$ 75,000	1	$ 75,000
8'x30" Tables	$ 550	20	$ 11,000
6'x30" Tables	$ 550	20	$ 11,000
Table Carts	$ 700	10	$ 7,000
Tall Black Drape and Pipe	$ 400	55	$ 22,000
Highboy Table	$ 9,798	1	$ 9,798
72' Round Table	$ 650	20	$ 13,000
Metal Storage Racks	$ 675	10	$ 6,750
Scent Machine	$ 150	15	$ 2,250
Cord Covering Solutions	$ 100	30	$ 3,000
Ceiling Drape Panel Replacements	$ 145	20	$ 2,900
8' White Banjo Drapes	$ 25	100	$ 2,500
8' Black Banjo Drapes	$ 25	100	$ 2,500
8' Blue Banjo Drapes	$ 25	100	$ 2,500
Short White Drapes	$ 30	100	$ 3,000
Short Blue Drapes	$ 30	100	$ 3,000
Short Black Drapes	$ 30	100	$ 3,000
Drape Crossbars	$ 35	100	$ 3,500
8' Upright Bars	$ 30	100	$ 3,000
3' Upright Bars	$ 20	100	$ 2,000
Baseplates	$ 60	100	$ 6,000
	Subtotal		**$ 356,298**
620-2300 Trade Center Maintenance			
Bathroom Wallpaper Replacement	$ 75,000	1	$ 75,000
Client Elevator Renovations	$ 22,000	2	$ 44,000
Air Handler Controls	$ 12,000	4	$ 48,000
Roof Repair	$ 100,000	1	$ 100,000
Lift (replacement)	$ 20,000	1	$ 20,000
Enclosed Trailer	$ 10,000	1	$ 10,000
Storage and Organization Solution	$ 10,000	1	$ 10,000
Motorized Pallet Jack	$ 5,000	1	$ 5,000
Fountain Repairs	$ 20,000	2	$ 40,000
Lighting Solutions	$ 10,000	1	$ 10,000
String Light (replacement)	$ 5,000	1	$ 5,000
	Subtotal		**$ 367,000**
TRADE CENTER FUND	**TOTAL**		**$ 723,298**
ALL CAPITAL OUTLAY	**TOTAL**		**$ 27,043,642**

Columbus Consolidated Government
Classification Position List by Department
Updated 9/2/2026

DEPT.	TITLE CODE	POSITION	GRADE
ADULT DRUG COURT			
AD/1	G37102	Veterans Court Coordinator	120
AD/2	G37108	Adult Drug Court Coordinator	124
AD/3	G90692	Lab Technician	113
CHIEF ADMINISTRATOR			
CMO1	G11005	Deputy City Manager- Planning	138
CMO2	G11006	Deputy City Manager- Operations	138
CMO3	G11007	Director, 311 Citizens Service Center/ Assistant to the City Manager	128
CMO4	G11008	Chief of Staff /Executive Assistant City Manager	124
CMO5	G11012	Records Specialist- City Manager	117
CMO6	G11014	Family Connection Director	128
CMO7	G11016	Community Care Program Administrator	128
CMO8	G17457	Director of Communications/ Community Affairs	131
CMO9	G20101	Print Shop Supervisor	121
CMO10	G20102	Print Shop Technician	115
CMO11	G20105	Duplicating Services Tech	112
CMO12	G22011	KCB Executive Director	128
CMO13	G22206	Citizen Service Center Technician	113
CMO14	G22207	Citizen Service Center Technician I	115
CMO15	G22208	Senior Citizen Service Center Technician I	115
CMO16	G22209	Senior Citizen Service Center Technician	115
CMO17	G29031	City Manager	140
CMO18	G70005	Graphics Designer	117
CMO19	G70102	Tv Station Manager	129
CMO20	G70103	Comm/Multi Specialist	117
CMO21	G90014	Administrative Assistant – Communications	111
CMO22	G90269	Administrative Coordinator – KCB	118
CMO23	G90561	Mailroom Supervisor	119
CMO24	G90569	Administrative Assistant- Deputy City Manager of Planning	115
CMO25	G90572	Administrative Assistant - Deputy City Manager Of Operations	115
CMO26	G90573	Administrative Coordinator - City Manager	118
CMO27	G90575	Administrative Technician - City Manager	115
CIVIC CENTER			
CIV1	G20203	Operations Manager - Civic Center	128
CIV2	G20301	Civic Center/Cultural Affairs Director	134
CIV3	G20302	Marketing Manager -Civic Center	124

DEPT.	TITLE CODE	POSITION	GRADE
CIV4	G20304	Civic Center/Cultural Affairs Assistant Director	131
CIV5	G21093	Ticketing Operations Manager	121
CIV6	G21095	Box Office Coordinator	115
CIV7	G21097	Box Office Representative	112
CIV8	G21122	Maintenance Supervisor - Civic Center	121
CIV9	G22706	Food and Beverage Manager	121
CIV10	G70203	Events Facilitator - Civic Center	120
CIV11	G70205	Event Services Manager - Civic Center	125
CIV12	G70209	Events Facilitator II – Civic Center	121
CIV13	G70502	Civic Center Finance Manager	122
CIV14	G80108	Custodian – Civic Center	111
CIV15	G80111	Arena Technician	112
CIV16	G80131	Arena Technician II	113
CIV17	G80216	HVAC Technician I - Civic Center	119
CIV18	G80221	Carpenter I - Civic Center	119
CIV19	G80222	Carpenter II - Civic Center	120
CIV20	G80223	HVAC Technician II - Civic Center	120
CIV21	G90531	Administrative Support Specialist I - Civic Center	112
CIV22	G90559	Administrative Assistant - Civic Center	115
CIV23	G90587	Accounting Technician - Civic Center	115
CLERK OF SUPERIOR COURT			
CSC1	G43307	Chief Deputy Clerk - Clerk of Superior Court	126
CSC2	G43308	Assistant Chief Deputy Clerk-Clerk of Superior Court	122
CSC3	G90522	Deputy Clerk II - Appeals	115
CSC4	G90551	Deputy Clerk I - Superior Court	113
CSC5	G90593	Deputy Clerk II - Finance	115
CSC6	G90594	Deputy Clerk II - Superior Court	115
CSC7	G90599	Deputy Clerk II - Civil	115
CSC8	G90600	Deputy Clerk II -Criminal	115
CSC9	G90601	Deputy Clerk II -Imaging	115
CSC10	G90602	Deputy Clerk II-Real Estate	115
CSC11	G90622	Senior Deputy Clerk-Appeals	117
CSC12	G90623	Senior Deputy Clerk - Superior Court	117
CSC13	G90625	Senior Deputy Clerk-Civil	117
CSC14	G90626	Senior Deputy Clerk-Criminal	117
CSC15	G90630	Senior Deputy Clerk-Real Estate	117
CSC16	G90637	Board of Equalization Administrator	117
CSC17	L90599	Deputy Clerk II - Civil	115
CSC18	L90625	Senior Deputy Clerk – Civil	117
COMMUNITY DEVELOPMENT			
IC1	G14402	Plumbing Mech Insp Coordinator – Comm Development	122
IC2	G14403	Sign and Codes Inspector	120

DEPT.	TITLE CODE	POSITION	GRADE
IC3	G14405	Building Inspect Coordinator	122
IC4	G14411	Electrical Inspector Coordinator	122
IC5	G14412	Building Inspection and Codes Dir	134
IC6	G14413	Permit Technician - Comm Development	115
IC7	G14415	Assistant Insp & Code Director	131
IC8	G14416	Plans Examiner - Comm Development	123
IC9	G14418	Code Enforcement Manager	126
IC10	G14422	Chief Inspector - Inspections	128
IC11	G14427	Plans Examiner II - Comm Development	124
IC12	G14429	Chief Inspector II	128
IC13	G14430	Code Enforcement Manager II	127
IC14	G14431	Permit Technician II – Community Development	116
IC15	G14432	Sign and Codes Inspector II	117
IC16	G14433	Project Analyst – Community Development	123
IC17	G14434	Code Enforcement Manager III	127
IC18	G14435	Inspector – Community Development	120
IC19	G14436	Inspector II – Community Development	121
IC20	G14437	Inspector III – Community Development	122
IC21	G14438	Systems Analyst – Community Development	126
IC22	G22814	Code Enforcement Officer	120
IC23	G22819	Code Enforcement Officer II	121
IC24	G22820	Code Enforcement Officer III	122
IC25	G22821	Code Enforcement Supervisor	122
IC26	G70460	GIS Technician - Inspection & Codes	118
IC27	G70461	GIS Technician II - Inspection & Codes	119
IC28	G70462	Inspection Services Technician – Comm Reinvestment	115
IC29	G90580	Office Manager - Comm Development	118
IC30	G90617	Administrative Coordinator	118
IC31	G14207	Community Reinvestment Planner	121
IC32	G14202	Director of Community Reinvestment	133
IC33	G14209	Community Reinvestment Coordinator	119
IC34	G14215	Assistant Director for Community Reinvestment And Real Estate	130
IC35	G16003	Finance Manager Comm Reinvestment	122
IC36	G16010	Real Estate Specialist - Comm Reinvestment	121
CORONER			
COR1	G90579	Administrative Coordinator - Coroner	118
COR2	G90693	Forensic Transport Driver	116
COR3	P6661	Chief Deputy Coroner	PS3
COR4	P6662	Deputy Coroner	PS2
DISTRICT ATTORNEY			
DA1	G32103	Assistant District Attorney	126
DA2	G32105	Assistant District Attorney II	127

DEPT.	TITLE CODE	POSITION	GRADE
DA3	G32107	Assistant District Attorney III	128
DA4	G32108	Assistant District Attorney IV	129
DA5	G32201	Victim Advocate - Superior Court	117
DA6	G32205	Victim Witness Program Ad - Superior Court	122
DA7	G32206	Victim Advocate II – DA	118
DA8	G32207	Victim Advocate Supervisor – DA	120
DA9	G32208	Victim Advocate III – DA	119
DA10	G70011	Investigator- District Atty	120
DA11	G70013	Investigator Supervisor-Da	124
DA12	G70020	Senior Investigator District Attorney	121
DA13	G70050	Paralegal - Superior Court	119
DA14	G70052	Senior Paralegal – District Attorney	121
DA15	G90557	Administrative Operations Manager - DA	122
DA16	G90562	Legal Administrative Clerk - DA	115
DA17	G90563	Legal Administrative Clerk II – DA	116
DA18	G90642	Senior Administrative Operations Manager – DA	123
DA19	L32103	Assistant District Attorney	126
DA20	L32105	Assistant District Attorney II	127
DA21	L32107	Assistant District Attorney III	128
DA22	L32108	Assistant District Attorney IV	129
ELECTIONS & REGISTRATION			
ER1	G34002	Elections/Registration Director	133
ER2	G34008	Elections Specialist	118
ER3	G34012	Assistant Director of Election	130
ER4	G70400	Elections Technician II	117
ER5	G70401	Elections Technician	115
ER6	G70407	Elections and Operations Manager	122
EM/HOMELAND SECURITY			
HS1	P1503	Emergency Management Director	F9
HS2	P1503M	Emergency Management Director Md	F9
HS3	P1550	Deputy Director of Emergency Management	F7
HS4	P1550B	Deputy Director of Emergency Management Bd	F7
HS5	G90639	Emergency Management Specialist	118
ENGINEERING			
ENG1	G15003	Engineering Director W/Pe	135
ENG2	G15005	Engineering Director	134
ENG3	G15101	Stormwater Management Engineer	127
ENG4	G15102	Project Engineer	127
ENG5	G15103	Engineering Inspection Coord	121
ENG6	G15107	Stormwater Management Engineer II	128
ENG7	G15110	Engineering Inspector	120
ENG8	G15111	Senior Engineering Inspector	121
ENG9	G15114	Stormwater Data Inspector - Engineering	120

DEPT.	TITLE CODE	POSITION	GRADE
ENG10	G15116	Stormwater Data Tech II - Engineering	117
ENG11	G15126	Stormwater Data Tech I - Engineering	115
ENG12	G15302	Assistant Engineering Director	132
ENG13	G15303	Assistant Engineering Director W/Pe	133
ENG14	G15304	Traffic Analyst	117
ENG15	G15309	GIS Supervisor - Engineering	122
ENG16	G15310	Traffic Sign Construction Spec	115
ENG17	G15312	Traffic Control Technician	113
ENG18	G15313	Traffic Signal Technician I	115
ENG19	G15314	Traffic Engineer	127
ENG20	G15315	Traffic Engineering Technician	117
ENG21	G15316	Senior Traffic Operations Tech - Engineering	121
ENG22	G15317	Traffic Operations Supervisor	123
ENG23	G15319	Survey Supervisor	121
ENG24	G15320	Survey Crew Leader	117
ENG25	G15321	Operations Manager Inspector – Engineering	124
ENG26	G15322	Survey Crew Worker	112
ENG27	G15323	Survey Technician	115
ENG28	G15324	Traffic Sign & Marking Technician	116
ENG29	G15325	Traffic Signal Junior Technician	118
ENG30	G15327	Traffic Signal Technician	120
ENG31	G15333	Traffic Signal Technician II	117
ENG32	G15336	Traffic Signal Supervisor	121
ENG33	G90532	Administrative Support Specialist II - Engineering	113
ENG34	G90681	Office Manager - Engineering	118
ENG35	G90689	GIS Technician – Engineering	118
ENG36	G90691	GIS Technician II - Engineering	119
EXECUTIVE			
MO1	G90556	Administrative Assistant - Mayor	115
MO2	G90604	Executive Assistant - Mayor	117
MO3	L11210	Director Office of Crime Prevention	128
FACILITIES MAINTENANCE			
FM1	G11013	Administrative Technician	115
FM2	G22013	Facilities Maintenance Director	135
FM3	G22701	Assistant Facilities Maintenance Director	132
FM4	G22703	Facilities Maintenance Supervisor	122
FM5	G22704	Facilities Maintenance Worker I	115
FM6	G22707	Facilities Maintenance Supervisor – Carpentry	122
FM7	G22708	Facilities Maintenance Supervisor – HVAC	122
FM8	G22710	Facilities Maintenance Supervisor – Plumbing	122
FM9	G22711	Finance Manager	122
FM10	G22714	Assistant Facilities Maintenance Manager	127
FM11	G80104	Custodian - Facilities Maintenance	111
FM12	G80109	Custodial Operations Assistant	115

DEPT.	TITLE CODE	POSITION	GRADE
FM13	G80206	Custodial Services Supervisor	120
FM14	G80217	Facilities Maintenance Worker II	116
FM15	G80224	Facilities Maintenance Specialist	119
FM16	G80225	Facilities Maintenance Specialist II	120
FM17	G80226	Facilities Maintenance Specialist Supervisor	122
FM18	G90661	Administrative Support Specialist II	113
FM19	G90682	Office Manager	118
FM20	P5118	Correctional Detail Officer	CO1
FINANCE			
FIN1	G16001	Finance Director	135
FIN2	G16004	Budget/Management Analyst	124
FIN3	G16006	Auditor- Revenue	121
FIN4	G16007	Financial Analyst - Finance	123
FIN5	G16008	Licensing and Tax Supervisor	123
FIN6	G16011	Revenue Analyst	123
FIN7	G16012	Purchasing Analyst	123
FIN8	G16014	Senior Budget/Management Analyst - Finance	125
FIN9	G16027	Senior Financial Analyst - Finance	124
FIN10	G16101	Accounting Manager - Finance	129
FIN11	G16105	Investment Officer	126
FIN12	G16106	Payroll Administrator - Finance	123
FIN13	G16108	Payroll Specialist - Finance	122
FIN14	G16204	Collections Technician	115
FIN15	G16205	Collections Technician II	117
FIN16	G16206	Senior Collections Technician	118
FIN17	G16300	Assistant Finance Director	132
FIN18	G16301	Purchasing Manager	129
FIN19	G16302	Financial Planning Manager	129
FIN20	G16401	Revenue Manager	129
FIN21	G70500	Grant Compliance Accountant	124
FIN22	G70501	Senior Accountant	124
FIN23	G70509	Senior Accountant II	125
FIN24	G70605	Buyer Specialist	121
FIN25	G70606	Buyer	118
FIN26	G70607	Purchasing Technician	115
FIN27	G70609	Purchasing Technician II	117
FIN28	G70610	Buyer II	120
FIN29	G70620	Senior Buyer	120
FIN30	G90509	Sr Licensing and Tax Clerk	117
FIN31	G90519	Licensing and Tax Clerk	115
FIN32	G90586	Accounts Payable Technician - Finance	115
FIN33	G90589	Accounting Technician - Finance	115
FIN34	G90606	Administrative Coordinator - Finance	118
FIN35	G90611	Senior Accounts Payable Technician - Finance	116
FIN36	G90615	Accountant I	120

DEPT.	TITLE CODE	POSITION	GRADE
FIN37	G90643	Licensing and Tax Clerk II	117
FIN38	G90644	Accounts Payable Technician II	117
FIN39	G90669	Administrative Assistant	115
FIRE & EMS			
FD1	G16208	Collections Supervisor	120
FD2	G17507	Social Worker	124
FD3	G22805	Administrative Coordinator - Fire & Ems	118
FD4	G80245	Support Technician Logistics	115
FD5	G90533	Administrative Support Specialist II - Fire & Ems	113
FD6	G90544	Employment Coordinator - Fire & Ems	118
FD7	G90612	Payroll Technician - Fire & Ems	115
FD8	G90638	Community Risk Reduction Educator	117
FD9	G90655	Data Analyst – Fire & EMS	126
FD10	G90656	Business Analyst – Fire & EMS	126
FD11	L1525	Firefighter/EMT-Lost	F1
FD12	L1525A	Firefighter/EMT Ad	F1
FD13	L1525B	Firefighter/EMT Bd	F1
FD14	L1525M	Firefighter/ EMT Masters Deg	F1
FD15	L1526	Fire Medic	F2
FD16	L1526A	Fire Medic Ad	F2
FD17	L1530	Firefighter	F0
FD18	L1530A	Firefighter Associate Degree	F0
FD19	L1530B	Firefighter Bachelor’s Degree	F0
FD20	L1530M	Firefighter Master’s Degree	F0
FD21	P1500	Fire Ema Director	F10
FD22	P1500M	Fire Ema Director Md	F10
FD23	P1501	Assistant Fire Chief	F9
FD24	P1501A	Assistant Fire Chief - Ad	F9
FD25	P1501B	Assistant Fire Chief - Bd	F9
FD26	P1501M	Assistant Fire Chief - Md	F9
FD27	P1505	Lt Logistics - Fire & Ems	F4
FD28	P1505M	Lt Logistics Md - Fire & Ems	F4
FD29	P1506	Fire Marshal	F7
FD30	P1506A	Fire Marshal Ad	F7
FD31	P1506B	Fire Marshal Bd	F7
FD32	P1506M	Fire Marshal Md	F7
FD33	P1507	Training Chief - Fire & Ems	F7
FD34	P1509	Asst Fire Marshal	F5
FD35	P1509A	Asst Fire Marshal - Ad	F5
FD36	P1509B	Asst Fire Marshal - Bd	F5
FD37	P1509M	Asst Fire Marshal - Md	F5
FD38	P1510	Fire Cpt Training/Param Instructor	F5
FD39	P1510A	Fire Cpt Train Param Instructor Ad	F5
FD40	P1510B	Fire Cpt Train Param Instructor Bd	F5
FD41	P1510M	Fire Cpt Train Param Instructor Md	F5

DEPT.	TITLE CODE	POSITION	GRADE
FD42	P1511	Captain Logistics	F5
FD43	P1511A	Captain Logistics Ad	F5
FD44	P1511B	Captain Logistics Bd	F5
FD45	P1511M	Captain Logistics Md	F5
FD46	P1512	Captain Logistics Ems	F5
FD47	P1512A	Captain Logistics Ems Ad	F5
FD48	P1512B	Captain Logistics Ems Bd	F5
FD49	P1512M	Captain Logistics Ems Md	F5
FD50	P1513	Fire Captain- Rescue	F5
FD51	P1513A	Fire Captain- Rescue - Ad	F5
FD52	P1513B	Fire Captain- Rescue - Bd	F5
FD53	P1513M	Fire Captain- Rescue - Md	F5
FD54	P1515	Fire Captain	F5
FD55	P1515A	Fire Captain Ad	F5
FD56	P1515B	Fire Captain Bd	F5
FD57	P1515M	Fire Captain Md	F5
FD58	P1516	Lieutenant Fire Inspector	F4
FD59	P1516A	Lieutenant Fire Inspector Ad	F4
FD60	P1516B	Lieutenant Fire Inspector BD	F4
FD61	P1516M	Lieutenant Fire Inspector MD	F4
FD62	P1519	Fire Lieutenant	F4
FD63	P1519A	Fire Lieutenant Ad	F4
FD64	P1519B	Fire Lieutenant Bd	F4
FD65	P1519M	Fire Lieutenant Md	F4
FD66	P1520	Battalion Chief	F6
FD67	P1520A	Battalion Chief Ad	F6
FD68	P1520B	Battalion Chief Bd	F6
FD69	P1520M	Battalion Chief Md	F6
FD70	P1521	Division Chief - Fire	F7
FD71	P1521A	Division Chief Ad - Fire	F7
FD72	P1521B	Division Chief Bd - Fire	F7
FD73	P1521M	Division Chief Md - Fire	F7
FD74	P1522	EMS Lieutenant	F4
FD75	P1522A	Ems Lieutenant - Ad	F4
FD76	P1522B	Ems Lieutenant - Bd	F4
FD77	P1522M	Ems Lieutenant - Md	F4
FD78	P1523	Sgt Investigations - Fire & Ems	F3
FD79	P1524	Fire Sergeant	F3
FD80	P1524A	Fire Sergeant Ad	F3
FD81	P1524B	Fire Sergeant Bd	F3
FD82	P1524M	Fire Sergeant Md	F3
FD83	P1525	Firefighter/ EMT	F1
FD84	P1525A	Firefighter/ EMT Associates De	F1
FD85	P1525B	Firefighter/ EMT Bachelors Deg	F1
FD86	P1525M	Firefighter/ EMT Masters Deg	F1
FD87	P1526	Fire Medic	F2

DEPT.	TITLE CODE	POSITION	GRADE
FD88	P1526A	Fire Medic Ad	F2
FD89	P1526B	Fire Medic Bd	F2
FD90	P1526M	Fire Medic Md	F2
FD91	P1528	Deputy Fire Chief	F8
FD92	P1528A	Deputy Fire Chief Ad	F8
FD93	P1528B	Deputy Fire Chief Bd	F8
FD94	P1528M	Deputy Fire Chief Md	F8
FD95	P1530	Firefighter	F0
FD96	P1530A	Firefighter Associate Degree	F0
FD97	P1530B	Firefighter Bachelor's Degree	F0
FD98	P1530M	Firefighter Master's Degree	F0
FD99	P1531	Fire Sergeant EMT	F3
FD100	P1531A	Fire Sergeant EMT/Ad	F3
FD101	P1531B	Fire Sergeant EMT/Bd	F3
FD102	P1531M	Fire Sergeant EMT/Md	F3
FD103	P1532	Fire Sergeant Medic	F3
FD104	P1532A	Fire Sergeant Medic Ad	F3
FD105	P1532B	Fire Sergeant Medic Bd	F3
FD106	P1532M	Fire Sergeant Medic Md	F3
FD107	P1533	Fire Lieutenant EMT	F4
FD108	P1533A	Fire Lieutenant EMT Ad	F4
FD109	P1533B	Fire Lieutenant EMT Bd	F4
FD110	P1533M	Fire Lieutenant EMT Md	F4
FD111	P1534	Fire Captain- EMT	F5
FD112	P1534A	Fire Captain- EMT Ad	F5
FD113	P1534B	Fire Captain- EMT Bd	F5
FD114	P1534M	Fire Captain- EMT Md	F5
FD115	P1535	Firefighter	F0
FD116	P1535A	Firefighter AD	F0
FD117	P1535B	Firefighter BD	F0
FD118	P1537	Lieutenant Investigator - Fire & Ems	F4
FD119	P1537A	Lieutenant Investigator Ad - Fire & Ems	F4
FD120	P1537B	Lieutenant Investigator Bd - Fire & Ems	F4
FD121	P1537M	Lieutenant Investigator Md - Fire & Ems	F4
FD122	P1538	Lieutenant Training - Fire & Ems	F4
FD123	P1538A	Lieutenant Training Ad - Fire & Ems	F4
FD124	P1538B	Lieutenant Training Bd - Fire & Ems	F4
FD125	P1538M	Lieutenant Training Md - Fire & Ems	F4
HUMAN RESOURCES			
HR1	G11040	Administrative Coordinator - HR	118
HR2	G16400	Assistant Human Resources Dir	132
HR3	G19001	Human Resources Director	135
HR4	G19038	Human Resources Compensation Administrator	125
HR5	G19039	Pension Plans Administrator	125
HR6	G19040	Sr. Human Resources Compensation Administrator	126

DEPT.	TITLE CODE	POSITION	GRADE
HR7	G19041	Senior Pension Plans Administrator	126
HR8	G19045	Human Resources Specialist	122
HR9	G19050	Human Resources Technician II	119
HR10	G19051	Human Resources Technician I	117
HR11	G20225	Training Coordinator	118
HR12	G20218	Training and Development Manager	123
HR13	G52800	Risk Management & Compliance Officer	129
HR14	G52801	Risk Management Analyst	123
HR15	G52802	Risk Manager II	130
HR16	G52803	Senior Risk Management Analyst	124
HR17	G90603	Administrative Assistant- HR	115
INFORMATION TECHNOLOGY			
IT1	G20001	Information Technology Director	135
IT2	G20201	Software Development Analyst	126
IT3	G20202	Assistant Information Technology	133
IT4	G20204	Technical Operations Manager - I.T.	129
IT5	G20205	App Development & Support Manager	129
IT6	G20206	Information Security Manager	129
IT7	G20210	Personal Computer Services Technician	115
IT8	G20211	Application Developer	124
IT9	G20213	GIS Coordinator	126
IT10	G20215	Administrative Assistant - IT	115
IT11	G20216	Office Manager - I.T.	118
IT12	G20217	GIS Division Manager	129
IT13	G20219	Program & Development Coordinator - I.T.	126
IT14	G20221	Field Technician	115
IT15	G20224	Personal Computer Services Supervisor	121
IT16	G20226	Systems Analyst Enterprise Applications	126
IT17	G20227	Systems & Enterprise Application Administrator	126
IT18	G20228	Assistant Director of Technology - Operations	133
IT19	G20229	Cybersecurity Engineer	126
IT20	G20230	AV Specialist	116
IT21	G20238	Network Op Manager	128
IT22	G20242	Web Development Manager	128
IT23	G20243	Junior Network Engineer	124
IT24	G20244	Radio System Supervisor	122
IT25	G90680	Network Engineer	126
JURY MANAGER			
JM1	G43305	Deputy Clerk II -Jury Manager	115
JM2	G90525	Administrative Support Specialist I – Jury Manager (Grant Position/Non-Pension)	112
JM3	G90652	Jury Manager	120

DEPT.	TITLE CODE	POSITION	GRADE
JUVENILE COURT			
JC1	G37105	Chief Administrative Clerk - Juvenile Court	122
JC2	G37107	Juvenile Drug Court Coordinator (Grant Position/Non-Pension)	122
JC3	G37110	Case Manager - Juvenile Court	120
JC4	G37111	Case Manager - Juvenile Drug Court (Grant Position/Non-Pension)	120
JC5	G37112	Peer Recovery Support Specialist (Grant Position/Non-Pension)	117
JC6	G37125	Custody Investigator Coordinator	120
JC7	G70051	Paralegal	119
JC8	G90528	Administrative Support Specialist I- Juvenile Court	112
JC9	G90605	Deputy Clerk II-Juvenile	115
JC10	G90614	Senior Deputy Clerk - Juvenile	117
JC11	G90670	Juvenile Court Director	126
JC12	G90671	Juvenile Court Assistant Director	121
JC13	L90605	Deputy Clerk II	115
LEGAL			
CA1	G11010	Paralegal - City Attorney	119
CA2	G11017	Senior Paralegal	121
CA3	G13001	City Attorney	138
CA4	G13002	Assistant City Attorney	135
CA5	G13003	Senior Assistant City Attorney	136
CA6	G90040	Legal Assistant - City Attorney	117
LEGISLATIVE			
CC1	G11201	Internal Auditor Compliance Officer	133
CC2	G11202	Compliance Officer	129
CC3	G11220	Forensic Auditor	126
CC4	G14701	Clerk of Council	131
CC5	G31002	Deputy Clerk of Council	122
CC6	G31003	Deputy Clerk Pro Tem - Clerk of Council	118
CC7	G90500	Support Clerk - Clerk of Council	111
CC8	G90530	Administrative Support Specialist II – Clerk of Council	113
MAGISTRATE & MUNICIPAL COURT			
MMC1	G43310	Court Coordinator-Magistrate Court	122
MMC2	G90596	Deputy Clerk II-Mag/Mun Court	115
MMC3	G90628	Senior Deputy Clerk-Mag/Mun Ct	117
MMC4	G90640	Support Clerk-Mag/Mun Court	111

DEPT.	TITLE CODE	POSITION	GRADE
MUSCOGEE COUNTY PRISON			
CD1	G11011	Administrative Coordinator - MCP	118
CD2	G17505	Counselor	120
CD3	G17510	Senior Counselor	121
CD4	G90510	Administrative Support Specialist I - MCP	112
CD5	G90542	Accounting Clerk - MCP	113
CD6	G90571	Accounting Technician	115
CD7	L1369	Correctional Officer	C1
CD8	L1369A	Correctional Officer Ad	C1
CD9	L1369B	Correctional Officer Bd	C1
CD10	L1369M	Correctional Officer Md	C1
CD11	L1370	Lost Sr Correctional Officer	C2
CD12	L1378	Correctional Sergeant	C4
CD13	L1378A	Correctional Sergeant Ad	C4
CD14	L1378B	Correctional Sergeant Bd	C4
CD15	L1378M	Correctional Sergeant md	C4
CD16	P1303B	Warden Bd	C7
CD17	P1303M	Warden Md	C7
CD18	P1368	Deputy Warden Sec	C6
CD19	P1368A	Deputy Warden Sec Ad	C6
CD20	P1368B	Deputy Warden Sec Bd	C6
CD21	P1368M	Deputy Warden Sec Md	C6
CD22	P1369	Correctional Officer Yes	C1
CD23	P1369A	Correctional Officer Ad	C1
CD24	P1369B	Correctional Officer Bd	C1
CD25	P1369M	Correctional Officer Md	C1
CD26	P1370	Senior Correctional Officer	C2
CD27	P1370A	Senior Correctional Officer Ad	C2
CD28	P1370B	Senior Correctional Officer Bd	C2
CD29	P1370M	Senior Correctional Officer Md	C2
CD29	P1371	Senior Correction Officer	C2
CD30	P1371A	Senior Correction Officer	C2
CD31	P1371B	Senior Correction Officer	C2
CD32	P1372	Correctional Technician	C3
CD33	P1372A	Correctional Technician Ad	C3
CD34	P1372B	Correctional Technician Bd	C3
CD35	P1372M	Correctional Technician Md	C3
CD36	P1375B	Deputy Warden Admin Bd	C6
CD37	P1375M	Deputy Warden Admin Md	C6
CD38	P1377	Correctional Lieutenant	C5
CD39	P1377A	Correctional Lieutenant Associates	C5
CD40	P1377B	Correctional Lieutenant Bachelors	C5
CD41	P1377M	Correctional Lieutenant Masters	C5
CD42	P1378	Correctional Sergeant	C4
CD43	P1378A	Correctional Sergeant Ad	C4
CD44	P1378B	Correctional Sergeant Bd	C4

DEPT.	TITLE CODE	POSITION	GRADE
CD45	P1378M	Correctional Sergeant Md	C4
MUNICIPAL COURT			
MC1	G43312	Chief Deputy Clerk - Clerk Of Municipal Court	126
MC2	G43313	Assistant Chief Deputy Clerk - Municipal Court	122
MC3	G90331	Administrative Assistant - Municipal Court	115
MC4	G90595	Deputy Clerk II - Municipal Ct	115
MC5	G90624	Senior Deputy Clerk-Mun Court	117
MC6	G90631	Finance Manager - Clerk of Municipal Court	122
MC7	G90640	Support Clerk	111
MC8	L90595	Deputy Clerk II-Municipal Ct	115
PARKS & RECREATION			
PR1	G21023	Community Schools Division Man	127
PR2	G21071	Parks Services Div Manager	127
PR3	G21072	Parks Services Assistant Division Manager	124
PR4	G21076	Parks Crew Leader	116
PR5	G21101	Parks & Recreation Director	134
PR6	G21102	Assist Parks & Rec Director	131
PR7	G21110	Recreation Program Supervisor	120
PR8	G21111	Marina Specialist	118
PR9	G21112	Pickleball Program Supervisor	120
PR10	G21114	Rec Program Specialist III	118
PR11	G21115	Rec Program Specialist II	117
PR12	G21116	Athletic Program Specialist III	119
PR13	G21117	Parks Crew Supervisor	123
PR14	G21119	Pickleball Program Specialist III	118
PR15	G21120	Park Maintenance Worker I	114
PR16	G21121	Park Maintenance Worker II	115
PR17	G21202	Athletic Division Manager	127
PR18	G21204	Athletic Program Specialist	117
PR19	G21243	Tennis Specialist II	113
PR20	G21244	Tennis Specialist I	112
PR21	G21254	Aquatic Center Program Supervisor	120
PR22	G21256	Aquatics Division Manager	127
PR23	G21257	Aquatics Supervisor	120
PR24	G21301	Museum Support Specialist	112
PR25	G21302	Cultural Arts/Pottery Program Supervisor	120
PR26	G21303	Recreation Services Division Manager	127
PR27	G21304	Recreation Prog Supervisor Rec Services	120
PR28	G21306	Administrative Operations Manager - Parks & Rec	122
PR29	G21308	Tennis Program Specialist III	118
PR30	G21309	Tennis Program Supervisor	120
PR31	G22001	Chemical Application Supervisor	117
PR32	G22901	Employment Coordinator - Parks & Rec	118
PR33	G70208	Event/Cultural Affairs Coordinator	119

DEPT.	TITLE CODE	POSITION	GRADE
PR34	G80022	Motor Equipment Operator I	116
PR35	G80026	Motor Equipment Operator II	120
PR36	G80031	Motor Equipment Operator III	121
PR37	G80046	Paint Equipment Operator II - Parks & Rec	115
PR38	G80101	Custodian - Parks & Rec	111
PR39	G90332	Administrative Assistant - Parks & Rec	115
PR40	G90440	Marina Technician I	111
PR41	G90516	Administrative Support Specialist I - Parks & Rec	112
PR42	G90536	Administrative Support Specialist II- Parks & Rec	113
PR43	G90590	Accounting Technician - Parks & Rec	115
PR44	G90609	Community Engagement Coordinator	116
PR45	P5121	Correctional Detail Officer Parks	C1
PR46	P5130	Parks Services Supervisor	C3
PLANNING			
PL1	G14208	Right of Way/Transportation Plan Coordinator	124
PL2	G14508	Assistant Planning Director	131
PL3	G14602	Planning Director	134
PL4	G20212	GIS Technician - Planning	118
PL5	G20220	GIS Technician II - Planning	119
PL6	G70471	Transportation Planner Trainee - Planning	119
PL7	G70475	Planner - Planning	121
PL8	G70476	Transportation Planner - Planning	121
PL9	G70477	Senior Planner - Planning	122
PL10	G70478	Senior Transportation Planner - Planning	122
PL11	G70495	Principal Planner - Planning	124
PL12	G70497	Principal Transportation Planner	124
PL13	G90529	Administrative Assistant - Planning	115
POLICE			
PD1	G10705	Police Cadet	113
PD2	G10706	Police Cadet II	115
PD3	G10707	Police Cadet I	114
PD4	G10785	911 Center Supervisor	120
PD5	G10786	E-911 Director	130
PD6	G10801	Asset Forfeiture Coordinator	117
PD7	G11015	Administrative Technician - Police	115
PD8	G17458	Director of Community Affairs - Police	130
PD9	G19061	Employment Coordinator - Police	118
PD10	G70009	Police Finance Manager	122
PD11	G70021	Mental Health Co-Responder	124
PD12	G70022	Firearms Examiner	127
PD13	G80102	Building Service Crew Leader	116
PD14	G80116	Building Service Worker	111
PD15	G80209	Facilities Maintenance Tech	115
PD16	G90110	Emergency Communication Tech I	116

DEPT.	TITLE CODE	POSITION	GRADE
PD17	G90111	Emergency Commo Tech II	117
PD18	G90112	Emergency Commo Tech III	118
PD19	G90515	Administrative Support Specialist I - Police	112
PD20	G90535	Administrative Support Specialist II - Police	113
PD21	G90545	Accounting Clerk - Police	113
PD22	G90548	Criminal Records Technician	113
PD23	G90567	Audio Visual Technician	113
PD24	G90582	Administrative Assistant - Police	115
PD25	G90621	Records Supervisor - Police	117
PD26	G90633	Real Time Crime Center Technician	118
PD27	G90634	Crime Scene Investigator	119
PD28	G90650	Records Manager - Police	120
PD29	G90653	Crime Analyst	120
PD30	G90654	Computer Forensic Analyst	120
PD31	G90687	Administrative Coordinator - Police	118
PD32	L1209	Police Lieutenant - Lost	PS5
PD33	L1209A	Police Lieutenant Ad - Lost	PS5
PD34	L1209B	Police Lieutenant Bd - Lost	PS5
PD35	L1209M	Police Lieutenant Md – Lost	PS5
PD36	L1213	Police Sergeant	PS3
PD37	L1213B	Police Sgt Bd	PS3
PD38	L1213M	Police Sgt Md	PS3
PD39	L1215	Police Corporal	PS2
PD40	L1215A	Police Corporal Ad	PS2
PD41	L1215B	Police Corporal Bd	PS2
PD42	L1215M	Police Corporal Md	PS2
PD43	L1219	Police Officer	PS1
PD44	L1219A	Police Officer Ad	PS1
PD45	L1219B	Police Officer Bd	PS1
PD46	L1219M	Police Officer Md	PS1
PD47	L90110	Emergency Communication Tech I	116
PD48	L90111	Emergency Communication Tch II	117
PD49	L90112	Emergency Commo Tech III	118
PD50	P1200	Chief of Police	PS9
PD51	P1200M	Chief of Police Md	PS9
PD51	P1201	Assistant Chief of Police	PS8
PD52	P1201M	Assistant Chief of Police Md	PS8
PD53	P1205	Deputy Chief of Police	PS7
PD54	P1205M	Deputy Chief of Police Md	PS7
PD55	P1207	Police Captain	PS6
PD56	P1207A	Police Captain Ad	PS6
PD57	P1207B	Police Captain Bd	PS6
PD58	P1207M	Police Captain Md	PS6
PD59	P1209	Police Lieutenant	PS5
PD60	P1209A	Police Lieutenant Ad	PS5
PD61	P1209B	Police Lieutenant Bd	PS5

DEPT.	TITLE CODE	POSITION	GRADE
PD62	P1209M	Police Lieutenant Md	PS5
PD63	P1211A	Command Sgt Ad - Police	PS4
PD64	P1211B	Command Sgt Bd - Police	PS4
PD65	P1211M	Command Sgt Md - Police	PS4
PD66	P1213	Police Sergeant	PS3
PD67	P1213A	Police Sgt Ad	PS3
PD68	P1213B	Police Sgt Bd	PS3
PD69	P1213M	Police Sgt Md	PS3
PD70	P1215	Police Corporal	PS2
PD71	P1215A	Police Corporal Ad	PS2
PD72	P1215B	Police Corporal Bd	PS2
PD73	P1215M	Police Corporal Md	PS2
PD74	P1219	Police Officer	PS1
PD75	P1219A	Police Officer Ad	PS1
PD76	P1219B	Police Officer Bd	PS1
PD77	P1219M	Police Officer Md	PS1
PROBATE COURT			
PC1	G10987	Law Clerk/Fiduciary Compliance Officer	121-23
PC2	G90597	Senior Deputy Clerk - Probate	117
PC3	G90662	Chief Clerk/License Supervisor	125
PC4	G90663	Associate Judge	132
PC5	G90664	Passport Supervisor/Deputy Clerk	121
PC6	G90666	License Clerk Supervisor - Probate Court	123
PC7	L90597	Senior Deputy Clerk - Probate	117
PUBLIC DEFENDER			
PDEF1	G11020	Legal Administrative Clerk - Public Defender	115
PDEF2	G11021	Administrative Coordinator - Public Defender	118
PDEF3	G70012	Investigator-Public Defender	120
PDEF4	G70016	Investigator Supervisor - Public Defender	124
PDEF5	G70017	Investigator II - Public Defender	121
PUBLIC WORKS-ADMIN			
AC1	G22801	Animal Control Manager	115
AC2	G22802	Veterinarian	130
AC3	G22803	Volunteer Coordinator- Animal	120
AC4	G22806	Animal Resource Ctr Supervisor	117
AC5	G22808	Administrative Coordinator - Animal Control	115
AC6	G22812	Animal Control Officer I	115
AC7	G22813	Animal Control Officer II	115
AC8	G22815	Special Enforcement Supervisor	131
AC9	G80108	Maintenance Worker I	114
AC10	G90108	Communications Officer - Public Works	135
AC11	G90527	Cruelty Investigator	117

DEPT.	TITLE CODE	POSITION	GRADE
CEM1	G22101	Cemeteries Manager	124
CEM2	G22505	Public Works Crew Leader -Cemetery	117
CEM3	G80003	Equipment Operator II - Cemetery	127
CEM4	G80005	Equipment Operator I - Cemetery	125
CEM5	G80008	Equip Operator III - Pw Cemetery	127
CEM6	G80110	Maintenance Worker I	114
CEM7	P5116	Correctional Detail Officer Cemetery	129
CS1	G22036	Community Services Coordinator	127
CS2	G22402	Maintenance Worker I - Pw Community Services	125
CS3	G22502	Public Works Crew Leader - Community Services	132
CS4	G90269	Administrative Coordinator -KCB	132
FB1	G22002	Contract Inspector	122
FB2	G22006	Administrative Technician - Row Maintenance	124
FB3	G22007	Chemical Appl Technician	125
FB4	G22545	Tree Trimmer Crew Leader II	123
FB5	G22550	Urban Forestry and Beautification Manager	129
FB6	G22551	Tree Trimmer Crew Leader	122
FB7	G22553	Asst Manager - Beautification	127
FB8	G22554	Assistant Manager/Forestry	127
FB9	G22555	Tree Trimmer II	115
FB10	G22556	Tree Trimmer I	113
FB11	G22559	Urban Forestry Supervisor	124
FB12	G22568	Forestry Admin with Cert	124
FB13	G80006	Equipment Operator II - Row Maintenance	130
FB14	G80007	Equipment Operator III - Row Maintenance	122
FB15	G80021	Equipment Operator I - Row Maintenance	115
FB16	G80044	Heavy Equipment Crew Leader - Row Maintenance	122
FB17	G80115	Maintenance Worker I - Row Maintenance	122
FB18	P5119	Correctional Detail Officer Forestry	122
FB19	P5126	Correctional Detail Officer Supervisor	122
FM1	G22301	Financial Operations Administrator - Public Works	122
FM2	G22302	Assistant Dir Fleet Maintenance Manager	127
FM3	G22312	Inventory Control Technician - Public Works	129
FM4	G70608	Fleet Maintenance Buyer - Public Works	117
FM5	G80011	Fleet Maintenance Tech, Senior - Public Works	120
FM6	G80012	Fleet Maintenance Tech III - Public Works	118
FM7	G80013	Fleet Maintenance Tech II - Public Works	116
FM8	G80017	Automotive & Tire Shop Supervisor	117
FM9	G80019	Body Shop Supervisor	120
FM10	G80020	Contract Warranty Specialist	122
FM11	G80036	Heavy Equipment Supervisor - Fleet Maintenance	115
FM12	G80038	Small Engine Supervisor	120
FM13	G80043	Car Shop Supervisor - Pw Fleet	120
FM14	G80053	Fleet Maintenance Tech I - Public Works	116
FM15	G90577	Administrative Technician - Fleet Maintenance	120
HED1	G22533	Heavy Equipment Supervisor-Repair & Maintenance	121

DEPT.	TITLE CODE	POSITION	GRADE
HED2	G80009	Senior Heavy Equipment Operator	121
HED3	G80028	Equipment Operator II - Repairs & Maintenance	123
HED4	G80030	Equipment Operator III - Repairs & Maintenance	123
HED5	G80033	Heavy Equipment Operator-Repairs & Maintenance	121
HED6	G80106	Maintenance Worker II - Repairs & Maintenance	118
HED7	G80107	Maintenance Worker III - Repairs & Maintenance	125
HED8	G80117	Maintenance Worker I - Repairs & Maintenance	125
HED9	G80121	GIS Technician II - Public Works	119
HED10	G90568	Administrative Technician - Repair & Maintenance	116
HED11	P5120	Correctional Detail Heavy Equipment	116
PS-ADM1	G22009	Integrated Waste Manager	120
PS-ADM2	G22010	Public Works Director	122
PS-ADM3	G22012	Safety Coordinator - Public Works	120
PS-ADM4	G22902	Public Works Coordinator	121
PS-ADM5	G80122	GIS Supervisor - Public Works	121
PS-ADM6	G90570	Administrative Technician - Pw Admin	122
PS-ADM7	G90610	Administrative Coordinator - Public Works	120
RC1	G11032	Senior Deputy Clerk - Recorder’s Court	122
RC2	G43315	Assistant Chief Deputy Clerk -Recorder’s Court	125
RC3	G43320	Chief Clerk Recorders Court	125
RC4	G90546	Deputy Clerk II - Recorder's	125
RC5	G90636	Finance Manager - Recorder's Court	122
RC6	L90546	Deputy Clerk II - Recorder's	125
RC7	G22459	Mobility Technology Technician	116
RC8	G80057	RC Line Supervisor	124
RC9	G80060	Recycling Center Manager	127
RC10	G80069	RC Compost Manager	115
RC11	P5125	Correctional Detail Officer Recycling Ctr	115
SMD1	G22303	Assistant Director of Infrastructure	126
SMD2	G22501	Assist Street Maintenance Manager	115
SMD3	G22503	Street Division Manager	116
SMD4	G22508	Public Services Crew Supervisor	115
SMD5	G80027	Public Works Crew Leader – Repairs & Maintenance	114
SMD6	P5124	Correctional Detail Officer Street Maintenance	114
STWTR1	G22003	Chemical Application Supervisor	114
STWTR2	G22005	Chemical Appl Technician	119
STWTR3	G22020	Stormwater Drain Tech - Public Works	122
STWTR4	G22040	Heavy Equipment Supervisor - Sewer Maintenance	118
STWTR5	G22050	Asst Stormwater Manager	118
STWTR6	G22052	Rainwater Division Manager	117
STWTR7	G22506	Crew Leader Stormwater	120
STWTR8	G80023	Equipment Operator I - Sewer Maintenance	119
STWTR9	G80024	Equipment Operator II - Sewer Maintenance	120
STWTR10	G80032	Equipment Operator III - Sewer Maintenance	119
STWTR11	G80118	Maintenance Worker I - Sewer Maintenance	120

DEPT.	TITLE CODE	POSITION	GRADE
STWTR12	G80123	GIS Technician - Public Works	119
STWTR13	P5122	Correctional Detail Officer Stormwater	116
STWTR14	P5128	Correctional Detail Officer Supervisor	120
SW1	G22400	Waste Collect Route Supervisor	113
SW2	G22403	Recycling Truck Driver	118
SW3	G22404	Waste Collection Worker	115
SW4	G22405	Baler Operator	115
SW5	G22406	Waste Equipment Operator N/CDL	115
SW6	G22407	Environmental Compliance Officer	115
SW7	G22433	Recycling Route Supervisor	118
SW8	G22471	Assistant Div Manager - SW	C1
SW9	G22473	Solid Waste and Recycling Manager	C1
SW10	G80001	Equipment Operator II - Solid Waste	C1
SW11	G80065	RC Scale Operator	C1
SW12	G80067	RC Drop Off Site Operator	C1
SW13	G90524	Administrative Technician - Solid Waste	C1
WD1	G22401	Waste Equipment Operator	C1
WD2	G22420	Assistant Waste Disposal Manager	C3
WD3	G22422	Waste Disposal and Recycling Manager	C1
WD4	G22457	Landfill Operator	C3
WD5	G22458	Senior Landfill Operator	117
WD6	G22460	Landfill Operator II	117
WD7	G80034	Landfill Maintenance Technician	117
WD8	G80035	Heavy Equipment Operator -Landfill	122
WD9	G80045	Heavy Equipment Supervisor - Landfill	126
WD10	P5127	Correctional Detail Officer Waste Disposal	115
RECORDERS COURT			
RC1	G90546	Deputy Clerk II	115
RC2	L90546	Deputy Clerk II	115
RC3	G11032	Senior Deputy Clerk	117
RC4	G90636	Finance Manager	122
RC5	G43315	Assistant Chief Deputy Clerk	122
RC6	G43320	Chief Clerk Recorders Court	126
SHERIFF			
SD1	G10708	Sheriff Cadet	113
SD2	G11030	Administrative Coordinator - Sheriff	118
SD3	G11031	HR Tech Sheriff	115
SD4	G17503	Licensed Clinical Social Worker - Sheriff	124
SD5	G70007	Security Guard - Sheriff	112
SD6	G90107	Communication Technician - Sheriff	115
SD7	G90517	Administrative Support Specialist I - Sheriff	112
SD8	G90526	Deputy Clerk II-Sheriff	115
SD9	G90537	Administrative Support Specialist II - Sheriff	113
SD10	G90549	Criminal Records Technician	113

DEPT.	TITLE CODE	POSITION	GRADE
SD11	G90558	Deputy Clerk I - Sheriff	113
SD12	G90564	Accounting Clerk - Sheriff	113
SD13	G90565	Administrative Operations Manager - Sheriff	122
SD14	G90591	Accounting Technician - Sheriff	115
SD15	G90632	Senior Deputy Clerk - Sheriff	117
SD16	G90688	Administrative Assistant - Sheriff	115
SD17	L1605	Deputy Sheriff Lieutenant	PS5
SD18	L1605A	Deputy Sheriff Lieutenant Ad	PS5
SD19	L1605B	Deputy Sheriff Lieutenant Bd	PS5
SD20	L1606	Sergeant - Sheriff	PS3
SD21	L1606A	Sergeant Ad - Sheriff	PS3
SD22	L1606B	Sergeant Bd - Sheriff	PS3
SD23	L1606M	Sergeant Md - Sheriff	PS3
SD24	L1610	Deputy Sheriff	PS1
SD25	L1610A	Deputy Sheriff Ad	PS1
SD26	L1610B	Deputy Sheriff Bd	PS1
SD27	L1610M	Deputy Sheriff Md	PS1
SD28	L1611	Sherf Correctional Officer	C1
SD29	L1611A	Sherf Correctional Officer Ad	C1
SD30	L1611B	Sherf Correctional Officer Bd	C1
SD31	L1611M	Sherf Correctional Officer Md	C1
SD32	P1206	Director of Community Affairs - Sheriff	PS7
SD33	P1601	Chief Deputy Sheriff	PS8
SD34	P1601B	Chief Deputy Sheriff Bd	PS8
SD35	P1601M	Chief Deputy Sheriff Md	PS8
SD36	P1602	Jail Commander	PS7
SD37	P1602A	Jail Commander Ad	PS7
SD38	P1602B	Jail Commander Bd	PS7
SD39	P1602M	Jail Commander Md	PS7
SD40	P1603	Major - Sheriff	PS7
SD41	P1603A	Major Ad - Sheriff	PS7
SD42	P1603B	Major Bd - Sheriff	PS7
SD43	P1603M	Major Md - Sheriff	PS7
SD44	P1604	Captain	PS6
SD45	P1604A	Captain Ad	PS6
SD46	P1604B	Captain Bd	PS6
SD47	P1604M	Captain Md - Sheriff	PS6
SD48	P1605	Deputy Sheriff Lieutenant	PS5
SD49	P1605A	Deputy Sheriff Lieutenant Ad	PS5
SD50	P1605B	Deputy Sheriff Lieutenant Bd	PS5
SD51	P1605M	Deputy Sheriff Lieutenant Md	PS5
SD52	P1606	Sergeant - Sheriff	PS3
SD53	P1606A	Sergeant Ad - Sheriff	PS3
SD54	P1606B	Sergeant Bd - Sheriff	PS3
SD55	P1606M	Sergeant Md - Sheriff	PS3
SD56	P1607	Investigator - Sheriff	PS2

DEPT.	TITLE CODE	POSITION	GRADE
SD57	P1607A	Investigator Ad - Sheriff	PS2
SD58	P1607B	Investigator Bd - Sheriff	PS2
SD59	P1607M	Investigator Md - Sheriff	PS2
SD60	P1608	Id Tech - Sheriff	PS2
SD61	P1608A	Id Tech Ad - Sheriff	PS2
SD62	P1608B	Id Tech Bd - Sheriff	PS2
SD63	P1608M	Id Tech Md - Sheriff	PS2
SD64	P1609	Deputy Sheriff Technician	PS2
SD65	P1609A	Deputy Sheriff Technician Ad	PS2
SD66	P1609B	Deputy Sheriff Technician Bd	PS2
SD67	P1609M	Deputy Sheriff Technician Md	PS2
SD68	P1610	Deputy Sheriff	PS1
SD69	P1610A	Deputy Sheriff Ad	PS1
SD70	P1610B	Deputy Sheriff Bd	PS1
SD71	P1610M	Deputy Sheriff Md	PS1
SD72	P1611	Sherf Correctional Officer	C1
SD73	P1611A	Sherf Correctional Officer Ad	C1
SD74	P1611B	Sherf Correctional Officer Bd	C1
SD75	P1611M	Sherf Correctional Officer Md	C1
SD76	P1621	Ds Field Training Officer	PS2
SD77	P1621A	Ds Field Train of Ad	PS2
SD78	P1621B	Ds Field Train of Bd	PS2
SD79	P1621M	Ds Field Train of Md	PS2
SD80	P5129	Command Sergeant-Sheriff	PS4
SD81	P5129A	Command Sergeant Ad-Sheriff	PS4
SD82	P5129B	Command Sergeant Bd-Sheriff	PS4
SD83	P5129M	Command Sergeant Md-Sheriff	PS4
SOLICITOR GENERAL			
SG1	G26053	Chief Asst. Solicitor General	129
SG2	G26054	Assistant Solicitor General	127
SG3	G32202	Victim Advocate Investigator - State Court	119
SG4	G32204	Victim Witness Program Admin- State Court	122
SG5	G43311	Court Coordinator Sol General	121
SG6	G70010	Investigator Sol General	120
SG7	G70014	Investigator Supervisor Sol Gen	124
SG8	G70019	Senior Investigator – Solicitor	121
SG9	G90598	Deputy Clerk II-Solic General	115
SG10	G90618	Deputy Clerk I - State Court	113
SG11	G90619	Deputy Clerk I - Victim Witness (Grant Position/Non-Pension)	113
SG12	L26054	Assistant Solicitor General	127
SG13	L90598	Deputy Clerk II-Solic General	115

DEPT.	TITLE CODE	POSITION	GRADE
STATE COURT			
SC1	G10986	Law Clerk - State Court	124
SC2	G90629	Senior Deputy Clerk - State Court	117
SUPERIOR COURT JUDGES			
SCJ1	G10980	Law Clerk - Superior Court	123
SCJ2	G10985	Law Clerk W/Juris	124
SCJ3	G37116	Chief Administrative Clerk	122
SCJ4	G43306	Official Court Reporter I	126
SCJ5	G43309	Official Court Reporter II	127
SCJ6	G43314	Official Court Reporter III	128
SCJ7	G90672	Director of Accountability Court	126
[1] Place at grade 20 with Juris Doctorate Degree.			
TAX ASSESSOR			
TA1	G26001	Chief Appraiser	134
TA2	G26002	Deputy Chief Appraiser	131
TA3	G26003	Appraiser I/Personal Property	118
TA4	G26004	Appraiser/Real Property	117
TA5	G26005	Appraiser/Personal Property	117
TA6	G26006	Appraiser II Personal Property	119
TA7	G26007	Appraiser II Real Property	119
TA8	G26008	Personal Property Manager	124
TA9	G26009	Administrative Manager	124
TA10	G26010	Residential Property Manager	124
TA11	G26011	Commercial Property Manager	124
TA12	G26012	GIS Technician - Tax Assessor	118
TA13	G26013	GIS Technician II - Tax Assessor	119
TA14	G26014	Appraiser I/Real Property	118
TA15	G26015	Administrative Manager II	125
TA16	G26016	Commercial Property Manager II	125
TA17	G26017	Appraiser III Real Property	121
TA18	G26018	Appraiser III Personal Property	121
TA19	G26019	Personal Property Manager II	125
TA20	G26020	Residential Property Manager II	125
TA21	G26021	Appraiser IV – Real Property	122
TA22	G26022	Appraiser IV – Personal Property	122
TA23	G90541	Appraisal Technician	113
TA24	G90566	Senior Appraisal Technician	114
TA25	G90583	Administrative Coordinator	118
TAX COMMISSIONER			
TC1	G16009	Financial Analyst - Tax Commissioner	123
TC2	G16009	Financial Analyst – Tax Commissioner	123
TC3	G46003	Ch Deputy Tax Comm	131

DEPT.	TITLE CODE	POSITION	GRADE
TC4	G46004	Deputy Tax Commissioner	124
TC5	G70402	Tax Clerk II	117
TC6	G70403	Tax Clerk I	115
TC7	G70410	Tax Specialist	120
TC8	G70503	Accounting Operations Administrator	127
TC9	G90508	Support Clerk - Tax Commissioner	111
TC10	G90584	Administrative Technician - Tax Commissioner	115
TRADE CENTER			
CTC1	G21307	Trade Center Finance Manager	122
CTC2	G22037	Marketing Coordinator - Trade Center	123
CTC3	G22038	Event Services Coordinator - Trade Center	124
CTC4	G22712	Facilities Maintenance Supervisor	122
CTC5	G70001	Events Attendant I	112
CTC6	G70002	Events Attendant Crew Leader	115
CTC7	G70003	Director of Facilities & Operations - Trade Center	121
CTC8	G70004	Assistant Trade Center Director	131
CTC9	G70015	Events Attendant II	113
CTC10	G70204	Conference Facilitator	120
CTC11	G70206	Conference Facilitator II	121
CTC12	G80103	Custodian - Trade Center	111
CTC13	G80208	Facilities Maintenance Worker I	115
CTC14	G80218	Facilities Maintenance Worker II	116
CTC15	G90431	Administrative Support Specialist II	113
CTC16	G90576	Administrative Assistant - Trade Center	115
CTC17	G90613	Administrative Coordinator - Trade Center	118
CTC18	G90686	Assistant Director/Director of Sales	129
TRANSPORTATION			
TR1	G22421	Parking Div Manager	124
TR2	G23002	Director of Transportation	134
TR3	G23003	Maintenance Manager - Metra	127
TR4	G23005	Transit Specialist	119
TR5	G23007	Transit Supervisor	123
TR6	G23008	Bus Operator	121
TR7	G23009	Bus Operator Dial-A-Ride (No CDL)	116
TR8	G23010	Bus Operator Trainee	116
TR9	G23011	Bus Operator (No CDL)	116
TR10	G23017	Bus Operator Dial-A-Ride	121
TR11	G23106	Ada Coordinator - Metra	124
TR12	G23200	Transit Compliance Officer	127
TR13	G23305	Transit Manager	127
TR14	G23307	Safety/Training Coordinator - Metra	123
TR15	G23308	Assistant Transportation Director	131
TR16	G70008	Parking Enforcement Officer	113
TR17	G70496	Principal Transit Planner - Metra	124

DEPT.	TITLE CODE	POSITION	GRADE
TR18	G80015	Transportation Crew Leader	116
TR19	G80037	Fleet Maintenance Tech, Senior - Metra	123
TR20	G80039	Fleet Maintenance Tech III - Metra	122
TR21	G80041	Fleet Maintenance Tech II - Metra	121
TR22	G80052	Fleet Maintenance Tech I - Metra	116
TR23	G90538	Administrative Support Specialist II - Metra	113
TR24	G90607	Administrative Assistant - Metra	115
TR25	G90620	Office Manager - Metra	118
TR26	G90683	Transit Security Specialist	113
TR27	G90685	Chief Safety Officer	124
VETERAN COURT			
VC1	G17506	Licensed Clinical Social Worker – Veterans Court (Grant Position/Non-Pension)	124
VC2	G37104	Case Manager - Veterans Court (Grant Position/Non-Pension)	120
VC3	G37109	Veterans Court Coordinator (Grant Position/Non-Pension)	124
VC4	G37101	Drug Testing Lab Supervisor Adult Drug Court (Grant Position/Non-Pension)	116
VC5	G90690	Administrative Assistant - Veterans Court (Grant Position/Non-Pension)	115
WIOA			
WIA1	G10051	Workforce Investment Opportunity Act Director	133
WIA2	G10052	Program Monitor/Job Developer - WIOA	120
WIA3	G10054	Program Specialist I - WIOA	120
WIA4	G10056	Program Specialist II - WIOA	121
WIA5	G10057	Data Control Supervisor - WIOA	121
WIA6	G10063	WIOA Assistant Director	130
WIA7	G16005	Finance Manager - WIOA	122
WIA8	G90523	Administrative Assistant - WIOA	115
WIA9	G90547	Accounting Clerk - WIOA	113
WIA10	G90585	Administrative Technician - WIOA	115

Evergreen Pay Plan - General Government With Pension Contributions - Effective January 1, 2026

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19	Step 20	Step 21	Step 22	Step 23
111	$ 31,512.00	$ 31,827.12	$ 32,145.39	$ 32,466.85	$ 32,791.51	$ 33,119.43	$ 33,450.62	$ 33,785.13	$ 34,122.98	$ 34,464.21	$ 34,808.85	$ 35,156.94	$ 35,508.51	$ 35,863.60	$ 36,222.23	$ 36,584.45	$ 36,950.30	$ 37,319.80	$ 37,693.00	$ 38,069.93	$ 38,450.63	$ 38,835.13	$ 39,223.49
112	$ 32,457.36	$ 32,781.93	$ 33,109.75	$ 33,440.85	$ 33,775.26	$ 34,113.01	$ 34,454.14	$ 34,798.68	$ 35,146.67	$ 35,498.14	$ 35,853.12	$ 36,211.65	$ 36,573.77	$ 36,939.50	$ 37,308.90	$ 37,681.99	$ 38,058.81	$ 38,439.40	$ 38,823.79	$ 39,212.03	$ 39,604.15	$ 40,000.19	$ 40,400.19
113	$ 33,431.08	$ 33,765.39	$ 34,103.05	$ 34,444.08	$ 34,788.52	$ 35,136.40	$ 35,487.77	$ 35,842.64	$ 36,201.07	$ 36,563.08	$ 36,928.71	$ 37,298.00	$ 37,670.98	$ 38,047.69	$ 38,428.17	$ 38,812.45	$ 39,200.57	$ 39,592.58	$ 39,988.50	$ 40,388.39	$ 40,792.27	$ 41,200.19	$ 41,612.20
114	$ 34,434.01	$ 34,778.35	$ 35,126.14	$ 35,477.40	$ 35,832.17	$ 36,190.49	$ 36,552.40	$ 36,917.92	$ 37,287.10	$ 37,659.97	$ 38,036.57	$ 38,416.94	$ 38,801.11	$ 39,189.12	$ 39,581.01	$ 39,976.82	$ 40,376.59	$ 40,780.35	$ 41,188.16	$ 41,600.04	$ 42,016.04	$ 42,436.20	$ 42,860.56
115	$ 35,467.03	$ 35,821.70	$ 36,179.92	$ 36,541.72	$ 36,907.14	$ 37,276.21	$ 37,648.97	$ 38,025.46	$ 38,405.72	$ 38,789.77	$ 39,177.67	$ 39,569.45	$ 39,965.14	$ 40,364.79	$ 40,768.44	$ 41,176.12	$ 41,587.89	$ 42,003.77	$ 42,423.80	$ 42,848.04	$ 43,276.52	$ 43,709.29	$ 44,146.38
116	$ 36,885.71	$ 37,254.57	$ 37,627.12	$ 38,003.39	$ 38,383.42	$ 38,767.26	$ 39,154.93	$ 39,546.48	$ 39,941.94	$ 40,341.36	$ 40,744.78	$ 41,152.22	$ 41,563.75	$ 41,979.38	$ 42,399.18	$ 42,823.17	$ 43,251.40	$ 43,683.92	$ 44,120.75	$ 44,561.96	$ 45,007.58	$ 45,457.66	$ 45,912.23
117	$ 38,361.14	$ 38,744.75	$ 39,132.20	$ 39,523.52	$ 39,918.76	$ 40,317.95	$ 40,721.13	$ 41,128.34	$ 41,539.62	$ 41,955.02	$ 42,374.57	$ 42,798.31	$ 43,226.30	$ 43,658.56	$ 44,095.15	$ 44,536.10	$ 44,981.46	$ 45,431.27	$ 45,885.59	$ 46,344.44	$ 46,807.89	$ 47,275.96	$ 47,748.72
118	$ 39,895.59	$ 40,294.55	$ 40,697.49	$ 41,104.47	$ 41,515.51	$ 41,930.67	$ 42,349.97	$ 42,773.47	$ 43,201.21	$ 43,633.22	$ 44,069.55	$ 44,510.25	$ 44,955.35	$ 45,404.90	$ 45,858.95	$ 46,317.54	$ 46,780.72	$ 47,248.52	$ 47,721.01	$ 48,198.22	$ 48,680.20	$ 49,167.00	$ 49,658.67
119	$ 41,491.41	$ 41,906.33	$ 42,325.39	$ 42,748.64	$ 43,176.13	$ 43,607.89	$ 44,043.97	$ 44,484.41	$ 44,929.25	$ 45,378.55	$ 45,832.33	$ 46,290.66	$ 46,753.56	$ 47,221.10	$ 47,693.31	$ 48,170.24	$ 48,651.94	$ 49,138.46	$ 49,629.85	$ 50,126.15	$ 50,627.41	$ 51,133.68	$ 51,645.02
120	$ 43,151.07	$ 43,582.58	$ 44,018.41	$ 44,458.59	$ 44,903.18	$ 45,352.21	$ 45,805.73	$ 46,263.79	$ 46,726.42	$ 47,193.69	$ 47,665.63	$ 48,142.28	$ 48,623.71	$ 49,109.94	$ 49,601.04	$ 50,097.05	$ 50,598.02	$ 51,104.00	$ 51,615.04	$ 52,131.19	$ 52,652.51	$ 53,179.03	$ 53,710.82
121	$ 45,308.62	$ 45,761.71	$ 46,219.33	$ 46,681.52	$ 47,148.33	$ 47,619.82	$ 48,096.02	$ 48,576.98	$ 49,062.75	$ 49,553.37	$ 50,048.91	$ 50,549.40	$ 51,054.89	$ 51,565.44	$ 52,081.09	$ 52,601.90	$ 53,127.92	$ 53,659.20	$ 54,195.79	$ 54,737.75	$ 55,285.13	$ 55,837.98	$ 56,396.36
122	$ 47,574.05	$ 48,049.79	$ 48,530.29	$ 49,015.60	$ 49,505.75	$ 50,000.81	$ 50,500.82	$ 51,005.83	$ 51,515.88	$ 52,031.04	$ 52,551.35	$ 53,076.87	$ 53,607.63	$ 54,143.71	$ 54,685.15	$ 55,232.00	$ 55,784.32	$ 56,342.16	$ 56,905.58	$ 57,474.64	$ 58,049.39	$ 58,629.88	$ 59,216.18
123	$ 49,952.76	$ 50,452.28	$ 50,956.81	$ 51,466.38	$ 51,981.04	$ 52,500.85	$ 53,025.86	$ 53,556.12	$ 54,091.68	$ 54,632.59	$ 55,178.92	$ 55,730.71	$ 56,288.02	$ 56,850.90	$ 57,419.41	$ 57,993.60	$ 58,573.54	$ 59,159.27	$ 59,750.86	$ 60,348.37	$ 60,951.86	$ 61,561.37	$ 62,176.99
124	$ 52,949.92	$ 53,479.42	$ 54,014.22	$ 54,554.36	$ 55,099.90	$ 55,650.90	$ 56,207.41	$ 56,769.48	$ 57,337.18	$ 57,910.55	$ 58,489.66	$ 59,074.55	$ 59,665.30	$ 60,261.95	$ 60,864.57	$ 61,473.22	$ 62,087.95	$ 62,708.83	$ 63,335.92	$ 63,969.27	$ 64,608.97	$ 65,255.06	$ 65,907.61
125	$ 56,126.92	$ 56,688.19	$ 57,255.07	$ 57,827.62	$ 58,405.90	$ 58,989.95	$ 59,579.85	$ 60,175.65	$ 60,777.41	$ 61,385.18	$ 61,999.03	$ 62,619.03	$ 63,245.22	$ 63,877.67	$ 64,516.44	$ 65,161.61	$ 65,813.22	$ 66,471.36	$ 67,136.07	$ 67,807.43	$ 68,485.51	$ 69,170.36	$ 69,862.06
126	$ 59,494.53	$ 60,089.48	$ 60,690.37	$ 61,297.28	$ 61,910.25	$ 62,529.35	$ 63,154.65	$ 63,786.19	$ 64,424.05	$ 65,068.29	$ 65,718.98	$ 66,376.17	$ 67,039.93	$ 67,710.33	$ 68,387.43	$ 69,071.31	$ 69,762.02	$ 70,459.64	$ 71,164.23	$ 71,875.88	$ 72,594.64	$ 73,320.58	$ 74,053.79
127	$ 63,064.20	$ 63,694.85	$ 64,331.79	$ 64,975.11	$ 65,624.86	$ 66,281.11	$ 66,943.92	$ 67,613.36	$ 68,289.50	$ 68,972.39	$ 69,662.12	$ 70,358.74	$ 71,062.32	$ 71,772.95	$ 72,490.68	$ 73,215.58	$ 73,947.74	$ 74,687.22	$ 75,434.09	$ 76,188.43	$ 76,950.31	$ 77,719.82	$ 78,497.02
128	$ 67,478.70	$ 68,153.49	$ 68,835.02	$ 69,523.37	$ 70,218.60	$ 70,920.79	$ 71,630.00	$ 72,346.30	$ 73,069.76	$ 73,800.46	$ 74,538.46	$ 75,283.85	$ 76,036.69	$ 76,797.05	$ 77,565.02	$ 78,340.67	$ 79,124.08	$ 79,915.32	$ 80,714.48	$ 81,521.62	$ 82,336.84	$ 83,160.20	$ 83,991.81
129	$ 72,202.21	$ 72,924.23	$ 73,653.47	$ 74,390.01	$ 75,133.91	$ 75,885.25	$ 76,644.10	$ 77,410.54	$ 78,184.64	$ 78,966.49	$ 79,756.16	$ 80,553.72	$ 81,359.25	$ 82,172.85	$ 82,994.58	$ 83,824.52	$ 84,662.77	$ 85,509.39	$ 86,364.49	$ 87,228.13	$ 88,100.41	$ 88,981.42	$ 89,871.23
130	$ 77,256.36	$ 78,028.93	$ 78,809.22	$ 79,597.31	$ 80,393.28	$ 81,197.21	$ 82,009.19	$ 82,829.28	$ 83,657.57	$ 84,494.15	$ 85,339.09	$ 86,192.48	$ 87,054.40	$ 87,924.95	$ 88,804.20	$ 89,692.24	$ 90,589.16	$ 91,495.05	$ 92,410.00	$ 93,334.10	$ 94,267.44	$ 95,210.12	$ 96,162.22
131	$ 82,664.31	$ 83,490.95	$ 84,325.86	$ 85,169.12	$ 86,020.81	$ 86,881.02	$ 87,749.83	$ 88,627.33	$ 89,513.60	$ 90,408.74	$ 91,312.82	$ 92,225.95	$ 93,148.21	$ 94,079.69	$ 95,020.49	$ 95,970.69	$ 96,930.40	$ 97,899.71	$ 98,878.70	$ 99,867.49	$ 100,866.16	$ 101,874.83	$ 102,893.57
132	$ 88,450.81	$ 89,335.32	$ 90,228.67	$ 91,130.96	$ 92,042.27	$ 92,962.69	$ 93,892.32	$ 94,831.24	$ 95,779.55	$ 96,737.35	$ 97,704.72	$ 98,681.77	$ 99,668.59	$ 100,665.27	$ 101,671.92	$ 102,688.64	$ 103,715.53	$ 104,752.69	$ 105,800.21	$ 106,858.21	$ 107,926.80	$ 109,006.06	$ 110,096.12
133	$ 94,642.37	$ 95,588.79	$ 96,544.68	$ 97,510.12	$ 98,485.23	$ 99,470.08	$ 100,464.78	$ 101,469.43	$ 102,484.12	$ 103,508.96	$ 104,544.05	$ 105,589.49	$ 106,645.39	$ 107,711.84	$ 108,788.96	$ 109,876.85	$ 110,975.62	$ 112,085.37	$ 113,206.23	$ 114,338.29	$ 115,481.67	$ 116,636.49	$ 117,802.85
134	$ 101,740.54	$ 102,757.95	$ 103,785.53	$ 104,823.38	$ 105,871.62	$ 106,930.33	$ 107,999.64	$ 109,079.63	$ 110,170.43	$ 111,272.13	$ 112,384.85	$ 113,508.70	$ 114,643.79	$ 115,790.23	$ 116,948.13	$ 118,117.61	$ 119,298.79	$ 120,491.78	$ 121,696.69	$ 122,913.66	$ 124,142.80	$ 125,384.23	$ 126,638.07
135	$ 109,371.08	$ 110,464.79	$ 111,569.44	$ 112,685.14	$ 113,811.99	$ 114,950.11	$ 116,099.61	$ 117,260.61	$ 118,433.21	$ 119,617.54	$ 120,813.72	$ 122,021.86	$ 123,242.07	$ 124,474.50	$ 125,719.24	$ 126,976.43	$ 128,246.20	$ 129,528.66	$ 130,823.95	$ 132,132.19	$ 133,453.51	$ 134,788.04	$ 136,135.92
136	$ 117,573.92	$ 118,749.65	$ 119,937.15	$ 121,136.52	$ 122,347.89	$ 123,571.37	$ 124,807.08	$ 126,055.15	$ 127,315.70	$ 128,588.86	$ 129,874.75	$ 131,173.50	$ 132,485.23	$ 133,810.08	$ 135,148.18	$ 136,499.67	$ 137,864.66	$ 139,243.31	$ 140,635.74	$ 142,042.10	$ 143,462.52	$ 144,897.15	$ 146,346.12
137	$ 126,391.96	$ 127,655.88	$ 128,932.44	$ 130,221.76	$ 131,523.98	$ 132,839.22	$ 134,167.61	$ 135,509.29	$ 136,864.38	$ 138,233.02	$ 139,615.35	$ 141,011.51	$ 142,421.62	$ 143,845.84	$ 145,284.30	$ 146,737.14	$ 148,204.51	$ 149,686.56	$ 151,183.42	$ 152,695.26	$ 154,222.21	$ 155,764.43	$ 157,322.08
138	$ 135,871.36	$ 137,230.07	$ 138,602.37	$ 139,988.39	$ 141,388.28	$ 142,802.16	$ 144,230.18	$ 145,672.48	$ 147,129.21	$ 148,600.50	$ 150,086.51	$ 151,587.37	$ 153,103.24	$ 154,634.28	$ 156,180.62	$ 157,742.43	$ 159,319.85	$ 160,913.05	$ 162,522.18	$ 164,147.40	$ 165,788.87	$ 167,446.76	$ 169,121.23
139	$ 146,061.71	$ 147,522.32	$ 148,997.55	$ 150,487.52	$ 151,992.40	$ 153,512.32	$ 155,047.45	$ 156,597.92	$ 158,163.90	$ 159,745.54	$ 161,342.99	$ 162,956.42	$ 164,585.99	$ 166,231.85	$ 167,894.17	$ 169,573.11	$ 171,268.84	$ 172,981.53	$ 174,711.34	$ 176,458.46	$ 178,223.04	$ 180,005.27	$ 181,805.32
140	$ 167,970.96	$ 169,650.67	$ 171,347.18	$ 173,060.65	$ 174,791.26	$ 176,539.17	$ 178,304.56	$ 180,087.61	$ 181,888.48	$ 183,707.37	$ 185,544.44	$ 187,399.89	$ 189,273.89	$ 191,166.62	$ 193,078.29	$ 195,009.07	$ 196,959.16	$ 198,928.76	$ 200,918.04	$ 202,927.22	$ 204,956.50	$ 207,006.06	$ 209,076.12

Evergreen Pay Plan - General Government With Pension Contributions - Effective January 1, 2026

Step 24	Step 25	Step 26	Step 27	Step 28	Step 29	Step 30	Step 31	Step 32	Step 33	Step 34	Step 35	Step 36	Step 37	Step 38	Step 39	Step 40	Step 41	Step 42	Step 43	Step 44	Step 45	Grade
$ 39,615.72	$ 40,011.88	$ 40,412.00	$ 40,816.12	$ 41,224.28	$ 41,636.52	$ 42,052.89	$ 42,473.42	$ 42,898.15	$ 43,327.13	$ 43,760.40	$ 44,198.01	$ 44,639.99	$ 45,086.39	$ 45,537.25	$ 45,992.62	$ 46,452.55	$ 46,917.07	$ 47,386.24	$ 47,860.11	$ 48,338.71	$ 48,822.10	111
$ 40,804.19	$ 41,212.23	$ 41,624.36	$ 42,040.60	$ 42,461.01	$ 42,885.62	$ 43,314.47	$ 43,747.62	$ 44,185.09	$ 44,626.94	$ 45,073.21	$ 45,523.95	$ 45,979.19	$ 46,438.98	$ 46,903.37	$ 47,372.40	$ 47,846.12	$ 48,324.59	$ 48,807.83	$ 49,295.91	$ 49,788.87	$ 50,286.76	112
$ 42,028.32	$ 42,448.60	$ 42,873.09	$ 43,301.82	$ 43,734.84	$ 44,172.19	$ 44,613.91	$ 45,060.05	$ 45,510.65	$ 45,965.75	$ 46,425.41	$ 46,889.66	$ 47,358.56	$ 47,832.15	$ 48,310.47	$ 48,793.57	$ 49,281.51	$ 49,774.32	$ 50,272.07	$ 50,774.79	$ 51,282.54	$ 51,795.36	113
$ 43,289.17	$ 43,722.06	$ 44,159.28	$ 44,600.87	$ 45,046.88	$ 45,497.35	$ 45,952.32	$ 46,411.85	$ 46,875.97	$ 47,344.73	$ 47,818.17	$ 48,296.35	$ 48,779.32	$ 49,267.11	$ 49,759.78	$ 50,257.38	$ 50,759.95	$ 51,267.55	$ 51,780.23	$ 52,298.03	$ 52,821.01	$ 53,349.22	114
$ 44,587.84	$ 45,033.72	$ 45,484.06	$ 45,938.90	$ 46,398.29	$ 46,862.27	$ 47,330.89	$ 47,804.20	$ 48,282.24	$ 48,765.07	$ 49,252.72	$ 49,745.25	$ 50,242.70	$ 50,745.12	$ 51,252.58	$ 51,765.10	$ 52,282.75	$ 52,805.58	$ 53,333.64	$ 53,866.97	$ 54,405.64	$ 54,949.70	115
$ 46,371.36	$ 46,835.07	$ 47,303.42	$ 47,776.46	$ 48,254.22	$ 48,736.76	$ 49,224.13	$ 49,716.37	$ 50,213.53	$ 50,715.67	$ 51,222.83	$ 51,735.05	$ 52,252.41	$ 52,774.93	$ 53,302.68	$ 53,835.71	$ 54,374.06	$ 54,917.80	$ 55,466.98	$ 56,021.65	$ 56,581.87	$ 57,147.69	116
$ 48,226.21	$ 48,708.47	$ 49,195.56	$ 49,687.51	$ 50,184.39	$ 50,686.23	$ 51,193.09	$ 51,705.03	$ 52,222.08	$ 52,744.30	$ 53,271.74	$ 53,804.46	$ 54,342.50	$ 54,885.93	$ 55,434.79	$ 55,989.13	$ 56,549.03	$ 57,114.52	$ 57,685.66	$ 58,262.52	$ 58,845.14	$ 59,433.59	117
$ 50,155.26	$ 50,656.81	$ 51,163.38	$ 51,675.01	$ 52,191.76	$ 52,713.68	$ 53,240.82	$ 53,773.23	$ 54,310.96	$ 54,854.07	$ 55,402.61	$ 55,956.64	$ 56,516.20	$ 57,081.36	$ 57,652.18	$ 58,228.70	$ 58,810.99	$ 59,399.10	$ 59,993.09	$ 60,593.02	$ 61,198.95	$ 61,810.94	118
$ 52,161.47	$ 52,683.08	$ 53,209.92	$ 53,742.01	$ 54,279.43	$ 54,822.23	$ 55,370.45	$ 55,924.16	$ 56,483.40	$ 57,048.23	$ 57,618.71	$ 58,194.90	$ 58,776.85	$ 59,364.62	$ 59,958.26	$ 60,557.85	$ 61,163.43	$ 61,775.06	$ 62,392.81	$ 63,016.74	$ 63,646.91	$ 64,283.38	119
$ 54,247.93	$ 54,790.41	$ 55,338.31	$ 55,891.70	$ 56,450.61	$ 57,015.12	$ 57,585.27	$ 58,161.12	$ 58,742.73	$ 59,330.16	$ 59,923.46	$ 60,522.70	$ 61,127.92	$ 61,739.20	$ 62,356.60	$ 62,980.16	$ 63,609.96	$ 64,246.06	$ 64,888.52	$ 65,537.41	$ 66,192.78	$ 66,854.71	120
$ 56,960.33	$ 57,529.93	$ 58,105.23	$ 58,686.28	$ 59,273.14	$ 59,865.87	$ 60,464.53	$ 61,069.18	$ 61,679.87	$ 62,296.67	$ 62,919.64	$ 63,548.83	$ 64,184.32	$ 64,826.16	$ 65,474.42	$ 66,129.17	$ 66,790.46	$ 67,458.37	$ 68,132.95	$ 68,814.28	$ 69,502.42	$ 70,197.45	121
$ 59,808.34	$ 60,406.42	$ 61,010.49	$ 61,620.59	$ 62,236.80	$ 62,859.17	$ 63,487.76	$ 64,122.64	$ 64,763.86	$ 65,411.50	$ 66,065.62	$ 66,726.27	$ 67,393.54	$ 68,067.47	$ 68,748.15	$ 69,435.63	$ 70,129.98	$ 70,831.28	$ 71,539.60	$ 72,254.99	$ 72,977.54	$ 73,707.32	122
$ 62,798.76	$ 63,426.75	$ 64,061.01	$ 64,701.62	$ 65,348.64	$ 66,002.13	$ 66,662.15	$ 67,328.77	$ 68,002.06	$ 68,682.08	$ 69,368.90	$ 70,062.59	$ 70,763.21	$ 71,470.84	$ 72,185.55	$ 72,907.41	$ 73,636.48	$ 74,372.85	$ 75,116.58	$ 75,867.74	$ 76,626.42	$ 77,392.68	123
$ 66,566.68	$ 67,232.35	$ 67,904.67	$ 68,583.72	$ 69,269.56	$ 69,962.25	$ 70,661.88	$ 71,368.50	$ 72,082.18	$ 72,803.00	$ 73,531.03	$ 74,266.34	$ 75,009.01	$ 75,759.10	$ 76,516.69	$ 77,281.85	$ 78,054.67	$ 78,835.22	$ 79,623.57	$ 80,419.81	$ 81,224.00	$ 82,036.24	124
$ 70,560.68	$ 71,266.29	$ 71,978.95	$ 72,698.74	$ 73,425.73	$ 74,159.99	$ 74,901.59	$ 75,650.60	$ 76,407.11	$ 77,171.18	$ 77,942.89	$ 78,722.32	$ 79,509.55	$ 80,304.64	$ 81,107.69	$ 81,918.76	$ 82,737.95	$ 83,565.33	$ 84,400.99	$ 85,245.00	$ 86,097.44	$ 86,958.42	125
$ 74,794.33	$ 75,542.27	$ 76,297.69	$ 77,060.67	$ 77,831.28	$ 78,609.59	$ 79,395.68	$ 80,189.64	$ 80,991.54	$ 81,801.45	$ 82,619.47	$ 83,445.66	$ 84,280.12	$ 85,122.92	$ 85,974.15	$ 86,833.89	$ 87,702.23	$ 88,579.25	$ 89,465.04	$ 90,359.69	$ 91,263.29	$ 92,175.92	126
$ 79,281.99	$ 80,074.81	$ 80,875.55	$ 81,684.31	$ 82,501.15	$ 83,326.16	$ 84,159.43	$ 85,001.02	$ 85,851.03	$ 86,709.54	$ 87,576.64	$ 88,452.40	$ 89,336.93	$ 90,230.30	$ 91,132.60	$ 92,043.92	$ 92,964.36	$ 93,894.01	$ 94,832.95	$ 95,781.28	$ 96,739.09	$ 97,706.48	127
$ 84,831.72	$ 85,680.04	$ 86,536.84	$ 87,402.21	$ 88,276.23	$ 89,159.00	$ 90,050.59	$ 90,951.09	$ 91,860.60	$ 92,779.21	$ 93,707.00	$ 94,644.07	$ 95,590.51	$ 96,546.42	$ 97,511.88	$ 98,487.00	$ 99,471.87	$ 100,466.59	$ 101,471.25	$ 102,485.97	$ 103,510.83	$ 104,545.93	128
$ 90,769.95	$ 91,677.64	$ 92,594.42	$ 93,520.37	$ 94,455.57	$ 95,400.12	$ 96,354.13	$ 97,317.67	$ 98,290.84	$ 99,273.75	$ 100,266.49	$ 101,269.15	$ 102,281.85	$ 103,304.66	$ 104,337.71	$ 105,381.09	$ 106,434.90	$ 107,499.25	$ 108,574.24	$ 109,659.98	$ 110,756.58	$ 111,864.15	129
$ 97,123.84	$ 98,095.08	$ 99,076.03	$ 100,066.79	$ 101,067.46	$ 102,078.13	$ 103,098.91	$ 104,129.90	$ 105,171.20	$ 106,222.92	$ 107,285.14	$ 108,358.00	$ 109,441.58	$ 110,535.99	$ 111,641.35	$ 112,757.76	$ 113,885.34	$ 115,024.20	$ 116,174.44	$ 117,336.18	$ 118,509.54	$ 119,694.64	130
$ 103,922.51	$ 104,961.74	$ 106,011.35	$ 107,071.47	$ 108,142.18	$ 109,223.60	$ 110,315.84	$ 111,419.00	$ 112,533.19	$ 113,658.52	$ 114,795.10	$ 115,943.06	$ 117,102.49	$ 118,273.51	$ 119,456.25	$ 120,650.81	$ 121,857.32	$ 123,075.89	$ 124,306.65	$ 125,549.71	$ 126,805.21	$ 128,073.26	131
$ 111,197.09	$ 112,309.06	$ 113,432.15	$ 114,566.47	$ 115,712.13	$ 116,869.26	$ 118,037.95	$ 119,218.33	$ 120,410.51	$ 121,614.62	$ 122,830.76	$ 124,059.07	$ 125,299.66	$ 126,552.66	$ 127,818.18	$ 129,096.36	$ 130,387.33	$ 131,691.20	$ 133,008.11	$ 134,338.19	$ 135,681.58	$ 137,038.39	132
$ 118,980.88	$ 120,170.69	$ 121,372.40	$ 122,586.12	$ 123,811.98	$ 125,050.10	$ 126,300.60	$ 127,563.61	$ 128,839.25	$ 130,127.64	$ 131,428.91	$ 132,743.20	$ 134,070.64	$ 135,411.34	$ 136,765.46	$ 138,133.11	$ 139,514.44	$ 140,909.59	$ 142,318.68	$ 143,741.87	$ 145,179.29	$ 146,631.08	133
$ 127,904.45	$ 129,183.49	$ 130,475.33	$ 131,780.08	$ 133,097.88	$ 134,428.86	$ 135,773.15	$ 137,130.88	$ 138,502.19	$ 139,887.21	$ 141,286.08	$ 142,698.94	$ 144,125.93	$ 145,567.19	$ 147,022.87	$ 148,493.09	$ 149,978.02	$ 151,477.80	$ 152,992.58	$ 154,522.51	$ 156,067.73	$ 157,628.41	134
$ 137,497.28	$ 138,872.25	$ 140,260.98	$ 141,663.59	$ 143,080.22	$ 144,511.03	$ 145,956.14	$ 147,415.70	$ 148,889.85	$ 150,378.75	$ 151,882.54	$ 153,401.37	$ 154,935.38	$ 156,484.73	$ 158,049.58	$ 159,630.08	$ 161,226.38	$ 162,838.64	$ 164,467.03	$ 166,111.70	$ 167,772.81	$ 169,450.54	135
$ 147,809.58	$ 149,287.67	$ 150,780.55	$ 152,288.36	$ 153,811.24	$ 155,349.35	$ 156,902.85	$ 158,471.87	$ 160,056.59	$ 161,657.16	$ 163,273.73	$ 164,906.47	$ 166,555.53	$ 168,221.09	$ 169,903.30	$ 171,602.33	$ 173,318.35	$ 175,051.54	$ 176,802.05	$ 178,570.07	$ 180,355.77	$ 182,159.33	136
$ 158,895.30	$ 160,484.25	$ 162,089.09	$ 163,709.98	$ 165,347.08	$ 167,000.55	$ 168,670.56	$ 170,357.26	$ 172,060.84	$ 173,781.45	$ 175,519.26	$ 177,274.45	$ 179,047.20	$ 180,837.67	$ 182,646.05	$ 184,472.51	$ 186,317.23	$ 188,180.40	$ 190,062.21	$ 191,962.83	$ 193,882.46	$ 195,821.28	137
$ 170,812.44	$ 172,520.57	$ 174,245.77	$ 175,988.23	$ 177,748.11	$ 179,525.59	$ 181,320.85	$ 183,134.06	$ 184,965.40	$ 186,815.05	$ 188,683.20	$ 190,570.04	$ 192,475.74	$ 194,400.49	$ 196,344.50	$ 198,307.94	$ 200,291.02	$ 202,293.93	$ 204,316.87	$ 206,360.04	$ 208,423.64	$ 210,507.88	138
$ 183,623.38	$ 185,459.61	$ 187,314.21	$ 189,187.35	$ 191,079.22	$ 192,990.01	$ 194,919.91	$ 196,869.11	$ 198,837.81	$ 200,826.18	$ 202,834.44	$ 204,862.79	$ 206,911.42	$ 208,980.53	$ 211,070.34	$ 213,181.04	$ 215,312.85	$ 217,465.98	$ 219,640.64	$ 221,837.05	$ 224,055.42	$ 226,295.97	139
$ 211,166.88	$ 213,278.55	$ 215,411.34	$ 217,565.45	$ 219,741.11	$ 221,938.52	$ 224,157.90	$ 226,399.48	$ 228,663.48	$ 230,950.11	$ 233,259.61	$ 235,592.21	$ 237,948.13	$ 240,327.61	$ 242,730.89	$ 245,158.20	$ 247,609.78	$ 250,085.88	$ 252,586.73	$ 255,112.60	$ 257,663.73	$ 260,240.37	140

Public Safety - Annual - With Pension

Grade	aty - Annual - W	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19	Step 20	Step 21	Step 22	Step 23
PD0	$ 45,450.00	$ 45,904.50	$ 46,363.55	$ 46,827.18	$ 47,295.45	$ 47,768.41	$ 48,246.09	$ 48,728.55	$ 49,215.84	$ 49,708.00	$ 50,205.08	$ 50,707.13	$ 51,214.20	$ 51,726.34	$ 52,243.60	$ 52,766.04	$ 53,293.70	$ 53,826.64	$ 54,364.90	$ 54,908.55	$ 55,457.64	$ 56,012.21	$ 56,572.34
PD1	$ 50,500.00	$ 51,005.00	$ 51,515.05	$ 52,030.20	$ 52,550.50	$ 53,076.01	$ 53,606.77	$ 54,142.84	$ 54,684.26	$ 55,231.11	$ 55,783.42	$ 56,341.25	$ 56,904.66	$ 57,473.71	$ 58,048.45	$ 58,628.93	$ 59,215.22	$ 59,807.37	$ 60,405.45	$ 61,009.50	$ 61,619.60	$ 62,235.79	$ 62,858.15
PD2	$ 55,550.00	$ 56,105.50	$ 56,666.56	$ 57,233.22	$ 57,805.55	$ 58,383.61	$ 58,967.44	$ 59,557.12	$ 60,152.69	$ 60,754.22	$ 61,361.76	$ 61,975.38	$ 62,595.13	$ 63,221.08	$ 63,853.29	$ 64,491.83	$ 65,136.74	$ 65,788.11	$ 66,445.99	$ 67,110.45	$ 67,781.56	$ 68,459.37	$ 69,143.97
PD3	$ 63,125.00	$ 63,756.25	$ 64,393.81	$ 65,037.75	$ 65,688.13	$ 66,345.01	$ 67,008.46	$ 67,678.54	$ 68,355.33	$ 69,038.88	$ 69,729.27	$ 70,426.56	$ 71,130.83	$ 71,842.14	$ 72,560.56	$ 73,286.17	$ 74,019.03	$ 74,759.22	$ 75,506.81	$ 76,261.88	$ 77,024.50	$ 77,794.74	$ 78,572.69
PD4	$ 65,650.00	$ 66,306.50	$ 66,969.57	$ 67,639.26	$ 68,315.65	$ 68,998.81	$ 69,688.80	$ 70,385.69	$ 71,089.54	$ 71,800.44	$ 72,518.44	$ 73,243.63	$ 73,976.06	$ 74,715.82	$ 75,462.98	$ 76,217.61	$ 76,979.79	$ 77,749.59	$ 78,527.08	$ 79,312.35	$ 80,105.48	$ 80,906.53	$ 81,715.60
PD5	$ 70,700.00	$ 71,407.00	$ 72,121.07	$ 72,842.28	$ 73,570.70	$ 74,306.41	$ 75,049.47	$ 75,799.97	$ 76,557.97	$ 77,323.55	$ 78,096.78	$ 78,877.75	$ 79,666.53	$ 80,463.19	$ 81,267.83	$ 82,080.51	$ 82,901.31	$ 83,730.32	$ 84,567.63	$ 85,413.30	$ 86,267.44	$ 87,130.11	$ 88,001.41
PD6	$ 75,750.00	$ 76,507.50	$ 77,272.58	$ 78,045.30	$ 78,825.75	$ 79,614.01	$ 80,410.15	$ 81,214.25	$ 82,026.40	$ 82,846.66	$ 83,675.13	$ 84,511.88	$ 85,357.00	$ 86,210.57	$ 87,072.67	$ 87,943.40	$ 88,822.83	$ 89,711.06	$ 90,608.17	$ 91,514.25	$ 92,429.40	$ 93,353.69	$ 94,287.23
PD7	$ 85,850.00	$ 86,708.50	$ 87,575.59	$ 88,451.34	$ 89,335.85	$ 90,229.21	$ 91,131.50	$ 92,042.82	$ 92,963.25	$ 93,892.88	$ 94,831.81	$ 95,780.13	$ 96,737.93	$ 97,705.31	$ 98,682.36	$ 99,669.18	$ 100,665.88	$ 101,672.54	$ 102,689.26	$ 103,716.15	$ 104,753.31	$ 105,800.85	$ 106,858.86
PD8	$ 101,000.00	$ 102,010.00	$ 103,030.10	$ 104,060.40	$ 105,101.01	$ 106,152.02	$ 107,213.54	$ 108,285.67	$ 109,368.53	$ 110,462.21	$ 111,566.83	$ 112,682.50	$ 113,809.33	$ 114,947.42	$ 116,096.90	$ 117,257.86	$ 118,430.44	$ 119,614.75	$ 120,810.90	$ 122,019.00	$ 123,239.19	$ 124,471.59	$ 125,716.30
PD9	$ 126,250.00	$ 127,512.50	$ 128,787.63	$ 130,075.50	$ 131,376.26	$ 132,690.02	$ 134,016.92	$ 135,357.09	$ 136,710.66	$ 138,077.77	$ 139,458.54	$ 140,853.13	$ 142,261.66	$ 143,684.28	$ 145,121.12	$ 146,572.33	$ 148,038.05	$ 149,518.43	$ 151,013.62	$ 152,523.75	$ 154,048.99	$ 155,589.48	$ 157,145.38
PS0	$ 45,450.00	$ 45,904.50	$ 46,363.55	$ 46,827.18	$ 47,295.45	$ 47,768.41	$ 48,246.09	$ 48,728.55	$ 49,215.84	$ 49,708.00	$ 50,205.08	$ 50,707.13	$ 51,214.20	$ 51,726.34	$ 52,243.60	$ 52,766.04	$ 53,293.70	$ 53,826.64	$ 54,364.90	$ 54,908.55	$ 55,457.64	$ 56,012.21	$ 56,572.34
PS1	$ 50,500.00	$ 51,005.00	$ 51,515.05	$ 52,030.20	$ 52,550.50	$ 53,076.01	$ 53,606.77	$ 54,142.84	$ 54,684.26	$ 55,231.11	$ 55,783.42	$ 56,341.25	$ 56,904.66	$ 57,473.71	$ 58,048.45	$ 58,628.93	$ 59,215.22	$ 59,807.37	$ 60,405.45	$ 61,009.50	$ 61,619.60	$ 62,235.79	$ 62,858.15
PS2	$ 55,550.00	$ 56,105.50	$ 56,666.56	$ 57,233.22	$ 57,805.55	$ 58,383.61	$ 58,967.44	$ 59,557.12	$ 60,152.69	$ 60,754.22	$ 61,361.76	$ 61,975.38	$ 62,595.13	$ 63,221.08	$ 63,853.29	$ 64,491.83	$ 65,136.74	$ 65,788.11	$ 66,445.99	$ 67,110.45	$ 67,781.56	$ 68,459.37	$ 69,143.97
PS3	$ 63,125.00	$ 63,756.25	$ 64,393.81	$ 65,037.75	$ 65,688.13	$ 66,345.01	$ 67,008.46	$ 67,678.54	$ 68,355.33	$ 69,038.88	$ 69,729.27	$ 70,426.56	$ 71,130.83	$ 71,842.14	$ 72,560.56	$ 73,286.17	$ 74,019.03	$ 74,759.22	$ 75,506.81	$ 76,261.88	$ 77,024.50	$ 77,794.74	$ 78,572.69
PS4	$ 65,650.00	$ 66,306.50	$ 66,969.57	$ 67,639.26	$ 68,315.65	$ 68,998.81	$ 69,688.80	$ 70,385.69	$ 71,089.54	$ 71,800.44	$ 72,518.44	$ 73,243.63	$ 73,976.06	$ 74,715.82	$ 75,462.98	$ 76,217.61	$ 76,979.79	$ 77,749.59	$ 78,527.08	$ 79,312.35	$ 80,105.48	$ 80,906.53	$ 81,715.60
PS5	$ 70,700.00	$ 71,407.00	$ 72,121.07	$ 72,842.28	$ 73,570.70	$ 74,306.41	$ 75,049.47	$ 75,799.97	$ 76,557.97	$ 77,323.55	$ 78,096.78	$ 78,877.75	$ 79,666.53	$ 80,463.19	$ 81,267.83	$ 82,080.51	$ 82,901.31	$ 83,730.32	$ 84,567.63	$ 85,413.30	$ 86,267.44	$ 87,130.11	$ 88,001.41
PS6	$ 75,750.00	$ 76,507.50	$ 77,272.58	$ 78,045.30	$ 78,825.75	$ 79,614.01	$ 80,410.15	$ 81,214.25	$ 82,026.40	$ 82,846.66	$ 83,675.13	$ 84,511.88	$ 85,357.00	$ 86,210.57	$ 87,072.67	$ 87,943.40	$ 88,822.83	$ 89,711.06	$ 90,608.17	$ 91,514.25	$ 92,429.40	$ 93,353.69	$ 94,287.23
PS7	$ 85,850.00	$ 86,708.50	$ 87,575.59	$ 88,451.34	$ 89,335.85	$ 90,229.21	$ 91,131.50	$ 92,042.82	$ 92,963.25	$ 93,892.88	$ 94,831.81	$ 95,780.13	$ 96,737.93	$ 97,705.31	$ 98,682.36	$ 99,669.18	$ 100,665.88	$ 101,672.54	$ 102,689.26	$ 103,716.15	$ 104,753.31	$ 105,800.85	$ 106,858.86
PS8	$ 101,000.00	$ 102,010.00	$ 103,030.10	$ 104,060.40	$ 105,101.01	$ 106,152.02	$ 107,213.54	$ 108,285.67	$ 109,368.53	$ 110,462.21	$ 111,566.83	$ 112,682.50	$ 113,809.33	$ 114,947.42	$ 116,096.90	$ 117,257.86	$ 118,430.44	$ 119,614.75	$ 120,810.90	$ 122,019.00	$ 123,239.19	$ 124,471.59	$ 125,716.30
PSO1	$ 50,500.00	$ 51,005.00	$ 51,515.05	$ 52,030.20	$ 52,550.50	$ 53,076.01	$ 53,606.77	$ 54,142.84	$ 54,684.26	$ 55,231.11	$ 55,783.42	$ 56,341.25	$ 56,904.66	$ 57,473.71	$ 58,048.45	$ 58,628.93	$ 59,215.22	$ 59,807.37	$ 60,405.45	$ 61,009.50	$ 61,619.60	$ 62,235.79	$ 62,858.15
PSO2	$ 58,075.00	$ 58,655.75	$ 59,242.31	$ 59,834.73	$ 60,433.08	$ 61,037.41	$ 61,647.78	$ 62,264.26	$ 62,886.90	$ 63,515.77	$ 64,150.93	$ 64,792.44	$ 65,440.36	$ 66,094.77	$ 66,755.71	$ 67,423.27	$ 68,097.50	$ 68,778.48	$ 69,466.26	$ 70,160.93	$ 70,862.54	$ 71,571.16	$ 72,286.87
SC0	$ 42,925.00	$ 43,354.25	$ 43,787.79	$ 44,225.67	$ 44,667.93	$ 45,114.61	$ 45,565.75	$ 46,021.41	$ 46,481.62	$ 46,946.44	$ 47,415.90	$ 47,890.06	$ 48,368.96	$ 48,852.65	$ 49,341.18	$ 49,834.59	$ 50,332.94	$ 50,836.27	$ 51,344.63	$ 51,858.08	$ 52,376.66	$ 52,900.42	$ 53,429.43
SC1	$ 47,975.00	$ 48,454.75	$ 48,939.30	$ 49,428.69	$ 49,922.98	$ 50,422.21	$ 50,926.43	$ 51,435.69	$ 51,950.05	$ 52,469.55	$ 52,994.25	$ 53,524.19	$ 54,059.43	$ 54,600.03	$ 55,146.03	$ 55,697.49	$ 56,254.46	$ 56,817.01	$ 57,385.18	$ 57,959.03	$ 58,538.62	$ 59,124.00	$ 59,715.24
SC2	$ 48,985.00	$ 49,474.85	$ 49,969.60	$ 50,469.29	$ 50,973.99	$ 51,483.73	$ 51,998.56	$ 52,518.55	$ 53,043.74	$ 53,574.17	$ 54,109.91	$ 54,651.01	$ 55,197.52	$ 55,749.50	$ 56,306.99	$ 56,870.06	$ 57,438.76	$ 58,013.15	$ 58,593.28	$ 59,179.22	$ 59,771.01	$ 60,368.72	$ 60,972.41
FE0	$ 42,925.00	$ 43,354.25	$ 43,787.79	$ 44,225.67	$ 44,667.93	$ 45,114.61	$ 45,565.75	$ 46,021.41	$ 46,481.62	$ 46,946.44	$ 47,415.90	$ 47,890.06	$ 48,368.96	$ 48,852.65	$ 49,341.18	$ 49,834.59	$ 50,332.94	$ 50,836.27	$ 51,344.63	$ 51,858.08	$ 52,376.66	$ 52,900.42	$ 53,429.43
F0	$ 45,450.00	$ 45,904.50	$ 46,363.55	$ 46,827.18	$ 47,295.45	$ 47,768.41	$ 48,246.09	$ 48,728.55	$ 49,215.84	$ 49,708.00	$ 50,205.08	$ 50,707.13	$ 51,214.20	$ 51,726.34	$ 52,243.60	$ 52,766.04	$ 53,293.70	$ 53,826.64	$ 54,364.90	$ 54,908.55	$ 55,457.64	$ 56,012.21	$ 56,572.34
F1	$ 47,975.00	$ 48,454.75	$ 48,939.30	$ 49,428.69	$ 49,922.98	$ 50,422.21	$ 50,926.43	$ 51,435.69	$ 51,950.05	$ 52,469.55	$ 52,994.25	$ 53,524.19	$ 54,059.43	$ 54,600.03	$ 55,146.03	$ 55,697.49	$ 56,254.46	$ 56,817.01	$ 57,385.18	$ 57,959.03	$ 58,538.62	$ 59,124.00	$ 59,715.24
F2	$ 50,500.00	$ 51,005.00	$ 51,515.05	$ 52,030.20	$ 52,550.50	$ 53,076.01	$ 53,606.77	$ 54,142.84	$ 54,684.26	$ 55,231.11	$ 55,783.42	$ 56,341.25	$ 56,904.66	$ 57,473.71	$ 58,048.45	$ 58,628.93	$ 59,215.22	$ 59,807.37	$ 60,405.45	$ 61,009.50	$ 61,619.60	$ 62,235.79	$ 62,858.15
F3	$ 53,025.00	$ 53,555.25	$ 54,090.80	$ 54,631.71	$ 55,178.03	$ 55,729.81	$ 56,287.11	$ 56,849.98	$ 57,418.48	$ 57,992.66	$ 58,572.59	$ 59,158.31	$ 59,749.90	$ 60,347.40	$ 60,950.87	$ 61,560.38	$ 62,175.98	$ 62,797.74	$ 63,425.72	$ 64,059.98	$ 64,700.58	$ 65,347.58	$ 66,001.06
F4	$ 60,600.00	$ 61,206.00	$ 61,818.06	$ 62,436.24	$ 63,060.60	$ 63,691.21	$ 64,328.12	$ 64,971.40	$ 65,621.12	$ 66,277.33	$ 66,940.10	$ 67,609.50	$ 68,285.60	$ 68,968.45	$ 69,658.14	$ 70,354.72	$ 71,058.27	$ 71,768.85	$ 72,486.54	$ 73,211.40	$ 73,943.52	$ 74,682.95	$ 75,429.78
F5	$ 68,175.00	$ 68,856.75	$ 69,545.32	$ 70,240.77	$ 70,943.18	$ 71,652.61	$ 72,369.14	$ 73,092.83	$ 73,823.76	$ 74,561.99	$ 75,307.61	$ 76,060.69	$ 76,821.30	$ 77,589.51	$ 78,365.40	$ 79,149.06	$ 79,940.55	$ 80,739.95	$ 81,547.35	$ 82,362.83	$ 83,186.46	$ 84,018.32	$ 84,858.50
F6	$ 73,225.00	$ 73,957.25	$ 74,696.82	$ 75,443.79	$ 76,198.23	$ 76,960.21	$ 77,729.81	$ 78,507.11	$ 79,292.18	$ 80,085.10	$ 80,885.96	$ 81,694.81	$ 82,511.76	$ 83,336.88	$ 84,170.25	$ 85,011.95	$ 85,862.07	$ 86,720.69	$ 87,587.90	$ 88,463.78	$ 89,348.42	$ 90,241.90	$ 91,144.32
F7	$ 78,275.00	$ 79,057.75	$ 79,848.33	$ 80,646.81	$ 81,453.28	$ 82,267.81	$ 83,090.49	$ 83,921.39	$ 84,760.61	$ 85,608.21	$ 86,464.30	$ 87,328.94	$ 88,202.23	$ 89,084.25	$ 89,975.09	$ 90,874.84	$ 91,783.59	$ 92,701.43	$ 93,628.44	$ 94,564.73	$ 95,510.38	$ 96,465.48	$ 97,430.13
F8	$ 83,325.00	$ 84,158.25	$ 84,999.83	$ 85,849.83	$ 86,708.33	$ 87,575.41	$ 88,451.17	$ 89,335.68	$ 90,229.03	$ 91,131.33	$ 92,042.64	$ 92,963.06	$ 93,892.70	$ 94,831.62	$ 95,779.94	$ 96,737.74	$ 97,705.12	$ 98,682.17	$ 99,668.99	$ 100,665.68	$ 101,672.34	$ 102,689.06	$ 103,715.95
F9	$ 98,475.00	$ 99,459.75	$ 100,454.35	$ 101,458.89	$ 102,473.48	$ 103,498.21	$ 104,533.20	$ 105,578.53	$ 106,634.31	$ 107,700.66	$ 108,777.66	$ 109,865.44	$ 110,964.09	$ 112,073.74	$ 113,194.47	$ 114,326.42	$ 115,469.68	$ 116,624.38	$ 117,790.62	$ 118,968.53	$ 120,158.21	$ 121,359.80	$ 122,573.39
F10	$ 123,725.00	$ 124,962.25	$ 126,211.87	$ 127,473.99	$ 128,748.73	$ 130,036.22	$ 131,336.58	$ 132,649.95	$ 133,976.45	$ 135,316.21	$ 136,669.37	$ 138,036.07	$ 139,416.43	$ 140,810.59	$ 142,218.70	$ 143,640.88	$ 145,077.29	$ 146,528.07	$ 147,993.35	$ 149,473.28	$ 150,968.01	$ 152,477.69	$ 154,002.47
FO7	$ 75,750.00	$ 76,507.50	$ 77,272.58	$ 78,045.30	$ 78,825.75	$ 79,614.01	$ 80,410.15	$ 81,214.25	$ 82,026.40	$ 82,846.66	$ 83,675.13	$ 84,511.88	$ 85,357.00	$ 86,210.57	$ 87,072.67	$ 87,943.40	$ 88,822.83	$ 89,711.06	$ 90,608.17	$ 91,514.25	$ 92,429.40	$ 93,353.69	$ 94,287.23
FO9	$ 95,950.00	$ 96,909.50	$ 97,878.60	$ 98,857.38	$ 99,845.95	$ 100,844.41	$ 101,852.86	$ 102,871.39	$ 103,900.10	$ 104,939.10	$ 105,988.49	$ 107,048.38	$ 108,118.86	$ 109,200.05	$ 110,292.05	$ 111,394.97	$ 112,508.92	$ 113,634.01	$ 114,770.35	$ 115,918.05	$ 117,077.23	$ 118,248.01	$ 119,430.49
C0	$ 42,925.00	$ 43,354.25	$ 43,787.79	$ 44,225.67	$ 44,667.93	$ 45,114.61	$ 45,565.75	$ 46,021.41	$ 46,481.62	$ 46,946.44	$ 47,415.90	$ 47,890.06	$ 48,368.96	$ 48,852.65	$ 49,341.18	$ 49,834.59	$ 50,332.94	$ 50,836.27	$ 51,344.63	$ 51,858.08	$ 52,376.66	$ 52,900.42	$ 53,429.43
C1	$ 47,975.00	$ 48,454.75	$ 48,939.30	$ 49,428.69	$ 49,922.98	$ 50,422.21	$ 50,926.43	$ 51,435.69	$ 51,950.05	$ 52,469.55	$ 52,994.25	$ 53,524.19	$ 54,059.43	$ 54,600.03	$ 55,146.03	$ 55,697.49	$ 56,254.46	$ 56,817.01	$ 57,385.18	$ 57,959.03	$ 58,538.62	$ 59,124.00	$ 59,715.24
C2	$ 48,985.00	$ 49,474.85	$ 49,969.60	$ 50,469.29	$ 50,973.99	$ 51,483.73	$ 51,998.56	$ 52,518.55	$ 53,043.74	$ 53,574.17	$ 54,109.91	$ 54,651.01	$ 55,197.52	$ 55,749.50	$ 56,306.99	$ 56,870.06	$ 57,438.76	$ 58,013.15	$ 58,593.28	$ 59,179.22	$ 59,771.01	$ 60,368.72	$ 60,972.41
C3	$ 50,500.00	$ 51,005.00	$ 51,515.05	$ 52,030.20	$ 52,550.50	$ 53,076.01	$ 53,606.77	$ 54,142.84	$ 54,684.26	$ 55,231.11	$ 55,783.42	$ 56,341.25	$ 56,904.66	$ 57,473.71	$ 58,048.45	$ 58,628.93	$ 59,215.22	$ 59,807.37	$ 60,405.45	$ 61,009.50	$ 61,619.60	$ 62,235.79	$ 62,858.15
C4	$ 63,125.00	$ 63,756.25	$ 64,393.81	$ 65,037.75	$ 65,688.13	$ 66,345.01	$ 67,008.46	$ 67,678.54	$ 68,355.33	$ 69,038.88	$ 69,729.27	$ 70,426.56	$ 71,130.83	$ 71,842.14	$ 72,560.56	$ 73,286.17	$ 74,019.03	$ 74,759.22	$ 75,506.81	$ 76,261.88	$ 77,024.50	$ 77,794.74	$ 78,572.69
C5	$ 70,700.00	$ 71,407.00	$ 72,121.07	$ 72,842.28	$ 73,570.70	$ 74,306.41	$ 75,049.47	$ 75,799.97	$ 76,557.97	$ 77,323.55	$ 78,096.78	$ 78,877.75	$ 79,666.53	$ 80,463.19	$ 81,267.83	$ 82,080.51	$ 82,901.31	$ 83,730.32	$ 84,567.63	$ 85,413.30	$ 86,267.44	$ 87,130.11	$ 88,001.41
C6	$ 75,750.00	$ 76,507.50	$ 77,272.58	$ 78,045.30	$ 78,825.75	$ 79,614.01	$ 80,410.15	$ 81,214.25	$ 82,026.40	$ 82,846.66	$ 83,675.13	$ 84,511.88	$ 85,357.00	$ 86,210.57	$ 87,072.67	$ 87,943.40	$ 88,822.83	$ 89,711.06	$ 90,608.17	$ 91,514.25	$ 92,429.40	$ 93,353.69	$ 94,287.23
C7	$ 85,850.00	$ 86,708.50	$ 87,575.59	$ 88,451.34	$ 89,335.85	$ 90,229.21	$ 91,131.50	$ 92,042.82	$ 92,963.25	$ 93,892.88	$ 94,831.81	$ 95,780.13	$ 96,737.93	$ 97,705.31	$ 98,682.36	$ 99,669.18	$ 100,665.88	$ 101,672.54	$ 102,689.26	$ 103,716.15	$ 104,753.31	$ 105,800.85	$ 106,858.86
C8	$ 106,050.00	$ 107,110.50	$ 108,181.61	$ 109,263.42	$ 110,356.06	$ 111,459.62	$ 112,574.21	$ 113,699.95	$ 114,836.95	$ 115,985.32	$ 117,145.18	$ 118,316.63	$ 119,499.79	$ 120,694.79	$ 121,901.74	$ 123,120.76	$ 124,351.97	$ 125,595.48	$ 126,851.44	$ 128,119.95	$ 129,401.15	$ 130,695.17	$ 132,002.12
CO1	$ 42,925.00	$ 43,354.25	$ 43,787.79	$ 44,225.67	$ 44,667.93	$ 45,114.61	$ 45,565.75	$ 46,021.41	$ 46,481.62	$ 46,946.44	$ 47,415.90	$ 47,890.06	$ 48,368.96	$ 48,852.65	$ 49,341.18	$ 49,834.59	$ 50,332.94	$ 50,836.27	$ 51,344.63	$ 51,858.08	$ 52,376.66	$ 52,900.42	$ 53,429.43
CO2	$ 45,450.00	$ 45,904.50	$ 46,363.55	$ 46,827.18	$ 47,295.45	$ 47,768.41	$ 48,246.09	$ 48,728.55	$ 49,215.84	$ 49,708.00	$ 50,205.08	$ 50,707.13	$ 51,214.20	$ 51,726.34	$ 52,243.60	$ 52,766.04	$ 53,293.70	$ 53,826.64	$ 54,364.90	$ 54,908.55	$ 55,457.64	$ 56,012.21	$ 56,572.34

Public Safety - Annual - With Pension

Step 24	Step 25	Step 26	Step 27	Step 28	Step 29	Step 30	Step 31	Step 32	Step 33	Step 34	Step 35	Step 36	Step 37	Step 38	Step 39	Step 40	Step 41	Step 42	Step 43	Step 44	Step 45	Grade
$ 57,138.06	$ 57,709.44	$ 58,286.53	$ 58,869.40	$ 59,458.09	$ 60,052.67	$ 60,653.20	$ 61,259.73	$ 61,872.33	$ 62,491.05	$ 63,115.96	$ 63,747.12	$ 64,384.60	$ 65,028.44	$ 65,678.73	$ 66,335.51	$ 66,998.87	$ 67,668.86	$ 68,345.55	$ 69,029.00	$ 69,719.29	$ 70,416.48	PD0
$ 63,486.73	$ 64,121.60	$ 64,762.82	$ 65,410.44	$ 66,064.55	$ 66,725.19	$ 67,392.45	$ 68,066.37	$ 68,747.03	$ 69,434.50	$ 70,128.85	$ 70,830.14	$ 71,538.44	$ 72,253.82	$ 72,976.36	$ 73,706.13	$ 74,443.19	$ 75,187.62	$ 75,939.49	$ 76,698.89	$ 77,465.88	$ 78,240.54	PD1
$ 69,835.41	$ 70,533.76	$ 71,239.10	$ 71,951.49	$ 72,671.00	$ 73,397.71	$ 74,131.69	$ 74,873.01	$ 75,621.74	$ 76,377.95	$ 77,141.73	$ 77,913.15	$ 78,692.28	$ 79,479.21	$ 80,274.00	$ 81,076.74	$ 81,887.51	$ 82,706.38	$ 83,533.44	$ 84,368.78	$ 85,212.47	$ 86,064.59	PD2
$ 79,358.42	$ 80,152.00	$ 80,953.52	$ 81,763.05	$ 82,580.69	$ 83,406.49	$ 84,240.56	$ 85,082.96	$ 85,933.79	$ 86,793.13	$ 87,661.06	$ 88,537.67	$ 89,423.05	$ 90,317.28	$ 91,220.45	$ 92,132.66	$ 93,053.98	$ 93,984.52	$ 94,924.37	$ 95,873.61	$ 96,832.35	$ 97,800.67	PD3
$ 82,532.75	$ 83,358.08	$ 84,191.66	$ 85,033.58	$ 85,883.91	$ 86,742.75	$ 87,610.18	$ 88,486.28	$ 89,371.14	$ 90,264.86	$ 91,167.50	$ 92,079.18	$ 92,999.97	$ 93,929.97	$ 94,869.27	$ 95,817.96	$ 96,776.14	$ 97,743.90	$ 98,721.34	$ 99,708.56	$ 100,705.64	$ 101,712.70	PD4
$ 88,881.43	$ 89,770.24	$ 90,667.94	$ 91,574.62	$ 92,490.37	$ 93,415.27	$ 94,349.42	$ 95,292.92	$ 96,245.85	$ 97,208.31	$ 98,180.39	$ 99,162.19	$ 100,153.81	$ 101,155.35	$ 102,166.91	$ 103,188.58	$ 104,220.46	$ 105,262.67	$ 106,315.29	$ 107,378.45	$ 108,452.23	$ 109,536.75	PD5
$ 95,230.10	$ 96,182.40	$ 97,144.22	$ 98,115.67	$ 99,096.82	$ 100,087.79	$ 101,088.67	$ 102,099.56	$ 103,120.55	$ 104,151.76	$ 105,193.27	$ 106,245.21	$ 107,307.66	$ 108,380.74	$ 109,464.54	$ 110,559.19	$ 111,664.78	$ 112,781.43	$ 113,909.24	$ 115,048.33	$ 116,198.82	$ 117,360.81	PD6
$ 107,927.45	$ 109,006.72	$ 110,096.79	$ 111,197.75	$ 112,309.73	$ 113,432.83	$ 114,567.16	$ 115,712.83	$ 116,869.96	$ 118,038.66	$ 119,219.04	$ 120,411.23	$ 121,615.35	$ 122,831.50	$ 124,059.82	$ 125,300.41	$ 126,553.42	$ 127,818.95	$ 129,097.14	$ 130,388.11	$ 131,691.99	$ 133,008.91	PD7
$ 126,973.46	$ 128,243.20	$ 129,525.63	$ 130,820.89	$ 132,129.10	$ 133,450.39	$ 134,784.89	$ 136,132.74	$ 137,494.07	$ 138,869.01	$ 140,257.70	$ 141,660.28	$ 143,076.88	$ 144,507.65	$ 145,952.72	$ 147,412.25	$ 148,886.37	$ 150,375.24	$ 151,878.99	$ 153,397.78	$ 154,931.76	$ 156,481.07	PD8
$ 158,716.83	$ 160,304.00	$ 161,907.04	$ 163,526.11	$ 165,161.37	$ 166,812.98	$ 168,481.11	$ 170,165.93	$ 171,867.58	$ 173,586.26	$ 175,322.12	$ 177,075.34	$ 178,846.10	$ 180,634.56	$ 182,440.90	$ 184,265.31	$ 186,107.97	$ 187,969.05	$ 189,848.74	$ 191,747.22	$ 193,664.70	$ 195,601.34	PD9
$ 57,138.06	$ 57,709.44	$ 58,286.53	$ 58,869.40	$ 59,458.09	$ 60,052.67	$ 60,653.20	$ 61,259.73	$ 61,872.33	$ 62,491.05	$ 63,115.96	$ 63,747.12	$ 64,384.60	$ 65,028.44	$ 65,678.73	$ 66,335.51	$ 66,998.87	$ 67,668.86	$ 68,345.55	$ 69,029.00	$ 69,719.29	$ 70,416.48	PS0
$ 63,486.73	$ 64,121.60	$ 64,762.82	$ 65,410.44	$ 66,064.55	$ 66,725.19	$ 67,392.45	$ 68,066.37	$ 68,747.03	$ 69,434.50	$ 70,128.85	$ 70,830.14	$ 71,538.44	$ 72,253.82	$ 72,976.36	$ 73,706.13	$ 74,443.19	$ 75,187.62	$ 75,939.49	$ 76,698.89	$ 77,465.88	$ 78,240.54	PS1
$ 69,835.41	$ 70,533.76	$ 71,239.10	$ 71,951.49	$ 72,671.00	$ 73,397.71	$ 74,131.69	$ 74,873.01	$ 75,621.74	$ 76,377.95	$ 77,141.73	$ 77,913.15	$ 78,692.28	$ 79,479.21	$ 80,274.00	$ 81,076.74	$ 81,887.51	$ 82,706.38	$ 83,533.44	$ 84,368.78	$ 85,212.47	$ 86,064.59	PS2
$ 79,358.42	$ 80,152.00	$ 80,953.52	$ 81,763.05	$ 82,580.69	$ 83,406.49	$ 84,240.56	$ 85,082.96	$ 85,933.79	$ 86,793.13	$ 87,661.06	$ 88,537.67	$ 89,423.05	$ 90,317.28	$ 91,220.45	$ 92,132.66	$ 93,053.98	$ 93,984.52	$ 94,924.37	$ 95,873.61	$ 96,832.35	$ 97,800.67	PS3
$ 82,532.75	$ 83,358.08	$ 84,191.66	$ 85,033.58	$ 85,883.91	$ 86,742.75	$ 87,610.18	$ 88,486.28	$ 89,371.14	$ 90,264.86	$ 91,167.50	$ 92,079.18	$ 92,999.97	$ 93,929.97	$ 94,869.27	$ 95,817.96	$ 96,776.14	$ 97,743.90	$ 98,721.34	$ 99,708.56	$ 100,705.64	$ 101,712.70	PS4
$ 88,881.43	$ 89,770.24	$ 90,667.94	$ 91,574.62	$ 92,490.37	$ 93,415.27	$ 94,349.42	$ 95,292.92	$ 96,245.85	$ 97,208.31	$ 98,180.39	$ 99,162.19	$ 100,153.81	$ 101,155.35	$ 102,166.91	$ 103,188.58	$ 104,220.46	$ 105,262.67	$ 106,315.29	$ 107,378.45	$ 108,452.23	$ 109,536.75	PS5
$ 95,230.10	$ 96,182.40	$ 97,144.22	$ 98,115.67	$ 99,096.82	$ 100,087.79	$ 101,088.67	$ 102,099.56	$ 103,120.55	$ 104,151.76	$ 105,193.27	$ 106,245.21	$ 107,307.66	$ 108,380.74	$ 109,464.54	$ 110,559.19	$ 111,664.78	$ 112,781.43	$ 113,909.24	$ 115,048.33	$ 116,198.82	$ 117,360.81	PS6
$ 107,927.45	$ 109,006.72	$ 110,096.79	$ 111,197.75	$ 112,309.73	$ 113,432.83	$ 114,567.16	$ 115,712.83	$ 116,869.96	$ 118,038.66	$ 119,219.04	$ 120,411.23	$ 121,615.35	$ 122,831.50	$ 124,059.82	$ 125,300.41	$ 126,553.42	$ 127,818.95	$ 129,097.14	$ 130,388.11	$ 131,691.99	$ 133,008.91	PS7
$ 126,973.46	$ 128,243.20	$ 129,525.63	$ 130,820.89	$ 132,129.10	$ 133,450.39	$ 134,784.89	$ 136,132.74	$ 137,494.07	$ 138,869.01	$ 140,257.70	$ 141,660.28	$ 143,076.88	$ 144,507.65	$ 145,952.72	$ 147,412.25	$ 148,886.37	$ 150,375.24	$ 151,878.99	$ 153,397.78	$ 154,931.76	$ 156,481.07	PS8
$ 63,486.73	$ 64,121.60	$ 64,762.82	$ 65,410.44	$ 66,064.55	$ 66,725.19	$ 67,392.45	$ 68,066.37	$ 68,747.03	$ 69,434.50	$ 70,128.85	$ 70,830.14	$ 71,538.44	$ 72,253.82	$ 72,976.36	$ 73,706.13	$ 74,443.19	$ 75,187.62	$ 75,939.49	$ 76,698.89	$ 77,465.88	$ 78,240.54	PSO1
$ 73,009.74	$ 73,739.84	$ 74,477.24	$ 75,222.01	$ 75,974.23	$ 76,733.97	$ 77,501.31	$ 78,276.33	$ 79,059.09	$ 79,849.68	$ 80,648.18	$ 81,454.66	$ 82,269.21	$ 83,091.90	$ 83,922.82	$ 84,762.04	$ 85,609.66	$ 86,465.76	$ 87,330.42	$ 88,203.72	$ 89,085.76	$ 89,976.62	PSO2
$ 53,963.72	$ 54,503.36	$ 55,048.39	$ 55,598.88	$ 56,154.87	$ 56,716.41	$ 57,283.58	$ 57,856.41	$ 58,434.98	$ 59,019.33	$ 59,609.52	$ 60,205.62	$ 60,807.67	$ 61,415.75	$ 62,029.91	$ 62,650.21	$ 63,276.71	$ 63,909.48	$ 64,548.57	$ 65,194.06	$ 65,846.00	$ 66,504.46	SC0
$ 60,312.40	$ 60,915.52	$ 61,524.67	$ 62,139.92	$ 62,761.32	$ 63,388.93	$ 64,022.82	$ 64,663.05	$ 65,309.68	$ 65,962.78	$ 66,622.41	$ 67,288.63	$ 67,961.52	$ 68,641.13	$ 69,327.54	$ 70,020.82	$ 70,721.03	$ 71,428.24	$ 72,142.52	$ 72,863.95	$ 73,592.58	$ 74,328.51	SC1
$ 61,582.13	$ 62,197.95	$ 62,819.93	$ 63,448.13	$ 64,082.61	$ 64,723.44	$ 65,370.67	$ 66,024.38	$ 66,684.62	$ 67,351.47	$ 68,024.98	$ 68,705.23	$ 69,392.29	$ 70,086.21	$ 70,787.07	$ 71,494.94	$ 72,209.89	$ 72,931.99	$ 73,661.31	$ 74,397.92	$ 75,141.90	$ 75,893.32	SC2
$ 53,963.72	$ 54,503.36	$ 55,048.39	$ 55,598.88	$ 56,154.87	$ 56,716.41	$ 57,283.58	$ 57,856.41	$ 58,434.98	$ 59,019.33	$ 59,609.52	$ 60,205.62	$ 60,807.67	$ 61,415.75	$ 62,029.91	$ 62,650.21	$ 63,276.71	$ 63,909.48	$ 64,548.57	$ 65,194.06	$ 65,846.00	$ 66,504.46	FE0
$ 57,138.06	$ 57,709.44	$ 58,286.53	$ 58,869.40	$ 59,458.09	$ 60,052.67	$ 60,653.20	$ 61,259.73	$ 61,872.33	$ 62,491.05	$ 63,115.96	$ 63,747.12	$ 64,384.60	$ 65,028.44	$ 65,678.73	$ 66,335.51	$ 66,998.87	$ 67,668.86	$ 68,345.55	$ 69,029.00	$ 69,719.29	$ 70,416.48	F0
$ 60,312.40	$ 60,915.52	$ 61,524.67	$ 62,139.92	$ 62,761.32	$ 63,388.93	$ 64,022.82	$ 64,663.05	$ 65,309.68	$ 65,962.78	$ 66,622.41	$ 67,288.63	$ 67,961.52	$ 68,641.13	$ 69,327.54	$ 70,020.82	$ 70,721.03	$ 71,428.24	$ 72,142.52	$ 72,863.95	$ 73,592.58	$ 74,328.51	F1
$ 63,486.73	$ 64,121.60	$ 64,762.82	$ 65,410.44	$ 66,064.55	$ 66,725.19	$ 67,392.45	$ 68,066.37	$ 68,747.03	$ 69,434.50	$ 70,128.85	$ 70,830.14	$ 71,538.44	$ 72,253.82	$ 72,976.36	$ 73,706.13	$ 74,443.19	$ 75,187.62	$ 75,939.49	$ 76,698.89	$ 77,465.88	$ 78,240.54	F2
$ 66,661.07	$ 67,327.68	$ 68,000.96	$ 68,680.97	$ 69,367.78	$ 70,061.45	$ 70,762.07	$ 71,469.69	$ 72,184.39	$ 72,906.23	$ 73,635.29	$ 74,371.64	$ 75,115.36	$ 75,866.51	$ 76,625.18	$ 77,391.43	$ 78,165.35	$ 78,947.00	$ 79,736.47	$ 80,533.83	$ 81,339.17	$ 82,152.56	F3
$ 76,184.08	$ 76,945.92	$ 77,715.38	$ 78,492.53	$ 79,277.46	$ 80,070.23	$ 80,870.93	$ 81,679.64	$ 82,496.44	$ 83,321.41	$ 84,154.62	$ 84,996.17	$ 85,846.13	$ 86,704.59	$ 87,571.63	$ 88,447.35	$ 89,331.82	$ 90,225.14	$ 91,127.39	$ 92,038.67	$ 92,959.05	$ 93,888.64	F4
$ 85,707.09	$ 86,564.16	$ 87,429.80	$ 88,304.10	$ 89,187.14	$ 90,079.01	$ 90,979.80	$ 91,889.60	$ 92,808.50	$ 93,736.58	$ 94,673.95	$ 95,620.69	$ 96,576.89	$ 97,542.66	$ 98,518.09	$ 99,503.27	$ 100,498.30	$ 101,503.29	$ 102,518.32	$ 103,543.50	$ 104,578.94	$ 105,624.73	F5
$ 92,055.76	$ 92,976.32	$ 93,906.08	$ 94,845.14	$ 95,793.60	$ 96,751.53	$ 97,719.05	$ 98,696.24	$ 99,683.20	$ 100,680.03	$ 101,686.83	$ 102,703.70	$ 103,730.74	$ 104,768.04	$ 105,815.72	$ 106,873.88	$ 107,942.62	$ 109,022.05	$ 110,112.27	$ 111,213.39	$ 112,325.52	$ 113,448.78	F6
$ 98,404.44	$ 99,388.48	$ 100,382.36	$ 101,386.19	$ 102,400.05	$ 103,424.05	$ 104,458.29	$ 105,502.87	$ 106,557.90	$ 107,623.48	$ 108,699.72	$ 109,786.71	$ 110,884.58	$ 111,993.43	$ 113,113.36	$ 114,244.49	$ 115,386.94	$ 116,540.81	$ 117,706.22	$ 118,883.28	$ 120,072.11	$ 121,272.83	F7
$ 104,753.11	$ 105,800.64	$ 106,858.65	$ 107,927.23	$ 109,006.50	$ 110,096.57	$ 111,197.54	$ 112,309.51	$ 113,432.61	$ 114,566.93	$ 115,712.60	$ 116,869.73	$ 118,038.42	$ 119,218.81	$ 120,411.00	$ 121,615.11	$ 122,831.26	$ 124,059.57	$ 125,300.17	$ 126,553.17	$ 127,818.70	$ 129,096.89	F8
$ 123,799.13	$ 125,037.12	$ 126,287.49	$ 127,550.37	$ 128,825.87	$ 130,114.13	$ 131,415.27	$ 132,729.42	$ 134,056.72	$ 135,397.28	$ 136,751.26	$ 138,118.77	$ 139,499.96	$ 140,894.96	$ 142,303.91	$ 143,726.94	$ 145,164.21	$ 146,615.86	$ 148,082.01	$ 149,562.83	$ 151,058.46	$ 152,569.05	F9
$ 155,542.49	$ 157,097.92	$ 158,668.90	$ 160,255.59	$ 161,858.14	$ 163,476.72	$ 165,111.49	$ 166,762.61	$ 168,430.23	$ 170,114.54	$ 171,815.68	$ 173,533.84	$ 175,269.18	$ 177,021.87	$ 178,792.09	$ 180,580.01	$ 182,385.81	$ 184,209.67	$ 186,051.76	$ 187,912.28	$ 189,791.40	$ 191,689.32	F10
$ 95,230.10	$ 96,182.40	$ 97,144.22	$ 98,115.67	$ 99,096.82	$ 100,087.79	$ 101,088.67	$ 102,099.56	$ 103,120.55	$ 104,151.76	$ 105,193.27	$ 106,245.21	$ 107,307.66	$ 108,380.74	$ 109,464.54	$ 110,559.19	$ 111,664.78	$ 112,781.43	$ 113,909.24	$ 115,048.33	$ 116,198.82	$ 117,360.81	FO7
$ 120,624.79	$ 121,831.04	$ 123,049.35	$ 124,279.84	$ 125,522.64	$ 126,777.87	$ 128,045.65	$ 129,326.10	$ 130,619.36	$ 131,925.56	$ 133,244.81	$ 134,577.26	$ 135,923.03	$ 137,282.26	$ 138,655.09	$ 140,041.64	$ 141,442.05	$ 142,856.48	$ 144,285.04	$ 145,727.89	$ 147,185.17	$ 148,657.02	FO9
$ 53,963.72	$ 54,503.36	$ 55,048.39	$ 55,598.88	$ 56,154.87	$ 56,716.41	$ 57,283.58	$ 57,856.41	$ 58,434.98	$ 59,019.33	$ 59,609.52	$ 60,205.62	$ 60,807.67	$ 61,415.75	$ 62,029.91	$ 62,650.21	$ 63,276.71	$ 63,909.48	$ 64,548.57	$ 65,194.06	$ 65,846.00	$ 66,504.46	C0
$ 60,312.40	$ 60,915.52	$ 61,524.67	$ 62,139.92	$ 62,761.32	$ 63,388.93	$ 64,022.82	$ 64,663.05	$ 65,309.68	$ 65,962.78	$ 66,622.41	$ 67,288.63	$ 67,961.52	$ 68,641.13	$ 69,327.54	$ 70,020.82	$ 70,721.03	$ 71,428.24	$ 72,142.52	$ 72,863.95	$ 73,592.58	$ 74,328.51	C1
$ 61,582.13	$ 62,197.95	$ 62,819.93	$ 63,448.13	$ 64,082.61	$ 64,723.44	$ 65,370.67	$ 66,024.38	$ 66,684.62	$ 67,351.47	$ 68,024.98	$ 68,705.23	$ 69,392.29	$ 70,086.21	$ 70,787.07	$ 71,494.94	$ 72,209.89	$ 72,931.99	$ 73,661.31	$ 74,397.92	$ 75,141.90	$ 75,893.32	C2
$ 63,486.73	$ 64,121.60	$ 64,762.82	$ 65,410.44	$ 66,064.55	$ 66,725.19	$ 67,392.45	$ 68,066.37	$ 68,747.03	$ 69,434.50	$ 70,128.85	$ 70,830.14	$ 71,538.44	$ 72,253.82	$ 72,976.36	$ 73,706.13	$ 74,443.19	$ 75,187.62	$ 75,939.49	$ 76,698.89	$ 77,465.88	$ 78,240.54	C3
$ 79,358.42	$ 80,152.00	$ 80,953.52	$ 81,763.05	$ 82,580.69	$ 83,406.49	$ 84,240.56	$ 85,082.96	$ 85,933.79	$ 86,793.13	$ 87,661.06	$ 88,537.67	$ 89,423.05	$ 90,317.28	$ 91,220.45	$ 92,132.66	$ 93,053.98	$ 93,984.52	$ 94,924.37	$ 95,873.61	$ 96,832.35	$ 97,800.67	C4
$ 88,881.43	$ 89,770.24	$ 90,667.94	$ 91,574.62	$ 92,490.37	$ 93,415.27	$ 94,349.42	$ 95,292.92	$ 96,245.85	$ 97,208.31	$ 98,180.39	$ 99,162.19	$ 100,153.81	$ 101,155.35	$ 102,166.91	$ 103,188.58	$ 104,220.46	$ 105,262.67	$ 106,315.29	$ 107,378.45	$ 108,452.23	$ 109,536.75	C5
$ 95,230.10	$ 96,182.40	$ 97,144.22	$ 98,115.67	$ 99,096.82	$ 100,087.79	$ 101,088.67	$ 102,099.56	$ 103,120.55	$ 104,151.76	$ 105,193.27	$ 106,245.21	$ 107,307.66	$ 108,380.74	$ 109,464.54	$ 110,559.19	$ 111,664.78	$ 112,781.43	$ 113,909.24	$ 115,048.33	$ 116,198.82	$ 117,360.81	C6
$ 107,927.45	$ 109,006.72	$ 110,096.79	$ 111,197.75	$ 112,309.73	$ 113,432.83	$ 114,567.16	$ 115,712.83	$ 116,869.96	$ 118,038.66	$ 119,219.04	$ 120,411.23	$ 121,615.35	$ 122,831.50	$ 124,059.82	$ 125,300.41	$ 126,553.42	$ 127,818.95	$ 129,097.14	$ 130,388.11	$ 131,691.99	$ 133,008.91	C7
$ 133,322.14	$ 134,655.36	$ 136,001.91	$ 137,361.93	$ 138,735.55	$ 140,122.91	$ 141,524.14	$ 142,939.38	$ 144,368.77	$ 145,812.46	$ 147,270.58	$ 148,743.29	$ 150,230.72	$ 151,733.03	$ 153,250.36	$ 154,782.86	$ 156,330.69	$ 157,894.00	$ 159,472.94	$ 161,067.67	$ 162,678.35	$ 164,305.13	C8
$ 53,963.72	$ 54,503.36	$ 55,048.39	$ 55,598.88	$ 56,154.87	$ 56,716.41	$ 57,283.58	$ 57,856.41	$ 58,434.98	$ 59,019.33	$ 59,609.52	$ 60,205.62	$ 60,807.67	$ 61,415.75	$ 62,029.91	$ 62,650.21	$ 63,276.71	$ 63,909.48	$ 64,548.57	$ 65,194.06	$ 65,846.00	$ 66,504.46	CO1
$ 57,138.06	$ 57,709.44	$ 58,286.53	$ 58,869.40	$ 59,458.09	$ 60,052.67	$ 60,653.20	$ 61,259.73	$ 61,872.33	$ 62,491.05	$ 63,115.96	$ 63,747.12	$ 64,384.60	$ 65,028.44	$ 65,678.73	$ 66,335.51	$ 66,998.87	$ 67,668.86	$ 68,345.55	$ 69,029.00	$ 69,719.29	$ 70,416.48	CO2









FISCAL YEAR 2027

COLUMBUS, GEORGIA
CONSOLIDATED GOVERNMENT
CAPITAL IMPROVEMENT PROGRAM

INTRODUCTION

CAPITAL PROJECTS BACKGROUND

The Columbus Consolidated Government ("CCG") has operated a capital program since its consolidation in 1971. The program, which was originally supported by the General, Sewer and Paving operating funds, has historically been used for infrastructure such as road construction, drainage improvements, technology support and miscellaneous project fund reserve. Today, the Sewer and Paving Funds are supported primarily by property tax revenue, while the General Fund is funded from property, utility, sales and other taxes, as well as miscellaneous other revenues.

The Integrated Waste Management Fund was added in 1994 to account for capital projects related to the construction and expansion of landfills. This fund is supported by service charges from residential and commercial waste collection and management.

In addition to Capital Improvement Project (CIP) Funds which are supported by Operating Funds, from time to time CCG finances projects either through debt issuance or contractual debt issued through the Columbus Building Authority (the "Authority"). The Authority was created by Article VII, Sec. VI, Pa. 1 of the Constitution of Georgia of 1945, as amended and ratified at the general election of November 5, 1968 (Ga. L. 1966, Pg. 946). The Authority provides a means to issue revenue certificates to acquire, construct, equip, maintain, and operate self-liquidating projects embracing buildings and facilities for use by the Consolidated Government of Columbus, Georgia. Debt service for Authority issued bonds is funded through the Debt Service Fund, an Operating Fund of CCG.

In 1999, the citizens of Columbus voted to renew the 1993 1¢ Special Local Option Sales Tax ("SPLOST"). The renewed SPLOST provided funding for approximately $255,000,000 of capital projects used for public safety, economic development, recreation, transportation, a citizens' service center, storm water drainage improvements, flood abatement, road, street, and bridge construction/repair, a county library, and governmental, proprietary, and administrative purposes of the SPLOST. The projects were financed with equally distributed revenues and constructed as SPLOST cash flow allowed over a nine-year time span. In 2010, SPLOST collections ended.

In July of 2008, the citizens of Columbus voted to approve a new Local Option Sales Tax (referred to as the "Other LOST") that would allocate a one-cent sales tax to help raise funding for the city. Seventy percent of the tax revenue is devoted to Public Safety. Public safety expenditures have included the addition of 100 police officers, adding new patrol zones, building police precincts, replacing fire stations, building a jail addition, hiring Sheriff personnel, and annually paying every city law enforcement officer a supplement (this year, $5,121 for CPD and $3,852 for all others). The remaining thirty percent has been dedicated toward roads, bridges and other much needed infrastructure projects. The tax went into effect on January 1st, 2009.

On July 31, 2012 voters in the River Valley special district, of which Columbus is a part, approved a regional Transportation Special Local Option Sales Tax ("TSPLOST"). Enacted as the Transportation Investment Act of 2010, this legislation authorized the funding of designated transportation projects as determined by a regional roundtable committee of local elected officials from the region and approved by its citizens.

INTRODUCTION

CAPITAL PROJECTS BUDGET/FUNDING PROCESS

During the operating budget process, departments submit funding requests for new projects. In order to get a total project cost, budget procedure requires requests to be presented over a five-year period to include anticipated operating costs after project completion.

The CIP Committee reviews the funding requests. This Committee is comprised of the department heads associated with the ongoing capital improvement projects. These funding requests are ranked by importance and need in the community and are then forwarded to the City Manager with funding recommendations to be included in the overall Operating Budget.

All funding sources are approved by the City Council. Projects financed by the operating funds are presented in the Annual Operating Budget as inter-fund transfers or within specific departmental budgets. The appropriations are transferred to the relevant CIP funds. Projects may be financed with a variety of sources and, unlike the operating funds, CIP appropriations do not lapse at year-end.

The funding for the **$310,347,002** of Capital Improvements Projects for the FY2027 budget is financed through the following methods (See summary of financing and projects by service type):

- **$40,555,065** Operating fund supported:
  - **$517,652** from the Sewer Fund
  - **$1,000,000** from the Paving Fund
  - **$39,037,413** from Prior Years' Fund Balances
- **$470,020** from the1999 Special Purpose Local Option Sales Tax (1999 SPLOST)
- **$3,479,909** from Columbus Building Authority – Contractual Debt (2003A, 2003B, 2010B, 2010C Issues)
- **$24,566,841** from the 2009 Other Local Option Sales Tax (2009 Other LOST)
- **$155,627,227** from the 2012 Transportation Special Purpose Local Option Sales Tax (TSPLOST)
- **$40,163** from the American Rescue Plan (ARPA)
- **$85,607,777** from the 2021 Special Purpose Local Option Sales Tax (2021 SPLOST)

The total financing for a given project may be available at one time, while the project may take more than one fiscal year to complete. Therefore, financing sources may be higher than the project cost for that fiscal year. In this case, the total financing sources are earmarked and recorded for that project and any balance carried forward to the next fiscal year. For the TSPLOST projects, the anticipated amount to be expended in each of the next five (5) fiscal years has been shown in the detailed section, although the entire amount of the remaining funding for FY27 and beyond has been included in the total financing sources. For recurring expenditures that are anticipated for each of the next five (5) fiscal years, the estimated amount that is expected to be allocated in those future years has been shown. However, it is important to note that ONLY the FY27 apportionment has been adopted as part of the FY2027 Adopted Budget, because according to the City's charter, only one year of budget appropriations can be officially adopted each budget cycle by Council. Apportionment for future years has not yet been approved or adopted and is presented for discussion and planning purposes only.

INTRODUCTION

CAPITAL PROJECTS OVERVIEW

This document is a comprehensive overview of projects currently funded by the Consolidated Government. The projects are grouped by service type. The project groups are:

$39,380,724
MANAGEMENT – Incorporated in this group are projects which will impact the general function and management of CCG. Projects may include land acquisition and development, facilities and infrastructure construction and renovation not directly associated with any other service classification. These projects are typically funded with contributions to the CIP Fund from the operating funds. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Management tab.

$39,249,595
PARKS, RECREATION & LEISURE – All costs associated with the land acquisition and park development, facilities construction and renovation of gymnasiums, museums, recreation centers, marinas, courts, and fields and other facilities and infrastructure associated with recreational and leisure activities. These projects have been primarily financed by the SPLOST but also receive funding from the General Fund, grants and private contributions. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Parks, Recreation & Leisure tab.

$27,005,386
PUBLIC SAFETY/CRIMINAL JUSTICE – All projects related to the delivery of Courts, Police, Fire, Sheriff, Marshal, Emergency Medical and Correction services are recorded in this section. These projects are typically funded by the General Fund but may be financed through debt and other sources. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Public Safety/Criminal Justice tab.

$20,945,817
DRAINAGE – Projects classified as drainage are primarily concerned with storm water control, flood prevention and soil conservation. Sewer construction and renovations, open ditch and stream bank stabilization, and retention pond improvements are found in this section. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Drainage tab.

$30,585,247
TRANSPORTATION - All modes of transportation for motorized and non-motorized vehicular and pedestrian traffic are included here. Projects may be land and right-of-way acquisition, traffic signalization, road, sidewalks, and path or trail construction. Road projects are primarily funded through contributions from the Paving Fund. Other financing sources may include SPLOST or bond issues. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Transportation tab.

INTRODUCTION

$151,121,535

TSPLOST- All of the projects included in this category have been specifically identified as TSPLOST projects. In 2012, three regions approved by referendum the adoption of the TSPLOST, or Transportation Special Local Option Sales Tax. Columbus/Muscogee lies within the 16-county region known as the River Valley region (T-08). Each month, Muscogee receives a distribution equating to an apportioned amount of TSPLOST collections in the River Valley region as part of its discretionary funding under this tax referendum. Discretionary funds may be used at Council's direction and discretion for transportation projects. The majority of TSPLOST funding is non-discretionary and is allocated according to those projects specifically approved under this taxation program.

$2,018,534

ENVIRONMENTAL – This category primarily shows projects associated with the landfills. Other projects may include urban re-forestation, streetscapes and gateway projects. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Environmental tab.

$40,163

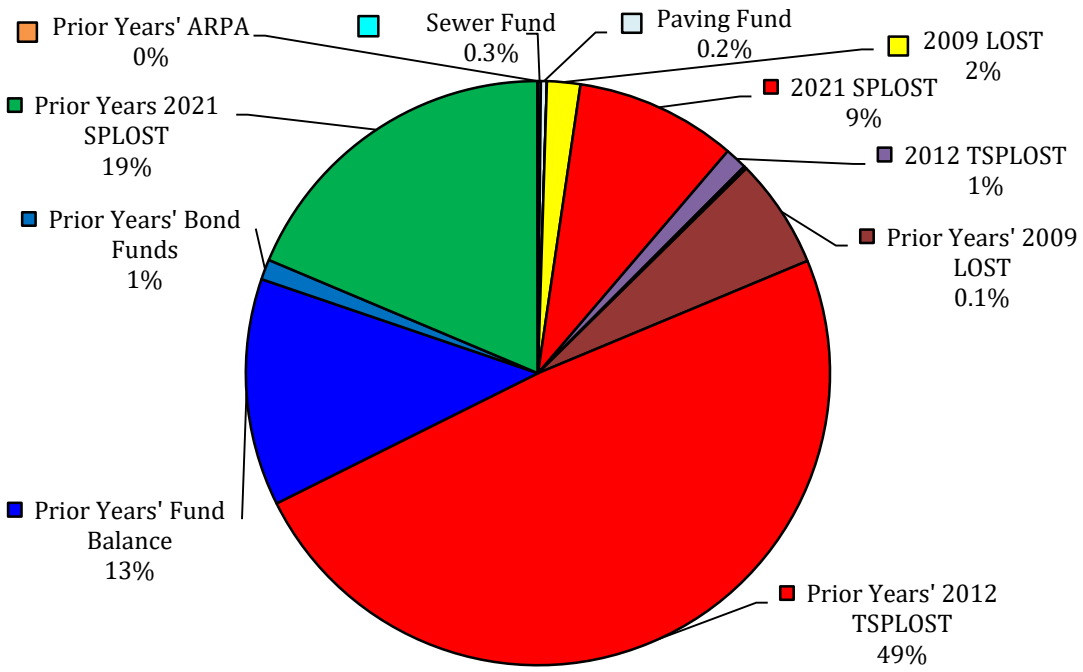
AMERICAN RESCUE PLAN ACT – This category primarily shows projects associated with emergency funding received from the US Treasury. Other projects may include public health & safety, infrastructure and economic support. The summary and each service type category and detail pages of the individual projects composing the service type are behind the ARPA tab.

Capital Improvement Projects project budgets may include any of the following basic costs commonly associated with a CIP Project:

- Renovation or expansion of existing facilities
- Initial feasibility study for new facilities/infrastructure
- Land acquisition, site improvements, development
- Construction of new facility/infrastructure
- Management/administrative costs
- Equipment and furnishings associated with the project

CIP PROJECT SUMMARY

FY27 FINANCING METHOD
$310,347,002

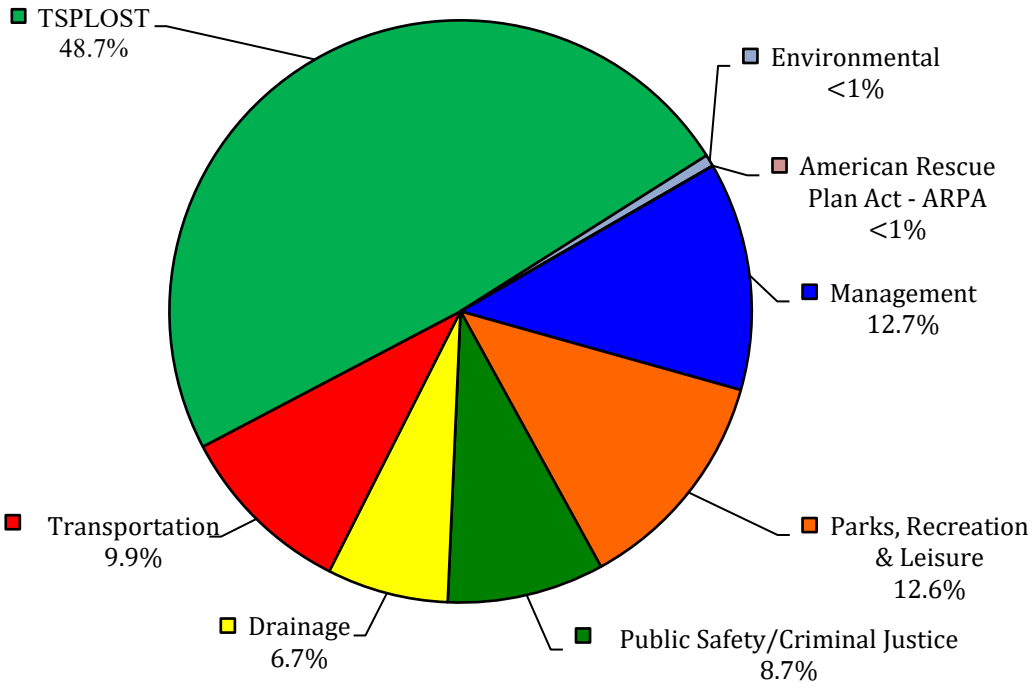


FY27 FINANCING FOR PROJECTS

METHOD/SOURCE	AMOUNT
General Fund	$ -
Sewer Fund	517,652
Paving Fund	1,000,000
Integrated Waste Fund	-
Bond Proceeds	-
2009 LOST	5,721,787
2021 SPLOST	27,739,213
2012 TSPLOST	3,800,000
1999 Sales Tax	-
Prior Years' 1999 SPLOST	470,020
Prior Years' 2009 LOST	18,845,054
Prior Years' 2012 TSPLOST	151,827,227
Prior Years' Fund Balance	39,037,413
Prior Years' Bond Funds	3,479,909
Prior Years 2021 SPLOST	57,868,564
ARPA	-
Prior Years' ARPA	40,163
FY27 TOTAL	$ 310,347,002

CIP PROJECT SUMMARY

FY27 PROJECT COSTS
$310,347,002



FY27 PROJECT COSTS

PROJECT TYPE	AMOUNT
Management	$ 39,380,724
Parks, Recreation & Leisure	39,249,595
Public Safety/Criminal Justice	27,005,386
Drainage	20,945,817
Transportation	30,585,247
TSPLOST	151,121,535
Environmental	2,018,534
American Rescue Plan Act - ARPA	40,163
FY27 TOTAL	$ 310,347,002

ALL CAPITAL IMPROVEMENT PROJECTS

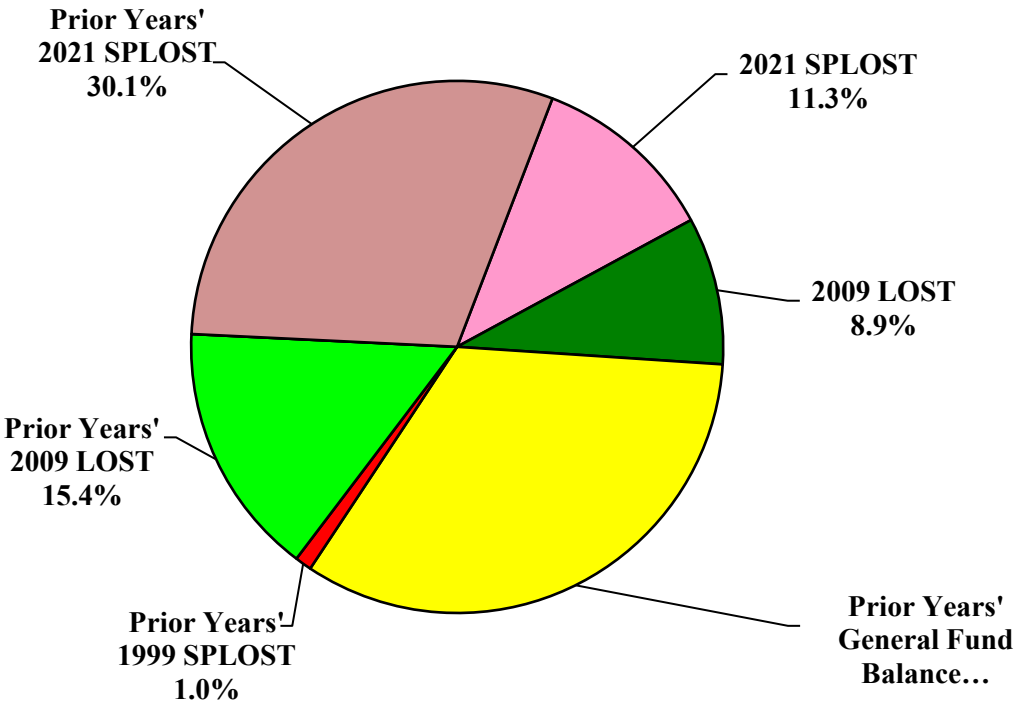
FIVE YEAR FORECAST
ALL CAPITAL IMPROVEMENT PROJECTS

		Carryforward	FY27	FY28	FY29	FY30	FY31	Total
FUNDING SOURCES								
Operating Funds (General Fund, Paving, Sewer)		$ 39,037,413	$ 1,517,652	$ 1,700,000	$ 1,734,000	$ 1,768,680	$ 2,000,000	$ 47,757,745
Bond Proceeds		$ 3,479,909						$ 3,479,909
Sales Tax (2009 LOST)		$ 18,845,054	$ 5,721,787	$ 3,650,000	$ 3,705,000	$ 3,810,000	$ 3,850,000	$ 39,581,841
Sales Tax (1999 SPLOST)		$ 470,020						$ 470,020
Sales Tax (2021 SPLOST)		$ 57,868,564	$ 27,739,213	$ 17,700,000	$ 17,100,000	$ 19,150,000	$ 16,000,000	$ 155,557,777
TSPLOST		$ 151,827,227	$ 3,800,000	$ 47,900,000	$ 41,700,000	$ 19,840,180	$ 20,700,000	$ 285,767,407
ARPA		$ 40,163						$ 40,163
Other		$ -						
TOTAL FUNDING		$ 271,568,350	$ 38,778,652	$ 70,950,000	$ 64,239,000	$ 44,568,860	$ 42,550,000	$ 532,654,862
			$ 310,347,002					
TYPE OF PROJECT			FY27	FY28	FY29	FY30	FY31	Total
MANAGEMENT PROJECTS			$ -	$ 6,557,992	$ 8,959,000	$ 3,428,860	$ 3,500,000	$ 22,445,852
PARKS, RECREATION AND LEISURE			$ 39,249,595	$ 3,800,000	$ 1,550,000	$ 5,700,000	$ 4,000,000	$ 54,299,595
PUBLIC SAFETY/CRIMINAL JUSTICE			$ 27,005,386	$ 6,900,000	$ 5,750,000	$ 5,150,000	$ 5,300,000	$ 50,105,386
DRAINAGE/STORMWATER PROJECTS			$ 20,945,817	$ 1,300,000	$ 1,430,000	$ 3,100,000	$ 3,750,000	$ 30,525,817
TRANSPORTATION PROJECTS			$ 30,585,247	$ 4,050,000	$ 4,000,000	$ 6,500,000	$ 4,450,000	$ 49,585,247
TSPLOST PROJECTS *			$ 151,121,535	$ 47,900,000	$ 41,700,000	$ 19,840,000	$ 20,700,000	$ 281,261,535
ENVIRONMENTAL/INTEGRATED WASTE			$ 2,018,534	$ 442,008	$ 850,000	$ 850,000	$ 850,000	$ 5,010,542
AMERICAN RESCUE PLAN ACT			$ 40,163					$ 40,163
TOTAL PROJECT COSTS			$ 270,966,277	$ 70,950,000	$ 64,239,000	$ 44,568,860	$ 42,550,000	$ 493,274,137

** Please note this schedule presumes that TSPLOST projects will take up to 5 years to complete, although their entire costs are included in the FY2025 CIP Budget.*

MANAGEMENT SUMMARY

FY27 FINANCING METHODS
$39,380,724

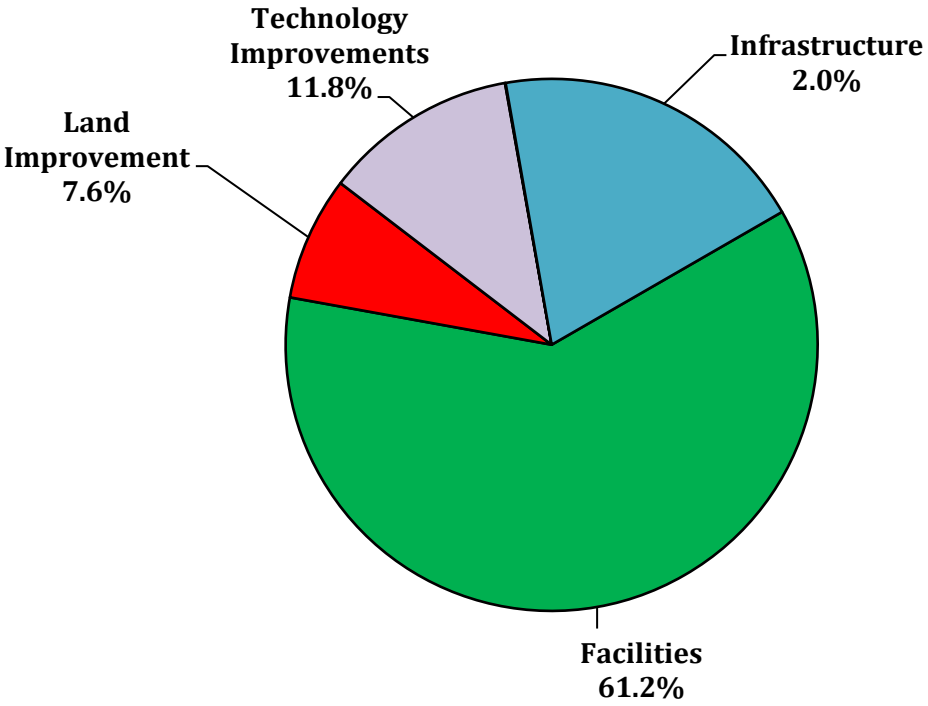


FY27 FINANCING FOR MANAGEMENT PROJECTS

METHOD/SOURCE		AMOUNT
General Fund	$	-
2021 SPLOST		4,435,086
2009 LOST		3,521,787
Prior Years' General Fund Balance		13,106,334
Prior Years' 1999 SPLOST		401,247
Prior Years' 2009 LOST		6,075,968
Prior Years' Bond Funds		-
Prior Years' 2021 SPLOST		11,840,302
FY27 TOTAL	$	39,380,724

MANAGEMENT SUMMARY

FY27 PROJECT COSTS
$39,380,724



FY27 PROJECT COSTS

TYPE OF PROJECT		AMOUNT
Facilities	$	24,095,052
Land Improvement		2,974,458
Technology Improvements		4,643,814
General		16,633
Infrastructure		7,650,767
FY27 TOTAL	$	39,380,724

MANAGEMENT PROJECTS SUMMARY

FIVE YEAR FORECAST
MANAGEMENT CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES								
Fund Balance			$ 13,106,334	$ -				$ 13,106,334
Bond Proceeds			$ -					$ -
Sales Tax (2009 LOST)			$ 6,075,968	$ 3,521,787				$ 9,597,755
Sales Tax (1999 SPLOST)			$ 401,247					$ 401,247
Sales Tax (2021 SPLOST)			$ 11,840,302	$ 4,435,086				$ 16,275,388
Balance Forward								$ -
TOTAL FUNDING			$ 31,423,851	$ 7,956,873	$ -	$ -	$ -	$ 39,380,724
				$ 39,380,724				
PROJECT COSTS		**Type**	**Prior to FY27**	**FY27**	**FY28**	**FY29**	**FY30**	**Total**
LOST Facilities		Facilities	$ -	$ 2,967,494				$ 2,967,494
Pop Austin Rec Cntr Roof Replace		Facilities	$ 28,350	$ 171,650				$ 200,000
Tree Preservation and Replace		Land Improvement	$ 155,525	$ 98,751				$ 254,276
Property Acquisition		Land Improvement	$ 3,906,242	$ -				$ 3,906,242
NFL Improvements		Land Improvement	$ 8,035,151	$ -				$ 8,035,151
Enterprise Zone		Land Improvement	$ 5,125,716	$ -				$ 5,125,716
Liberty District Redevelopment		Land Improvement	$ 4,378,815	$ 401,247				$ 4,780,062
Health and Pension Reporting		Technology	$ 148,650	$ 15,350				$ 164,000
LOST Information Technology		Technology	$ 8,550,568	$ 1,457,057				$ 10,007,625
Government Center Elevator		Facilities	$ 467,800	$ -				$ 467,800
FEMA-GEMA Lindsey		Land Improvement	$ 661,321	$ -				$ 661,321
Energov Upgrade		Facilities	$ 334,027	$ 83,083				$ 417,110
New Gas Pumps and Generators		Facilities	$ 285,771	$ -				$ 285,771
Bull Creek Golf Course Club House		Facilities	$ 178,701	$ -				$ 178,701
Government Center Uninterruptible		Facilities	$ 67,563	$ -				$ 67,563
Government Center Flooding Repairs		Facilities	$ 2,118,071	$ -				$ 2,118,071
Barngover Cathryn Drive		Land Improvement	$ 2,021,459	$ -				$ 2,021,459
Cooling Tower Government Center Repairs		Facilities	$ 72,043	$ -				$ 72,043
311 Constituent Management System		Technology	$ 454,726	$ 2,630				$ 457,356
GA Ports Authority Remediation		Facilities	$ 700,000	$ -				$ 700,000

PROJECT COSTS		Type	Prior to FY27	FY27	FY28	FY29	FY30	Total
Annex Generator Replacement		Facilities	$ 66,553	$ 13,447				$ 80,000
Recycling Center Repairs		Facilities	$ 34,562	$ -				$ 34,562
Water Heater Replacement		Facilities	$ 8,765	$ 1,235				$ 10,000
City Fiber Upgrade		Technology	$ 931,008	$ 318,992				$ 1,250,000
Eagle Recorder Cloud Implementation		Technology	$ 3,863	$ 76,137				$ 80,000
GIS System Aerial Imagery Upgrade		Technology	$ 148,513	$ 1,487				$ 150,000
Synovus Building Purchase		Facilities	$ 24,770,040	$ -				$ 24,770,040
Synovus Building Renovations		Facilities	$ 27,801,067	$ -				$ 27,801,067
New Courthouse/Judicial Center		Facilities	$ 156,590,632	$ -				$ 156,590,632
Public Works Building Improvements		Facilities	$ 15,342	$ 4,658				$ 20,000
Front Avenue Garage Wall Repair		Facilities	$ 47,689	$ 2,311				$ 50,000
Fuel Pump Improvements		Facilities	$ 19,383	$ 617				$ 20,000
Heavy Equipment/Vehicles - Public Works		Infrastructure	$ 1,175,575	$ 2,276,829				$ 3,452,404
Heavy Equipment/Vehicles - Parks & Rec		Infrastructure	$ 964,466	$ 2,345,216				$ 3,309,682
Information Technology Enhancements		Technology	$ 749,839	$ 1,950,161				$ 2,700,000
Civic Center Improvements		Infrastructure	$ 1,971,278	$ 3,028,722				$ 5,000,000
Economic Development NFL		Land Improvement	$ 1,325,540	$ 1,674,460				$ 3,000,000
Mandatory R-22 A/C Replacement		Facilities	$ 1,513,173	$ 89,657				$ 1,602,830
Generator/Uninterrupted Power Source		Facilities	$ 3,363,445	$ 25,176				$ 3,388,621
Liberty Theatre Improvements		Facilities	$ 524,167	$ 475,833				$ 1,000,000
City Building/Facility Improvements		Facilities	$ 1,190,472	$ 364,852				$ 1,555,324
Multi-Site Moving/Relocation Project		General	$ 694,676	$ -				$ 694,676
Liberty District Acquisition/Renovation		General	$ 775,662	$ -				$ 775,662
Liberty District - Ma Rainey House Renovations		Facilities	$ 114,276	$ -				$ 114,276
Uptown Street Lighting Upgrade		Infrastructure	$ 267,325	$ -				$ 267,325
Health Department Pipe Replacement		Facilities	$ 416,128	$ 230,872				$ 647,000
Porterdale Cemetery Fence Replacement		Facilities	$ 691,325	$ 145,168				$ 836,493
Woodruff Farm Rd. Lightpole Repair		Facilities	$ 185,318	$ -				$ 185,318
Metra Water Heater Replacement		Facilities	$ 28,959	$ 41				$ 29,000

PROJECT COSTS		Type	Prior to FY27	FY27	FY28	FY29	FY30	Total
Health Department Fire Suppression System Repair		Facilities	$ 24,531	$ 5,469				$ 30,000
Garfield Radio Tower Repair		Facilities	$ 82,764	$ -				$ 82,764
River Center Parking Garage Alarm		Facilities	$ 82,320	$ 2,680				$ 85,000
Roof Repairs - Parks & Rec, Facilities Maintenance, Health Department		Facilities	$ 36,966	$ 63,034				$ 100,000
Animal Control Drain Replacement		Facilities	$ 16,321	$ -				$ 16,321
Recorder's Court Wire Installation		Technology	$ -	$ 22,000				$ 22,000
Parks & Rec Facility Improvements		Facilities	$ 883,834	$ 2,766,166				$ 3,650,000
Metra Fire Alarm Replacement		Facilities	$ 38,712	$ 27,458				$ 66,170
Golden Park Improvements		Facilities	$ 50,107,110	$ -				$ 50,107,110
Jail Improvements		Facilities	$ 3,276,264	$ 2,723,736				$ 6,000,000
Columbus Rail Yard Relocation Study		General	$ 190,167	$ 16,633				$ 206,800
Trade Center Improvements		Facilities	$ -	$ 5,000,000				$ 5,000,000
City Hall Renovations		Facilities	$ 15,952	$ 1,184,048				$ 1,200,000
Citizens Service Center		Facilities	$ 45,620	$ 454,380				$ 500,000
Fox Senior Center Roof Replacement		Facilities	$ 25,000	$ 575,000				$ 600,000
Heath, Psalmond, DC, & Shirley Playground Repairs		Land Improvement	$ -	$ 800,000				$ 800,000
Bull Creek Facility Repairs		Facilities	$ 99,888	$ -				$ 99,888
Sup Ct Clrk Electronic Records Scanning		Technology	$ -	$ 300,000				$ 300,000
Motorola Radio Refresh		Technology	$ -	$ 500,000				$ 500,000
Facilities Preventative Maintenance		Facilities	$ -	$ 500,000				$ 500,000
P&R Plumbing/Electrical Repairs		Facilities	$ 465,584	$ -				$ 465,584
Gen Govt Plumbing/Electrical Repairs		Facilities	$ 253,298	$ -				$ 253,298
Gen Govt Facility Improvements		Facilities	$ 69,304	$ -				$ 69,304
City Hall Sewer Repair		Facilities	$ 47,850	$ 22,150				$ 70,000
New Courthouse/Judicial Center Construction		Facilities	$ 1,680,163	$ 5,819,837				$ 7,500,000
Gallops Center Roof Replacement		Facilities	$ -	$ 375,000				$ 375,000
TOTAL PROJECT COSTS			**$ 321,521,188**	**$ 39,380,724**	**$ -**	**$ -**	**$ -**	**$ 360,901,912**

2009 LOST: FACILITIES MAINTENANCE

PROJECT NAME:	LOST Facilities
PROJECT DESCRIPTION:	Funding for repairs, long term maintenance, and upgrades to facilities owned and operated by the City
BENEFIT TO THE COMMUNITY:	Maintains facilities for use by citizens and visitors as well as employees of City
OPERATING BUDGET IMPACT:	Reduced repair and maintenance costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	INFRASTRUCTURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96001

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,495,707	$ 1,471,787	$ 2,967,494
Other			
Balance Forward		$ 1,495,707	
TOTAL FUNDING SOURCES	**$ 1,495,707**	**$ 2,967,494**	**$ 2,967,494**
PROJECT COSTS			
Professional Services		$ 500,000	$ 500,000
Legal			
Architect/Engineering		$ 803,553	$ 803,553
Appraisal/Negotiations			
Construction		$ 1,663,941	$ 1,663,941
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 2,967,494**	**$ 2,967,494**
BALANCE	**$ 1,495,707**		**$ -**

POP AUSTIN REC CNTR ROOF REPLACEMENT

PROJECT NAME:	Pop Austin Rec Center Roof Replacement
PROJECT DESCRIPTION:	Replace the deteriorated roof to maintain a safe rec facility
BENEFIT TO THE COMMUNITY:	Provides a safer, more reliable space for rec and community programs
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96129

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2009 LOST)	$ 200,000		$ 200,000
Other			$ -
Balance Forward		$ 171,650	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 171,650**	**$ 200,000**
PROJECT COSTS			
Professional Services	$ 28,350	$ 171,650	$ 200,000
Legal			$ -
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction			$ -
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 28,350**	**$ 171,650**	**$ 200,000**
BALANCE	**$ 171,650**	**$ -**	**$ -**

TREE PRESERVATION AND REPLACEMENT

PROJECT NAME:	Tree Preservation and Replacement		
PROJECT DESCRIPTION:	Funding for the replacement and preservation of trees throughout Muscogee County		
BENEFIT TO THE COMMUNITY:	Preserves environmental integrity of Columbus/Muscogee County by planting or preserving existing tree population; improves aesthetics and environmental health for citizens and property owners		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22193

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- General Fund	$ 254,276		$ 254,276
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 98,751	
TOTAL FUNDING SOURCES	**$ 254,276**	**$ 98,751**	**$ 254,276**
PROJECT COSTS			
Professional Services	$ 155,525	$ 51,569	$ 207,094
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 47,182	$ 47,182
BUDGETED EXPENDITURES	**$ 155,525**	**$ 98,751**	**$ 254,276**
BALANCE	**$ 98,751**	**$ -**	**$ -**

PROPERTY ACQUISITION

PROJECT NAME:	Property Acquisition
PROJECT DESCRIPTION:	Funding to facilitate City's real estate purchases, including legal fees, surveys, appraisals, environmental assessments, demolitions, and site costs
BENEFIT TO THE COMMUNITY:	Necessary element of community development and improvement
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PLANNING/REAL ESTATE	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22194

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- General Fund	$ 3,906,242		$ 3,906,242
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 3,906,242**	**$ -**	**$ 3,906,242**
PROJECT COSTS			
Professional Services			
Legal	$ 11,715	$ -	$ 11,715
Architect/Engineering			
Appraisal/Negotiations	$ 17,673	$ -	$ 17,673
Construction			
Land Acquisition	$ 3,841,854	$ -	$ 3,841,854
Furnishings & Equipment	$ 35,000	$ -	$ 35,000
BUDGETED EXPENDITURES	**$ 3,906,242**	**$ -**	**$ 3,906,242**
BALANCE	**$ -**	**$ -**	**$ -**

LIBERTY DISTRICT REDEVELOPMENT

PROJECT NAME:	Liberty District Redevelopment
PROJECT DESCRIPTION:	Redevelopment of Liberty District, the area surrounding the historically and culturally significant Liberty Theater.
BENEFIT TO THE COMMUNITY:	Improved residential and commercial amenities to attract patrons and visitors which enhances economic vitality of the area
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	REAL ESTATE	**PROJECT TYPE:**	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2134	**PROJECT NO:**	50604, 50620, 50621, 50622, 50623

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 4,780,062		$ 4,780,062
Other			
Balance Forward		$ 401,247	
TOTAL FUNDING SOURCES	**$ 4,780,062**	**$ 401,247**	**$ 4,780,062**
PROJECT COSTS			
Professional Services	$ 904		$ 904
Legal	$ 39,439		$ 39,439
Architect/Engineering	$ 102,044		$ 102,044
Appraisal/Negotiations	$ 46,163		$ 46,163
Construction	$ 2,486,525	$ 401,247	$ 2,887,772
Land Acquisition	$ 1,702,749		$ 1,702,749
Furnishings & Equipment	$ 991		$ 991
BUDGETED EXPENDITURES	**$ 4,378,815**	**$ 401,247**	**$ 4,780,062**
BALANCE	**$ 401,247**	**$ -**	**$ -**

HEALTH AND PENSION REPORTING

PROJECT NAME:	Health and Pension Reports
PROJECT DESCRIPTION:	Funding for actuarial services for Other Post Employment Benefits
BENEFIT TO THE COMMUNITY:	Provides employees and retirees necessary information regarding post employment benefits and ensures compliance with statutory and other requirement
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	HUMAN RESOURCES/ FINANCE	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22234

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- General Fund	$ 164,000		$ 164,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 15,350	
TOTAL FUNDING SOURCES	**$ 164,000**	**$ 15,350**	**$ 164,000**
PROJECT COSTS			
Professional Services	$ 131,775	$ 15,350	$ 147,125
Legal	$ 16,875		$ 16,875
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 148,650**	**$ 15,350**	**$ 164,000**
BALANCE	**$ 15,350**	**$ -**	**$ -**

2009 OTHER LOST: INFORMATION TECHNOLOGY

PROJECT NAME:	LOST Information Technology
PROJECT DESCRIPTION:	Funding for technological investment and improvement at the City.
BENEFIT TO THE COMMUNITY:	Improves operational efficiencies of staff to provide better quality service to citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90001, 90002

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 9,507,625	$ 500,000	$ 10,007,625
Other			
Balance Forward		$ 957,057	
TOTAL FUNDING SOURCES	**$ 9,507,625**	**$ 1,457,057**	**$ 10,007,625**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 8,550,568	$ 1,457,057	$ 10,007,625
BUDGETED EXPENDITURES	**$ 8,550,568**	**$ 1,457,057**	**$ 10,007,625**
BALANCE	**$ 957,057**	**$ -**	**$ -**

FEMA/GEMA - LINDSEY DEC 2015 STORM DAMAGE

PROJECT NAME:	FEMA/GEMA - Lindsey Dec 2015 Storm Damage
PROJECT DESCRIPTION:	Maintenance, repair, and reconstruction due from storm damage in December 2015 to the integrity of certain roadways
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for citizens, commuters, property owners and residents
OPERATING BUDGET IMPACT:	Funds are leveraged with State of Georgia Department of Transportation (DOT) funds.

MANAGING DEPARTMENT:	Engineering/Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT TYPE:**	22946

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 661,321		$ 661,321
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 661,321**		**$ 661,321**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 661,321		$ 661,321
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 661,321**		**$ 661,321**
BALANCE	**$ -**	**$ -**	**$ -**

ENERGOV UPGRADE

PROJECT NAME:	Energov Upgrade
PROJECT DESCRIPTION:	Consultation and implementation services for upgrade of Energov system which is used by multiple departments within the city
BENEFIT TO THE COMMUNITY:	Improved efficiencies and accuracies for recording and tracking City assets
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90003

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 417,110		$ 417,110
Other			
Balance Forward		$ 83,083	
TOTAL FUNDING SOURCES	**$ 417,110**	**$ 83,083**	**$ 417,110**
PROJECT COSTS			
Professional Services	$ 334,027	$ 83,083	$ 417,110
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 334,027**	**$ 83,083**	**$ 417,110**
BALANCE	**$ 83,083**	**$ -**	**$ -**

GOVERNMENT CENTER FLOODING REPAIRS

PROJECT NAME:	Government Center Flooding Repairs
PROJECT DESCRIPTION:	Maintenance, repair, and reconstruction due from water damage from a water pipe that busted in June 2018
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment or citizens, employees, and visitors to the Government Center
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22953

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,118,071		$ 2,118,071
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 2,118,071**	**$ -**	**$ 2,118,071**
PROJECT COSTS			
Professional Services	$ 2,118,071	$ -	$ 2,118,071
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,118,071**	**$ -**	**$ 2,118,071**
BALANCE	**$ -**	**$ -**	**$ -**

BARNGROVER CATHRYN DRIVE

PROJECT NAME:	Barngrover Cathryn Drive
PROJECT DESCRIPTION:	The demolition of the property. Once the site is cleared, soil will be tested and replaced as needed and the faulty sewer and drainage system will be replaced. After that, a new house will be built.
BENEFIT TO THE COMMUNITY:	Rid the community of the vacant property that has stood for over 20 years.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22167

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,021,459		$ 2,021,459
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 2,021,459**		**$ 2,021,459**
PROJECT COSTS			
Professional Services	$ 5,119		$ 5,119
Legal			$ -
Architect/Engineering	$ 170,689		$ 170,689
Appraisal/Negotiations			$ -
Construction	$ 1,845,651		$ 1,845,651
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 2,021,459**		**$ 2,021,459**
BALANCE	**$ -**	**$ -**	**$ -**

311 CONSTITUENT MANAGEMENT SYSTEM

PROJECT NAME:	311 Constituent Management System
PROJECT DESCRIPTION:	Create automated and streamlined citizen service delivery
BENEFIT TO THE COMMUNITY:	A greater ability to meet the growing desire for citizens to digitally self-service their needs
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90004

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 457,356		$ 457,356
Other			
Balance Forward		$ 2,630	
TOTAL FUNDING SOURCES	**$ 457,356**	**$ 2,630**	**$ 457,356**
PROJECT COSTS			
Professional Services	$ 454,726	$ 2,630	$ 457,356
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 454,726**	**$ 2,630**	**$ 457,356**
BALANCE	**$ 2,630**	**$ -**	**$ -**

ANNEX GENERATOR REPLACEMENT

PROJECT NAME:	Annex Generator Replacement
PROJECT DESCRIPTION:	Replacement and controls of the Annex Generator.
BENEFIT TO THE COMMUNITY:	Provides a safer back up generator for citizens, employees, and visitors to the Annex Complex
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96095

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 80,000		$ 80,000
Other			
Balance Forward		$ 13,447	
TOTAL FUNDING SOURCES	**$ 80,000**	**$ 13,447**	**$ 80,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repair	$ 66,553	$ 13,447	$ 80,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 66,553**	**$ 13,447**	**$ 80,000**
BALANCE	**$ 13,447**	**$ -**	**$ -**

RECYCLING CENTER REPAIRS

PROJECT NAME:	Recycling Center Repairs
PROJECT DESCRIPTION:	Maintenance, repairs, and reconstruction to the Recycling Center
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens, employees, and visitors to the Recycling Center.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96096

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 34,562		$ 34,562
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 34,562**		**$ 34,562**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repair	$ 34,562		$ 34,562
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 34,562**		**$ 34,562**
BALANCE	**$ -**	**$ -**	**$ -**

WATER HEATER REPLACEMENT

PROJECT NAME:	Water Heater Replacement
PROJECT DESCRIPTION:	Replacement of Hot Water Heater.
BENEFIT TO THE COMMUNITY:	Provides a safer water heater for citizens, employees, and visitors.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96099

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 10,000		$ 10,000
Other			
Balance Forward		$ 1,235	
TOTAL FUNDING SOURCES	**$ 10,000**	**$ 1,235**	**$ 10,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs	$ 8,765	$ 1,235	$ 10,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 8,765**	**$ 1,235**	**$ 10,000**
BALANCE	**$ 1,235**	**$ -**	**$ -**

CITY FIBER UPGRADE

PROJECT NAME:	City Fiber Upgrade
PROJECT DESCRIPTION:	Consultation and implementation services for upgrade of City Fiber system which is used by multiple departments within the city.
BENEFIT TO THE COMMUNITY:	Improved efficiencies and accuracies for the city departments.
OPERATING BUDGET IMPACT:	Minimal impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90006

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,000,000	$ 250,000	$ 1,250,000
Other			
Balance Forward		$ 68,992	
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ 318,992**	**$ 1,250,000**
PROJECT COSTS			
Professional Services	$ 931,008	$ 318,992	$ 1,250,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 931,008**	**$ 318,992**	**$ 1,250,000**
BALANCE	**$ 68,992**	**$ -**	**$ -**

EAGLE RECORDER CLOUD IMPLEMENTATION

PROJECT NAME:	Eagle Recorder Cloud Implementation
PROJECT DESCRIPTION:	Consultation and implementation of the Eagle Recorder Cloud. The system is used by different departments in the city.
BENEFIT TO THE COMMUNITY:	Improves the cloud and process of several departments.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90007

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 80,000		$ 80,000
Other			
Balance Forward		$ 76,137	
TOTAL FUNDING SOURCES	**$ 80,000**	**$ 76,137**	**$ 80,000**
PROJECT COSTS			
Professional Services	$ 3,863	$ 76,137	$ 80,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,863**	**$ 76,137**	**$ 80,000**
BALANCE	**$ 76,137**	**$ -**	**$ -**

GIS SYSTEM AERIAL IMAGERY UPGRADE

PROJECT NAME:	GIS System Aerial Imagery Upgrade
PROJECT DESCRIPTION:	Implementation of the GIS system to improve the aerial imagery. This helps and benefits the Columbus Consolidated Government.
BENEFIT TO THE COMMUNITY:	The system will help improve the GIS imagery for citizens, employees, and the consolidated government.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90008

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 150,000		$ 150,000
Other			
Balance Forward		$ 1,487	
TOTAL FUNDING SOURCES	**$ 150,000**	**$ 1,487**	**$ 150,000**
PROJECT COSTS			
Professional Services	$ 148,513	$ 1,487	$ 150,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 148,513**	**$ 1,487**	**$ 150,000**
BALANCE	**$ 1,487**	**$ -**	**$ -**

SYNOVUS BUILDING PURCHASE

PROJECT NAME:	Synovus Building Purchase
PROJECT DESCRIPTION:	To record the purchase of the Synovus Building and prepaid rent. Reclassify the CBA portion of the earnest money.
BENEFIT TO THE COMMUNITY:	The purchase of the Synovus building to become the new Government Center.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FINANCE	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0565 803 2300, 0566 804 2400	**PROJECT NO:**	85101, 85105

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 24,770,040		$ 24,770,040
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 24,770,040**	**$ -**	**$ 24,770,040**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition	$ 24,770,040		$ 24,770,040
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 24,770,040**	**$ -**	**$ 24,770,040**
BALANCE	**$ -**	**$ -**	**$ -**

SYNOVUS BUILDING RENOVATIONS

PROJECT NAME:	Synovus Building Renovations
PROJECT DESCRIPTION:	Renovations to the Synovus Building to become the new Government Center.
BENEFIT TO THE COMMUNITY:	To make the building safer and up to code for the employees and citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0565 803 2300, 0566 804 2400	**PROJECT NO:**	85102, 85106

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 27,801,067		$ 27,801,067
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 27,801,067**	**$ -**	**$ 27,801,067**
PROJECT COSTS			
Professional Services	$ 2,722,067	$ -	$ 2,722,067
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 25,079,000	$ -	$ 25,079,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 27,801,067**	**$ -**	**$ 27,801,067**
BALANCE	**$ -**	**$ -**	**$ -**

NEW COURTHOUSE/JUDICIAL CENTER CONSTRUCTION

PROJECT NAME:	New Courthouse/Judicial Center Construction
PROJECT DESCRIPTION:	New construction for the Judicial Center and Court House.
BENEFIT TO THE COMMUNITY:	A new updated and safer courthouse for employees and citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0568 696 3116	**PROJECT NO:**	85200

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 156,590,632		$ 156,590,632
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 156,590,632**	**$ -**	**$ 156,590,632**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 156,590,632	$ -	$ 156,590,632
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 156,590,632**	**$ -**	**$ 156,590,632**
BALANCE	**$ -**	**$ -**	**$ -**

PUBLIC WORKS BUILDING IMPROVEMENTS

PROJECT NAME:	Public Works Building Improvements
PROJECT DESCRIPTION:	Improving safety issues at the Public Works Building.
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens and employees.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96089

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 20,000		$ 20,000
Other			
Balance Forward		$ 4,658	
TOTAL FUNDING SOURCES	**$ 20,000**	**$ 4,658**	**$ 20,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 15,342	$ 4,658	$ 20,000
BUDGETED EXPENDITURES	**$ 15,342**	**$ 4,658**	**$ 20,000**
BALANCE	**$ 4,658**	**$ -**	**$ -**

FRONT AVENUE GARAGE WALL REPAIR

PROJECT NAME:	Front Avenue Garage Wall Repair
PROJECT DESCRIPTION:	Improving all issues with the Front Avenue Garage Wall
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens and employees.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96092

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 50,000		$ 50,000
Other			
Balance Forward		$ 2,311	
TOTAL FUNDING SOURCES	**$ 50,000**	**$ 2,311**	**$ 50,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs	$ 47,689	$ 2,311	$ 50,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 47,689**	**$ 2,311**	**$ 50,000**
BALANCE	**$ 2,311**	**$ -**	**$ -**

FUEL PUMP IMPROVEMENTS

PROJECT NAME:	Fuel Pump Improvements
PROJECT DESCRIPTION:	Improving the fuel pumps at the Fleet Station
BENEFIT TO THE COMMUNITY:	Improve efficiencies and accuracies at the fuel pump which benefits all departments across the City.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96093

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 20,000		$ 20,000
Other			
Balance Forward		$ 617	
TOTAL FUNDING SOURCES	**$ 20,000**	**$ 617**	**$ 20,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs	$ 19,383	$ 617	$ 20,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 19,383**	**$ 617**	**$ 20,000**
BALANCE	**$ 617**	**$ -**	**$ -**

HEAVY EQUIPMENT/VEHICLES - PUBLIC WORKS

PROJECT NAME:	Heavy Equipment/Vehicles - Public Works
PROJECT DESCRIPTION:	Acquisition of upgraded vehicles and equipment. To include but not limited to tractors, trailers, dump trucks, services vehicles, passenger vans, and other vehicles and equipment.
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0567 696 3115	**PROJECT NO:**	54450

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 2,084,861	$ 1,367,543	$ 3,452,404
Other			
Balance Forward		$ 909,286	
TOTAL FUNDING SOURCES	**$ 2,084,861**	**$ 2,276,829**	**$ 3,452,404**
PROJECT COSTS			
Professional Services		$ 100,000	$ 100,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 1,175,575	$ 2,176,829	$ 3,352,404
BUDGETED EXPENDITURES	**$ 1,175,575**	**$ 2,276,829**	**$ 3,452,404**
BALANCE	**$ 909,286**	**$ -**	**$ -**

HEAVY EQUIPMENT/VEHICLES - PARKS & RECREATION

PROJECT NAME:	Heavy Equipment/Vehicles - Parks & Recreation
PROJECT DESCRIPTION:	Acquisition of upgraded vehicles and equipment. To include but not limited to tractors, trailers, dump trucks, services vehicles, passenger vans, and other vehicles and equipment.
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0567 696 3115	**PROJECT NO:**	54451

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 1,942,139	$ 1,367,543	$ 3,309,682
Other			
Balance Forward		$ 977,673	
TOTAL FUNDING SOURCES	**$ 1,942,139**	**$ 2,345,216**	**$ 3,309,682**
PROJECT COSTS			
Professional Services		$ 100,000	$ 100,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 964,466	$ 2,245,216	$ 3,209,682
BUDGETED EXPENDITURES	**$ 964,466**	**$ 2,345,216**	**$ 3,309,682**
BALANCE	**$ 977,673**	**$ -**	**$ -**

INFORMATION TECHNOLOGY ENHANCEMENTS

PROJECT NAME:	Information Technology Enhancements
PROJECT DESCRIPTION:	Acquisition and upgraded technology to include personal computers, servers, software, and other technology enhancements.
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0567 696 3115	**PROJECT NO:**	54455

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 2,000,000	$ 700,000	$ 2,700,000
Other			
Balance Forward		$ 1,250,161	
TOTAL FUNDING SOURCES	**$ 2,000,000**	**$ 1,950,161**	**$ 2,700,000**
PROJECT COSTS			
Professional Services	$ 749,839	$ 1,450,161	$ 2,200,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 500,000	$ 500,000
BUDGETED EXPENDITURES	**$ 749,839**	**$ 1,950,161**	**$ 2,700,000**
BALANCE	**$ 1,250,161**	**$ -**	**$ -**

COLUMBUS CIVIC CENTER

PROJECT NAME:	Columbus Civic Center
PROJECT DESCRIPTION:	Improvements to the facility to include roof replacement, sound system replacement, LED display system, video score board, amongst other things.
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	CIVIC CENTER	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0567 696 3114	**PROJECT NO:**	54401

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 5,000,000		$ 5,000,000
Other			
Balance Forward		$ 3,028,722	
TOTAL FUNDING SOURCES	**$ 5,000,000**	**$ 3,028,722**	**$ 5,000,000**
PROJECT COSTS			
Professional Services		$ 250,000	$ 250,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Building Maintenance & Repair	$ 1,971,278	$ 2,065,172	$ 4,036,450
Land Acquisition			
Furnishings & Equipment		$ 713,550	$ 713,550
BUDGETED EXPENDITURES	**$ 1,971,278**	**$ 3,028,722**	**$ 5,000,000**
BALANCE	**$ 3,028,722**	**$ - **	**$ - **

ECONOMIC DEVELOPMENT NFL

PROJECT NAME:	Economic Development Need for Land
PROJECT DESCRIPTION:	Acquisition, site preparation, and infrastructure necessary for the Muscogee County Technology Park and other locations for new expanding industries. Targeting a South Columbus Redevelopment initiative.
BENEFIT TO THE COMMUNITY:	Supply jobs for Columbus area citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0567 696 3114	**PROJECT NO:**	54400

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 2,000,000	$ 1,000,000	$ 3,000,000
Other			
Balance Forward		$ 674,460	
TOTAL FUNDING SOURCES	**$ 2,000,000**	**$ 1,674,460**	**$ 3,000,000**
PROJECT COSTS			
Professional Services		$ 100,000	$ 100,000
Legal			
Architect/Engineering	$ 1,325,540	$ 1,290,407	$ 2,615,947
Appraisal/Negotiations			
Construction			
Land Acquisition			$ -
Furnishings & Equipment		$ 284,053	$ 284,053
BUDGETED EXPENDITURES	**$ 1,325,540**	**$ 1,674,460**	**$ 3,000,000**
BALANCE	**$ 674,460**	**$ -**	**$ -**

MANDATORY R-22 A/C REPLACEMENT

PROJECT NAME:	Mandatory R-22 A/C Replacement
PROJECT DESCRIPTION:	Mandatory Replacement of R-22 A/C.
BENEFIT TO THE COMMUNITY:	Provides safer environment for employees. A/C is up to building codes.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96066

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,602,830		$ 1,602,830
Other			
Balance Forward		$ 89,657	
TOTAL FUNDING SOURCES	**$ 1,602,830**	**$ 89,657**	**$ 1,602,830**
PROJECT COSTS			
Building Maintenance & Repair	$ 1,513,173	$ 89,657	$ 1,602,830
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,513,173**	**$ 89,657**	**$ 1,602,830**
BALANCE	**$ 89,657**	**$ -**	**$ -**

GENERATOR/UNINTERRUPTED POWER SOURCE

PROJECT NAME:	Generator/Uninterrupted Power Source Replacements
PROJECT DESCRIPTION:	Mandatory Replacement of uninterrupted power sources.
BENEFIT TO THE COMMUNITY:	Provides safer environment for employees. Units up to building codes.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22966

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 3,388,621		$ 3,388,621
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 25,176	
TOTAL FUNDING SOURCES	**$ 3,388,621**	**$ 25,176**	**$ 3,388,621**
PROJECT COSTS			
Building Maintenance & Repair	$ 3,363,445	$ 25,176	$ 3,388,621
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,363,445**	**$ 25,176**	**$ 3,388,621**
BALANCE	**$ 25,176**	**$ -**	**$ -**

LIBERTY THEATER IMPROVEMENTS

PROJECT NAME:	Liberty Theater Improvements
PROJECT DESCRIPTION:	Funding for renovations to enhance the facility and programming opportunities.
BENEFIT TO THE COMMUNITY:	Promote, preserve, enhance, and celebrate African American culture through community programming and creative partnership.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22967

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 1,000,000		$ 1,000,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 475,833	
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ 475,833**	**$ 1,000,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 524,167	$ 475,833	$ 1,000,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 524,167**	**$ 475,833**	**$ 1,000,000**
BALANCE	**$ 475,833**	**$ -**	**$ -**

CITY BUILDING IMPROVEMENTS

PROJECT NAME:	City Building Improvements
PROJECT DESCRIPTION:	Maintenance, repairs, and reconstruction to city buildings and facilities.
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens, employees, and visitors.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22968

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 1,555,324		$ 1,555,324
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 364,852	
TOTAL FUNDING SOURCES	**$ 1,555,324**	**$ 364,852**	**$ 1,555,324**
PROJECT COSTS			
Building Maintenance & Repair	$ 1,190,472	$ 364,852	$ 1,555,324
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,190,472**	**$ 364,852**	**$ 1,555,324**
BALANCE	**$ 364,852**	**$ -**	**$ -**

MULTI-SITE RELOCATION PROJECT

PROJECT NAME:	Multi-Site Moving/Relocation Project
PROJECT DESCRIPTION:	Funding to assist in the relocation of city employees to the new City Hall.
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens, employees, and visitors.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22969

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 694,676		$ 694,676
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 694,676**	**$ -**	**$ 694,676**
PROJECT COSTS			
Building Maintenance & Repair	$ 694,676		$ 694,676
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 694,676**	**$ -**	**$ 694,676**
BALANCE	**$ -**	**$ -**	**$ -**

LIBERTY DISTRICT ACQUISITION/RENO

PROJECT NAME:	Liberty District - Liberty Theatre Acquisition/Renovation
PROJECT DESCRIPTION:	Funding to purchase and renovate the Liberty Theatre.
BENEFIT TO THE COMMUNITY:	Promote, preserve, enhance, and celebrate African American culture through community programming and creative partnership.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0540 695 2134	**PROJECT NO:**	50624

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 LOST)	$ 775,662		$ 775,662
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 775,662**	**$ -**	**$ 775,662**
PROJECT COSTS			
Professional Services	$ 691,054		$ 691,054
Legal	$ 17,887		$ 17,887
Architect/Engineering	$ 66,721		$ 66,721
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 775,662**	**$ -**	**$ 775,662**
BALANCE	**$ -**	**$ -**	**$ -**

MA RAINEY HOUSE RENOVATIONS

PROJECT NAME:	Liberty District - Ma Rainey House Renovations
PROJECT DESCRIPTION:	Funding for renovations to enhance the facility and programming opportunities.
BENEFIT TO THE COMMUNITY:	Promote, preserve, enhance, and celebrate African American culture through community programming and creative partnership.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0540 695 2134	**PROJECT NO:**	50625

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 LOST)	$ 114,276		$ 114,276
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 114,276**	**$ -**	**$ 114,276**
PROJECT COSTS			
Professional Services	$ 228		$ 228
Legal			
Architect/Engineering	$ 38,713		$ 38,713
Appraisal/Negotiations			
Construction	$ 75,335		$ 75,335
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 114,276**	**$ -**	**$ 114,276**
BALANCE	**$ -**	**$ -**	**$ -**

UPTOWN STREET LIGHTING UPGRADE

PROJECT NAME:	Uptown Street Lighting Upgrade
PROJECT DESCRIPTION:	Funding to upgrade the lights in the uptown area
BENEFIT TO THE COMMUNITY:	Better lights for the Uptown area to benefit the Columbus citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Engineering	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92044

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax	$ 267,325		$ 267,325
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 267,325**		**$ 267,325**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 267,325		$ 267,325
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 267,325**		**$ 267,325**
BALANCE	**$ -**	**$ -**	**$ -**

HEALTH DEPARTMENT PIPE REPLACEMENT

PROJECT NAME:	Health Department Pipe Replacement
PROJECT DESCRIPTION:	Maintenance, repairs, and reconstruction to the updated Health Department.
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens, employees, and visitors to the Health Department.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96105

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 647,000		$ 647,000
Other			
Balance Forward		$ 230,872	
TOTAL FUNDING SOURCES	**$ 647,000**	**$ 230,872**	**$ 647,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 416,128	$ 230,872	$ 647,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 416,128**	**$ 230,872**	**$ 647,000**
BALANCE	**$ 230,872**	**$ -**	**$ -**

PORTERDALE CEMETERY FENCE REPLACEMENT

PROJECT NAME:	Porterdale Cemetery Fence Replacement
PROJECT DESCRIPTION:	Maintenance, repairs, and reconstruction to the Porterdale Cemetery fence.
BENEFIT TO THE COMMUNITY:	Provides a safer environment for citizens and vistors to the Porterdale Cemetery
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96108

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 836,493		$ 836,493
Other			
Balance Forward		$ 145,168	
TOTAL FUNDING SOURCES	**$ 836,493**	**$ 145,168**	**$ 836,493**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 691,325	$ 145,168	$ 836,493
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 691,325**	**$ 145,168**	**$ 836,493**
BALANCE	**$ 145,168**	**$ -**	**$ -**

METRA WATER HEATER REPLACEMENT

PROJECT NAME:	Metra Water Heater Replacement
PROJECT DESCRIPTION:	Replacement of Metra Hot Water Heater.
BENEFIT TO THE COMMUNITY:	Provides a safer water heater for citizens, employees, and visitors.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96110

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 29,000		$ 29,000
Other			
Balance Forward		$ 41	
TOTAL FUNDING SOURCES	**$ 29,000**	**$ 41**	**$ 29,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs	$ 28,959	$ 41	$ 29,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 28,959**	**$ 41**	**$ 29,000**
BALANCE	**$ 41**	**$ -**	**$ -**

HEALTH DEPARTMENT FIRE SUPPRESSION SYSTEM

PROJECT NAME:	Health Department Fire Suppression System Repair
PROJECT DESCRIPTION:	Repair of Health Department Fire Suppression System
BENEFIT TO THE COMMUNITY:	Provides a safer Fire Suppression System for the Health Department for citizens, employees, and visitors.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96111

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 30,000		$ 30,000
Other			
Balance Forward		$ 5,469	
TOTAL FUNDING SOURCES	**$ 30,000**	**$ 5,469**	**$ 30,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs	$ 24,531	$ 5,469	$ 30,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 24,531**	**$ 5,469**	**$ 30,000**
BALANCE	**$ 5,469**	**$ -**	**$ -**

GARFIELD RADIO TOWER REPAIR

PROJECT NAME:	Garfield Radio Tower Repair
PROJECT DESCRIPTION:	CIP Clean-Up repair of the Garfield Radio Tower
BENEFIT TO THE COMMUNITY:	Improved efficiencies and accuracies for the city Garfield Radio Tower
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96112

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 82,764		$ 82,764
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 82,764**		**$ 82,764**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs	$ 82,764		$ 82,764
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 82,764**		**$ 82,764**
BALANCE	**$ -**	**$ -**	**$ -**

PARKS & REC, FACILITIES MAINTENANCE REPAIR

PROJECT NAME:	Roof Repairs- Parks & Rec, Facilities Maintenance, Health Department
PROJECT DESCRIPTION:	Repairs to the Roof of Parks & Rec, Facilities Maintenance, Health Department
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96114

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 100,000		$ 100,000
Other			
Balance Forward		$ 63,034	
TOTAL FUNDING SOURCES	**$ 100,000**	**$ 63,034**	**$ 100,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs	$ 36,966	$ 63,034	$ 100,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 36,966**	**$ 63,034**	**$ 100,000**
BALANCE	**$ 63,034**	**$ -**	**$ -**

ANIMAL CONTROL DRAIN REPLACEMENT

PROJECT NAME:	Animal Control Drain Replacement
PROJECT DESCRIPTION:	Replacing Animal Control Drains
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96115

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 16,321	$ -	$ 16,321
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 16,321**	**$ -**	**$ 16,321**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs	$ 16,321	$ -	$ 16,321
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 16,321**	**$ -**	**$ 16,321**
BALANCE	**$ -**	**$ -**	**$ -**

RECORDER'S COURT WIRE INSTALLATION

PROJECT NAME:	Recorder's Court Wire Installation
PROJECT DESCRIPTION:	Installment of wires for the court
BENEFIT TO THE COMMUNITY:	Technological improvements allowing CCG to provide quality service to the citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96117

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 22,000		$ 22,000
Other			
Balance Forward		$ 22,000	
TOTAL FUNDING SOURCES	**$ 22,000**	**$ 22,000**	**$ 22,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs		$ 22,000	$ 22,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 22,000**	**$ 22,000**
BALANCE	**$ 22,000**	**$ -**	**$ -**

PARKS & REC FACILITY IMPROVEMENTS

PROJECT NAME:	Parks & Rec Facility Improvements
PROJECT DESCRIPTION:	FY24 Mid-Year Allocation
BENEFIT TO THE COMMUNITY:	Funding set aside for Parks & Rec Facility Improvements Mid-Year allocation
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22973

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 3,650,000		$ 3,650,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 2,766,166	
TOTAL FUNDING SOURCES	**$ 3,650,000**	**$ 2,766,166**	**$ 3,650,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 883,834	$ 2,766,166	$ 3,650,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 883,834**	**$ 2,766,166**	**$ 3,650,000**
BALANCE	**$ 2,766,166**	**$ -**	**$ -**

METRA FIRE ALARM REPLACEMENT

PROJECT NAME:	Metra Fire Alarm Replacement
PROJECT DESCRIPTION:	Replacement of Metra Fire Alarm
BENEFIT TO THE COMMUNITY:	Provides a safer fire alarm system for citizens, employees, and visitors.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96119

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 66,170		$ 66,170
Other			
Balance Forward		$ 27,458	
TOTAL FUNDING SOURCES	**$ 66,170**	**$ 27,458**	**$ 66,170**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repairs	$ 38,712	$ 27,458	$ 66,170
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 38,712**	**$ 27,458**	**$ 66,170**
BALANCE	**$ 27,458**	**$ -**	**$ -**

GOLDEN PARK IMPROVEMENTS

PROJECT NAME:	Golden Park Improvements
PROJECT DESCRIPTION:	Funding to upgrade and improve Golden Park
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS-CBA BONDS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0570 806 2600	**PROJECT NO:**	85115

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 50,107,110		$ 50,107,110
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 50,107,110**		**$ 50,107,110**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 50,107,110		$ 50,107,110
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 50,107,110**		**$ 50,107,110**
BALANCE	**$ -**	**$ -**	**$ -**

JAIL IMPROVEMENTS

PROJECT NAME:	Jail Improvements
PROJECT DESCRIPTION:	Improving and repairing issues at the Muscogee County Jail
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Various	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22978

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 6,000,000		$ 6,000,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 2,723,736	
TOTAL FUNDING SOURCES	**$ 6,000,000**	**$ 2,723,736**	**$ 6,000,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 3,276,264	$ 1,723,736	$ 5,000,000
Contractual Services		$ 500,000	
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 500,000	$ 1,000,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,276,264**	**$ 2,723,736**	**$ 6,000,000**
BALANCE	**$ 2,723,736**	**$ -**	**$ -**

TRADE CENTER IMPROVEMENTS

PROJECT NAME:	Trade Center Improvements
PROJECT DESCRIPTION:	Improvements to the facility to include roof replacement, sound system replacement, LED display system, video score board, amongst other things.
BENEFIT TO THE COMMUNITY:	Infrastructure improvements allowing CCG to provide quality service to the citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	TRADE CENTER	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0567 696 3114	**PROJECT NO:**	54402

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 5,000,000		$ 5,000,000
Other			
Balance Forward		$ 5,000,000	
TOTAL FUNDING SOURCES	**$ 5,000,000**	**$ 5,000,000**	**$ 5,000,000**
PROJECT COSTS			
Professional Services		$ 750,000	$ 750,000
Legal			
Architect/Engineering		$ 500,000	$ 500,000
Appraisal/Negotiations			
Building Maintenance & Repair		$ 3,000,000	$ 3,000,000
Land Acquisition			
Furnishings & Equipment		$ 750,000	$ 750,000
BUDGETED EXPENDITURES	**$ -**	**$ 5,000,000**	**$ 5,000,000**
BALANCE	**$ 5,000,000**	**$ -**	**$ -**

CITY HALL RENOVATIONS

PROJECT NAME:	City Hall Renovations
PROJECT DESCRIPTION:	Renovate City Hall
BENEFIT TO THE COMMUNITY:	Provides upkeep and maintenance which makes CCG more presentable
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CONSTRUCTION
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	96126

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,200,000		$ 1,200,000
Other			
Balance Forward		$ 1,184,048	
TOTAL FUNDING SOURCES	**$ 1,200,000**	**$ 1,184,048**	**$ 1,200,000**
PROJECT COSTS			
Professional Services	$ 10,635	$ 1,084,048	$ 1,094,683
Legal			
Architect/Engineering			$ -
Appraisal/Negotiations			
Construction			$ -
Land Acquisition			
Furnishings & Equipment	$ 5,317	$ 100,000	$ 105,317
BUDGETED EXPENDITURES	**$ 15,952**	**$ 1,184,048**	**$ 1,200,000**
BALANCE	**$ 1,184,048**	**$ -**	**$ -**

CITIZENS SERVICE CENTER RENOVATIONS

PROJECT NAME:	Citizens Service Center Renovations
PROJECT DESCRIPTION:	Renovate Citizens Service Center
BENEFIT TO THE COMMUNITY:	Provides upkeep and maintenance which makes CCG more presentable
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CONSTRUCTION
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	96127

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 500,000		$ 500,000
Other			
Balance Forward		$ 454,380	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 454,380**	**$ 500,000**
PROJECT COSTS			
Professional Services	$ 30,413	$ 250,000	$ 280,413
Legal			
Architect/Engineering			$ -
Appraisal/Negotiations			
Construction			$ -
Land Acquisition			
Furnishings & Equipment	$ 15,207	$ 204,380	$ 219,587
BUDGETED EXPENDITURES	**$ 45,620**	**$ 454,380**	**$ 500,000**
BALANCE	**$ 454,380**	**$ -**	**$ -**

FOX SR CNTR ROOF REPLACEMENT

PROJECT NAME:	Fox Senior Center Roof Replacement
PROJECT DESCRIPTION:	To replace the roof of the Fox Senior Center
BENEFIT TO THE COMMUNITY:	To provide a safer space for our elderly citizens
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96130

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2009 LOST)	$ 600,000		$ 600,000
Other			$ -
Balance Forward		$ 575,000	
TOTAL FUNDING SOURCES	**$ 600,000**	**$ 575,000**	**$ 600,000**
PROJECT COSTS			
Professional Services	$ 25,000	$ 575,000	$ 600,000
Legal			$ -
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction			$ -
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 25,000**	**$ 575,000**	**$ 600,000**
BALANCE	**$ 575,000**	**$ -**	**$ -**

HEATH, PSALMOND, DC, & SHIRLEY PLAYGROUND RENOVATIONS

PROJECT NAME:	HEATH, PSALMOND, DC, & SHIRLEY PLAYGROUND RENOVATIONS
PROJECT DESCRIPTION:	To bring some added vitality to the playgrounds
BENEFIT TO THE COMMUNITY:	Adding a new reason to revisit the playgrounds
OPERATING BUDGET IMPACT:	No impact to the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22984

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 800,000		$ 800,000
Bond Proceeds			$ -
Sales Tax			$ -
Other			$ -
Balance Forward		$ 800,000	
TOTAL FUNDING SOURCES	**$ 800,000**	**$ 800,000**	**$ 800,000**
PROJECT COSTS			
Professional Services		$ 400,000	$ 400,000
Legal			$ -
Architect/Engineering		$ 100,000	$ 100,000
Appraisal/Negotiations			$ -
Construction		$ 200,000	$ 200,000
Land Acquisition			$ -
Furnishings & Equipment		$ 100,000	$ 100,000
BUDGETED EXPENDITURES	**$ -**	**$ 800,000**	**$ 800,000**
BALANCE	**$ 800,000**	**$ -**	**$ -**

BULL CREEK FACILITY REPAIRS

PROJECT NAME:	Bull Creek Facility Repairs
PROJECT DESCRIPTION:	Improving the facilities of Bull Creek
BENEFIT TO THE COMMUNITY:	To provide a top tier recreation facility to the public
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96136

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2009 LOST)	$ 99,888		$ 99,888
Other			$ -
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 99,888**	**$ -**	**$ 99,888**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction	$ 99,888		$ 99,888
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 99,888**	**$ -**	**$ 99,888**
BALANCE	**$ -**	**$ -**	**$ -**

SUPERIOR COURT CLERK ELECTRONIC RECORDS SCANNING

PROJECT NAME:	SUP CT CLRK ELECTRONIC RECORDS SCANNING
PROJECT DESCRIPTION:	Enhancing the court clerks' ability to enter records
BENEFIT TO THE COMMUNITY:	Better record keeping and accuracy for the city
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	IT	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90011

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2009 LOST)		$ 300,000	$ 300,000
Other			$ -
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ -**	**$ 300,000**	**$ 300,000**
PROJECT COSTS			
Professional Services		$ 25,000	$ 25,000
Legal			$ -
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction			$ -
Land Acquisition			$ -
Furnishings & Equipment		$ 275,000	$ 275,000
BUDGETED EXPENDITURES	**$ -**	**$ 300,000**	**$ 300,000**
BALANCE	**$ -**	**$ -**	**$ -**

MOTOROLA RADIO REFRESH

PROJECT NAME:	Motorola Radio Refresh
PROJECT DESCRIPTION:	Providing the city with updated radio equipment
BENEFIT TO THE COMMUNITY:	Ensure reliable communication from public safety & gen govt alike
OPERATING BUDGET IMPACT:	No impact to the operating budget

MANAGING DEPARTMENT:	IT	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90010

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2009 LOST)		$ 500,000	$ 500,000
Other			$ -
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ -**	**$ 500,000**	**$ 500,000**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction			$ -
Land Acquisition			$ -
Furnishings & Equipment		$ 500,000	$ 500,000
BUDGETED EXPENDITURES	**$ -**	**$ 500,000**	**$ 500,000**
BALANCE	**$ -**	**$ -**	**$ -**

FACILITIES PREVENTATIVE MAINTENANCE

PROJECT NAME:	FACILITIES PREVENTATIVE MAINTENANCE
PROJECT DESCRIPTION:	Providing preventative maintenance to extend the useful life of assets
BENEFIT TO THE COMMUNITY:	Maintain safe and well kept structures for public use
OPERATING BUDGET IMPACT:	No impact to the operation budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96137

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2009 LOST)		$ 500,000	$ 500,000
Other			$ -
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ -**	**$ 500,000**	**$ 500,000**
PROJECT COSTS			
Professional Services		$ 350,000	$ 350,000
Legal			$ -
Architect/Engineering		$ 50,000	$ 50,000
Appraisal/Negotiations			$ -
Construction		$ 75,000	$ 75,000
Land Acquisition			$ -
Furnishings & Equipment		$ 25,000	$ 25,000
BUDGETED EXPENDITURES	**$ -**	**$ 500,000**	**$ 500,000**
BALANCE	**$ -**	**$ -**	**$ -**

P&R PLUMBING/ELECTRICAL REPAIRS

PROJECT NAME:	P&R PLUMBING/ELECTRICAL REPAIRS
PROJECT DESCRIPTION:	To ensure the upkeep of plumbing & electrical utilities for P&R
BENEFIT TO THE COMMUNITY:	Allowing for our citizens to have access to reliable utilities
OPERATING BUDGET IMPACT:	No impact to operating budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96133

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2009 LOST)	$ 465,584		$ 465,584
Other			$ -
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 465,584**	**$ -**	**$ 465,584**
PROJECT COSTS			
Professional Services			$ -
Building Maintenance	$ 465,584		$ 465,584
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction			$ -
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 465,584**	**$ -**	**$ 465,584**
BALANCE	**$ -**	**$ -**	**$ -**

GEN GOVT PLUMBING/ELECTRICAL REPAIRS

PROJECT NAME:	GEN GOVT PLUMBING/ELECTRICAL REPAIRS
PROJECT DESCRIPTION:	To ensure the upkeep of plumbing & electrical utilities for the gen govt
BENEFIT TO THE COMMUNITY:	Allowing for our citizens to have access to reliable utilities
OPERATING BUDGET IMPACT:	No impact to operating budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96135

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax	$ 253,298		$ 253,298
Other			$ -
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 253,298**	**$ -**	**$ 253,298**
PROJECT COSTS			
Professional Services			$ -
Building Maintenance	$ 253,298		$ 253,298
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction			$ -
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 253,298**	**$ -**	**$ 253,298**
BALANCE	**$ -**	**$ -**	**$ -**

GEN GOVT FACILITY IMPROVEMENTS

PROJECT NAME:	GEN GOVT FACILITY IMPROVEMENTS
PROJECT DESCRIPTION:	To keep our facilities in top shape for employees and citizens alike
BENEFIT TO THE COMMUNITY:	Keeping CCG buildings presentable and in working order
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96134

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2009 LOST)	$ 69,304		$ 69,304
Other			$ -
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 69,304**	**$ -**	**$ 69,304**
PROJECT COSTS			
Professional Services			$ -
Building Maintenance	$ 69,304		$ 69,304
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction			$ -
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 69,304**	**$ -**	**$ 69,304**
BALANCE	**$ -**	**$ -**	**$ -**

CITY HALL SEWER REPAIR

PROJECT NAME:	City Hall Sewer Repair
PROJECT DESCRIPTION:	Repairing City Hall's sewer
BENEFIT TO THE COMMUNITY:	Provides cleaner environment for employees and citizens
OPERATING BUDGET IMPACT:	Reduces repair and maintenance costs to the area

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CONSTRUCTION
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	96125

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 70,000		$ 70,000
Other			
Balance Forward		$ 22,150	
TOTAL FUNDING SOURCES	**$ 70,000**	**$ 22,150**	**$ 70,000**
PROJECT COSTS			
Professional Services	$ 47,850	$ 22,150	$ 70,000
Legal			
Architect/Engineering	$ -		$ -
Appraisal/Negotiations			
Construction	$ -	$ -	$ -
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 47,850**	**$ 22,150**	**$ 70,000**
BALANCE	**$ 22,150**	**$ -**	**$ -**

GALLOPS CENTER ROOF REPLACEMENT

PROJECT NAME:	Gallops Center Roof Replacement
PROJECT DESCRIPTION:	Replace the roof for the Gallops Senior Center
BENEFIT TO THE COMMUNITY:	Helps ensure a safe, secure, and weather resistant facility for our seniors
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96128

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2009 LOST)	$ 375,000		$ 375,000
Other			$ -
Balance Forward		$ 375,000	
TOTAL FUNDING SOURCES	**$ 375,000**	**$ 375,000**	**$ 375,000**
PROJECT COSTS			
Professional Services		$ 375,000	$ 375,000
Legal			$ -
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction			$ -
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 375,000**	**$ 375,000**
BALANCE	**$ 375,000**	**$ -**	**$ -**

CITY HALL FLOODING REPAIRS

PROJECT NAME:	City Hall Flooding Repairs
PROJECT DESCRIPTION:	Funding for City Hall Flooding Repairs
BENEFIT TO THE COMMUNITY:	Funding set aside for City Hall Flooding Repairs
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22974

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 399,664		$ 399,664
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 399,664**		**$ 399,664**
PROJECT COSTS			
Building Maintenance & Repair			$ -
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 399,664		$ 399,664
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 399,664**		**$ 399,664**
BALANCE	**$ -**	**$ -**	**$ -**

NEW COURTHOUSE/JUDICIAL CENTER CONSTRUCTION

PROJECT NAME:	New Courthouse/Judicial Center Construction
PROJECT DESCRIPTION:	Construction for new courthouse and judicial center
BENEFIT TO THE COMMUNITY:	To better serve CCG with updated facilities
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Various	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22981

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 7,500,000		$ 7,500,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 5,819,837	
TOTAL FUNDING SOURCES	**$ 7,500,000**	**$ 5,819,837**	**$ 7,500,000**
PROJECT COSTS			
Building Maintenance & Repair		$ 5,069,837	$ 5,069,837
Contractual Services	$ 1,680,163	$ 250,000	$ 1,930,163
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 250,000	$ 250,000
Land Acquisition			
Furnishings & Equipment		$ 250,000	$ 250,000
BUDGETED EXPENDITURES	**$ 1,680,163**	**$ 5,819,837**	**$ 7,500,000**
BALANCE	**$ 5,819,837**	**$ -**	**$ -**

RIVER CENTER PARKING GARAGE FIRE ALARM REPAIR

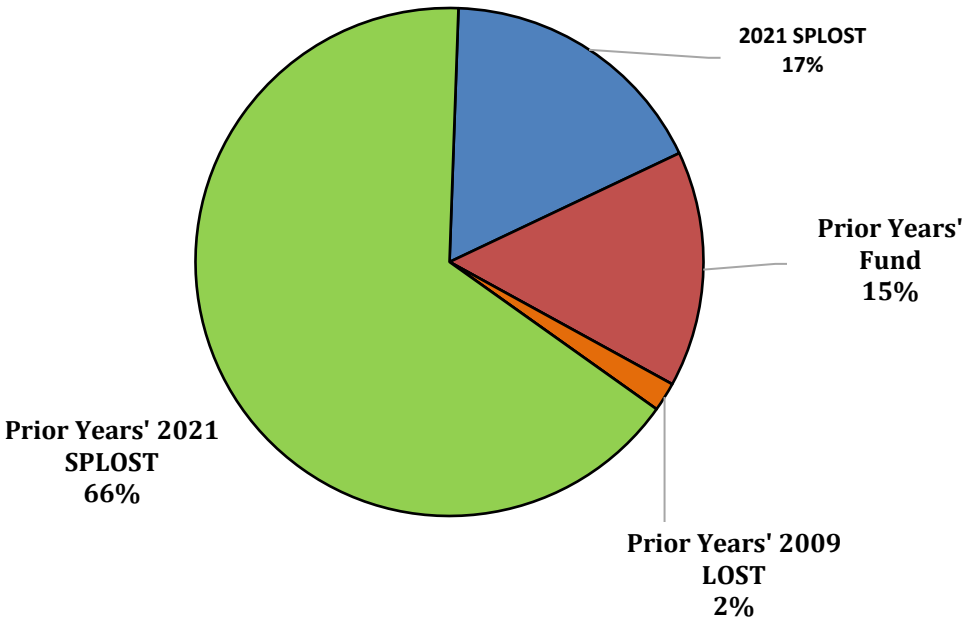
PROJECT NAME:	River Center Parking Garage Fire Alarm Repair
PROJECT DESCRIPTION:	Repair the fire alarm within the River Center's parking garage
BENEFIT TO THE COMMUNITY:	Help ensure the protecton and safety of citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	LOST FACILITY INFRASTRUCURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96123

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax	$ 85,000		$ 85,000
Other			$ -
Balance Forward		$ 2,680	
TOTAL FUNDING SOURCES	**$ 85,000**	**$ 2,680**	**$ 85,000**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction	$ 82,320	$ 2,680	$ 85,000
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 82,320**	**$ 2,680**	**$ 85,000**
BALANCE	**$ 2,680**	**$ -**	**$ -**

PARKS, RECREATION & LEISURE SUMMARY

FY27 FINANCING METHOD
$39,249,595

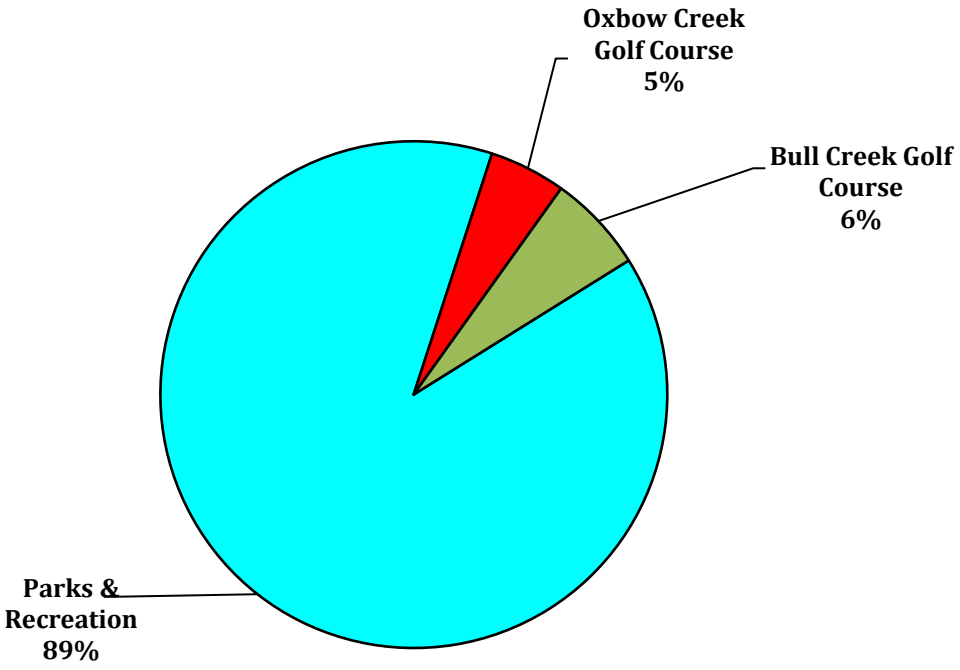


FY27 FINANCING FOR PARKS & RECREATION PROJECTS

METHOD/SOURCE	AMOUNT
Fund Balance	$ -
2021 SPLOST	6,835,000
Prior Years' Fund	5,899,615
2009 LOST	-
Prior Years' 1999 SPLOST	-
Prior Years' 2009 LOST	720,255
Prior Years' Bond Funds	-
Prior Years' 2021 SPLOST	25,794,725
FY27 TOTAL	$ 39,249,595

PARKS, RECREATION & LEISURE SUMMARY

FY27 PROJECT COSTS
$39,249,595



FY27 PARKS & RECREATION PROJECTS

PROJECT	AMOUNT
Parks & Recreation	34,888,150
Oxbow Creek Golf Course	1,917,005
Bull Creek Golf Course	2,444,440
FY27 TOTAL	$ 39,249,595

PARKS, RECREATION AND LEISURE SUMMARY

FIVE YEAR FORECAST
PARKS, RECREATION AND LEISURE CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES								
Fund Balance			$ 5,899,615	$ -				$ 5,899,615
Bond Proceeds								$ -
Sales Tax (2009 LOST)			$ 720,255	$ -				$ 720,255
Sales Tax (1999 SPLOST)								$ -
Sales Tax (2021 SPLOST)			$ 25,794,725	$ 6,835,000				$ 32,629,725
Balance Forward								$ -
TOTAL FUNDING			$ 32,414,595	$ 6,835,000	$ -	$ -	$ -	$ 39,249,595
				$ 39,249,595				
PROJECT COSTS		**Type**	**Prior to FY27**	**FY27**	**FY28**	**FY29**	**FY30**	**Total**
Cooper Creek Pickleball Court		Parks & Rec	$ -	$ 1,550,000				$ 1,550,000
Gallops Center AC Replacement		Parks & Rec	$ 59,485	$ -				$ 59,485
Memorial Stadium Void Repair		Parks & Rec	$ 236,825	$ 63,175				$ 300,000
Aquatic Center Lighting Repair		Parks & Rec	$ 69,886	$ 114				$ 70,000
Natatorium Improvements		Parks & Rec	$ 18,467	$ 16,533				$ 35,000
Pool/Splash Pad Shirley Winston		Parks & Rec	$ 5,000,000	$ -				$ 5,000,000
Pool/Splash Pad Psalmond Road		Parks & Rec	$ 4,999,980	$ 20				$ 5,000,000
Pool/Splash Pad Rigdon Park		Parks & Rec	$ 5,000,000	$ -				$ 5,000,000
Mini Splash Pad Carver Park		Parks & Rec	$ 700,000	$ -				$ 700,000
Mini Splash Pad CSC		Parks & Rec	$ 700,000	$ -				$ 700,000
Bull Creek Clubhouse Replacement		Bull Creek Golf	$ -	$ 2,100,000				$ 2,100,000
Oxbow Creek Clubhouse Renovation		Oxbow Golf	$ 28,198	$ 1,371,802				$ 1,400,000
Oxbow Creek Bridge		Oxbow Golf	$ 204,797	$ 545,203				$ 750,000
Fox Senior Center Rear Wall Repairs		Parks & Rec	$ 8,640	$ 171,360				$ 180,000
Haygood Gym Roof Replacement		Parks & Rec	$ 189,167	$ -				$ 189,167
Carver Park Roof Replacement		Parks & Rec	$ 250,046	$ -				$ 250,046
Parks & Recreation Supercenter Roof Replacements		Parks & Rec	$ 2,609,932	$ 330,068				$ 2,940,000
Pickleball & EA Sports Project		Parks & Rec	$ 513,155	$ 3,688,372				$ 4,201,527
Carver Park		Parks & Rec	$ 513,155	$ 3,961,105				$ 4,474,260
Cooper Creek Park Improvements		Parks & Rec	$ 629,317	$ 3,907,155				$ 4,536,472
Flat Rock Park Improvements		Parks & Rec	$ -	$ 4,000,000				$ 4,000,000
Bull Creek Bridge Improvements		Bull Creek Golf	$ 405,560	$ 344,440				$ 750,000
Benning Park Improvements		Parks & Rec	$ -	$ 4,000,000				$ 4,000,000
Lakebottom Park Improvements		Parks & Rec	$ -	$ 5,000,000				$ 5,000,000
Theo McGee Park Improvements		Parks & Rec	$ -	$ 1,300,000				$ 1,300,000
Woodruff Farm Soccer Complex		Parks & Rec	$ -	$ 4,000,000				$ 4,000,000
Mini Splash Pad Liberty District		Parks & Rec	$ -	$ 700,000				$ 700,000
Mini Splash Pad #5 Britt David Park		Parks & Rec	$ 700,000	$ -				$ 700,000
Lake Oliver Marina Sewer Pump Replacement		Parks & Rec	$ 66,752	$ 248				$ 67,000
Park Renovations		Parks & Rec	$ -	$ 532,000				$ 532,000
Playground Equipment Replacement		Parks & Rec	$ -	$ 268,000				$ 268,000
Mini Splash Pad South Commons		Parks & Rec	$ -	$ 700,000				$ 700,000
Mini Splash Pad #6 Comer Recreation Center		Parks & Rec	$ -	$ 700,000				$ 700,000
TOTAL PROJECT COSTS			$ 17,465,491	$ 39,249,595	$ -	$ -	$ -	$ 59,952,957

MEMORIAL STADIUM VOID REPAIR OLOST

PROJECT NAME:	Memorial Stadium Void Repair OLOST
PROJECT DESCRIPTION:	Repairing stadium due to erosion damage
BENEFIT TO THE COMMUNITY:	Provide a comfortable, safe and enjoyable amenity facility for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22958

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 300,000		$ 300,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 63,175	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 63,175**	**$ 300,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 236,825	$ 63,175	$ 300,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 236,825**	**$ 63,175**	**$ 300,000**
BALANCE	**$ 63,175**	**$ -**	**$ -**

AQUATIC CENTER LIGHTING REPAIRS

PROJECT NAME:	Aquatic Center Lighting Repairs
PROJECT DESCRIPTION:	Repairing Aquatic Center Lighting due to light and electrical issues.
BENEFIT TO THE COMMUNITY:	Provide a comfortable and safe work environment for employees and citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96098

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 70,000		$ 70,000
Other			
Balance Forward		$ 114	
TOTAL FUNDING SOURCES	**$ 70,000**	**$ 114**	**$ 70,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repair	$ 69,886	$ 114	$ 70,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 69,886**	**$ 114**	**$ 70,000**
BALANCE	**$ 114**	**$ -**	**$ -**

NATATORIUM IMPROVEMENTS

PROJECT NAME:	Natatorium Improvements
PROJECT DESCRIPTION:	Funding for structural improvements for the Aquatic Center
BENEFIT TO THE COMMUNITY:	Provide a comfortable, safe, and enjoyable amenity facility for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96091

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 35,000		$ 35,000
Other			
Balance Forward		$ 16,533	
TOTAL FUNDING SOURCES	**$ 35,000**	**$ 16,533**	**$ 35,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Building Maintenance & Repair	$ 18,467	$ 16,533	$ 35,000
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 18,467**	**$ 16,533**	**$ 35,000**
BALANCE	**$ 16,533**	**$ -**	**$ -**

POOL/SPLASH PAD SHIRLEY WINSTON

PROJECT NAME:	Pool/Splash Pad Shirley Winston
PROJECT DESCRIPTION:	Renovation/Replacement of Shirley Winston swimming pool with pool and/or splash pad.
BENEFIT TO THE COMMUNITY:	Enhance the quality of life by providing active recreational services for citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54000

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 5,000,000		$ 5,000,000
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 5,000,000**	**$ -**	**$ 5,000,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 5,000,000		$ 5,000,000
Building Maintenance & Repair			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 5,000,000**	**$ -**	**$ 5,000,000**
BALANCE	**$ -**	**$ -**	**$ -**

POOL/SPLASH PAD PSALMOND ROAD

PROJECT NAME:	Pool/Splash Pad Psalmond Road
PROJECT DESCRIPTION:	Renovation/Replacement of Psalmond Road swimming pool with pool and/or splash pad.
BENEFIT TO THE COMMUNITY:	Enhance the quality of life by providing active recreational services for citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54001

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 5,000,000		$ 5,000,000
Other			
Balance Forward		$ 20	
TOTAL FUNDING SOURCES	**$ 5,000,000**	**$ 20**	**$ 5,000,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 4,999,980	$ 20	$ 5,000,000
Building Maintenance & Repair			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 4,999,980**	**$ 20**	**$ 5,000,000**
BALANCE	**$ 20**	**$ -**	**$ -**

BULL CREEK CLUBHOUSE REPLACEMENT

PROJECT NAME:	Bull Creek Clubhouse Replacement
PROJECT DESCRIPTION:	Replacement of Bull Creek Golf course clubhouse.
BENEFIT TO THE COMMUNITY:	Provide recreational facilities that are safe, accessible, and aesthetically pleasing to the community.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	BULL CREEK	**PROJECT TYPE:**	BULL CREEK GOLF COURSE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54005

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 2,100,000		$ 2,100,000
Other			
Balance Forward		$ 2,100,000	
TOTAL FUNDING SOURCES	**$ 2,100,000**	**$ 2,100,000**	**$ 2,100,000**
PROJECT COSTS			
Professional Services		$ 35,000	$ 35,000
Legal			
Architect/Engineering		$ 75,000	$ 75,000
Appraisal/Negotiations			
Construction		$ 1,855,000	$ 1,855,000
Building Maintenance & Repair		$ 60,000	$ 60,000
Furnishings & Equipment		$ 75,000	$ 75,000
BUDGETED EXPENDITURES	**$ -**	**$ 2,100,000**	**$ 2,100,000**
BALANCE	**$ 2,100,000**	**$ -**	**$ -**

OXBOW CREEK CLUBHOUSE RENOVATION

PROJECT NAME:	Oxbow Creek Clubhouse Renovation
PROJECT DESCRIPTION:	Renovations of Oxbow Creek golf course Clubhouse.
BENEFIT TO THE COMMUNITY:	Provide recreational facilities that are safe, accessible, and aesthetically pleasing to the community.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	OXBOW CREEK	**PROJECT TYPE:**	OXBOW CREEK GOLF COURSE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54006

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 1,400,000		$ 1,400,000
Other			
Balance Forward		$ 1,371,802	
TOTAL FUNDING SOURCES	**$ 1,400,000**	**$ 1,371,802**	**$ 1,400,000**
PROJECT COSTS			
Professional Services		$ 15,000	$ 15,000
Legal			
Architect/Engineering	$ 10,000	$ 413,846	$ 423,846
Appraisal/Negotiations			
Construction	$ 18,198	$ 836,316	$ 854,514
Building Maintenance & Repair		$ 50,000	$ 50,000
Furnishings & Equipment		$ 56,640	$ 56,640
BUDGETED EXPENDITURES	**$ 28,198**	**$ 1,371,802**	**$ 1,400,000**
BALANCE	**$ 1,371,802**	**$ -**	**$ -**

OXBOW CREEK BRIDGE

PROJECT NAME:	Oxbow Creek Bridge
PROJECT DESCRIPTION:	Replacement of Oxbow Creek's bridge.
BENEFIT TO THE COMMUNITY:	Provide a safe amenity for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	OXBOW CREEK	**PROJECT TYPE:**	OXBOW CREEK GOLF COURSE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54007

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 750,000		$ 750,000
Other			
Balance Forward		$ 545,203	
TOTAL FUNDING SOURCES	**$ 750,000**	**$ 545,203**	**$ 750,000**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering	$ 204,797	$ 180,000	$ 384,797
Appraisal/Negotiations			$ -
Construction		$ 300,000	$ 300,000
Building Maintenance & Repair		$ 52,000	$ 52,000
Furnishings & Equipment		$ 13,203	$ 13,203
BUDGETED EXPENDITURES	**$ 204,797**	**$ 545,203**	**$ 750,000**
BALANCE	**$ 545,203**	**$ -**	**$ -**

FOX SENIOR CENTER REAR WALL REPAIRS

PROJECT NAME:	Fox Senior Center Rear Wall Repairs
PROJECT DESCRIPTION:	Repairs and Replacement of the Senior Center Rear Wall.
BENEFIT TO THE COMMUNITY:	Provide a safe environment for employees, senior citizens, and visitors to the establishment.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96087

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 180,000		$ 180,000
Other			
Balance Forward		$ 171,360	
TOTAL FUNDING SOURCES	**$ 180,000**	**$ 171,360**	**$ 180,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repair	$ 8,640	$ 160,360	$ 169,000
Architect/Engineering		$ 10,000	$ 10,000
Appraisal/Negotiations			
Construction			
Furnishings & Equipment		$ 1,000	$ 1,000
BUDGETED EXPENDITURES	**$ 8,640**	**$ 171,360**	**$ 180,000**
BALANCE	**$ 171,360**	**$ -**	**$ -**

HAYGOOD GYM ROOF REPLACEMENT

PROJECT NAME:	Haygood Gym Roof Replacement
PROJECT DESCRIPTION:	Replacement of roof at Haygood Gym.
BENEFIT TO THE COMMUNITY:	Provide a safe environment for employees, senior citizens, and visitors to the establishment.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96075

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 189,167		$ 189,167
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 189,167**		**$ 189,167**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 151,418		$ 151,418
Building Maintenance & Repair	$ 37,749		$ 37,749
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 189,167**		**$ 189,167**
BALANCE	**$ -**	**$ -**	**$ -**

CARVER PARK ROOF REPAIR

PROJECT NAME:	Carver Park Roof Repair
PROJECT DESCRIPTION:	Replacement of roof at Carver Park gym.
BENEFIT TO THE COMMUNITY:	Provide a safe environment for employees, senior citizens, and visitors to the establishment.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96081

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 250,046		$ 250,046
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 250,046**	**$ -**	**$ 250,046**
PROJECT COSTS			
Professional Services	$ -		
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Building Maintenance & Repair	$ 250,046		$ 250,046
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 250,046**	**$ -**	**$ 250,046**
BALANCE	**$ -**	**$ -**	**$ -**

PARKS & RECREATION SUPERCENTER ROOF REPLACEMENT

PROJECT NAME:	Parks & Recreation Supercenter Roof Replacement
PROJECT DESCRIPTION:	Supercenter roof replacements.
BENEFIT TO THE COMMUNITY:	Provide a safe environment for employees, senior citizens, and visitors to the establishment.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22965

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,940,000		$ 2,940,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 330,068	
TOTAL FUNDING SOURCES	**$ 2,940,000**	**$ 330,068**	**$ 2,940,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Building Maintenance & Repair	$ 2,609,932	$ 330,068	$ 2,940,000
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,609,932**	**$ 330,068**	**$ 2,940,000**
BALANCE	**$ 330,068**	**$ -**	**$ -**

PICKLEBALL & EA SPORTS PROJECT

PROJECT NAME:	Pickle Ball & EA Sports Project
PROJECT DESCRIPTION:	To create and promote a tournament ready Pickleball faciility.
BENEFIT TO THE COMMUNITY:	Provide a safe environment for employees, citizens, and visitors to the establishment.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22975, 22976

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 4,201,527		$ 4,201,527
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 3,688,372	
TOTAL FUNDING SOURCES	**$ 4,201,527**	**$ 3,688,372**	**$ 4,201,527**
PROJECT COSTS			
Professional Services	$ 43,962		$ 43,962
Legal			$ -
Architect/Engineering	$ 200,000	$ 1,588,372	$ 1,788,372
Appraisal/Negotiations			
Construction	$ 247,716	$ 2,100,000	$ 2,347,716
Building Maintenance & Repair			$ -
Furnishings & Equipment	$ 21,477		$ 21,477
BUDGETED EXPENDITURES	**$ 513,155**	**$ 3,688,372**	**$ 4,201,527**
BALANCE	**$ 3,688,372**	**$ -**	**$ -**

CARVER PARK

PROJECT NAME:	Carver Park
PROJECT DESCRIPTION:	Upgrades and renovations to the parks exisiting concessions, buildings, and restrooms.
BENEFIT TO THE COMMUNITY:	Provide a safe amenity for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54009

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	Capital Improvement Program Parks and Recreation		
Sales Tax (2021 SPLOST)	$ 5,000,000		$ 5,000,000
Other			
Balance Forward		$ 3,961,105	
TOTAL FUNDING SOURCES	**$ 5,000,000**	**$ 3,961,105**	**$ 5,000,000**
PROJECT COSTS			
Professional Services	$ 255,633	$ 104,105	$ 359,738
Legal			$ -
Architect/Engineering		$ 857,000	$ 857,000
Appraisal/Negotiations			$ -
Construction	$ 783,262	$ 2,500,000	$ 3,283,262
Building Maintenance & Repair		$ 500,000	$ 500,000
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,038,895**	**$ 3,961,105**	**$ 5,000,000**
BALANCE	**$ 3,961,105**	**$ - **	**$ - **

FLAT ROCK PARK IMPROVEMENTS

PROJECT NAME:	Flat Rock Park Improvements
PROJECT DESCRIPTION:	Upgrades and renovations to the parks exisiting concessions, buildings, and restrooms.
BENEFIT TO THE COMMUNITY:	Provide a safe amenity for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54012

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 4,000,000		$ 4,000,000
Other			
Balance Forward		$ 4,000,000	
TOTAL FUNDING SOURCES	**$ 4,000,000**	**$ 4,000,000**	**$ 4,000,000**
PROJECT COSTS			
Professional Services		$ 1,000,000	$ 1,000,000
Legal			
Architect/Engineering		$ 250,000	$ 250,000
Appraisal/Negotiations			
Construction		$ 750,000	$ 750,000
Building Maintenance & Repair		$ 2,000,000	$ 2,000,000
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 4,000,000**	**$ 4,000,000**
BALANCE	**$ 4,000,000**	**$ -**	**$ -**

COOPER CREEK PARK IMPROVEMENTS

PROJECT NAME:	Cooper Creek Park Improvements
PROJECT DESCRIPTION:	Upgrades and renovations to the parks exisiting concessions, buildings, and restrooms.
BENEFIT TO THE COMMUNITY:	Provide a safe amenity for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54010

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 4,000,000		$ 4,000,000
Other			
Balance Forward		$ 3,907,155	
TOTAL FUNDING SOURCES	**$ 4,000,000**	**$ 3,907,155**	**$ 4,000,000**
PROJECT COSTS			
Professional Services	$ 629,317	$ 38,773	
Legal			
Architect/Engineering		$ 2,500,000	
Appraisal/Negotiations			
Construction		$ 868,382	$ 4,000,000
Building Maintenance & Repair		$ 500,000	
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 629,317**	**$ 3,907,155**	**$ 4,000,000**
BALANCE	**$ 3,370,683**	**$ -**	**$ -**

BULL CREEK BRIDGE IMPROVEMENTS

PROJECT NAME:	Bull Creek Bridge Improvements
PROJECT DESCRIPTION:	Upgrades and renovations to the exisiting bridge at Bull Creek Golf Course
BENEFIT TO THE COMMUNITY:	Provide a safe amenity for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	BULL CREEK GOLF COURSE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54011

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 750,000		$ 750,000
Other			
Balance Forward		$ 344,440	
TOTAL FUNDING SOURCES	**$ 750,000**	**$ 344,440**	**$ 750,000**
PROJECT COSTS			
Professional Services	$ 26,120		$ 26,120
Legal			$ -
Architect/Engineering	$ 205,000	$ 44,440	$ 249,440
Appraisal/Negotiations			$ -
Construction	$ 174,440	$ 200,000	$ 374,440
Building Maintenance & Repair		$ 100,000	$ 100,000
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 405,560**	**$ 344,440**	**$ 750,000**
BALANCE	**$ 344,440**	**$ -**	**$ -**

LAKE OLIVER MARINA SEWER PUMP REPLACEMENT

PROJECT NAME:	Lake Oliver Marina Sewer Pump Replacement
PROJECT DESCRIPTION:	To replace the sewer pump to help keep Lake Oliver free of pollution
BENEFIT TO THE COMMUNITY:	Provide a safe and clean marina environment
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96113

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 67,000		$ 67,000
Other			
Balance Forward		$ 248	
TOTAL FUNDING SOURCES	**$ 67,000**	**$ 248**	**$ 67,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 66,752	$ 248	$ 67,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Professional Services			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 66,752**	**$ 248**	**$ 67,000**
BALANCE	**$ 248**	**$ -**	**$ -**

COOPER CREEK TENNIS CENTER PICKLEBALL COURTS

PROJECT NAME:	Cooper Creek Tennis Center Pickleball Courts
PROJECT DESCRIPTION:	This project will build 6 Pickleball Courts with lights and fencing
BENEFIT TO THE COMMUNITY:	Pickleball is one of the fastest growing sports throughout the United States. These courts will provide yet another activity for the community that addresses health, wellness and quality of life issues.
OPERATING BUDGET IMPACT:	A small impact on the operating budget in that existing staff will maintain these courts as well as the others at the complex.

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22954

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 1,550,000		$ 1,550,000
Sales Tax (2021 SPLOST)			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 1,550,000	
TOTAL FUNDING SOURCES	**$ 1,550,000**	**$ 1,550,000**	**$ 1,550,000**
PROJECT COSTS			
Professional Services		$ 10,000	$ 10,000
Legal			
Architect/Engineering		$ 50,000	$ 50,000
Appraisal/Negotiations			
Construction		$ 1,090,000	$ 1,090,000
Land Acquisition			
Furnishings & Equipment		$ 400,000	$ 400,000
BUDGETED EXPENDITURES	**$ -**	**$ 1,550,000**	**$ 1,550,000**
BALANCE	**$ 1,550,000**	**$ -**	**$ -**

BENNING PARK IMPROVEMENTS

PROJECT NAME:	Benning Park Improvements
PROJECT DESCRIPTION:	Upgrades and renovations to the park's existing concessions, buildings, and restrooms.
BENEFIT TO THE COMMUNITY:	Provide a safe amenity for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54018

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 2,465,000	$ 1,535,000	$ 4,000,000
Other			
Balance Forward		$ 2,465,000	
TOTAL FUNDING SOURCES	**$ 2,465,000**	**$ 4,000,000**	**$ 4,000,000**
PROJECT COSTS			
Professional Services		$ 250,000	$ 250,000
Legal			$ -
Architect/Engineering		$ 1,500,000	$ 1,500,000
Appraisal/Negotiations			$ -
Construction		$ 1,900,000	$ 1,900,000
Building Maintenance & Repair		$ 350,000	$ 350,000
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 4,000,000**	**$ 4,000,000**
BALANCE	**$ 2,465,000**	**$ -**	**$ -**

LAKEBOTTOM PARK IMPROVEMENTS

PROJECT NAME:	Lakebottom Park Improvements
PROJECT DESCRIPTION:	Upgrades and renovations to the park's existing concessions, buildings, and restrooms.
BENEFIT TO THE COMMUNITY:	Provide a safe amenity for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54013

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 2,400,000	$ 2,600,000	$ 5,000,000
Other			
Balance Forward		$ 2,400,000	
TOTAL FUNDING SOURCES	**$ 2,400,000**	**$ 5,000,000**	**$ 5,000,000**
PROJECT COSTS			
Professional Services		$ 50,000	$ 50,000
Legal			$ -
Architect/Engineering		$ 1,600,000	$ 1,600,000
Appraisal/Negotiations			$ -
Construction		$ 2,550,000	$ 2,550,000
Building Maintenance & Repair		$ 800,000	$ 800,000
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 5,000,000**	**$ 5,000,000**
BALANCE	**$ 2,400,000**	**$ -**	**$ -**

THEO MCGEE PARK IMPROVEMENTS

PROJECT NAME:	Theo McGee Park Improvements
PROJECT DESCRIPTION:	Upgrades and renovations to the park's existing concessions, buildings, and restrooms.
BENEFIT TO THE COMMUNITY:	Provide a safe amenity for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54015

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 1,300,000		$ 1,300,000
Other			
Balance Forward		$ 1,300,000	
TOTAL FUNDING SOURCES	**$ 1,300,000**	**$ 1,300,000**	**$ 1,300,000**
PROJECT COSTS			
Professional Services		$ 500,000	$ 500,000
Legal			$ -
Architect/Engineering		$ 400,000	$ 400,000
Appraisal/Negotiations			$ -
Construction		$ 400,000	$ 400,000
Building Maintenance & Repair			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES		**$ 1,300,000**	**$ 1,300,000**
BALANCE	**$ 1,300,000**	**$ -**	**$ -**

WOODRUFF FARM SOCCER COMPLEX IMPROVEMENTS

PROJECT NAME:	Woodruff Farm Soccer Complex Improvements
PROJECT DESCRIPTION:	Upgrades and renovations to the park's existing concessions, buildings, and restrooms.
BENEFIT TO THE COMMUNITY:	Provide a safe amenity for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54014

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	Capital Improvement Program Parks and Recreation		
Sales Tax (2021 SPLOST)	$ 2,700,000	$ 1,300,000	$ 4,000,000
Other			
Balance Forward		$ 2,700,000	
TOTAL FUNDING SOURCES	**$ 2,700,000**	**$ 4,000,000**	**$ 4,000,000**
PROJECT COSTS			
Professional Services		$ 700,000	$ 700,000
Legal			$ -
Architect/Engineering		$ 1,280,000	$ 1,280,000
Appraisal/Negotiations			$ -
Construction		$ 2,000,000	$ 2,000,000
Building Maintenance & Repair		$ 20,000	$ 20,000
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES		**$ 4,000,000**	**$ 4,000,000**
BALANCE	**$ 2,700,000**	**$ -**	**$ -**

MINI SPLASH PAD LIBERTY DISTRICT

PROJECT NAME:	Mini Splash Pad Liberty District
PROJECT DESCRIPTION:	Installation of Mini Splash Pad at Liberty District
BENEFIT TO THE COMMUNITY:	To provide a recreational environment that joins health and spirit.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54016

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 700,000		$ 700,000
Other			
Balance Forward		$ 700,000	
TOTAL FUNDING SOURCES	**$ 700,000**	**$ 700,000**	**$ 700,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 700,000	$ 700,000
Building Maintenance & Repair			
Furnishings & Equipment			
BUDGETED EXPENDITURES		**$ 700,000**	**$ 700,000**
BALANCE	**$ 700,000**	**$ -**	**$ -**

MINI SPLASH PAD #5 BRITT DAVID PARK

PROJECT NAME:	Mini Splash Pad #5 Britt David Park
PROJECT DESCRIPTION:	Installation of Mini Splash Pad at Britt David Park
BENEFIT TO THE COMMUNITY:	To provide a recreational environment that joins health and spirit.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54017

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 700,000		$ 700,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 700,000**	**$ -**	**$ 700,000**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction	$ 700,000		$ 700,000
Building Maintenance & Repair			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 700,000**	**$ -**	**$ 700,000**
BALANCE	**$ -**	**$ -**	**$ -**

PARK RENOVATIONS

PROJECT NAME:	Park Renovations
PROJECT DESCRIPTION:	Renovation of 4 Parks: Double Churces Park, Heath Park, Psalmond Road Park, and Shirley Winston Park
BENEFIT TO THE COMMUNITY:	To provide a recreational environment that joins health and spirit.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	22984

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 532,000		$ 532,000
Other			
Balance Forward		$ 532,000	
TOTAL FUNDING SOURCES	**$ 532,000**	**$ 532,000**	**$ 532,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 532,000	$ 532,000
Building Maintenance & Repair			
Furnishings & Equipment			
BUDGETED EXPENDITURES		**$ 532,000**	**$ 532,000**
BALANCE	**$ 532,000**	**$ -**	**$ -**

PLAYGROUND EQUIPMENT REPLACEMENT

PROJECT NAME:	Playground Equipment Replacement
PROJECT DESCRIPTION:	Replace playground equipment in various parks
BENEFIT TO THE COMMUNITY:	To provide a recreational environment that joins health and spirit.
OPERATING BUDGET IMPACT:	Minimal impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	TBD

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 268,000		$ 268,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 268,000	
TOTAL FUNDING SOURCES	**$ 268,000**	**$ 268,000**	**$ 268,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 268,000	$ 268,000
Building Maintenance & Repair			
Furnishings & Equipment			
BUDGETED EXPENDITURES		**$ 268,000**	**$ 268,000**
BALANCE	**$ 268,000**	**$ -**	**$ -**

MINI SPLASH PAD SOUTH COMMONS

PROJECT NAME:	Mini Splash Pad South Commons
PROJECT DESCRIPTION:	Installation of Mini Splash Pad at Britt David Park
BENEFIT TO THE COMMUNITY:	To provide a recreational environment that joins health and spirit.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54020

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2021 SPLOST)		$ 700,000	$ 700,000
Other			$ -
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ -**	**$ 700,000**	**$ 700,000**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering		$ 350,000	$ 350,000
Appraisal/Negotiations			$ -
Construction		$ 350,000	$ 350,000
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 700,000**	**$ 700,000**
BALANCE	**$ -**	**$ -**	**$ -**

MINI SPLASH PAD COMER RECREATION CENTER

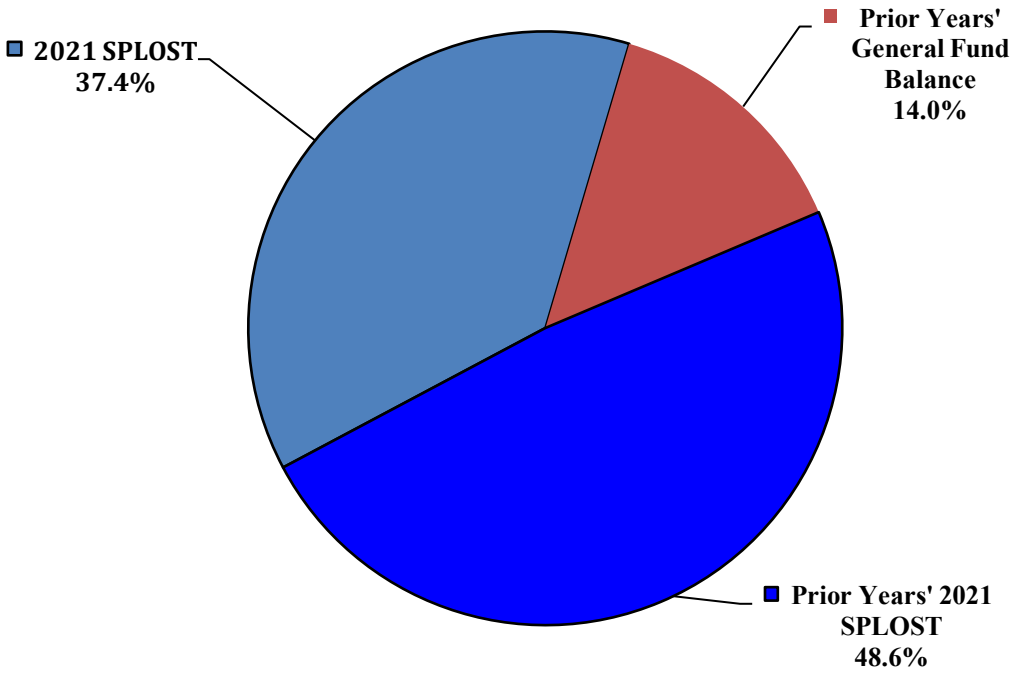
PROJECT NAME:	Mini Splash Pad Comer Recreation Center
PROJECT DESCRIPTION:	Installation of Mini Splash Pad at Britt David Park
BENEFIT TO THE COMMUNITY:	To provide a recreational environment that joins health and spirit.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0567 696 3110	**PROJECT NO:**	54019

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2021 SPLOST)		$ 700,000	$ 700,000
Other			$ -
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ -**	**$ 700,000**	**$ 700,000**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering		$ 350,000	$ 350,000
Appraisal/Negotiations			$ -
Construction		$ 350,000	$ 350,000
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 700,000**	**$ 700,000**
BALANCE	**$ -**	**$ -**	**$ -**

PUBLIC SAFETY/CRIMINAL JUSTICE SUMMARY

FY27 FINANCING METHOD
$27,005,386

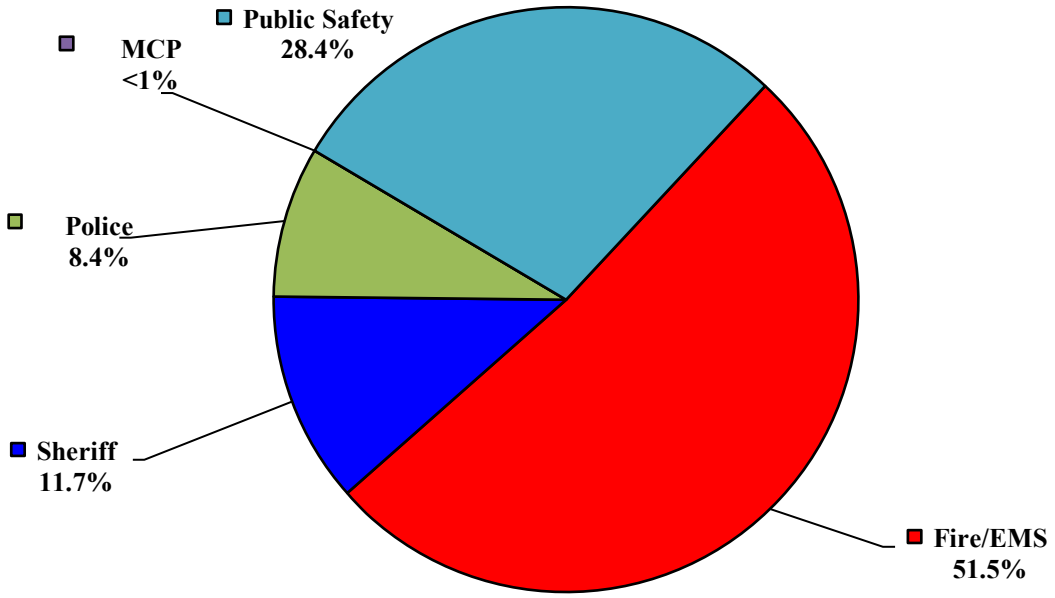


FY27 FINANCING FOR PUBLIC SAFETY/CRIMINAL JUSTICE PROJECTS

METHOD/SOURCE		AMOUNT
Fund Balance	$	-
Sales Tax/Bond Proceeds		-
1999 SPLOST		-
2009 LOST		-
2021 SPLOST		10,069,127
Prior Years' General Fund Balance		3,781,177
Prior Years' 2021 SPLOST		13,095,046
Prior Years' 2009 LOST		60,036
Prior Years' Bond Funds		-
FY27 TOTAL	$	27,005,386

PUBLIC SAFETY/CRIMINAL JUSTICE SUMMARY

FY27 PROJECT COSTS
$26,136,259



FY27 PUBLIC SAFETY/CRIMINAL JUSTICE PROJECTS

PROJECT	AMOUNT
Fire/EMS	13,470,140
Sheriff	3,051,230
Police	2,185,056
MCP	876
Public Safety	7,428,957
FY27 TOTAL	$ 26,136,259

PUBLIC SAFETY/CRIMINAL JUSTICE SUMMARY

FIVE YEAR FORECAST

PUBLIC SAFETY/CRIMINAL JUSTICE CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES								
Fund Balance and Other			$ 3,781,177					$ 3,781,177
Salex Tax/Bond Proceeds				$ -				$ -
Sales Tax (2009 LOST)			$ 60,036					$ 60,036
Sales Tax (1999 SPLOST)								$ -
Sales Tax (2021 SPLOST)			$ 13,095,046	$ 10,069,127				$ 23,164,173
Balance Forward								$ -
TOTAL FUNDING			$ 16,936,259	$ 10,069,127	$ -	$ -	$ -	$ 27,005,386
				$ 27,005,386				
PROJECT COSTS		**Type**	**Prior to FY27**	**FY27**	**FY28**	**FY29**	**FY30**	**Total**
Court Management System		Public Safety	$ 2,624,972	$ -				$ 2,624,972
State Criminal Assistance		Sheriff	$ 844,877	$ 35,768				$ 880,645
Ga Job TIPS		Police	$ 33,525	$ 25,756				$ 59,281
MCP Air Handler Replacement		MCP	$ 71,970	$ -				$ 71,970
Jail Water Heater Storage Tank		Sheriff	$ 59,707	$ -				$ 59,707
Jail AC Unit Replacements		Sheriff	$ 109,205	$ -				$ 109,205
MCP Hot Water Tank Replacement		MCP	$ 79,797	$ -				$ 79,797
Public Safety Building Renovations		Public Safety	$ 271,975	$ 4,328,022				$ 4,599,997
Columbus Police Department Info. Fund		Police	$ 20,190	$ 14,810				$ 35,000
Jail Shower Repairs OLOST		Sheriff	$ 1,025,838	$ 400				$ 1,026,238
MCP Inmate Software Upgrade		MCP	$ 200,000	$ -				$ 200,000
Fire Station #1 Sewer Repairs		Public Safety	$ 22,658	$ 7,342				$ 30,000
Dataworks System Migration		Sheriff	$ 7,050	$ 22,950				$ 30,000
Jail Pipe Replacement		Sheriff	$ 196,490	$ -				$ 196,490
Fire Station #5 Replacement		Fire	$ 4,811,126	$ 188,874				$ 5,000,000
River Road Tower		Public Safety	$ 1,160,591	$ 61,084				$ 1,221,675
Police Vehicles/Equipment		Police	$ 2,706,458	$ 2,139,024				$ 4,845,482
Fire/EMS Vehicles/Equipment		Fire	$ 1,671,720	$ 3,173,762				$ 4,845,482
Sheriff Vehicles/Equipment		Sheriff	$ 2,637,514	$ 2,307,968				$ 4,945,482
Fire Station #8 Upgrade		Fire	$ 2,637,514	$ 3,297,934				$ 5,935,448
Jail Site Master Plan		Sheriff	$ 2,370,994	$ 680,706				$ 3,051,700
Fire Station #9 A/C Installation		Fire	$ 170,000	$ 10,000				$ 180,000
Fire Station #8 Pipe Replacement		Fire	$ 30,110	$ -				$ 30,110
Muscogee County Jail Fire Alarm System Replacement		Sheriff	$ 708,120	$ -				$ 708,120
Sheriff's Office Administration Building Renovations		Sheriff	$ 3,921,731	$ -				$ 3,921,731
Muscogee County Jail Boiler Repair		Sheriff	$ 65,000	$ -				$ 65,000

PROJECT COSTS		Type	Prior to FY27	FY27	FY28	FY29	FY30	Total
Emergency Operation Center Relocation		Public Safety	$ 1,213,978	**$ 1**				**$ 1,213,979**
Police Evidence Storage Alarm Replacement		Police	$ 27,650	**$ 1,000**				**$ 28,650**
Muscogee County Jail Plumbing Repairs		Sheriff	$ 36,562	**$ 3,438**				**$ 40,000**
Public Safety Building HVAC Repairs		Police	$ 25,534	**$ 4,466**				**$ 30,000**
Fire Station #3 Plumbing Repairs		Fire	$ 28,808	**$ 1,192**				**$ 30,000**
Fire Station #4 Upgrade		Fire	$ 201,622	**$ 3,298,378**				**$ 3,500,000**
MCP Kitchen Floor Repairs		Public Safety	$ 191,228	**$ 8,772**				**$ 200,000**
Jail Facility Improvements		Public Safety	$ 3,276,264	**$ 2,723,736**				**$ 6,000,000**
Fire/EMS Administration Building Renovations		Public Safety	$ 3,386,207	**$ -**				**$ 3,386,207**
FF&E for Admininstration Buildings		Public Safety	$ 200,790	**$ -**				**$ 200,790**
MCP Plumbing/Electrical Repairs		MCP	$ 223,523	**$ 477**				**$ 224,000**
MCP HVAC Repairs		MCP	$ 104,601	**$ 399**				**$ 105,000**
Fire Station #6 Upgrade		Fire	$ -	**$ 3,500,000**				**$ 3,500,000**
MCP Animal Care Program		Public Safety	$ -	**$ 300,000**				**$ 300,000**
FF&E for Judicial Center		Public Safety	$ -	**$ 869,127**				**$ 869,127**
TOTAL PROJECT COSTS			**$ 29,993,286**	**$ 27,005,386**	**$ -**	**$ -**	**$ -**	**$ 64,381,285**

COURT MANAGEMENT SYSTEM

PROJECT NAME:	Court Management System
PROJECT DESCRIPTION:	Integrate all court related systems into one cloud based application
BENEFIT TO THE COMMUNITY:	Enhances services provided by public safety agencies to citizens
OPERATING BUDGET IMPACT:	No change to operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22945

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,624,972		$ 2,624,972
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 2,624,972**		**$ 2,624,972**
PROJECT COSTS			
Software Lease	$ 2,624,972		$ 2,624,972
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Operating Materials			$ -
Record & Documents			$ -
Computer Equipment			$ -
BUDGETED EXPENDITURES	**$ 2,624,972**		**$ 2,624,972**
BALANCE	**$ -**	**$ -**	**$ -**

STATE CRIMINAL ALIEN ASSISTANCE PROGRAM

PROJECT NAME:	State Criminal Alien Assistance Program
PROJECT DESCRIPTION:	US Bureau of Justice program which recompensates municipalities for correctional officers associated with incarcerating illegal immigrants
BENEFIT TO THE COMMUNITY:	Reduced taxpayer burden for cost of incarcerating inmates
OPERATING BUDGET IMPACT:	Reduced cost of correctional officer detail

MANAGING DEPARTMENT:	CRIMINAL JUSTICE	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22180

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax			
Other-State	$ 880,645		$ 880,645
Balance Forward		$ 35,768	
TOTAL FUNDING SOURCES	**$ 880,645**	**$ 35,768**	**$ 880,645**
PROJECT COSTS			
Building Maintenance/Construction	$ 70,207		$ 140,000
Equipment	$ 331,879	$ 25,000	$ 350,000
Computer Equipment/Software	$ 283,891	$ 10,000	$ 250,000
Legal			
Professional Services	$ 158,900	$ 768	$ 140,645
Land Acquisition			
Furnishings			
BUDGETED EXPENDITURES	**$ 844,877**	**$ 35,768**	**$ 880,645**
BALANCE	**$ 35,768**	**$ -**	**$ -**

GA JOBS T.I.P.S PROGRAM

PROJECT NAME:	Ga Jobs T.I.P.S Program
PROJECT DESCRIPTION:	State of Georgia program for workforce reintegration or counseling
BENEFIT TO THE COMMUNITY:	Provides workforce resources to the community
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	WIA	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22202

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax			
Other-State	$ 59,281		$ 59,281
Balance Forward		$ 25,756	
TOTAL FUNDING SOURCES	**$ 59,281**	**$ 25,756**	**$ 59,281**
PROJECT COSTS			
Equipment	$ 6,851	$ 6,300	$ 13,151
Consulting	$ 5,600	$ 12,956	$ 18,556
Contingency			
Professional Services	$ 17,635	$ 1,500	$ 19,135
Operating Materials	$ 3,439	$ 5,000	$ 8,439
Land Acquisition			
Furnishings			
BUDGETED EXPENDITURES	**$ 33,525**	**$ 25,756**	**$ 59,281**
BALANCE	**$ 25,756**	**$ -**	**$ -**

MCP AIR HANDLER REPLACEMENT

PROJECT NAME:	MCP Air Handler Replacement
PROJECT DESCRIPTION:	Replace air handler at the Muscogee County Prison.
BENEFIT TO THE COMMUNITY:	Improved air quality at Muscogee County Prison.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96044

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 71,970		$ 71,970
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 71,970**		**$ 71,970**
PROJECT COSTS			
Building Maintenance/Repair	$ 71,970		$ 71,970
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 71,970**		**$ 71,970**
BALANCE	**$ -**	**$ -**	**$ -**

JAIL WATER HEATER STORAGE TANK

PROJECT NAME:	Jail Water Heater Storage Tank
PROJECT DESCRIPTION:	Replace water heater storage tank at the Muscogee County Jail.
BENEFIT TO THE COMMUNITY:	Improved water control at Muscogee County Jail.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96045

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 59,707		$ 59,707
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 59,707**		**$ 59,707**
PROJECT COSTS			
Building Maintenance/Repair	$ 59,707		$ 59,707
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 59,707**		**$ 59,707**
BALANCE	**$ -**	**$ -**	**$ -**

JAIL A/C UNIT REPLACEMENTS

PROJECT NAME:	Jail A/C Unit Replacements (4)
PROJECT DESCRIPTION:	Replace air conditioner at the Muscogee County Jail.
BENEFIT TO THE COMMUNITY:	Ensure compliance and health safety codes at Muscogee County Jail
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96054

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 109,205		$ 109,205
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 109,205**		**$ 109,205**
PROJECT COSTS			
Building Maintenance/Repair	$ 109,205		$ 109,205
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 109,205**		**$ 109,205**
BALANCE	**$ -**	**$ -**	**$ -**

MCP HOT WATER TANK REPLACEMENT

PROJECT NAME:	MCP Hot Water Tank Replacement
PROJECT DESCRIPTION:	Replacement of hot water tank in Muscogee County Prison
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes at MCP.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96060

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 79,797		$ 79,797
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 79,797**		**$ 79,797**
PROJECT COSTS			
Building Maintenance/Repair	$ 79,797		$ 79,797
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 79,797**		**$ 79,797**
BALANCE	**$ -**	**$ -**	**$ -**

PUBLIC SAFETY BUILDING RENOVATIONS

PROJECT NAME:	Public Safety Building Renovations
PROJECT DESCRIPTION:	Renovations to Public Safety Building
BENEFIT TO THE COMMUNITY:	Improved safety for employees, citizens and visitors who work and use the Public Safety Building
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000, 0567 696 3111	**PROJECT NO:**	22955, 54156

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 99,997		$ 99,997
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 4,500,000		$ 4,500,000
Other			
Balance Forward		$ 4,328,022	
TOTAL FUNDING SOURCES	**$ 4,599,997**	**$ 4,328,022**	**$ 4,599,997**
PROJECT COSTS			
Building Maintenance/Repair	$ 99,810		$ 99,810
Purchased Services	$ 152	$ 50,000	$ 50,152
Architect/Engineering	$ 172,013		$ 172,013
Appraisal/Negotiations			
Construction		$ 4,250,000	$ 4,250,000
Land Acquisition			
Furnishings & Equipment		$ 28,022	$ 28,022
BUDGETED EXPENDITURES	**$ 271,975**	**$ 4,328,022**	**$ 4,599,997**
BALANCE	**$ 4,328,022**	**$ -**	**$ -**

COLUMBUS POLICE DEPARTMENT INFORMATION FUND

PROJECT NAME:	Columbus Police Department Information Fund
PROJECT DESCRIPTION:	Use of funds for confidential sources of information
BENEFIT TO THE COMMUNITY:	Ensures safety of citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22956

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 35,000		$ 35,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 14,810	
TOTAL FUNDING SOURCES	**$ 35,000**	**$ 14,810**	**$ 35,000**
PROJECT COSTS			
Professional Services	$ 20,190	$ 14,810	$ 35,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 20,190**	**$ 14,810**	**$ 35,000**
BALANCE	**$ 14,810**	**$ -**	**$ -**

JAIL SHOWER REPAIRS/IMPROVEMENTS OLOST

PROJECT NAME:	Jail Shower Repairs/Improvements OLOST
PROJECT DESCRIPTION:	Repairing showers of jail due to extensive water damage
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes at MCP.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22959

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 1,026,238		$ 1,026,238
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 400	
TOTAL FUNDING SOURCES	**$ 1,026,238**	**$ 400**	**$ 1,026,238**
PROJECT COSTS			
Construction	$ 1,025,838	$ 400	$ 1,026,238
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,025,838**	**$ 400**	**$ 1,026,238**
BALANCE	**$ 400**	**$ -**	**$ -**

MCP INMATE SOFTWARE UPGRADE

PROJECT NAME:	MCP Inmate Software Upgrade
PROJECT DESCRIPTION:	Upgrading the Software System in the Jail
BENEFIT TO THE COMMUNITY:	Enhances services provided by public safety agencies to citizens
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90005

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 200,000		$ 200,000
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ -**	**$ 200,000**
PROJECT COSTS			
Software Lease	$ 200,000	$ -	$ 200,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 200,000**	**$ -**	**$ 200,000**
BALANCE	**$ -**	**$ -**	**$ -**

FIRE STATION #1 REPAIRS

PROJECT NAME:	Fire Station #1 Sewer Repairs
PROJECT DESCRIPTION:	Repairing Fire Station #1 due to issues with sewage.
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations.
OPERATING BUDGET IMPACT:	No impact to operational Budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96097

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 30,000		$ 30,000
Other			
Balance Forward		$ 7,342	
TOTAL FUNDING SOURCES	**$ 30,000**	**$ 7,342**	**$ 30,000**
PROJECT COSTS			
Building Maintenance/Repair	$ 22,658	$ 7,342	$ 30,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 22,658**	**$ 7,342**	**$ 30,000**
BALANCE	**$ 7,342**	**$ -**	**$ -**

DATAWORKS SYSTEM MIGRATION

PROJECT NAME:	Dataworks System Migration
PROJECT DESCRIPTION:	Integrate all Dataworks related systems into one system and cloud.
BENEFIT TO THE COMMUNITY:	Enhances services provided by public safety agencies.
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90009

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 30,000		$ 30,000
Other			
Balance Forward		$ 22,950	
TOTAL FUNDING SOURCES	**$ 30,000**	**$ 22,950**	**$ 30,000**
PROJECT COSTS			
Professional Services		$ 17,050	$ 17,050
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 7,050	$ 5,900	$ 12,950
BUDGETED EXPENDITURES	**$ 7,050**	**$ 22,950**	**$ 30,000**
BALANCE	**$ 22,950**	**$ -**	**$ -**

JAIL PIPE REPLACEMENT

PROJECT NAME:	Jail Pipe Replacement
PROJECT DESCRIPTION:	Repairing the pipes in the Jail for safety precaution
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes at the Jail.
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96090

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 196,490		$ 196,490
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 196,490**		**$ 196,490**
PROJECT COSTS			
Building Maintenance & Repair	$ 196,490		$ 196,490
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 196,490**		**$ 196,490**
BALANCE	**$ -**	**$ -**	**$ -**

FIRE STATION #5 REPLACEMENT

PROJECT NAME:	Fire Station #5 Replacement
PROJECT DESCRIPTION:	Repairing and replacing issues in Station #5.
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT NO:**	PUBLIC SAFETY
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54154

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 5,000,000		$ 5,000,000
Other			
Balance Forward		$ 188,874	
TOTAL FUNDING SOURCES	**$ 5,000,000**	**$ 188,874**	**$ 5,000,000**
PROJECT COSTS			
Professional Services	$ 1,881,640	$ 88,874	$ 1,970,514
Legal			
Architect/Engineering	$ 448,524		$ 448,524
Appraisal/Negotiations			
Construction	$ 2,019,386		$ 2,019,386
Land Acquisition			
Furnishings & Equipment	$ 461,576	$ 100,000	$ 561,576
BUDGETED EXPENDITURES	**$ 4,811,126**	**$ 188,874**	**$ 5,000,000**
BALANCE	**$ 188,874**	**$ -**	**$ -**

RIVER ROAD TOWER REPLACEMENT

PROJECT NAME:	River Road Tower Replacement
PROJECT DESCRIPTION:	Repairing and fixing any issues at the River Road Tower.
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations.
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT NO:**	PUBLIC SAFETY
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54150, 22970

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 171,675		$ 171,675
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 1,050,000		$ 1,050,000
Other			
Balance Forward		$ 61,084	
TOTAL FUNDING SOURCES	**$ 1,221,675**	**$ 61,084**	**$ 1,221,675**
PROJECT COSTS			
Equipment	$ 1,160,591	$ 61,084	$ 1,221,675
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			$ -
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,160,591**	**$ 61,084**	**$ 1,221,675**
BALANCE	**$ 61,084**	**$ -**	**$ -**

POLICE VEHICLES/EQUIPMENT

PROJECT NAME:	Police Vehicles/Equipment
PROJECT DESCRIPTION:	Funds set aside for public safety vehicles and equipment for vehicles.
BENEFIT TO THE COMMUNITY:	Ensure compliance with updated safety vehicles to better the community.
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54151

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 2,845,482	$ 2,000,000	$ 4,845,482
Other			
Balance Forward		$ 139,024	
TOTAL FUNDING SOURCES	**$ 2,845,482**	**$ 2,139,024**	**$ 4,845,482**
PROJECT COSTS			
Equipment	$ 1,276,876	$ 2,139,024	$ 3,415,900
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Vehicles	$ 1,429,582		$ 1,429,582
BUDGETED EXPENDITURES	**$ 2,706,458**	**$ 2,139,024**	**$ 4,845,482**
BALANCE	**$ 139,024**	**$ - **	**$ - **

FIRE/EMS VEHICLES/EQUIPMENT

PROJECT NAME:	Fire/EMS Vehicles/Equipment
PROJECT DESCRIPTION:	Funds set aside for public safety vehicles and equipment for vehicles.
BENEFIT TO THE COMMUNITY:	Ensure compliance with updated safety vehicles to better the community.
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54152

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 2,845,482	$ 2,000,000	$ 4,845,482
Other			
Balance Forward		$ 1,173,762	
TOTAL FUNDING SOURCES	**$ 2,845,482**	**$ 3,173,762**	**$ 4,845,482**
PROJECT COSTS			
Equipment	$ 1,337,183	$ 2,810,053	$ 4,147,236
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Vehicles	$ 334,537	$ 363,709	$ 698,246
BUDGETED EXPENDITURES	**$ 1,671,720**	**$ 3,173,762**	**$ 4,845,482**
BALANCE	**$ 1,173,762**	**$ -**	**$ -**

SHERIFF VEHICLES/EQUIPMENT

PROJECT NAME:	Sheriff Vehicles/Equipment
PROJECT DESCRIPTION:	Funds set aside for public safety vehicles and equipment for vehicles.
BENEFIT TO THE COMMUNITY:	Ensure compliance with updated safety vehicles to better the community.
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54153

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 2,945,482	$ 2,000,000	$ 4,945,482
Other			
Balance Forward		$ 307,968	
TOTAL FUNDING SOURCES	**$ 2,945,482**	**$ 2,307,968**	**$ 4,945,482**
PROJECT COSTS			
Equipment		$ 82,800	$ 82,800
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Vehicles	$ 2,637,514	$ 2,225,168	$ 4,862,682
BUDGETED EXPENDITURES	**$ 2,637,514**	**$ 2,307,968**	**$ 4,945,482**
BALANCE	**$ 307,968**	**$ -**	**$ -**

FIRE STATION #8 UPGRADE

PROJECT NAME:	Fire Station #8 Upgrade
PROJECT DESCRIPTION:	Repairing and replacing issues in Station #8.
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT NO:**	PUBLIC SAFETY
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54155

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 3,500,000		$ 3,500,000
Other			
Balance Forward		$ 3,297,934	
TOTAL FUNDING SOURCES	**$ 3,500,000**	**$ 3,297,934**	**$ 3,500,000**
PROJECT COSTS			
Professional Services	$ 202,066	$ 400,000	$ 602,066
Legal			
Architect/Engineering		$ 428,423	$ 428,423
Appraisal/Negotiations			$ -
Construction		$ 1,719,511	$ 1,719,511
Land Acquisition			
Furnishings & Equipment		$ 750,000	$ 750,000
BUDGETED EXPENDITURES	**$ 202,066**	**$ 3,297,934**	**$ 3,500,000**
BALANCE	**$ 3,297,934**	**$ -**	**$ -**

JAIL SITE MASTER PLAN

PROJECT NAME:	Jail Site Master Plan
PROJECT DESCRIPTION:	Planning and designing of new jail for Muscogee County
BENEFIT TO THE COMMUNITY:	To ensure the health and safety of the inmate population and ensure the safety of the general population
OPERATING BUDGET IMPACT:	No impact to Budget

MANAGING DEPARTMENT:	Various	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22964

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			
Sales Tax	$ 3,051,700		$ 3,051,700
Other			
Balance Forward		$ 680,706	
TOTAL FUNDING SOURCES	**$ 3,051,700**	**$ 680,706**	**$ 3,051,700**
PROJECT COSTS			
Professional Services	$ 2,370,994	$ 200,000	$ 2,570,994
Legal			
Architect/Engineering			$ -
Appraisal/Negotiations			
Construction		$ 480,706	$ 480,706
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,370,994**	**$ 680,706**	**$ 3,051,700**
BALANCE	**$ 680,706**	**$ -**	**$ -**

FIRE STATION #9 INSTALLATION

PROJECT NAME:	Fire Station #9 AC Installation
PROJECT DESCRIPTION:	To replace & install AC unit at Fire Station #9
BENEFIT TO THE COMMUNITY:	Ensure the health and safety of members of the Columbus Fire Department
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96104

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 180,000		$ 180,000
Other			
Balance Forward		$ 10,000	
TOTAL FUNDING SOURCES	**$ 180,000**	**$ 10,000**	**$ 180,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 170,000	$ 10,000	$ 180,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 170,000**	**$ 10,000**	**$ 180,000**
BALANCE	**$ 10,000**	**$ -**	**$ -**

FIRE STATION #8 PIPE REPLACEMENT

PROJECT NAME:	Fire Station #8 Pipe Replacement
PROJECT DESCRIPTION:	Repairing the pipes in the Jail for safety precaution
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes at the Jail.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96107

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 30,110		$ 30,110
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 30,110**		**$ 30,110**
PROJECT COSTS			
Building Maintenance & Repair	$ 30,110		$ 30,110
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 30,110**		**$ 30,110**
BALANCE	**$ -**	**$ -**	**$ -**

JAIL FIRE ALARM SYSTEM REPLACEMENT

PROJECT NAME:	Jail Fire Alarm System Replacement
PROJECT DESCRIPTION:	Replacing fire alarm system at the Muscogee County Jail
BENEFIT TO THE COMMUNITY:	Ensure compliance with state code and protect community from fire damange
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96109

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 708,120		$ 708,120
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 708,120**		**$ 708,120**
PROJECT COSTS			
Building Maintenance & Repair	$ 503,620		$ 503,620
Contractual Services	$ 204,500		$ 204,500
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 708,120**		**$ 708,120**
BALANCE	**$ -**	**$ -**	**$ -**

SHERIFF'S OFFICE ADMINISTRATION BUILDING RENOVATIONS

PROJECT NAME:	Sheriff's Office Administration Building Renovations
PROJECT DESCRIPTION:	Renovating the Sheriff's Administration Building to meet growing needs of the community
BENEFIT TO THE COMMUNITY:	Helping provide safety to the community by meeting the growing needs of the department
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Various	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22971

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			
Sales Tax	$ 3,921,731		$ 3,921,731
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 3,921,731**	**$ -**	**$ 3,921,731**
PROJECT COSTS			
Building Maintenance & Repair			
Contractual Services			$ -
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 3,921,731		$ 3,921,731
Land Acquisition			
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 3,921,731**	**$ -**	**$ 3,921,731**
BALANCE	**$ -**	**$ -**	**$ -**

MUSCOGEE COUNTY JAIL BOILER REPAIR

PROJECT NAME:	Muscogee County Jail Boiler Repair
PROJECT DESCRIPTION:	Repairing the boiler at the Muscogee County Jail
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes as well as to provide constant hot water at the jail
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96116

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 65,000		$ 65,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 65,000**		**$ 65,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 65,000		$ 65,000
Contractual Services			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 65,000**		**$ 65,000**
BALANCE	**$ -**	**$ -**	**$ -**

EMERGENCY OPERATION CENTER RELOCATION

PROJECT NAME:	Emergency Operation Center Relocation
PROJECT DESCRIPTION:	Relocating the Emergency Operation Center
BENEFIT TO THE COMMUNITY:	Ensure the safety of the public by providing during crisis situations
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Various	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22972

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 1,213,979		$ 1,213,979
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 1	
TOTAL FUNDING SOURCES	**$ 1,213,979**	**$ 1**	**$ 1,213,979**
PROJECT COSTS			
Building Maintenance & Repair			
Contractual Services			$ -
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 1,213,978	$ 1	$ 1,213,979
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,213,978**	**$ 1**	**$ 1,213,979**
BALANCE	**$ 1**	**$ -**	**$ -**

POLICE EVIDENCE STORAGE ALARM REPLACEMENT

PROJECT NAME:	Police Evidence Storage Alarm Replacement
PROJECT DESCRIPTION:	Replacing alarm system for the police evidence storage room
BENEFIT TO THE COMMUNITY:	Ensure the safety and privacy of evidence for the city
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96118

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 28,650		$ 28,650
Other			
Balance Forward		$ 1,000	
TOTAL FUNDING SOURCES	**$ 28,650**	**$ 1,000**	**$ 28,650**
PROJECT COSTS			
Building Maintenance & Repair	$ 27,650	$ 1,000	$ 28,650
Contractual Services			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 27,650**	**$ 1,000**	**$ 28,650**
BALANCE	**$ 1,000**	**$ -**	**$ -**

JAIL PLUMBING REPAIRS

PROJECT NAME:	Jail Plumbing Repairs
PROJECT DESCRIPTION:	Repairing plumbing pipes and issues at the Muscogee County Jail
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96120

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 40,000		$ 40,000
Other			
Balance Forward		$ 3,438	
TOTAL FUNDING SOURCES	**$ 40,000**	**$ 3,438**	**$ 40,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 36,562	$ 2,438	$ 39,000
Contractual Services		$ 1,000	$ 1,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 36,562**	**$ 3,438**	**$ 40,000**
BALANCE	**$ 3,438**	**$ -**	**$ -**

PUBLIC SAFETY BUILDING HVAC REPAIRS

PROJECT NAME:	Public Safety Building HVAC Repairs
PROJECT DESCRIPTION:	Repairing HVAC system at the Public Safety Building
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96121

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 30,000		$ 30,000
Other			
Balance Forward		$ 4,466	
TOTAL FUNDING SOURCES	**$ 30,000**	**$ 4,466**	**$ 30,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 25,534	$ 4,466	$ 30,000
Contractual Services			$ -
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 25,534**	**$ 4,466**	**$ 30,000**
BALANCE	**$ 4,466**	**$ -**	**$ -**

FIRE STATION #3 PLUMBING REPAIRS

PROJECT NAME:	Fire Station #3 Plumbing Repairs
PROJECT DESCRIPTION:	Repairing plumbing issues at Fire Station #3
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96122

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 30,000		$ 30,000
Other			
Balance Forward		$ 1,192	
TOTAL FUNDING SOURCES	**$ 30,000**	**$ 1,192**	**$ 30,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 28,808	$ 1,192	$ 30,000
Contractual Services			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 28,808**	**$ 1,192**	**$ 30,000**
BALANCE	**$ 1,192**	**$ -**	**$ -**

FIRE STATION #4 UPGRADE

PROJECT NAME:	Fire Station #4 Upgrade
PROJECT DESCRIPTION:	Repairing and replacing issues in Fire Station #4
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54157

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 3,500,000		$ 3,500,000
Other			
Balance Forward		$ 3,298,378	
TOTAL FUNDING SOURCES	**$ 3,500,000**	**$ 3,298,378**	**$ 3,500,000**
PROJECT COSTS			
Building Maintenance & Repair		$ 200,000	$ 200,000
Contractual Services	$ 201,622	$ 267,850	$ 469,472
Architect/Engineering		$ 830,528	$ 830,528
Appraisal/Negotiations			
Construction		$ 2,000,000	$ 2,000,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 201,622**	**$ 3,298,378**	**$ 3,500,000**
BALANCE	**$ 3,298,378**	**$ -**	**$ -**

MUSCOGEE COUNTY JAIL KITCHEN FLOOR REPAIR

PROJECT NAME:	Muscogee County Jail Kitchen Floor Repair
PROJECT DESCRIPTION:	Repairing the kitchen floor at the Muscogee County Jail
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and sanitation codes within the jail
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96124

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 200,000		$ 200,000
Other			
Balance Forward		$ 8,772	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 8,772**	**$ 200,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 191,228	$ 8,772	$ 200,000
Contractual Services			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 191,228**	**$ 8,772**	**$ 200,000**
BALANCE	**$ 8,772**	**$ -**	**$ -**

JAIL FACILITY IMPROVEMENTS/REPAIRS

PROJECT NAME:	Jail Facility Improvements/Repairs
PROJECT DESCRIPTION:	Improve and repair facilities within the jail
BENEFIT TO THE COMMUNITY:	Ensure compliance with safety and upkeep within the jail
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22978

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 6,000,000		$ 6,000,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 2,723,736	
TOTAL FUNDING SOURCES	**$ 6,000,000**	**$ 2,723,736**	**$ 6,000,000**
PROJECT COSTS			
Building Maintenance & Repair	$ 3,276,264	$ 1,400,000	$ 4,676,264
Contractual Services		$ 700,000	$ 700,000
Architect/Engineering			$ -
Appraisal/Negotiations			
Construction		$ 623,736	$ 623,736
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,276,264**	**$ 2,723,736**	**$ 6,000,000**
BALANCE	**$ 2,723,736**	**$ -**	**$ -**

FIRE/EMS ADMINISTRATION BUILDING RENOVATIONS

PROJECT NAME:	Fire/EMS Administration Building Renovations
PROJECT DESCRIPTION:	Renovations for Fire/EMS administration building
BENEFIT TO THE COMMUNITY:	Enhance the administration building to benefit all Fire/EMS staff
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22979

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 3,386,207		$ 3,386,207
Bond Proceeds			
Sales Tax (2009 LOST)			$ -
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 3,386,207**	**$ -**	**$ 3,386,207**
PROJECT COSTS			
Building Maintenance & Repair			
Contractual Services	$ 722,268		$ 722,268
Architect/Engineering	$ 2,663,939		$ 2,663,939
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,386,207**	**$ -**	**$ 3,386,207**
BALANCE	**$ -**	**$ -**	**$ -**

FF&E for ADMINISTRATIVE BUILDINGS

PROJECT NAME:	FF&E for Administrative Buildings
PROJECT DESCRIPTION:	Enhancements for administrative buildings
BENEFIT TO THE COMMUNITY:	Enhance the administration buildings to benefit CCG
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22980

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 200,790		$ 200,790
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 200,790**		**$ 200,790**
PROJECT COSTS			
Building Maintenance & Repair			$ -
Contractual Services			$ -
Architect/Engineering	$ 200,790		$ 200,790
Appraisal/Negotiations			
Construction			$ -
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 200,790**		**$ 200,790**
BALANCE	**$ -**	**$ -**	**$ -**

MCP ANIMAL CARE/ TRAINING PROGRAM

PROJECT NAME:	MCP Animal Care/Training Program
PROJECT DESCRIPTION:	Training program for animal care within the Muscogee County Prison
BENEFIT TO THE COMMUNITY:	Educate inmates on the methods and techniques of animal care
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22982

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 300,000		$ 300,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 300,000	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 300,000**	**$ 300,000**
PROJECT COSTS			
Building Maintenance & Repair			$ -
Contractual Services		$ 300,000	$ 300,000
Architect/Engineering			$ -
Appraisal/Negotiations			
Construction			$ -
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 300,000**	**$ 300,000**
BALANCE	**$ 300,000**	**$ -**	**$ -**

FIRE STATION #6 UPGRADE

PROJECT NAME:	Fire Station #6 Upgrade
PROJECT DESCRIPTION:	Repairing and replacing issues in Fire Station #6
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes and regulations.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0567 696 3111	**PROJECT NO:**	54158

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 300,000	$ 3,200,000	$ 3,500,000
Other			
Balance Forward		$ 300,000	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 3,500,000**	**$ 3,500,000**
PROJECT COSTS			
Building Maintenance & Repair		$ 3,000,000	$ 3,000,000
Contractual Services			$ -
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 500,000	$ 500,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 3,500,000**	**$ 3,500,000**
BALANCE	**$ 300,000**	**$ -**	**$ -**

MCP PLUMBING/ELECTRICAL REPAIRS

PROJECT NAME:	MCP PLUMBING/ELECTRICAL REPAIRS
PROJECT DESCRIPTION:	Repairing the plumbing & electrical utilities of MCP
BENEFIT TO THE COMMUNITY:	To ensure utilities are operational for inmates & staff
OPERATING BUDGET IMPACT:	No impact to operating budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96132

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2009 LOST)	$ 224,000		$ 224,000
Other			$ -
Balance Forward		$ 477	
TOTAL FUNDING SOURCES	**$ 224,000**	**$ 477**	**$ 224,000**
PROJECT COSTS			
Professional Services			$ -
Building Maintenance	$ 223,523	$ 477	$ 224,000
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction			$ -
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 223,523**	**$ 477**	**$ 224,000**
BALANCE	**$ 477**	**$ -**	**$ -**

MCP HVAC REPAIRS

PROJECT NAME:	MCP HVAC REPAIRS
PROJECT DESCRIPTION:	Repairing the HVAC system for Muscogee County Prison
BENEFIT TO THE COMMUNITY:	To ensure hospitable conditions for inmates and staff
OPERATING BUDGET IMPACT:	No impact to operating budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96131

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			$ -
Sales Tax (2009 LOST)	$ 105,000		$ 105,000
Other			$ -
Balance Forward		$ 399	
TOTAL FUNDING SOURCES	**$ 105,000**	**$ 399**	**$ 105,000**
PROJECT COSTS			
Professional Services			$ -
Building Maintenance	$ 104,601	$ 399	$ 105,000
Architect/Engineering			$ -
Appraisal/Negotiations			$ -
Construction			$ -
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 104,601**	**$ 399**	**$ 105,000**
BALANCE	**$ 399**	**$ -**	**$ -**

FF&E RELOCATION FOR JUDICIAL CENTER

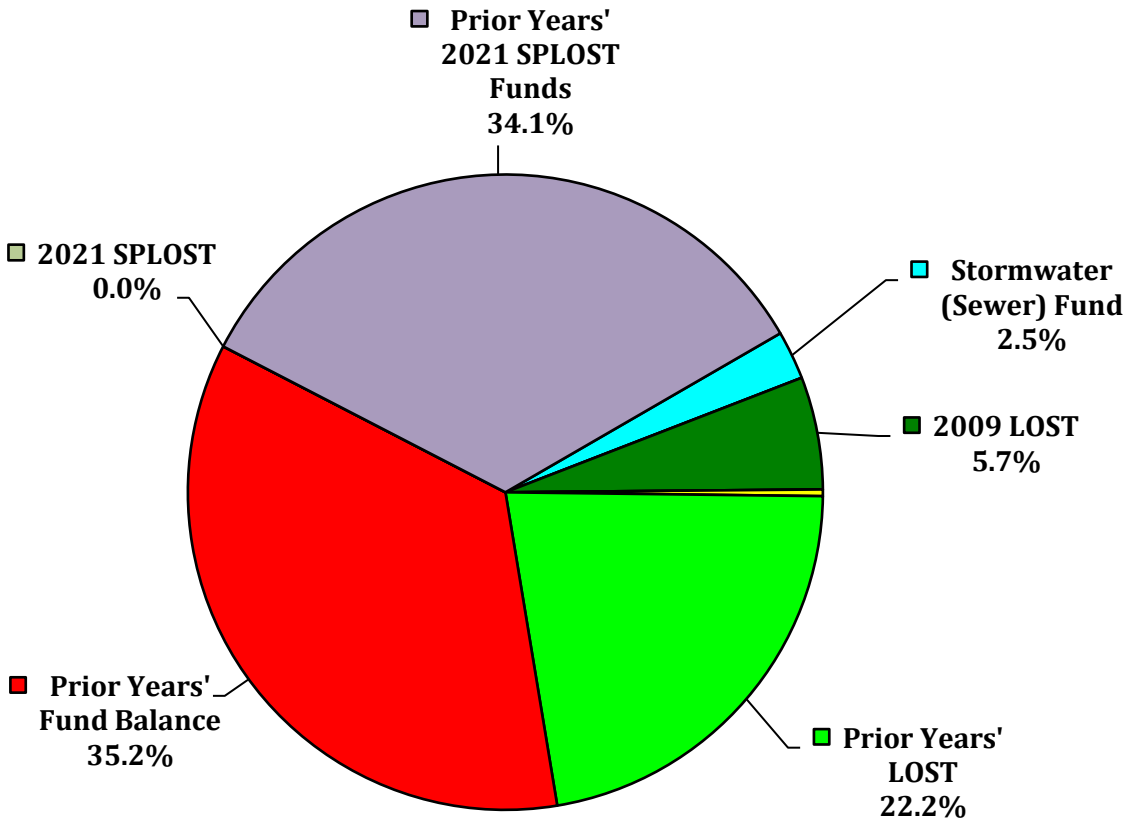
PROJECT NAME:	FF&E for Administrative Buildings
PROJECT DESCRIPTION:	Enhancements for administrative buildings
BENEFIT TO THE COMMUNITY:	Enhance the administration buildings to benefit CCG
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Public Works	**PROJECT TYPE:**	Public Safety
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	54159

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Sales Tax/Bond Proceeds			
Sales Tax (2021 SPLOST)		$ 869,127	$ 869,127
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ -**	**$ 869,127**	**$ 869,127**
PROJECT COSTS			
Building Maintenance & Repair			
Contractual Services		$ 869,127	$ 869,127
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 869,127**	**$ 869,127**
BALANCE	**$ -**	**$ -**	**$ -**

DRAINAGE SUMMARY

FY27 FINANCING METHOD
$20,945,817

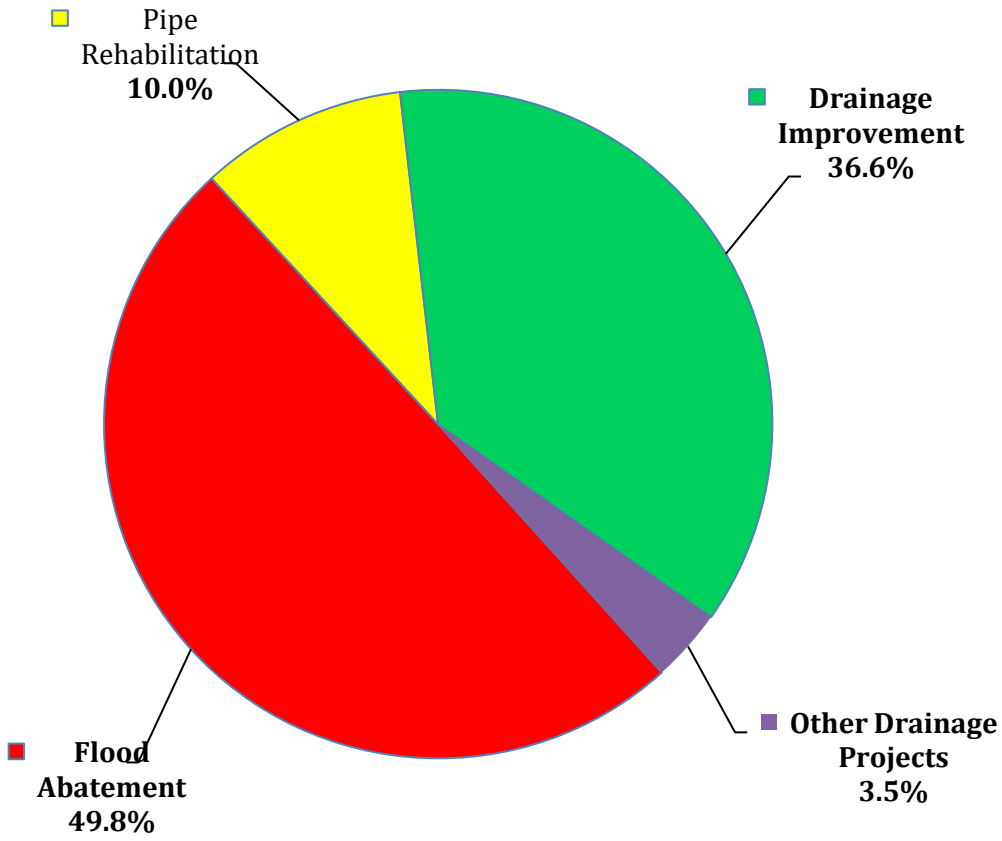


FY27 FINANCING FOR DRAINAGE PROJECTS

METHOD/SOURCE	AMOUNT
Stormwater (Sewer) Fund	$ 517,652
1999 SPLOST	-
2009 LOST	1,200,000
Bond Proceeds	-
Prior Years' 1999 SPLOST	68,773
Prior Years' LOST	4,649,159
Prior Years' Fund Balance	7,371,742
Prior Years' Bond Funds	-
2021 SPLOST	-
Prior Years' 2021 SPLOST Funds	7,138,491
FY27 TOTAL	$ 20,945,817

DRAINAGE SUMMARY

FY27 PROJECT COSTS
$20,945,817



FY27 DRAINAGE PROJECTS

Type of Project	AMOUNT
Flood Abatement	$ 10,432,014
Pipe Rehabilitation	2,102,159
Drainage Improvement	7,672,243
Other Drainage Projects	739,401
FY27 TOTAL	$ 20,945,817

DRAINAGE SUMMARY

FIVE YEAR FORECAST

STORMWATER (SEWER) FUND CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES								
Stormwater (Sewer) Fund			$ 7,371,742	$ 517,652				$ 7,889,394
Bond Proceeds								$ -
Sales Tax (2009 LOST)			$ 4,649,159	$ 1,200,000				$ 5,849,159
Sales Tax (1999 SPLOST)			$ 68,773					$ 68,773
Sales Tax (2021 SPLOST)			$ 7,138,491	$ -				$ 7,138,491
Balance Forward								$ -
TOTAL FUNDING			$ 19,228,165	$ 1,717,652	$ -	$ -	$ -	$ 20,945,817
				$ 20,945,817				
PROJECT COSTS		**Type**	**Prior to FY27**	**FY27**	**FY28**	**FY29**	**FY30**	**Total**
Sewer Fund Contingency		Other	$ 136,087					$ 136,087
19th St Flood Abatement		Flood Abatement	$ 10,044,684	$ 4,882,014				$ 14,926,698
Cherokee Retaining Wall		Improvement	$ 3,204,385	$ 1,151,730				$ 4,356,115
LOST Stormwater		Improvement	$ 1,911,790	$ 5,650,312				$ 7,562,102
Fleet Management/EPA		Other	$ 1,083,270	$ 54,513				$ 1,137,783
Pipe Rehabilitation		Pipe Rehab	$ 7,008,425	$ 1,734,483				$ 8,742,908
Psalmond Rd Sewer System		Improvement	$ 133,752					$ 133,752
Lockwood Storm Sewer Upgrade		Improvement	$ 682,598					$ 682,598
Calumet Drive Culvert Repair		Improvement	$ 755,895					$ 755,895
North Precinct Sewer Connection OLOST		Improvement	$ 122,415					$ 122,415
CCG Owned Lift Stations Rehab		Pipe Rehab	$ 114,573	$ 135,427				$ 250,000
Light Pole 88 Riverbank Slope Repair		Pipe Rehab	$ 922,363	$ 77,637				$ 1,000,000
Warm Springs Culvert		Flood Abatement	$ -					$ -
Rock Island Pipe Replacement		Pipe Rehab	$ 8,991	$ 1,009				$ 10,000
35th Street/2nd Avenue Culvert Relocation		Flood Abatement	$ 2,077,704	$ -				$ 2,077,704
Front Ave Combined Sewer System		Pipe Rehab	$ 1,146,397	$ 153,603				$ 1,300,000
Buena Vista Road Drainage		Flood Abatement	$ -	$ 500,000				$ 500,000
College Drive Channel		Other	$ 615,112	$ 684,888				$ 1,300,000
Armour Road Flood Remediation		Flood Abatement	$ -	$ 20,000				$ 20,000
14th St./Broadway		Improvement	$ -	$ 600,000				$ 600,000

PROJECT COSTS		Type	Prior to FY27	FY27	FY28	FY29	FY30	Total
Wynfield Loop Storm Drain		Flood Abatement	$ -	**$ 1,600,000**				**$ 1,600,000**
Edgewood Drainage		Flood Abatement	$ -	**$ 1,300,000**				**$ 1,300,000**
Conisburg Way Storm Drain		Flood Abatement	$ -	**$ 700,000**				**$ 700,000**
Historic Broadway Storm Drain		Flood Abatement	$ -	**$ 1,200,000**				**$ 1,200,000**
Hawaii Way & Maui Ct. Storm Drain		Flood Abatement	$ -	**$ 200,000**				**$ 200,000**
Historic Broadway Combined Mapping		Improvement	$ -	**$ 200,000**				**$ 200,000**
Cooper Creek Flood Study		Flood Abatement	$ 95,000	**$ 30,000**				**$ 125,000**
Riverwalk Renovations		Improvement	$ 3,477,431	**$ 70,201**				**$ 3,547,632**
TOTAL PROJECT COSTS			**$ 33,540,872**	**$ 20,945,817**	**$ -**	**$ -**	**$ -**	**$ 45,014,057**

SEWER FUND CONTINGENCY

PROJECT NAME:	Sewer Fund Contingency
PROJECT DESCRIPTION:	Funds set aside annually to cover various expenditures related to Stormwater and Flood Abatement within Muscogee County
BENEFIT TO THE COMMUNITY:	Prevention risk of stormwater overflow damage to adjacent areas and to comply with established State and Federal requirements
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	20200

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 136,087		$ 136,087
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 136,087**		**$ 136,087**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 136,087		$ 136,087
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 136,087**		**$ 136,087**
BALANCE	**$ -**	**$ -**	**$ -**

19TH STREET FLOOD ABATEMENT (MERITAS)

PROJECT NAME:	19th Street Flood Abatement (Meritas)
PROJECT DESCRIPTION:	Research, design and construct roadways to prevent flooding of area surrounding 19th Street near Meritas
BENEFIT TO THE COMMUNITY:	Reduced risk exposure for citizens and property owners from potential damage caused by flooding
OPERATING BUDGET IMPACT:	Reduced repair and maintenance costs that could result from flooding

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	FLOOD ABATEMENT
ACCOUNT CODE:	0508 660 2000, 0554 200 2439 and 0540 695 2127	**PROJECT NO:**	21120, 40243, 53032

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 8,313,724		$ 8,313,724
Bond Proceeds	$ 1,257,087		$ 1,257,087
Sales Tax (1999 SPLOST)	$ 5,355,728		$ 5,355,728
Other			
Balance Forward		$ 4,881,855	
TOTAL FUNDING SOURCES	**$ 14,926,539**	**$ 4,881,855**	**$ 14,926,539**
PROJECT COSTS			
Professional Services	$ 67,224	$ 50,000	$ 117,224
Legal			
Architect/Engineering	$ 9,313,244	$ 4,066,855	$ 13,380,099
Appraisal/Negotiations			
Construction	$ 654,425	$ 750,000	$ 1,404,425
Land Acquisition	$ 9,791	$ 15,000	$ 24,791
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 10,044,684**	**$ 4,881,855**	**$ 14,926,539**
BALANCE	**$ 4,881,855**	**$ -**	**$ -**

CHEROKEE RETAINING WALL

PROJECT NAME:	Cherokee Retaining Wall
PROJECT DESCRIPTION:	Replace existing retaining wall, constructed in the 1950's, which supports the banks on either side of the ravine along Cherokee Avenue
BENEFIT TO THE COMMUNITY:	Protect citizens and property owners from safety hazards and property damage caused by wall failure
OPERATING BUDGET IMPACT:	Reduction of maintenance costs and reduced liability exposure

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0508 660 2000 and 0540 695 2127	**PROJECT NO:**	20757, 21129, 50805, 94020

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 1,910,824		$ 1,910,824
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 583,563		$ 583,563
Sales Tax (2009 SPLOST)	$ 1,861,728		$ 1,861,728
Balance Forward		$ 1,151,730	
TOTAL FUNDING SOURCES	**$ 4,356,115**	**$ 1,151,730**	**$ 4,356,115**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 570,845	$ 570,845
Appraisal/Negotiations			
Construction	$ 3,204,385	$ 580,885	$ 3,785,270
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,204,385**	**$ 1,151,730**	**$ 4,356,115**
BALANCE	**$ 1,151,730**	**$ -**	**$ -**

LOCAL OPTION SALES TAX STORMWATER FUNDS

PROJECT NAME:	LOST Stormwater (SW) Funds
PROJECT DESCRIPTION:	Systematic funding of necessary investment in stormwater systems
BENEFIT TO THE COMMUNITY:	Sustained investment in infrastructure to ensure safety for citizens and property owners from risks associated with aging drainage systems
OPERATING BUDGET IMPACT:	Reduced exposure for unexpected maintenance costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94001

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 6,362,102	$ 1,200,000	$ 7,562,102
Other			
Balance Forward		$ 4,450,312	
TOTAL FUNDING SOURCES	**$ 6,362,102**	**$ 5,650,312**	**$ 7,562,102**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 1,911,790	$ 1,513,690	$ 3,425,480
Appraisal/Negotiations			
Construction		$ 4,136,622	$ 4,136,622
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,911,790**	**$ 5,650,312**	**$ 7,562,102**
BALANCE	**$ 4,450,312**	**$ -**	**$ -**

FLEET MANAGEMENT EPA

PROJECT NAME:	Fleet Management EPA
PROJECT DESCRIPTION:	Bring the Fleet Maintenance Complex into compliance with EPA Clean Water Act, Includes installation of oil/water separator drainage system
BENEFIT TO THE COMMUNITY:	Oil/water separators will prevent contaminated water from polluting the area's streams and rivers and help protect wildlife
OPERATING BUDGET IMPACT:	Ensures compliance with U.S. EPA requirements and reduces risk of violations of the Clean Water Act

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	OTHER
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	20771

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 1,137,783		$ 1,137,783
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 54,513	
TOTAL FUNDING SOURCES	**$ 1,137,783**	**$ 54,513**	**$ 1,137,783**
PROJECT COSTS			
Professional Services	$ 3,960		$ 3,960
Legal			
Architect/Engineering	$ 520,070	$ 54,513	$ 574,583
Appraisal/Negotiations			
Construction	$ 460,003		$ 460,003
Land Acquisition			
Furnishings & Equipment	$ 99,237		$ 99,237
BUDGETED EXPENDITURES	**$ 1,083,270**	**$ 54,513**	**$ 1,137,783**
BALANCE	**$ 54,513**	**$ -**	**$ -**

PIPE REHABILITATION

PROJECT NAME:	Pipe Rehab
PROJECT DESCRIPTION:	Funding set aside annually for the repair and/or replacement of deteriorated combined sewers in Columbus
BENEFIT TO THE COMMUNITY:	Reduced exposure for citizens and property owners for safety hazards or property damage caused by aging storm sewer systems
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PIPE REHAB
ACCOUNT CODE:	0508 660 2000 and 0109 250 9901	**PROJECT NO:**	20770, 21126, 94005, 94009

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 6,984,886	$ 517,652	$ 7,502,538
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,240,370		$ 1,240,370
Other			
Balance Forward		$ 1,216,831	
TOTAL FUNDING SOURCES	**$ 8,225,256**	**$ 1,734,483**	**$ 8,742,908**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 1,487,024	$ 441,737	$ 1,928,761
Appraisal/Negotiations			
Construction	$ 5,521,401	$ 1,292,746	$ 6,814,147
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 7,008,425**	**$ 1,734,483**	**$ 8,742,908**
BALANCE	**$ 1,216,831**	**$ - **	**$ - **

CCG OWNED LIFT STATIONS REHAB

PROJECT NAME:	CCG Owned Lift Stations Rehab
PROJECT DESCRIPTION:	Conversion of North Highland Dam Lift Station
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	21136

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 250,000		$ 250,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 135,427	
TOTAL FUNDING SOURCES	**$ 250,000**	**$ 135,427**	**$ 250,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 99,207	$ 119,207	$ 218,414
Appraisal/Negotiations			
Construction	$ 15,366	$ 16,220	$ 31,586
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 114,573**	**$ 135,427**	**$ 250,000**
BALANCE	**$ 135,427**	**$ -**	**$ -**

LIGHT POLE 88 RIVERBANK SLOPE REPAIR

PROJECT NAME:	Light Pole 88 Riverbank Slope Repair
PROJECT DESCRIPTION:	Funding set aside for the repair and/ or replacement of Light Pole
BENEFIT TO THE COMMUNITY:	Reduces issues with lighting outside and reduces issues with citizens dealing with safety.
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 250 9901 and 0567 696 3112	**PROJECT NO:**	94018 and 54350

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,000,000		$ 1,000,000
Sales Tax (2021 SPLOST)			
Balance Forward		$ 77,637	
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ 77,637**	**$ 1,000,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 922,363	$ 77,637	$ 1,000,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 922,363**	**$ 77,637**	**$ 1,000,000**
BALANCE	**$ 77,637**	**$ -**	**$ -**

ROCK ISLAND PIPE REPLACEMENT

PROJECT NAME:	Rock Island Pipe Replacement
PROJECT DESCRIPTION:	Replacement of pipe at Rock Island.
BENEFIT TO THE COMMUNITY:	Reduced exposure for citizens and property owners for safety hazards or property damage caused by aging storm sewer systems
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96100

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 10,000		$ 10,000
Other			
Balance Forward		$ 1,009	
TOTAL FUNDING SOURCES	**$ 10,000**	**$ 1,009**	**$ 10,000**
PROJECT COSTS			
Professional Services			
Building Maintenance & Repair	$ 8,991	$ 1,009	$ 10,000
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 8,991**	**$ 1,009**	**$ 10,000**
BALANCE	**$ 1,009**	**$ -**	**$ -**

BUENA VISTA ROAD DRAINAGE

PROJECT NAME:	Buena Vista Road Drainage
PROJECT DESCRIPTION:	Funding set aside for the facilities installed to provide for the removal of excess water.
BENEFIT TO THE COMMUNITY:	Increases soil productivity.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	FLOOD ABATEMENT
CCOUNT CODE:	0567 696 3113	**PROJECT NO:**	54352

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 500,000		$ 500,000
Other			
Balance Forward		$ 500,000	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 500,000**	**$ 500,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 130,000	$ 130,000
Appraisal/Negotiations			
Construction		$ 370,000	$ 370,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 500,000**	**$ 500,000**
BALANCE	**$ 500,000**	**$ -**	**$ -**

COLLEGE DRIVE CHANNEL

PROJECT NAME:	College Drive Channel
PROJECT DESCRIPTION:	Improving exisiting channel to help with drainage
BENEFIT TO THE COMMUNITY:	Decreases risks of flooding
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	OTHER
CCOUNT CODE:	0567 696 3113	**PROJECT NO:**	54353

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 1,300,000		$ 1,300,000
Other			
Balance Forward		$ 684,888	
TOTAL FUNDING SOURCES	**$ 1,300,000**	**$ 684,888**	**$ 1,300,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 284,888	$ 284,888
Appraisal/Negotiations			
Construction	$ 615,112	$ 400,000	$ 1,015,112
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 615,112**	**$ 684,888**	**$ 1,300,000**
BALANCE	**$ 684,888**	**$ -**	**$ -**

FRONT AVE COMBINED SEWER SYSTEM

PROJECT NAME:	Front Ave Combined Sewer System
PROJECT DESCRIPTION:	Replacement of sewer system on Front Ave
BENEFIT TO THE COMMUNITY:	Prevents future liability to the city for damages to nearby structures.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
CCOUNT CODE:	0567 696 3113	**PROJECT NO:**	54351

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 1,300,000		$ 1,300,000
Other			
Balance Forward		$ 153,603	
TOTAL FUNDING SOURCES	**$ 1,300,000**	**$ 153,603**	**$ 1,300,000**
PROJECT COSTS			
Professional Services			$ -
Legal			
Architect/Engineering		$ 60,603	$ 60,603
Appraisal/Negotiations			
Construction	$ 1,146,397	$ 93,000	$ 1,239,397
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,146,397**	**$ 153,603**	**$ 1,300,000**
BALANCE	**$ 153,603**	**$ -**	**$ -**

ARMOUR ROAD FLOOD REMEDIATION

PROJECT NAME:	Armour Road Flood Remediation
PROJECT DESCRIPTION:	Research, design and construct roadways to prevent flooding of area surrounding Armour Roa
BENEFIT TO THE COMMUNITY:	Prevents future liability to the city for damages to nearby structures.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	FLOOD ABATEMENT
CCOUNT CODE:	0567 696 3113	**PROJECT NO:**	94021

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 20,000		$ 20,000
Other			
Balance Forward		$ 20,000	
TOTAL FUNDING SOURCES	**$ 20,000**	**$ 20,000**	**$ 20,000**
PROJECT COSTS			
Professional Services			$ -
Legal			
Architect/Engineering		$ 20,000	$ 20,000
Appraisal/Negotiations			
Construction			$ -
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 20,000**	**$ 20,000**
BALANCE	**$ 20,000**	**$ -**	**$ -**

COOPER CREEK FLOOD STUDY

PROJECT NAME:	Cooper Creek Flood Study
PROJECT DESCRIPTION:	To prevent Cooper Creek flooding
BENEFIT TO THE COMMUNITY:	Helps sustain infrastructure to ensure safety from flooding the Cooper Creek area
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94022

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 125,000		$ 125,000
Other			
Balance Forward		$ 30,000	
TOTAL FUNDING SOURCES	**$ 125,000**	**$ 30,000**	**$ 125,000**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering	$ 95,000	$ 10,000	$ 105,000
Appraisal/Negotiations			$ -
Construction		$ 20,000	$ 20,000
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 95,000**	**$ 30,000**	**$ 125,000**
BALANCE	**$ 30,000**	**$ -**	**$ -**

14TH ST./BROADWAY

PROJECT NAME:	14th St./Broadway
PROJECT DESCRIPTION:	Drainage improvements on 14th St. and Broadway
BENEFIT TO THE COMMUNITY:	Sustained investment in infrastructure to ensure safety for citizens and property owners from risks associated with aging drainage systems
OPERATING BUDGET IMPACT:	Reduced exposure for unexpected maintenance costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0567 696 3113	**PROJECT NO:**	54355

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			$ -
Bond Proceeds			$ -
Sales Tax (2021 SPLOST)	$ 600,000		$ 600,000
Other			$ -
Balance Forward		$ 600,000	
TOTAL FUNDING SOURCES	**$ 600,000**	**$ 600,000**	**$ 600,000**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering		$ 300,000	$ 300,000
Appraisal/Negotiations			$ -
Construction		$ 300,000	$ 300,000
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 600,000**	**$ 600,000**
BALANCE	**$ 600,000**	**$ -**	**$ -**

WYNFIELD LOOP STORM DRAIN

PROJECT NAME:	Wynfield Loop Storm Drain
PROJECT DESCRIPTION:	Drainage improvements for Wynfield Loop Storm Drain
BENEFIT TO THE COMMUNITY:	Funding set aside for the facilities installed to provide for the removal of excess water
OPERATING BUDGET IMPACT:	Reduced exposure for unexpected maintenance costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	FLOOD ABATEMENT
ACCOUNT CODE:	0567 696 3113	**PROJECT NO:**	54356

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 1,600,000		$ 1,600,000
Other			
Balance Forward		$ 1,600,000	
TOTAL FUNDING SOURCES	**$ 1,600,000**	**$ 1,600,000**	**$ 1,600,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 800,000	$ 800,000
Appraisal/Negotiations			
Construction		$ 800,000	$ 800,000
Land Acquisition			
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 1,600,000**	**$ 1,600,000**
BALANCE	**$ 1,600,000**	**$ -**	**$ -**

EDGEWOOD DRAINAGE

PROJECT NAME:	Edgewood Drainage
PROJECT DESCRIPTION:	Drainage improvements for Edgewood
BENEFIT TO THE COMMUNITY:	Funding set aside for the facilities installed to provide for the removal of excess water
OPERATING BUDGET IMPACT:	Reduced exposure for unexpected maintenance costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	FLOOD ABATEMENT
ACCOUNT CODE:	0567 696 3113	**PROJECT NO:**	54357

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			$ -
Bond Proceeds			$ -
Sales Tax (2021 SPLOST)	$ 1,300,000		$ 1,300,000
Other			$ -
Balance Forward		$ 1,300,000	
TOTAL FUNDING SOURCES	**$ 1,300,000**	**$ 1,300,000**	**$ 1,300,000**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering		$ 700,000	$ 700,000
Appraisal/Negotiations			$ -
Construction		$ 600,000	$ 600,000
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 1,300,000**	**$ 1,300,000**
BALANCE	**$ 1,300,000**	**$ -**	**$ -**

CONISBURG WAY STORM DRAIN

PROJECT NAME:	Conisburg Way Storm Drain
PROJECT DESCRIPTION:	Drainage improvements for Conisburg Way
BENEFIT TO THE COMMUNITY:	Funding set aside for the facilities installed to provide for the removal of excess water
OPERATING BUDGET IMPACT:	Reduced exposure for unexpected maintenance costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	FLOOD ABATEMENT
ACCOUNT CODE:	0567 696 3113	**PROJECT NO:**	54358

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			$ -
Bond Proceeds			$ -
Sales Tax (2021 SPLOST)	$ 700,000		$ 700,000
Other			$ -
Balance Forward		$ 700,000	
TOTAL FUNDING SOURCES	**$ 700,000**	**$ 700,000**	**$ 700,000**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering		$ 300,000	$ 300,000
Appraisal/Negotiations			$ -
Construction		$ 400,000	$ 400,000
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 700,000**	**$ 700,000**
BALANCE	**$ 700,000**	**$ -**	**$ -**

HISTORIC BROADWAY STORM DRAIN

PROJECT NAME:	Historic Broadway Storm Drain
PROJECT DESCRIPTION:	Drainage improvements for Historic Broadway
BENEFIT TO THE COMMUNITY:	Funding set aside for the facilities installed to provide for the removal of excess water
OPERATING BUDGET IMPACT:	Reduced exposure for unexpected maintenance costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	FLOOD ABATEMENT
ACCOUNT CODE:	0567 696 3113	**PROJECT NO:**	54359

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			$ -
Bond Proceeds			$ -
Sales Tax (2021 SPLOST)	$ 1,200,000		$ 1,200,000
Other			$ -
Balance Forward		$ 1,200,000	
TOTAL FUNDING SOURCES	**$ 1,200,000**	**$ 1,200,000**	**$ 1,200,000**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering		$ 600,000	$ 600,000
Appraisal/Negotiations			$ -
Construction		$ 600,000	$ 600,000
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 1,200,000**	**$ 1,200,000**
BALANCE	**$ 1,200,000**	**$ -**	**$ -**

HAWAII WAY & MAUI CT. STORM DRAIN

PROJECT NAME:	Hawaii Way & Maui Ct. Storm Drain
PROJECT DESCRIPTION:	Drainage improvements for Historic Broadway
BENEFIT TO THE COMMUNITY:	Funding set aside for the facilities installed to provide for the removal of excess water
OPERATING BUDGET IMPACT:	Reduced exposure for unexpected maintenance costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	FLOOD ABATEMENT
ACCOUNT CODE:	0567 696 3113	**PROJECT NO:**	54360

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			$ -
Bond Proceeds			$ -
Sales Tax (2021 SPLOST)	$ 200,000		$ 200,000
Other			$ -
Balance Forward		$ 200,000	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 200,000**	**$ 200,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 100,000	$ 100,000
Appraisal/Negotiations			
Construction		$ 100,000	$ 100,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 200,000**	**$ 200,000**
BALANCE	**$ 200,000**	**$ -**	**$ -**

HISTORIC BROADWAY COMBINED MAPPING

PROJECT NAME:	Historic Broadway Combined Mapping
PROJECT DESCRIPTION:	Combined mapping for Historic Broadway
BENEFIT TO THE COMMUNITY:	Provides for orderly and effcient development
OPERATING BUDGET IMPACT:	Reduced exposure for unexpected maintenance costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0567 696 3113	**PROJECT NO:**	54362

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			$ -
Bond Proceeds			$ -
Sales Tax (2021 SPLOST)	$ 200,000		$ 200,000
Other			$ -
Balance Forward		$ 200,000	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 200,000**	**$ 200,000**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering		$ 100,000	$ 100,000
Appraisal/Negotiations			$ -
Construction		$ 100,000	$ 100,000
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 200,000**	**$ 200,000**
BALANCE	**$ 200,000**	**$ -**	**$ -**

RIVERWALK RENOVATIONS

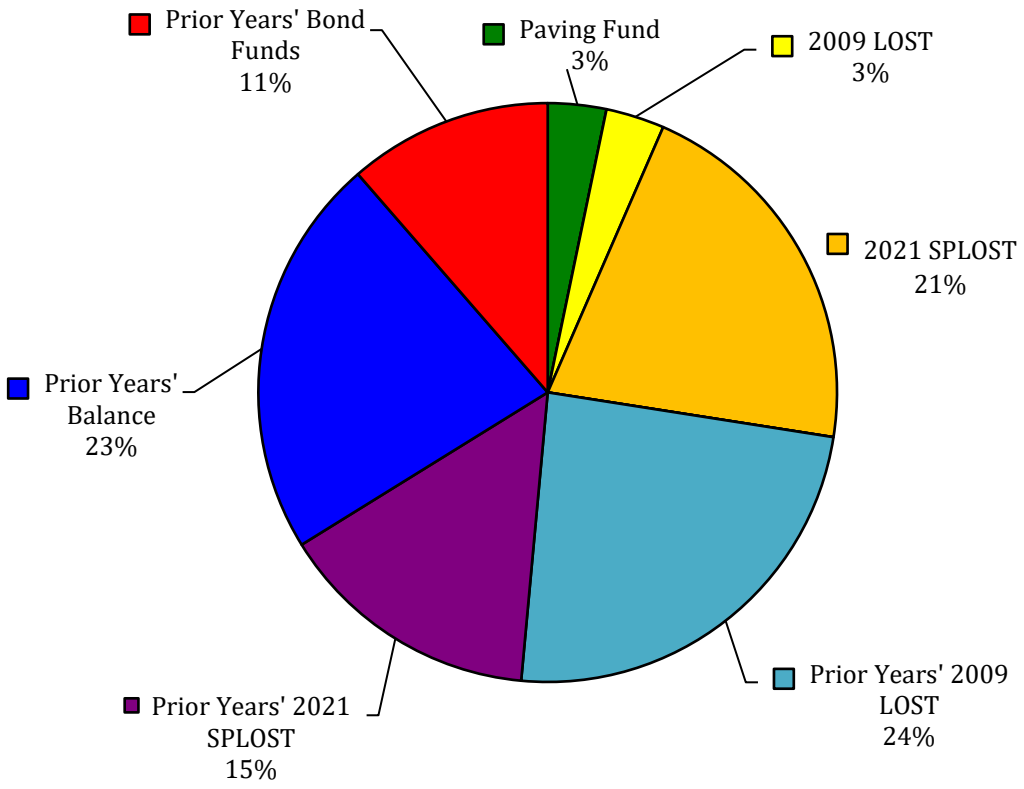
PROJECT NAME:	Riverwalk Renovations
PROJECT DESCRIPTION:	Stabilization and renovation of banks along the Chattahoochee Riverwalk
BENEFIT TO THE COMMUNITY:	Improved infrastructure for Chattahoochee Riverwalk which accrues environmental, recreational and industrial benefit to citizens and property owners; reduced safety risk
OPERATING BUDGET IMPACT:	Reduced exposure to liability resulting from failed riverbank stability

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
CCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94003

	Prior Years	FY27	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			$ -
Bond Proceeds			$ -
Sales Tax (2009 LOST)	$ 3,547,632		$ 3,547,632
Other			$ -
Balance Forward		$ 70,201	
TOTAL FUNDING SOURCES	**$ 3,547,632**	**$ 70,201**	**$ 3,547,632**
PROJECT COSTS			
Professional Services			$ -
Legal			$ -
Architect/Engineering	$ 196,373		$ 196,373
Appraisal/Negotiations			$ -
Construction	$ 3,281,058	$ 70,201	$ 3,351,259
Land Acquisition			$ -
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 3,477,431**	**$ 70,201**	**$ 3,547,632**
BALANCE	**$ 70,201**	**$ -**	**$ -**

TRANSPORTATION SUMMARY

FY27 FINANCING METHOD
$30,585,247

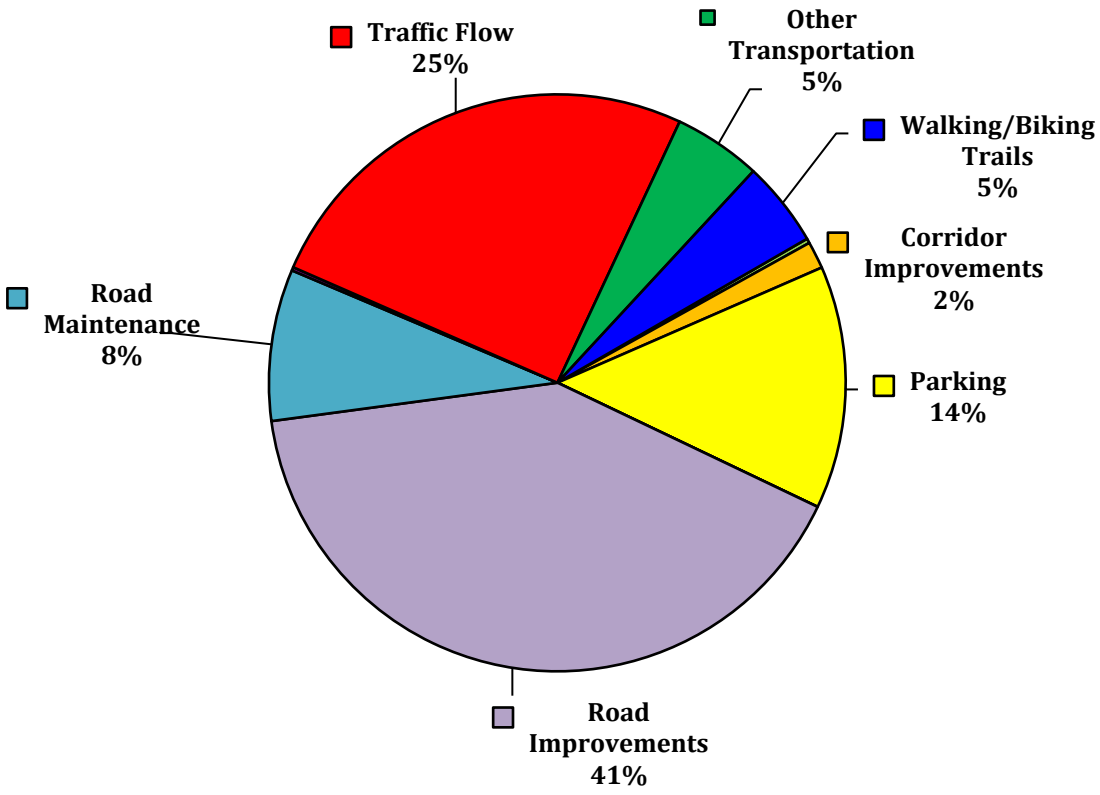


FY27 FINANCING FOR TRANSPORTATION PROJECTS

METHOD/SOURCE	AMOUNT
Paving Fund	$ 1,000,000
1999 SPLOST	
2009 LOST	1,000,000
2021 SPLOST	6,400,000
Bond Proceeds	-
Prior Years' 1999 SPLOST	-
Prior Years' 2009 LOST	7,339,635
Prior Years' 2021 SPLOST	4,505,692
Prior Years' Balance	6,860,011
Prior Years' Bond Funds	3,479,909
Other	-
FY27 TOTAL	$ 30,585,247

TRANSPORTATION SUMMARY

FY27 PROJECTS BY TYPE
$25,535,247



FY27 PROJECT COSTS

TYPE OF PROJECT	AMOUNT
Bridge Improvements	$ 67,024
Corridor Improvements	390,253
Parking	3,479,909
Pedestrian Bridge	-
Riverwalk Improvements	-
Road Improvements	10,419,437
Road Maintenance	2,166,391
Sidewalks and Crosswalks	50,000
Traffic Flow	6,488,562
Other Transportation	1,253,314
Walking/Biking Trails	1,220,357
FY27 TOTAL	$ 25,535,247

TRANSPORTATION SUMMARY

FIVE YEAR FORECAST
TRANSPORTATION CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES								
Paving Fund			**$ 6,860,011**	**$ 1,000,000**	$ 2,000,000	$ 2,000,000	$ 2,000,000	**$ 13,860,011**
Bond Proceeds			**$ 3,479,909**					**$ 3,479,909**
Sales Tax (2009 LOST)			**$ 7,339,635**	**$ 1,000,000**	$ 1,400,000	$ 1,400,000	$ 1,400,000	**$ 12,539,635**
Sales Tax (1999 SPLOST)								**$ -**
Sales Tax (2021 SPLOST)			**$ 4,505,692**	**$ 6,400,000**				**$ 10,905,692**
Other								**$ -**
TOTAL FUNDING			**$ 22,185,247**	**$ 8,400,000**	**$ 3,400,000**	**$ 3,400,000**	**$ 3,400,000**	**$ 40,785,247**
				$ 30,585,247				
PROJECT COSTS		**Type**	**Prior to FY27**	**FY27**	**FY28**	**FY29**	**FY30**	**Total**
2009 LOST Resurfacing/Rehab		Road Improvements	$ 16,384,158	**$ 1,659,024**	$ 1,400,000	$ 1,400,000	$ 1,400,000	**$ 22,243,182**
Brown Avenue Bridge		Bridge Improvements	$ 340,309	**$ 21,997**				**$ 362,306**
Bridge Studies (Various)		Bridge Improvements	$ 853,462	**$ -**				**$ 853,462**
Road Studies (Various)		Corridor Improvements	$ 745,993	**$ 160,000**				**$ 905,993**
Gidden Rd Align		Road Improvements	$ 580,484	**$ -**				**$ 580,484**
Ft Benning Rd Streetscapes		Corridor Improvements	$ 3,598,594	**$ -**				**$ 3,598,594**
Wynnton Rd Streetscapes		Corridor Improvements	$ 2,966,947	**$ -**				**$ 2,966,947**
Trade Center Parking Garage		Parking	$ 3,500,000	**$ 3,479,909**				**$ 6,979,909**
Follow Me Trail Bridge		Pedestrian Bridge	$ 1,978,415	**$ -**				**$ 1,978,415**
Railroad Improvements		Road Improvements	$ 52,762	**$ 77,013**				**$ 129,775**
Steam Mill Rd Sidewalk Concept		Road Improvements	$ 124,402	**$ -**				**$ 124,402**
Cusseta Rd/Old Cusseta Rd		Road Improvements	$ 75,025	**$ -**				**$ 75,025**
Cooper Creek ADA		Road Improvements	$ 30,585	**$ -**				**$ 30,585**
Forrest Rd: Macon to Schatulga		Road Improvements	$ 9,750,054	**$ -**				**$ 9,750,054**
Ft Benning Rd @ Brennan Rd		Road Improvements	$ 4,134,467	**$ -**				**$ 4,134,467**
Martin Luther King Blvd		Road Improvements	$ 3,277,716	**$ 14,730**				**$ 3,292,446**
Moon Road (Phase I)		Road Improvements	$ 6,715,843	**$ -**				**$ 6,715,843**
Northstar St Mary's Rd		Road Improvements	$ 652,071	**$ -**				**$ 652,071**
River Rd/Bradley Park/JR Allen Ramp		Road Improvements	$ 3,066,382	**$ -**				**$ 3,066,382**
Sidewalk and Brick Paver		Road Improvements	$ 88,304	**$ 12,449**				**$ 100,753**
South Lumpkin Road		Road Improvements	$ 1,801,342	**$ -**				**$ 1,801,342**

PROJECT COSTS		Type	Prior to FY27	FY27	FY28	FY29	FY30	Total
Veterans Double Churches		Road Improvements	$ 4,801,491	$ -				$ 4,801,491
Whitesville Double Churches Rd		Road Improvements	$ 875,101	$ -				$ 875,101
Resurfacing/Rehabilitation		Road Maintenance	$ 21,647,523	$ 2,166,391	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 29,813,914
ATMS Signals		Traffic Flow	$ 354,238	$ -				$ 354,238
Fiber Optic Interconnect		Traffic Flow	$ 180,854	$ 23,711				$ 204,565
LED Signal Heads		Traffic Flow	$ 162,707	$ -				$ 162,707
Traffic Calming		Traffic Flow	$ 111,864	$ -				$ 111,864
Rails to Trails Maintenance		Walking/Biking Trails	$ 53,340	$ 191,852				$ 245,192
Walking Trails/Trolley System		Walking/Biking Trails	$ 13,375,379	$ 28,505				$ 13,403,884
LMIG Victory Dr/30th Ave Signal		Traffic Flow	$ 237,715	$ 81				$ 237,796
LMIG Ada Ave/Wynnton Rd Signal		Traffic Flow	$ 162,204	$ -				$ 162,204
Fortson Rd/Williams Rd Roundabout		Road Improvements	$ 5,156,462	$ 549,862				$ 5,706,324
Mott's Green		Corridor Improvements	$ 1,147,789	$ 208,982				$ 1,356,771
2nd Ave/18th St GDOT Grant		Corridor Improvements	$ 28,534	$ -				$ 28,534
Riverwalk City Mills Parking		Parking	$ 283,000	$ -				$ 283,000
Riverwalk Westville Parking		Parking	$ 266,960	$ -				$ 266,960
Dept of Driver Services Parking Lot		Parking	$ 100,000	$ -				$ 100,000
William Road Phase 1		Road Improvements	$ 53,891	$ -				$ 53,891
Bull Creek Golf Course Parking Lot		Parking	$ 98,085	$ -				$ 98,085
River Road Roundabout		Road Improvements	$ 2,206,605	$ -				$ 2,206,605
FY18 LMIG Forrest Road Phase I		Road Improvements	$ 800,000	$ -				$ 800,000
FY18 LMIG Ft. Benning & Brennan Rd.		Road Improvements	$ 3,262,982	$ -				$ 3,262,982
Morris Road Bridge Repair		Bridge Improvements	$ 1,553,605	$ -				$ 1,553,605
Multimodal GDOT Grant-Spur 22		Corridor Improvements	$ -	$ -				$ -
FY17 LMIG Safety Act. Plan-SZ		Traffic Flow	$ 200,000	$ -				$ 200,000
Riverwalk Bibb Mill		Riverwalk Improvements	$ 1,770,230	$ -				$ 1,770,230
Riverwalk City Mills		Riverwalk Improvements	$ 223,880	$ -				$ 223,880
FY19 LMIG Ft. Benning Rd. Rdbt & Stscapes		Road Improvements	$ 2,073,216	$ -				$ 2,073,216
Pavement Management		Road Improvements	$ 555,723	$ -				$ 555,723
6th Avenue Traffic/Street Lighting		Traffic Flow	$ 84,166	$ -				$ 84,166
Front Avenue Reconnection		Road Improvements	$ 139,591	$ -				$ 139,591
Infantry Rd and Trail		Road Improvements	$ 1,083,642	$ 1,575,274				$ 2,658,916
Broadway Rehabilitation		Road Improvements	$ 63,200	$ 436,800				$ 500,000

PROJECT COSTS		Type	Prior to FY27	FY27	FY28	FY29	FY30	Total
Traffic Signalization		Traffic Flow	$ 200,000	$ -				$ 200,000
Wynnton Road Wall Repair		Corridor Improvements	$ 58,729	$ 21,271				$ 80,000
Old Double Churches Road		Road Improvements	$ -	$ 100,000				$ 100,000
FY22 LMIG Buena Vista Rd. Spiderweb Improvements		Road Improvements	$ 2,179,241	$ -				$ 2,179,241
2021 SPLOST Resurfacing/ Road Improvements		Road Improvements	$ 3,894,308	$ 5,905,692				$ 9,800,000
Ford Road/Farr Road Traffic Study		Traffic Flow	$ 25,669	$ -				$ 25,669
FY23 LMIG Buena Vista Road Spiderweb Improvements		Traffic Flow	$ 7,677,936	$ -				$ 7,677,936
Buena Vista Rd Spiderweb Improvements		Traffic Flow	$ -	$ 2,810,318				$ 2,810,318
Gateway Signage		Other Transportation	$ -	$ 1,000,000				$ 1,000,000
Edgewood Road Study		Traffic Flow	$ -	$ 200,000				$ 200,000
School Traffic Impact Study		Traffic Flow	$ -	$ 1,000,000				$ 1,000,000
Sidewalk/Trail Connectivity Study		Walking/Biking Trails	$ -	$ 1,000,000				$ 1,000,000
Victory Dr./30th Ave. Signal Replacement/Repair		Traffic Flow	$ 142,042	$ 20,783				$ 162,825
Oglethrope Bridge Enhancements		Bridge Improvements	$ 61,973	$ 45,027				$ 107,000
8th St. Resurfacing		Road Improvements	$ 270,900	$ -				$ 270,900
Northstar Dr. & Kennedy St. Traffic Study		Traffic Flow	$ 182,500	$ 1,469,097				$ 1,651,597
5th Ave. Safety Enhancements		Road Improvements	$ 21,407	$ 88,593				$ 110,000
20250 METRO Transportation Plan		Other Transportation	$ 373,684	$ 26,316				$ 400,000
Signal Upgrades		Traffic Flow	$ 295,388	$ 300,047				$ 595,435
Pavement Markings		Other Transportation	$ 73,002	$ 226,998				$ 300,000
2nd Ave./14th St. Signal Replacement/Repair		Traffic Flow	$ 194,384	$ 5,616				$ 200,000
Federal Highway Administration Grant		Traffic Flow	$ 230,900	$ 19,100				$ 250,000
Street Lighting Replacements		Traffic Flow	$ 12,791	$ 37,209				$ 50,000
FY25 LMIG Buena Vista		Traffic Flow	$ 2,457,257	$ -				$ 2,457,257
Federal Highway Administration Grant-Safe Streets for All		Traffic Flow	$ 922,400	$ 77,600				$ 1,000,000
9th Avenue Trail Extension		Traffic Flow	$ -	$ 525,000				$ 525,000
Trails/Sidewalks		Sidewalks & Crosswalks	$ -	$ 5,000,000				$ 5,000,000
Bradley Park Diverging Diamond Interchange Lighting		Sidewalks & Crosswalks	$ 383,269	$ -				$ 383,269
Road Striping		Traffic Flow	$ -	$ 50,000				$ 50,000
Street Signage		Other Transportation	$ -	$ 50,000				$ 50,000
TOTAL PROJECT COSTS			**$ 127,104,914**	**$ 30,585,247**	**$ 3,400,000**	**$ 3,400,000**	**$ 3,400,000**	**$ 184,274,319**

2009 LOST ROADS RESURFACING/REHABILITATION

PROJECT NAME:	LOST Resurfacing/Rehabilitation
PROJECT DESCRIPTION:	Funding set aside annually from the 2009 Local Option Sales Tax Infrastructure funds for road resurfacing and reconstruction costs
BENEFIT TO THE COMMUNITY:	Improved road condition, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92001

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 17,443,182	$ 600,000	$ 18,043,182
Other			
Balance Forward		$ 1,059,024	
TOTAL FUNDING SOURCES	**$ 17,443,182**	**$ 1,659,024**	**$ 18,043,182**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Road Improvements	$ 16,384,158	$ 1,659,024	$ 18,043,182
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 16,384,158**	**$ 1,659,024**	**$ 18,043,182**
BALANCE	**$ 1,059,024**	**$ -**	**$ -**

BROWN AVENUE BRIDGE

PROJECT NAME:	Brown Avenue Bridge
PROJECT DESCRIPTION:	Improvements and restructure of Brown Avenue bridge, to include lighting
BENEFIT TO THE COMMUNITY:	Improved safety and condition of bridge
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92002

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 362,306		$ 362,306
Other			
Balance Forward		$ 21,997	
TOTAL FUNDING SOURCES	**$ 362,306**	**$ 21,997**	**$ 362,306**
PROJECT COSTS			
Professional Services	$ 57,469	$ 2,997	$ 60,466
Legal	$ 25,059	$ 2,000	$ 27,059
Architect/Engineering			
Appraisal/Negotiations	$ 4,795		$ 4,795
Construction	$ 174,311	$ 17,000	$ 191,311
Land Acquisition	$ 78,675		$ 78,675
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 340,309**	**$ 21,997**	**$ 362,306**
BALANCE	**$ 21,997**	**$ -**	**$ -**

VARIOUS STUDIES

PROJECT NAME:	Bridge Repair Design
PROJECT DESCRIPTION:	Various studies to determine feasibility and costs associated with improving certain bridges in Columbus
BENEFIT TO THE COMMUNITY:	Determine feasibility and costs associated with bridge improvements
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	**PROJECT TYPE:**	STUDIES
ACCOUNT CODE:	0109 250 9901 and 0540 695 2126	**PROJECT NO:**	50314 and 92007

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Sales Tax (2009 LOST)	$ 108,800		$ 108,800
Sales Tax (1999 SPLOST)	$ 744,662		$ 744,662
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 853,462**		**$ 853,462**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 853,462		$ 853,462
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 853,462**		**$ 853,462**
BALANCE	**$ -**	**$ -**	**$ -**

VARIOUS STUDIES

PROJECT NAME:	Buena Vista Rd Corridor/Spider Web/Passenger Rail/Blackmon Rd/ JR Allen & US 80/ Second Avenue/So Lumpkin Rd/Brennan Rd
PROJECT DESCRIPTION:	Various studies to determine feasibility and costs associated with improving certain corridors, roads and interchanges/intersections and streetscapes.
BENEFIT TO THE COMMUNITY:	Determine feasibility and costs associated with road improvements
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 and 0109 250 9901	**PROJECT NO:**	21065, 21066, 21067, 21075, 24000, 92028, 92029, 92033, and 92034

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 277,350		$ 277,350
Bond Proceeds			
Sales Tax (2009 LOST)	$ 628,643		$ 628,643
Other			
Balance Forward		$ 160,000	
TOTAL FUNDING SOURCES	**$ 905,993**	**$ 160,000**	**$ 905,993**
PROJECT COSTS			
Professional Services	$ 77,841	$ 56,750	$ 134,591
Legal			
Architect/Engineering	$ 318,300	$ 56,750	$ 375,050
Consulting	$ 349,852	$ 46,500	$ 396,352
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 745,993**	**$ 160,000**	**$ 905,993**
BALANCE	**$ 160,000**	**$ -**	**$ -**

GIDDEN ROAD ALIGNMENT

PROJECT NAME:	Gidden Road Alignment
PROJECT DESCRIPTION:	Improvements and restructure of Gidden Road
BENEFIT TO THE COMMUNITY:	Improved safety and condition of the roadway
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	**PROJECT NO:**	53047

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 580,484		$ 580,484
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 580,484**		**$ 580,484**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 580,484		$ 580,484
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 580,484**		**$ 580,484**
BALANCE	**$ -**	**$ -**	**$ -**

FT BENNING ROAD STREETSCAPES

PROJECT NAME:	Ft Benning Rd Streetscapes GDOT/ Ezone		
PROJECT DESCRIPTION:	Enhancement of major artery and throughfare leading into Fort Benning, GA		
BENEFIT TO THE COMMUNITY:	Improved accessibility and environment in and around the corridor of Ft. Benning entrance for all residents, commuters, and visitors to the area		
OPERATING BUDGET IMPACT:	No impact to operational budget		
MANAGING DEPARTMENT:	ENGINEERING/ PLANNING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000, 0508 660 3000, 0540 695 2131 and 0559 800 2160	**PROJECT NO:**	22961, 21068, 24028, 50607, and 82058

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,483,594		$ 2,483,594
Bond Proceeds	$ 2,157,942		$ 2,157,942
Sales Tax (1999 SPLOST)	$ 1,115,000		$ 1,115,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 5,756,536**		**$ 5,756,536**
PROJECT COSTS			
Professional Services	$ 541,774		$ 541,774
Legal	$ 61,679		$ 61,679
Architect/Engineering	$ 4,475		$ 4,475
Appraisal/Negotiations			
Construction	$ 3,998,590		$ 3,998,590
Land Acquisition	$ 523,145		$ 523,145
Equipment	$ 626,873		$ 626,873
BUDGETED EXPENDITURES	**$ 5,756,536**		**$ 5,756,536**
BALANCE	**$ -**	**$ -**	**$ -**

WYNNTON ROAD STREETSCAPE

PROJECT NAME:	Wynnton Rd Streetscapes Phase I
PROJECT DESCRIPTION:	Enhancement of Wynnton Road corridor, a major artery and throughfare in midtown Columbus
BENEFIT TO THE COMMUNITY:	Improved amenity for residents, property owners and visitors to Columbus in the midtown Columbus area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for repairs and improvements

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21045

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,966,947		$ 2,966,947
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 2,966,947**		**$ 2,966,947**
PROJECT COSTS			
Professional Services			
Legal	$ 29,266		$ 29,266
Architect/Engineering	$ 313,061		$ 313,061
Appraisal/Negotiations	$ 17,724		$ 17,724
Construction	$ 2,242,209		$ 2,242,209
Land Acquisition	$ 364,687		$ 364,687
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,966,947**		**$ 2,966,947**
BALANCE	**$ -**	**$ -**	**$ -**

TRADE CENTER PARKING GARAGE

PROJECT NAME:	Parking Garage - Front Avenue
PROJECT DESCRIPTION:	Construct and equip parking garage, which will be operated and maintained by the City, with spaces for approximately 300 vehicles
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses, and patrons and employees in the downtown area
OPERATING BUDGET IMPACT:	Potential operating costs should garage be staffed or require notional maintenance

MANAGING DEPARTMENT:	PARKING MANAGEMENT	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0555 200 2447	**PROJECT NO:**	40220

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 3,500,000		$ 3,500,000
Sales Tax			
Other			
Balance Forward		$ 3,479,909	
TOTAL FUNDING SOURCES	**$ 3,500,000**	**$ 3,479,909**	**$ 3,500,000**
PROJECT COSTS			
Professional Services		$ 50,000	$ 50,000
Legal		$ 40,000	$ 40,000
Architect/Engineering	$ 20,091	$ 500,000	$ 520,091
Appraisal/Negotiations			
Construction		$ 2,889,909	$ 2,889,909
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 20,091**	**$ 3,479,909**	**$ 3,500,000**
BALANCE	**$ 3,479,909**	**$ -**	**$ -**

FOLLOW ME TRAIL BRIDGE

PROJECT NAME:	Follow Me Trail Bridge
PROJECT DESCRIPTION:	Construction of pedestrian bridge at Victory Dr along Follow Me Trail
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus Compliance with Ga DOT schedule for providing safer, more efficient network
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PEDESTRIAN BRIDGES
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24005 and 24014

	Prior Years	FY20	Total
FUNDING SOURCES			
Fund Balance	$ 1,978,415		$ 2,001,147
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,978,415**		**$ 2,001,147**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 69,372		$ 70,325
Appraisal/Negotiations			
Construction	$ 1,909,043		$ 1,930,822
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,978,415**		**$ 2,001,147**
BALANCE	**$ -**	**$ -**	**$ -**

RAILROAD IMPROVEMENTS

PROJECT NAME:	Railroad Improvements
PROJECT DESCRIPTION:	To make improvements on railroad crossings throughout Columbus
BENEFIT TO THE COMMUNITY:	Improve the railroad intersections throughout the county from proceeds of recycling old railroad parts
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	20778

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 129,775		$ 129,775
Bond Proceeds			
Sales Tax			
Other (ARRA)			
Balance Forward		$ 77,013	
TOTAL FUNDING SOURCES	**$ 129,775**	**$ 77,013**	**$ 129,775**
PROJECT COSTS			
Professional Services	$ 1,027		$ 1,027
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 40,259	$ 50,013	$ 90,272
Road Maintenance	$ 11,476	$ 27,000	$ 38,476
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 52,762**	**$ 77,013**	**$ 129,775**
BALANCE	**$ 77,013**	**$ -**	**$ -**

STEAM MILL RD SIDEWALK CONCEPT

PROJECT NAME:	Steam Mill Road Sidewalk Concept
PROJECT DESCRIPTION:	Funding for sidewalk repair on Steam Mill Rd
BENEFIT TO THE COMMUNITY:	Improved safety and condition of roads
OPERATING BUDGET IMPACT:	Reduce reliance on operating budget for repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92021

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 124,402		$ 124,402
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 124,402**		**$ 124,402**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 109,620		$ 109,620
Appraisal/Negotiations			
Construction	$ 14,782		$ 14,782
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 124,402**		**$ 124,402**
BALANCE	**$ -**	**$ -**	**$ -**

CUSSETA ROAD/OLD CUSSETA ROAD

PROJECT NAME:	Cusseta Rd/Old Cusseta Rd
PROJECT DESCRIPTION:	Realign Cusseta Rd and Old Cusseta Rd with a new roundabout
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of busy intersection between Cusseta Rd and Old Cusseta Rd
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvements

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92008

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 75,025		$ 75,025
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 75,025**		**$ 75,025**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 75,025		$ 75,025
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 75,025**		**$ 75,025**
BALANCE	**$ -**	**$ -**	**$ -**

COOPER CREEK ADA

PROJECT NAME:	Cooper Creek ADA
PROJECT DESCRIPTION:	Improve ramps and curbs at Cooper Creek to be ADA compliant
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus, Ga
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92020

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 30,585		$ 30,585
Sales Tax (1999 SPLOST)			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 30,585**		**$ 30,585**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 30,585		$ 30,585
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 30,585**		**$ 30,585**
BALANCE	**$ -**	**$ -**	**$ -**

FORREST RD WIDENING PROJECT

PROJECT NAME:	Forrest Rd: Macon/Woodruff Farm/ Woodruff/Floyd to Schatulga
PROJECT DESCRIPTION:	Widen and reconstruct approximately 2 miles of existing roadways from 2 lanes to 4 lanes, with turn lanes at major intersections
BENEFIT TO THE COMMUNITY:	Improves navigability and traffic flow in a heavily traveled, densely populated area of Columbus/Muscogee County
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds to improve and reconstruct roadways

MANAGING DEPARTMENT:	ENGINEERING/ PLANNING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126 and 0559 800 2160 0510	**PROJECT NO:**	21128, 24003, 53008, 53009, 82052, 60017

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 4,124,670		$ 4,124,670
Bond Proceeds	$ 2,768,045		$ 2,768,045
Sales Tax (1999 SPLOST)	$ 2,857,339		$ 2,857,339
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 9,750,054**		**$ 9,750,054**
PROJECT COSTS			
Professional Services	$ 413,972		$ 413,972
Legal	$ 87,259		$ 87,259
Architect/Engineering	$ 1,776,462		$ 1,776,462
Appraisal/Negotiations	$ 35,800		$ 35,800
Construction	$ 7,232,674		$ 7,232,674
Land Acquisition and RE/ROW Purchases	$ 203,887		$ 203,887
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 9,750,054**		**$ 9,750,054**
BALANCE	**$ -**	**$ -**	**$ -**

FT BENNING RD AT BRENNAN ROAD

PROJECT NAME:	Ft Benning/Brennan/Ezone
PROJECT DESCRIPTION:	Road improvements in the area of Ft. Benning Rd and Brennan Rd
BENEFIT TO THE COMMUNITY:	Improved road condition, safety, and traffic flow for commuters, residents, property owners and visitors to the Ft Benning area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement and repair

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS/ PLANNING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2131, 0559 800 2160, and 0560 800 2161	**PROJECT NO:**	50606 82057 and 83001

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 2,134,467		$ 2,134,467
Sales Tax (1999 SPLOST)	$ 2,000,000		$ 2,000,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 4,134,467**		**$ 4,134,467**
PROJECT COSTS			
Professional Services	$ 126,572		$ 126,572
Legal	$ 16,135		$ 16,135
Architect/Engineering	$ 563,394		$ 563,394
Appraisal/Negotiations	$ 165,141		$ 165,141
Construction	$ 2,436,130		$ 2,436,130
Land Acquisition	$ 827,095		$ 827,095
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 4,134,467**		**$ 4,134,467**
BALANCE	**$ -**	**$ -**	**$ -**

MARTIN LUTHER KING BLVD

PROJECT NAME:	MLK Streetscapes, Resurfacing, and Intersection Enhancements
PROJECT DESCRIPTION:	Improvements to one of the major arteries of Columbus at the intersection of Martin Luther King Blvd and Buena Vista Rd.
BENEFIT TO THE COMMUNITY:	Improved navigability of heavily trafficked, ease congested roadways and intersection
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvements

MANAGING DEPARTMENT:	ENGINEEERING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 0540 695 2126 and 0109 250 9901	**PROJECT NO:**	24006, 92013 and 92018

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,300,000		$ 2,300,000
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Sales Tax (2009 LOST)	$ 992,446		$ 992,446
Balance Forward		$ 14,730	
TOTAL FUNDING SOURCES	**$ 3,292,446**	**$ 14,730**	**$ 3,292,446**
PROJECT COSTS			
Professional Services	$ 155,524		$ 155,524
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 2,519,746		$ 2,519,746
Road Improvements	$ 602,446	$ 14,730	$ 617,176
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,277,716**	**$ 14,730**	**$ 3,292,446**
BALANCE	**$ 14,730**	**$ -**	**$ -**

MOON ROAD PHASE I

PROJECT NAME:	Moon Rd Phase 1: Wilbur/Whittlesey
PROJECT DESCRIPTION:	Improvements and widening of Moon Road (Phase I)
BENEFIT TO THE COMMUNITY:	Improved navigability and ease of congestion in a heavily trafficked, densely populated area of Columbus/Muscogee
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING/ PLANNING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126 and 0559 800 2160	**PROJECT NO:**	53023 and 82051

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 5,693,469		$ 5,693,469
Sales Tax (1999 SPLOST)	$ 1,022,374		$ 1,022,374
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 6,715,843**		**$ 6,715,843**
PROJECT COSTS			
Professional Services	$ 183,383		$ 183,383
Legal	$ 133,525		$ 133,525
Architect/Engineering	$ 126,617		$ 126,617
Appraisal/Negotiations	$ 30,607		$ 30,607
Construction	$ 5,749,238		$ 5,749,238
Land Acquisition	$ 492,473		$ 492,473
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 6,715,843**		**$ 6,715,843**
BALANCE	**$ -**	**$ -**	**$ -**

NORTHSTAR/ST MARY'S ROAD

PROJECT NAME:	NorthStar/St Mary's Rd
PROJECT DESCRIPTION:	Improve roads in the NorthStar corridor of St Mary's Road
BENEFIT TO THE COMMUNITY:	Improved navigability and safety of roads in this area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	**PROJECT NO:**	53020

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 652,071		$ 652,071
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 652,071**		**$ 652,071**
PROJECT COSTS			
Professional Services			
Legal	$ 853		$ 853
Architect/Engineering	$ 14,394		$ 14,394
Appraisal/Negotiations			
Construction	$ 600,039		$ 600,039
Land Acquisition	$ 36,785		$ 36,785
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 652,071**		**$ 652,071**
BALANCE	**$ -**	**$ -**	**$ -**

RIVER ROAD/BRADLEY PARK/JR ALLEN PKWY

PROJECT NAME:	River Rd/Bradley Pk/JR Allen Ramp
PROJECT DESCRIPTION:	Road and on/off ramp reconstruction and reconfiguration at River Road and Bradley Park Drive off the JR Allen Parkway
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of heavily trafficked and highly congested area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvements

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS/ PLANNING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 and 0540 695 2126	**PROJECT NO:**	21127 53018

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 1,530,468		$ 1,530,468
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 1,535,914		$ 1,535,914
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 3,066,382**		**$ 3,066,382**
PROJECT COSTS			
Professional Services	$ 41,525		$ 41,525
Legal	$ 2,788		$ 2,788
Architect/Engineering	$ 283,352		$ 283,352
Appraisal/Negotiations	$ 7,611		$ 7,611
Construction	$ 1,147,587		$ 1,147,587
Land Acquisition	$ 1,583,519		$ 1,583,519
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,066,382**		**$ 3,066,382**
BALANCE	**$ -**	**$ -**	**$ -**

SIDEWALK AND BRICK PAVER

PROJECT NAME:	Sidewalk and Brick Paver
PROJECT DESCRIPTION:	Funding for sidewalk and brick repair throughout Columbus/Muscogee County
BENEFIT TO THE COMMUNITY:	Improved safety and condition of roads
OPERATING BUDGET IMPACT:	Reduce reliance on operating budget for repair costs

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92015

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 100,753		$ 100,753
Other			
Balance Forward		$ 12,449	
TOTAL FUNDING SOURCES	**$ 100,753**	**$ 12,449**	**$ 100,753**
PROJECT COSTS			
Professional Services	$ 210		
Legal			$ -
Architect/Engineering			
Appraisal/Negotiations			
Sidewalk Construction	$ 88,094	$ 12,449	$ 100,753
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 88,304**	**$ 12,449**	**$ 100,753**
BALANCE	**$ 12,449**	**$ -**	**$ -**

SOUTH LUMPKIN ROAD

PROJECT NAME:	So Lumpkin Rd Roundabout LMIG FY13
PROJECT DESCRIPTION:	Improve roads in the South Lumpkin Rd area including roundabout
BENEFIT TO THE COMMUNITY:	Improved navigability and safety on roads for commuters, property owners and residents
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 and 0109 250 9901	**PROJECT NO:**	21076 and 92010

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 1,214,890		$ 1,214,890
Bond Proceeds			
Sales Tax (2009 LOST)	$ 586,452		$ 586,452
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,801,342**		**$ 1,801,342**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 13,434		$ 13,434
Appraisal/Negotiations			
Construction	$ 1,787,908		$ 1,787,908
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,801,342**		**$ 1,801,342**
BALANCE	**$ -**	**$ -**	**$ -**

VETERANS DOUBLE CHURCHES

PROJECT NAME:	Veterans Double Churches
PROJECT DESCRIPTION:	Improvements to Veterans Parkway and Double Churches Roads
BENEFIT TO THE COMMUNITY:	Improved navigability and eased congestion in heavily trafficked, densely populated area of Columbus/Muscogee
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING/ PLANNING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 0540 695 2126 and 0109 250 9901	**PROJECT NO:**	21086, 53019, 92016

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 1,461,611		$ 1,461,611
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 2,880,973		$ 2,880,973
Sales Tax (2009 LOST)	$ 458,907		$ 458,907
Balance Forward			
TOTAL FUNDING SOURCES	**$ 4,801,491**		**$ 4,801,491**
PROJECT COSTS			
Professional Services	$ 44,025		$ 44,025
Legal			
Architect/Engineering	$ 409,539		$ 409,539
Appraisal/Negotiations	$ 5,131		$ 5,131
Construction	$ 4,204,326		$ 4,204,326
Land Acquisition	$ 138,470		$ 138,470
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 4,801,491**		**$ 4,801,491**
BALANCE	**$ -**	**$ -**	**$ -**

WHITESVILLE DOUBLE CHURCHES RD

PROJECT NAME:	Whitesville/Double Churches
PROJECT DESCRIPTION:	Road improvements at the intersection of Whitesville and Double Churches Rd.
BENEFIT TO THE COMMUNITY:	Improving a high traffic intersection in a very heavily congested area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds to pay for intersection improvement

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000, 0540 695 2126 and 0559 800 2160	**PROJECT NO:**	20353, 50327, 82055

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 340,244		$ 340,244
Bond Proceeds	$ 56,164		$ 56,164
Sales Tax (1999 SPLOST)	$ 478,693		$ 478,693
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 875,101**		**$ 875,101**
PROJECT COSTS			
Professional Services	$ 51,250		$ 51,250
Legal	$ 13,696		$ 13,696
Architect/Engineering	$ 197,463		$ 197,463
Appraisal/Negotiations	$ 136,066		$ 136,066
Construction			
Land Acquisition	$ 475,850		$ 475,850
Furnishings & Equipment	$ 776		$ 776
BUDGETED EXPENDITURES	**$ 875,101**		**$ 875,101**
BALANCE	**$ -**	**$ -**	**$ -**

ROAD RESURFACING/REHABILITATION

PROJECT NAME:	Resurfacing/Rehabilitation Program
PROJECT DESCRIPTION:	Funding set aside annually for road resurfacing and other routine road maintenance repairs, or other construction in Columbus
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for drivers
OPERATING BUDGET IMPACT:	Funds are leveraged with State of Georgia Department of Transportation (DOT) funds. Programmatic funding and matching reduces pressure on operating funds

MANAGING DEPARTMENT:	PUBLIC WORKS/ ENGINEERING	**PROJECT TYPE:**	ROAD MAINTENANCE
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21023

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 22,813,914	$ 1,000,000	$ 23,813,914
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 1,166,391	
TOTAL FUNDING SOURCES	**$ 22,813,914**	**$ 2,166,391**	**$ 23,813,914**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 205,868	$ 166,391	$ 372,259
Appraisal/Negotiations			
Construction	$ 21,441,655	$ 2,000,000	$ 23,441,655
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 21,647,523**	**$ 2,166,391**	**$ 23,813,914**
BALANCE	**$ 1,166,391**	**$ -**	**$ -**

ATMS/SIGNAL

PROJECT NAME:	ATMS Signal
PROJECT DESCRIPTION:	Field connection using primary fiber optic cable between Traffic Coordination Center (TCC) and traffic signals
BENEFIT TO THE COMMUNITY:	Improved traffic flow through use of TCC system to alert commuters regarding traffic conditions, upcoming events or to reroute traffic
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	20760

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 354,238		$ 354,238
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 354,238**		**$ 354,238**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 354,238		$ 354,238
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 354,238**		**$ 354,238**
BALANCE	**$ -**	**$ -**	**$ -**

FIBER OPTIC INTERCONNECT

PROJECT NAME:	Fiber Optic Interconnect
PROJECT DESCRIPTION:	Conversion of existing metallic traffic signals using interconnected fiber optics
BENEFIT TO THE COMMUNITY:	Provides more efficient transportation network and complies with Ga DOT schedule
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000 0109 250 9901	**PROJECT NO:**	21033 and 92023

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 200,000		$ 200,000
Bond Proceeds			
Sales Tax (2009 LOST)	$ 4,565		$ 4,565
Other (ARRA)			
Balance Forward		$ 23,711	
TOTAL FUNDING SOURCES	**$ 204,565**	**$ 23,711**	**$ 204,565**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 4,565		$ 4,565
Construction	$ 46,136	$ 13,211	$ 59,347
Road Maintenance	$ 125,153	$ 10,500	$ 135,653
Land Acquisition	$ 5,000		$ 5,000
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 180,854**	**$ 23,711**	**$ 204,565**
BALANCE	**$ 23,711**	**$ -**	**$ -**

LED SIGNAL HEADS

PROJECT NAME:	LED Signal Heads
PROJECT DESCRIPTION:	Replacement of existing traffic signal heads with new high visibility L.E.D. traffic signal heads
BENEFIT TO THE COMMUNITY:	Improves roadway safety and traffic flow, while use of L.E.D. technology improves efficiency by reducing
OPERATING BUDGET IMPACT:	Reduced operating costs due to efficiency of LED

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	20759

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 162,707		$ 162,707
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 162,707**		**$ 162,707**
PROJECT COSTS			
Professional Services	$ 12,635		$ 12,635
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 150,072		$ 150,072
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 162,707**		**$ 162,707**
BALANCE	**$ -**	**$ -**	**$ -**

TRAFFIC CALMING

PROJECT NAME:	Traffic Calming
PROJECT DESCRIPTION:	Purchasing of traffic calming devices which allow City to monitor and react to problematic traffic conditions or events
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21037

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 111,864		$ 111,864
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 111,864**		**$ 111,864**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 798		$ 798
Road Improvements	$ 111,066		$ 111,066
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 111,864**		**$ 111,864**
BALANCE	**$ -**	**$ -**	**$ -**

RAILS TO TRAILS MAINTENANCE

PROJECT NAME:	Rails to Trails Maintenance
PROJECT DESCRIPTION:	Maintenance, repair, reconstruction, and improvements as needed for the Rails to Trails walking/running/biking trails,
BENEFIT TO THE COMMUNITY:	Maintain and improve extensive network of walking and biking trails which are used for recreation, sport and leisure by residents, visitors and citizens.
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	WALKING/ BIKING TRAILS
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22912

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 245,192		$ 245,192
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 191,852	
TOTAL FUNDING SOURCES	**$ 245,192**	**$ 191,852**	**$ 245,192**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Road Maintenance	$ 44,008	$ 151,832	$ 195,840
Land Acquisition			
Equipment	$ 9,332	$ 40,020	$ 49,352
BUDGETED EXPENDITURES	**$ 53,340**	**$ 191,852**	**$ 245,192**
BALANCE	**$ 191,852**	**$ -**	**$ -**

WALKING TRAILS/TROLLEY SYSTEM

PROJECT NAME:	Walking Trails / Trolley System
PROJECT DESCRIPTION:	Implement walking and biking trail systems, including crossing lights, into the existing Columbus street system
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents, citizens and visitors to Columbus
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	WALKING/ BIKING TRAILS
ACCOUNT CODE:	0508 660 1000, 0508 660 3000 and 0540 695 2126	**PROJECT NO:**	21040, 21061, 22197, 53017

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,281,719		$ 2,281,719
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)	$ 11,122,165		$ 11,122,165
Balance Forward		$ 28,505	
TOTAL FUNDING SOURCES	**$ 13,403,884**	**$ 28,505**	**$ 13,403,884**
PROJECT COSTS			
Professional Services	$ 119,279		$ 119,279
Legal	$ 6,388		$ 6,388
Architect/Engineering	$ 2,107,491		$ 2,107,491
Appraisal/Negotiations	$ 20,056		$ 20,056
Construction	$ 11,122,165	$ 28,505	$ 11,150,670
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 13,375,379**	**$ 28,505**	**$ 13,403,884**
BALANCE	**$ 28,505**	**$ -**	**$ -**

FY17 LMIG VICTORY DR/30TH AVE SIGNAL

PROJECT NAME:	FY17 LMIG Victory Dr/30th Ave Signal
PROJECT DESCRIPTION:	Improve traffic flow at Victory Dr and 30th Ave intersection with a traffic signal
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24007

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 237,796		$ 237,796
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward		$ 81	
TOTAL FUNDING SOURCES	**$ 237,796**	**$ 81**	**$ 237,796**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 29,919		$ 29,919
Appraisal/Negotiations			
Construction	$ 12,757		$ 12,757
Road Maintenance	$ 106,571	$ 81	$ 106,652
Equipment	$ 88,468		$ 88,468
BUDGETED EXPENDITURES	**$ 237,715**	**$ 81**	**$ 237,796**
BALANCE	**$ 81**	**$ -**	**$ -**

FY17 LMIG ADA AVE/WYNNTON RD SIGNAL

PROJECT NAME:	FY17 LMIG Ada Ave/Wynnton Rd Signal
PROJECT DESCRIPTION:	Improve roads in the Wynnton Rd area with a traffic signal
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24008

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 162,204		$ 162,204
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 162,204**		**$ 162,204**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 162,204		$ 162,204
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 162,204**		**$ 162,204**
BALANCE	**$ -**	**$ -**	**$ -**

FORTSON RD/WILLIAMS RD ROUNDABOUT

PROJECT NAME:	Fortson Rd/Williams Rd Roundabout
PROJECT DESCRIPTION:	To construct/design a roundabout at the intersection of Fortson & Williams Road
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000; 0109 250 9901	**PROJECT NO:**	24009, 24024, 24033, 92046

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 3,996,324		$ 3,996,324
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 1,710,000		$ 1,710,000
Other (ARRA)			
Balance Forward		$ 549,862	
TOTAL FUNDING SOURCES	**$ 5,706,324**	**$ 549,862**	**$ 5,706,324**
PROJECT COSTS			
Professional Services	$ 221,647		$ 221,647
Legal	$ 13,583		$ 13,583
Architect/Engineering	$ 1,961,909	$ 235,603	$ 2,197,512
Appraisal/Negotiations			$ -
Road Improvements	$ 2,257,810	$ 314,259	$ 2,572,069
Land Acquisition	$ 701,513		$ 701,513
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 5,156,462**	**$ 549,862**	**$ 5,706,324**
BALANCE	**$ 549,862**	**$ -**	**$ -**

MOTT'S GREEN

PROJECT NAME:	Mott's Green
PROJECT DESCRIPTION:	Improve landscape and greenspace of Mott's Green property
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents, citizens and visitors to Columbus
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24012

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 1,356,771		$ 1,356,771
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward		$ 208,982	
TOTAL FUNDING SOURCES	**$ 1,356,771**	**$ 208,982**	**$ 1,356,771**
PROJECT COSTS			
Professional Services	$ 840		$ 840
Legal	$ 998		$ 998
Architect/Engineering	$ 87,297		$ 87,297
Appraisal/Negotiations			
Construction	$ 819,215	$ 130,452	$ 949,667
Land Acquisition			
Furnishings & Equipment	$ 239,439	$ 78,530	$ 317,969
BUDGETED EXPENDITURES	**$ 1,147,789**	**$ 208,982**	**$ 1,356,771**
BALANCE	**$ 208,982**	**$ -**	**$ -**

2ND AVENUE/18TH STREET GDOT GRANT

PROJECT NAME:	2nd Avenue/18th Street GDOT Grant
PROJECT DESCRIPTION:	Enhance roadway system with improved landscaping within corridor
BENEFIT TO THE COMMUNITY:	Enhanced streetscape for residents, citizens and visitors to Columbus
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24016

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 28,534		$ 28,534
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 28,534**		**$ 28,534**
PROJECT COSTS			
Professional Services	$ 28,534		$ 28,534
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 28,534**		**$ 28,534**
BALANCE	**$ -**	**$ -**	**$ -**

RIVERWALK CITY MILLS PARKING

PROJECT NAME:	Riverwalk City Mills Parking
PROJECT DESCRIPTION:	Construct parking spaces which will be available to the public and will be operated and maintained by the City
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses and restaurants
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	Engineering	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92024

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 283,000		$ 283,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 283,000**		**$ 283,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 33,000		$ 33,000
Road Improvements	$ 250,000		$ 250,000
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 283,000**		**$ 283,000**
BALANCE	**$ -**	**$ -**	**$ -**

RIVERWALK WESTVILLE PARKING

PROJECT NAME:	Riverwalk Westville Parking
PROJECT DESCRIPTION:	Construct parking spaces which will be available to the public and will be operated and maintained by the City
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses and restaurants
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	Engineering	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92025

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 266,960		$ 266,960
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 266,960**		**$ 266,960**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 266,960		$ 266,960
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 266,960**		**$ 266,960**
BALANCE	**$ -**	**$ -**	**$ -**

DEPARTMENT OF DRIVER SERVICES PARKING LOT

PROJECT NAME:	Department of Driver Services Parking Lot
PROJECT DESCRIPTION:	Construct parking spaces which will be available to the public and will be operated and maintained by the State
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for use at the Department of Driver Services
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	Engineering	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24001

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 100,000		$ 100,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 100,000**		**$ 100,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 100,000		$ 100,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 100,000**		**$ 100,000**
BALANCE	**$ -**	**$ -**	**$ -**

WILLIAMS ROAD PHASE I

	Williams Road Phase I
PROJECT DESCRIPTION:	Updating corridor study to determine design concept that included construction of intersection improvements
BENEFIT TO THE COMMUNITY:	Improved traffic flow and safety at the intersection
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92011

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 53,891		$ 53,891
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 53,891**		**$ 53,891**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 53,891		$ 53,891
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 53,891**		**$ 53,891**
BALANCE	**$ -**	**$ -**	**$ -**

BULL CREEK GOLF COURSE PARKING LOT

PROJECT NAME:	Bull Creek Golf Course Parking Lot
PROJECT DESCRIPTION:	Repair parking lot at Bull Creek Golf Course
BENEFIT TO THE COMMUNITY:	Improved safety for employees, citizens and visitors who work and use the Bull Creek building
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92026

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 98,085		$ 98,085
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 98,085**		**$ 98,085**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 98,085		$ 98,085
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 98,085**		**$ 98,085**
BALANCE	**$ -**	**$ -**	**$ -**

RIVER ROAD ROUNDABOUT

PROJECT NAME:	River Road Roundabout
PROJECT DESCRIPTION:	Realign Bradley Park Drive and River Road with a new roundabout
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of busy intersection between Bradley Park Drive and River Road.
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901 and 0508 660 3000	**PROJECT NO:**	92027 and 24032

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 896,450		$ 896,450
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,310,155		$ 1,310,155
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 2,206,605**		**$ 2,206,605**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 896,450		$ 896,450
Appraisal/Negotiations			
Construction	$ 1,310,155		$ 1,310,155
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,206,605**		**$ 2,206,605**
BALANCE	**$ -**	**$ -**	**$ -**

FY18 LMIG FORREST ROAD PHASE I

PROJECT NAME:	FY18 Forrest Road Phase I
PROJECT DESCRIPTION:	Repairs and reconstruction work on Forrest Road
BENEFIT TO THE COMMUNITY:	Improved traffic flow and improvements on Forrest Road
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24021

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 800,000		$ 800,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 800,000**	**$ -**	**$ 800,000**
PROJECT COSTS			
Professional Services	$ 21		$ 21
Legal			
Architect/Engineering	$ 11,575		$ 11,575
Appraisal/Negotiations			
Construction	$ 787,774		$ 787,774
Road Improvements	$ 630		$ 630
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 800,000**		**$ 800,000**
BALANCE	**$ -**	**$ -**	**$ -**

FY18 LMIG FT. BENNING RD/BRENNAN RD ROUNDABOUT

PROJECT NAME:	FY18 LMIG Ft. Benning Rd. & Brennan Rd. Roundabout
PROJECT DESCRIPTION:	Design and construction of a roundabout
BENEFIT TO THE COMMUNITY:	Improved traffic flow and improvements on and around Ft. Benning Road and Brennan Road
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24022 and 24029

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 3,262,982		$ 3,262,982
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 3,262,982**		**$ 3,262,982**
PROJECT COSTS			
Professional Services	$ 34,200		$ 34,200
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 3,228,782		$ 3,228,782
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,262,982**		**$ 3,262,982**
BALANCE	**$ -**	**$ -**	**$ -**

MORRIS ROAD BRIDGE REPAIR

PROJECT NAME:	Morris Road Bridge Repair
PROJECT DESCRIPTION:	Repair of bridge on Morris Road in Columbus
BENEFIT TO THE COMMUNITY:	Improved accessibility and navigability as well as structural safety
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24023, 24055

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 1,553,605		$ 1,553,605
Bond Proceeds			
Sales Tax (2022 TSPLOST)			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,553,605**		**$ 1,553,605**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 1,553,605		$ 1,553,605
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,553,605**		**$ 1,553,605**
BALANCE	**$ -**	**$ -**	**$ -**

FY17 LMIG SAFETY ACTION PLAN - SCHOOL ZONES

PROJECT NAME:	FY17 LMIG Safety Action Plan - School Zones
PROJECT DESCRIPTION:	This project will replace and upgrade School Zone Warning Sign
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24026

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 200,000		$ 200,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 200,000**		**$ 200,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 200,000		$ 200,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 200,000**		**$ 200,000**
BALANCE	**$ -**	**$ -**	**$ -**

RIVERWALK/BIBB MILL

PROJECT NAME:	Riverwalk/Bibb Mill		
PROJECT DESCRIPTION:	Project includes the connection of the Riverwalk at the North Highland Dam/Bibb Mill. Project includes 4 pedestrian bridges, observation deck, landscaping, irrigation, and storm drainage infrastructure		
BENEFIT TO THE COMMUNITY:	Riverwalk users will be able to travel from the Lake Oliver Marina to Uptown without leaving the Riverwalk		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	RIVERWALK IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24027

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 1,770,230		$ 1,770,230
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,770,230**		**$ 1,770,230**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 1,770,230		$ 1,770,230
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,770,230**		**$ 1,770,230**
BALANCE	**$ -**	**$ -**	**$ -**

RIVERWALK/CITY MILLS

PROJECT NAME:	Riverwalk/City Mills
PROJECT DESCRIPTION:	Installation of 1000 LF of concrete multi-use path at historic City Mills which includes landscaping and irrigation
BENEFIT TO THE COMMUNITY:	Complete the final gap in the Riverwalk and will allow users to travel from Lake Oliver Marina to Ft. Benning without leaving the Riverwalk
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	RIVERWALK IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24030

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 223,880		$ 223,880
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 223,880**		**$ 223,880**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 223,880		$ 223,880
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 223,880**		**$ 223,880**
BALANCE	**$ -**	**$ -**	**$ -**

FY19 LMIG FT BENNING ROUNDABOUT & STREETSCAPES

PROJECT NAME:	FY19 Ft. Benning Roundabout & Streetscapes
PROJECT DESCRIPTION:	The project provides for streetscapes along Ft. Benning Road from Cusseta Road to Shelby Street.
BENEFIT TO THE COMMUNITY:	Provides better pedestrian access along the Ft. Benning Road corridor allowing the public to better access local businesses and schools
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24031

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,073,216		$ 2,073,216
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 2,073,216**		**$ 2,073,216**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 2,073,216		$ 2,073,216
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,073,216**		**$ 2,073,216**
BALANCE	**$ -**	**$ -**	**$ -**

PAVEMENT MANAGEMENT

PROJECT NAME:	Pavement Management
PROJECT DESCRIPTION:	The project provides for managing the paving system in Columbus.
BENEFIT TO THE COMMUNITY:	Provides better access and traffic flow along roadways which will give citizens better access to local businesses and schools.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21079

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 555,723		$ 555,723
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 555,723**		**$ 555,723**
PROJECT COSTS			
Professional Services	$ 555,723		$ 555,723
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 555,723**		**$ 555,723**
BALANCE	**$ -**	**$ -**	**$ -**

6TH AVENUE TRAFFIC/STREET LIGHTING

PROJECT NAME:	6th Avenue Traffic/Street Lighting
PROJECT DESCRIPTION:	The project provides traffic light improvements along 6th Avenue.
BENEFIT TO THE COMMUNITY:	Improves visibility and roadway safety along 6th Avenue
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21085

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 84,166		$ 84,166
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 84,166**		**$ 84,166**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 84,166		$ 84,166
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 84,166**		**$ 84,166**
BALANCE	**$ -**	**$ -**	**$ -**

FRONT AVENUE RECONNECTION

PROJECT NAME:	Front Avenue Reconnection
PROJECT DESCRIPTION:	The project provides a reconnection of Front Avenue.
BENEFIT TO THE COMMUNITY:	Improves the accessibility of Front Avenue.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21091

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 139,591		$ 139,591
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 139,591**		**$ 139,591**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 139,591		$ 139,591
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 139,591**		**$ 139,591**
BALANCE	**$ -**	**$ -**	**$ -**

INFANTRY RD AND TRAIL

PROJECT NAME:	Infantry Rd and Trail
PROJECT DESCRIPTION:	The project provides enhances the roadway to the Infantry Museum and connects the Follow Me Trail to the Riverwalk.
BENEFIT TO THE COMMUNITY:	Improves accessibility to the Infantry Museum and the Riverwalk.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24010

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,658,916		$ 2,658,916
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 1,575,274	
TOTAL FUNDING SOURCES	**$ 2,658,916**	**$ 1,575,274**	**$ 2,658,916**
PROJECT COSTS			
Professional Services		$ 108,180	$ 108,180
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 1,083,642	$ 1,467,094	$ 2,550,736
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,083,642**	**$ 1,575,274**	**$ 2,658,916**
BALANCE	**$ 1,575,274**	**$ -**	**$ -**

BROADWAY REHABILITION

PROJECT NAME:	Broadway Rehabilitation
PROJECT DESCRIPTION:	The project provides for enhancements of Broadway in Uptown.
BENEFIT TO THE COMMUNITY:	Improves accessibility and enhances the beautification of Uptown.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92019

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 500,000		$ 500,000
Other			
Balance Forward		$ 436,800	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 436,800**	**$ 500,000**
PROJECT COSTS			
Professional Services		$ 25,000	$ 25,000
Legal			
Architect/Engineering	$ 63,200	$ 50,000	$ 113,200
Appraisal/Negotiations			
Construction		$ 361,800	$ 361,800
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 63,200**	**$ 436,800**	**$ 500,000**
BALANCE	**$ 436,800**	**$ -**	**$ -**

TRAFFIC SIGNALIZATION

PROJECT NAME:	Traffic Signalization
PROJECT DESCRIPTION:	The project provides for enhancements of traffic signals/lights.
BENEFIT TO THE COMMUNITY:	Improves accessibility and flow of traffic within the City.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92030

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 200,000		$ 200,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 200,000**		**$ 200,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 200,000		$ 200,000
BUDGETED EXPENDITURES	**$ 200,000**		**$ 200,000**
BALANCE	**$ -**	**$ -**	**$ -**

WYNNTON ROAD WALL REPAIR

PROJECT NAME:	Wynnton Road Wall Repair
PROJECT DESCRIPTION:	The project provides for the repair of a retaining wall along the Wynnton Rd. corridor
BENEFIT TO THE COMMUNITY:	Improves public safety along the Wynnton Road corridor.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92031

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 80,000		$ 80,000
Other			
Balance Forward		$ 21,271	
TOTAL FUNDING SOURCES	**$ 80,000**	**$ 21,271**	**$ 80,000**
PROJECT COSTS			
Professional Services	$ 5,713		$ 5,713
Legal			
Architect/Engineering	$ 53,016	$ 21,271	$ 74,287
Appraisal/Negotiations			
Construction			$ -
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 58,729**	**$ 21,271**	**$ 80,000**
BALANCE	**$ 21,271**	**$ -**	**$ -**

OLD DOUBLE CHURCHES ROAD

PROJECT NAME:	Old Double Churches Road
PROJECT DESCRIPTION:	The project provides for improvements along Old Double Churches Rd.
BENEFIT TO THE COMMUNITY:	Improves accessibility and navigation of Old Double Churches Road.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92032

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 100,000		$ 100,000
Other			
Balance Forward		$ 100,000	
TOTAL FUNDING SOURCES	**$ 100,000**	**$ 100,000**	**$ 100,000**
PROJECT COSTS			
Professional Services		$ 5,000	$ 5,000
Legal			
Architect/Engineering		$ 30,000	$ 30,000
Appraisal/Negotiations			
Construction		$ 65,000	$ 65,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 100,000**	**$ 100,000**
BALANCE	**$ 100,000**	**$ -**	**$ -**

FY22 LMIG BUENA VISTA RD SPIDERWEB IMPROVEMENTS

PROJECT NAME:	FY22 LMIG Buena Vista Rd. Spiderweb Improvements
PROJECT DESCRIPTION:	Funding set aside for the construction of two bridges, a roundabout, as well as the installation of traffic signals in the spiderweb.
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for drivers
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	Various	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24042

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,179,241		$ 2,179,241
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 2,179,241**	**$ -**	**$ 2,179,241**
PROJECT COSTS			
Professional Services			$ -
Legal			
Architect/Engineering			$ -
Appraisal/Negotiations			
Construction	$ 2,179,241		$ 2,179,241
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,179,241**	**$ -**	**$ 2,179,241**
BALANCE	**$ -**	**$ -**	**$ -**

2021 SPLOST RESURFACING/ROAD IMPROVEMENTS

PROJECT NAME:	2021 SPLOST Resurfacing/ Road Improvements
PROJECT DESCRIPTION:	Funding set aside from the 2021 SPLOST for road resurfacing and reconstruction costs.
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0567 696 3112	**PROJECT NO:**	54200

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 6,400,000	$ 3,400,000	$ 9,800,000
Other			
Balance Forward		$ 2,505,692	
TOTAL FUNDING SOURCES	**$ 6,400,000**	**$ 5,905,692**	**$ 9,800,000**
PROJECT COSTS			
Professional Services			$ -
Legal			
Architect/Engineering			$ -
Appraisal/Negotiations			
Construction	$ 3,894,308	$ 5,905,692	$ 9,800,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,894,308**	**$ 5,905,692**	**$ 9,800,000**
BALANCE	**$ 2,505,692**	**$ -**	**$ -**

FORD ROAD/FARR ROAD TRAFFIC STUDY

PROJECT NAME:	2021 SPLOST Resurfacing/ Road Improvements
PROJECT DESCRIPTION:	Funding set aside to analyze the transportation system in a specific area.
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92039

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 25,669		$ 25,669
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 25,669**		**$ 25,669**
PROJECT COSTS			
Professional Services	$ 2,832		$ 2,832
Legal			
Architect/Engineering	$ 22,837		$ 22,837
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 25,669**		**$ 25,669**
BALANCE	**$ -**	**$ -**	**$ -**

BUENA VISTA ROAD SPIDERWEB

PROJECT NAME:	Buena Vista Road Spiderweb Improvements
PROJECT DESCRIPTION:	Construction of a bridge that will funnel traffic on Buena Vista Road over existing railroad tracks.
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24043, 24046, 24049

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 4,661,126		$ 4,661,126
Bond Proceeds			
Sales Tax (2009 LOST)			
Other (Road Assistance Grant)	$ 3,016,810		$ 3,016,810
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 7,677,936**	**$ -**	**$ 7,677,936**
PROJECT COSTS			
Professional Services			$ -
Legal			
Architect/Engineering			$ -
Appraisal/Negotiations			
Construction	$ 7,677,936		$ 7,677,936
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 7,677,936**	**$ -**	**$ 7,677,936**
BALANCE	**$ -**	**$ -**	**$ -**

BUENA VISTA ROAD SPIDERWEB IMPROVEMENTS

PROJECT NAME:	Buena Vista Road Spiderweb Improvements
PROJECT DESCRIPTION:	Construction of a bridge that will funnel traffic on Buena Vista Road over existing railroad tracks.
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 and 0510	**PROJECT NO:**	24044, 24054

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,810,318		$ 2,810,318
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 2,810,318	
TOTAL FUNDING SOURCES	**$ 2,810,318**	**$ 2,810,318**	**$ 2,810,318**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			$ -
Appraisal/Negotiations			
Construction		$ 2,810,318	$ 2,810,318
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 2,810,318**	**$ 2,810,318**
BALANCE	**$ 2,810,318**	**$ -**	**$ -**

GATEWAY ROAD SIGNAGE

PROJECT NAME:	Gateway Road Signage
PROJECT DESCRIPTION:	Signage for Gateway Road construction/improvements
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	OTHER TRANSPORTATION
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92040

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,000,000		$ 1,000,000
Other			
Balance Forward		$ 1,000,000	
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**
PROJECT COSTS			
Professional Services		$ 350,000	$ 350,000
Legal			
Architect/Engineering			
Appraisal/Negotiations		$ 25,000	$ 25,000
Construction		$ 625,000	$ 625,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 1,000,000**	**$ 1,000,000**
BALANCE	**$ 1,000,000**	**$ -**	**$ -**

EDGEWOOD ROAD STUDY

PROJECT NAME:	Edgewood Road Study
PROJECT DESCRIPTION:	To study traffic flow and patters along Edgwood Road to improve congestion
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901 0508 660 3000	**PROJECT NO:**	24056, 92043

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 200,000		$ 200,000
Other			
Balance Forward		$ 200,000	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 200,000**	**$ 200,000**
PROJECT COSTS			
Professional Services		$ 200,000	$ 200,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 200,000**	**$ 200,000**
BALANCE	**$ 200,000**	**$ -**	**$ -**

SCHOOL TRAFFIC IMPACT STUDY

PROJECT NAME:	School Traffic Impact Study
PROJECT DESCRIPTION:	To study the impact of school traffic has on congestion during the morning and afternoon
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901 0508 660 3000	**PROJECT NO:**	24058, 92042

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,000,000		$ 1,000,000
Other			
Balance Forward		$ 1,000,000	
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**
PROJECT COSTS			
Professional Services		$ 1,000,000	$ 1,000,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 1,000,000**	**$ 1,000,000**
BALANCE	**$ 1,000,000**	**$ -**	**$ -**

SIDEWALK/TRAIL CONNECTIVITY STUDY

PROJECT NAME:	Sidewalk/Trail Connectivity Study
PROJECT DESCRIPTION:	To study the plausibility of connecting the community's sidewalks to the walking/biking trails around the city
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	WALKING/BIKING TRAILS
ACCOUNT CODE:	0109 250 9901 0508 660 3000	**PROJECT NO:**	24059, 92041

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,000,000		$ 1,000,000
Other			
Balance Forward		$ 1,000,000	
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**
PROJECT COSTS			
Professional Services		$ 1,000,000	$ 1,000,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 1,000,000**	**$ 1,000,000**
BALANCE	**$ 1,000,000**	**$ -**	**$ -**

VICTORY DRIVE/30TH AVENUE SIGNAL REPLACEMENT

PROJECT NAME:	Victory Drive/30th Avenue Signal Replacement
PROJECT DESCRIPTION:	To replace/repair the signal at the Victory Drive/30th Avenue intersection
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24045

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 162,825		$ 162,825
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 20,783	
TOTAL FUNDING SOURCES	**$ 162,825**	**$ 20,783**	**$ 162,825**
PROJECT COSTS			
Professional Services			$ -
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction/Road Improvements			$ -
Land Acquisition			
Equipment	$ 142,042	$ 20,783	$ 162,825
BUDGETED EXPENDITURES	**$ 142,042**	**$ 20,783**	**$ 162,825**
BALANCE	**$ 20,783**	**$ -**	**$ -**

OGLETHROPE BRIDGE ENHANCEMENTS

PROJECT NAME:	Oglethrope Bridge Enhancements
PROJECT DESCRIPTION:	To repair and enhance the Oglethrope Bridge
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92045

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 107,000		$ 107,000
Other			
Balance Forward		$ 45,027	
TOTAL FUNDING SOURCES	**$ 107,000**	**$ 45,027**	**$ 107,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 61,973	$ 20,027	$ 82,000
Appraisal/Negotiations			
Construction/Road Improvements		$ 25,000	$ 25,000
Land Acquisition			
Equipment			
BUDGETED EXPENDITURES	**$ 61,973**	**$ 45,027**	**$ 107,000**
BALANCE	**$ 45,027**	**$ -**	**$ -**

8TH STREET RESURFACING

PROJECT NAME:	8th Street Resurfacing
PROJECT DESCRIPTION:	To resurface 8th street to improve road conditions
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000; 0109 250 9901	**PROJECT NO:**	24047, 65032

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 170,400		$ 170,400
Bond Proceeds			
Sales Tax (TSPLOST)	$ 100,500		$ 100,500
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 270,900**	**$ -**	**$ 270,900**
PROJECT COSTS			
Professional Services			$ -
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction/Road Improvements	$ 270,900		$ 270,900
Land Acquisition			
Equipment			
BUDGETED EXPENDITURES	**$ 270,900**	**$ -**	**$ 270,900**
BALANCE	**$ -**	**$ -**	**$ -**

NORTHSTAR DRIVE/KENNEDY STREET TRAFFIC STUDY

PROJECT NAME:	Northstar Drive/Kennedy Street Traffic Study
PROJECT DESCRIPTION:	To study traffic flow and patters at the intersection of Northstar Drive and Kennedy Street
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901 0508 660 3000	**PROJECT NO:**	24056, 92047

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,651,597		$ 1,651,597
Other			
Balance Forward		$ 1,469,097	
TOTAL FUNDING SOURCES	**$ 1,651,597**	**$ 1,469,097**	**$ 1,651,597**
PROJECT COSTS			
Professional Services	$ 182,500	$ 1,469,097	$ 1,651,597
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction/Road Improvements			
Land Acquisition			
Equipment			
BUDGETED EXPENDITURES	**$ 182,500**	**$ 1,469,097**	**$ 1,651,597**
BALANCE	**$ 1,469,097**	**$ -**	**$ -**

5TH AVENUE SAFETY ENHANCEMENTS

PROJECT NAME:	5th Avenue Safety Enhancements
PROJECT DESCRIPTION:	To improve the safety conditions of 5th Avenue
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 300	**PROJECT NO:**	24048

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 110,000		$ 110,000
Bond Proceeds			
Sales Tax (2009 LOST)			$ -
Other			
Balance Forward		$ 88,593	
TOTAL FUNDING SOURCES	**$ 110,000**	**$ 88,593**	**$ 110,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 21,407	$ 40,000	$ 55,926
Appraisal/Negotiations			
Construction/Road Improvements		$ 48,593	$ 54,074
Land Acquisition			
Equipment			
BUDGETED EXPENDITURES	**$ 21,407**	**$ 88,593**	**$ 110,000**
BALANCE	**$ 88,593**	**$ -**	**$ -**

2050 METRO TRANSPORTATION PLAN

PROJECT NAME:	2050 METRO Transportation Plan
PROJECT DESCRIPTION:	To study and improve local transportation routes for the future growth of the community
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	OTHER TRANSPORTATION
ACCOUNT CODE:	0508 660 3000; 0109 250 9901	**PROJECT NO:**	24050, 92051

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 320,000		$ 320,000
Bond Proceeds			
Sales Tax (2009 LOST)	$ 80,000		$ 80,000
Other			
Balance Forward		$ 26,316	
TOTAL FUNDING SOURCES	**$ 400,000**	**$ 26,316**	**$ 400,000**
PROJECT COSTS			
Professional Services	$ 373,684	$ 10,316	$ 384,000
Legal			$ -
Architect/Engineering		$ 16,000	$ 16,000
Appraisal/Negotiations			
Construction/Road Improvements			
Land Acquisition			
Equipment			
BUDGETED EXPENDITURES	**$ 373,684**	**$ 26,316**	**$ 400,000**
BALANCE	**$ 26,316**	**$ -**	**$ -**

SIGNAL UPGRADES

PROJECT NAME:	Signal Upgrades
PROJECT DESCRIPTION:	To upgrade traffic signals around the community to the latest technology to improve traffic congestion
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92048

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			
Sales Tax (2009 LOST)	$ 295,435	$ 300,000	$ 595,435
Other			
Balance Forward		$ 47	
TOTAL FUNDING SOURCES	**$ 295,435**	**$ 300,047**	**$ 595,435**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction/Road Improvements	$ 295,388	$ 300,047	$ 595,435
Land Acquisition			
Equipment			
BUDGETED EXPENDITURES	**$ 295,388**	**$ 300,047**	**$ 595,435**
BALANCE	**$ 47**	**$ -**	**$ -**

PAVEMENT MARKINGS

PROJECT NAME:	Pavement Markings
PROJECT DESCRIPTION:	To repave traffic markings to improve safety conditions
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	OTHER TRANSPORTATION
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92049

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			
Sales Tax (2009 LOST)	$ 300,000		$ 300,000
Other			
Balance Forward		$ 226,998	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 226,998**	**$ 300,000**
PROJECT COSTS			
Professional Services		$ 38,881	$ 38,881
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Road Maintenance Materials	$ 73,002	$ 188,117	$ 261,119
Land Acquisition			
Equipment			
BUDGETED EXPENDITURES	**$ 73,002**	**$ 226,998**	**$ 300,000**
BALANCE	**$ 226,998**	**$ -**	**$ -**

2nd AVENUE/14TH STREET SIGNAL REPLACEMENT

PROJECT NAME:	2nd Avenue/14th Street Signal Replacement
PROJECT DESCRIPTION:	To replace/repair the signal at the 2nd Avenue & 14th Street intersection
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92050

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			
Sales Tax (2009 LOST)	$ 200,000		$ 200,000
Other			
Balance Forward		$ 5,616	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 5,616**	**$ 200,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Road Maintenance Materials	$ 194,384		$ 194,384
Land Acquisition			
Equipment		$ 5,616	$ 5,616
BUDGETED EXPENDITURES	**$ 194,384**	**$ 5,616**	**$ 200,000**
BALANCE	**$ 5,616**	**$ -**	**$ -**

FEDERAL HIGHWAY ADMINISTRATION GRANT

PROJECT NAME:	Federal Highway Admnistration Grant
PROJECT DESCRIPTION:	To develop more safe and efficient highways
BENEFIT TO THE COMMUNITY:	Improved road conditions, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92052

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			
Sales Tax (2009 LOST)	$ 250,000		$ 250,000
Other			
Balance Forward		$ 19,100	
TOTAL FUNDING SOURCES	**$ 250,000**	**$ 19,100**	**$ 250,000**
PROJECT COSTS			
Professional Services	$ 230,900	$ 19,100	$ 250,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Road Maintenance Materials			
Land Acquisition			
Equipment			$ -
BUDGETED EXPENDITURES	**$ 230,900**	**$ 19,100**	**$ 250,000**
BALANCE	**$ 19,100**	**$ -**	**$ -**

STREET LIGHTING REPLACEMENTS

PROJECT NAME:	Street Lighting Replacements
PROJECT DESCRIPTION:	To replace street lights
BENEFIT TO THE COMMUNITY:	To enhance the sight and safety of drivers within CCG
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92053

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			
Sales Tax (2009 LOST)	$ 50,000		$ 50,000
Other			
Balance Forward		$ 37,209	
TOTAL FUNDING SOURCES	**$ 50,000**	**$ 37,209**	**$ 50,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Road Maintenance Materials	$ 12,791	$ 37,209	$ 50,000
Land Acquisition			
Equipment			$ -
BUDGETED EXPENDITURES	**$ 12,791**	**$ 37,209**	**$ 50,000**
BALANCE	**$ 37,209**	**$ -**	**$ -**

FY25 LMIG BUENA VISTA

PROJECT NAME:	FY25 LMIG Buena Vista
PROJECT DESCRIPTION:	This project will enhance and upgrade Buena Vista Road
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24051

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 2,457,257		$ 2,457,257
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 2,457,257**	**$ -**	**$ 2,457,257**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 2,457,257		$ 2,457,257
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,457,257**	**$ -**	**$ 2,457,257**
BALANCE	**$ -**	**$ -**	**$ -**

FEDERAL HIGHWAY ADMINISTRATION GRANT- SAFE STREETS

PROJECT NAME:	Federal Highway Administration Grant- Safe Streets for All
PROJECT DESCRIPTION:	This grant will enhance and upgrade the roads of CCG
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24052

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance	$ 1,000,000		$ 1,000,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 77,600	
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ 77,600**	**$ 1,000,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 922,400	$ 77,600	$ 1,000,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 922,400**	**$ 77,600**	**$ 1,000,000**
BALANCE	**$ 77,600**	**$ -**	**$ -**

9th AVENUE TRAIL EXTENSION

PROJECT NAME:	9th Avenue Trail Extension
PROJECT DESCRIPTION:	To extend 9th Avenue Trail
BENEFIT TO THE COMMUNITY:	To enhance the the driving experience for CCG citizens and visitors
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92054

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			
Sales Tax (2009 LOST)	$ 525,000		$ 525,000
Other			
Balance Forward		$ 525,000	
TOTAL FUNDING SOURCES	**$ 525,000**	**$ 525,000**	**$ 525,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 125,000	$ 125,000
Appraisal/Negotiations			
Road Maintenance Materials		$ 400,000	$ 400,000
Land Acquisition			
Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 525,000**	**$ 525,000**
BALANCE	**$ 525,000**	**$ -**	**$ -**

TRAILS/SIDEWALKS

PROJECT NAME:	2021 SPLOST Trails & Sidewalks
PROJECT DESCRIPTION:	Development of Walkting Trails and sidewalk improvements.
BENEFIT TO THE COMMUNITY:	Improved trail and sidewalk conditions, navigability and safety for all citizens, property owners, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0567 696 3112	**PROJECT NO:**	54250

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 2,000,000	$ 3,000,000	$ 5,000,000
Other			
Balance Forward		$ 2,000,000	
TOTAL FUNDING SOURCES	**$ 2,000,000**	**$ 5,000,000**	**$ 5,000,000**
PROJECT COSTS			
Professional Services		$ 750,000	$ 750,000
Legal			
Architect/Engineering		$ 700,000	$ 700,000
Appraisal/Negotiations			
Construction		$ 3,550,000	$ 3,550,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES		**$ 5,000,000**	**$ 5,000,000**
BALANCE	**$ 2,000,000**	**$ -**	**$ -**

BRADLEY PARK DIVERVERGING DIAMOND INTERCHANGE LIGHTING

PROJECT NAME:	Bradley Park Diverging Diamond Interchange Lighting
PROJECT DESCRIPTION:	To increase lighting and visibility
BENEFIT TO THE COMMUNITY:	Improved lighting for and around the interchange to increase road visibility for citizens, commuters and visitors of Columbus.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92055

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2021 SPLOST)	$ 383,269		$ 383,269
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 383,269**	**$ -**	**$ 383,269**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 383,269		$ 383,269
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 383,269**	**$ -**	**$ 383,269**
BALANCE	**$ -**	**$ -**	**$ -**

ROAD STRIPING

PROJECT NAME:	Road Striping
PROJECT DESCRIPTION:	To stripe/restripe roads
BENEFIT TO THE COMMUNITY:	To enhance visibility of road lanes improving driver safety.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92056

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			
Sales Tax (2009 LOST)		$ 50,000	$ 50,000
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ -**	**$ 50,000**	**$ 50,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Road Maintenance Materials		$ 50,000	$ 50,000
Land Acquisition			
Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 50,000**	**$ 50,000**
BALANCE	**$ -**	**$ -**	**$ -**

STREET SIGNAGE

PROJECT NAME:	Street Signage
PROJECT DESCRIPTION:	To add, update and/or replace street signage.
BENEFIT TO THE COMMUNITY:	To update/upgrade street signage.
OPERATING BUDGET IMPACT:	No impact on operating budget.

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92057

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			$ -
Bond Proceeds			
Sales Tax (2009 LOST)		$ 50,000	$ 50,000
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ -**	**$ 50,000**	**$ 50,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Road Maintenance Materials		$ 50,000	$ 50,000
Land Acquisition			
Equipment			$ -
BUDGETED EXPENDITURES	**$ -**	**$ 50,000**	**$ 50,000**
BALANCE	**$ -**	**$ -**	**$ -**

TSPLOST FUNDED: TRANSPORTATION SUMMARY

FIVE YEAR FORECAST
TRANSPORTATION CAPITAL IMPROVEMENT PROJECTS
T-SPLOST FUNDED PROJECTS

			Carryforward	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES								
Paving Fund								$ -
Bond Proceeds								$ -
Sales Tax (2009 LOST)								$ -
Sales Tax (1999 SPLOST)								$ -
Sales Tax (TSPLOST)			$ 147,321,535	$ 3,800,000	$ 108,288,688	$ 42,061,430	$ 14,221,602	$ 315,693,255
TOTAL FUNDING			**$ 147,321,535**	**$ 3,800,000**	**$ 108,288,688**	**$ 42,061,430**	**$ 14,221,602**	**$ 315,693,255**
				$ 151,121,535				
PROJECT COSTS		**Type**	**Prior to FY27**	**FY27**	**FY28**	**FY29**	**FY30**	**Total**
Chattahoochee Riverwalk (TSPL)		TSPLOST	$ 9,995,000	$ -	$ -	$ -	$ -	$ 9,995,000
So Lumpkin Rd Multiuse Facility		TSPLOST	$ 3,487,143	$ -	$ -	$ -	$ -	$ 3,487,143
US Hwy 27/Custer Rd Interchange		TSPLOST	$ 1,512,562	$ -	$ -	$ -	$ -	$ 1,512,562
Buena Vista Road Improvements		TSPLOST	$ 34,442,653	$ 6,790,000	$ 5,790,000	$ 5,790,000	$ 361,947	$ 53,174,600
I-185/Cusseta Road Interchange		TSPLOST	$ 2,018,152	$ -	$ -	$ -	$ -	$ 2,018,152
Intercity Express Bus Park n Ride		TSPLOST	$ 401,798	$ 2,800,000	$ 2,600,000	$ 2,100,000	$ 1,847,930	$ 9,749,728
Boxwood Blvd Bridge		TSPLOST-Discretionary	$ 1,260,000	$ -	$ -	$ -	$ -	$ 1,260,000
Victory Drive Improvements		TSPLOST-Discretionary	$ 409,048	$ -	$ -	$ -	$ -	$ 409,048
Resurfacing		TSPLOST-Discretionary	$ 13,974,741	$ 181,395	$ 175,000	$ 150,000	$ 140,000	$ 14,621,136
Psalmond Road Signal		TSPLOST-Discretionary	$ 1,217,617	$ -	$ -	$ -	$ -	$ 1,217,617
Linwood/6th Avenue Bridge		TSPLOST-Discretionary	$ 14,000	$ -	$ -	$ -	$ -	$ 14,000
Benning Drive Bridge		TSPLOST-Discretionary	$ 1,071,847	$ -	$ -	$ -	$ -	$ 1,071,847
Double Churches Park Parking		TSPLOST-Discretionary	$ 244,035	$ -	$ -	$ -	$ -	$ 244,035
Traffic Calming		TSPLOST-Discretionary	$ 488,921	$ 157,218	$ 100,000	$ 100,000	$ 73,861	$ 920,000
Reese Rd Bridge at Cooper Creek		TSPLOST-Discretionary	$ 1,680,000		$ -	$ -	$ -	$ 1,680,000
Claradon Bridge		TSPLOST-Discretionary	$ 598,324	$ -	$ -	$ -	$ -	$ 598,324
MLK Trail		TSPLOST-Discretionary	$ 115,742	$ -	$ -	$ -	$ -	$ 115,742

PROJECT COSTS		Type	Prior to FY27	FY27	FY28	FY29	FY30	Total
Infantry Rd and Trail		TSPLOST-Discretionary	$ 379,677	**$ 200,000**	$ 175,000	$ 175,000	$ 40,504	**$ 970,181**
Mott's Green M230 Match		TSPLOST-Discretionary	$ 484,474	**$ 386**	$ -	$ -	$ -	**$ 484,860**
Sidewalks/ADA		TSPLOST-Discretionary	$ 352,071	**$ 125,000**	$ 125,000	$ 100,000	$ 47,929	**$ 750,000**
Guardrails		TSPLOST-Discretionary	$ 294,119	**$ 50,000**	$ 25,000	$ 20,000	$ 10,881	**$ 400,000**
Levy Road Cul-de-Sac		TSPLOST-Discretionary	$ 3,180	**$ 3,180**	$ -	$ -	$ -	**$ 6,360**
Morris Road Bridge		TSPLOST-Discretionary	$ -	**$ 1,600,000**	$ 48,700	$ -	$ -	**$ 1,648,700**
Dragon Fly Trail Extension		TSPLOST-Discretionary	$ 850,000	**$ -**	$ -	$ -	$ -	**$ 850,000**
River Road/JR Allen Signal		TSPLOST-Discretionary	$ 85,846	**$ -**	$ -	$ -	$ -	**$ 85,846**
10th Avenue/Victory Drive Signal		TSPLOST-Discretionary	$ 37,236	**$ 2,764**	$ -	$ -	$ -	**$ 40,000**
Warm Springs Culvert		TSPLOST-Discretionary	$ 867,000	**$ -**	$ -	$ -	$ -	**$ 867,000**
Lake Oliver Marina Trail Connection		TSPLOST-Discretionary	$ -	**$ 283,000**	$ -	$ -	$ -	**$ 283,000**
Lakebottom Trail Connection		TSPLOST-Discretionary	$ 66,000	**$ 645,000**	$ 39,000	$ -	$ -	**$ 750,000**
Bridge Maintenance		TSPLOST-Discretionary	$ -	**$ 230,000**	$ -	$ -	$ -	**$ 230,000**
School Flashers		TSPLOST-Discretionary	$ 340,132	**$ 123,508**	$ -	$ -	$ -	**$ 463,640**
Trail Extension		TSPLOST-Discretionary	$ 220,761	**$ 850,000**	$ 50,000	$ 43,497	$ -	**$ 1,164,258**
Steam Mill Road Improvements		TSPLOST	$ 1,923,959	**$ 12,000,000**	$ 4,326,041	$ 2,650,000	$ 1,600,000	**$ 22,500,000**
13th Street Improvements		TSPLOST-Discretionary	$ -	**$ 500,000**	$ -	$ -	$ -	**$ 500,000**
17th Street Improvements		TSPLOST-Discretionary	$ 407,704	**$ 500,000**	$ 92,296	$ -	$ -	**$ 1,000,000**
Riverwalk Repaving		TSPLOST	$ -	**$ 3,125,000**	$ 3,125,000	$ 3,125,000	$ 3,125,000	**$ 12,500,000**
5th Ave. Connector		TSPLOST-Discretionary	$ 262,268	**$ 150,000**	$ 125,000	$ 125,000	$ 27,732	**$ 690,000**
Liberty Theatre Block/8th Ave. Enhancements		TSPLOST-Discretionary	$ 178,832	**$ 2,000,000**	$ 1,220,000	$ 350,000	$ 251,168	**$ 4,000,000**
13th Ave., 17th St. & Linwood Blvd. Improvements		TSPLOST-Discretionary	$ 299,053	**$ 3,425,947**	$ 1,625,000	$ 825,000	$ 475,000	**$ 6,650,000**
South Lumpkin Rd. Improvements		TSPLOST-Discretionary	$ 372,470	**$ 4,227,530**	$ 2,500,000	$ 2,000,000	$ 1,000,000	**$ 10,100,000**
Whitesville Rd. Improvements		TSPLOST-Discretionary	$ 1,080,350	**$ 7,000,000**	$ 3,350,000	$ 1,000,000	$ 369,650	**$ 12,800,000**
Buena Vista Rd. Spiderweb		TSPLOST-Discretionary	$ 270,662	**$ 4,400,000**	$ 799,890	$ -	$ -	**$ 5,470,552**

PROJECT COSTS		Type	Prior to FY27	FY27	FY28	FY29	FY30	Total
Northstar/Kennedy Roundabout		TSPLOST-Discretionary	$ 750	**$ 1,499,250**	$ -	$ -	$ -	**$ 1,500,000**
Forrest Rd Widening		TSPLOST	$ 262,669	**$ 7,000,000**	$ 4,750,000	$ 3,387,331	$ -	**$ 15,400,000**
Morris Road		TSPLOST	$ 251,000	**$ 4,250,000**	$ 3,350,000	$ 2,349,000	$ 1,800,000	**$ 12,000,000**
Electric Vehicle Takeoff & Landing (eVTOL)		TSPLOST-Discretionary	$ -	**$ 1,400,000**	$ 500,000	$ 200,000	$ 100,000	**$ 2,200,000**
Columbus Airport Improvements		TSPLOST-Discretionary	$ 251,000	**$ 4,250,000**	$ 3,350,000	$ 2,349,000	$ 1,800,000	**$ 12,000,000**
TSPLOST Discretionary Funds		TSPLOST-Discretionary	$ -	**$ 6,000,000**	$ 4,800,000	$ 3,550,000	$ 3,050,000	**$ 17,400,000**
TOTAL PROJECT COSTS			**$ 82,472,796**	**$ 75,769,178**	**$ 43,040,927**	**$ 30,388,828**	**$ 16,121,602**	**$ 247,793,331**

**Please note this schedule presumes that TSPLOST projects will take up to 5 years to complete, although for the FY26 budget, most costs are included in FY25*

TSPLOST: BUENA VISTA ROAD IMPROVEMENTS

PROJECT NAME:	Buena Vista Rd Improvements
PROJECT DESCRIPTION:	Reconstruction of roadway at Buena Vista Rd.
BENEFIT TO THE COMMUNITY:	Improved navigability through Buena Vista Rd. benefits all commuters in that area
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	60004

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 53,174,600					$ 53,174,600
Other						
Balance Forward		$ 18,731,947	$ 11,941,947	$ 6,151,947	$ 361,947	
TOTAL FUNDING SOURCES	**$ 53,174,600**	**$ 18,731,947**	**$ 11,941,947**	**$ 6,151,947**	**$ 361,947**	**$ 53,174,600**
PROJECT COSTS						
Professional Services	$ 153,240	$ 50,000	$ 50,000	$ 50,000		$ 303,240
Legal	$ 245,102	$ 50,000	$ 50,000	$ 50,000		$ 395,102
Architect/Engineering	$ 4,402,491	$ 1,640,000	$ 1,640,000	$ 1,640,000		$ 9,322,491
Appraisal/Negotiations	$ 5,292,543	$ 50,000	$ 50,000	$ 50,000		$ 5,442,543
Construction	$ 18,732,198	$ 3,000,000	$ 2,000,000	$ 2,000,000	$ 361,947	$ 26,094,145
Land Acquisition	$ 5,617,079	$ 2,000,000	$ 2,000,000			$ 9,617,079
Furnishings & Equipment				$ 2,000,000		$ 2,000,000
BUDGETED EXPENDITURES	**$ 34,442,653**	**$ 6,790,000**	**$ 5,790,000**	**$ 5,790,000**	**$ 361,947**	**$ 53,174,600**
BALANCE	**$ 18,731,947**	**$ 11,941,947**	**$ 6,151,947**	**$ 361,947**	**$ -**	**$ -**

TSPLOST: I-185/CUSSETA ROAD INTERCHANGE

PROJECT NAME:	I-185/Cusseta Road Interchange
PROJECT DESCRIPTION:	Reconstruction of roadway interchange at I-185 and Cusseta Road
BENEFIT TO THE COMMUNITY:	Improved navigability through interchange benefits all commuters in that area
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	60005

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 2,018,152					$ 2,018,152
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 2,018,152**					**$ 2,018,152**
PROJECT COSTS						
Professional Services	$ 2,500					$ 2,500
Legal						
Architect/Engineering						
Appraisal/Negotiations	$ 7,500					$ 7,500
Construction	$ 8,152					$ 8,152
Land Acquisition	$ 2,000,000					$ 2,000,000
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 2,018,152**					**$ 2,018,152**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: INTER-CITY EXPRESS BUS PARK AND RIDE

PROJECT NAME:	Intercity Bus Park N Ride/ Bus Route Study
PROJECT DESCRIPTION:	Construction of three (3) Express Bus Park-n-Ride locations
BENEFIT TO THE COMMUNITY:	Improved accessibility for commuters within, to and from Columbus/Muscogee County
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	METRA	**PROJECT TYPE:**	TSPLOST
ACCOUNT CODE:	0751 610 2500	**PROJECT NO:**	68000, 68001

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 9,749,728					$ 9,749,728
Other						
Balance Forward		$ 9,347,930	$ 6,547,930	$ 3,947,930	$ 1,847,930	
TOTAL FUNDING SOURCES	**$ 9,749,728**	**$ 9,347,930**	**$ 6,547,930**	**$ 3,947,930**	**$ 1,847,930**	**$ 9,749,728**
PROJECT COSTS						
Professional Services	$ 401,798	$ 300,000	$ 100,000	$ 100,000	$ 100,000	$ 1,001,798
Legal						
Architect/Engineering						
Operating						
Construction		$ 2,500,000	$ 2,500,000	$ 2,000,000	$ 1,747,930	$ 8,747,930
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 401,798**	**$ 2,800,000**	**$ 2,600,000**	**$ 2,100,000**	**$ 1,847,930**	**$ 9,749,728**
BALANCE	**$ 9,347,930**	**$ 6,547,930**	**$ 3,947,930**	**$ 1,847,930**	**$ -**	**$ -**

TSPLOST: RESURFACING

PROJECT NAME:	Resurfacing
PROJECT DESCRIPTION:	Funding set aside annually for road resurfacing and other routine road maintenance repairs, or other construction in Columbus/Muscogee County
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for citizens, commuters, property owners and residents
OPERATING BUDGET IMPACT:	Programmatic funding reduces pressure on operating funds

MANAGING DEPARTMENT:	PUBLIC WORKS/ ENGINEERING	**PROJECT TYPE:**	TSPLOST
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65003, 65035

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Sales Tax 2021 (SPLOST)						
Sales Tax (TSPLOST)	$ 14,621,136					$ 14,621,136
Other						
Balance Forward		$ 646,395	$ 465,000	$ 290,000	$ 140,000	
TOTAL FUNDING SOURCES	**$ 14,621,136**	**$ 646,395**	**$ 465,000**	**$ 290,000**	**$ 140,000**	**$ 14,621,136**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 13,974,741	$ 181,395	$ 175,000	$ 150,000	$ 140,000	$ 14,621,136
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 13,974,741**	**$ 181,395**	**$ 175,000**	**$ 150,000**	**$ 140,000**	**$ 14,621,136**
BALANCE	**$ 646,395**	**$ 465,000**	**$ 290,000**	**$ 140,000**	**$ -**	**$ -**

TSPLOST: TRAFFIC CALMING

PROJECT NAME:	TSPLOST Traffic Calming
PROJECT DESCRIPTION:	Conduct traffic studies and purchase traffic calming devices which will allow the City to monitor traffic conditions.
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65008

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 920,000					$ 920,000
Other						
Balance Forward		$ 431,079	$ 273,861	$ 173,861	$ 73,861	
TOTAL FUNDING SOURCES	**$ 920,000**	**$ 431,079**	**$ 273,861**	**$ 173,861**	**$ 73,861**	**$ 920,000**
PROJECT COSTS						
Professional Services	$ 164,504	$ 50,000				$ 214,504
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 243,626	$ 100,000	$ 100,000	$ 100,000	$ 73,861	$ 617,487
Land Acquisition						
Furnishings & Equipment	$ 80,791	$ 7,218				$ 88,009
BUDGETED EXPENDITURES	**$ 488,921**	**$ 157,218**	**$ 100,000**	**$ 100,000**	**$ 73,861**	**$ 920,000**
BALANCE	**$ 431,079**	**$ 273,861**	**$ 173,861**	**$ 73,861**	**$ - **	**$ - **

TSPLOST: INFANTRY RD AND TRAIL M230 MATCH

PROJECT NAME:	TSPLOST Infantry Rd and Trail
PROJECT DESCRIPTION:	To provide project matching funds to gain accessibility from the Infantry Museum to the Riverwalk
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65012

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 970,181					$ 970,181
Other						
Balance Forward		$ 590,504	$ 390,504	$ 215,504	$ 40,504	
TOTAL FUNDING SOURCES	**$ 970,181**	**$ 590,504**	**$ 390,504**	**$ 215,504**	**$ 40,504**	**$ 970,181**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 355,376	$ 150,000	$ 150,000	$ 150,000	$ 35,000	$ 840,376
Appraisal/Negotiations						
Construction	$ 24,301	$ 50,000	$ 25,000	$ 25,000	$ 5,504	$ 129,805
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 379,677**	**$ 200,000**	**$ 175,000**	**$ 175,000**	**$ 40,504**	**$ 970,181**
BALANCE	**$ 590,504**	**$ 390,504**	**$ 215,504**	**$ 40,504**	**$ -**	**$ -**

TSPLOST: MOTT'S GREEN M230 MATCH

PROJECT NAME:	TSPLOST Mott's Green M230 Match
PROJECT DESCRIPTION:	To provide project matching funds for improvements to Mott's Green
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65014

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 484,860					$ 484,860
Other						
Balance Forward		$ 386				
TOTAL FUNDING SOURCES	**$ 484,860**	**$ 386**				**$ 484,860**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 414,300	$ 386				$ 414,686
Appraisal/Negotiations						
Construction	$ 70,174					$ 70,174
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 484,474**	**$ 386**				**$ 484,860**
BALANCE	**$ 386**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: SIDEWALKS/ADA

PROJECT NAME:	TSPLOST Sidewalks/ADA
PROJECT DESCRIPTION:	Infrastructure and ADA improvements to sidewalks and other facilities.
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65016, 65043

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 500,000	$ 250,000				$ 750,000
Other						
Balance Forward		$ 147,929	$ 272,929	$ 147,929	$ 47,929	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 397,929**	**$ 272,929**	**$ 147,929**	**$ 47,929**	**$ 750,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 352,071	$ 125,000	$ 125,000	$ 100,000	$ 47,929	$ 750,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 352,071**	**$ 125,000**	**$ 125,000**	**$ 100,000**	**$ 47,929**	**$ 750,000**
BALANCE	**$ 147,929**	**$ 272,929**	**$ 147,929**	**$ 47,929**	**$ -**	**$ -**

TSPLOST: GUARDRAILS

PROJECT NAME:	TSPLOST Guardrails
PROJECT DESCRIPTION:	Infrastructure improvements to guardrails along major roadways.
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	ENGINEERING
ACCOUNT CODE:	0510 660 7000
PROJECT TYPE:	TSPLOST-DISCRETIONARY
PROJECT NO:	65017

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 400,000					$ 400,000
Other						
Balance Forward		$ 105,881	$ 55,881	$ 30,881	$ 10,881	
TOTAL FUNDING SOURCES	**$ 400,000**	**$ 105,881**	**$ 55,881**	**$ 30,881**	**$ 10,881**	**$ 400,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 294,119	$ 50,000	$ 25,000	$ 20,000	$ 10,881	$ 400,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 294,119**	**$ 50,000**	**$ 25,000**	**$ 20,000**	**$ 10,881**	**$ 400,000**
BALANCE	**$ 105,881**	**$ 55,881**	**$ 30,881**	**$ 10,881**	**$ -**	**$ -**

TSPLOST: LEVY ROAD CUL-DE-SAC

PROJECT NAME:	TSPLOST Levy Road Cul-de-Sac
PROJECT DESCRIPTION:	Infrastructure improvements required to convert Levy Road from a two lane roadway to a Cul-de-Sac
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65020

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 6,360					$ 6,360
Other						
Balance Forward		$ 3,180				
TOTAL FUNDING SOURCES	**$ 6,360**	**$ 3,180**				**$ 6,360**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 3,180					$ 3,180
Appraisal/Negotiations						
Construction		$ 3,180				$ 3,180
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 3,180**	**$ 3,180**				**$ 6,360**
BALANCE	**$ 3,180**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: MORRIS ROAD BRIDGE

PROJECT NAME:	TSPLOST Morris Road Bridge
PROJECT DESCRIPTION:	Infrastructure improvements to provide safety enhancements to the Bridge on Morris Road
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000 and 0510 660 3000	**PROJECT NO:**	65021, 65040

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 1,648,700					$ 1,648,700
Other						
Balance Forward		$ 1,648,700	$ 48,700			
TOTAL FUNDING SOURCES	**$ 1,648,700**	**$ 1,648,700**	**$ 48,700**			**$ 1,648,700**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering		$ 200,000				$ 200,000
Appraisal/Negotiations						
Construction		$ 1,400,000	$ 48,700			$ 1,448,700
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 1,600,000**	**$ 48,700**			**$ 1,648,700**
BALANCE	**$ 1,648,700**	**$ 48,700**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: 10TH AVENUE/VICTORY DRIVE SIGNAL

PROJECT NAME:	TSPLOST 10th Avenue/Victory Drive Signal
PROJECT DESCRIPTION:	Signal improvements at 10th Avenue/Victory Drive
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65024

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 40,000					$ 40,000
Other						
Balance Forward		$ 2,764				
TOTAL FUNDING SOURCES	**$ 40,000**	**$ 2,764**				**$ 40,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 37,236	$ 2,764				$ 40,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 37,236**	**$ 2,764**				**$ 40,000**
BALANCE	**$ 2,764**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: LAKE OLIVER MARINA TRAIL CONNECTION

PROJECT NAME:	Lake Oliver Marina Trail Connection
PROJECT DESCRIPTION:	Funding for the engineering and design of the next trail connection from Lake Oliver Marina to the Riverwalk.
BENEFIT TO THE COMMUNITY:	Provides off-road greenway trails for recreation, transportation & interaction.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65027

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 283,000					$ 283,000
Other						
Balance Forward		$ 283,000				
TOTAL FUNDING SOURCES	**$ 283,000**	**$ 283,000**				**$ 283,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering		$ 80,000				$ 80,000
Appraisal/Negotiations						
Construction		$ 203,000				$ 203,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 283,000**				**$ 283,000**
BALANCE	**$ 283,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: LAKEBOTTOM TRAIL CONNECTION

PROJECT NAME:	Lake Oliver Trail Connection
PROJECT DESCRIPTION:	Funding for the engineering and design of the next trail connection from Dinglewood Park to 18th Avenue to 10th Avenue.
BENEFIT TO THE COMMUNITY:	Provides off-road greenway trails for recreation, transportation & interaction.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65028

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 750,000					$ 750,000
Other						
Balance Forward		$ 684,000	$ 39,000			
TOTAL FUNDING SOURCES	**$ 750,000**	**$ 684,000**	**$ 39,000**			**$ 750,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering		$ 45,000				$ 45,000
Appraisal/Negotiations						
Construction	$ 66,000	$ 600,000	$ 39,000			$ 705,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 66,000**	**$ 645,000**	**$ 39,000**			**$ 750,000**
BALANCE	**$ 684,000**	**$ 39,000**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: SCHOOL FLASHERS

PROJECT NAME:	TSPLOST Bridge School Flashers
PROJECT DESCRIPTION:	As directed by Council discretion, these funds are utilized out of the discretionary portion of the TSPLOST Distribution for appropriate projects
BENEFIT TO THE COMMUNITY:	Transportation and safety improvements, improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	FINANCE	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65030

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 463,640					$ 463,640
Other						
Balance Forward		$ 123,508				
TOTAL FUNDING SOURCES	**$ 463,640**	**$ 123,508**				**$ 463,640**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction						
Land Acquisition						
Furnishings & Equipment	$ 340,132	$ 123,508				$ 463,640
BUDGETED EXPENDITURES	**$ 340,132**	**$ 123,508**				**$ 463,640**
BALANCE	**$ 123,508**	**$ - **	**$ - **	**$ - **	**$ - **	**$ - **

TSPLOST: TRAIL EXTENSION

PROJECT NAME:	TPLOST Trail Extension
PROJECT DESCRIPTION:	To provide funding to extend the walking/biking trails within the City
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	FINANCE	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65031, 65042

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 1,164,258					$ 1,164,258
Other						
Balance Forward		$ 943,497	$ 93,497	$ 43,497	$ -	
TOTAL FUNDING SOURCES	**$ 1,164,258**	**$ 943,497**	**$ 93,497**	**$ 43,497**	**$ -**	**$ 1,164,258**
PROJECT COSTS						
Professional Services		$ 25,000				$ 25,000
Legal						$ -
Architect/Engineering	$ 220,761	$ 500,000				$ 720,761
Appraisal/Negotiations						
Construction		$ 300,000	$ 50,000	$ 43,497		$ 393,497
Land Acquisition						
Furnishings & Equipment		$ 25,000				$ 25,000
BUDGETED EXPENDITURES	**$ 220,761**	**$ 850,000**	**$ 50,000**	**$ 43,497**	**$ -**	**$ 1,164,258**
BALANCE	**$ 943,497**	**$ 93,497**	**$ 43,497**	**$ -**	**$ -**	**$ -**

TSPLOST: STEAM MILL ROAD IMPROVEMENTS

PROJECT NAME:	TPLOST Steam Mill Road Improvements
PROJECT DESCRIPTION:	Infrastructure improvements to Steam Mill Road.
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	FINANCE	**PROJECT TYPE:**	TSPLOST-2022
ACCOUNT CODE:	0510 660 7100	**PROJECT NO:**	60010

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 22,500,000					$ 22,500,000
Other						
Balance Forward		$ 20,576,041	$ 8,576,041	$ 4,250,000	$ 1,600,000	
TOTAL FUNDING SOURCES	**$ 22,500,000**	**$ 20,576,041**	**$ 8,576,041**	**$ 4,250,000**	**$ 1,600,000**	**$ 22,500,000**
PROJECT COSTS						
Professional Services		$ 150,000	$ 100,000			$ 250,000
Legal		$ 350,000	$ 76,041			$ 426,041
Architect/Engineering	$ 1,812,034	$ 4,000,000				$ 5,812,034
Appraisal/Negotiations	$ 111,925	$ 500,000	$ 150,000	$ 150,000	$ 100,000	$ 1,011,925
Construction		$ 6,000,000	$ 4,000,000	$ 2,500,000	$ 1,500,000	$ 14,000,000
Land Acquisition		$ 1,000,000				$ 1,000,000
Furnishings & Equipment						$ -
BUDGETED EXPENDITURES	**$ 1,923,959**	**$ 12,000,000**	**$ 4,326,041**	**$ 2,650,000**	**$ 1,600,000**	**$ 22,500,000**
BALANCE	**$ 20,576,041**	**$ 8,576,041**	**$ 4,250,000**	**$ 1,600,000**	**$ -**	**$ -**

TSPLOST: 13TH STREET IMPROVEMENTS

PROJECT NAME:	13th Street Improvements
PROJECT DESCRIPTION:	Infrastructure improvements to 13th Street
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	
ACCOUNT CODE:	0510 660 7100
PROJECT TYPE:	TSPLOST-DISCRETIONARY
PROJECT NO:	65037

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 500,000					$ 500,000
Other						
Balance Forward		$ 500,000				
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 500,000**				**$ 500,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction		$ 500,000				$ 500,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 500,000**				**$ 500,000**
BALANCE	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: 17th STREET IMPROVEMENTS

PROJECT NAME:	17th Street Improvements
PROJECT DESCRIPTION:	Infrastructure improvements to 17th Street
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	
ACCOUNT CODE:	0510 660 7100
PROJECT TYPE:	TSPLOST-DISCRETIONARY
PROJECT NO:	65036, 65038

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 1,000,000					$ 1,000,000
Other						
Balance Forward		$ 592,296	$ 92,296	$ -		
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ 592,296**	**$ 92,296**	**$ -**		**$ 1,000,000**
PROJECT COSTS						
Professional Services						$ -
Legal						
Architect/Engineering						$ -
Appraisal/Negotiations						
Construction	$ 407,704	$ 500,000	$ 92,296			$ 1,000,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 407,704**	**$ 500,000**	**$ 92,296**	**$ -**		**$ 1,000,000**
BALANCE	**$ 592,296**	**$ 92,296**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: CHATTAHOOCHEE RIVERWALK REPAVING

PROJECT NAME:	TSPLOST Riverwalk Repaving Projects
PROJECT DESCRIPTION:	Enhance, repair, maintain and revitalize the Riverwalk development along the Columbus banks of the Chattahoochee River
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents and visitors to Columbus who use the Riverwalk for walking, biking, recreation and educational purposes
OPERATING BUDGET IMPACT:	Reduced burden on operating budget for costs to repair and maintain Riverwalk

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	TSPLOST
ACCOUNT CODE:	0510 660 7100	**PROJECT NO:**	60011

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Sales Tax 2021 (SPLOST)						
Sales Tax (TSPLOST)	$ 12,500,000					$ 12,500,000
Other						
Balance Forward		$ 12,500,000	$ 9,375,000	$ 6,250,000	$ 3,125,000	
TOTAL FUNDING SOURCES	**$ 12,500,000**	**$ 12,500,000**	**$ 9,375,000**	**$ 6,250,000**	**$ 3,125,000**	**$ 12,500,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction		$ 3,125,000	$ 3,125,000	$ 3,125,000	$ 3,125,000	$ 12,500,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 3,125,000**	**$ 3,125,000**	**$ 3,125,000**	**$ 3,125,000**	**$ 12,500,000**
BALANCE	**$ 12,500,000**	**$ 9,375,000**	**$ 6,250,000**	**$ 3,125,000**	**$ -**	**$ -**

TSPLOST: 5TH AVE CONNECTOR

PROJECT NAME:	TSPLOST 5th Avenue Connector
PROJECT DESCRIPTION:	Infrastructure improvements to the 5th Ave Connector
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	60016

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 690,000					$ 690,000
Other						
Balance Forward		$ 427,732	$ 277,732	$ 152,732	$ 27,732	
TOTAL FUNDING SOURCES	**$ 690,000**	**$ 427,732**	**$ 277,732**	**$ 152,732**	**$ 27,732**	**$ 690,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 262,268	$ 150,000	$ 125,000	$ 125,000	$ 27,732	$ 690,000
Appraisal/Negotiations						
Construction						$ -
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 262,268**	**$ 150,000**	**$ 125,000**	**$ 125,000**	**$ 27,732**	**$ 690,000**
BALANCE	**$ 427,732**	**$ 277,732**	**$ 152,732**	**$ 27,732**	**$ -**	**$ -**

TSPLOST: LIBERTY THEATRE BLOCK/8TH AVE ENHANCEMENTS

PROJECT NAME:	TSPLOST Liberty Theatre Block- 8th Ave Enhancements
PROJECT DESCRIPTION:	Infrastructure improvements to the Liberty Theatre Block- 8th Ave
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7100	**PROJECT NO:**	60015

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 4,000,000					$ 4,000,000
Other						
Balance Forward		$ 3,821,168	$ 1,821,168	$ 601,168	$ 251,168	
TOTAL FUNDING SOURCES	**$ 4,000,000**	**$ 3,821,168**	**$ 1,821,168**	**$ 601,168**	**$ 251,168**	**$ 4,000,000**
PROJECT COSTS						
Professional Services		$ 150,000	$ 100,000	$ 50,000	$ 51,168	$ 351,168
Legal		$ 100,000	$ 70,000			$ 170,000
Architect/Engineering	$ 178,832	$ 750,000	$ 50,000			$ 978,832
Appraisal/Negotiations						
Construction		$ 1,000,000	$ 1,000,000	$ 300,000	$ 200,000	$ 2,500,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 178,832**	**$ 2,000,000**	**$ 1,220,000**	**$ 350,000**	**$ 251,168**	**$ 4,000,000**
BALANCE	**$ 3,821,168**	**$ 1,821,168**	**$ 601,168**	**$ 251,168**	**$ -**	**$ -**

TSPLOST: 13TH AVE, 17TH AVE, LINWOOD BLVD IMPROVEMENTS

PROJECT NAME:	TSPLOST 13th Ave, 17th Ave, Linwood Blvd Improvements
PROJECT DESCRIPTION:	Infrastructure improvements to the 13th Ave, 17th Ave, Linwood Blvd area
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7100	**PROJECT NO:**	60014

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 6,650,000					$ 6,650,000
Other						
Balance Forward		$ 6,350,947	$ 2,925,000	$ 1,300,000	$ 475,000	
TOTAL FUNDING SOURCES	**$ 6,650,000**	**$ 6,350,947**	**$ 2,925,000**	**$ 1,300,000**	**$ 475,000**	**$ 6,650,000**
PROJECT COSTS						
Professional Services		$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 300,000
Legal		$ 100,000				$ 100,000
Architect/Engineering	$ 299,053	$ 300,947	$ 50,000			$ 650,000
Appraisal/Negotiations						
Construction		$ 2,950,000	$ 1,500,000	$ 750,000	$ 400,000	$ 5,600,000
Land Acquisition						
Equipment						$ -
BUDGETED EXPENDITURES	**$ 299,053**	**$ 3,425,947**	**$ 1,625,000**	**$ 825,000**	**$ 475,000**	**$ 6,650,000**
BALANCE	**$ 6,350,947**	**$ 2,925,000**	**$ 1,300,000**	**$ 475,000**	**$ -**	**$ -**

TSPLOST: SOUTH LUMPKIN RD IMPROVEMENTS

PROJECT NAME:	TSPLOST South Lumpkin Rd. Improvements		
PROJECT DESCRIPTION:	Infrastructure improvements to the South Lumpkin Road		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7100	**PROJECT NO:**	60013

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 10,100,000					$ 10,100,000
Other						
Balance Forward		$ 9,727,530	$ 5,500,000	$ 3,000,000	$ 1,000,000	
TOTAL FUNDING SOURCES	**$ 10,100,000**	**$ 9,727,530**	**$ 5,500,000**	**$ 3,000,000**	**$ 1,000,000**	**$ 10,100,000**
PROJECT COSTS						
Professional Services		$ 150,000				$ 150,000
Legal		$ 77,530				$ 77,530
Architect/Engineering		$ 1,000,000	$ 500,000			$ 1,500,000
Appraisal/Negotiations						
Construction	$ 372,470	$ 3,000,000	$ 2,000,000	$ 2,000,000	$ 1,000,000	$ 8,372,470
Land Acquisition						
Equipment						$ -
BUDGETED EXPENDITURES	**$ 372,470**	**$ 4,227,530**	**$ 2,500,000**	**$ 2,000,000**	**$ 1,000,000**	**$ 10,100,000**
BALANCE	**$ 9,727,530**	**$ 5,500,000**	**$ 3,000,000**	**$ 1,000,000**	**$ -**	**$ -**

TSPLOST: WHITESVILLE RD IMPROVEMENTS

PROJECT NAME:	TSPLOST Whitesville Rd. Improvements
PROJECT DESCRIPTION:	Infrastructure improvements to the Whitesville Road
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7100	**PROJECT NO:**	60012

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 12,800,000					$ 12,800,000
Other						
Balance Forward		$ 11,719,650	$ 4,719,650	$ 1,369,650	$ 369,650	
TOTAL FUNDING SOURCES	**$ 12,800,000**	**$ 11,719,650**	**$ 4,719,650**	**$ 1,369,650**	**$ 369,650**	**$ 12,800,000**
PROJECT COSTS						
Professional Services		$ 100,000	$ 100,000			$ 200,000
Legal		$ 300,000	$ 200,000			$ 500,000
Architect/Engineering	$ 1,080,350	$ 2,400,000	$ 1,000,000			$ 4,480,350
Appraisal/Negotiations		$ 100,000				$ 100,000
Construction		$ 4,000,000	$ 2,000,000	$ 1,000,000	$ 369,650	$ 7,369,650
Land Acquisition						
Equipment		$ 100,000	$ 50,000			$ 150,000
BUDGETED EXPENDITURES	**$ 1,080,350**	**$ 7,000,000**	**$ 3,350,000**	**$ 1,000,000**	**$ 369,650**	**$ 12,800,000**
BALANCE	**$ 11,719,650**	**$ 4,719,650**	**$ 1,369,650**	**$ 369,650**	**$ -**	**$ -**

TSPLOST: BUENA VISTA RD. SPIDERWEB

PROJECT NAME:	Buena Vista Road Improvements
PROJECT DESCRIPTION:	Infrastructure improvements to Buena Vista Road Spiderweb
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:		**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7100	**PROJECT NO:**	65033, 65039

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 5,470,552					$ 5,470,552
Other						
Balance Forward		$ 5,199,890	$ 799,890	$ -	$ -	
TOTAL FUNDING SOURCES	**$ 5,470,552**	**$ 5,199,890**	**$ 799,890**	**$ -**	**$ -**	**$ 5,470,552**
PROJECT COSTS						
Professional Services						
Legal	$ 1,300	$ 150,000				$ 151,300
Architect/Engineering	$ 256,050	$ 250,000				$ 506,050
Appraisal/Negotiations						
Construction	$ 13,312	$ 4,000,000	$ 799,890			$ 4,813,202
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 270,662**	**$ 4,400,000**	**$ 799,890**	**$ -**	**$ -**	**$ 5,470,552**
BALANCE	**$ 5,199,890**	**$ 799,890**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: NORTHSTAR/KENNEDY ROUNDABOUT

PROJECT NAME:	Northstar/Kennedy Roundabout
PROJECT DESCRIPTION:	Infrastructure improvements to Northstar Drive and Kennedy Street
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	
ACCOUNT CODE:	0510 660 7100
PROJECT TYPE:	TSPLOST-DISCRETIONARY
PROJECT NO:	65041

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 1,500,000					$ 1,500,000
Other						
Balance Forward		$ 1,499,250				
TOTAL FUNDING SOURCES		**$ 1,499,250**				**$ 1,500,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 750	$ 499,250				$ 500,000
Appraisal/Negotiations						
Construction		$ 1,000,000				$ 1,000,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 750**	**$ 1,499,250**				**$ 1,500,000**
BALANCE	**$ 1,499,250**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: FORREST ROAD WIDENING

PROJECT NAME:	Forrest Road Widening
PROJECT DESCRIPTION:	Infrastructure improvements to Forrest Road
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:		**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7100	**PROJECT NO:**	60017

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 15,400,000					$ 15,400,000
Other						
Balance Forward		$ 15,137,331	$ 8,137,331	$ 3,387,331	$ -	
TOTAL FUNDING SOURCES		**$ 15,137,331**	**$ 8,137,331**	**$ 3,387,331**	**$ -**	**$ 15,400,000**
PROJECT COSTS						
Professional Services		$ 1,000,000	$ 250,000	$ 100,000		$ 1,350,000
Legal						
Architect/Engineering	$ 262,669	$ 1,300,000	$ 500,000	$ 287,331		$ 2,350,000
Appraisal/Negotiations						
Construction		$ 4,700,000	$ 4,000,000	$ 3,000,000		$ 11,700,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 262,669**	**$ 7,000,000**	**$ 4,750,000**	**$ 3,387,331**	**$ -**	**$ 15,400,000**
BALANCE	**$ 15,137,331**	**$ 8,137,331**	**$ 3,387,331**	**$ -**	**$ -**	**$ -**

TSPLOST: MORRIS ROAD

PROJECT NAME:	Morris Road
PROJECT DESCRIPTION:	Infrastructure improvements to Morris Road
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	
ACCOUNT CODE:	0510 660 7100
PROJECT TYPE:	TSPLOST-DISCRETIONARY
PROJECT NO:	60018

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 12,000,000					$ 12,000,000
Other						
Balance Forward		$ 11,749,000	$ 7,499,000	$ 4,149,000	$ 1,800,000	
TOTAL FUNDING SOURCES		**$ 11,749,000**	**$ 7,499,000**	**$ 4,149,000**	**$ 1,800,000**	**$ 12,000,000**
PROJECT COSTS						
Professional Services		$ 300,000	$ 100,000	$ 100,000		$ 500,000
Legal						
Architect/Engineering	$ 251,000	$ 650,000	$ 750,000	$ 249,000		$ 1,900,000
Appraisal/Negotiations						
Construction		$ 3,300,000	$ 2,500,000	$ 2,000,000	$ 1,800,000	$ 9,600,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 251,000**	**$ 4,250,000**	**$ 3,350,000**	**$ 2,349,000**	**$ 1,800,000**	**$ 12,000,000**
BALANCE	**$ 11,749,000**	**$ 7,499,000**	**$ 4,149,000**	**$ 1,800,000**	**$ -**	**$ -**

TSPLOST: ELECTRIC VEHICLE TAKEOFF & LANDING (eVTOL)

PROJECT NAME:	Electric Vehicle Takeoff & Landing (eVTOL)		
PROJECT DESCRIPTION:	Infrastructure improvements to Columbus Airport		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:		**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65043

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)		$ 2,200,000				$ 2,200,000
Other						
Balance Forward		$ -	$ 800,000	$ 300,000	$ 100,000	
TOTAL FUNDING SOURCES		**$ 2,200,000**	**$ 800,000**	**$ 300,000**	**$ 100,000**	**$ 2,200,000**
PROJECT COSTS						
Professional Services		$ 200,000				$ 200,000
Legal		$ 150,000				$ 150,000
Architect/Engineering		$ 300,000				$ 300,000
Appraisal/Negotiations						
Construction		$ 750,000	$ 500,000	$ 200,000	$ 100,000	$ 1,550,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 1,400,000**	**$ 500,000**	**$ 200,000**	**$ 100,000**	**$ 2,200,000**
BALANCE	**$ -**	**$ 800,000**	**$ 300,000**	**$ 100,000**	**$ -**	**$ -**

TSPLOST: COLUMBUS AIRPORT IMPROVEMENTS

PROJECT NAME:	Columbus Airport Improvements
PROJECT DESCRIPTION:	Infrastructure improvements to Columbus Airport
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	
ACCOUNT CODE:	0510 660 7000
PROJECT TYPE:	TSPLOST-DISCRETIONARY
PROJECT NO:	65043

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)		$ 900,000				$ 900,000
Other						
Balance Forward		$ -	$ 375,000	$ 175,000	$ -	
TOTAL FUNDING SOURCES		**$ 900,000**	**$ 375,000**	**$ 175,000**	**$ -**	**$ 900,000**
PROJECT COSTS						
Professional Services						$ -
Legal		$ 75,000				$ 75,000
Architect/Engineering		$ 150,000				$ 150,000
Appraisal/Negotiations						
Construction		$ 300,000	$ 200,000	$ 175,000		$ 675,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 525,000**	**$ 200,000**	**$ 175,000**	**$ -**	**$ 900,000**
BALANCE	**$ -**	**$ 375,000**	**$ 175,000**	**$ -**	**$ -**	**$ -**

TSPLOST: DISCRETIONARY FUNDED PROJECTS

PROJECT NAME:	TSPLOST Discretionary Funds
PROJECT DESCRIPTION:	As directed by Council discretion, these funds are utilized out of the discretionary portion of the TSPLOST Distribution for appropriate projects
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

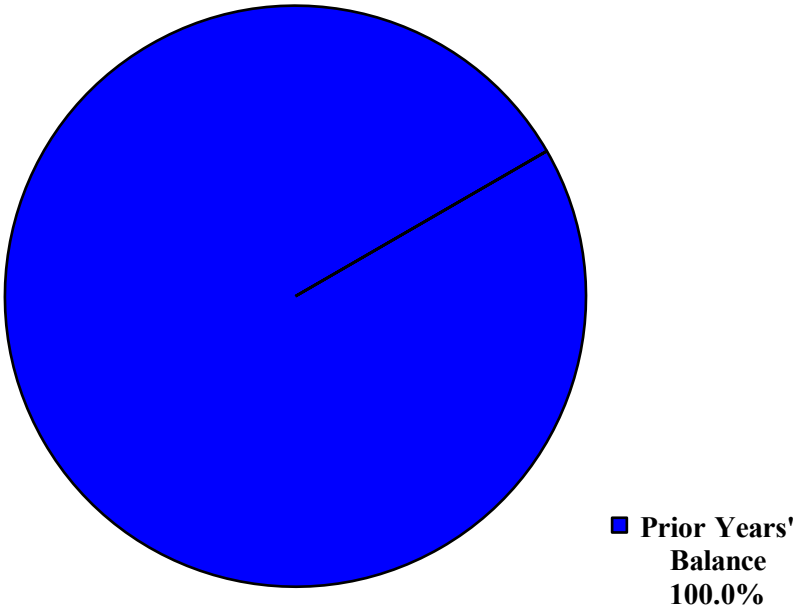
MANAGING DEPARTMENT:	FINANCE	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	TBD

	Prior Years	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 13,600,000	$ 3,800,000				$ 17,400,000
Other						
Balance Forward		$ 13,600,000	$ 11,400,000	$ 6,600,000	$ 3,050,000	
TOTAL FUNDING SOURCES	**$ 13,600,000**	**$ 17,400,000**	**$ 11,400,000**	**$ 6,600,000**	**$ 3,050,000**	**$ 17,400,000**
PROJECT COSTS						
Professional Services		$ 250,000	$ 200,000	$ 175,000	$ 100,000	$ 725,000
Legal		$ 250,000	$ 200,000	$ 175,000	$ 100,000	$ 725,000
Architect/Engineering		$ 1,100,000	$ 900,000	$ 800,000	$ 650,000	$ 3,450,000
Appraisal/Negotiations						
Construction		$ 4,400,000	$ 3,500,000	$ 2,400,000	$ 2,200,000	$ 12,500,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 6,000,000**	**$ 4,800,000**	**$ 3,550,000**	**$ 3,050,000**	**$ 17,400,000**
BALANCE	**$ 13,600,000**	**$ 11,400,000**	**$ 6,600,000**	**$ 3,050,000**	**$ -**	**$ -**

ENVIRONMENTAL SUMMARY

FY27 FINANCING METHOD

$2,018,534

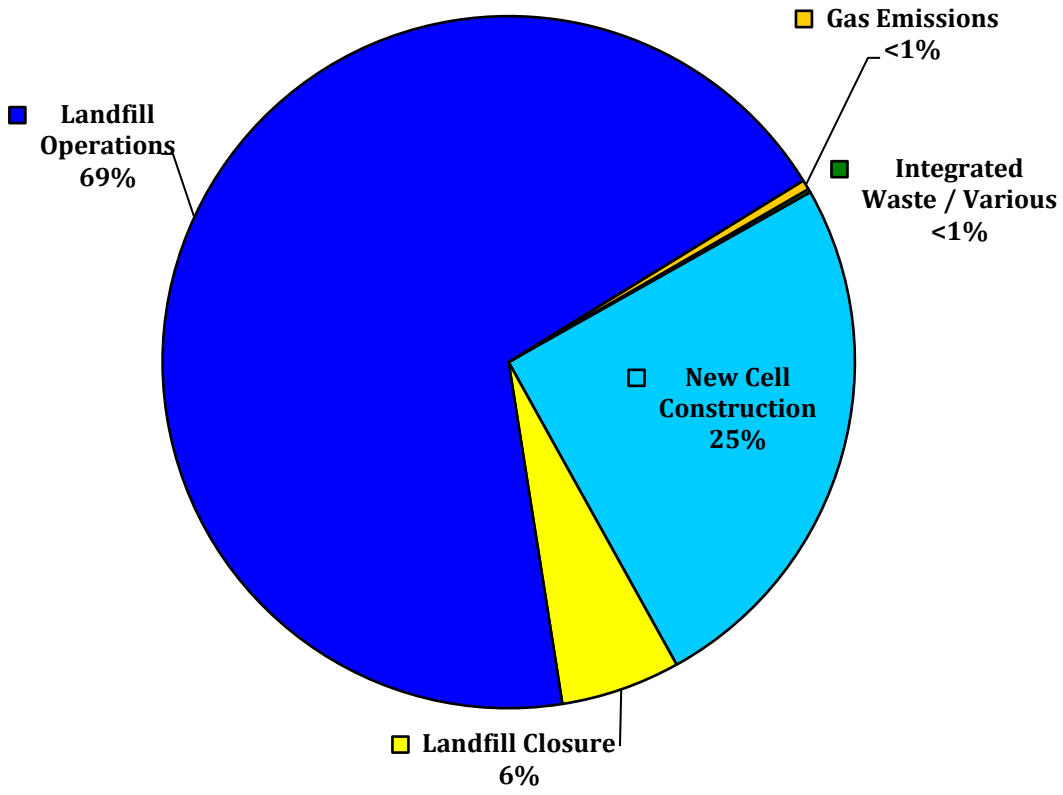


FY27 FINANCING FOR ENVIRONMENTAL PROJECTS

METHOD/SOURCE	AMOUNT
Fund Balance	$ -
1999 SPLOST	-
Prior Years' 1999 SPLOST	-
Prior Years' Balance	2,018,534
Prior Years' Bond Funds	-
FY27 TOTAL	2,018,534

ENVIRONMENTAL SUMMARY

FY27 PROJECT COSTS
$2,018,534



FY27 ENVIRONMENTAL PROJECTS

TYPE OF PROJECT	AMOUNT
Integrated Waste / Various	$ 3,399
New Cell Construction	506,640
Landfill Closure	112,729
Landfill Operations	1,386,639
Material Recycling Facility	-
Gas Emissions	9,127
FY27 TOTAL	**$ 2,018,534**

ENVIRONMENTAL/INTEGRATED WASTE SUMMARY

FIVE YEAR FORECAST
INTEGRATED WASTE FUND CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES								
INTEGRATED WASTE FUND			**$ 2,018,534**		$ 850,000	$ 850,000	$ 850,000	**$ 4,568,534**
Bond Proceeds								**$ -**
Sales Tax (2009 LOST)								**$ -**
Sales Tax (1999 SPLOST)								**$ -**
Balance Forward								**$ -**
TOTAL FUNDING			**$ 2,018,534**	**$ -**	**$ 850,000**	**$ 850,000**	**$ 850,000**	**$ 4,568,534**
				$ 2,018,534				
PROJECT COSTS		**Type**	**Prior to FY24**	**FY27**	**FY28**	**FY29**	**FY30**	**Total**
Greenhouse Gas		Gas Emission	$ 64,141	**$ 9,127**				**$ 73,268**
Pine Grove Landfill Closure		Landfill Closure	$ 253,680	**$ 71,056**	$ 50,000	$ 50,000	$ 50,000	**$ 474,736**
Wilson Camp/Satilla Closure		Landfill Closure	$ 235,858	**$ 18,636**				**$ 254,494**
New Cell Construction		New Cell Construction	$ 6,700,906	**$ 506,640**	$ 800,000	$ 800,000	$ 800,000	**$ 9,607,546**
Oxbow Meadows Inert Landfill Closure		Landfill Closure	$ 101,243	**$ 23,037**				**$ 124,280**
Schatulga Rd Landfill Well Replacements		Landfill Closure	$ 31,601	**$ 3,399**				**$ 35,000**
Granite Bluff Revised Development Plan		Landfill Operations	$ 36,189	**$ 3,811**				**$ 40,000**
Pinegrove Landfill Slope Design/Modification		Landfill Operations	$ 55,060	**$ 55,060**				**$ 110,120**
Pinegrove Landfill Phase 5 Cell Expansion		Landfill Operations	$ 1,327,768	**$ 1,327,768**				**$ 2,655,536**
TOTAL PROJECT COSTS			**$ 8,806,446**	**$ 2,018,534**	**$ 850,000**	**$ 850,000**	**$ 850,000**	**$ 13,374,980**

GREENHOUSE GAS PROJECT

PROJECT NAME:	Greenhouse Gas and Landfill Gas Utilization RFP and Evaluation
PROJECT DESCRIPTION:	Funding for implementation of greenhouse gas emission system
BENEFIT TO THE COMMUNITY:	Improve environmental quality, protect neighboring communities
OPERATING BUDGET IMPACT:	Reduced risk of exposure for costs associated with gas emissions collection and containment

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL OPERATIONS
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20722 and 20730

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 73,268		$ 73,268
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 9,127	
TOTAL FUNDING SOURCES	**$ 73,268**	**$ 9,127**	**$ 73,268**
PROJECT COSTS			
Professional Services	$ 17,741	$ 1,150	$ 18,891
Legal			
Architect/Engineering	$ 46,400	$ 7,977	$ 54,377
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 64,141**	**$ 9,127**	**$ 73,268**
BALANCE	**$ 9,127**	**$ -**	**$ -**

PINE GROVE LANDFILL CLOSURE

PROJECT NAME:	Landfill Closeout
PROJECT DESCRIPTION:	Funding for the closure and post-closure costs for Pine Grove Landfill in accordance with State and Federal specifications and mandates.
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20711

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 324,736		$ 324,736
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 71,056	
TOTAL FUNDING SOURCES	**$ 324,736**	**$ 71,056**	**$ 324,736**
PROJECT COSTS			
Professional Services	$ 230,500	$ 36,056	$ 266,556
Legal			
Architect/Engineering	$ 23,180		$ 23,180
Appraisal/Negotiations			
Construction		$ 35,000	$ 35,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 253,680**	**$ 71,056**	**$ 324,736**
BALANCE	**$ 71,056**	**$ -**	**$ -**

WILSON CAMP/SATILLA CLOSURE

PROJECT NAME:	Wilson Camp/Satilla Closure		
PROJECT DESCRIPTION:	Funding for closure of Wilson Camp/Satilla landfill		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20719

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 254,494		$ 254,494
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 18,636	
TOTAL FUNDING SOURCES	**$ 254,494**	**$ 18,636**	**$ 254,494**
PROJECT COSTS			
Professional Services	$ 235,858	$ 18,636	$ 254,494
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 235,858**	**$ 18,636**	**$ 254,494**
BALANCE	**$ 18,636**	**$ -**	**$ -**

NEW CELL CONSTRUCTION

PROJECT NAME:	New Cell Constr./Pump No. 1 Upgrade/Pump #1 Constr. Upgrade/ Constr. & Demo Expansion
PROJECT DESCRIPTION:	Funding for construction of new cells for putrescible waste at the Pine Grove Landfill.
BENEFIT TO THE COMMUNITY:	Disposal of waste in accordance with State and Federal requirements
OPERATING BUDGET IMPACT:	Reduced exposure to risk of non-compliance with State and Federal mandates

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	NEW CELL CONSTRUCTION
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20709, 20729, 20732, 20733,20734

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance-INTEGRATED WASTE FUND	$ 7,207,546		$ 7,207,546
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 506,640	
TOTAL FUNDING SOURCES	**$ 7,207,546**	**$ 506,640**	**$ 7,207,546**
PROJECT COSTS			
Professional Services	$ 232,056		$ 232,056
Legal		$ 85,484	$ 85,484
Architect/Engineering	$ 2,178,489		$ 2,178,489
Appraisal/Negotiations			
Construction	$ 4,290,361	$ 421,156	$ 4,711,517
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 6,700,906**	**$ 506,640**	**$ 7,207,546**
BALANCE	**$ 506,640**	**$ -**	**$ -**

OXBOW MEADOWS INERT LANDFILL CLOSURE

PROJECT NAME:	Oxbow Meadows Inert Landfill Closure
PROJECT DESCRIPTION:	Funding for the closure and post-closure costs for Oxbow Meadows accordance with State and Federal specifications and mandates.
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20735

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 124,280		$ 124,280
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 23,037	
TOTAL FUNDING SOURCES	**$ 124,280**	**$ 23,037**	**$ 124,280**
PROJECT COSTS			
Professional Services	$ 84,280		$ 84,280
Legal			
Architect/Engineering	$ 16,963	$ 23,037	$ 40,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 101,243**	**$ 23,037**	**$ 124,280**
BALANCE	**$ 23,037**	**$ -**	**$ -**

SCHATULGA RD LANDFILL WELL REPLACEMENTS

PROJECT NAME:	Schatulga Rd Landfill Well Replacements
PROJECT DESCRIPTION:	Funding to replace 2 ground water wells at the Schatulga Rd Landfill as a part of post care corrective action
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20736

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 35,000		$ 35,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 3,399	
TOTAL FUNDING SOURCES	**$ 35,000**	**$ 3,399**	**$ 35,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 31,601	$ 3,399	$ 35,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 31,601**	**$ 3,399**	**$ 35,000**
BALANCE	**$ 3,399**	**$ -**	**$ -**

GRANITE BLUFF REVISED DEVELOPMENT PLAN

PROJECT NAME:	Granite Bluff Revised Development Plan		
PROJECT DESCRIPTION:	Revise the site development plan for Granite Bluff Inert Landfill in regards to the disposal of inert waste		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for inert waste disposal		
OPERATING BUDGET IMPACT:	Reduced risk of exposure for non-compliance with state and federal mandates		
MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20737

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 40,000		$ 40,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 3,811	
TOTAL FUNDING SOURCES	**$ 40,000**	**$ 3,811**	**$ 40,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 36,189	$ 3,811	$ 40,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 36,189**	**$ 3,811**	**$ 40,000**
BALANCE	**$ 3,811**	**$ -**	**$ -**

PINEGROVE LANDFILL SLOPE DESIGN/MODIFICATION

PROJECT NAME:	Pinegrove Landfill Slope Design/Modification
PROJECT DESCRIPTION:	Redesigning landfill from having terraced sides to side slopes
BENEFIT TO THE COMMUNITY:	Pro-long the life span of Pine Grove Landfill by 25 years and new design will give employees more space to pack trash
OPERATING BUDGET IMPACT:	Reduced dependency on bond funds or other funding sources for landfill operating costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL OPERATIONS
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20738

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 300,000		$ 300,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 55,060	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 55,060**	**$ 300,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 244,940	$ 55,060	$ 300,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 244,940**	**$ 55,060**	**$ 300,000**
BALANCE	**$ 55,060**	**$ -**	**$ -**

PINEGROVE LANDFILL PHASE 5 CELL EXPANSION

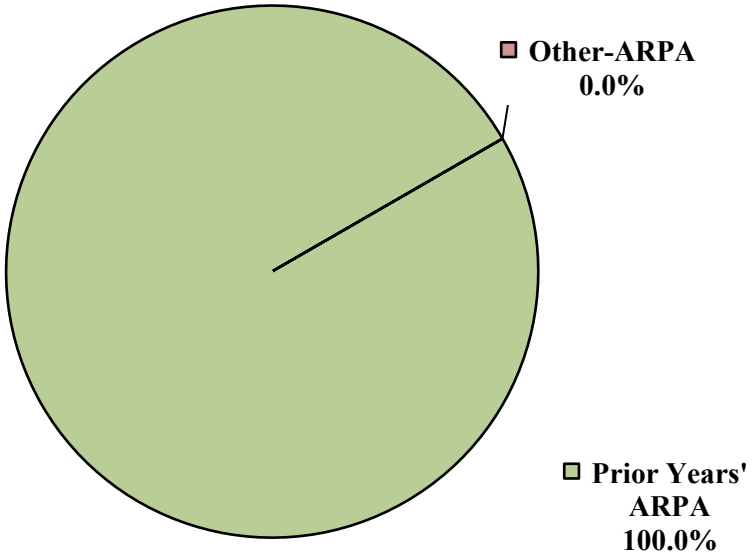
PROJECT NAME:	Pinegrove Landfill Phase 5 Cell Expansion
PROJECT DESCRIPTION:	Funding for the expansion of cells for putrescible waste at the Pinegrove Landfill.
BENEFIT TO THE COMMUNITY:	Disposal of waste in accordance with State and Federal requirements.
OPERATING BUDGET IMPACT:	Reduced exposure to risk of non-compliance with State and Federal mandates.

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL OPERATIONS
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20738

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 1,327,768		$ 1,327,768
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 1,327,768	
TOTAL FUNDING SOURCES	**$ 1,327,768**	**$ 1,327,768**	**$ 1,327,768**
PROJECT COSTS			
Professional Services		$ 170,000	$ 170,000
Legal			
Architect/Engineering		$ 1,157,768	$ 1,157,768
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 1,327,768**	**$ 1,327,768**
BALANCE	**$ 1,327,768**	**$ -**	**$ -**

AMERICAN RESCUE PLAN SUMMARY

FY27 FINANCING METHOD
$40,163

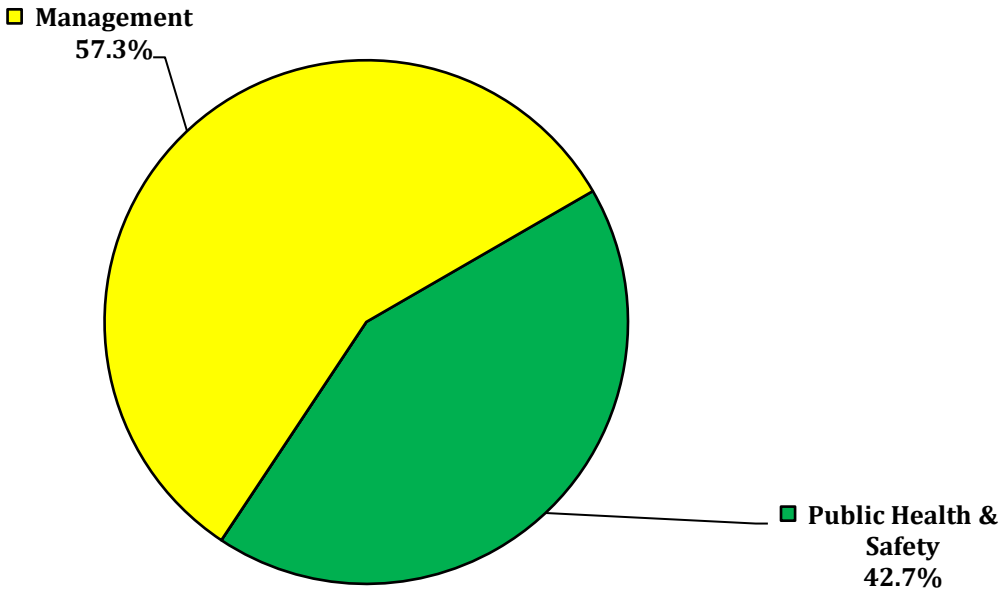


FY27 FINANCING FOR AMERICAN RESCUE PLAN PROJECTS

METHOD/SOURCE		AMOUNT
General Fund	$	-
1999 SPLOST		-
2009 LOST		-
Prior Years' General Fund Balance		-
Prior Years' 1999 SPLOST		-
Prior Years' 2009 LOST		-
Prior Years' Bond Funds		-
Other-ARPA		-
Prior Years' ARPA		40,163
FY27 TOTAL	$	40,163

AMERICAN RESCUE PLAN SUMMARY

FY27 PROJECT COSTS
$40,163



FY27 PROJECT COSTS

TYPE OF PROJECT		AMOUNT
Public Health & Safety	$	17,139
Infrastructure		-
Economic Support		-
Management		23,024
FY27 TOTAL	$	40,163

AMERICAN RESCUE PLAN PROJECTS SUMMARY

FIVE YEAR FORECAST
AMERICAN RESCUE PLAN CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY27	FY28	FY29	FY30	Total
FUNDING SOURCES								
Fund Balance								
Bond Proceeds								
Sales Tax (2009 LOST)								
Sales Tax (1999 SPLOST)								
Other-ARPA			$ 40,163					$ 40,163
Balance Forward								
TOTAL FUNDING			$ 40,163	$ -	$ -	$ -	$ -	$ 40,163
				$ 40,163				
PROJECT COSTS		**Type**	**Prior to FY27**	**FY27**	**FY28**	**FY29**	**FY30**	**Total**
Automation of Garbage Collection Carts		Public Health & Safety	$ 6,829,950	$ -				$ 6,829,950
Automation of Garbage Collection Trucks		Public Health & Safety	$ 12,869,195	$ -				$ 12,869,195
Ambulances		Public Health & Safety	$ 4,300,030	$ -				$ 4,300,030
Community Safeguard Cameras		Infrastructure	$ 9,225,663	$ -				$ 9,225,663
Cure Violence Program		Public Health & Safety	$ 500,000	$ -				$ 500,000
Small Business Grants		Economic Support	$ 4,169,082	$ -				$ 4,169,082
Non Profit Grants		Economic Support	$ 595,847	$ -				$ 595,847
Economic Tourism Grants		Economic Support	$ 85,071	$ -				$ 85,071
Youth Enrichment & Development Programs		Public Health & Safety	$ 501,652	$ -				$ 501,652
Revenue Recovery		Management	$ 3,559,471	$ -				$ 3,559,471
Premium Pay - Public Safety		Management	$ 3,005,588	$ -				$ 3,005,588
Premium Pay - General Government		Management	$ 699,725	$ -				$ 699,725
Broadband Upgrades Phase I		Infrastructure	$ 3,000,000	$ -				$ 3,000,000
Administrative Expenses		Management	$ 336,351	$ 23,024				$ 359,375
Judicial Backlog Program		Public Health & Safety	$ 1,278,278	$ 17,139				$ 1,295,417
Public Safety - Mobile Command Unit		Public Health & Safety	$ 1,350,286	$ -				$ 1,350,286
Public Safety - Gun Buyback Program		Public Health & Safety	$ 364,502	$ -				$ 364,502
Public Safety - Integrated Ballistics ID System		Public Health & Safety	$ 357,297	$ -				$ 357,297
Public Safety - Mobile Integrated Healthcare Program		Public Health & Safety	$ 224,629	$ -				$ 224,629

PROJECT COSTS		Type	Prior to FY27	FY27	FY28	FY29	FY30	Total
Civic Center HVAC Improvements		Public Health & Safety	$ 2,250,000	$ -				$ 2,250,000
Liberty Theater HVAC Improvements		Public Health & Safety	$ 907,775	$ -				$ 907,775
Trade Center HVAC Improvements		Public Health & Safety	$ 2,304,134	$ -				$ 2,304,134
Mental Health Intervention Training/Services		Public Health & Safety	$ 204,854	$ -				$ 204,854
Substance Abuse Services		Public Health & Safety	$ -	$ -				$ -
Utility Assistance Program (UASP)		Economic Support	$ 2,000,000	$ -				$ 2,000,000
Cemetery for Pauper Burials		Economic Support	$ -	$ -				$ -
Job Training/Workforce Development Programs (JTWF)		Economic Support	$ 1,007,182	$ -				$ 1,007,182
Affordable Housing Program (AFHO)		Economic Support	$ 3,000,000	$ -				$ 3,000,000
Homeowner Occupied Rehab Program		Economic Support	$ 2,000,000	$ -				$ 2,000,000
Handicap Access Program		Economic Support	$ 1,000,000	$ -				$ 1,000,000
Poverty Reduction Initiative		Economic Support	$ 400,000	$ -				$ 400,000
Revenue Recovery - CCGTV Upgrades		Infrastructure	$ 745,927	$ -				$ 745,927
Revenue Recovery - Cyber Security Upgrades		Infrastructure	$ 1,500,000	$ -				$ 1,500,000
Revenue Recovery - Family Connection		Public Health & Safety	$ 158,846	$ -				$ 158,846
Revenue Recovery - CPD Pursuit Vehicles		Public Health & Safety	$ 3,260,251	$ -				$ 3,260,251
Revenue Recovery - Sheriff Pursuit Vehicles		Public Health & Safety	$ 1,606,465	$ -				$ 1,606,465
Revenue Recovery - Fire Apparatus		Public Health & Safety	$ 2,843,823	$ -				$ 2,843,823
CPD Community Violence Grant		Public Health & Safety	$ 1,339,812	$ -				$ 1,339,812
Improving Neighborhood Outcomes Grant		Management	$ 1,522,450	$ -				$ 1,522,450
TOTAL PROJECT COSTS			**$ 81,304,136**	**$ 40,163**	**$ -**	**$ -**	**$ -**	**$ 81,344,299**

AUTOMATION OF GARBAGE COLLECTION - CARTS

PROJECT NAME:	Automation of Garbage Collection - Carts		
PROJECT DESCRIPTION:	Bulk purchase of collection carts that are compatible with automated garbage trucks.		
BENEFIT TO THE COMMUNITY:	Infrastructure improvement as a direct response to the public health emergency with respect to COVID-19.		
OPERATING BUDGET IMPACT:	Reduced operating costs		
MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40300

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other-ARPA	$ 6,829,950		$ 6,829,950
Balance Forward			
TOTAL FUNDING SOURCES	**$ 6,829,950**		**$ 6,829,950**
PROJECT COSTS			
Professional Services			
Operating Materials	$ 6,829,950		$ 6,829,950
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 6,829,950**		**$ 6,829,950**
BALANCE	**$ -**	**$ -**	**$ -**

AUTOMATION OF GARBAGE COLLECTION - TRUCKS

PROJECT NAME:	Automation of Garbage Collection - Trucks
PROJECT DESCRIPTION:	Funding for the purchase of automated garbage collection trucks.
BENEFIT TO THE COMMUNITY:	Infrastructure improvement as a direct response to the public health emergency with respect to COVID-19.
OPERATING BUDGET IMPACT:	Reduced operating costs

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40301

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 12,869,195		$ 12,869,195
Balance Forward			
TOTAL FUNDING SOURCES	**$ 12,869,195**		**$ 12,869,195**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Vehicles & Equipment	$ 12,869,195		$ 12,869,195
BUDGETED EXPENDITURES	**$ 12,869,195**		**$ 12,869,195**
BALANCE	**$ -**	**$ -**	**$ -**

AMBULANCES

PROJECT NAME:	Ambulances		
PROJECT DESCRIPTION:	Funding for the replacement of existing fleet that have went beyond the expected lifespan.		
BENEFIT TO THE COMMUNITY:	The CFEMS provides advanced life support transport services to the City of Columbus and Muscogee County. Transport capability is afforded by the ambulance fleet of the Department.		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40310

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- General Fund			
Bond Proceeds			
Sales Tax			
Other-ARPA	$ 4,300,030		$ 4,300,030
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 4,300,030**	**$ -**	**$ 4,300,030**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Vehicles & Equipment	$ 4,300,030		$ 4,300,030
BUDGETED EXPENDITURES	**$ 4,300,030**	**$ -**	**$ 4,300,030**
BALANCE	**$ -**	**$ -**	**$ -**

COMMUNITY SAFEGUARD CAMERAS

PROJECT NAME:	Community Safeguard Cameras
PROJECT DESCRIPTION:	Funding for purchase and installation of cameras around the community.
BENEFIT TO THE COMMUNITY:	Reduce community violence.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	INFRASTRUCTURE
ACCOUNT CODE:	0218 691 1100	**PROJECT NO:**	40311

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND			
Bond Proceeds			
Sales Tax			
Other-ARPA	$ 9,225,663		$ 9,225,663
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 9,225,663**	**$ -**	**$ 9,225,663**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 9,225,663		$ 9,225,663
BUDGETED EXPENDITURES	**$ 9,225,663**	**$ -**	**$ 9,225,663**
BALANCE	**$ -**	**$ -**	**$ -**

CURE VIOLENCE PROGRAM

PROJECT NAME:	Cure Violence Program		
PROJECT DESCRIPTION:	Funds used to enter into a subrecipient agreement with Columbus Department of Public Health to fund the Cure Violence Columbus Initiative.		
BENEFIT TO THE COMMUNITY:	Reduce community violence.		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1100	**PROJECT NO:**	40312

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other-ARPA	$ 500,000		$ 500,000
Balance Forward			
TOTAL FUNDING SOURCES	**$ 500,000**		**$ 500,000**
PROJECT COSTS			
Professional Services	$ 500,000		$ 500,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 500,000**		**$ 500,000**
BALANCE	**$ -**	**$ -**	**$ -**

SMALL BUSINESS GRANTS

PROJECT NAME:	Small Business Grants		
PROJECT DESCRIPTION:	Funds to award businesses that were financially impacted as a direct result of COVID-19		
BENEFIT TO THE COMMUNITY:	Helped local small business owners recover from revenue loss during the pandemic.		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	ECONOMIC SUPPORT
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40340

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other-ARPA	$ 4,169,082		$ 4,169,082
Balance Forward			
TOTAL FUNDING SOURCES	**$ 4,169,082**		**$ 4,169,082**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Grant Disbursements	$ 4,169,082		$ 4,169,082
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 4,169,082**		**$ 4,169,082**
BALANCE	**$ -**	**$ -**	**$ -**

NON-PROFIT GRANTS

PROJECT NAME:	Non- Profit Grants
PROJECT DESCRIPTION:	Funds to award businesses that were financially impacted as a direct result of COVID-19
BENEFIT TO THE COMMUNITY:	Helps local non profit organizations negatively impacted by COVID-19
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	ECONOMIC SUPPORT
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40415

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other-ARPA	$ 595,847		$ 595,847
Balance Forward			
TOTAL FUNDING SOURCES	**$ 595,847**		**$ 595,847**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Grant Disbursements	$ 595,847		$ 595,847
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 595,847**		**$ 595,847**
BALANCE	**$ -**	**$ -**	**$ -**

ECONOMIC/TOURISM GRANTS

PROJECT NAME:	Economic/Tourism Grants
PROJECT DESCRIPTION:	Funding for the reimbursement of hospitality/tourism expenses of space costs, utilities, and/or operational retrofitting for resiliency demonstrated during the COVID-19 pandemic.
BENEFIT TO THE COMMUNITY:	Helps local businesses that fall under the hospitality/tourism realm recover from the impacts of COVID-19.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	ECONOMIC SUPPORT
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40440

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND			
Bond Proceeds			
Sales Tax			
Other-ARPA	$ 85,071		$ 85,071
Balance Forward			
TOTAL FUNDING SOURCES	**$ 85,071**		**$ 85,071**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Grant Disbursements	$ 85,071		$ 85,071
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 85,071**		**$ 85,071**
BALANCE	**$ -**	**$ -**	**$ -**

YOUTH ENRICHMENT & DEVELOPMENT PROGRAMS

PROJECT NAME:	Youth Enrichment & Development Programs
PROJECT DESCRIPTION:	Funding to cover wages for youth employed by the Mayor's Youth Summer Program
BENEFIT TO THE COMMUNITY:	Helps the youth become empathetic citizens, develop leadership skills, learn the importance of helping, and gain work experience.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40475

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 501,652		$ 501,652
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 501,652**	**$ -**	**$ 501,652**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Personnel Costs	$ 501,652		$ 501,652
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 501,652**	**$ -**	**$ 501,652**
BALANCE	**$ -**	**$ -**	**$ -**

REVENUE RECOVERY

PROJECT NAME:	Revenue Recovery
PROJECT DESCRIPTION:	Funding to recover from the unprecedented revenue volatility as a result of COVID-19.
BENEFIT TO THE COMMUNITY:	Allows CCG to continue to provide resources to meet the public health and economic needs of the citizens.
OPERATING BUDGET IMPACT:	Helped align anticipated revenues with anticipated operational costs.

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40490

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 3,559,471		$ 3,559,471
Balance Forward			
TOTAL FUNDING SOURCES	**$ 3,559,471**		**$ 3,559,471**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 3,559,471		$ 3,559,471
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,559,471**		**$ 3,559,471**
BALANCE	**$ -**	**$ -**	**$ -**

PREMIUM PAY - PUBLIC SAFETY

PROJECT NAME:	Premium Pay - Public Safety
PROJECT DESCRIPTION:	Funding for Public Safety workers that conduct a range of services that are essential to continue critical operations.
BENEFIT TO THE COMMUNITY:	Allows CCG to continue to provide resources to meet the public health and economic needs of the citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0218 691 1400	**PROJECT TYPE:**	40500

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 3,005,588		$ 3,005,588
Balance Forward			
TOTAL FUNDING SOURCES	**$ 3,005,588**		**$ 3,005,588**
PROJECT COSTS			
Professional Services			
Legal			
Personnel Costs	$ 3,005,588		$ 3,005,588
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,005,588**		**$ 3,005,588**
BALANCE	**$ -**	**$ -**	**$ -**

PREMIUM PAY - GENERAL GOVERNMENT

PROJECT NAME:	Premium Pay - General Government
PROJECT DESCRIPTION:	Funding for General Government workers that conduct a range of services that are essential to continue critical operations.
BENEFIT TO THE COMMUNITY:	Allows CCG to continue to provide resources to meet the public health and economic needs of the citizens.
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0218 691 1500	**PROJECT NO:**	40505

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 699,725		$ 699,725
Balance Forward			
TOTAL FUNDING SOURCES	**$ 699,725**		**$ 699,725**
PROJECT COSTS			
Professional Services			
Legal			
Personnel Costs	$ 699,725		$ 699,725
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 699,725**		**$ 699,725**
BALANCE	**$ -**	**$ -**	**$ -**

BROADBAND UPGRADES - PHASE 1

PROJECT NAME:	Broadband Upgrades - Phase I
PROJECT DESCRIPTION:	Modernizing edge broadband devices to allow for a reliable and continual flow of wireless internet access throughout CCG locations.
BENEFIT TO THE COMMUNITY:	Expand CCG's public Wi-Fi efforts throughout the city and further develop high-speed, reliable broadband access for the underserved areas within the Public.
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	INFRASTRUCTURE
ACCOUNT CODE:	0218 691 1700	**PROJECT NO:**	40550

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 3,000,000		$ 3,000,000
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 3,000,000**	**$ -**	**$ 3,000,000**
PROJECT COSTS			
Professional Services	$ 3,000,000		$ 3,000,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			$ -
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,000,000**	**$ -**	**$ 3,000,000**
BALANCE	**$ -**	**$ -**	**$ -**

ADMINISTRATIVE EXPENSES

PROJECT NAME:	Administrative Expenses
PROJECT DESCRIPTION:	Funding for ARPA related administrative services. system which is used by multiple departments within the city
BENEFIT TO THE COMMUNITY:	Ensures citizens all small business appropriated funds are being monitored in adherence with federal guidelines
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0218 691 1800	**PROJECT NO:**	40590

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 359,375		$ 359,375
Balance Forward		$ 23,024	
TOTAL FUNDING SOURCES	**$ 359,375**	**$ 23,024**	**$ 359,375**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs	$ 336,351	$ 23,024	$ 359,375
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 336,351**	**$ 23,024**	**$ 359,375**
BALANCE	**$ 23,024**	**$ -**	**$ -**

JUDICIAL BACKLOG PROGRAM

PROJECT NAME:	Judicial Backlog Program
PROJECT DESCRIPTION:	Closed courtrooms and pandemic related delays caused an increase in the number of pending court cases. This is an afford to reduce the backlog.
BENEFIT TO THE COMMUNITY:	Decreases concerns of public safety threat as well as provide justice for crime victims and their families.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0216 691 1100	**PROJECT NO:**	40316

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,295,417		$ 1,295,417
Balance Forward		$ 17,139	
TOTAL FUNDING SOURCES	**$ 1,295,417**	**$ 17,139**	**$ 1,295,417**
PROJECT COSTS			
Professional Services			$ -
Software			
Personnel Costs	$ 1,278,278	$ 17,139	$ 1,295,417
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,278,278**	**$ 17,139**	**$ 1,295,417**
BALANCE	**$ 17,139**	**$ -**	**$ -**

PUBLIC SAFETY - MOBILE COMMAND UNIT

PROJECT NAME:	Public Safety - Mobile Command Unit
PROJECT DESCRIPTION:	To provide help in an active situation whether it's a natural disaster, crime or a rescue mission.
BENEFIT TO THE COMMUNITY:	Provides a means of communication, security, and flexibility to protect citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1100	**PROJECT NO:**	40313

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,350,286		$ 1,350,286
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,350,286**		**$ 1,350,286**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 1,350,286		$ 1,350,286
BUDGETED EXPENDITURES	**$ 1,350,286**		**$ 1,350,286**
BALANCE	**$ -**	**$ -**	**$ -**

PUBLIC SAFETY - GUN BUYBACK PROGRAM

PROJECT NAME:	Public Safety - Gun Buyback Program
PROJECT DESCRIPTION:	Intended to compensate individuals who turnover firearms to public safety agencies.
BENEFIT TO THE COMMUNITY:	Prevent firearm violence by reducing the amount of firearms that are within the community.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1100	**PROJECT NO:**	40314

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 364,502		$ 364,502
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 364,502**	**$ -**	**$ 364,502**
PROJECT COSTS			
Professional Services	$ 50,000		$ 50,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 314,502		$ 314,502
BUDGETED EXPENDITURES	**$ 364,502**	**$ -**	**$ 364,502**
BALANCE	**$ -**	**$ -**	**$ -**

PUBLIC SAFETY - INTEGRATED BALLISTICS ID SYSTEM

PROJECT NAME:	Public Safety - Integrated Ballistics ID System
PROJECT DESCRIPTION:	Provides a system capable of comparing ballistic evidence found at crime scenes.
BENEFIT TO THE COMMUNITY:	Enhances efficiency and accuracy when processing ballistic evidence.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1100	**PROJECT NO:**	40315

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 357,297		$ 357,297
Balance Forward			
TOTAL FUNDING SOURCES	**$ 357,297**		**$ 357,297**
PROJECT COSTS			
Professional Services	$ 357,297		$ 357,297
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			$ -
BUDGETED EXPENDITURES	**$ 357,297**		**$ 357,297**
BALANCE	**$ -**	**$ -**	**$ -**

PUBLIC SAFETY - MOBILE INTEGRATED HEALTHCARE PROGRAM

PROJECT NAME:	Public Safety - Mobile Integrated Healthcare Program
PROJECT DESCRIPTION:	Provides the capabilities to deliver healthcare services outside a traditional hospital or clinic.
BENEFIT TO THE COMMUNITY:	Provides on-demand, needs-based care, reducing unnecessary emergency department visits.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1100	**PROJECT NO:**	40317

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 224,629		$ 224,629
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 224,629**	**$ -**	**$ 224,629**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 224,629		$ 224,629
BUDGETED EXPENDITURES	**$ 224,629**	**$ -**	**$ 224,629**
BALANCE	**$ -**	**$ -**	**$ -**

CIVIC CENTER HVAC IMPROVEMENTS

PROJECT NAME:	Civic Center HVAC Improvements
PROJECT DESCRIPTION:	Improve the Civic Center's current HVAC unit.
BENEFIT TO THE COMMUNITY:	Improves indoor air quality.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40302

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 2,250,000		$ 2,250,000
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 2,250,000**	**$ -**	**$ 2,250,000**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 2,250,000		$ 2,250,000
BUDGETED EXPENDITURES	**$ 2,250,000**	**$ -**	**$ 2,250,000**
BALANCE	**$ -**	**$ -**	**$ -**

LIBERTY THEATER HVAC IMPROVEMENTS

PROJECT NAME:	Liberty Theater HVAC Improvements
PROJECT DESCRIPTION:	Improve the Liberty Theater's current HVAC unit.
BENEFIT TO THE COMMUNITY:	Improves indoor air quality.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40303

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 907,775		$ 907,775
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 907,775**	**$ -**	**$ 907,775**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 907,775		$ 907,775
BUDGETED EXPENDITURES	**$ 907,775**	**$ -**	**$ 907,775**
BALANCE	**$ -**	**$ -**	**$ -**

TRADE CENTER HVAC IMPROVEMENTS

PROJECT NAME:	Trade Center HVAC Improvements
PROJECT DESCRIPTION:	Improve the Trade Center's current HVAC unit.
BENEFIT TO THE COMMUNITY:	Improves indoor air quality.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40304

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 2,304,134		$ 2,304,134
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 2,304,134**	**$ -**	**$ 2,304,134**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 2,304,134		$ 2,304,134
BUDGETED EXPENDITURES	**$ 2,304,134**	**$ -**	**$ 2,304,134**
BALANCE	**$ -**	**$ -**	**$ -**

MENTAL HEALTH INTERVENTION SERVICES

PROJECT NAME:	Mental Health Intervention Services
PROJECT DESCRIPTION:	Funding that gives citizens access to mental health professionals.
BENEFIT TO THE COMMUNITY:	Improved emotional and self regulation leading to a better overall quality of life.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 691 1000	**PROJECT NO:**	40305

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 204,854		$ 204,854
Balance Forward			
TOTAL FUNDING SOURCES	**$ 204,854**		**$ 204,854**
PROJECT COSTS			
Professional Services	$ 204,854		$ 204,854
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 204,854**		**$ 204,854**
BALANCE	**$ -**	**$ -**	**$ -**

UTILITY ASSISTANCE PROGRAM (UASP)

PROJECT NAME:	Utility Assistance Program (UASP)
PROJECT DESCRIPTION:	Helps low-income households with their home energy bills.
BENEFIT TO THE COMMUNITY:	Reduces the risk of health and safety problems such as illness, fire, or disconnections.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40445

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 2,000,000		$ 2,000,000
Balance Forward			
TOTAL FUNDING SOURCES	**$ 2,000,000**		**$ 2,000,000**
PROJECT COSTS			
Professional Services			$ -
Software			
Personnel Costs	$ 2,000,000		$ 2,000,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Payment Assistance			
BUDGETED EXPENDITURES	**$ 2,000,000**		**$ 2,000,000**
BALANCE	**$ -**	**$ -**	**$ -**

JOB TRAINING/WORKFORCE DEVELOPMENT PRORGAM

PROJECT NAME:	Job Training/Workforce Development Programs (JTWF)
PROJECT DESCRIPTION:	Provide quality training and employment opportunities for eligible citizens of the workforce community.
BENEFIT TO THE COMMUNITY:	Promotes empathetic citizens, develop leadership skills, learn the importance of helping, and gain work experience.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40447

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,007,182		$ 1,007,182
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 1,007,182**	**$ -**	**$ 1,007,182**
PROJECT COSTS			
Professional Services	$ 1,007,182		$ 1,007,182
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,007,182**	**$ -**	**$ 1,007,182**
BALANCE	**$ -**	**$ -**	**$ -**

AFFORDABLE HOUSING PROGRAM (AFHO)

PROJECT NAME:	Affordable Housing Program (AFHO)
PROJECT DESCRIPTION:	Strengthening the ability of governments to design and implement strategies for achieving adequate supplies of affordable housing
BENEFIT TO THE COMMUNITY:	Supply decent and affordable housing for low to moderate income residents.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40448

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 3,000,000		$ 3,000,000
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 3,000,000**	**$ -**	**$ 3,000,000**
PROJECT COSTS			
Professional Services	$ 3,000,000		$ 3,000,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,000,000**	**$ -**	**$ 3,000,000**
BALANCE	**$ -**	**$ -**	**$ -**

HOMEOWNER OCCUPIED REHAB PROGRAM

PROJECT NAME:	Homeowner Occupied Rehab Program
PROJECT DESCRIPTION:	Funds used to assist existing homeowners with rehabilitation, repair, or reconstruction of owner-occupied dwellings.
BENEFIT TO THE COMMUNITY:	Brings units up to applicable state/local codes.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40449

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 2,000,000		$ 2,000,000
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 2,000,000**	**$ -**	**$ 2,000,000**
PROJECT COSTS			
Professional Services	$ 2,000,000		$ 2,000,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,000,000**	**$ -**	**$ 2,000,000**
BALANCE	**$ -**	**$ -**	**$ -**

HANDICAP ACCESS PROGRAM

PROJECT NAME:	Handicap Access Program
PROJECT DESCRIPTION:	Funding to provide accessibility improvements to the homes of individuals with disabilities.
BENEFIT TO THE COMMUNITY:	Promotes independence and allows persons with disabilities appropriate home modifications.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40450

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,000,000		$ 1,000,000
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 1,000,000**	**$ -**	**$ 1,000,000**
PROJECT COSTS			
Professional Services	$ 1,000,000		$ 1,000,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,000,000**	**$ -**	**$ 1,000,000**
BALANCE	**$ -**	**$ -**	**$ -**

POVERY REDUCATION INITIATIVE

PROJECT NAME:	Poverty Reduction Initiative		
PROJECT DESCRIPTION:	Provide financial assistance to low-income families and individuals.		
BENEFIT TO THE COMMUNITY:	Reduces extreme poverty and improves overall quality of life.		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	NEGATIVE ECONOMIC IMPACTS
ACCOUNT CODE:	0218 691 1200	**PROJECT NO:**	40451

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 400,000		$ 400,000
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 400,000**	**$ -**	**$ 400,000**
PROJECT COSTS			
Professional Services	$ 400,000		$ 400,000
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 400,000**	**$ -**	**$ 400,000**
BALANCE	**$ -**	**$ -**	**$ -**

REVENUE RECOVERY - CCGTV UPGRADES

PROJECT NAME:	Revenue Recovery - CCGTV Upgrades
PROJECT DESCRIPTION:	Provide CCGTV with funding needed to update existing technology.
BENEFIT TO THE COMMUNITY:	Keeps citizens informed of the how's and why's of local government. Links the public with the city officials in a forum that encourages collaboration.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	REVENUE RECOVERY
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40491

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 745,927		$ 745,927
Balance Forward			
TOTAL FUNDING SOURCES	**$ 745,927**		**$ 745,927**
PROJECT COSTS			
Professional Services			$ -
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 745,927		$ 745,927
BUDGETED EXPENDITURES	**$ 745,927**		**$ 745,927**
BALANCE	**$ -**	**$ -**	**$ -**

REVENUE RECOVERY - CYBER SECURITY UPGRADES

PROJECT NAME:	Revenue Recovery - Cyber Security Upgrades
PROJECT DESCRIPTION:	Increase security infrastructure to protect CCG's digital systems for storing, disseminating, and accessing data and information.
BENEFIT TO THE COMMUNITY:	Protects access to tax payers dollars as well as personal information.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	REVENUE RECOVERY
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40492

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,500,000		$ 1,500,000
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,500,000**		**$ 1,500,000**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 1,500,000		$ 1,500,000
BUDGETED EXPENDITURES	**$ 1,500,000**		**$ 1,500,000**
BALANCE	**$ -**	**$ -**	**$ -**

REVENUE RECOVERY - FAMILY CONNECTION

PROJECT NAME:	Revenue Recovery - Family Connection
PROJECT DESCRIPTION:	Disentangle barriers, service gaps, and inefficiencies vulnerable families face by collaborative efforts and community empowerment.
BENEFIT TO THE COMMUNITY:	Brings together partners and community members to help our kids and families thrive.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	REVENUE RECOVERY
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40493

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 158,846		$ 158,846
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 158,846**	**$ -**	**$ 158,846**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs	$ 158,846		$ 158,846
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 158,846**	**$ -**	**$ 158,846**
BALANCE	**$ -**	**$ -**	**$ -**

REVENUE RECOVERY - CPD PURSUIT VEHICLES

PROJECT NAME:	Revenue Recovery - CPD Pursuit Vehicles
PROJECT DESCRIPTION:	Funding for the replacement of existing fleet that have went beyond the expected lifespan.
BENEFIT TO THE COMMUNITY:	Provides our public safety departments with the equipment necessary to properly serve and protect.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	REVENUE RECOVERY
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40494

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 3,260,251		$ 3,260,251
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 3,260,251**	**$ -**	**$ 3,260,251**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 3,260,251		$ 3,260,251
BUDGETED EXPENDITURES	**$ 3,260,251**	**$ -**	**$ 3,260,251**
BALANCE	**$ -**	**$ -**	**$ -**

REVENUE RECOVERY - SHERIFF PURSUIT VEHICLES

PROJECT NAME:	Revenue Recovery - Sheriff Pursuit Vehicles
PROJECT DESCRIPTION:	Funding for the replacement of existing fleet that have went beyond the expected lifespan.
BENEFIT TO THE COMMUNITY:	Provides our public safety departments with the equipment necessary to properly serve and protect.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	REVENUE RECOVERY
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40495

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,606,465		$ 1,606,465
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 1,606,465**	**$ -**	**$ 1,606,465**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 1,606,465		$ 1,606,465
BUDGETED EXPENDITURES	**$ 1,606,465**	**$ -**	**$ 1,606,465**
BALANCE	**$ -**	**$ -**	**$ -**

REVENUE RECOVERY - FIRE APPARATUS

PROJECT NAME:	Revenue Recovery - Fire Apparatus
PROJECT DESCRIPTION:	Funding for the replacement of existing fleet that have went beyond the expected lifespan.
BENEFIT TO THE COMMUNITY:	Provides our public safety departments with the equipment necessary to properly serve and protect.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	FEDERAL ARP	**PROJECT TYPE:**	REVENUE RECOVERY
ACCOUNT CODE:	0218 691 1300	**PROJECT NO:**	40496

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 2,843,823		$ 2,843,823
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 2,843,823**	**$ -**	**$ 2,843,823**
PROJECT COSTS			
Professional Services			
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 2,843,823		$ 2,843,823
BUDGETED EXPENDITURES	**$ 2,843,823**	**$ -**	**$ 2,843,823**
BALANCE	**$ -**	**$ -**	**$ -**

CPD COMMUNITY VIOLENCE GRANT

PROJECT NAME:	CPD Community Violence Grant
PROJECT DESCRIPTION:	Helps the Columbus Police Department prevent crime and educate the community on the importantance of crime prevention
BENEFIT TO THE COMMUNITY:	Helps prevent crimes
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	STATE ARPA	**PROJECT TYPE:**	PUBLIC HEALTH & SAFETY
ACCOUNT CODE:	0218 692 2100	**PROJECT NO:**	40255

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,339,812		$ 1,339,812
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,339,812**		**$ 1,339,812**
PROJECT COSTS			
Professional Services	$ 1,212,869		$ 1,212,869
Software			
Personnel Costs			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Equipment	$ 126,943		$ 126,943
BUDGETED EXPENDITURES	**$ 1,339,812**		**$ 1,339,812**
BALANCE	**$ -**	**$ -**	**$ -**

IMPROVING NEIGHBORHOOD OUTCOMES GRANT

PROJECT NAME:	Improving Neighborhood Outcomes Grant
PROJECT DESCRIPTION:	Helps to improve parks and other equipment to enhance the quality of life in the community
BENEFIT TO THE COMMUNITY:	Improves parks and other equipment used by the community
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	STATE ARPA	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0218 692 2100	**PROJECT NO:**	40260

	Prior Years	FY27	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)			
Other-ARPA	$ 1,522,450		$ 1,522,450
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,522,450**		**$ 1,522,450**
PROJECT COSTS			
Professional Services	$ 500,000		$ 500,000
Software			
Personnel Costs	$ 722,450		$ 722,450
Appraisal/Negotiations			
Construction			
Land Acquisition			
Equipment	$ 300,000		$ 300,000
BUDGETED EXPENDITURES	**$ 1,522,450**		**$ 1,522,450**
BALANCE	**$ -**	**$ -**	**$ -**

GLOSSARY

AMERICAN RESCUE PLAN ACT (ARPA) – A federal law passed March 2021 to provide direct relief to Americans, contain the COVID-19 virus, and rescue the economy.

DEPARTMENT – An administrative agency of the City having management responsibility for an operation or a group of related services within a functional area.

D.O.T. – Department of Transportation.

ENTERPRISE FUND – A fund established to account for operations financed and operated in a manner similar to private business enterprises.

EXPENDITURE – Action, which decreases net financial resources. Payment for goods or services.

FISCAL YEAR – The annual period applicable to the annual operating budget and at the end of which, the financial position of the City determines the results of its operation. The Columbus Consolidated Government's (CCG) fiscal year runs from July 1 through June 30.

FUND – An accounting entity with a self-balancing set of accounts. All transactions for a specific governmental purpose are recorded in a fund. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

IMPROVEMENT – Any amount of service or request above the current level of service.

OPERATING BUDGET – Planned expenditures and revenues for the continued regular operations and maintenance of basic governmental functions and services. Includes personnel, supplies, services and capital items. All funds lapse at the fiscal year end. The operating budget for CCG includes the following funds: General, Sewer, Paving, Integrated Waste Management, Emergency Telephone, Indigent Care, Debt Service, Economic Development, METRA, Parking Management, Trade Center, Bull Creek Golf Courses, Oxbow Creek Golf Course, and Civic Center.

ORDINANCE – A formal legislative enactment by the governing body of a municipality. Enactment of an ordinance by the CCG requires two weeks for final approval.

PROGRAM – The collection of services being performed to achieve a desired goal.

REALLOCATION – Project budgets in excess of project expenditures may be transferred to finance or assist in financing other projects.

RESOLUTION – A special order of a legislative body requiring less legal formality than an ordinance. Approval of a resolution by the CCG requires one week for approval.

REQUEST – A statement of estimated need.

SPECIAL REVENUE FUND – A fund used to account for the proceeds for specific revenue sources that are legally restricted to expenditures for a specific purpose.

SPLOST – Special Purpose Local Option Sales Tax.

T-SPLOST – Transportation Special Purpose Local Option Sales Tax.

CITY OF COLUMBUS – ACKNOWLEDGEMENTS

Departments & Elected Offices

Mayor/Chief Executive – B.H. "Skip" Henderson III
Legislative – Lindsey Mclemore
Legal – Clifton Fay
City Manager/Chief Administrator – Tyson Begly
Deputy City Manager – Lisa Goodwin
Deputy City Manager – Pamela Hodge
Finance – Angelica Alexander
Internal Auditor- Donna Mcginnis
Information Technology – Dr. Forrest Toelle
Human Resources – Ola Terrell
Codes and Inspections – Ryan Pruett
Planning – John Johnson
Community Reinvestment – Vacant
Engineering – Vacant
Public Works – Aundrahlia Short
Parks & Recreation – Holli Browder
Cooperative Extension Service – Vonsuela Baker
Board of Tax Assessors – Suzanne Widenhouse
Board of Elections & Registrations - Nancy Boren
Crime Prevention Office- Seth Brown
Police Services – Stoney Mathis
Fire & Emergency Medical Services – Sal Scarpa
Homeland Security – Chance Corbett
Muscogee County Prison – Herbert Walker
Superior Courts of Muscogee County – Chief Arthur Smith
District Attorney – William Kelly
Clerk of Superior Courts of Muscogee County – Danielle Forte'
State Courts of Muscogee County – Judges Andy Prather & Pythias Temesgen
State Court Solicitor – Shevon Sutcliffe
Public Defender – Moffett Flournoy
Magistrate and Municipal Court – Steven Smith
Clerk of Municipal Court – Reginald Thompson
Probate Court – Judge Marc D'Antonio
Sheriff's Office – Greg Countryman
Tax Commissioner – David Britt
Coroner – Buddy Bryan
Recorder's Court – Judge David Ranieri
Columbus Transit System (METRA) – Vacant
Bull Creek Golf Course and Oxbow Creek Golf Course – Jim Arendt
Columbus Convention & Trade Center – Hayley Tillery
Columbus Civic Center – Vacant
Workforce Investment Act – Valerie Richardson

CITY OF COLUMBUS – ACKNOWLEDGEMENTS

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