Glendale
ARIZONA

ANNUAL BUDGET BOOK

★ ★ ★ ★ ★ ★ FISCAL YEAR
2026-2027



CITY OF GLENDALE, ARIZONA
FISCAL YEAR 2026-2027
ANNUAL BUDGET

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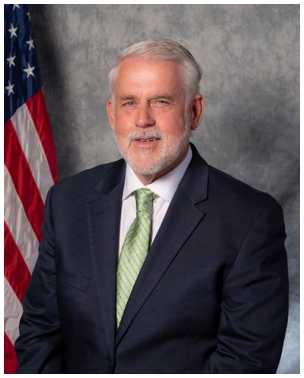
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Introduction

Fiscal Year 2026 – 2027 Annual Budget Book

Glendale
ARIZONA

GLENDALE CITY OFFICIALS



Jerry Weiers
Mayor



Ray Malnar
Vice Mayor/Councilmember
Sahuaro District



Leandro Baldenegro
Councilmember
Ocotillo District



Lupe Conchas
Councilmember
Cactus District



Dianna Guzman
Councilmember
Yucca District



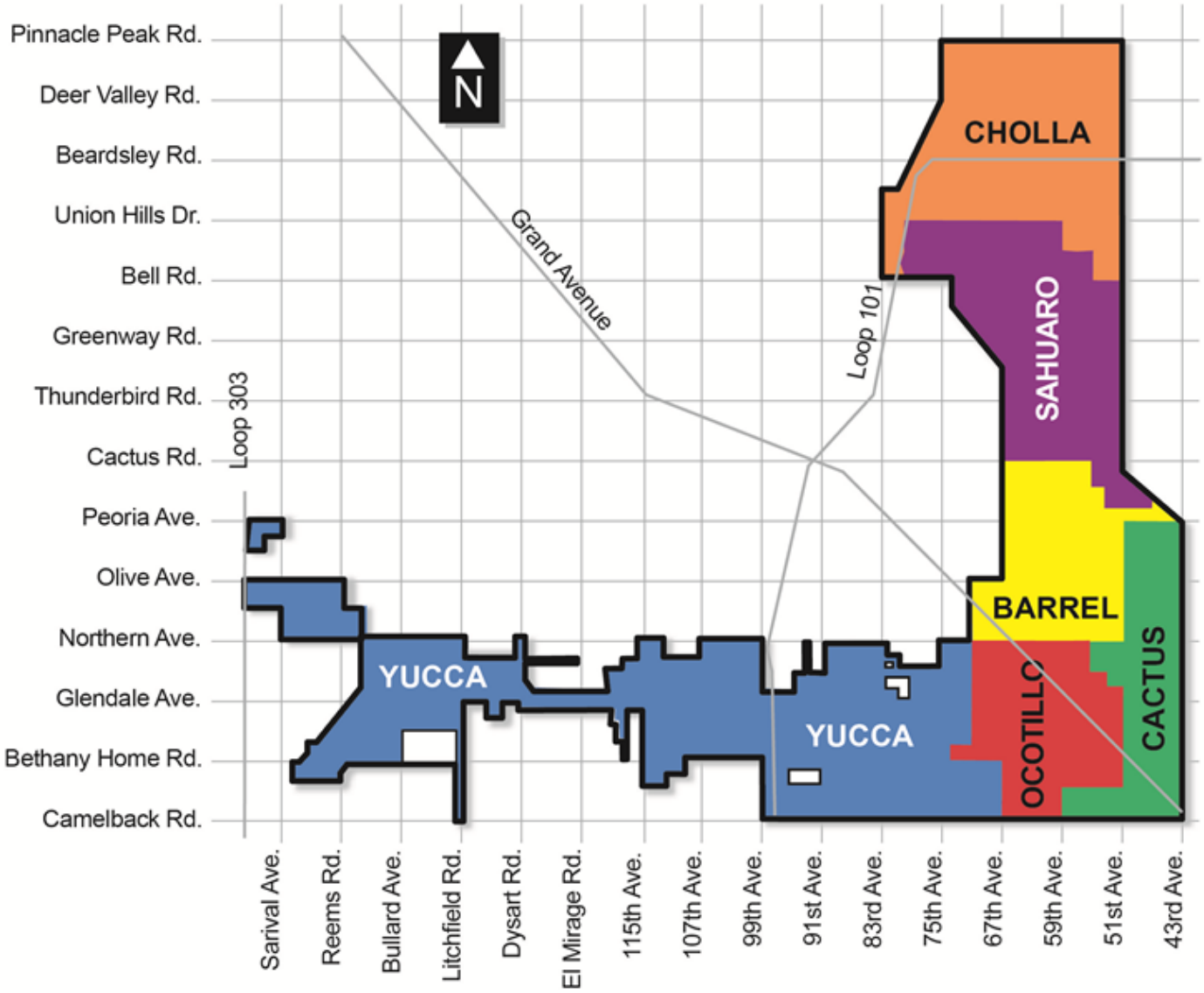
Lauren Tolmachoff
Councilmember
Cholla District



Bart Turner
Councilmember
Barrel District

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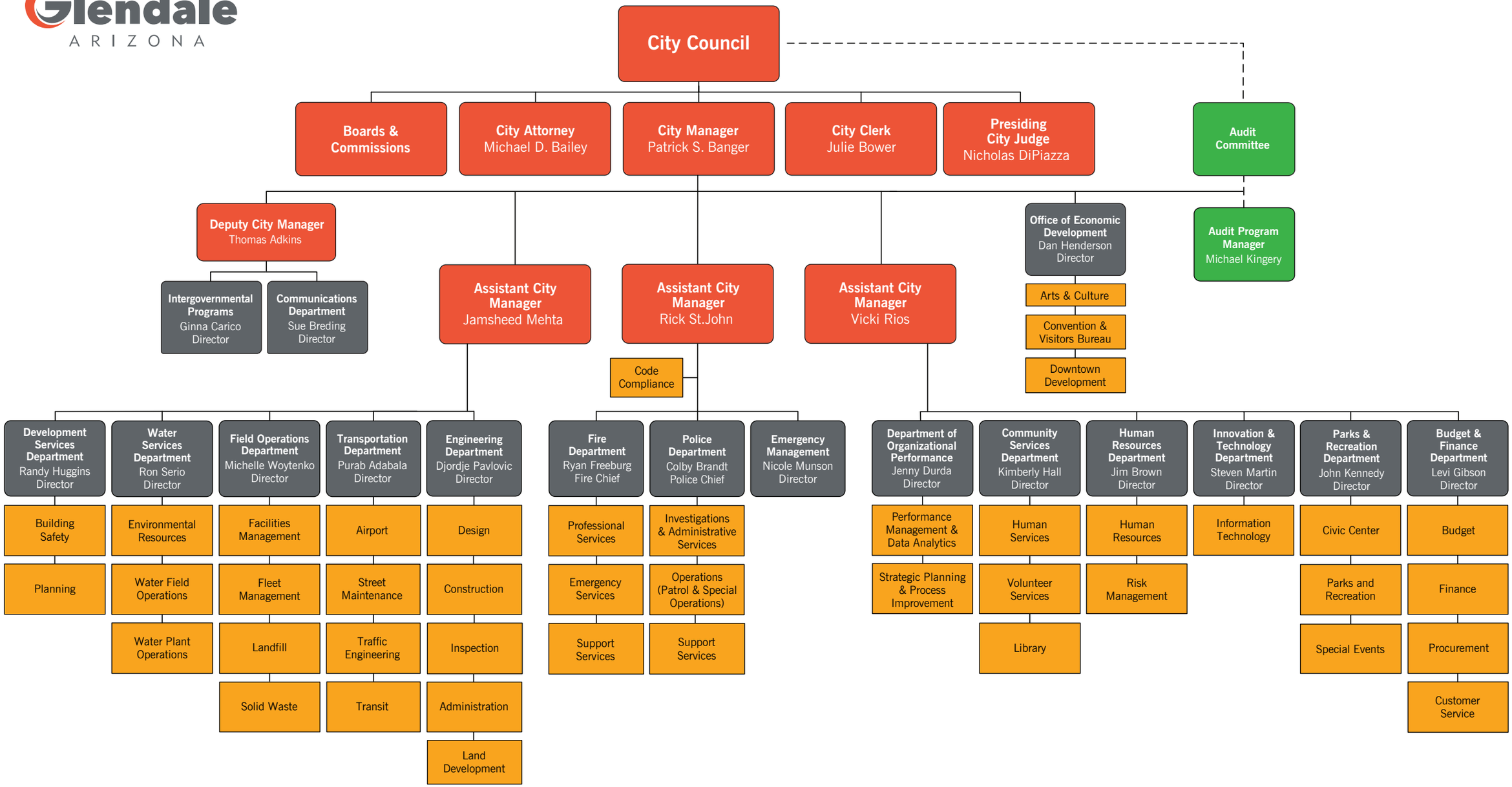
GLENDALE COUNCIL DISTRICT BOUNDARIES



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CITIZENS OF GLENDALE

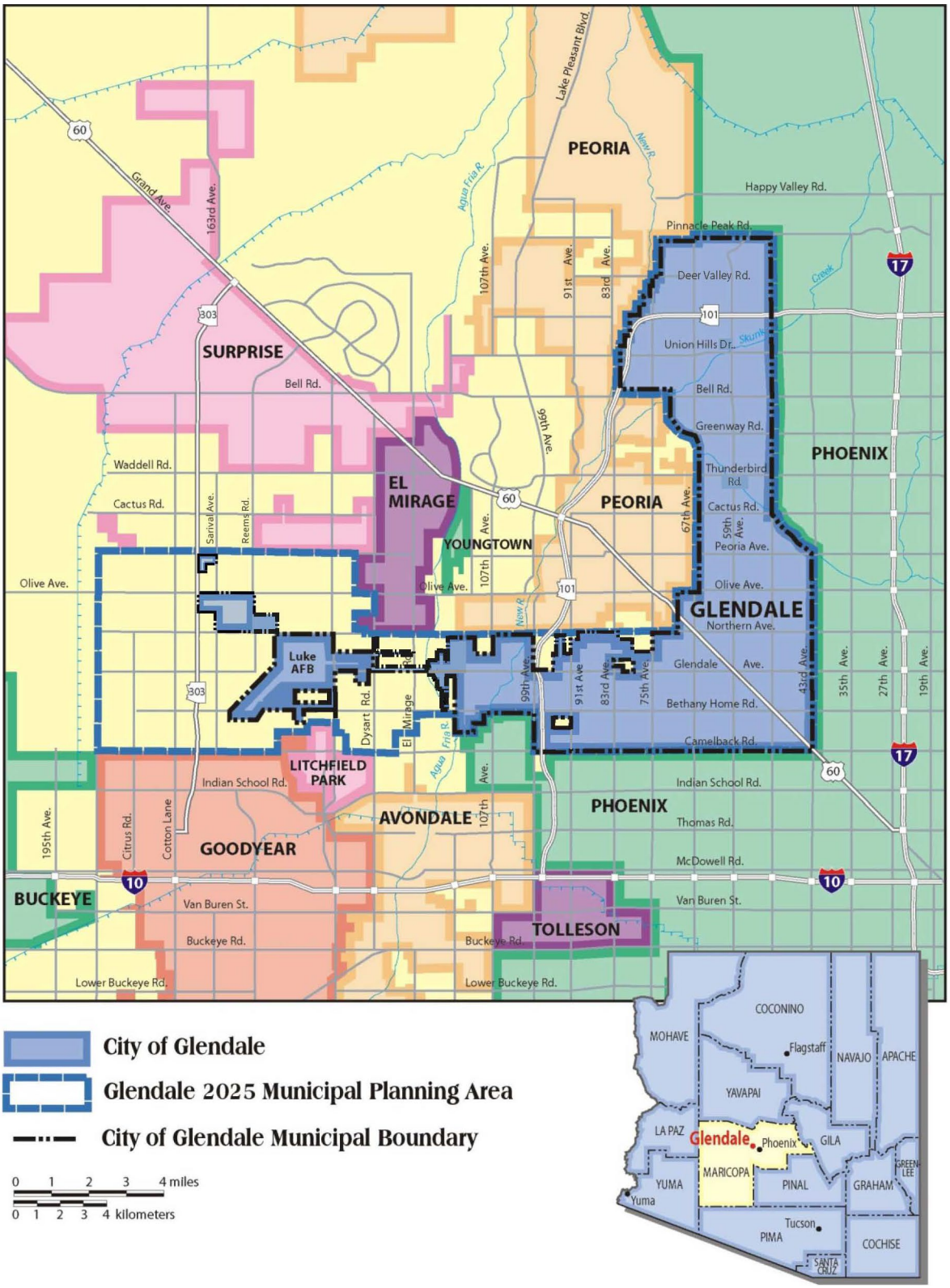
Updated July 1, 2026



COMMUNITY **INTEGRITY** **EXCELLENCE** **INNOVATION** **LEARNING** | We improve the lives of the people we serve every day.

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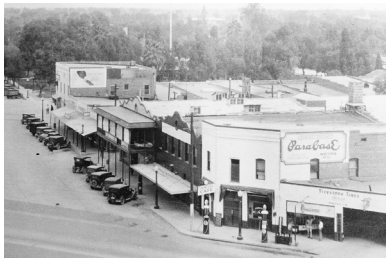
MAP OF GLENDALE AND NEIGHBORING COMMUNITIES



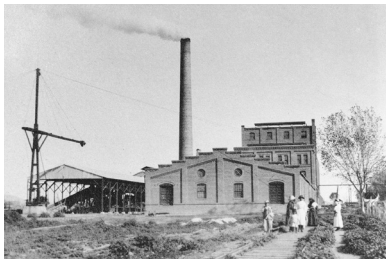
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Community Profile

2026-2027 Annual Budget



58th & Grand Ave.



Beet Sugar Factory



Thunderbird Field



Historic Sahuaro Ranch

History

In 1880, the land that is now Glendale was nothing more than an empty desert. But in 1882, William J. Murphy joined three Arizona builders, M.W. Kales, William A. Hancock, and Clark Churchill, to lead the Arizona Canal Co. project, which would bring water to the desert land by 1885.

In 1888, Murphy, with the help of others, constructed the diagonal Grand Avenue. On February 27, 1892, the first residential area of the city began to take shape. The Glendale town site began to take shape soon after, and the first school, the Glendale Grammar School, was built in 1895. Its opening drew people from all over the Valley. In the mid-1890s, Glendale became the pathway for a line of the Santa Fe Railroad, linking the Valley to Prescott and northern Arizona. The railroad allowed Glendale settlers to transport goods to the north and easily receive building materials.

More families began to settle in Glendale after the turn of the century. Over the years, Glendale grew to become one of the most culturally diverse cities in the Valley. The city owes much of its heritage to early Hispanic settlers as well as Japanese and Russians who moved to Glendale from California.

Glendale's Beet Sugar Factory, whose structure still stands today just southeast of Glendale's downtown, was instrumental in the city's early economic success. Farms and orchards, like the 640-acre Sahuaro Ranch, continued to take off through the early 1900s.

World War I brought a new surge of energy into Glendale, with cotton prices reaching $2 a pound, and a high demand for food, which kept farmers busy. There was soon a need for more housing, and today's Catlin Court was born from 1915 to about 1930. Most of these homes are still standing and listed on the National Register of Historic Places.

World War II brought the birth of Thunderbird Field to train civilian pilots for the Army, and in 1941, the Army began working on a larger base 10 miles west of Glendale. Built for $4.5 million, Luke Field (now Luke Air Force Base) was named after the first pilot to receive a Medal of Honor, Lt. Frank Luke Jr. Thunderbird Field would later become the Thunderbird American Graduate School for International Management.

The military and college presence sparked a need for utilities, parks, schools, and streets. City officials in the 1960s began to play catch up with the population, and over the next 40 years, the city added an operations center, landfill, water treatment plant, sewage plants, libraries, parks, public safety facilities, an airport, a city hall, and a civic center.

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City Hall

Government / Organization

The City of Glendale operates under a Council-Manager form of government with a mayor elected at large and six council members elected based upon a system of geographic districts. Council members serve a term of four years on a staggered basis and the Mayor is elected for a four-year term. The City Manager is appointed by the Mayor and Council.

City Services



Glendale Fire

The City of Glendale provides residents with essential municipal services including public safety, water, sewer, and sanitation services.

The Glendale Police Department's objectives include crime prevention, crime control, community involvement, and fair and equitable treatment for residents. The department has three police stations, 465 sworn officers, and 166 civilian employees.

The Glendale Fire Department provides a variety of emergency services including fire suppression, emergency medical, hazardous materials, and specialized rescue response. The department is comprised of 269 sworn members and 35 civilian employees with nine fire stations, responding to approximately 42,000 calls a year.



Glendale Police

Glendale's Water Services Department is committed to providing safe, reliable, high-quality water, wastewater, and stormwater services to 66,000 customers in the Department's service area. The Department operates and maintains four water and two wastewater treatment plants, 1,006 miles of water mains, 728 miles of sewer collection lines, and 175 miles of stormwater collection lines. The Department also operates a state-certified water quality lab, an industrial pre-treatment program, and manages our Water Conservation and Sustainable Living programs. The Department operates year-round 24 hours per day, 7 days per week, to ensure that the services we provide are available to meet our customers' needs.



Glendale Recycling

The City's Solid Waste Division provides a variety of residential and commercial services. Residential garbage and recycling are collected weekly, and bulk trash is collected monthly. The division also provides two annual household hazardous waste events, monthly residential street sweeping, and educational field inspections. The City offers front load and roll off services to the business community. In addition, the city operates the municipal landfill where residents and surrounding communities can dispose of waste.

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Community Profile

2026-2027 Annual Budget



Pedestrian-Bike Bridge

Transportation

Glendale is a member of the Maricopa Association of Governments, which serves as the regional council of governments and the Metropolitan Planning Organization. Major transportation corridors that connect Glendale to the entire metropolitan region include historic Grand Avenue (US 60), Loop 303 in the far west, Loop 101 in the western and northern parts of the city, and Northern Parkway, which is under construction connecting several West Valley cities between Loop 303 and Grand Avenue.



Glendale Urban Shuttle (GUS)

Glendale is also a member of the Regional Public Transportation Authority (RPTA). Glendale Transit provides a wide range of convenient, low-cost transportation alternatives for Glendale citizens and visitors including fixed-route bus service, Dial-A-Ride, Regional Americans with Disabilities Act (ADA) service, and a taxi-subsidy program for persons with special transportation needs. The taxi-subsidy program is designed to assist people making repetitive trips for medical treatments and therapies.

In compliance with federal regulations, the City offers an ADA service to eligible riders that cannot use fixed-route bus service due to a disability. The ADA service covers the same routes and operates the same hours as the fixed-route bus service in Glendale.



Glendale Municipal Airport

The Transit Division offers a shared Microtransit/Paratransit transportation service named Glendale OnBoard (Dial-A-Ride), serving the City of Glendale. This On-Demand service allows riders to schedule and pay for trips via a free downloadable app on their smartphone.

The Glendale Urban Shuttle (GUS) provides a great way to bring location destinations closer with three convenient routes. This service is offered free of cost to all riders. Real-time tracking is available via a free downloadable tracking application, Gus the Bus, City of Glendale, which allows passengers to track all three GUS routes in real time. GUS 1 operates between 7 a.m. and 6:30 p.m. Monday through Saturday, and between 8 a.m. and 6 p.m. on Sundays. GUS 2 operates Monday through Friday, 9 a.m. to 6 p.m. GUS 3 operates Monday through Friday, 8 a.m. to 5 p.m.



Dial-A-Ride

The City also operates the Glendale Regional Airport. Located just five miles west of downtown Glendale, five miles east of Luke Air Force Base, and 30 minutes northwest of downtown Phoenix, this 477-acre modern airport features a beautifully designed two-story, 18,000 square-foot terminal, a tower, and complete airport services for general aviation and corporate jet traffic.

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Community Profile

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Sports & Entertainment District



Special Events



Parks & Trails



Foothills Recreation & Aquatics Center

Quality of Life

Glendale has so much to offer residents, businesses and visitors with wonderful amenities and an exceptional quality of life, including:

- Housing opportunities ranging from historic properties to master-planned communities to affordable living.
- Desert Diamond Arena hosts a variety of national and international concerts and shows.
- State Farm Stadium is home to the NFL's Arizona Cardinals and hosts the Annual Fiesta Bowl. It hosted the 2015 and 2023 Super Bowl, the 2016 College Football Playoff Championship, and the 2017 and 2024 NCAA Men's Final Four.
- Camelback Ranch-Glendale is the spring training home of the Los Angeles Dodgers and Chicago White Sox.
- A myriad of shopping experiences includes the Arrowhead Towne Center, Bass Pro Shop, Tanger Outlets, Westgate Entertainment District, and unique downtown boutiques.
- Award-winning special events, cultural and performing arts, galleries, and concert venues.
- Four libraries, over 70 parks totaling more than 2,200 acres, two aquatics centers, six community centers, a racquet center, four sports complexes, more than 46 miles of hiking and equestrian trails and more than 500 programs and classes offered yearly.
- A short distance, 15 to 25 minutes, from other Valley of the Sun amenities including downtown Phoenix, Phoenix Sky Harbor International Airport, Phoenix International Raceway, high-end resorts and spas, and over 180 area golf courses.

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Community Profile

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Westgate Entertainment District



Desert Diamond Arena



State Farm Stadium



Renaissance Hotel & Spa

Tourism

Tourism continues to be an integral part of Glendale's economy. Recently, the Convention & Visitors Bureau (CVB) relocated from downtown Glendale to the Westgate Sports and Entertainment District. This strategic move puts visitor services and staff in close proximity to State Farm Stadium, Desert Diamond Arena, and the core of Glendale hotels.

The Convention & Visitors Bureau promotes Glendale as a premier travel destination both nationally and internationally through marketing, advertising, and various sales missions. The Midwest continues to be the target market for the Glendale CVB. However, New York has recently been identified as a new emerging market by the Arizona Office of Tourism. Internationally, Canada, Mexico, UK, and France continue to be target markets for the CVB.

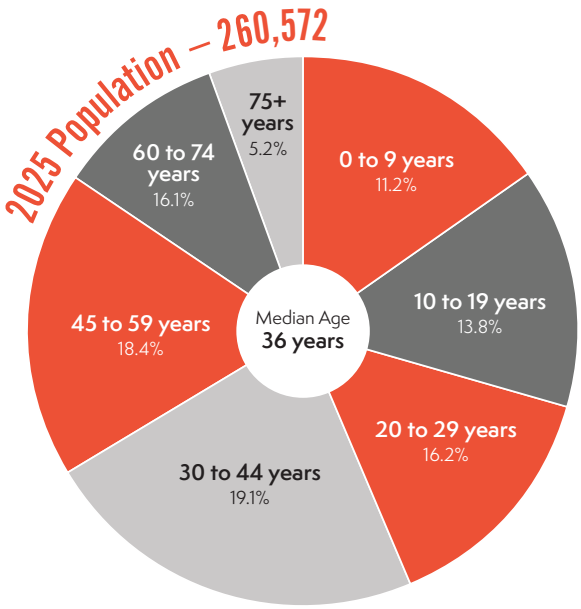
The Convention & Visitors Bureau created an advisory committee to foster the CVB's mission to increase convention business in Glendale. This committee includes business professionals representing Glendale hotels, Westgate, Arrowhead Towne Center, State Farm Stadium, VAI Resort, and the Desert Diamond Arena.

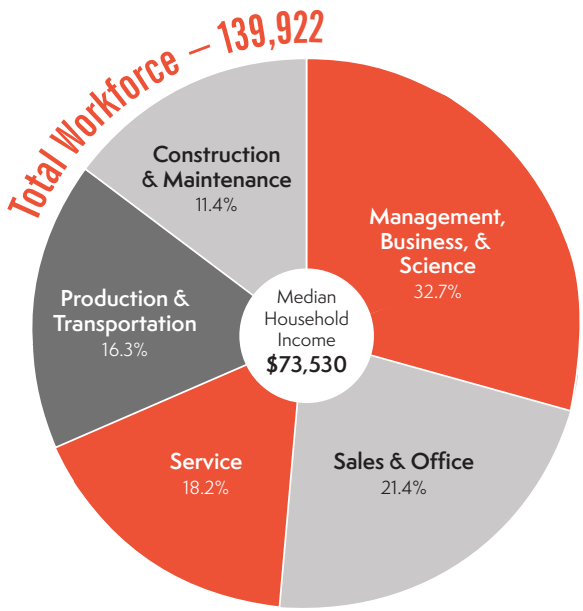
The CVB also operates an official designated State of Arizona Visitor Center. Housed within the new Convention & Visitors Bureau office at the Sports and Entertainment District, the Visitor Center is a hub for visitor information for the entire state of Arizona.

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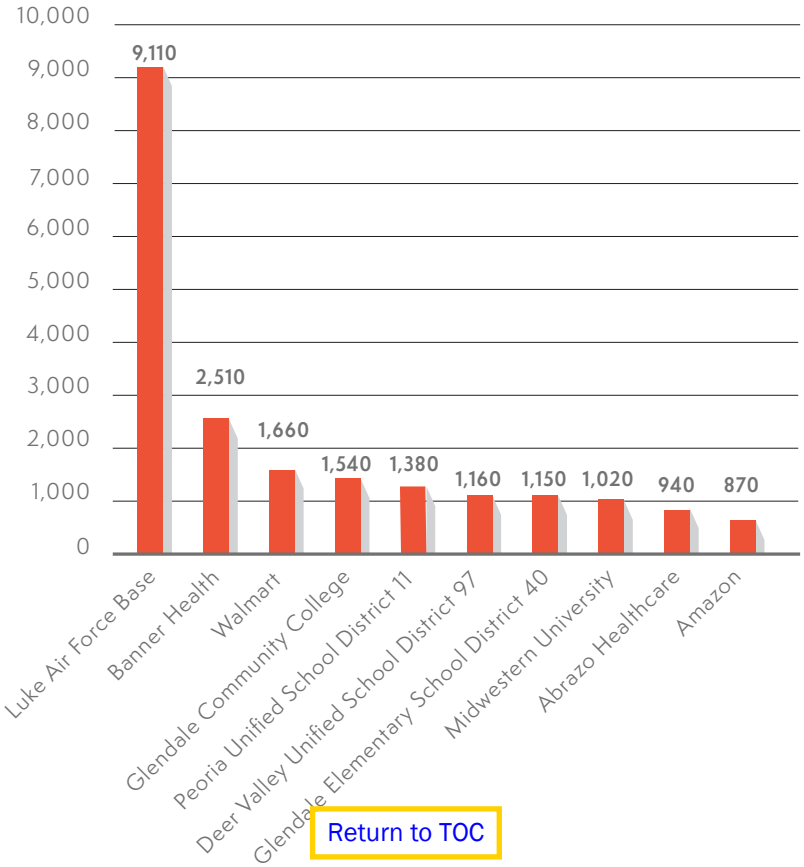
Glendale at a Glance

Glendale is located about nine miles northwest of Phoenix, at an elevation of 1,152 feet, with an average annual temperature of 72 degrees. The average annual high is 85 degrees. The average high in winter is 67 degrees, and highs frequently flirt with 80 in the spring and fall. The area receives an annual rainfall of 8.4 inches, with 294 average days of sunshine each year.





Glendale's Top Employers



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Community Profile

2026-2027 Annual Budget



Arizona State University at the West campus

Primary Education

- Glendale is served by twelve elementary, secondary, and unified school districts. Most of the city's public schools fall under the following districts: Glendale Elementary School District, Glendale Union High School District, Deer Valley Unified School District, and Peoria Unified School District.
- There are more than 40,000 school-aged children (5-17) in Glendale,15.4%* of the population.



Glendale Community College

Higher Education

- Arizona State University West Valley Campus
- Glendale Community College, the area's largest community college
- Midwestern University
- Arizona Christian University



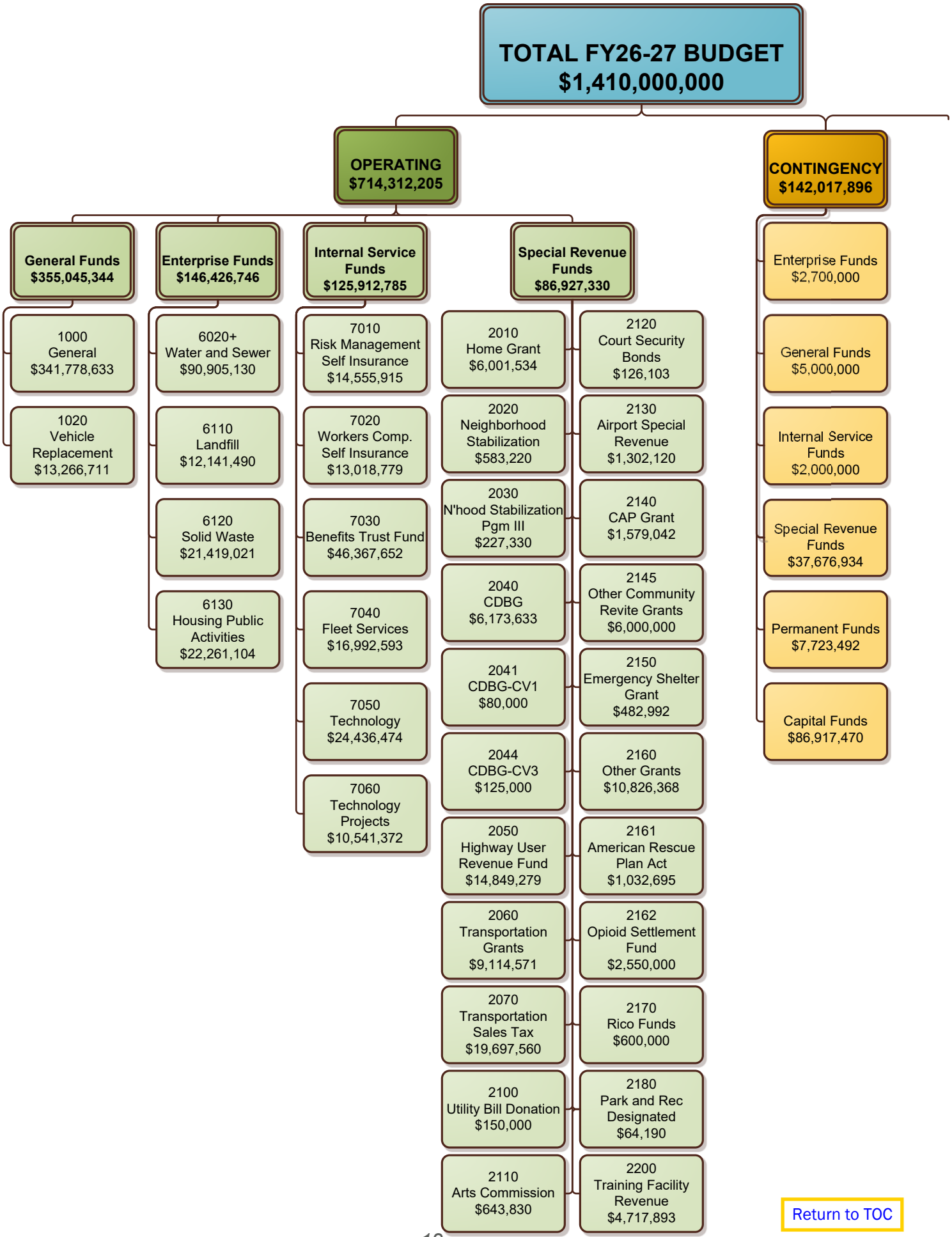
Arizona Christian University

Other Quick Facts About Glendale

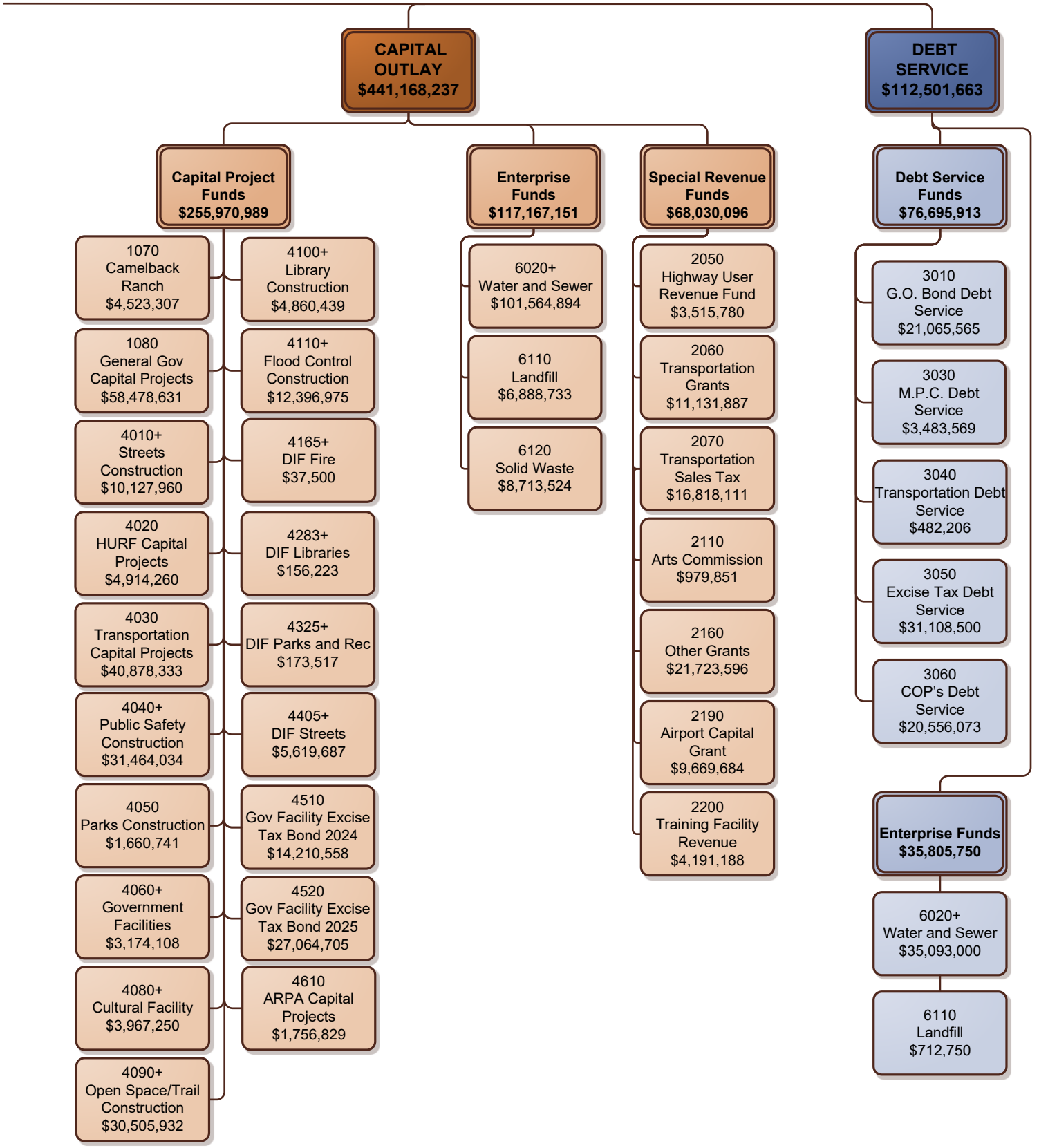
- High School Diploma or Higher
  84.5%*
- Persons Per Household
  2.8*
- Non-English Language at Home
  35.3%*
- Number of Businesses
  6,000+
- Land in Square Miles
  67
- Median Home Value
  $408,515**

**U.S. Census*
***Zillow June 2026*

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Glendale
Arizona

For the Fiscal Year Beginning

July 01, 2025

Christopher P. Morrill

Executive Director

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HOW TO MAKE THE MOST OF THIS DOCUMENT

This budget document serves two important but distinct purposes. One purpose is to present the City Council and the public with a clear picture of the services the City provides and of the policy alternatives that are available. The other purpose is to provide city management with a financial and operating plan that adheres to the City's financial policies. It also communicates the vision of the City Council and executive leadership team for the City of Glendale and presents the financial and organizational operations for each department. To assist users in navigating through this document, the following guide is provided.

The document begins with a financial organization chart and provides a high-level look at the operating, capital, debt service, and contingency budgets. The budget calendar and a description of the budget process will help the user understand the time and effort that the City puts into developing a balanced budget, and a glossary of terms will help the reader understand the acronyms used throughout the budget book.

Budget Message

The *City Manager's Budget Message* articulates the balancing strategy used to develop the annual budget as well as policy issues and priorities for the fiscal year. It describes significant changes from the prior year's budget and the factors that led to those changes. It also outlines key components of the upcoming budget and discusses underlying administrative practices that support the City's organizational goals.

Financial Guidelines

This section offers an overview of the City's financial planning practices including the following:

- The *Five-Year Financial Forecast* provides the long-range financial outlook for city operations with details on how the revenue and expenditure projections are established for major funds,
- The *Financial Policies* form the framework and guidelines for overall fiscal planning and management.

Budget Summaries

The *Budget Summaries* section offers an overview of the City's finances and examines the budget components, process, and amendment policy. It also covers the financial and operational summaries for all major funds and provides historical trends for revenues, expenditures, staffing, and debt service.

Operating Budget

This section provides a closer look at the various functions of each department. Each department has provided a description of its core job functions, goals and objectives for the upcoming year, as well as recent accomplishments and performance measures for the last two fiscal years and other relevant statistics. The budget summaries include both historical and current year financial data for programs and services offered by the

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department. They also include a summary of the type of expenditures incurred by the department as well as trends on authorized staffing.

The Capital Improvement Plan (CIP)

The CIP section outlines all infrastructure improvements and additions and their respective funding sources, along with estimates for the associated operating impacts of each capital project. It starts with a narrative summary and is followed by detailed information such as funding source, project number, and project description for both capital and operating costs by year for the first five years of the plan. In addition, the CIP includes five additional "out years" for future planning and discussion purposes.

Schedules

This is the heart of the budget document as an operating and financial plan. These schedules summarize the City's financial activities in various comprehensive, financial formats. For example, all revenue inflows and outflows are summarized on Schedule 1One, but from here you can delve into the details for any of those higher-level components by reviewing a schedule dedicated to revenues, operating expenditures or debt service payments. The schedules summarize information by account categories, operational departments (i.e. public safety, utilities, sanitation, etc.), and bond issuances. This section also includes the official budget forms required by the State of Arizona's Auditor General's Office.

Appendix

This section includes some key city statistics regarding population, occupational distribution, household income, school enrollment and much more. The Appendix provides information on the number of parks, libraries, fire and police stations. It also includes a "frequently asked questions" section, which helps address many of the most important aspects regarding the budget.

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BUDGET CALENDAR

July 2025 – January 2026

Budget staff analyzed revenue and expenditure data to assess the budget and economic outlook for FY26-27. Discussions with the City Manager's Office and other executive management staff occurred during this time regarding numerous balancing options for the FY26-27 revenue, operating, and debt service budgets.

Preparation of FY26-27 operating budget items such as premiums for workers' compensation insurance, risk management insurance, technology services, and indirect cost allocation were undertaken. An analysis of revenue trends was also prepared during this time, with periodic updates to the City Manager's Office.

October 2025 – March 2026

The Capital Improvement Plan (CIP) budget preparation process involved input by departments; the review of project budgets and operating and maintenance budgets by engineering, budget and finance, and facilities management staff; the prioritization of projects based on City Council's strategic priorities and financial capacity; a discussion of various financing options by the CIP finance team; and preparation of the Preliminary FY2027-2036 CIP document for City Council review.

December 2025

The FY26-27 Operating Budget Kickoff meeting with department directors and staff to commence budget input was held on December 2, 2025. Input continued through December 2024.

The departments' base budget and supplemental request submissions were due December 31, 2025. Review meetings with department and budget office staff to discuss base budget submissions, which began in January 2026.

A Five-Year Financial Forecast of the General Fund and all major operating funds was presented to Council on January 27, 2026, at a Council Workshop. This discussion primarily focused on the General Fund and opportunities to strengthen the city's financial position. Staff also presented City Council with information on the upcoming FY26-27 budget calendar, budget process and discussion on policy guidance and input. Key revenues were presented, as well as information on long-term and short-term options, and items identified in the General Fund five-year forecast for consideration in the FY26-27 budget process.

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March 2026

Council discussed the prioritization of projects in the FY2027-36 Capital Improvement Plan in a workshop on March 3, 2026. Projects in all programs, including Airport Arts, Drainage, Facility Maintenance, Landfill, Library, Parking Lots, Parks, Public Safety, Solid Waste, Streets, Transit, Wastewater, and Water were discussed. On March 30, 2026, City Council reviewed draft department budgets for FY26-27 at a budget workshop.

April 2026

On April 22, 2026, the Council conducted its final budget workshop, reviewing the tentative budget that covered revenues, expenditures, contingency funds, debt service, and the 10-year Capital Improvement Plan.

May 2026

On May 12, 2026, Council adopted a resolution approving the FY26-27 tentative budget, directing publication of the tentative budget, giving notice of the June 9, 2026 date for the public hearing on the FY26-27 final budget and conducted a separate public hearing on the FY26-27 property tax levy. Notice was also given of the June 23, 2026 date for the adoption of the FY26-27 property tax levy.

June 2026

Council conducted a separate public hearing on the FY26-27 budget and convened a special meeting to adopt a resolution approving the FY26-27 budget on June 9, 2026. Final adoption of the FY26-27 Property Tax Levy was approved on June 23, 2026.

July 2026

Start of fiscal year 2026-2027.

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BUDGET PROCESS

Overview

The goal of the FY26-27 budget is to ensure resources are aligned with City Council's strategic objectives, as outlined on the Balanced Scorecard Strategy Map below and discussed in detail in the *City Manager's Budget Message*:



Over the course of several months, various balancing options and fiscal strategies for both the FY26-27 operating budget and the FY2027-2036 capital improvement plans were evaluated. A series of budget workshops were held from January 2026 to April 2026. A final balanced plan was established in April 2026 and resulted in the recommended budget.

View the agendas, minutes, and videos from the budget workshops here: City of Glendale Public Meetings and Notices

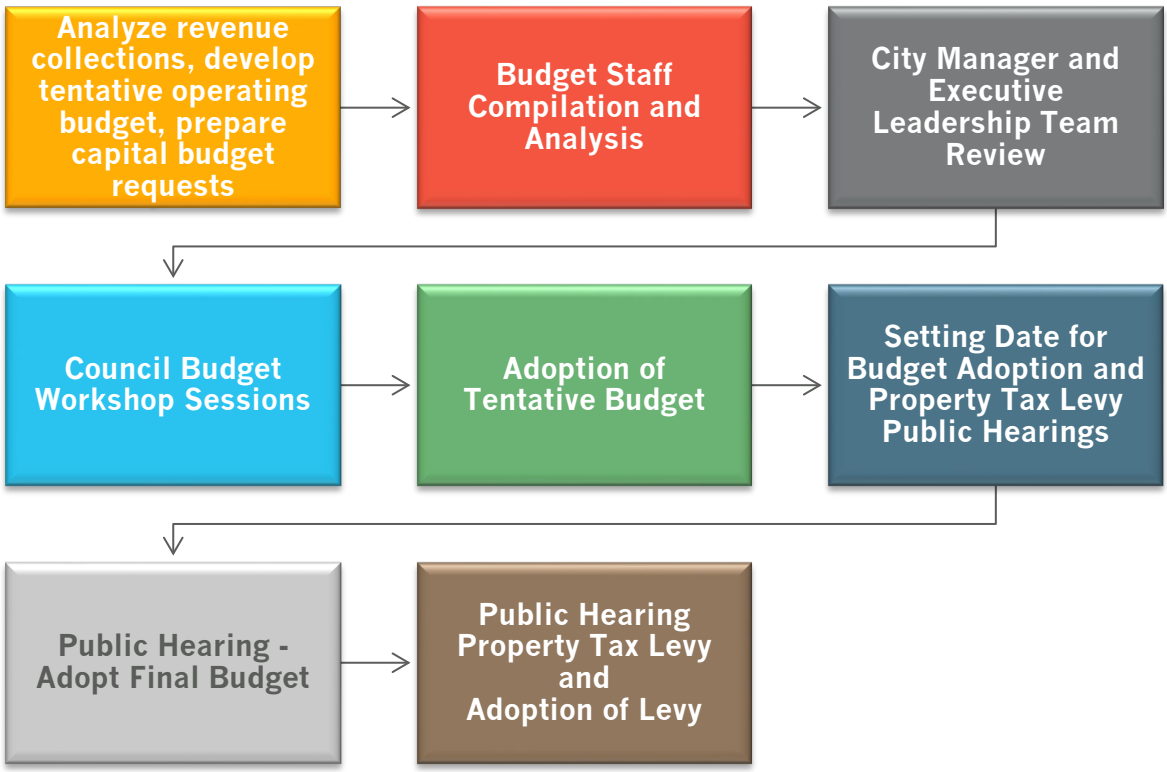
At the conclusion of these budget workshops, the proposed budget was presented to Council for tentative adoption on May 12, 2026, thereby setting the expenditure limitation for FY26-27. The budget was transmitted to the public in the form of public hearing notices. These notices included summary budget information as required by Arizona State law. View the documents presented to Council at Tentative Budget Adoption here: FY26-27 City of Glendale Tentative Budget

After completing the public hearing for the final FY26-27 budget, the Council adopted the budget on June 9, 2026. View the documents presented to Council at Final Budget Adoption here: FY26-27 City of Glendale Final Budget

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All agendas, minutes, videos, and budget documents are available on the City's website at www.glendaleaz.gov.

The chart below provides a broad outline of the budget development process.



Budget Basis of Accounting

The City prepares its annual budget on a basis which differs from the Generally Accepted Accounting Principles (GAAP) basis. A budgetary comparison schedule for the general fund is included in the City's Annual Comprehensive Financial Report (ACFR) as required supplementary information to provide a meaningful comparison of actual results to budget on a budget basis. In all cases, the budgetary schedules include a reconciliation of the adjustments required to convert the budgetary revenues and expenditures or changes in net position on a budgetary basis, to revenues and expenditures/expenses or changes in net position on a GAAP basis.

Examples of major reconciling items between Budget Basis and GAAP basis revenues and expenditures are:

a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees on a GAAP basis as opposed to being expended when paid on a budget basis.

b. Proceeds from the sale of assets are not recognized as revenue on a GAAP basis.

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c. Inventory expenditures are recorded at the time they are used for both GAAP reporting and budgetary purposes.

d. Depreciation expense is not budgeted as an expense.

e. Beginning fund balance is not recognized as a revenue on a GAAP basis.

f. Indirect cost allocation of expenditures is not recorded as a GAAP expense and revenue.

The City-wide and proprietary fund financial statements are reported in the City's Annual Comprehensive Financial Report (ACFR) using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available except as described below in relation to grants. Revenues are considered available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, principal and interest on general long-term debt are recorded as fund liabilities when due or when amounts have been accumulated in the related debt service fund for payments to be made shortly after fiscal year-end.

Revenues susceptible to accrual because of their availability include property tax, sales tax, highway user's tax, state-shared sales tax, vehicle license tax, and interest earned on investments. Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until received. In applying the susceptible to accrual concept to intergovernmental revenues, the decision to accrue depends on the terms of the arrangement or agreement. Generally, these resources are reflected as revenue at the time of receipt or earlier if they meet the available criteria. Certain grant revenues are recognized based on expenditures recorded.

Accounting Changes

In FY19-20, the City implemented a new financial system which included the development of a new chart of accounts.

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BALANCED SCORECARD

To better serve our community and its residents, the City of Glendale works to improve the way we do business by strategically aligning the city's resources and activities. This is accomplished through a comprehensive citywide strategic plan. Our strategic planning efforts are focused on cultivating strategic thinking throughout the entire organization, using a framework referred to as the Balanced Scorecard approach.

Balanced Scorecard is a tool used by many top-performing corporations in the world and has been hailed by Harvard Business Review as one of the most influential business ideas of the past 75 years. Balanced Scorecard is a holistic management system that allows organizations to communicate to the public what they intend to accomplish, establishes organizational priorities, aligns the work of the organization with those priorities, and creates a way to measure and report on the progress.

The Balanced Scorecard approach engages the entire organization starting with the City Council, then executive leadership and finally cascading down to the foundational level. This ensures every employee interaction with citizens and businesses will be driven by a shared vision and desire to accomplish the goals set forth by the City Council.

In 2017, the City Council provided the leadership necessary to implement the Balanced Scorecard process by developing the city's new mission, vision and values, which clearly articulate why Glendale exists as an organization, what we want our future to be, and the behaviors that we expect to see exemplified through our values of integrity, excellence, innovation, community-driven, and learning experiences. Combined with the mission, vision and values is a four-perspective level strategy map that details the main objectives the City focuses on to accomplish its mission.

Each of the perspectives relates to a different aspect of strategic planning in two categories.

Resource Perspectives:

- Our Organization – Employee skills and tools
- Our Processes – Efficiencies, policies, programs

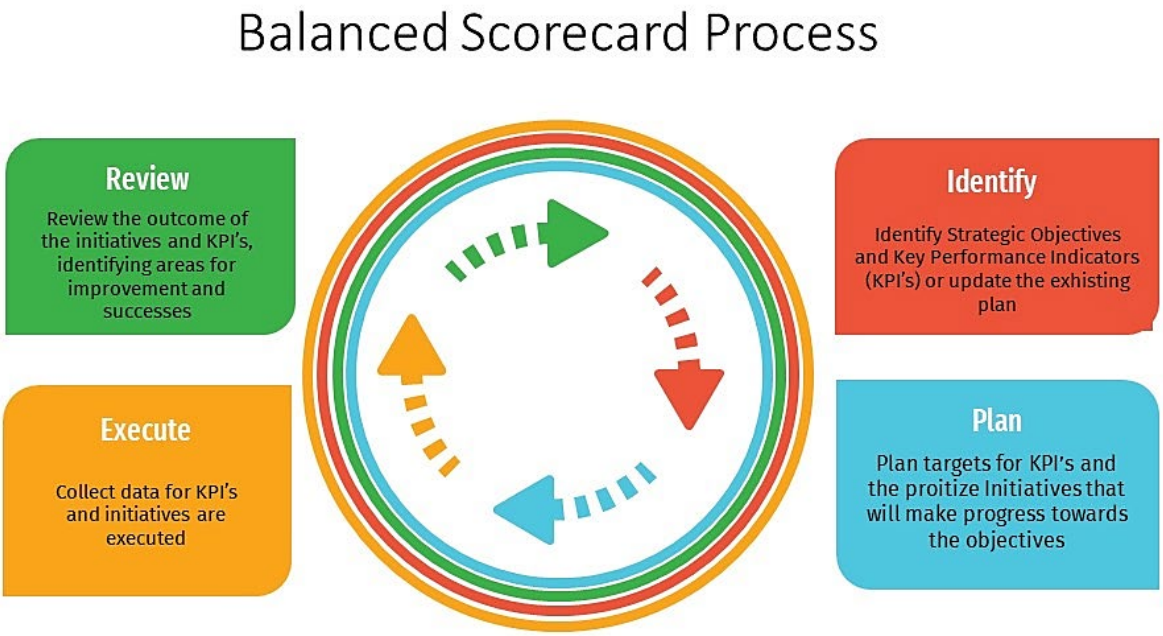
Outcome Perspectives:

- Our Finances – Financial performance, resource allocation
- Our Community – Satisfaction, needs, experience

This strategic plan is managed and maintained by cross-departmental teams that follow the basic tenets of a continuous improvement cycle. Each objective is championed by an executive team member and a team of experts. They monitor progress in the objective areas by utilizing Key Performance Indicators and their targets. They lead initiatives that create progress in these areas. The teams meet quarterly to evaluate progress, gather data, and work on initiatives. The strategic plan is reviewed annually and adjusted as needed from the lessons learned in the prior year.

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This same pattern of strategic planning is done at the department level. Each department has developed a strategic plan that connects to the city plan. It has the same steps and continual monitoring as the city-wide plan. In the next phase, divisions within departments will begin work on division-level scorecards with the same process, intent, and follow-up.



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Balanced Scorecard - The Nine Steps to Success™ Framework



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Glendale at a Glance

Year Founded:
- 1892

Date Incorporated
- June 18, 1910

Form of Government
- Council/City Manager

County
- Maricopa

Elevation:
- 1,152 Ft.

Annexed Area in Sq. Miles

Year	Total
1910	1
1910-1969	15
1970-1979	39
1980-1989	50
1990-1999	55
2000-2010	59
2011-2020	65
2021-2026	66.45 (Net)

Population

1970	36,228
1980	97,172
1990 (Census)	148,134
2000 (Census)	218,812
2010 (Census)	226,721
2020 (Census)	248,325
2023 (Estimate)**	253,855
2024 (Estimate)**	258,143
2025 (Estimate)**	260,572

*All population numbers 1995 and after include the population of Luke AFB.
**U.S. Census Bureau

City Authorized Staffing (FY 2027)

Full-Time & Part-Time (Permanent) 2,109.25

Fire Protection (CY 2025)

Number of Stations	9
Number of Incidents (incl. Automatic Aid):	
EMS	36,293
Fire	3,558
Miscellaneous	3,041
Total Calls	**42,892**
Fire FTE's (FY 2026)	304

Elections

Date	Type	Ballots Cast	Turnout
Aug 2020	Primary	39,369	32%
Nov 2020	General	96,609	75%
Aug 2022	Primary	18,851	32%
Nov 2023	Special	25,474	21%
Jul 2024	Primary	31,653	28%
Nov 2024	General	81,331	68%
May 2025	Special	27,629	22%
Nov 2025	Special	27,427	23%

Building Permits

Fiscal Year	Number
2017	6,234
2018	5,804
2019	6,217
2020	7,171
2021	8,884
2022	9,764
2023	8,604
2024	10,423
2025	8,515
2026	6,957

Police Protection (CY 2025)

Number of Stations	3
Calls Processed*	325,446
Text to 911	626
Vehicular Patrol Units**	199
Number of Reserves (FY2025)	14
Police FTE's (FY2025)***	624

*Includes incoming, outgoing and 911 calls
**Marked by lights/sirens & uniformed officers
***Authorized FTE's for Sworn and Civilian

Court Offenses Processed (FY 2026)*

DUI	1,406
Other Criminal Traffic	1,294
Civil Traffic	17,146
Local-Non-Criminal Ordinances	2,870
Non-Traffic Misdemeanor	8,793
Protective Orders	1,584
Total Case Filings	**33,093**

*July 1, 2025 - June 12, 2026

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Glendale at a Glance

Parks and Recreation (FY 2026)

Number of:	
Conservation Park	1
Regional Parks	7
Neighborhood Parks	56
Community Parks	9
Sports Complexes	4
Total Park Acreage	2,227.9
Disc. Golf	3
Amphitheater	1
Sensory Garden	1
Bird Blind	1
Playgrounds	98
Ramadas	230
Tennis Courts	36
Racquetball Courts	44
Basketball Courts	62
Volleyball Courts	43
Multipurpose Fields	62
Diamond Fields	54
Swimming Pools	2
Splash Pads	5
Dog Parks	4
Skate Parks	2
Reservable Ramadas	48
Area Lights	1,615
Park Benches	626
Drinking Fountains	144
Barbeques	236
Picnic Tables	709
Outdoor Pickleball Courts	18
Miles of Trails	46
Miles of Multi-use Walkways	25

Landfill & MRF (FY 2026+)

Number of Customer Transactions	168,720
Tonnage Processed	
Residential	237,296
Commercial	206,656
Recycle	9,406
Tonnage Processed Total	**472,106**

Water Services (FY 2026+)

Number of Customers	65,440
Miles of Distribution lines	1,006
Storage Capacity	67 MG
Treatment Plant Capacities:	
Cholla WTP	30.0 MGD
Pyramid Peak WTP	54.0 MGD
Oasis WTP	22.5 MGD
Groundwater Wells	14.6 MGD
Total Capacity	**121.1 MGD**
Annual Consumption	13.0 BG
Average Daily Water Treated	35.6 MGD
Avg. consumption per customer	199 KG

Wastewater Services (FY 2026+)

Number of Customers	60,900
Miles of Collection Lines	728
Treatment Plant Capacities	
West Area WRF	11.5 MGD
Arrowhead WRF	4.5 MGD
91st Ave WWTP	13.2 MGD
Total Capacity	**29.2 MGD**
Annual Wastewater Treated	7.0 BG
Average Daily Water Treated	19.2 MGD

K = thousand M = million
B = billion G = gallon
MGD = million gallons per day

Solid Waste (FY 2026+)

Number of Residential Customers	59,838
Number of Commercial Customers	1,039

Transportation Services (FY 2026+)

Number of:	
Streetlights	22,095
Pedestrian Lights	818
Signalized Intersections	207
High-Intensity Activated Crosswalks	8
Rectangular Rapid Flashing Beacons	6
Digital Message signs	16
Speed feedback signs	76
Speed Cushions	551
Total Bus Stops	548
Bus Stops w/Shelters	196
Bus Stops w/Benches Only	52
Total Glendale Transit Ridership	1,572,464
Dial-a-Ride Total/ADA	43,449/12,501
Glendale Urban Shuttle (GUS)	72,411
Taxi Program	4,357
Fixed Route	1,369,974
Regional ADA Service	24,772
Avg. Monthly Aircraft Based at Airport	420
Miles of Streets Maintained:	
Arterial	118
Residential	548
Collector	89
Alleys	12

+ Estimates
Sources:
Various City of Glendale Department Records
U.S. Census

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MISSION. VISION. VALUES.

Mission

We improve the lives of the people we serve every day.

Vision

We are the community of choice for residents, businesses, and employees.

Values



Community We are driven to improve the community experience.



Integrity We provide open and honest governance.



Excellence We make excellence a habit, not a goal.



Innovation We deliver better service through creativity and ingenuity.



Learning We view learning as essential to improvement.

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WORKING FOR YOU



Our Community

- Improve Community Experience



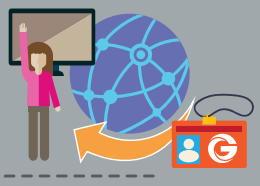
Our Finances

- Improve Asset Management
- Improve Resource Alignment



Our Processes

- Increase Innovation Solutions
- Optimize Processes & Services
- Improve Stakeholder Engagement
- Improve Purposeful Communication



Our Organization

- Improve Tools & Technology
- Strengthen Workforce Culture
- Strengthen Workforce Development

Results That Matter

The future is a new frontier that we embrace with excitement and enthusiasm. Advancing organizational performance in service to our community is what we do. We are Team Glendale!

COMMUNITY | INTEGRITY | EXCELLENCE | INNOVATION | LEARNING

We improve the lives of the people we serve every day.

Glendale ARIZONA

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Budget Message

Fiscal Year 2026 – 2027 Annual Budget Book

Glendale
ARIZONA

FY2026–27 City Manager's Budget Message

June 9, 2026

To the Citizens of Glendale, the Mayor, and Members of the City Council:



I am honored to present the City of Glendale's FY2026–27 Annual Budget and Ten-Year Capital Improvement Plan.

The FY26–27 budget totals **$1.41 billion** and reflects the City's continued commitment to responsible fiscal stewardship while advancing the services, infrastructure, and workforce essential to a growing and dynamic community. Although the budget remains flat compared to the prior year, its priorities demonstrate strategic reinvestment and forward-looking decision-making aligned with City Council goals—particularly in public safety, parks, infrastructure modernization, innovation, and long-term resilience.

For the **11th consecutive year**, Glendale's total property tax rate is projected to decline, from **$1.4538 to $1.3883**. This sustained reduction underscores the City's ability to deliver high-quality services while remaining attentive to affordability and the financial well-being of our residents.

The City Council's commitment to strengthening Glendale's neighborhoods, transportation network, and public safety systems is evident in this year's staffing and capital decisions. New full-time positions have been added across multiple departments to enhance service delivery and support a modern, responsive government. These include court security officers and police officers to meet rising public safety demands; transit and parks service workers to support increased facility usage; and additional positions in Innovation & Technology and Human Resources to improve internal operations and accelerate organizational efficiency.

The FY26–27 budget also funds targeted supplemental requests across departments. The Organizational Performance Department will conduct a new business survey to gather actionable community feedback, while the Transportation Department receives additional resources to support new infrastructure projects scheduled throughout the City.

Investments that enhance quality of life remain a core priority. Glendale's Residential Landscape Improvement Program continues to help low-income households transition to attractive, low-maintenance, drought-resistant landscapes. Public safety enhancements include new medical equipment and

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restocking capabilities at fire stations, as well as expanded cancer screening for Fire personnel—initiatives that strengthen Glendale's capacity to remain a safe, resilient community as it grows.

Overall, the FY26–27 budget demonstrates that Glendale can balance **strategic investment with disciplined restraint**—delivering high-quality services, protecting critical infrastructure, and responding to resident needs while continuing to reduce the overall tax burden. The City remains focused on long-range planning, sound financial management, and advancing the priorities established by the Mayor and Council.

Budget Approach

The FY26–27 financial forecast and recommended operating and capital budgets were developed in alignment with the City's adopted financial policies. These policies emphasize fiscal conservatism, flexibility, and adherence to the highest standards of public finance and organizational management.

Operating Budget Highlights

The total FY26–27 Operating Budget is **$714 million**, a **1% increase** over the FY25–26 budget of $710 million. Key highlights include:

- Inflationary adjustments for contractual obligations, utilities, fuel, supplies, and technology system maintenance
- Salary increases consistent with current Memorandums of Understanding (MOUs) for represented employees
- A continued focus on employee retention, including a **3.0% COLA** and performance pay of up to **2.0%** for non-MOU employees
- Strategic additions of full-time positions to support operational needs, including new court security officers, police officers, Parks and Recreation staff, Water Services positions for infrastructure expansion, and HR and IT staff to enhance internal efficiency
- Targeted public safety investments, including cancer screenings, a new welfare-check reassurance program, and funding for vehicle replacements
- Water Services software enhancements to support long-term resource reliability

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A net total of **29.75 new full-time equivalent (FTE)** positions are included in the FY26–27 Operating Budget:

General Fund Department	# of Positions
City Court	4.5
Field Operations	1
Parks and Recreation	6
Police Services	9
Total General Fund	**20.5**

Enterprise Fund	# of Positions
Water Services	3
Total Enterprise Fund	**3**

Internal Service Fund	# of Positions
Human Resources	2
Innovation and Technology	2
Total Internal Service Fund	**4**

Special Revenue Fund	# of Positions
Police Services	1
Transportation	1.25
Total Special Revenue Fund	**2.25**

General Fund

The FY26–27 General Fund operating budget totals **$355.1 million**, with public safety remaining the City's largest and most essential investment. Police and Fire account for **$220.6 million**, or **65%** of General Fund expenditures. Parks and Recreation represents the next largest share at **$24.0 million**, reflecting the Council's priority to maintain and enhance Glendale's parks system.

The General Fund also includes a **$5 million contingency** to address unforeseen expenditures or revenue fluctuations during the fiscal year.

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General Fund Forecast

Throughout budget discussions, the General Fund—Glendale's largest operating fund—remained a central focus. As shown in the table below, the FY26–27 General Fund budget is balanced through the planned use of excess unassigned fund balance, ensuring continued stability while supporting priority investments.

Funding Sources		Funding Uses	
Beginning Fund Balance	250,908,249	Operating Expenditures	(341,778,633)
Operating Revenue	363,021,738	Transfers Out	(83,142,506)
Transfers In (Public Safety Sales Tax)	48,728,895	Contingency	(5,000,000)
Total Sources	662,658,882	Total Uses	(429,921,139)
Ending Fund Balance	**232,737,743**		

Capital Improvement Plan (CIP)

Glendale's long-term capital planning continues to strengthen economic development, public safety, and quality of life.

The **FY2027–2036 Capital Improvement Plan** totals **$2.83 billion** and is updated annually to reflect evolving needs and opportunities.

Only the first year of the plan is appropriated at budget adoption.

The **FY26–27 CIP totals $441 million**, with notable first-year projects including:

- 91st Avenue Wastewater Treatment Plant Improvements
- Arrowhead Ranch Water Reclamation Facility Upgrades
- Fire Station #154
- Police Crime Lab
- Public Safety Building Renovation
- Pavement management, street reconstruction, and intersection safety improvements
- Park upgrades and new recreational infrastructure
- Sewer Line Rehabilitation Program

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Conclusion

The FY2026–27 operating and capital budgets reflect the City Council's financial policies, long-term planning framework, and commitment to responsible governance. Through conservative forecasting and strategic prioritization, Glendale continues to maintain a strong financial foundation while investing in the infrastructure, public safety systems, and quality-of-life enhancements that support a thriving community.

Glendale remains a trusted partner to the business community, a champion for neighborhood livability, and an organization committed to continuous improvement in service delivery and workforce development. These collective efforts advance our vision of being the community of choice for residents, businesses, and employees.

I extend my sincere appreciation to the Mayor and Council, as well as the dedicated City staff across all departments, for their professionalism, collaboration, and commitment throughout the development of the FY26–27 budget.

Sincerely,



Patrick S. Banger, City Manager

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Financial Guidelines

Fiscal Year 2026 – 2027 Annual Budget Book

Glendale
ARIZONA

FIVE-YEAR FINANCIAL FORECAST

Overview

Glendale's annual and long-range budgeting process is guided by two key foundation documents contained within the Annual Budget: The *Five-Year Financial Forecast* and *Financial Policies.* Together, these documents help the City Council ensure financial stability beyond the immediate budget year and adequate economic resources to provide essential services and maintain Glendale's quality of life in future years.

The Five-Year Financial Forecast is guided by City Council's continued vision and supports the City's strategic goals and key objectives. Best practice recommends financial forecasts be updated each year to adjust for changes in national and local economic conditions and trends, changes in Council priorities and policies, and other variables that might affect the City's ability to provide needed services and maintain its financial integrity in future years. Consequently, the forecast identifies the direction in which the City is headed based on information known at the time it is updated for the annual budget document.

The Five-Year Financial Forecast is prepared for each of the City's major operating funds at the beginning of the annual budget process. These forecasts cover the General Fund, Special Revenue Funds (Highway User Revenue Fund, Transportation Sales Tax, Police Sales Tax, and Fire Sales Tax), and Enterprise Funds (Solid Waste, Landfill, and Water & Wastewater).

The FY26-27 forecasts were used to examine the revenue and expenditure structures for the five-year period of FY26-27 through FY30-31. These models include forecasted fund balance information. The context of this year's forecast is centered on balancing the General Fund sources and uses while maintaining adequate fund balances. The overall financial goal was to maintain or improve service levels where necessary, while increasing or preserving the level of fund reserves.

Long-Range Forecasting Models

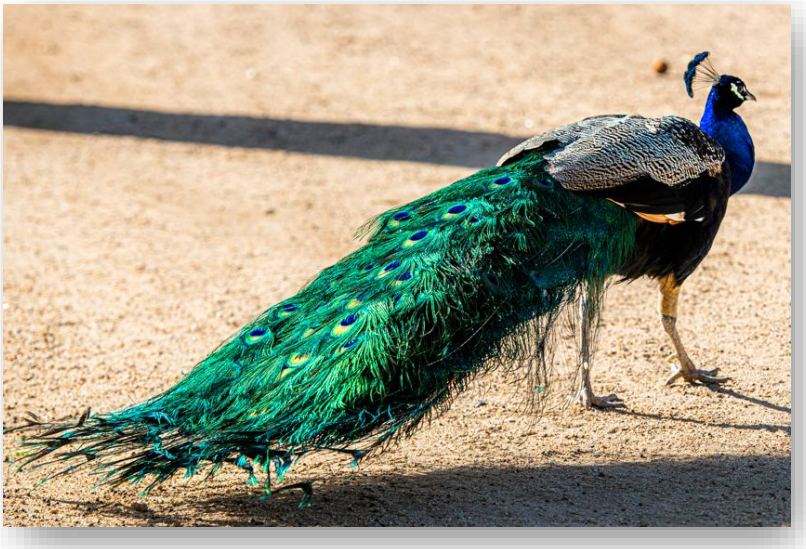
Forecasting used in this report refers to estimating future values of revenue and expenditures. It provides an estimate of how much revenue will be available and the resources required to meet current service levels over the forecast period, along with an understanding of how the total financial program will be affected by economic factors. The value of forecasting lies in estimating and determining whether, given assumptions about local financial policies and economic trends, the City will have sufficient resources to meet the requirements of ongoing, planned, or mandated programs. Forecasting provides an estimate of the financial flexibility of the City, as well as insight into tax, revenue, and service options the City Council must address.

The forecasting methodology reflects a combination of internal analysis covering factors such as development activity, retail sales, state and local economies, and inflation. Specifically, for revenue forecasts, past revenues are analyzed and used to model future revenues based on the prior year patterns and anticipated trends. External sources, including the State Finance Advisory Committee (FAC), the Economic & Business Research

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Program at the University of Arizona, JP Morgan Chase Economy Outlook Center, and the L. William Seidman Research Institute at Arizona State University, have been used to provide forecast assumptions of major state revenue sources. Typically, these forecasts cover the State as a whole. Therefore, adjustments to reflect unique conditions in Glendale are sometimes necessary.

Expenditure growth is most closely linked to four major factors in the models: 1) growth in the components of personnel costs; 2) inflation in non-personnel costs (including general inflation, fuel, and utility inflation); and 3) City financial policies related to new programs and/or the expansion of existing programs, and 4) new operational and debt service funding associated with Capital Improvements Program projects.



Glendale's forecasting models enable staff to provide the City Council and management with the results of "what-if" scenarios. These revenue and cost scenarios help generate estimates with likely short-term and long-term financial consequences and a calculation of overall fund balances.

Balanced Budget

Arizona State law and City of Glendale financial policies require that each annual City budget be a balanced budget. A balanced budget means the total financial resources available cannot exceed the budgeted period's expenditures. The adopted FY26-27 budget complies with the balanced budget requirement in all City funds.

It is important to note that projected operating reserves and contingency appropriations can be adjusted during the budget process due to the financial situation in each of the funds.

Expenditure Assumptions

To develop a comprehensive Five-Year Financial Forecast, assumptions must be made about several complex and often uncontrollable cost and revenue variables. These assumptions include, but are not limited to, the present and future condition of the economy, population growth rates, and changes in federal, state, and local policies that may affect municipal operations. In addition, the ongoing costs of prior commitments to provide services and the ongoing costs for new capital facilities under construction must be considered.

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The quality and reliability of the long-range forecast are largely dependent upon the accuracy of the cost and revenue assumptions used in the forecast. This section and the following section provide explanations of the key assumptions employed in the current forecasting model, as well as the key issues that underlie the forecast.

Inflation Rates

Inflation has a major impact on all City revenues and expenditures. Salaries, supplies, equipment, and contracted services are all subject to inflationary pressures. Therefore, the cumulative effects of general inflation are considered in the forecasting process.

Because good historical data is available, and the Western Region Consumer Price Index for Urban Users (CPI-U) is adjusted for regional influences, the forecast model relies on this source of inflation data. The CPI-U assesses consumer patterns by judging the cost of a theoretical "market basket" of goods using a specific base year and comparing it with future years. In terms of real purchasing power, $131.50 in goods purchased in 1990 would cost approximately $350.00 in 2026. The following table shows the historical percentage change in the CPI-U since 1990 as reported by the U. S. Department of Labor, Bureau of Labor Statistics.

CPI - Urban Users (Western Region)

Year	Index	% Change
1990	131.5	Base Year
1991	137.3	4.41%
1992	142.0	3.42%
1993	146.2	2.96%
1994	149.6	2.33%
1995	153.5	2.61%
1996	157.6	2.67%
1997	161.4	2.41%
1998	164.4	1.86%
1999	168.9	2.74%
2000	174.8	3.49%
2001	181.2	3.66%
2002	184.7	1.93%
2003	188.6	2.11%

Year	Index	% Change
2004	193.0	2.33%
2005	198.9	3.06%
2006	205.7	3.42%
2007	212.2	3.17%
2008	219.6	3.49%
2009	218.8	-0.38%
2010	221.2	1.09%
2011	227.5	2.84%
2012	232.4	2.15%
2013	235.8	1.48%
2014	240.2	1.86%
2015	243.0	1.17%
2016	247.7	1.93%
2017	254.7	2.84%

Year	Index	% Change
2018	263.3	3.35%
2019	270.4	2.69%
2020	275.1	1.74%
2021	287.5	4.52%
2022	310.5	8.00%
2023	323.8	4.28%
2024	332.9	2.82%
2025	341.9	2.69%
2026*	350.0	2.37%
1990 - 2026 Avg		2.76%
2017 - 2026 Avg		3.53%
2022 - 2026 Avg		4.03%
*2026 = Jan to June Average		

Bureau of Labor Statistics (bls.gov)

The annual inflation rate has averaged 2.76% from 1990 to 2026. The ten-year inflation rate averaged 3.53% and the five-year inflation rate averaged 4.03%. Inflation began increasing significantly in 2021 and has slowly returned to normal through the first half of 2026.

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Population Changes

Glendale's population growth leveled off from the high growth experienced in the 1990s and the early 2000s. The most current population figure is 260,572. The table below shows the historical and projected population growth and percentage increases for the years 1990 through 2025, measured as of the beginning of the fiscal year.

City of Glendale Population at Start of Fiscal Year

	Year	Population	% Increase
a	1990	148,134	3.76%
	1991	151,558	2.31%
	1992	155,916	2.88%
	1993	161,688	3.70%
	1994	168,874	4.44%
b	1995	182,615	8.14%
	1996	186,500	2.13%
	1997	191,612	2.74%
	1998	196,820	2.72%
	1999	208,095	5.73%
c	2000	219,705	5.58%
	2001	223,748	1.84%
	2002	225,206	0.65%
	2003	227,712	1.11%
	2004	229,501	0.79%
d	2005	231,126	0.71%
	2006	230,455	-0.29%
	2007	230,643	0.08%
	2008	230,658	0.01%
	2009	229,241	-0.61%
	2010	226,721	-1.10%
e	2011	227,416	0.31%
	2012	229,008	0.70%
	2013	232,035	1.32%
	2014	234,632	1.12%
	2015	237,517	1.23%
	2016	240,126	1.10%
	2017	245,895	2.40%
	2018	246,709	0.33%
	2019	252,381	2.30%
	2020	248,949	-1.36%
f	2021	250,194	0.50%
	2022	249,630	-0.23%
	2023	253,855	1.69%
	2024	258,143	1.69%
g	2025	260,572	0.94%

Notes:

a 1990 Census

b 1995 Special Census - includes Luke AFB

c 2000 Census

d 2005 Special Census (September 1)

All population counts and estimates from 1995 forward include Luke AFB

e 2010 Census

f 2020 Census

g U.S. Census QuickFacts

Salaries, Wages and Benefits

The largest component of cost among the major operating funds that provide services to the public is personnel costs. These costs primarily consist of the cost of salaries and wages, health insurance, and retirement contributions.

The forecasting models are programmed to include pay range adjustments for City employees. However, Council must specifically approve merit and/or pay range adjustments for non-step plan employees for the upcoming fiscal year as part of the budget development process. Increases are also based on the City's ability to pay in any given year. The FY26-27 forecasted salary projections for non-represented employees assumed

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an annual increase of 5% for a cost-of-living adjustment and merit raises based on employee performance. Forecasted salary projections for non-represented employees increased by an annual average of 3% for FY27-28 through FY30-31. Salary and benefit projections for represented police and fire personnel are consistent with the current memoranda of understanding. Salary increases for represented employees are based on a step plan and the forecast assumes normal progression of represented employees through the steps.

Employee benefit costs consist mainly of health insurance and other employer-related payroll taxes and employer-paid benefit costs. The forecast takes into account moderate increases to health insurance costs and an anticipated increase to Risk Management and Workers' Compensation premiums. The City's medical, dental, and vision insurance costs were forecasted to increase in excess of inflation estimates throughout the forecast period. The substantial impact of health insurance cost to the total operating budget and the potential for significant cost increases require the City to monitor this item closely. This forecast assumed the City's cost of all employee benefits, including health insurance, would increase by an average of 3.7% annually over the five-year period.

Retirement Contributions

City of Glendale employees contribute to three public retirement plans: the Arizona State Retirement System (ASRS), the Public Safety Personnel Retirement System (PSPRS), which includes covered police and fire personnel, and the Elected Officials Retirement Plan, which covers elected officials and is managed by PSPRS. The annual employer's portion of the contribution rates differs by the retirement system. Due to the financial conditions of the retirement plans, especially the PSPRS plan, contributions to the plans are expected to increase through the forecast period. The rates, as a percentage of earnings, used in the forecast for FY27-28 through FY30-31 are estimated below.

Retirement System	FY26-27	FY27-28*	FY28-29*	FY29-30*	FY30-31*
Arizona State Retirement System	11.98%	11.99%	12.00%	12.02%	12.03%
Public Safety Retirement - Police	32.49%	32.65%	32.82%	32.98%	33.14%
Public Safety Retirement - Fire	34.50%	34.67%	34.85%	35.02%	35.20%
Elected Officials Retirement System	70.44%	70.44%	70.44%	70.44%	70.44%

*FY27-28 through FY30-31 are estimated

Vehicle, Equipment, and Technology Replacement Funds

These replacement funds were designed to allow the City to replace outdated or worn-out equipment at regular intervals. The Field Operations, Budget and Finance, and Innovation and Technology departments administer the vehicle, equipment, and technology replacement programs, respectively. Items such as the annual replacement of Police in-vehicle computers were included in the forecast.

Ongoing contributions to the Technology Fund are assumed throughout the five-year forecast period. The Fleet Replacement Fund implemented a city-wide motor pool, which requires departments to return those vehicles that have low mileage or low utilization for city-wide use on a first come, first served, sign-in and sign-out basis.

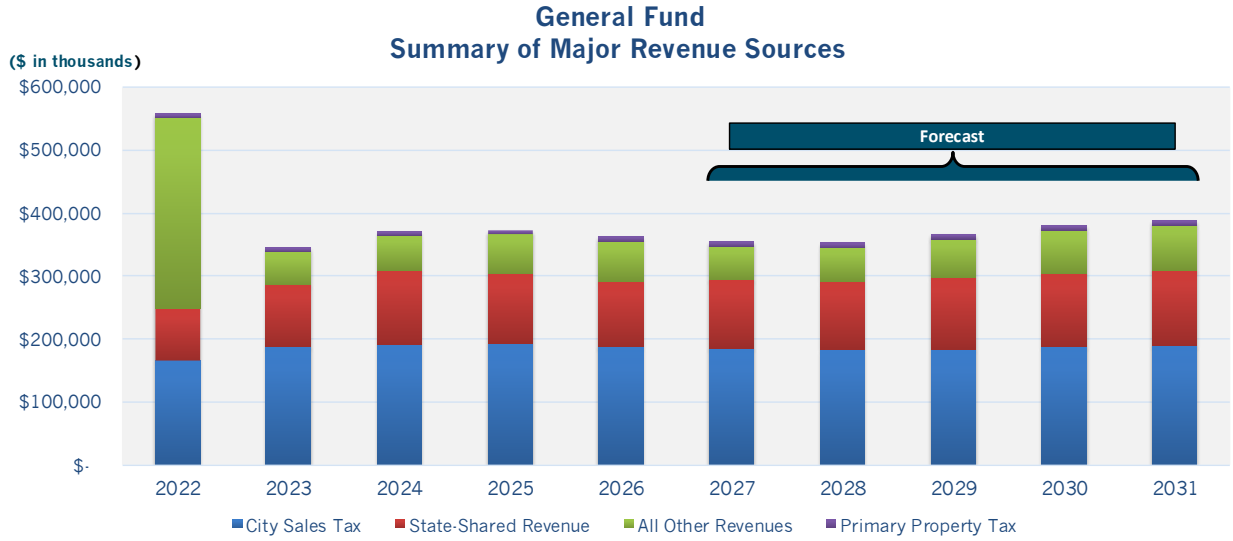
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Debt Service Obligations

The General Fund forecast assumes $20.5 million in debt service in FY26-27 for the Certificates of Participation (COPs) issued in FY21-22. The COPs were issued to pay down unfunded liability in the Public Safety Pension Retirement System (PSPRS). The current Municipal Property Corporation (MPC) debt service supports infrastructure improvements for the Zanjero development, Camelback Ranch, Desert Diamond Arena, and the convention center/media center/parking garage facilities at the Westgate development. The MPC and Excise debt service in the forecast for FY26-27 is $34.6 million. The total General Fund financed debt service averages $55 million throughout the five-year forecast period.

General Fund Revenue Forecast

Approximately 81% of the General Fund's total revenue is comprised of City Sales Tax and State Shared Revenue. The "Summary of Major Revenue Sources" graph illustrates the relative importance of these revenues in comparison to the overall General Fund revenue base. Other General Fund revenue sources include various fees such as municipal court fees, user fees and charges for city services like building inspections, plan reviews, and recreation classes, interest income, city property rental income, staff/admin chargebacks, and other miscellaneous revenue. Primary Property Tax revenue represents approximately 2% of total General Fund Revenue.

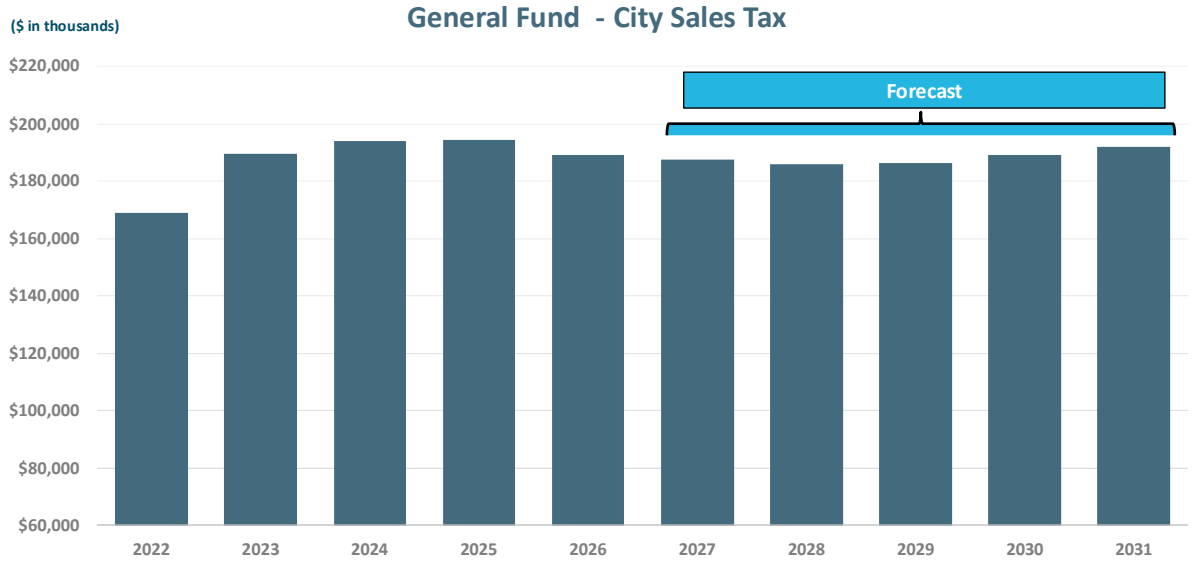


FY21-22 includes $290.8 million in one-time miscellaneous revenues; $260 million in one-time revenues from the issuance of Certificates of Participation (COPs) to pay down unfunded liability in the Public Safety Personnel Retirement System (PSPRS), and $30.8M in American Rescue Plan funds.

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City Sales Tax

City sales tax revenue is highly elastic and varies directly with the economic conditions. During times of economic expansion, tax revenues increase, primarily due to higher levels of consumer spending. During an economic downturn, the opposite is true and tax revenue levels decline. City sales tax receipts comprise approximately 49% of the City's General Fund revenue through FY30-31.



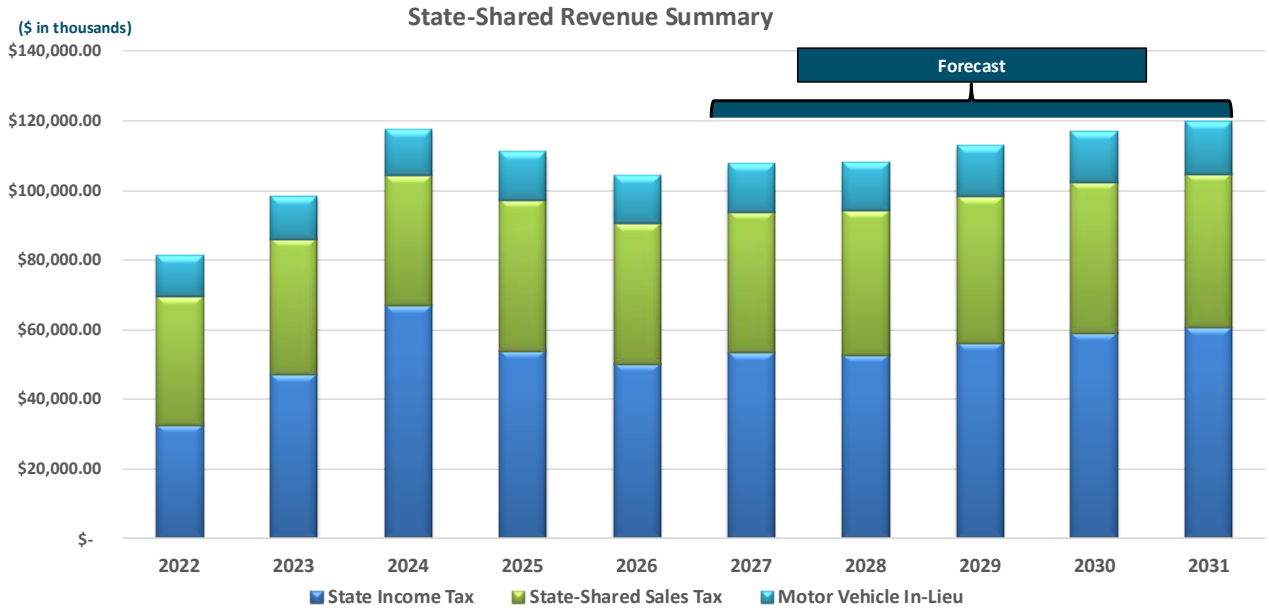
Estimates of city sales tax assume a growth rate of (1%) in FY26-27. FY26-27 through FY30-31 city sales tax revenue estimates a conservative average growth of 1%. The growth rate assumption is based on the continued strength of the local economy, but taking into consideration the eventual recovery from the elimination of residential rental tax.

State-Shared Revenue

Cities and towns in Arizona are beneficiaries of a state-shared revenue program that distributes state sales, income, and vehicle license taxes (commonly referred to as "State-Shared Revenues"). This category represents 30.3%, or $107.6 million, of estimated general fund operating revenue in FY26-27.

The forecast for each State-Shared revenue source is developed separately and compared to the state's forecast for these revenue sources. The forecast assumes continued state sales tax revenue growth consistent with projections from the State Finance Advisory Committee. State-shared revenue is also dependent upon state law. The average annual growth rate for State-Shared Revenue is forecasted at 3% during the five-year forecast period.

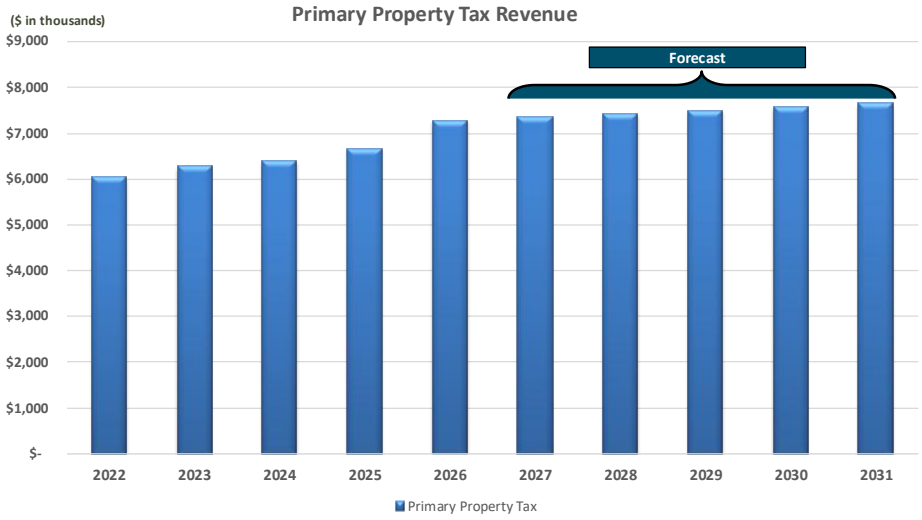
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The forecast also includes an anticipated reimbursement from the Arizona Sports and Tourism Authority (AZSTA) for Camelback Ranch Spring Training Facility estimated at $9.9 million for FY26-27, and an average of $10.1 million per year through FY30-31.

Property Tax

Arizona's property tax levy consists of two tiers. The primary property tax levy has state-mandated maximum limits, but it can be used by a city for any lawful purpose. The primary property tax revenue is included in the City's General Fund. The secondary property tax is an unlimited levy, but it can be used only to pay the principal, interest and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose.



Primary property tax is a relatively small revenue source for the General Fund as it is only 2% of the total General Fund revenue, or approximately $7.3 million forecasted for FY26-27. The City's property tax revenue projection is based on the state-mandated levy limits,

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and increases are estimated at 1% per year. Increases are attributed to growth, as the City Council has not raised the primary or secondary property tax since FY15-16. The City's financial policies indicate the primary property tax levy will be evaluated each year to determine where it should be set.

Other Revenue

This category covers a variety of City fees and charges for city services such as building permits, right-of-way permits, construction plan check reviews, business and sales tax licenses, liquor licenses, fire inspection fees, park and recreation fees, court fees and fines, library fees and fines, and fees related to planning and zoning issues. This category also includes revenues from cable, gas, and electric franchise fees, income from the rental of city facilities, cemetery services, interest income, and other miscellaneous revenues.

This revenue also includes general staff and administrative service charges. Departments with operations supported by the General Fund, such as the Budget and Finance Department, Human Resources Department, City Attorney and Facilities Management Division of the Field Operations Department, provide services to the City's Water/Wastewater, Solid Waste and Landfill Enterprise Funds as well as the self-supporting Transportation Fund (supported by the transportation sales tax). These are services that the other funds' operations would have to pay outside contractors to provide if city departments did not provide them. Consequently, each of the identified operations is required to pay a fair share of the cost for these services.

The Budget and Finance Department established these charges based on an indirect cost allocation model that uses various accepted allocation methods. The charges are applied to the other fund's operating budgets throughout the year (i.e. 1/12) each month. The total general fund staff and administrative service charges for FY26-27 are forecasted at $9 million or about 53% of the Other Revenue category, which is projected to total $17.1 million in FY26-27.

General Fund Revenues & Expenditures

The final step in completing the Five-Year Financial Forecast is the comparison of the net effects of the projected revenues and expenses on General Fund balances. The Five-Year Financial Forecast demonstrates that the estimated annual ongoing operating revenues are sufficient to cover ongoing expenditures throughout the forecast. Reduction in fund balance in FY26-27 through FY30-31 demonstrates a planned drawdown of fund balance for projects in the Capital Improvement Plan (CIP). The ongoing operating expenditures assumed the continuation of all major services, a continuation of current obligations, moderate revenue growth, and controlling operating costs. The forecast also assumed absorbing significant cost increases in employee benefits such as health care and mandatory retirement contributions. The detailed General Fund Five-Year Financial Forecast, as presented to the City Council on January 27, 2026, is outlined below.



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General Fund - Five-Year Financial Forecast

FY26-27 Through FY30-31 with FY25-26 Comparative Data

	FY25-26		Forecast				
	Budget	Revised	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31
Operating Revenue							
Local Taxes							
City Sales Tax	180,554,585	187,259,413	185,636,045	184,098,805	184,468,609	187,044,321	189,878,708
Primary Property Tax	7,275,997	7,275,997	7,348,757	7,422,245	7,496,467	7,571,432	7,647,146
Total Local Taxes	**187,830,582**	**194,535,410**	**192,984,802**	**191,521,049**	**191,965,076**	**194,615,753**	**197,525,854**
Intergovernmental							
State Shared Revenue	105,222,102	104,200,949	107,581,729	108,032,893	112,758,530	116,872,585	119,692,703
AZSTA Reimbursement for CBR	9,797,527	9,797,527	9,857,073	10,269,741	10,272,399	10,267,246	9,688,291
Other Intergovernmental	21,404,698	14,212,640	3,246,227	3,264,435	3,283,004	3,301,944	3,321,259
Total Intergovernmental	**136,424,327**	**128,211,116**	**120,685,029**	**121,567,069**	**126,313,933**	**130,441,774**	**132,702,254**
Fees, Licenses, Permits, & Arena Fees							
Fees, Licenses, & Permits	24,741,185	24,741,185	23,247,363	22,406,935	21,714,892	21,384,665	21,103,284
Arena Fees	547,225	547,225	558,170	569,333	580,720	592,334	604,181
Total Fees, Licenses & Permits	**25,288,410**	**25,288,410**	**23,805,533**	**22,976,268**	**22,295,611**	**21,976,999**	**21,707,465**
Other & Miscellaneous							
Other Revenues	1,190,808	1,190,808	4,070,940	3,022,837	13,076,142	21,130,439	23,177,422
Staff Admin. Chargeback Revenue	9,016,351	9,016,351	9,016,351	9,016,351	9,016,351	9,016,351	9,016,351
Interest Income	4,000,000	4,000,000	4,000,000	4,060,000	4,080,300	4,080,300	4,080,300
Bond Proceeds	-	-	-	-	-	-	-
Total Other & Miscellaneous	**14,207,160**	**14,207,160**	**17,087,291**	**16,099,188**	**26,172,793**	**34,227,090**	**36,274,073**
Total Operating Revenue	**363,750,479**	**362,242,095**	**354,562,655**	**352,163,575**	**366,747,414**	**381,261,617**	**388,209,646**
Expenditures & Other Financing Sources/Uses							
Expenditures							
Personnel Services	(242,152,837)	(242,936,498)	(250,153,856)	(257,244,806)	(266,861,736)	(275,256,108)	(283,625,614)
Services & Supplies	(64,820,428)	(65,058,437)	(62,156,700)	(64,682,185)	(66,946,061)	(69,289,174)	(71,714,295)
Internal Charges	(30,403,444)	(23,996,637)	(26,600,842)	(26,798,812)	(27,615,285)	(28,459,316)	(29,331,837)
Total Expenditures	**(337,376,709)**	**(331,991,573)**	**(338,911,398)**	**(348,725,803)**	**(361,423,082)**	**(373,004,598)**	**(384,671,746)**
Other Financing Sources/Uses							
Transfers In							
Special Revenue - PSST Police	32,225,844	32,225,844	29,751,564	29,279,644	27,423,906	27,766,176	28,146,688
Special Revenue - PSST Fire	17,054,216	17,054,216	14,867,499	13,131,685	13,191,278	13,349,501	13,526,514
Total Transfers In	**49,280,060**	**49,280,060**	**44,619,063**	**42,411,329**	**40,615,184**	**41,115,677**	**41,673,202**
Transfers Out							
Special Revenue - Vehicle Replacement	(4,141,510)	(4,141,510)	(3,499,200)	(3,779,136)	(4,081,467)	(4,407,984)	(4,760,623)
Special Revenue - Other	(1,483,206)	(1,483,206)	(1,542,535)	(1,596,523)	(1,652,402)	(1,710,236)	(1,770,094)
Training Fac Rev Fund	(4,256,364)	(4,256,364)	(4,426,619)	(4,581,550)	(4,741,904)	(4,907,871)	(5,079,647)
Maint. of Effort Enterprise Funds	(2,262,044)	(2,262,044)	(2,309,443)	(2,359,987)	(2,207,838)	(2,265,009)	(2,321,913)
General Govermental CIP	(23,549,066)	(23,549,066)	(11,304,944)	(9,716,048)	(11,592,493)	(18,581,035)	(15,958,306)
Debt Service - COPs	(19,993,356)	(19,993,356)	(20,551,073)	(21,062,220)	(21,522,756)	(21,943,659)	(22,330,365)
Debt Service - MPC & Excise Tax	(32,183,126)	(32,183,126)	(34,557,069)	(34,555,427)	(34,182,376)	(34,178,550)	(33,738,334)
Total Transfers Out	**(87,868,672)**	**(87,868,672)**	**(78,190,882)**	**(77,650,891)**	**(79,981,236)**	**(87,994,344)**	**(85,959,282)**
Total Expenditures & Other Financing Sources/Uses	**(375,965,321)**	**(370,580,185)**	**(372,483,216)**	**(383,965,364)**	**(400,789,134)**	**(419,883,265)**	**(428,957,825)**
Total Surplus/(Deficit) Before Contingency	**(12,214,843)**	**(8,338,090)**	**(17,920,561)**	**(31,801,790)**	**(34,041,720)**	**(38,621,649)**	**(40,748,179)**
Contingency	(5,000,000)	(5,000,000)	(5,000,000)	-	-	-	-
Total Surplus/(Deficit) After Contingency	**(17,214,843)**	**(13,338,090)**	**(22,920,561)**	**(31,801,790)**	**(34,041,720)**	**(38,621,649)**	**(40,748,179)**
Beginning Fund Balance - With Contingency	**303,651,198**	**303,651,198**	**288,313,108**	**265,392,547**	**233,590,758**	**199,549,037**	**160,927,389**
Assigned Fund Balance - General Govt Capital Projects	**23,549,066**	**23,549,066**	**11,304,944**	**9,716,048**	**11,592,493**	**18,581,035**	**15,958,306**
Pension Reserves (Committed)	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**
Ending Unassigned Fund Balance - With Contingency	**240,887,289**	**244,764,042**	**234,087,603**	**203,874,710**	**167,956,544**	**122,346,354**	**84,220,904**
Ending Fund Balance - With Contingency	**284,436,355**	**288,313,108**	**265,392,547**	**233,590,758**	**199,549,037**	**160,927,389**	**120,179,210**
Beginning Fund Balance - Without Contingency	**303,651,198**	**303,651,198**	**293,313,108**	**275,392,547**	**243,590,758**	**209,549,037**	**170,927,389**
Assigned Fund Balance - General Govt Capital Projects	**23,549,066**	**23,549,066**	**11,304,944**	**9,716,048**	**11,592,493**	**18,581,035**	**15,958,306**
Pension Reserves (Committed)	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**
Ending Unassigned Fund Balance - Without Contingency	**247,887,289**	**249,764,042**	**244,087,603**	**213,874,710**	**177,956,544**	**132,346,354**	**94,220,904**
Ending Fund Balance - Without Contingency	**291,436,355**	**293,313,108**	**275,392,547**	**243,590,758**	**209,549,037**	**170,927,389**	**130,179,210**

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Other Major Funds

Five-year forecasts for the other major funds were also presented to the City Council on January 27, 2026, and used as a basis to set the FY26-27 budget for the respective funds. The five-year forecasts include the following funds: Highway User Revenue Fund (HURF), Transportation Sales Tax, Police and Fire Sales Tax Special Revenue Funds, and the Solid Waste, Landfill, and Water & Wastewater Enterprise Funds. These forecasts were prepared using the same tools and methods described in detail in the preceding General Fund five-year forecast section. Therefore, this section will only include a brief overview of each major fund with the five-year forecast pictured in the same format as was used in the preceding General Fund section.

Highway User Revenue Fund (HURF)

These funds are used to track HURF monies that the State of Arizona distributes to cities, towns, and counties. This revenue source is commonly referred to as the gasoline tax, although several additional transportation-related fees comprise this revenue, including a portion of vehicle license taxes. In Glendale, the fund supports street maintenance, traffic signs and signals, street lighting, and other street-related activities. The anticipated rate of revenue growth averages 2% over the five-year forecast period. Revenue estimates are provided by the League of Arizona Cities and Towns each March. Expenditures forecasted over the next five years include major street improvements totaling $27.8 million.

Highway User Revenue Funds - Five-Year Financial Forecast
FY26-27 Through FY30-31 with FY25-26 Comparative Data

	FY25-26		Forecast				
	Budget	Revised Est	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31
Revenue & Other Financing Sources							
Highway User Revenues	20,412,783	20,412,783	20,255,981	20,661,101	21,074,323	21,495,809	21,925,725
Fees, Licenses & Permits	1,463,189	1,463,189	1,477,820	1,492,599	1,507,525	1,522,600	1,537,826
Other Revenue	-	-	-	-	-	-	-
Total Revenue & Other Financing Sources	21,875,972	21,875,972	21,733,801	22,153,699	22,581,847	23,018,409	23,463,551
Expenditures & Other Financing Uses							
Personnel Services	(5,712,805)	(5,712,805)	(5,985,210)	(6,194,692)	(6,411,505)	(6,635,908)	(6,868,165)
Services & Supplies	(7,563,552)	(7,563,552)	(7,541,494)	(7,843,153)	(8,156,880)	(8,483,155)	(8,822,481)
Internal Charges	(2,638,846)	(2,638,846)	(2,736,599)	(2,827,049)	(2,925,996)	(3,028,406)	(3,134,400)
Capital Outlay	(9,423,075)	(9,423,075)	(4,651,073)	(5,750,629)	(5,059,542)	(6,178,268)	(6,130,033)
Total Expenditures & Other Financing Uses	(25,338,278)	(25,338,278)	(20,914,376)	(22,615,523)	(22,553,923)	(24,325,737)	(24,955,079)
Total Income (Loss)	(3,462,307)	(3,462,307)	819,425	(461,824)	27,924	(1,307,328)	(1,491,528)
Contingency	(1,500,000)	(1,500,000)	(1,500,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(4,962,307)	(4,962,307)	(680,575)	(461,824)	27,924	(1,307,328)	(1,491,528)
Beginning Fund Balance	30,561,533	30,561,533	25,599,226	24,918,652	24,456,828	24,484,752	23,177,424
Ending Fund Balance	25,599,226	25,599,226	24,918,652	24,456,828	24,484,752	23,177,424	21,685,897

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Transportation Sales Tax



The Transportation Sales Tax Funds support transportation services in Glendale. Transportation sales tax revenues are expected to grow at a similar pace as the General Fund sales tax increases over the five-year forecast period through FY30-31. The growth rate assumption is based on the continued strength of the local economy, but the eventual slowdown in one-time construction sales tax. Capital projects for the five-year total $139 million. Debt service obligations of approximately $470 thousand in FY27-29 have been incorporated into the five-year forecast until it increases to $2.9 million in FY29-30 and $6.7 million in FY30-31.

Transportation Sales Tax Fund - Five-Year Financial Forecast
FY26-27 Through FY30-31 with FY25-26 Comparative Data

	FY25-26		Forecast				
	Budget	Revised Est	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31
Revenue & Other Financing Sources							
City Sales Tax	46,274,522	46,274,522	44,721,852	44,532,962	44,949,565	46,157,029	46,504,300
Transit Revenue	118,761	118,761	118,761	118,761	118,761	118,761	118,761
Other Revenue	4,695,663	4,695,663	2,866,752	2,592,416	2,345,513	2,012,194	1,728,873
Total Revenue & Other Financing Sources	51,088,946	51,088,946	47,707,365	47,244,138	47,413,839	48,287,984	48,351,934
Expenditures & Other Financing Uses							
Personnel Services	(8,319,617)	(8,319,617)	(8,787,026)	(9,094,049)	(9,411,803)	(9,740,663)	(10,081,016)
Services & Supplies	(11,257,129)	(11,257,129)	(10,598,034)	(11,021,348)	(11,461,573)	(11,919,387)	(12,395,490)
Internal Charges	(2,081,320)	(2,081,320)	(2,153,515)	(2,224,984)	(2,306,657)	(2,391,341)	(2,479,146)
Capital Outlay	(62,168,736)	(55,744,890)	(41,769,319)	(25,848,975)	(24,839,028)	(23,405,996)	(23,464,111)
Debt Service - Principal & Interest	(482,730)	(482,730)	(472,206)	(471,682)	(471,158)	(2,910,634)	(6,698,860)
Total Expenditures & Other Financing Uses	(84,309,531)	(77,885,686)	(63,780,100)	(48,661,038)	(48,490,219)	(50,368,020)	(55,118,623)
Total Income (Loss)	(33,220,585)	(26,796,740)	(16,072,735)	(1,416,900)	(1,076,380)	(2,080,036)	(6,766,689)
Contingency	-	-	(300,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(33,220,585)	(26,796,740)	(16,372,735)	(1,416,900)	(1,076,380)	(2,080,036)	(6,766,689)
Beginning Fund Balance	98,824,584	98,824,584	72,027,845	55,655,110	54,238,210	53,161,830	51,081,794
Ending Fund Balance	65,603,999	72,027,845	55,655,110	54,238,210	53,161,830	51,081,794	44,315,105

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Public Safety Sales Tax (Police & Fire)

The Police Special Revenue Fund assumes sales tax revenue growth at the same approximate pace as the General Fund sales tax increases over the five-year forecast period. Transfer amounts to the General Fund include planned fund balance reductions averaging $1 million over the five-year forecast.



PSST - Police Sales Tax Fund - Five-Year Financial Forecast
FY26-27 Through FY30-31 with FY25-26 Comparative Data

	FY25-26		Forecast				
	Budget	Revised Est	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31
Revenue & Other Financing Sources							
City Sales Tax	28,125,844	28,125,844	26,751,564	27,279,644	27,423,906	27,766,176	28,146,688
Other Intergovernmental	-	-	-	-	-	-	-
Total Revenue & Other Financing Sources	28,125,844	28,125,844	26,751,564	27,279,644	27,423,906	27,766,176	28,146,688
Expenditures & Other Financing Uses							
Transfers Out	(32,225,844)	(32,225,844)	(29,751,564)	(29,279,644)	(27,423,906)	(27,766,176)	(28,146,688)
Total Expenditures & Other Financing Uses	(32,225,844)	(32,225,844)	(29,751,564)	(29,279,644)	(27,423,906)	(27,766,176)	(28,146,688)
Total Income (Loss)	(4,100,000)	(4,100,000)	(3,000,000)	(2,000,000)	-	-	-
Contingency	-	-	-	-	-	-	-
Total Income/(Loss) w/ Contingency	(4,100,000)	(4,100,000)	(3,000,000)	(2,000,000)	-	-	-
Beginning Fund Balance - With Contingency	11,959,776	11,959,776	7,859,776	4,859,776	2,859,776	2,859,776	2,859,776
Ending Fund Balance - With Contingency	7,859,776	7,859,776	4,859,776	2,859,776	2,859,776	2,859,776	2,859,776
Beginning Fund Balance - Without Contingency	11,959,776	11,959,776	7,859,776	4,859,776	2,859,776	2,859,776	2,859,776
Ending Fund Balance - Without Contingency	7,859,776	7,859,776	4,859,776	2,859,776	2,859,776	2,859,776	2,859,776

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The Fire Special Revenue Fund assumes sales tax revenue growth at the same approximate pace as the General Fund sales tax increases over the five-year forecast period. Transfer amounts to the General Fund include planned fund balance reduction averaging $300 thousand over the five-year forecast.



PSST - Fire Sales Tax Fund - Five-Year Financial Forecast
FY26-27 Through FY30-31 with FY25-26 Comparative Data

	FY25-26		Forecast				
	Budget	Revised Est	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31
Revenue & Other Financing Sources							
City Sales Tax	14,054,216	14,054,216	13,367,499	13,131,685	13,191,278	13,349,501	13,526,514
Total Revenue & Other Financing Sources	14,054,216	14,054,216	13,367,499	13,131,685	13,191,278	13,349,501	13,526,514
Expenditures & Other Financing Uses							
Transfers Out	(17,054,216)	(17,054,216)	(14,867,499)	(13,131,685)	(13,191,278)	(13,349,501)	(13,526,514)
Total Expenditures & Other Financing Uses	(17,054,216)	(17,054,216)	(14,867,499)	(13,131,685)	(13,191,278)	(13,349,501)	(13,526,514)
Total Income (Loss)	(3,000,000)	(3,000,000)	(1,500,000)	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Income/(Loss) w/ Contingency	(3,000,000)	(3,000,000)	(1,500,000)	-	-	-	-
Beginning Fund Balance - With Contingency	5,538,567	5,538,567	2,538,567	1,038,567	1,038,567	1,038,567	1,038,567
Ending Fund Balance - With Contingency	2,538,567	2,538,567	1,038,567	1,038,567	1,038,567	1,038,567	1,038,567
Beginning Fund Balance - Without Contingency	5,538,568	5,538,568	2,538,568	1,038,568	1,038,568	1,038,568	1,038,568
Ending Fund Balance - Without Contingency	2,538,568	2,538,568	1,038,568	1,038,568	1,038,568	1,038,568	1,038,568

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Solid Waste Enterprise Fund

This fund supports refuse collection and disposal services to homes and businesses in the city. Council-approved rate adjustments provide for a stable financial condition over the five-year forecast period. It is important to note that the timing of capital outlay projects and actual fund performance may drive the need for a future rate study within the forecast period. Annual cash funding of capital purchases, primarily for the replacement of vehicles, has been included within the planned expenditures for the enterprise fund. Staff will continue to monitor and update the financial plan for potential changes in capital projects or potential rate adjustments.

Solid Waste Fund - Five-Year Financial Forecast
FY26-27 Through FY30-31 with FY25-26 Comparative Data

	FY25-26		Forecast				
	Budget	Revised Est	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31
Revenue & Other Financing Sources							
Residential Sanitiation	22,335,326	22,335,326	23,293,931	24,447,893	25,613,211	26,824,271	27,078,817
Commercial Sanitation	6,293,604	6,293,604	6,619,866	6,693,523	6,732,562	6,772,772	6,814,188
Other Revenue	867,820	678,555	1,039,131	1,047,738	1,058,422	1,067,635	687,036
Transfers In M.O.E.	206,250	206,250	206,250	206,250	-	-	-
Total Revenue & Other Financing Sources	29,703,000	29,513,735	31,159,177	32,395,404	33,404,195	34,664,678	34,580,041
Expenditures & Other Financing Uses							
Personnel Services	(9,443,348)	(9,443,348)	(9,821,082)	(10,164,820)	(10,520,589)	(10,888,810)	(11,269,918)
Services & Supplies	(9,809,711)	(9,809,711)	(10,300,196)	(10,712,204)	(11,140,692)	(11,586,320)	(12,049,773)
Internal Charges	(5,327,650)	(5,327,650)	(5,473,714)	(5,671,055)	(5,884,118)	(6,105,222)	(6,334,670)
Capital Outlay	(7,740,688)	(7,740,688)	(4,932,236)	(4,327,059)	(3,868,556)	(8,140,159)	(6,185,442)
Total Expenditures & Other Financing Uses	(32,321,397)	(32,321,397)	(30,527,228)	(30,875,138)	(31,413,955)	(36,720,511)	(35,839,803)
Total Income (Loss)	(2,618,397)	(2,807,662)	631,949	1,520,266	1,990,240	(2,055,833)	(1,259,762)
Contingency	(200,000)	(200,000)	(200,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(2,818,397)	(3,007,662)	431,949	1,520,266	1,990,240	(2,055,833)	(1,259,762)
Beginning Fund Balance	7,830,312	7,830,312	4,822,650	5,254,599	6,774,865	8,765,105	6,709,272
Ending Fund Balance	5,011,915	4,822,650	5,254,599	6,774,865	8,765,105	6,709,272	5,449,510

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Landfill Enterprise Fund

This fund supports the activities at the Glendale Landfill, including waste disposal, recycling, and the materials recovery facility. Over the five-year forecast period, revenues are expected to remain stable with the currently contracted rate increases. It is important to note that depending on the timing of capital outlay projects and fund performance, future rate adjustments may be necessary. General Obligation bonds were issued for landfill projects in FY21-22. Staff will continue to monitor the performance of the fund for future financing options.

Landfill Fund - Five-Year Financial Forecast
FY26-27 Through FY30-31 with FY25-26 Comparative Data

	FY25-26		Forecast				
	Budget	Revised Est	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31
Revenue & Other Financing Sources		16,592,050	17,152,152	17,726,202	18,314,548	18,917,545	19,535,559
Tipping Fees	9,747,703	12,269,792	12,726,537	13,194,700	13,674,568	14,166,432	14,670,593
Recycling Sales	777	777	777	777	777	777	777
Other Revenue	5,921,519	4,321,481	4,424,839	4,530,725	4,639,203	4,750,336	4,864,189
Transfers In M.O.E	1,187,406	1,187,406	1,219,496	1,251,192	1,286,693	1,321,759	1,360,592
Bond Proceeds	-	-	-	-	-	-	-
Total Revenue & Other Financing Sources	16,857,405	17,779,456	18,371,648	18,977,394	19,601,241	20,239,304	20,896,150
Expenditures & Other Financing Uses							
Personnel Services	(6,320,264)	(6,320,264)	(6,464,826)	(6,691,636)	(6,926,400)	(7,169,397)	(7,420,917)
Services & Supplies	(4,633,567)	(4,633,567)	(4,858,769)	(5,053,119)	(5,255,244)	(5,465,454)	(5,684,072)
Internal Charges	(2,186,633)	(2,186,633)	(2,493,179)	(2,583,270)	(2,682,477)	(2,785,510)	(2,892,514)
Capital Outlay	(5,253,123)	(5,253,123)	(3,218,588)	(6,647,799)	(4,965,124)	(6,367,480)	(3,130,874)
Debt Service - Principal & Interest	(713,250)	(713,250)	(712,750)	(716,500)	(714,250)	(716,250)	(717,250)
Total Expenditures & Other Financing Uses	(19,106,837)	(19,106,837)	(17,748,112)	(21,692,323)	(20,543,495)	(22,504,091)	(19,845,627)
Total Income (Loss)	(2,249,432)	(1,327,381)	623,536	(2,714,929)	(942,254)	(2,264,787)	1,050,524
Contingency	(500,000)	(500,000)	(500,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(2,749,432)	(1,827,381)	123,536	(2,714,929)	(942,254)	(2,264,787)	1,050,524
Beginning Fund Balance	12,437,432	12,437,432	10,610,050	10,733,587	8,018,658	7,076,404	4,811,616
Ending Fund Balance	9,687,999	10,610,050	10,733,587	8,018,658	7,076,404	4,811,616	5,862,140

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Water & Wastewater Enterprise Funds

These funds support the delivery of water and wastewater treatment services to Glendale residents and businesses. Activities are completely self-supported through water sales, sewer user fees, and other related charges. In June 2025, Council approved a five-year water, wastewater, and stormwater rate increase with rates increasing in October 2025, then every January starting in 2027 through 2030 to meet the financial obligations of the water and wastewater utility.



The forecast incorporates all estimated operational costs, with nominal inflation. The expense category includes all costs related to personnel services, contractual, and commodities. Also included are the current debt service obligations, averaging $30.5 million per year, including the additional bond financing to support the capital plan. Capital Outlay included in the plan totals $469 million for the next five years. Staff will continue to monitor and update the financial plan for potential changes in capital projects, bond funding, or potential rate adjustments.

Water & Wastewater Funds - Five-Year Financial Forecast
FY26-27 Through FY30-31 with FY25-26 Comparative Data

	FY25-26		Forecast				
	Budget	Revised Est	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31
Revenue & Other Financing Sources							
Water & Sewer Revenues	119,639,326	121,298,486	131,315,681	145,910,391	162,232,108	180,494,467	194,618,845
Development Permits/Fees/Impact	3,747,564	3,372,808	3,035,527	2,731,974	2,595,375	2,595,375	2,595,375
Other Revenues	2,695,810	2,695,810	2,646,169	2,752,547	2,735,955	2,778,257	2,859,832
Bond Proceeds	55,000,000	40,000,000	60,000,000	60,000,000	45,000,000	20,000,000	70,000,000
Reimbursements by IGA	5,874,607	5,874,607	5,245,905	5,821,365	6,078,381	6,375,139	6,957,700
Transfers In	868,388	868,388	883,697	902,545	921,146	943,250	961,322
Total Revenue & Other Financing Sources	187,825,696	174,110,099	203,126,980	218,118,822	219,562,964	213,186,489	277,993,074
Expenditures & Other Financing Uses							
Personnel Services	(35,422,223)	(35,422,223)	(36,594,430)	(37,875,236)	(39,200,869)	(40,572,900)	(41,992,952)
Services & Supplies	(44,606,077)	(44,606,077)	(46,330,313)	(48,183,526)	(50,110,867)	(52,115,302)	(54,199,914)
Internal Charges	(10,966,259)	(10,966,259)	(11,322,776)	(11,691,500)	(12,104,124)	(12,531,721)	(12,974,846)
Capital Outlay	(79,594,789)	(76,870,920)	(71,124,850)	(65,842,640)	(64,635,000)	(57,944,775)	(70,215,000)
Capital Outlay - AMI	(6,000,000)	(6,000,000)	(10,000,000)	(10,000,000)	(6,000,000)	-	-
Capital Outlay - Barlett Lake & AWPF	(3,874,048)	(3,874,048)	(552,064)	(6,736,940)	(17,963,240)	(12,271,160)	(75,500,000)
Debt Service	(31,677,500)	(31,677,500)	(31,922,443)	(33,369,608)	(28,178,772)	(31,785,439)	(27,149,617)
Total Expenditures & Other Financing Uses	(212,140,896)	(209,417,027)	(207,846,876)	(213,699,450)	(218,192,872)	(207,221,297)	(282,032,329)
Total Income (Loss)	(24,315,200)	(35,306,928)	(4,719,896)	4,419,372	1,370,092	5,965,192	(4,039,255)
Contingency	(2,000,000)	(2,000,000)	(2,000,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(26,315,200)	(37,306,928)	(6,719,896)	4,419,372	1,370,092	5,965,192	(4,039,255)
Beginning Fund Balance	86,799,372	86,799,372	49,492,445	42,772,548	47,191,921	48,562,013	54,527,205
Ending Fund Balance	60,484,173	49,492,445	42,772,548	47,191,921	48,562,013	54,527,205	50,487,950

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Conclusion

Long-range forecasting and modeling are powerful management and decision-making tools. The City Council's ability to make sound financial decisions and provide guidance on long-range planning are key factors in ensuring the City's fiscal health.

The current Five-Year Financial Forecast highlights the need to exercise fiscal discretion and restraint, carefully examine any projects that entail ongoing expenses, practice prudent fiscal management, and remain conservative in our financial and strategic planning.

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FINANCIAL POLICIES

A key component of the FY26-27 budget is the adoption of the Council's financial policies. This budget document includes the Council's amended financial policies to be considered for approval as part of the in the FY26-27 budget adoption process.

Council's financial policies serve as the foundation for establishing a strong, sustainable financial plan. The policies provide broad policy guidance related to ***Fiscal Planning and Budgeting***, ***Cash and Budget Appropriation Transfers, Expenditure Control***, ***Capital Asset and Debt Management***, and ***Fund Reserves and Structure***.

These five key financial policy areas are discussed on the following pages. For the purpose of these policies, a department is defined as a separate departmental unit presented in the City's most recent organizational chart. A fund is defined as a balanced set of accounts which appears as a column for reporting purposes in either the "Basic Financial Statements" or the "Combining Financial Statements" section of the City's Annual Comprehensive Financial Report (ACFR).

Fiscal Planning and Budgeting

Fiscal planning is the process of identifying resources and allocating them among numerous and complex competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the budget. It is essential to incorporate a long-term perspective and to monitor the performance of the programs that are competing to receive funding.

The City Manager will submit to the Council a proposed annual budget, based on Council's established goals, and will execute the budget as finally adopted, pursuant to Title 42, Chapter 17, Article 3, Section 17105 of the Arizona Revised Statutes, as amended.

1. Revenue and expenditure forecasts will be prepared annually and will include a Five-Year Forecast for each major operating fund (General Fund, Enterprise Funds, and certain Special Revenue Funds). These Five-Year Forecasts will be prepared at the beginning of the operating budget process and 1) provide a long-term view of current year budget decisions affecting the City and 2) provide an estimate of the fund balance and sensitivity to revenue and expenditures changes over the forecast period.

    a. The budget will be balanced, by fund, when all projected ongoing revenue sources exceed all ongoing expenses proposed for the current fiscal year and for the upcoming fiscal year. Use of the unassigned fund balance will

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occur only as authorized by Council and to address one-time costs, not ongoing costs or planned utilization of fund balance.

b. Revenues will not be dedicated for specific purposes unless approved by Council or required by law. All non-restricted revenues will be deposited in the General Fund and appropriated through the annual budget process.

2. To ensure ongoing General Fund stability, the primary property tax levy will be evaluated each year to determine where it should be set.

3. Any proposed new service or program initiative will be developed to reflect current Council policy directives and shall be considered in the context of balancing ongoing anticipated revenues against ongoing anticipated expenses. Proposals will follow all related Council Financial Policies.

4. To ensure compliance with existing policy, all grant programs and any programs supplemented by outside funding will include a sunset provision consistent with the projected end of funding. Personnel paid with these funds will be considered temporary with no certainty of continued employment beyond the life of the funding unless otherwise approved by Council. Equipment and technology purchases with these kinds of funds are subject to the policies for the replacement funds.

5. The City Manager's recommended budget presented to Council will contain, at a minimum, the following elements:

a. Revenue projections by major category, by fund;
b. Expenditure projections by program levels and major expenditure category, by fund, including support provided to or received from other funds;
c. Debt service principal and interest amounts;
d. Proposed inter-fund transfers;
e. Projected fund balance by fund;
f. Proposed personnel staffing levels;
g. Detailed schedule of capital projects;
h. Any additional information, data, or analysis requested by Council.

6. The operating budget will be based on the principle that current ongoing operating expenditures, including debt service and support for other funds, will be funded with current ongoing revenues. The enterprise funds (water/sewer, solid waste and landfill) and the transportation sales tax fund will pay the indirect cost charges for services provided by other funds. Additional funds may be added upon Council approval.

7. The budget will not use one-time (non-recurring) sources to fund continuing (recurring) expenditures.

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8. Addition of personnel will be requested only to meet existing program initiatives and policy directives after service needs have been thoroughly examined and only if increased net ongoing revenue is substantiated.

9. The Budget and Finance Department and Human Resources Department will work together to manage position control. The number of full-time and regular part-time employees on the payroll will not exceed the total number of full-time equivalent positions that Council authorizes and adopts with the annual budget.

10. Benefits and compensation will be administered in accordance with Council policy direction.

a. Total compensation will be evaluated periodically for competitiveness.
b. A cost containment strategy means total costs for health insurance premiums will be shared between the employer, employees and retirees. Total premiums will be evaluated on an annual basis to ensure they are reasonable, competitive and expected to address anticipated claims plus the maintenance of an adequate reserve for the Employee Benefits Fund. Funding will be based on an annual actuarial report and its 75% confidence funding level recommendation.
c. A policy will be developed regarding the continuation of retiree health insurance after the completion of a comprehensive evaluation of the impact of GASB 67 and the presentation of results to Council.

11. Ideas for improving the efficiency and effectiveness of the city's programs and the productivity of its employees will be considered during the budget process.

12. Carryover of unspent appropriation from one fiscal year to the next is not automatic. The Budget and Finance Department staff will evaluate carryover requests and make recommendations to the City Manager. Recommended requests will be included in the City Manager's budget presented to Council.

13. Salary savings will be retained to the greatest extent possible to build fund balance. Salary savings may be used for expenses upon the City Manager or their designee's, approval if within the same fund/department. Salary savings may be used for expenses between funds/departments upon Council approval within the last three months of the fiscal year.

14. Total fund appropriation changes must be approved by the Council. These changes must also comply with the city's Alternative Expenditure Limitation in accordance with Article IX, Section 20, Constitution of Arizona and A.R.S. § 41-563

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where final budget adoption sets the maximum allowable appropriation for the upcoming fiscal year.

15. The replacement of General Fund capital equipment and related support for technology, vehicles and telephonic equipment [except cell phones] will be accomplished through the use of a "rental rate structure" that is revised annually as part of the annual budget process.

a. Any equipment purchased with grant funding will be considered for ongoing replacement and ongoing replacement premium funding only if specifically authorized by the City Manager and noted in the budget submittal.
b. The ongoing replacement costs for new technology and new vehicle purchases will be incorporated into the upcoming fiscal year's rental rate structure regardless of whether they are initially purchased through a lease or pay-as-you-go funding.
c. Replacements will be based on equipment lifecycle analyses by the Public Works Department for City vehicles, or the Budget and Finance Department for technology and telephonic systems.

16. The City Council supports economic development objectives that support the creation and retention of quality jobs (25% greater than the median average wage in Maricopa County), add revenue, and enhance the quality of life in Glendale. City Council will consider incentives when the circumstances of the economic development opportunity warrant them necessary and appropriate for the opportunity and in the best interest of the city.

CASH AND BUDGET APPROPRIATION TRANSFERS

1. Purpose & Restrictions

The following policy is established to implement an effective and efficient process by which the adopted City budget may be amended.

Throughout the course of the fiscal year, amendments to the budget are necessary to address new issues, increased prices, changes in scope of existing projects, and unforeseen issues affecting City operations. This policy applies to all cash and budget appropriation transfers initiated by the Mayor and City Council, the City Manager's Office, and/or departments. The City's Budget and Finance Department will process budget amendments in the financial management system, following appropriate authorization by the Mayor and City Council, the City Manager, and a Department Director.

For non-departmental operations, it may be necessary to transfer certain unanticipated amounts during the course of a fiscal year for unforeseen expenditures.

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These contingency appropriation transfers are not specific to any particular department and are established each fiscal year to cover unforeseen operation expenses, revenue shortages, or capital project acceleration as approved by Council. These funds can only be directed by Council during the fiscal year. Similar to contingency, the Council approves appropriations for Miscellaneous Grants which are not specific to any particular department and are established to cover unanticipated grants received during the fiscal year. The policy covering these types of transfers is covered in the Contingency & Miscellaneous Grant Appropriation Transfers section below.

Article VI, Section 11 of the City Charter establishes the legal restriction for budget appropriation transfers and reads as follows:

> *The city manager may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures within an office, department or agency. At the request of the city manager and within the last three months of the fiscal year, the council may by ordinance transfer any unencumbered appropriation balance or portion thereof from one office, department or agency to another.*

2. Policy

Based on the purpose and restrictions surrounding cash and budget transfers, the following policy sets forth the restrictions surrounding cash and budgetary appropriation transfers.

a. Cash Transfers - Cash transfers between funds can only be authorized by Council in the last three months of the fiscal year.

b. Cash & Appropriation Transfers Between Funds - Cash and associated budget appropriation transfers between funds can only be authorized by Council in the last three months of the fiscal year.

c. Appropriation Transfers

i. Between Funds- Budget appropriation transfers between funds can only be authorized by Council approval in the last three months of the fiscal year.

ii. Between Departments- Budget appropriation transfers between departments can only be authorized by Council approval in the last three months of the fiscal year.

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iii. Within the Same Fund, Within the Same Department- Budget appropriation transfers within the same fund and within the same department can be authorized by City Manager approval throughout the fiscal year.

iv. Between Capital Improvement Projects

(1) Between Departments - Capital improvement project budget appropriation transfers for projects managed between departments can be only authorized by Council approval in the last three months of the fiscal year.

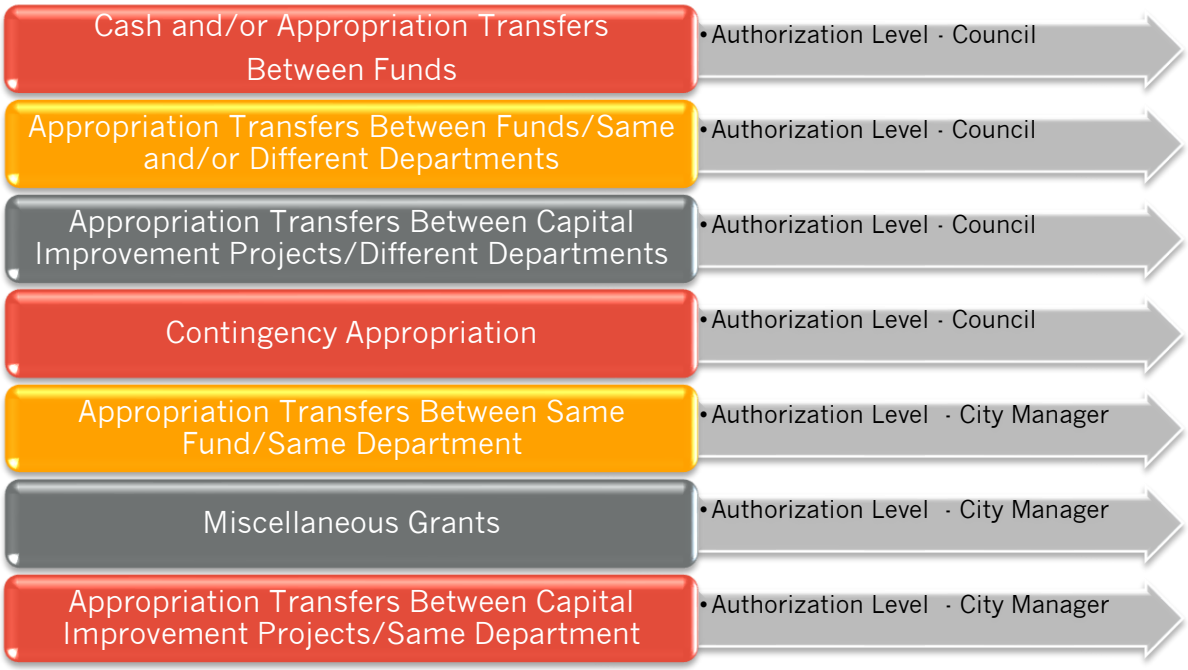
(2) Within Departments - Capital improvement project budget appropriation transfers within the same department, and the same fund, can be authorized by City Manager approval throughout the fiscal year.

d. Restricted Fund Transfers - Cash and/or appropriation transfers into, and out of, restricted funds can only be authorized by Council approval. Only transfers within the intent of the restricted funds will be approved by Council. For restricted fund transfers, the Council shall be provided with
   i. justification that such transfers are consistent with restricted fund purposes,
   ii. assurance that the transfer has been legally reviewed by the City Attorney, and
   iii. assurance that the transfer meets the restrictions set out in this transfer policy.

e. Contingency & Miscellaneous Grant Appropriation Transfers- These types of transfers are not specific to any particular department:
   i. Contingency- Contingency budget appropriation transfers can be authorized by Council throughout the fiscal year.
   ii. Miscellaneous Grants- Miscellaneous Grant appropriation transfers can be authorized by the City Manager throughout the fiscal year.

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f. Approval of Expenditures in Excess of Budget Appropriations - There may be emergency situations where a transfer is required before it is possible to obtain formal Council approval. In such cases, the Budget and Finance Department will advise the City Manager of the emergency condition and request approval. Upon approval, the Budget and Finance Department will seek Council ratification at the first possible Council meeting.



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EXPENDITURE CONTROL

Management will ensure compliance with the City Council adopted budget.

1. Expenditures will be controlled by an annual appropriated budget. Council will establish appropriations through the budget process. Council may transfer these appropriations as necessary through the budget amendment process as previously described.

2. The purchasing system will provide commodities and services in a timely manner to avoid interruptions in the delivery of services. All purchases will be made in accordance with the procurement code, purchasing policies, guidelines and procedures and applicable state and federal laws. The city may join various cooperative purchasing agreements to obtain supplies, equipment and services at the best value.

3. A system of internal controls and procedures using best practices will be maintained for the procurement and payment processes.

4. The State of Arizona sets a limit on the expenditures of local jurisdictions. Compliance with these expenditure limitations is required. The city will submit an audited expenditure limitation report as defined by the Uniform Expenditure Reporting System (A.R.S. Section 41-1279.07) along with audited financial statements to the State Auditor General within the required timeframe.

CAPITAL ASSET AND DEBT MANAGEMENT

Long term debt is used to finance capital projects with long useful lives. Financing capital projects with debt provides for an “intergenerational equity” because the actual users of the capital asset pay for its cost over time, rather than one group of users paying in advance for the costs of the asset.

The city will not give or loan its credit in aid of, nor make any donation, grant, or payment of any public funds, by subsidy or otherwise, to any individual, association, or corporation, except where there is a clearly identified public purpose and the city either receives direct consideration substantially equal to its expenditure or provides direct assistance to those in need. Long-term debt will not be used to fund current operations or smaller projects that can be financed from current revenues or resources.

1. A 10-year Capital Improvement Plan (CIP) will be updated annually as part of the budget process. It will include projected life cycle costing. Only the first year of the plan will be appropriated. The remainder will be projections to be addressed in subsequent years.

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a. Life cycle costing is a method of calculating the total cost of a physical asset throughout its life. It is concerned with all costs of ownership and takes into account all of the costs incurred by an asset from its acquisition to its disposal, including design, installation, operating, and maintenance costs.

2. The 10-year CIP will address capital needs in the following order:

a. to improve existing assets;
b. to replace existing assets;
c. to construct new assets.

3. All projects will be evaluated annually by a multi-departmental team regarding

a. accuracy of the projected costs;
b. consistency with the General Plan and Council policy goals;
c. long-range master plans;
d. ability to finance initial capital costs;
e. ability to finance life cycle costs;
f. ability to cover the associated additional ongoing operating costs.

4. All projects funded with general obligation bonds will be undertaken only with voter approval as required through a bond election.

a. General Obligation debt is supported by secondary property tax revenues. The secondary property tax revenues assessed are based upon the ability to finance the City's debt service obligations and the rate is dependent upon the revenue requirements and the assessed valuation of taxable property. At a minimum, the general obligation debt service fund balance will be at least 10% of the next fiscal year's property tax supported debt service.

5. Non-voter approved debt supported by General Fund revenues such as Municipal Property Corporation (MPC) bonds, excise tax bonds, and lease obligations will be used only when a dedicated ongoing revenue source is identified to pay the associated debt service obligations. This type of debt service will not exceed 10% of the 5-year average of the General Fund's operating revenue available to support the debt service obligations.

a. For FY26-27, debt service is 15.6% of the General Fund operating revenue as defined above.

6. For non-voter approved debt, the following considerations will be made prior to the pledging of projected revenues for the ongoing payment of associated ongoing debt service obligations:

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a. The project requires ongoing revenue not available from other sources.
b. Matching monies are available that may be lost if not applied for in a timely manner.
c. Catastrophic conditions.

7. Short-term borrowing or lease/purchase contracts should be considered for financing major operating capital equipment only when:

a. The repayment term does not exceed the expected useful life of the equipment to be purchased;
b. An ongoing revenue source is identified to pay the annual debt service; and
c. The Budget and Finance Director, along with the city's financial advisors, determine that this is in the city's best financial interest.

8. These policies are in addition to the policies incorporated in the Debt Management Plan.

FUND RESERVES AND STRUCTURE

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue to providing services to the community in case of economic downturns and/or unexpected emergencies or requirements. To ensure the continuance of sound financial management of public resources, committed, assigned, or unassigned General Fund, fund balance will be maintained to provide resources to address emergencies, sudden loss of revenue, or unexpected downturns in the economy. Use of fund balances will be limited to address unanticipated, non-recurring needs and planned future one-time or non-recurring obligations. Unassigned balances may, however, be used to allow time to restructure operations and must be approved by the City Council.

1. The minimum fund balance in the General Fund, which is defined as the unassigned amount, shall total 25% of the total budgeted ongoing expenditures for the upcoming fiscal year. Any usage of the unassigned fund balance category must be approved by a majority of the City Council. The unassigned fund balance should only be used in the event of unexpected revenue shortfalls, unforeseen circumstances, and emergencies. Any usage of this reserve should be replenished within the subsequent fiscal year if possible. The replenishment period may be extended, based on circumstances, for as long as five years.

2. For the Water and Sewer Enterprise Fund;
a. The target for fund balance will be 50% of operating expenses.
b. The Senior Lien Debt Service Coverage Ratio target will be 1.85.
c. The target for Days Cash on Hand will be 250 days.

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3. The minimum fund balance in the Solid Waste Enterprise Fund will be maintained at 10% of operating revenues.

4. The minimum fund balance in the Landfill Enterprise Fund will be maintained at 15% of operating revenues.

5. For the other major governmental operating funds, the minimum unassigned fund balance shall be as follows:

   a. PSST 5% of operating revenue
   b. HURF 15% of operating revenue
   c. Others: 10% of operating revenue

6. If a situation arises where fund balance at the end of the current fiscal year is less than the Council approved fund balance level, the deficiency should be replenished in the coming fiscal years, not to exceed a total of five consecutive years.

7. The City Manager may establish additional assigned fund balance reserves for certain anticipated obligations or other purposes.

8. Any balance in excess of the fund balance reserves may be used to support one-time expenditures. Council approval is required to use these funds to supplement "pay as you go" capital outlay, one-time operating expenditures, or to prepay existing debt.

9. The fund balance for the various Trust Funds will be based on annual actuarial reports and the target funding level must be at the 75% confidence funding level.

10. Separate fund balance operating reserves may be required by bond issuance documents for those funds with outstanding bonded debt. These requirements will not be viewed as additional fund balance needs unless they are greater than those established by these goals.

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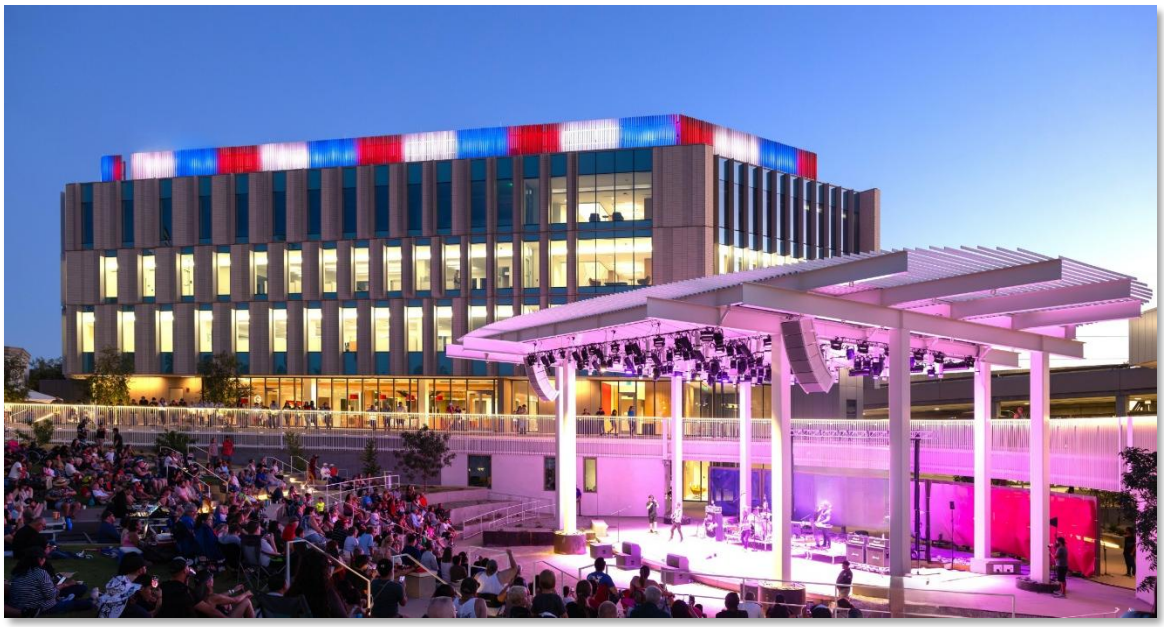
Budget Summaries

Fiscal Year 2026 – 2027 Annual Budget Book

Glendale
ARIZONA

BUDGET SUMMARY

The annual budget for the City of Glendale is divided into four major components that include all appropriations for the city. The total budget, including all four components, is $1.41 billion for Fiscal Year 2026-2027 (FY26-27). This represents a 3.4% decrease from the prior year's total budget of $1.46 billion.

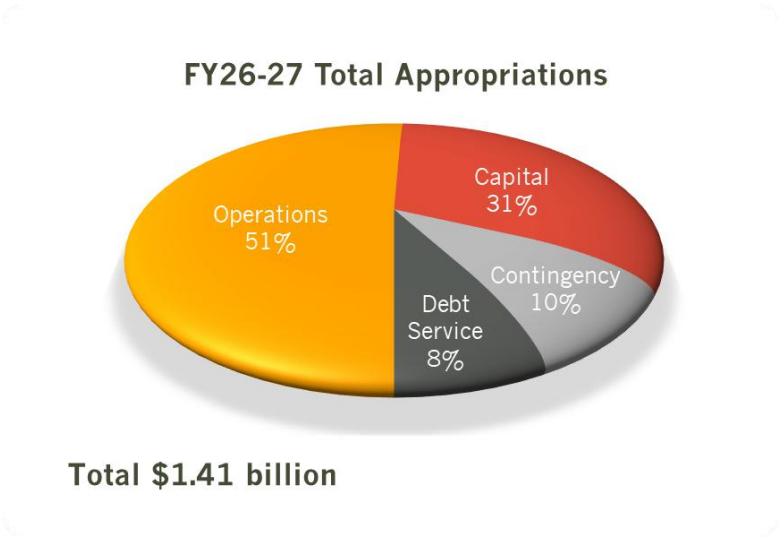


Operating expenses increased 1%, debt service requirements decreased 2%, planned capital spending decreased 8% and contingency decreased 10%. The details of these pertinent changes in budget appropriation are discussed in the following section.

- The *operating budget* finances the day-to-day provisions of City services and totals $714.3 million.
- The *capital improvement budget* funds the construction of City facilities, such as police/fire stations, libraries, roads, public amenities and other infrastructure. This year, the capital improvement budget totals $441.2 million.
- The *debt service budget* is used to repay money borrowed by the City, primarily for capital improvements, and totals $112.5 million.
- The final component of the budget is the *contingency appropriation* at $142 million. This appropriation is made up of fund reserves and is available to cover emergency expenses, grant-funded expenditures, revenue shortages, or capital project acceleration that may arise during the fiscal year.

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As the pie chart below illustrates, the operating (51%) and capital (31%) appropriations are the largest components of the FY26-27 budget and account for 82% of the total appropriations. Both are discussed on the following pages.



The following chart outlines the financial plan for FY26-27. The City's total sources are estimated at $1.23 billion and total uses are projected at $1.63 billion, including inter-fund transfers. A summary of the City's major revenues and expenditures, including other financing sources and uses, provides an overview of the total resources budgeted by the organization. This summary is located in the *Schedules* section of this book and is titled *Schedule One.*

As shown in the table below, fund balance drawdowns are planned for some capital-intensive funds. This is a result of large project carryover in the Special Revenue Fund (Transportation), Capital Projects Fund (Streets and Transportation), and Enterprise Funds (Water and Sewer, Landfill and Solid Waste). The Internal Service Funds also have planned reductions for one-time projects.

Financial Plan Summary
(In Millions)

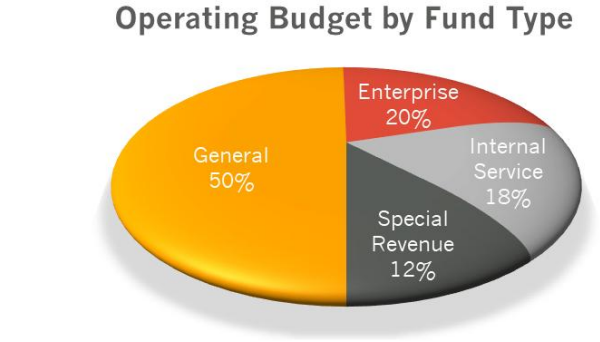
Fund Type	Estimated Balance 7/1/2026	Total Sources	Total Uses	Estimated Balance 6/30/2027
General*	$ 259.4	$ 417.6	$ 443.2	$ 233.8
Special Revenue	187.9	236.1	287.6	136.4
Debt Service	29.0	98.1	86.6	40.5
Capital Projects	253.0	95.2	343.5	4.7
Enterprise	115.8	305.7	337.2	84.4
Internal Svcs/Other**	124.1	77.4	135.6	65.8
Total	$ 969.3	$ 1,230.1	$ 1,633.7	$ 565.6

*General Fund Includes Vehicle Replacement Fund
**Other includes Permanent Funds

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Operating Budget

The development of Glendale's FY26-27 budget was an open process designed to reflect the needs and desires of the community. Throughout the year, the Mayor, Council and City staff obtained input from the community through neighborhood meetings, citizen boards and commissions, and other contacts with individuals and groups. In addition, citizen feedback about the proposed FY26-27 budget was sought at a public hearing on June 9, 2026.

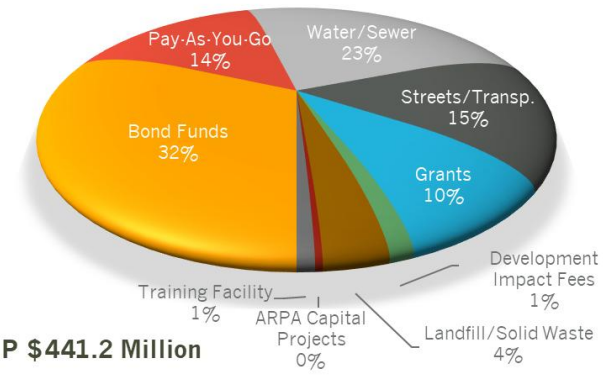


Total $714.3 million

In January 2026, staff presented the City's Five-Year Financial Forecast. The forecast allows various budget scenarios to be tested for their effect on the City's financial condition on a long-range basis. At the same time, the City's CIP Management Team began the process of updating the Ten-Year Capital Improvement Plan. The Council reviewed the City Manager's proposed balanced budget at the workshop sessions beginning in March and concluding in April 2026, where pertinent issues surrounding the upcoming fiscal year operating, capital, and debt service budgets were discussed. The draft budget, as revised by Council, became the tentative FY26-27 budget. It was published and made available for further public review prior to the public hearing and formal adoption of the final budget on June 9, 2026. See the *Budget Calendar* for more details about the timing of various steps in the budget development and adoption process.

Capital Improvement Plan Budget

The City updates the *Ten-Year Capital Improvement Plan (CIP)* annually. The total plan for FY2027-2036 totals $2.8 billion. The first year of the plan is the only year appropriated by Council. For FY26-27, $441.2 million in capital investments is planned. This includes $234 million in prior year unspent carryover funds. A summary of funding by type is illustrated in the CIP Projects by Funding Source graph. The remaining nine years are for planning purposes, and funding is not guaranteed to occur in the year planned.



Total CIP $441.2 Million

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The final decision to fund a project is made by the Council. Projects include renovations to City buildings, street and park improvements, police/fire department facilities, and upgrades to water treatment and wastewater collection facilities.

The CIP Management Team includes staff from the Engineering, Transportation, Field Operations, Water Services, and Budget and Finance departments. This team reviewed all CIP projects for their construction costs and their projected impact on the operating budget. Projects with high operating costs are analyzed along with the Five-Year Forecast and may be deferred to ensure the City can absorb the operating impacts once the facility becomes operational.

Refer to the *Capital Improvement Plan* section for more detailed information regarding the projects included in these categories, as well as the funding sources available for each.

Amending the Budget

Once the Council adopts the annual budget, total expenditures cannot exceed the final appropriation of $1.41 billion for FY26-27. However, with Council's formal approval, the City can adjust the total appropriations within the different funds, provided that the budget does not exceed the final appropriation for the fiscal year. This means that if one fund's total appropriation is increased, appropriations from another fund or funds must be reduced by an equal amount. Council could also choose to amend the budget to a figure lower than the final appropriation for the fiscal year.

Throughout the course of the fiscal year, amendments to the budget are necessary to address new issues, increased prices, changes in the scope of existing projects, and unforeseen issues affecting City operations. All budget transfers follow the City's budget transfer policy, which is referenced in the Financial Guidelines section.

During the last three months of the fiscal year, Council may approve the transfer of unencumbered appropriation among funds and departments. The Budget and Finance Department processes all budget amendments in the financial management system, following appropriate authorization by the Mayor and Council, the City Manager or designee.

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Fund Descriptions

The City of Glendale uses fund accounting to track revenues and expenditures. Some funds, such as the Streets Fund, are required by state legislation. Other funds were adopted by the City to track and document revenues and expenditures related to specific operations. The City has seven main categories of funds: general, special revenue, debt service, permanent, capital projects, enterprise, and internal service. These categories are used to track the activity of over 100 separate funds. For example, enterprise funds are expected to be self-supporting through revenue from the services provided. For these funds, the City charges a fee for a specific service, such as sanitation collection, just like any other business would do. A brief description of some of the more significant funds within each fund category is provided on the pages that follow.

General Fund Group

General (Fund 1000): The General Fund includes all sources of revenue the City receives that are not designated for a specific purpose. General Fund revenue may be used by the Council for any legal public purpose.

Vehicle Replacement (Fund 1020): This replacement fund was designed to allow the City to accumulate the money needed to replace, at regular intervals, the City's fleet of cars, trucks, and other rolling stock. A transfer from the General Fund into the Vehicle Replacement Fund is done annually, based on anticipated need and availability of funding. Equipment is purchased according to the established replacement schedule, and the fund balance is utilized to make such purchases.

Special Revenue Fund Group

Arts Commission (Fund 2110): One percent (1%) of eligible construction projects funds included in the City's Capital Improvement Program are deposited into the municipal arts fund. The funds are used to administer the City's public art and performing arts program. Expenditures from the fund are recommended by the Glendale Arts Commission through its annual art projects plan and are subject to approval by the Council.



Court (Fund 2120): The Court Fund revenue is derived from two primary sources: a security surcharge paid by persons convicted of traffic or misdemeanor offenses in City Court and time payment fees charged to persons who choose to pay their fines in installments. The security surcharge revenue must be used for security services and facility improvements at the City Court. The time payment fee revenue may be used for activities or costs associated with collecting fines. These revenues and any associated expenditures are tracked in this fund.

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HURF (Fund 2050): This fund is used to track Highway User Revenue Fund (HURF) monies that the State of Arizona distributes to cities, towns, and counties. This revenue source is commonly referred to as the gasoline tax, although there are several additional transportation-related fees that comprise this revenue, including a portion of vehicle license taxes. Overall, much of this revenue source is based on the volume of fuel sold rather than the price of fuel.

There is a State constitutional restriction on the use of HURF revenues; they must be used solely for street and highway purposes such as maintenance, repair, reconstruction and roadside development. In Glendale, the fund supports street repair and maintenance, traffic signs and signals, street lighting and other street-related activities.

Transportation Sales Tax (Fund 2070): The Transportation Sales Tax Fund supports transportation services in Glendale. The fund is primarily supported by designated sales tax revenue received from Proposition 402 (0.5%). In 2001, Glendale voters approved a one-half cent adjustment to the City sales tax rate to fund a comprehensive package of transportation projects, including expansion of public transit service, intersection improvements to reduce congestion, and other street-related services. One hundred percent of the revenues and operating expenditures are accounted for in this fund. A separate Transportation Capital Projects Fund exists to track transportation related capital expenditures that are paid for by the designated sales tax.

The City can issue revenue bonds to fund transportation capital projects and deposit the bond proceeds into the Transportation Construction Fund. Debt service payments are then funded with the revenues collected in the Transportation Sales Tax Fund. Each year, the Transportation Sales Tax Fund transfers cash into the Transportation Debt Service Fund to cover debt payments on bonds backed by the transportation sales tax revenue. Transfers also can be made from the Transportation Sales Tax Fund to the Transportation Construction Fund to fund capital project construction on a cash basis.

Police Special Revenue (Fund 2080) and Fire Special Revenue (Fund 2090): In 1994, Glendale voters passed a citizens' initiative that increased the local sales tax by 0.1% to add police and fire personnel and related equipment. In September 2007, Glendale voters passed a separate initiative that increased the local sales tax by another 0.4%, bringing the total public safety tax rate to 0.5%, effective November 1, 2007. Both taxes specified that two-thirds of the revenue would go to police operations and one-third to fire operations.

An annual transfer from the Public Safety Sales Tax (PSST) funds to the general fund provides direct reimbursement for the enhanced levels of service costs. This new methodology was developed as a result of an internal audit.

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Training Facility Revenue (Fund 2200): All revenues and expenditures associated with the Glendale Regional Public Safety Training Center are tracked in this fund. The facility was built with capital contributions from the City of Glendale (51%), Maricopa County Community College District (9%), City of Surprise (12.64%), City of Peoria (12.95%), City of Avondale (10.43%), and City of El Mirage (3.98%). The training center provides Fire and Police departments with the tools required to train new firefighters and conduct continuing education and training for fire and police personnel. Facility management operating costs are shared proportionately with the police and fire partners based upon the initial capital contribution. In addition, direct operating costs incurred at the facility by the Glendale Police and Fire departments are shared with the partners of those respective disciplines/departments.



Airport Special Revenue (Fund 2130): This fund was established to track the operating revenues and expenses of the Glendale Municipal Airport. The long-range goal for the airport is to become a self-sustaining operation, at which time the Airport Special Revenue Fund will become an enterprise fund. The airport has already attracted more commercial business traffic with the development of Westgate, the Gila River Arena, State Farm Stadium, and Camelback Ranch. The Airport Special Revenue Fund is projected to receive a General Fund transfer of $182,415 to augment projected revenue collections of $1,119,704 in FY26-27.



Grant Funds: The City created several individual funds to track grants received from various federal, state and county sources. Individual funds allow the City to comply with the specific financial and reporting requirements of each grantor agency. Separate funds are used to track revenues received from the federal government and any associated expenditures with the HOME Grant (Fund 2010), Neighborhood Stabilization Program (Fund 2020), Neighborhood Stabilization Program III (Fund 2030), Community Development Block Grants (Fund 2040, 2041 and 2044) Emergency Shelter Grants (Fund 2150), and American Rescue Plan Act (Fund 2161 and 4610).

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The Community Action Program (Fund 2140) tracks grant funds received from Maricopa County. A Transportation Grant (Fund 2060) fund is used to track grant activity for projects covered by the Glendale Onboard transportation program and a fund titled Airport Capital Grants (Fund 2190) is used for any grant-related project involving the city airport.

Most other grants are tracked through the Other State and Local Grants Fund (Fund 2160). These grant funds come in on a reimbursement basis, so these funds typically do not carry a fund balance from year to year unless a specified grant award is expended over multiple fiscal years.

RICO (Fund 2170): Federal anti-racketeering laws permit law enforcement agencies to seize and sell property and proceeds acquired by individuals as a result of their involvement in certain types of criminal activities, such as the sale of illegal drugs. The City's RICO Fund tracks the revenue generated from such seizures as governed by the Racketeer Influenced and Corrupt Organizations Act. Expenditures backed by this revenue source must be made for purposes that improve public safety or crime prevention programs and cannot be used to supplant existing funding for law enforcement purposes. The Police Department manages all expenditures from this fund in accordance with federal requirements.

Parks & Recreation Designated (Fund 2180): The Parks & Recreation Department has agreements with several local school districts to cover the maintenance of City pools located on school property and jointly owned City/school district parks. The school districts and the City make payments into the fund to cover major maintenance and restoration costs. The fund balance is projected to decrease from $276,141 to $224,650 in FY26-27. This fund also includes a separate division used to track the costs associated with the maintenance of the Elsie McCarthy Park in accordance with a generous donation made by a private party and designated for this purpose only.

Debt Service Fund Group

Bond financing is the primary financing mechanism for long-term capital projects and infrastructure. The City's debt management plan is an important tool and addresses debt issues for this and other financing mechanisms that the City is allowed to use. Outstanding debt, debt limitations, voter authorization, and cash flow projections are reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the debt service budget. Depending on the need and the type of project being financed, several different types of bonds are available to the City. Separate funds are used to track payments made on the City's outstanding debt obligations. Each type of debt (General Obligation, Revenue Bonds, Excise Tax, and Municipal Property Corporation) is tracked separately. Fund balances fluctuate according to established debt payment schedules.

The City's debt policies and long-range debt management plans are described in detail in the *Capital Improvement Plan, Debt Service* section of this document and the associated debt schedules, which show the principal and interest payments by year, are included in the *Schedules* section.

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General Obligation (G.O.) Bond Debt (Fund 3010): G.O. bonds require voter authorization and are backed by the taxing authority of the City. These bonds finance projects that Council selects as part of the annual budget process. Arizona law limits the amount of G.O. bonds the City can have outstanding based on the limited property value of both commercial and residential property located within the City limits. More information about G.O. bonds can be found in the *Capital Improvement Plan* section of this document. Secondary property tax revenue is recorded directly into this fund and used to pay G.O. bond debt.

The FY26-27 secondary property tax rate will decrease from $1.1296 to $1.0787. Council will continue to perform annual reviews of the property tax rates to ensure future tax rates are set in accordance with the required debt service obligations.

Municipal Property Corp (MPC) Bond Debt (Fund 3030): The MPC is a non-profit corporation organized under the laws of the State of Arizona to assist the City in the acquisition and financing of municipal projects and facilities. MPC bonds require Council approval but do not require voter authorization. These bonds are backed by the City's excise taxes. The amount of MPC bonds that can be issued is limited by the City's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues. More information about MPC bonds is found in the *Capital Improvement Plan* section of this document.

Excise Tax Bonds (Fund 3050): Excise Tax bonds require Council approval but do not require voter authorization. These bonds are backed by the City's excise taxes. This fund was created in FY17-18 as a result of bond issue/refinancing. All debt service is paid for through sales taxes collected in the General Fund and then transferred to this debt service fund.

HURF Debt Service (Fund 3020) and Transportation Debt Service (Fund 3040): Highway User Revenue Fund (HURF) or "Street" bonds were used for street projects that are backed by a pledge of the HURF monies the City receives from the State. Street capital projects financed with HURF monies require voter authorization. Given the legislative uncertainty regarding how future HURF revenue will be distributed, these contributions will be monitored closely going forward. The debt service for this fund was paid off in FY15-16. However, due to anticipated future bond issues the fund will remain active.

The Transportation Debt Service Fund is used for the payment of debt service on revenue bonds used to finance projects that are backed by the designated city sales tax for transportation. This type of revenue bond does not require voter authorization.

COPS's Debt Service (Fund 3060): This fund was created in FY21-22 for the issuance of Certificates of Participation (COPs) and payment to Public Safety Personnel Retirement System (PSPRS) to fund the city's unfunded liability for police and fire personnel to 90% funded. The debt service is paid by the General Fund.

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Capital Projects Fund Group

Construction funds account for financial resources used for the acquisition or construction of major capital facilities and equipment. They are based on the type of general obligation bonds and other types of long-term financing the City issues. Considerable details on planned capital projects, their potential operating impacts on the General Fund, Enterprise Funds, debt policies, and tax implications are included in the *Capital Improvement Plan* section of this document. Any remaining fund balances in the capital construction funds are appropriated to contingency to cover unanticipated project costs or the unanticipated acceleration of key projects.

Development impact fees have been another source of funds used for constructing major city infrastructure. These are based on the type of development impact fees the City collects from developers to address the City's capital costs associated with accommodating growth. Separate funds are used to track the collection of fees associated with the construction of libraries, fire and police facilities, parks, roadway improvements, etc. Further information about these types of funds is included in the *Capital Improvement Plan* section of this document.

Trust (Permanent) Fund Group

Cemetery Perpetual (Fund 8010): The purpose of this fund is to provide future monies sufficient to pay all or a portion of the operational and maintenance expenses of the Glendale Memorial Park Cemetery when operations no longer produce revenue. All revenues from sales of lots, headstones, domes, appurtenances, and services provided through the operation of the cemetery are deposited into the City's General Fund.

Cash is invested according to the City's investment policy and related investment earnings accumulate in the perpetual care fund. Although monies may be withdrawn from the fund for cemetery expansion and improvements, none are budgeted in FY26-27. Interest income of $300,000 results in a projected FY26-27 ending fund balance of $7.7 million, of which the entire amount is appropriated as contingency and can only be used pursuant to the perpetual care fund ordinance.

Enterprise Fund Group

Water/Sewer (Funds 6020, 6030, and 6040): The Water/Sewer Enterprise Fund supports the provision of water and sewer service to Glendale residents and businesses. It is completely self-supported through water sales, sewer user fees, and other related user fees. The fund receives no tax revenue and pays an annual contribution to the General Fund for administrative support services such as personnel, finance, and legal services that General Fund departments provide. If the General Fund departments did not provide these services, the enterprise fund would have to contract with outside vendors to receive the services.

All revenues and expenditures associated with providing water services to citizens and businesses in Glendale are captured in Fund 6020 (Water). All activities associated with providing wastewater services are recorded in Fund 6030 (Sewer). Fund 6040 (Water & Sewer bond Debt Service) is used to track activity related to revenue bond financings

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covering capital improvement projects. Fund 6020 is also used to capture expenditures that are incurred on behalf of both water and sewer operations. For example, administration costs associated with providing oversight to both operations, as well as the expenses associated with the customer service division of the Budget and Finance Department, which handles the billing accounts for both water and sewer operations, are recorded in Fund 6020.

The Water/Sewer Enterprise fund balance is expected to decrease from $86.1 million to $56.5 million in FY26-27, due to planned capital expenditures totaling $101.6 million. Examples of FY26-27 capital projects include sewer rehabilitation projects, groundwater treatment plant improvements, water reclamation facility improvements, as well as planned line replacements and extensions. A revenue budget of $198.8 million offsets the operating and debt service expenditures. The annual operating budget includes estimated expenses for salaries, electricity, chemical treatments, supplies, and equipment totaling $91 million.

Landfill (Fund 6110): The Landfill Enterprise Fund supports the operation of the Glendale Landfill. Customers, including City departments and private haulers, pay tipping fees (based on tonnage disposed) to use the City's landfill. City Code requires that any excess of budgeted revenues over budgeted expenditures be reserved each year for major landfill improvements, major equipment purchases, and the eventual closure costs.

The Landfill fund balance is expected to decrease from about $18.2 million to about $16 million in FY26-27. The FY26-27 operating budget totals $12.1 million and planned capital expenditures related to stormwater controls, gas system modifications, and heavy equipment purchases total $6.9 million. The FY26-27 projected revenues total $16.8 million.

Solid Waste (Fund 6120): This fund supports refuse collection and disposal services to homes and businesses in the city. It is supported through monthly charges paid by solid waste customers. The divisions in the Solid Waste Enterprise Fund pay the Landfill Fund to dispose of solid waste at the landfill. The fund balance is expected to increase from $11.5 million to $11.9 million in FY26-27. Capital expenditures of $8.7 million and operating expenditures of $21.4 million are fully covered by projected revenues of $30.5 million.

Housing Public Activities (Fund 6130): The Housing Fund supports Glendale's public housing program that is part of the Community Services Department. The fund has a $22.3 million operating budget that is primarily funded through federal grant revenues. In addition to the federal grant revenue from the Department of Housing and Urban Development (H.U.D), the City's General Fund contributes annual funding to offset the cost of personnel and administrative expenses. FY26-27 projected revenues total $21.5 million, and the scheduled General Fund transfer is $786,258.

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Internal Service Fund Group

Risk Management (Fund 7010) and Workers' Compensation (Fund 7020): The Risk Management and Workers' Compensation Trust Funds support the activities of liability insurance and workers' compensation coverage for the City. Income to the funds comes from premiums charged to each City department based upon several factors, including the number of employees, job classifications, size of operating budget, actual claims history, etc. The funds are used to pay claims against the City and to cover premiums for certain types of outside insurance coverage.

The Risk Management Fund is projected to end FY26-27 with approximately a $6.9 million fund balance. The Workers' Compensation Fund ending fund balance is projected to be approximately $21.6 million in FY26-27. This is based on Council's direction to maintain adequate reserves for this fund in accordance with the Industrial Commission of Arizona's guidelines and requirements.

Benefits Trust (Fund 7030): The Benefits Trust Fund was created in FY00-01. An actuarial study of health insurance funding recommended the creation of a separate fund as the best way to develop reserves to meet future cost increases for health-related insurance. During the course of a year, employer and employee contributions for medical, dental, and vision insurance are deposited into this fund. Income to the fund comes from premiums charged to each City department based upon employee coverage elections made each year during open enrollment (employer portion). The fund also receives contributions from employees, both current and retired. Premium payments to insurance carriers and related claims expenses are made directly from the fund. The ending fund balance and any contingency appropriation serves as a reserve to cover incurred but not reported claims, as well as a stabilizer against rising health care costs.

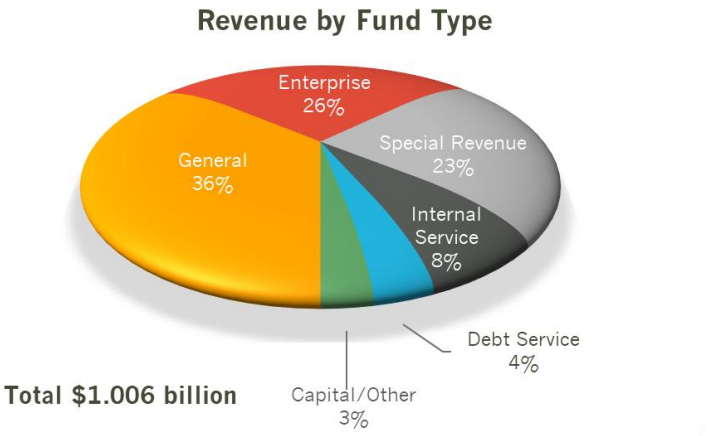
Fleet Services (Fund 7040): The Fleet Services Fund is used to track income and expenses of the internal services provided to City departments. The Fleet Services Fund specifically covers vehicle maintenance needs and fuel purchased for City vehicles.

Technology and Technology Projects (Fund 7050 and 7060): The Technology and Technology Projects Funds are used to track income and expenses of the internal services provided to City departments for telephone services, information technology services, and support. The Technology Fund specifically supports all the City's computers and hardware and software. This includes both the everyday operations and the replacement of equipment. City departments pay for these services on an allocation basis. The funds are designed to balance, with the rates (revenues) set to recover the actual expenses each year. An exception to this general practice occurs with the Technology Projects Fund for which a fund balance may accrue in anticipation of future upgrades and potential carryover of project funding.

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REVENUES

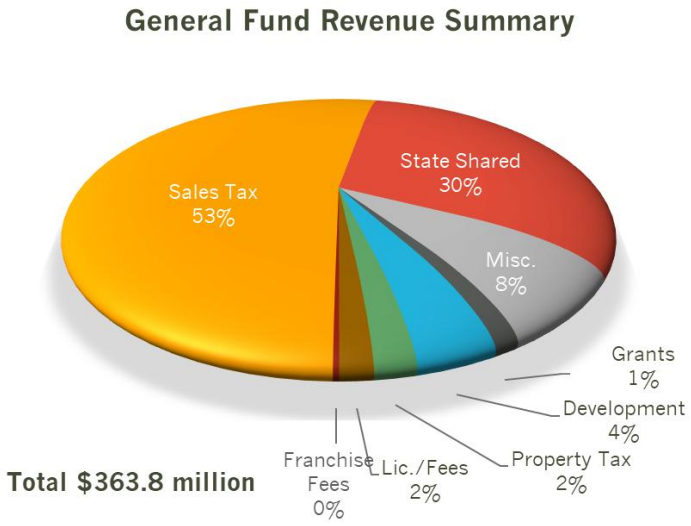
Total revenues available to the City in FY26-27 from all sources are $1.006 billion, of which $363.8 million or 36% goes into the General Fund (GF) group. Other revenues include Enterprise Funds at 27% or $268 million, which are mainly generated through user fees. Special Revenue Funds of 23% or $232 million are restricted for the special purpose of each fund's activity. The three largest Special Revenue types are the Transportation Sales Tax Fund at $49 million, the Public Safety Sales Tax Fund at $45 million, and the Other Grants Fund at $68 million, which includes Federal and State grants.



General Fund Group

General Fund (Fund 1000)

For FY26-27, total General Fund revenue is expected to grow in line with the economic forecast from local and state experts. The City expects to collect $363.8 million in total General Fund (GF) revenue in FY26-27.



The City's General Fund revenue projection is based on many factors such as the following:

- historical trend data;
- projected changes in state and local population, disposable personal income, retail sales, and inflation;
- economic forecasts of state and local economic activity provided by experts on the Arizona economy;
- economic forecasts of overall national economic activity; and
- statistical analyses.

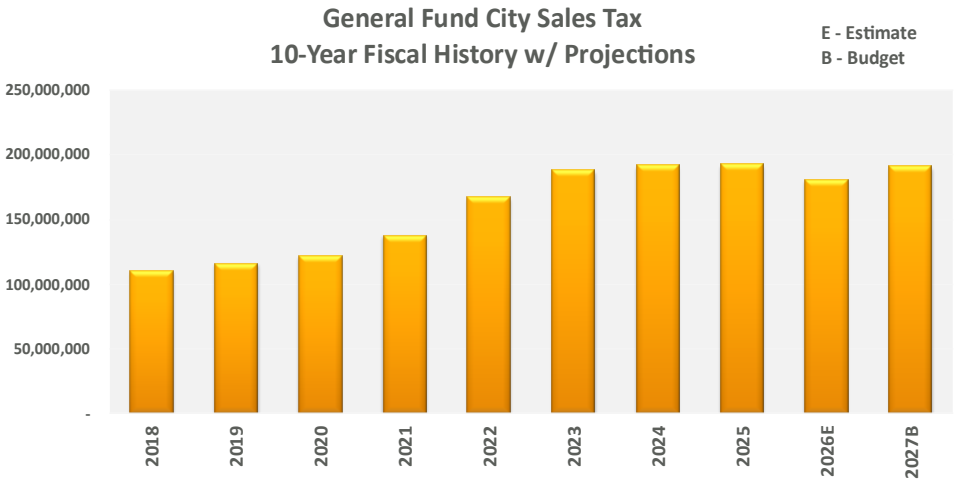
The two major sources of revenue for the General Fund continue to be City Sales Taxes and State-Shared Revenues. They have comprised between 65 to 75% of the GF revenue since FY01-02. For FY26-27, City Sales Tax, State Sales Tax, State Income Tax, and Motor

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Vehicle In-Lieu Revenues are expected to comprise 83% or $299 million of the $363.8 million General Fund revenue.

City Sales Tax

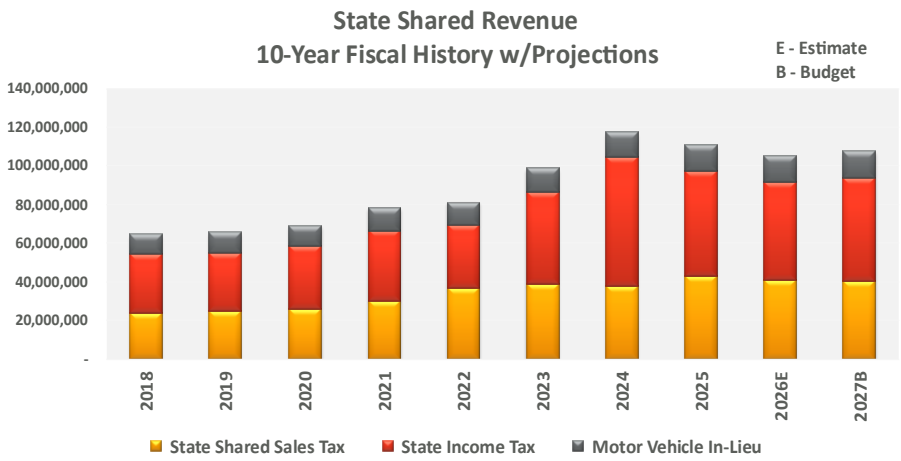
City Sales Tax revenue represents 53% of General Fund revenue and is the Fund's largest revenue source. The General Fund receives 1.9% of the City's 2.9% sales tax rate, with the remaining 1.0% designated for public safety (0.5%) and transportation (0.5%).



The General Fund portion of the City Sales Tax pays for general government operations. It is also the one significant revenue source over which Council has authority, unlike the State Sales Tax, State Income Tax, Gas Tax, or Vehicle License Fees. For FY26-27, the City Sales Tax revenue budget is $191 million, which is a 5.8% increase from the FY25-26 budget. The projected growth is due to revenue increases in amusement, hotels, and utilities.

State-shared Revenues

State-shared revenues include State Income Tax, State Sales Tax and Motor Vehicle In-Lieu Tax. These three revenue sources are shared with all cities and towns throughout the state. For FY26-27, State-Shared Revenue is expected to increase to $106 million or 2% more than the FY25-26 estimate of $103 million.



The distribution of State Sales and Income Tax Revenue is based upon the relation of the city's population to the total state population, while the distribution of Motor Vehicle In-

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Lieu Revenue is based on the city's population in relation to the total incorporated population of Maricopa County.

Prior to the 2010 Census, Glendale was just under 5% of the state's total population. With the 2020 Census, Glendale now makes up about 3.5% of the state's population. While the distribution method is proportional on a per-person basis, more mature cities like Glendale typically experience a decrease in their portion of state-shared tax revenues as growing cities tend to receive a greater share of the revenue distribution.



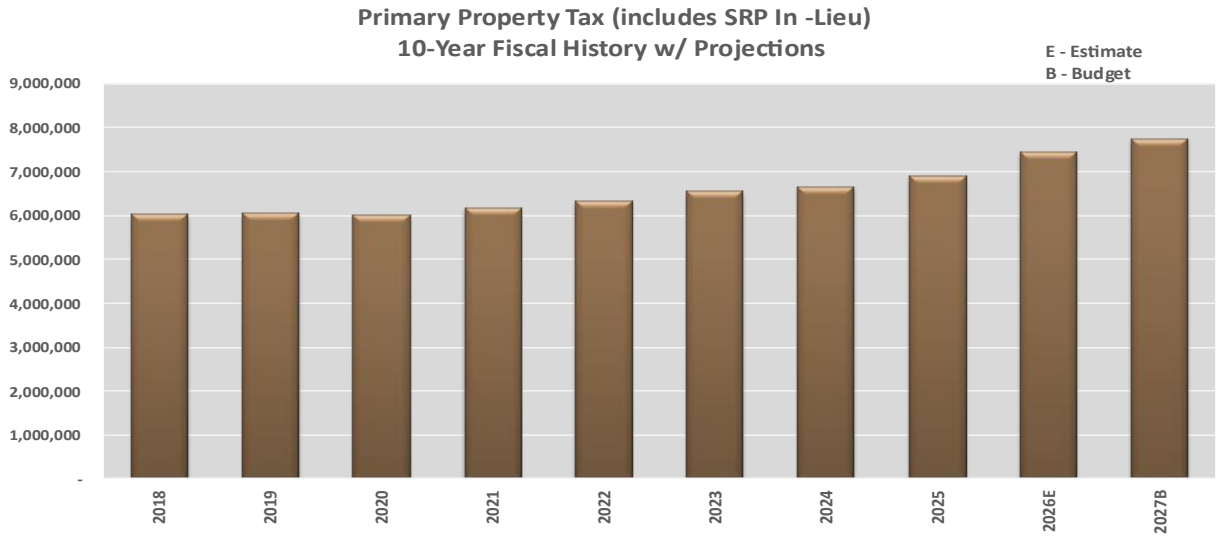
The most significant component of State-Shared revenue is Income Tax, and it is primarily driven by personal income rather than business income. Personal Income Tax receipts comprise about two-thirds of all Arizona Income Tax receipts. Income Tax revenue distribution to the cities lags by two years. This means the State Income Tax distribution for FY26-27 will reflect the Income Tax the state collected in FY24-25. Glendale's share of State Income Tax Revenue is expected to increase by $3.2 million from $50.5 million in FY25-26 to $53.7 million in FY26-27.

State Sales Tax revenues are distributed to cities and towns based on current year collections. State Sales Tax distribution is based on a formula by which varying percentages of different types of Sales Taxes – such as Retail – are used to calculate the distribution amount. The projection for FY26-27 is $40.2 million. The FY26-27 Motor Vehicle In-Lieu tax projection is $13.7 million, which is a 0.3% decrease from the FY25-26 budget of $13.7 million.

Primary Property Tax

Arizona's Property Tax system consists of two tiers. The Primary Property Tax levy has state-mandated maximum limits, and a city can adopt a rate anywhere between $0.00 and the rate that yields the maximum limit under State law. Primary Property Tax revenue can be used by a city for any purpose. The Primary Property Tax revenue is included in the GF operating budget. For FY26-27, the Primary Property Tax rate will not increase. As a result, the $288,433 increase in Primary Property Taxes received from FY25-26 to FY26-27 is attributed to new properties only.

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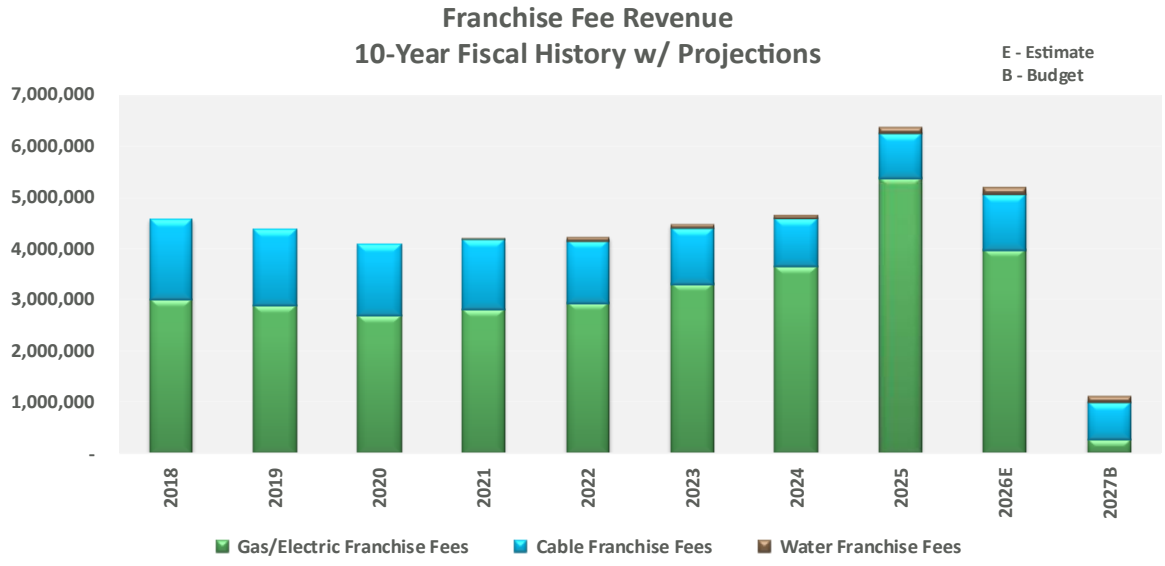


The Secondary Property Tax levy is the second tier of the Arizona Property Tax system. Secondary Property Tax is restricted to the payment of principal and interest on General Obligation (G.O.) Bonds and is discussed in more detail in the Budget Summary - Expenditures section of this document.

Salt River Project (SRP) In-Lieu revenue represents the quasi-governmental agency's payment in-lieu of a Property Tax, which it is exempt from paying. This revenue source is projected at $207,916 for FY26-27.

Franchise Fees

Franchise Fees are paid to the City by the electric, gas, and cable companies operating within the city. These fees increase when the various utilities increase their rates and, to a lesser extent, when their customer base within the city grows. In all cases, the fees due to the City are based on gross receipts for the franchised organization.



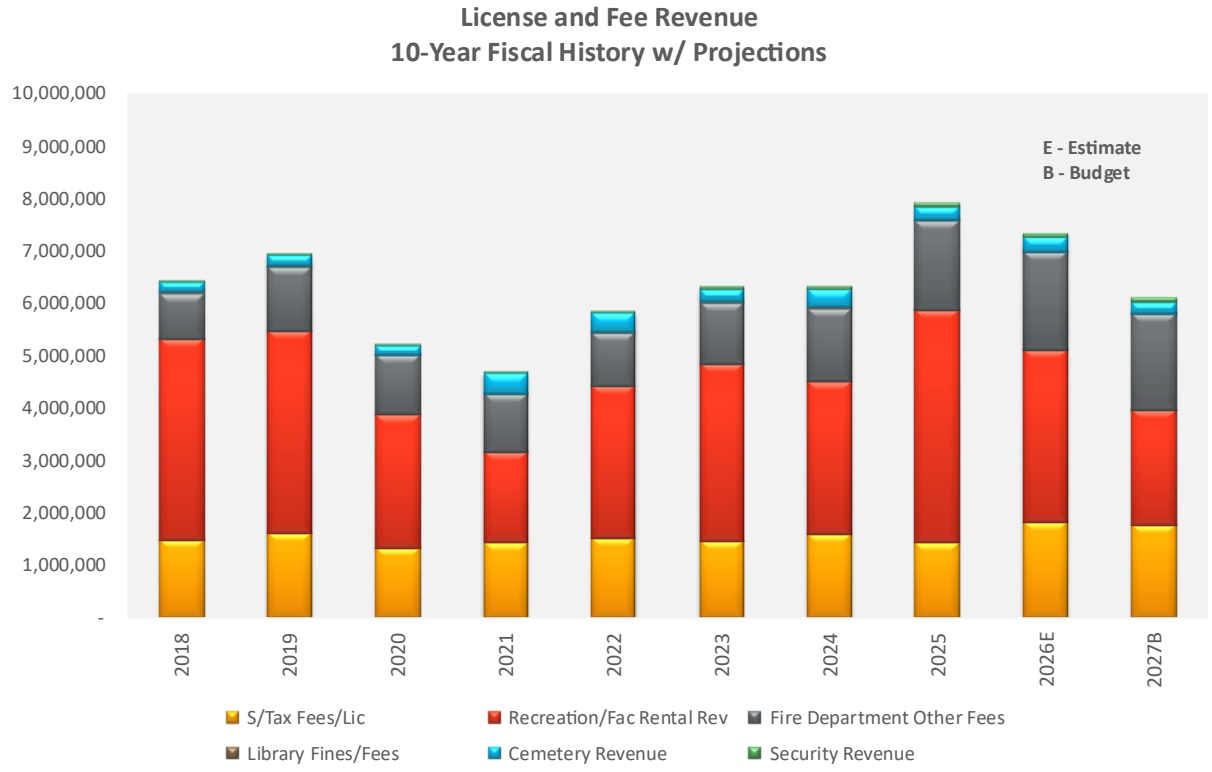
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Development Fees

Development-Related Fees include building permits, right-of-way permits, plan check fees, planning and zoning fees, engineering and traffic engineering plan check fees, fire service-related development fees, and miscellaneous other Development-Related Fees. These sources essentially reflect a range of activities related to commercial and residential development and construction. The estimated revenue in FY26-27 is $15.4 million.

License and Fee Revenues

This revenue category includes business and professional licenses, sales tax licenses, liquor licenses, recreation revenues, fire department fees not related to construction development, library fines and fees, cemetery fees, and rental income from the use of City facilities. As a group, these sources are expected to generate $6.1 million in FY26-27.

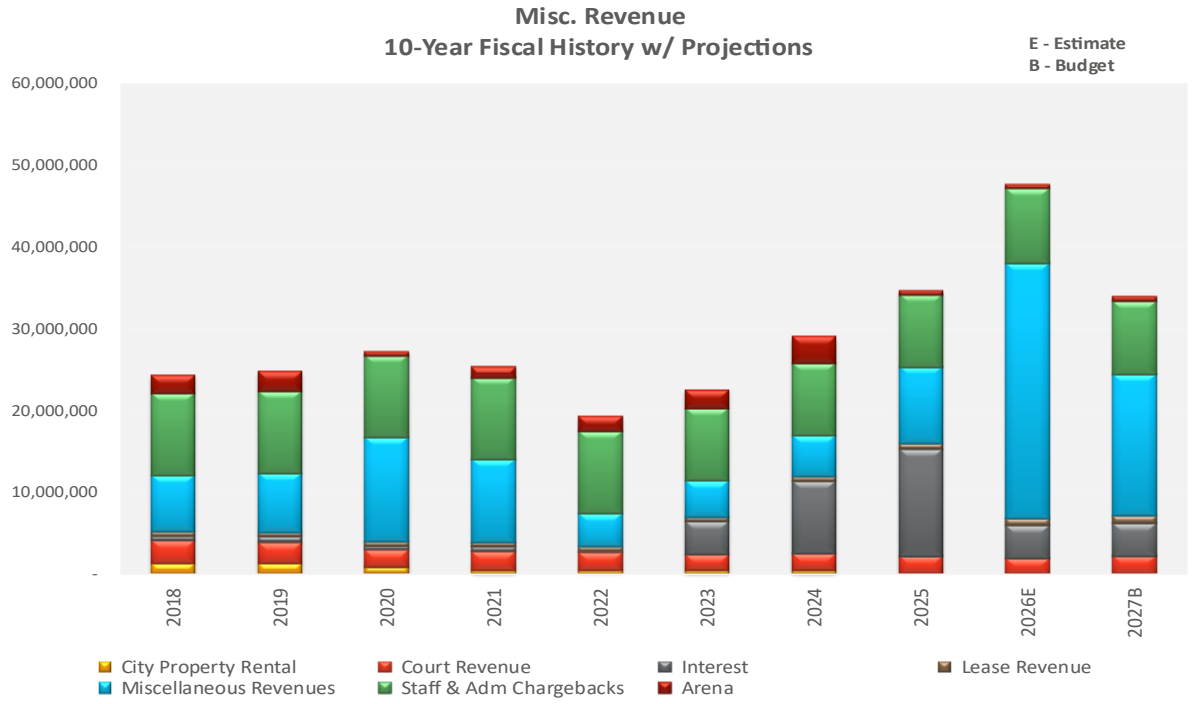


Miscellaneous Revenues

This revenue category includes staff and administrative chargebacks, Miscellaneous Revenues (e-billboard rental income, police department impound administrative fee, police department false alarm fee, application fee for pawn shop/resale store, etc.), lease revenue (capital lease and wireless cell site rental), interest revenue, court revenue, and City

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property rental. The main source of revenue for this category is Miscellaneous Revenue, estimated at $17.2 million for FY26-27. The next largest category is staff and administration chargebacks of $9 million, followed by interest estimated at $4 million and court revenue, which is estimated at $2.3 million.



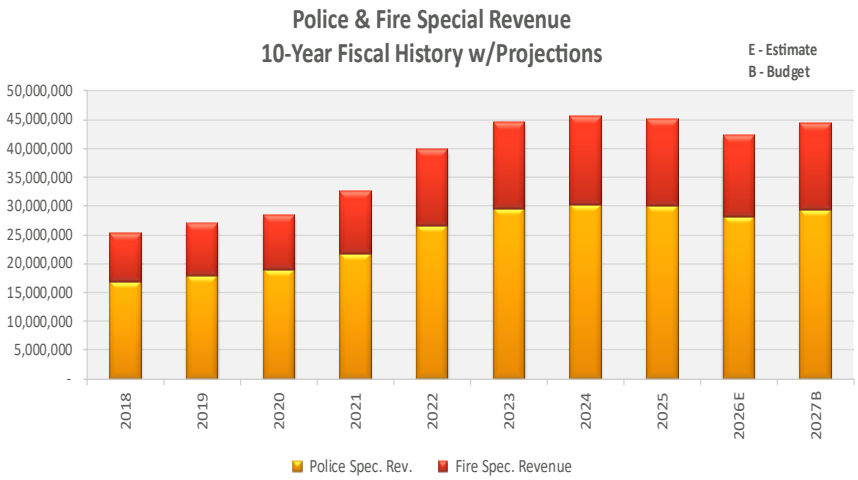
The Glendale City Court collects fines for parking and traffic violations, and civil and misdemeanor criminal cases. Traffic fines represent the largest portion of court revenues. The revenue generated from fines is subject to statutory changes made by the Arizona State legislature and can be affected by changes in traffic enforcement practices.

Special Revenue Fund Group

Police and Fire Sales Tax (Funds 2080 & 2090)

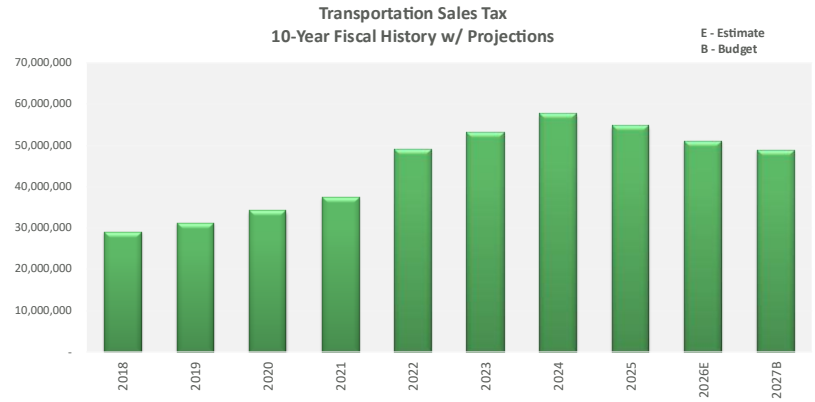
The source of revenue for these funds is the 0.5% dedicated Sales Tax levied within the city boundaries, which include all special districts (Arena/Westgate, Stadium and Zanjero). The revenue is deposited in the Police (Fund 2080) and Fire (Fund 2090) Special Revenue Funds to pay for police and fire services. Two-thirds of the total revenue is allocated to Police and one-third to Fire. This revenue is subject to the same fluctuations as the general Sales Tax.

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The FY26-27 revenue projections are $29.5 million for Police and $14.8 million for Fire. Changes to the accounting methodology for these two special revenue funds now track the entire cost of Police and Fire operations within the General Fund. Dedicated Sales Tax revenues are used based on a cost-of-service formula that is calculated to determine the estimated costs to provide "enhanced" public safety services based on the ballot language and City ordinances restricting use of the Special Revenue to the enhancement of public safety services. The costing methodology is calculated by taking the base year of service prior to each election year and analyzing the cost of service on a per capita (cost per 1,000 residents) amount. The increases in population, along with the increased cost and types of services provided, are considered each year to come up with a new cost of service and allowable Sales Tax use.

Transportation Sales Tax (Fund 2070)



The primary source of revenue for this fund is the 0.5% Sales Tax levied within the city's boundaries, which include all special districts (Arena/Westgate, Stadium and Zanjero). This designated Sales Tax rate is to pay for the costs of creating and implementing a comprehensive transportation plan to improve traffic flow, relieve traffic congestion, increase transportation choices, reduce air pollution, promote economic vitality, and provide for regional transit connections. It is expected to generate an estimated $46.6 million in FY26-27, which reflects a 0.7% increase from the estimated revenue for FY25-26.

Other sources of FY26-27 revenue within the Transportation Sales Tax Fund include $134,441 in transit revenues, $1.9 million in interest revenue, and $231,105 in miscellaneous revenue. In total, Transportation Sales Tax fund revenues are projected to be $48.9million in FY26-27.

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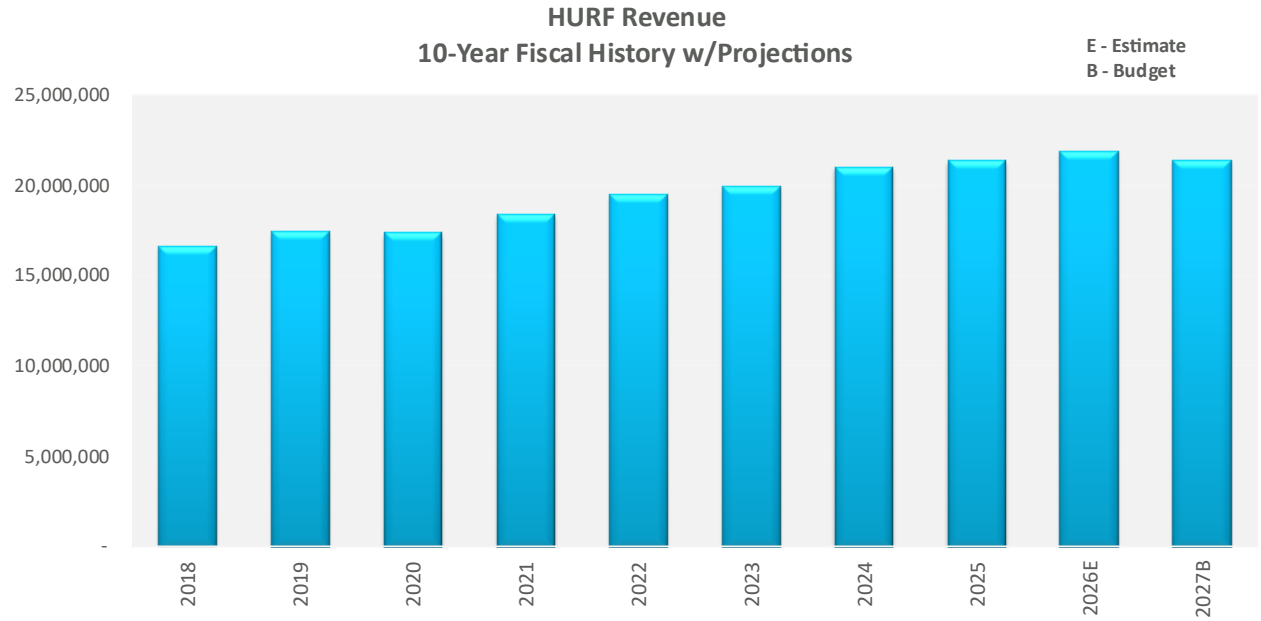
Highway User Revenue Fund (HURF) (Fund 2050)



The source of this fund's revenue is the State's Highway User Revenue Fund (HURF). HURF is commonly called the Gasoline Tax, although there are several additional transportation-related fees that comprise this revenue source, including a portion of Vehicle License Taxes. Overall, much of this revenue source is based on the volume of fuel sold rather than the price of fuel.

HURF collections are affected by the general health of the economy, as well as the health of specific industries such as tourism and trucking.

FY26-27 HURF collections are expected to be $21.4 million, which reflects a decrease of 2.2% over the FY25-26 budget.

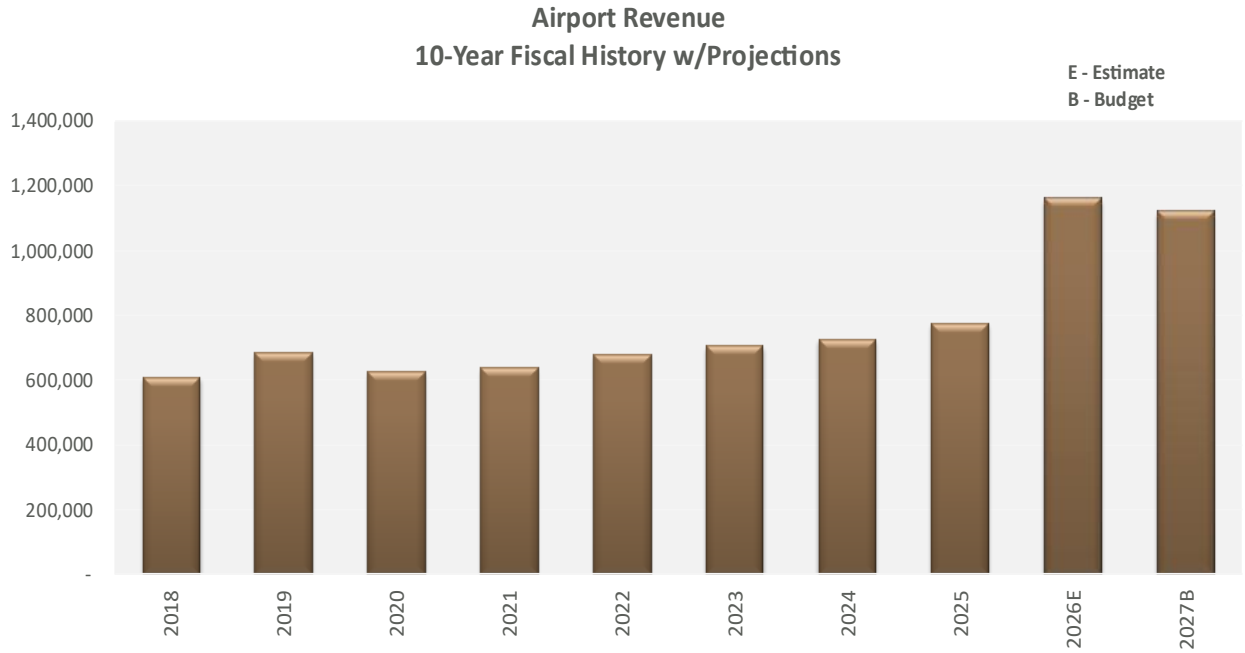


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Airport (Fund 2130)

Airport revenues consist of user fees, lease proceeds, commercial activities, and other fees, and are projected to generate $1.1 million in FY26-27.

This fund is supplemented with $182,415 from the General Fund to support the cost of airport operations. Airport user fee revenue comes from activities such as transient tie-down fees and tenant fees. Glendale is aggressively pursuing additional airport facility users with the strategic goal of becoming a self-sustaining operation.



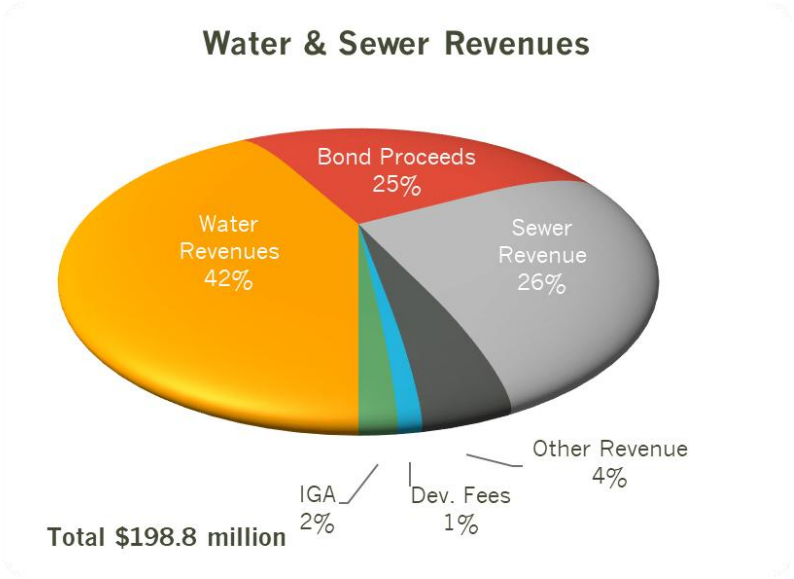
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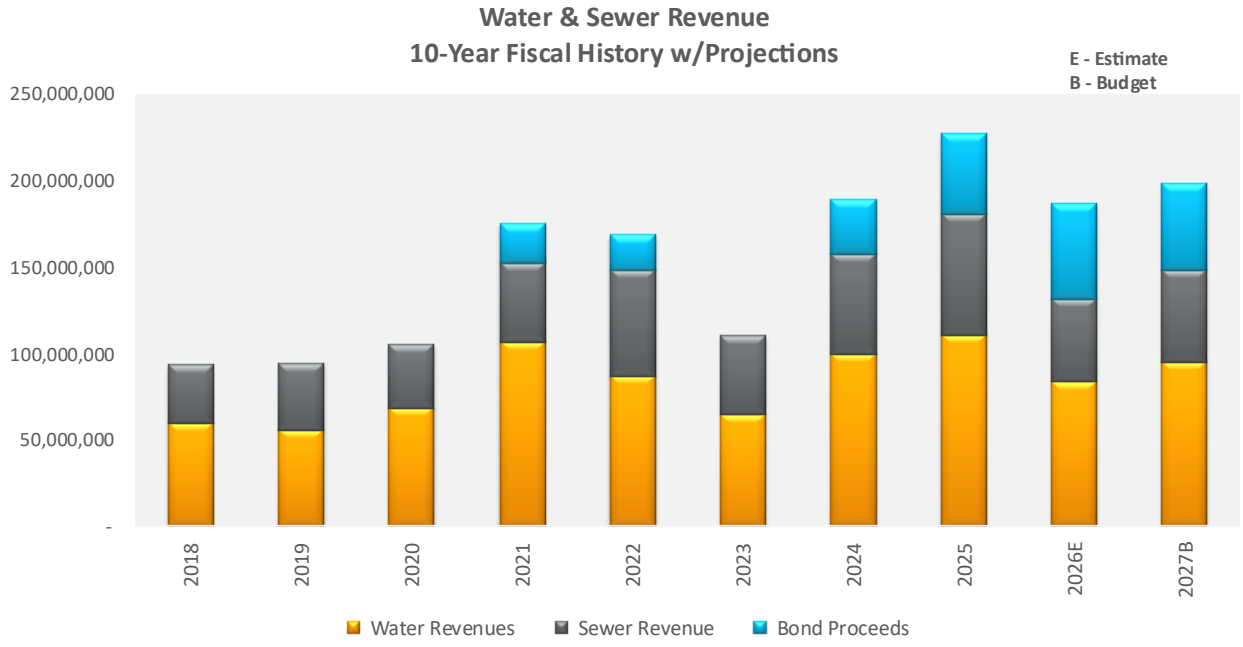
Enterprise Fund Group

Water/Sewer (Funds 6020, 6030, 6040, 6050, 6060, 6071, 6080, 6090 & 6101)

Water and Sewer user fees are budgeted at $148.8 million for FY26-27. Most of this revenue is derived from user fees for the delivery of water and sewer services.

Total water and sewer revenues are budgeted at $198.8 million and include other sources such as Development Impact Fees (DIF), projected at $2.4 million, and $50 million in bond proceeds.

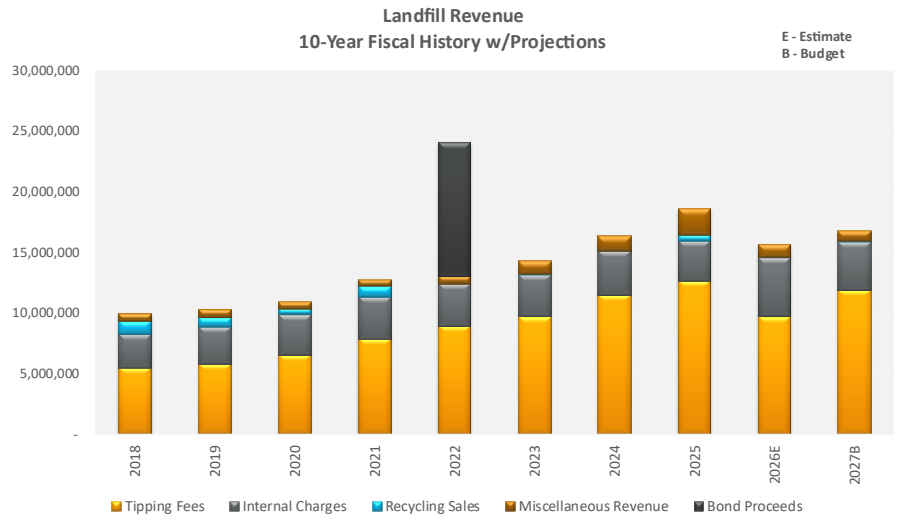




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Landfill (Fund 6110)

The City annually reviews the five-year financial plan for the Landfill Enterprise Fund. This annual evaluation considers operating and capital costs, equipment replacement, rate structures, and service demands. Budget decisions are largely based on this long-range plan.



Various rates are charged to the landfill customers based on activity and the location of the customer. Internal customers (City Departments) and residents pay a reduced tipping fee. External customers, outside of the city, usually pay a higher rate to help offset the rising cost of using future landfill spaces. The internal charges and residential tipping fees are projected to generate $15.9 million in revenue for the Landfill. The tipping fees paid by private haulers, as well as businesses and individuals not located in Glendale, will continue to be a higher rate per ton in FY26-27.

Staff prepares landfill revenue projections by applying several factors such as historical trend data, statistical analyses, and economic and legal considerations. In FY26-27, the revenue for the recycling sales program is nominal, due to less available markets for the sale of recycled materials. Additional miscellaneous revenue comes from interest earnings, impact fees, chargebacks and other fees, accounting for $835,161. Total projected revenues for FY26-27 are $16.8 million.

In May 2025, Council approved a five-year Landfill rate increase, with rates increasing in July 2025 and then annually each January from 2026 through 2030 to cover the Landfill's operational costs.

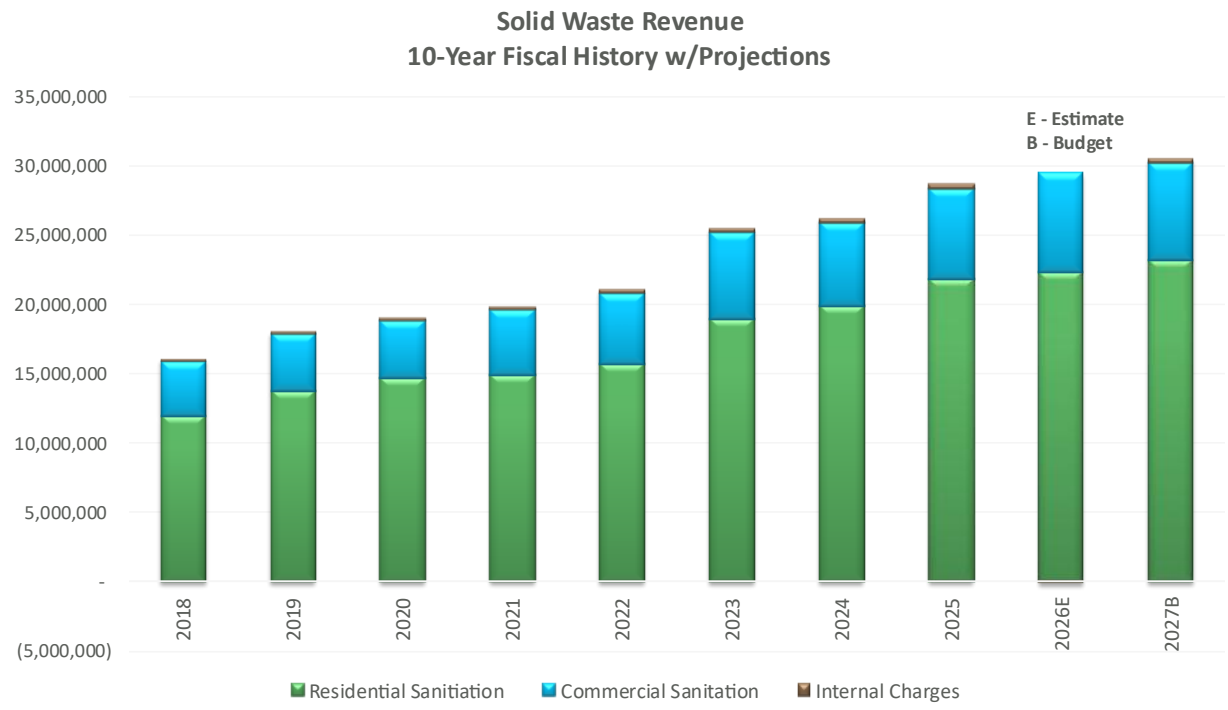
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Solid Waste (Fund 6120)

The City annually reviews the five-year financial plan for the Solid Waste Enterprise Fund. This annual evaluation considers operating and capital costs, equipment replacement, rate structures, and service demands. Budget decisions are largely based on this long-range plan as well as other factors such as historical trend data, statistical analyses, and economic and legal considerations. Landfill fees for the disposal of the solid waste collected from residences and businesses represent a significant part of the expenses incurred by the solid waste enterprise operation. Consequently, adjustments to landfill rates have a major impact on solid waste rates.

During FY24-25, the City underwent a comprehensive rate analysis for residential Solid Waste services. A Utility Advisory Committee, comprised of citizens, was established to help the City throughout the rate study process. In January 2025, Council approved rate increases for residential Solid Waste services, with rates increasing in March 2025, then every January starting in 2026 through 2030.

The FY26-27 total revenue of $30.5 million comes primarily from two sources: residential collection fees, projected at $23 million; and commercial collection fees, projected at $6.9 million. The residential and commercial collection programs account for 99% of solid waste revenue.



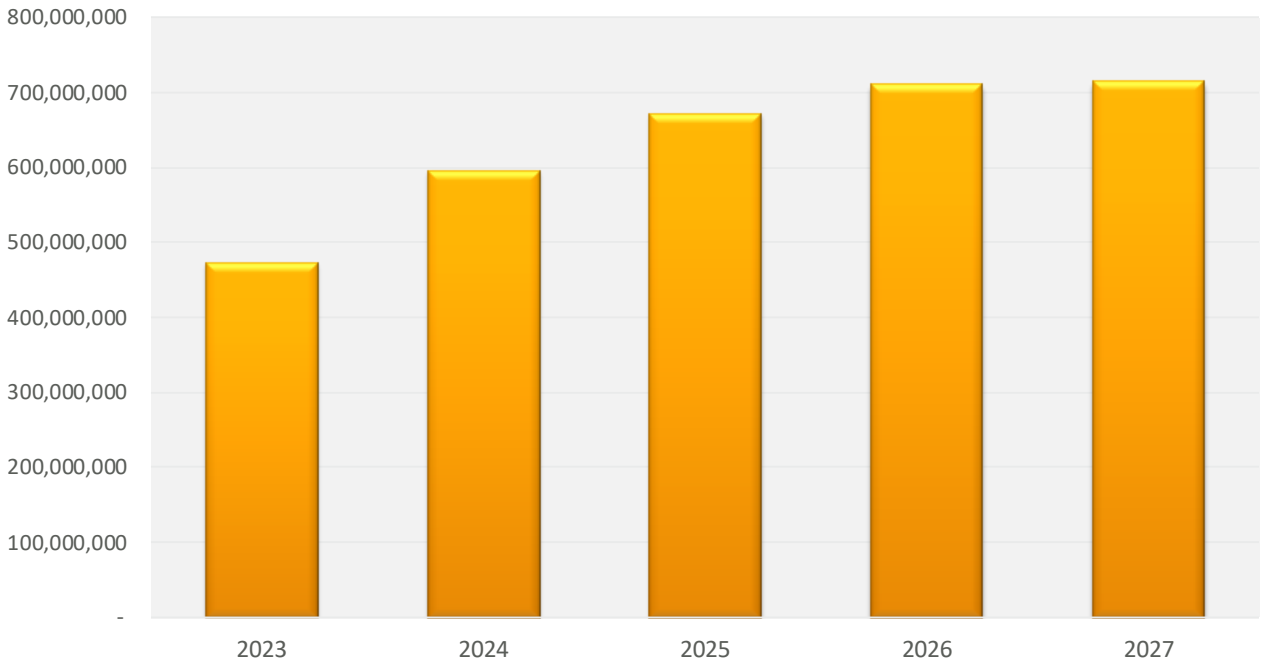
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EXPENDITURES

The FY26-27 operating budget totals $714.3 million, which is a 0.6% increase over the FY25-26 operating budget of $710 million. The budget continues to focus on Mayor and Council's key priorities and reflects economic conditions that continue to challenge local government.



This graph shows historical operating budgets from FY22-23 through FY26-27.



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Table 1 displays year-over-year changes in the operating budgets for the City's largest operating funds within the General, Special Revenue, Capital, Enterprise, and Internal Service Fund groups. The operating summary that follows Table 1 describes each of these main fund groupings and provides explanations for significant changes year-over-year.

Table 1

Comparison of Operating Budgets			
Fund Name	**FY 2026**	**FY 2027**	**% Change**
General (1000)	337,376,709	341,778,633	1.3%
Vehicle Replacement (1020)	12,475,802	13,266,711	6.3%
Sub-Total General Fund Group	**349,852,511**	**355,045,344**	**1.5%**
Transportation Sales Tax (2070)	21,658,065	19,697,560	-9.1%
Highway User Revenue Fund (2050)	15,915,203	14,849,279	-6.7%
Other Federal & State Grants (2160)	12,054,490	10,826,368	-10.2%
RICO Funds (2170)	1,582,972	600,000	-62.1%
C.D.B.G. (2040,2041,2044)	6,392,354	6,378,633	-0.2%
Home Grant (2010)	6,593,302	6,001,534	-9.0%
Neighborhood Stabilization Program (2020)	438,220	583,220	33.1%
Neighborhood Stabilization Program III (2030)	389,300	227,300	-41.6%
All Other Funds	21,493,644	27,763,436	29.2%
Sub-Total Special Rev Fund Group	**86,517,552**	**86,927,330**	**0.5%**
Water/Sewer (6020-6101)	90,994,559	90,605,130	-0.4%
Landfill (6110)	13,140,464	12,141,490	-7.6%
Community Housing Services (6130)	22,555,116	22,261,104	-1.3%
Solid Waste (6120)	24,580,709	21,419,022	-12.9%
Sub-Total Enterprise Fund Group	**151,270,848**	**146,426,746**	**-3.2%**
Benefits Trust Fund (7030)	42,652,577	46,367,652	8.7%
Risk Management Self Insurance (7010)	14,380,976	14,555,915	1.2%
Workers Comp. Self Insurance (7020)	13,053,910	13,018,779	-0.3%
Fleet Services (7040)	16,945,580	16,992,593	0.3%
Technology (7050-7070)	35,078,287	34,977,846	-0.3%
Sub-Total Internal Svc Fund Group	**122,111,331**	**125,912,785**	**3.1%**
Grand Total: Operating Budget	**$ 709,752,242**	**$ 714,312,205**	**0.6%**

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Operating Budget Summary

Budgeted operating expenditures include services and programs for the community, such as public safety, community services, economic development, general government and administration, parks and recreation, street maintenance, and water, sewer, landfill, and solid waste services. While most operating costs are accounted for in the General Fund group, some costs are funded by Special Revenue Funds, such as the State's Highway User Revenues Fund for street and traffic maintenance and the dedicated Transportation Sales Tax fund, for transportation related programs and projects. Enterprise Funds account for water, sewer, landfill, and solid waste services, and the Internal Services group includes employer related benefits, equipment, and technology funds.



The General Fund Group has the largest operating budget of $355 million in FY26-27, which represents an increase of 1.5% over the FY25-26 General Fund operating budget of $349.9 million.

The Special Revenue Fund group increased $410 thousand or 0.5% in budgeted expenditures for FY26-27. Budget appropriation to accommodate grant opportunities that may arise during the fiscal year, as well as those that have already been awarded to the City are also included within the Special Revenue Fund group. It is important to note that the City only pursues grant opportunities that are in line with Council goals and objectives and that make strong financial business sense. Grant appropriation cannot be spent unless the City applies for and receives the corresponding grant monies.

The Enterprise Fund group decreased $4.8 million year-over-year in terms of total operating budget dollars. The total 3.2% decrease in the Enterprise Fund group's budget can be mainly attributed to the increase in costs for supplies and materials.

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The Internal Service Fund group's 3.1% increase is mainly attributable to increases in the Benefits Trust Fund, Risk Management Self-Insurance, Fleet Services, and Technology.

Table 2 includes a comparison of the departmental operating base budgets over the prior fiscal year budget and calculates the percentage change for the department from the prior year's operating base budget.

Table 2

Operating Budgets by Department (All Funds)

Department Name	FY 2026	FY 2027	% Change
Police Services	152,471,602	156,071,732	2.4%
Water Services	86,585,184	86,243,784	-0.4%
Field Operations	82,258,852	79,084,312	-3.9%
Fire Services	80,435,235	78,429,869	-2.5%
HR & Risk Mgt	74,040,506	77,872,705	5.2%
Community Services	57,610,951	57,860,147	0.4%
Transportation	43,555,613	46,302,822	6.3%
Innovation & Technology	35,078,287	34,977,846	-0.3%
Parks and Recreation	22,953,413	24,984,983	8.9%
Budget and Finance	13,614,499	13,831,275	1.6%
Non-Departmental	9,985,276	9,449,058	-5.4%
Development Services	9,272,024	9,040,624	-2.5%
City Court	7,956,168	8,182,509	2.8%
Economic Development	6,625,659	4,957,646	-25.2%
City Manager	6,590,651	6,931,695	5.2%
City Attorney	6,120,938	6,266,600	2.4%
Engineering	4,760,084	4,167,143	-12.5%
Communications	2,642,488	2,711,529	2.6%
Council Office	1,889,219	1,716,157	-9.2%
City Clerk	1,517,317	1,336,628	-11.9%
Emergency Management	883,930	822,091	-7.0%
Intergovernmental Programs	816,078	833,805	2.2%
Organizational Performance	787,573	909,501	15.5%
Mayor's Office	667,184	677,836	1.6%
Audit	633,510	649,908	2.6%
Total Operating Budget	**$ 709,752,242**	**$714,312,205**	**0.6%**

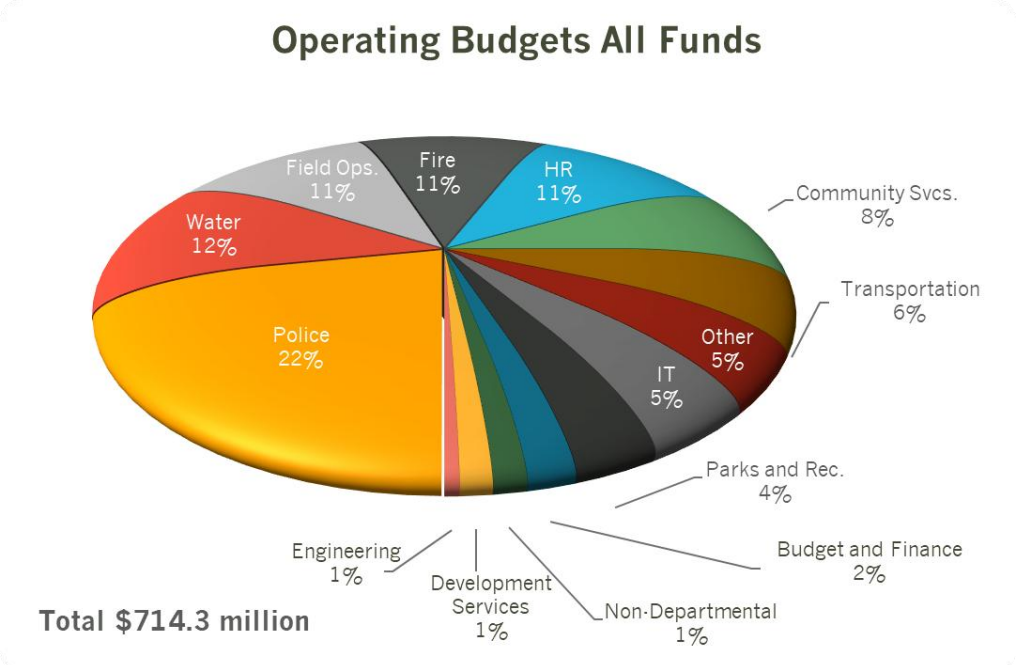
The largest operating budget is the **Police Services** Department, which accounts for $156.1 million or 21.8% of the total operating budget. The department provides police services and related support services, such as 911 dispatch, short-term detention, and records management, and community education. The Police Department is accredited through the independent Commission on Accreditation for Law Enforcement.

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The next largest department in terms of expenditures is **Water Services** at $86.2 million, which makes up 12.1% of the total operating budget. The Water Services Department is responsible for treating and distributing potable water that meets all federal and state standards, collecting and treating wastewater in compliance with all regulatory requirements, implementing odor control measures, and performing all meter readings. The Environmental Services division within Water Services provides water conservation programs including the treatment of wastewater for water reclamation purposes, water quality testing services for the City's drinking water and reclaimed water, and long-term water resource planning.

Field Operations, with a budget of $79.1 million, make up 11.1% of the total operating budget. Among the many services this department provides are the following:

- Solid waste collection, disposal services, including landfill and processing of recyclable products;
- Building maintenance services for City facilities;
- Fuel and equipment management services, including administration of the vehicle replacement fund; and,
- Custodial services



Fire Services account for $78.4 million or 11% of the total operating budget. This department provides fire protection, emergency medical services and natural disaster planning. It also provides core life safety services involving fire suppression, property preservation, basic and advanced life support (paramedics), hazardous and technical response teams, fire code enforcement, and fire investigations.

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Human Resources & Risk Management totals $77.9 million or 10.9% of the total operating budget. The department provides proactive customer service and consultation in the areas of total compensation, organizational development, employee relations, and staffing. This department also administers the self-insured employee health benefits, risk management, and workers' compensation programs.

The **Community Services Department** provides library and social services to Glendale residents. This department accounts for $57.9 million or 8.1% of the total operating budget. The libraries provide books, programming, audio-visual materials, and electronic resources that inform, educate, and entertain residents. Human services programs provide direct city services that maintain the quality of life and build stronger neighborhoods for all residents. Some of the human services provided include:

- Addressing the housing needs of over 3,000 Glendale residents by operating three public housing complexes and a Housing Choice Voucher Program;
- Providing affordable housing, housing rehabilitation assistance, and emergency home repair for eligible Glendale residents; and
- Administration of the federal Community Development Block Grant (CDBG), the Community Action Program (CAP), and other related federal programs.



The **Transportation Department** budget of $46.3 million is 6.5% of the total operating budget. The department provides management and maintenance for programs and projects for all modes of travel in the City.

Innovation and Technology supports the City's technology infrastructure, cyber-security, and the application of technology to enhance business processes. This department accounts for $35 million or 4.9% of the total operating budget.

Parks and Recreation accounts for $25 million, or 3.5%, of the total operating budget and includes parks and recreation and the Civic Center.

Budget and Finance provides financial management services and has a budget of $13.8 million or 1.9% of the total operating budget.

The **Non-Departmental** budget of $9.4 million is 1.3% of the total operating budget. Expenditures in Non-Departmental are city-wide and not specific to one department or activity.

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Development Services, which includes building safety and planning, accounts for 1.3% of the total operating budget at $9 million.

The remaining departments in the "Other" category include Intergovernmental Programs, Communications, Economic Development, Engineering, City Court, City Attorney, Mayor and Council, City Manager, City Clerk, Organizational Performance, Audit, and Emergency Management. These departments make up the remaining $40.2 million or 5.6% of the total operating budget.

Staffing and Personnel

As with any service organization, personnel costs are a significant part of the City's total operating budget. In fact, 50% or $357 million of the $714.3 million FY26-27 operating budget is attributable to wages, salaries, and benefits, as shown in Table 3. Approximately 73% of the General Fund's $355 million operating budget is allocated to salaries and related benefits costs.

Table 3

Salaries and Benefit Related Costs by Fund

Fund	Wages & Salaries	Retirement Costs	Healthcare Costs	Other Benefit Costs	Total Estimated Personnel Compensation
General Fund	179,815,729	39,495,649	24,715,608	14,679,619	258,706,606
Special Revenue	21,062,362	4,078,113	2,184,022	2,267,795	29,592,292
Enterprise	37,973,417	4,444,366	6,426,494	2,891,637	51,735,914
Other	12,742,741	1,520,468	1,682,882	1,007,724	16,953,816
Total	**$251,594,249**	**$49,538,597**	**$35,009,007**	**$20,846,775**	**$356,988,627**

For FY26-27, a total of 29.75 Full-Time Equivalent (FTE) positions were added. The bar chart below shows the FY26-27 ratio of 8.09 FTEs per 1,000 in population. Schedule 6, found in the *Schedules* section of this document, provides detail on the City's authorized staffing by position.

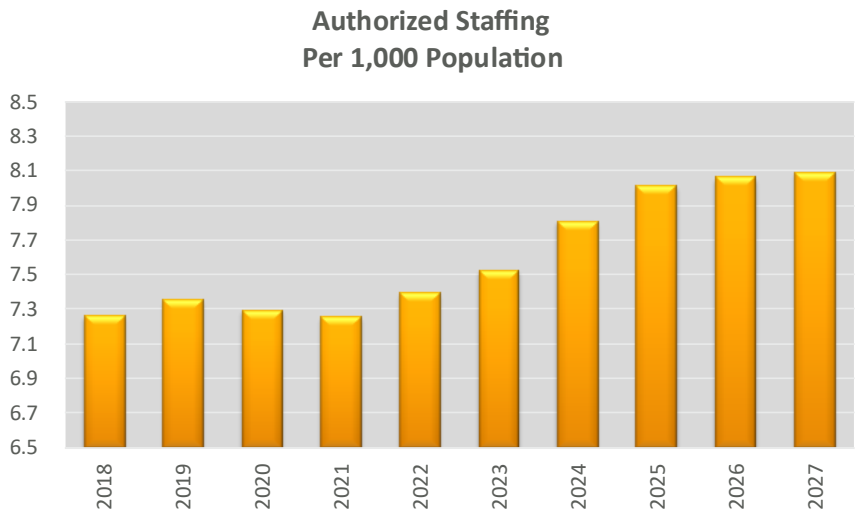


Table 4 provides a comparison of staffing levels in recent years for all funds, which accounts for changes in authorized staffing city-wide.

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Table 4

Staffing Levels by Fund (Full-Time Equivalents)[1]					
Fund	**2022-23**	**2023-24**	**2024-25**	**2025-26**	**2026-27**
General-1000	1,335.00	1,394.00	1,428.00	1,420.25	1,451.75
Water and Sewer-6020/6030	243.50	239.50	239.50	243.50	246.50
Solid Waste-6120	78.50	78.50	78.50	78.50	78.50
Transportation Sales Tax-2070	57.25	65.75	65.75	65.75	67.00
Landfill-6110	45.50	47.50	48.50	48.50	48.50
Highway User Revenue Fund-2050	43.00	46.00	46.00	47.00	47.00
Housing Public Activities-6130	20.00	21.00	26.00	26.00	26.00
Training Facility Revenue-2200	9.00	10.00	10.00	10.00	11.00
C.D.B.G.-2040	8.00	8.00	7.00	7.00	7.00
CAP Grant-2140	7.50	7.50	7.50	7.50	7.50
Airport Special Revenue-2130	6.00	6.00	6.00	6.00	6.00
Risk Management Self Ins.-7010	2.00	2.00	2.00	3.00	3.00
Court Security Bonds-2120	2.50	1.50	1.50	1.50	1.50
Other Grants-2160	3.00	4.00	5.00	5.00	5.00
Arts Commission-2110	2.00	2.00	2.00	2.00	2.00
RICO Funds-2170	1.00	1.00	0.00	0.00	0.00
Workers Compensation Self Ins-7020	3.00	3.00	3.00	3.00	3.00
Technology-7050	40.00	46.00	49.00	51.00	53.00
Fleet Services-7040	34.00	35.00	36.00	38.00	38.00
Benefits Trust-7030	0.00	0.00	5.00	5.00	7.00
American Rescue Plan Act - 2161	0.00	0.00	0.00	0.00	0.00
Total	**1,940.75**	**2,018.25**	**2,066.25**	**2,068.50**	**2,109.25**

[1] Includes only those funds with either current or historical position counts

Fund Summary

Table 5 outlines the impact of budget decisions on the City's financial position, highlighting the estimated fund balances for all fund types for FY26-27. Beginning balances for all funds are estimated at $969.3 million, and the ending fund balances are estimated at $565.6 million. As outlined in the financial forecast, planned use of fund balance drawdowns will continue to fund significant capital projects and one-time expenditures. Significant changes to fund balances are discussed in the specific fund sections below.

Table 5

Fund Summary							
Fund	**Est. Beg. Fund Balance**	**Revenue**	**Expenditures**	**Adj. Financial Resources**	**Transfers In**	**Transfers Out**	**Est. Ending Fund Balance**
General Funds	259,423,266	363,771,738	360,045,344	263,149,660	69,081,507	(83,142,506)	249,088,661
Special Revenue	187,931,480	231,969,125	192,634,360	227,266,245	4,154,620	(95,003,694)	136,417,171
Debt Service	28,970,030	36,087,763	76,695,913	(11,638,120)	62,003,852	(9,857,073)	40,508,659
Permanent Funds	7,423,492	300,000	7,723,492	(0)	0	0	(0)
Capital Projects	253,036,411	29,615,121	342,888,459	(60,236,927)	50,314,900	(647,307)	(10,569,334)
Enterprise	115,840,681	267,516,626	302,099,647	81,257,660	38,188,701	(35,093,000)	84,353,362
Internal Service	116,692,386	77,069,719	127,912,785	65,849,319	0	0	65,849,319
Total	**$ 969,317,746**	**$1,006,330,091**	**$1,410,000,000**	**$ 565,647,837**	**$223,743,580**	**$(223,743,580)**	**$ 565,647,837**

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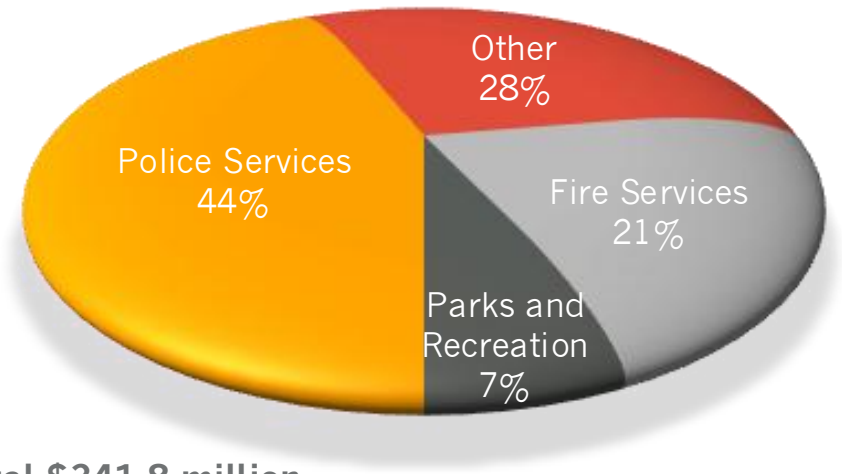
General Fund (Fund 1000) Operating Expenditures

The total General Fund operating budget for FY26-27is $341.8 million. This budget accounts for the majority of day-to-day City operations, including public safety, development and building services, parks and recreation, and general administration of the City.

Police Services are the largest component of the General Fund budget, at 44% or $150.1 million. They are followed by Fire Services at approximately 21% or $70.5 million. Parks and Recreation represent 7% or $24 million. These departments represent 72% of the General Fund operating budget. The remaining 28% represent all other departments detailed below.

The Other category includes City Attorney, Human Resources, Mayor and Council, City Manager, Non-Departmental, Economic Development, Field Operations, Engineering, Transportation, City Clerk, City Court, Development Services, Intergovernmental Programs, Communications, Community Services, Budget and Finance, Organizational Performance, Emergency Management, and the City's internal audit function. The accompanying graph displays the General Fund budget by department as a percentage of the whole operating budget.

General Fund Operating Budget by Department



Total $341.8 million

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Table 6 compares the prior year FY25-26 General Fund operating budgets by department to the new budget year FY26-27.

Table 6

General Fund Operating Budget By Dept			
Dept Name	**FY 2026 Budget**	**FY 2027 Budget**	**% Change**
Police Services	144,006,523	150,084,194	4.2%
Fire Services	72,127,190	70,520,093	-2.2%
Parks and Recreation	21,781,430	24,002,731	10.2%
Field Operations	14,037,136	13,519,763	-3.7%
Community Services	11,331,545	11,430,125	0.9%
Development Services	9,272,024	9,040,624	-2.5%
Non-Departmental	9,151,134	9,151,134	0.0%
Budget and Finance	9,071,210	9,367,203	3.3%
City Court	7,369,860	8,056,406	9.3%
City Manager	6,590,651	6,931,695	5.2%
City Attorney	6,120,938	6,266,600	2.4%
Economic Development	6,012,364	4,313,816	-28.3%
Engineering	4,760,084	4,167,143	-12.5%
HR & Risk Mgt	3,953,043	3,930,359	-0.6%
Communications	2,642,488	2,711,529	2.6%
Mayor & Council	2,556,402	2,393,993	-6.4%
Transportation	1,954,278	1,339,292	-31.5%
City Clerk	1,517,317	1,336,628	-11.9%
Emergency Management	883,930	822,091	-7.0%
Public Affairs	816,078	833,805	2.2%
Organizational Performance	787,573	909,501	15.5%
Audit	633,510	649,908	2.6%
Total	**$337,376,709**	**$ 341,778,633**	**1.3%**

General Fund Transfers to Other Funds

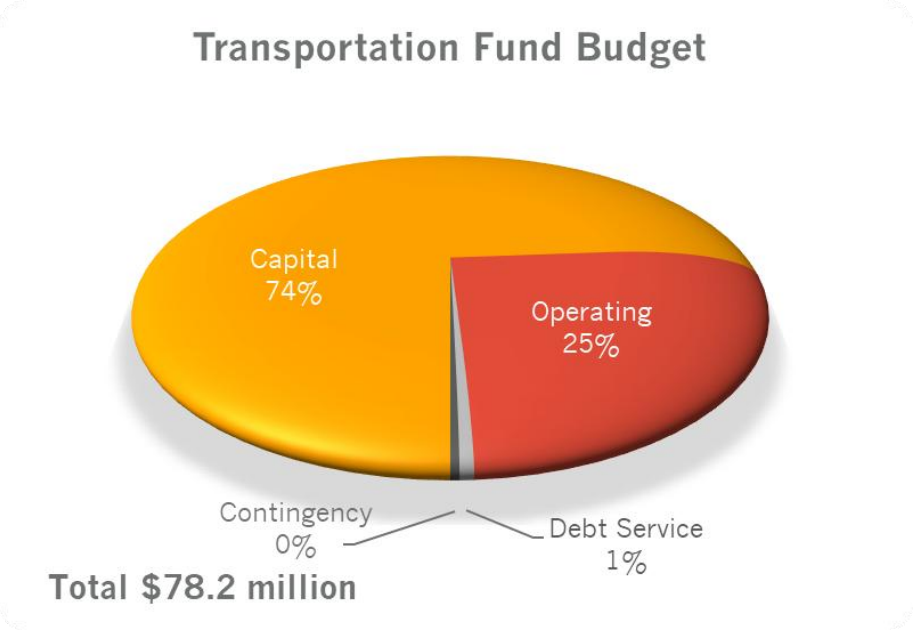
The General Fund supports several other funds within the City, and transfers to those funds compete with operating budget needs for General Fund resources. The amount of support can vary from year to year based on projected revenues and expenditures for the supported funds, as well as debt service requirements. A transfer out amount of $83.1 million is projected in FY26-27. Included within the transfer are $41 million to the Excise Tax Debt Service Fund. This fund along with the Municipal Property Corporation Debt Service Fund are used to cover principal and interest payments related to the Glendale Media Center and Expo Hall, Convention Center and Parking Garage in the west area, infrastructure for the Zanjero development, a portion of the Glendale Regional Public Safety Training Center, and the Camelback Ranch spring training ballpark. Other transfers help to offset operations of Housing ($786,258), the Airport ($182,415), and the CAP Grant ($70,215).

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Transfers between funds are detailed in Schedule 4 in the *Schedules* section of this document.

Transportation Fund Expenditures

The Transportation Fund includes operating, capital, and debt service expenses that are related to providing a range of transportation services. Total FY26-27 expenses are budgeted at $19.7 million for operations. This includes services for transit, such as dial-a-ride and fixed route bus lines. $57.7 million is planned for capital improvements, $482 thousand is budgeted for debt service, and $300 thousand for contingency.



Airport Fund Expenditures

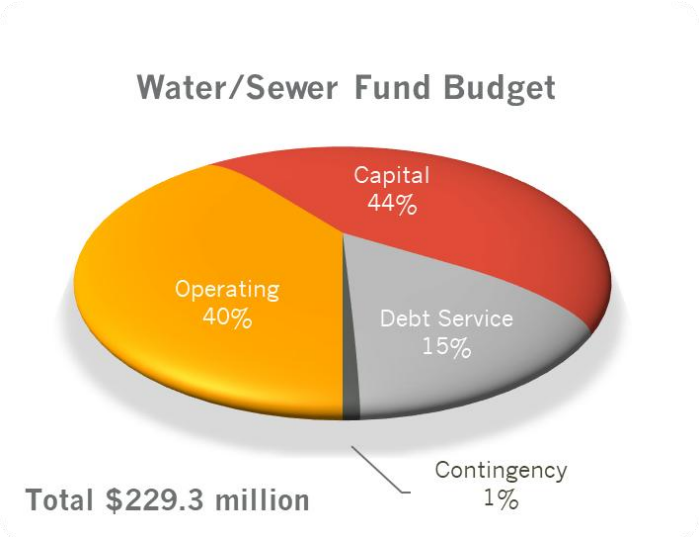
The Airport Fund operating budget is $1.3 million. It is funded by airport revenues of $1.1 million and a transfer from the General Fund for $182 thousand. Many of these appropriations fund daily airport operations, including compliance with FAA safety regulations.

Continuing efforts to develop additional revenue sources, coupled with prudent cost-control measures, have brought the Airport Fund much closer to self-sufficiency in terms of revenue and expenditures. Once runway and facility improvements are completed, staff believe the Glendale Airport will attract more corporate jet customers. As these improvements are coupled with uses from professional football and baseball spring training, as well as other major national events occurring in Glendale, the City's airport is expected to be a fully self-sustaining transportation hub for the West Valley.

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Water/Sewer Fund Expenditures

In Arizona's desert environment, water treatment and delivery are some of the most essential services the City provides. Glendale is fortunate to have reliable, long-term sources of water from the Salt River Project, the Central Arizona Project (Colorado River water), and groundwater. Although water from these sources is becoming more expensive to obtain and treat, Glendale residents benefit from reasonable water rates compared to both local and national standards.



The operating and customer service budget for the Water and Sewer fund is $90.6 million for FY26-27. Customer and Environmental Services for both water and wastewater customers are budgeted at $5.3 million. $19.1 million is budgeted for wastewater/reclamation operations and maintenance. This includes operating two treatment plants and participation in the regional sewer treatment facility that the City of Phoenix operates through the Sub-Regional Operating Group (SROG). Water operations are budgeted at $36.3 million and include Pyramid Peak, Cholla, and Oasis Water Treatment facilities. The remaining budget of $29.9 million maintains the City's irrigation system and purchase of raw water for treatment, administration, pretreatment, storm water, security, and other remaining services.



Significant capital projects account for $101.6 million in capital expenditures. Debt service, which is budgeted at $35.1 million, funds capital projects completed in previous fiscal years. The *Capital Improvement Plan* of this book includes project descriptions and detailed cost estimates for all planned water and sewer capital projects. Contingency appropriation, which is budgeted at $2 million, is supported by fund balance and will be used at the direction of Council for any unplanned emergencies or if any capital construction projects get ahead of schedule.

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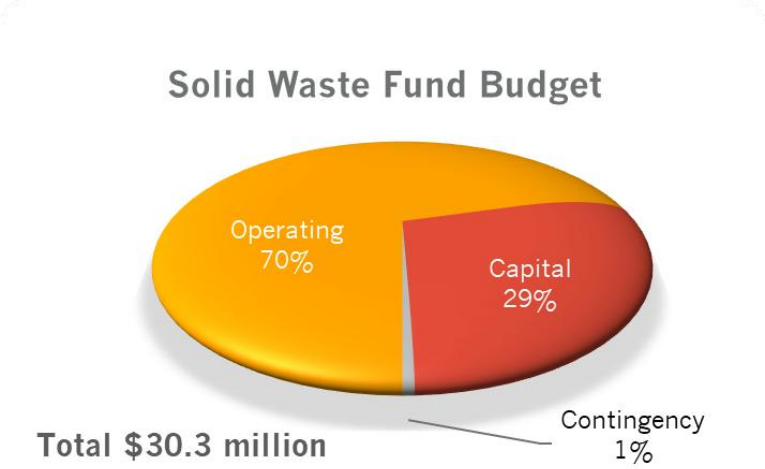
Landfill Fund Expenditures

The total FY26-27 operating budget for the Landfill Fund is $12.1 million. Landfill operations total $5.5 million, the materials recovery facility accounts for $1.9 million, and other recycling is $2.2 million, which combined account for nearly 79% of the operating budget. The recycling program has been in operation for over a decade and includes the recycling education and inspection programs and the full cost of the materials recycling processing facility. The remaining $2.5 million is for solid waste administration, customer service, and landfill gas management.

The FY26-27 Landfill Fund capital budget totals $6.9 million and includes funding for north cell construction at the landfill, modifications to the landfill gas system, and equipment replacement. The fund also has a $500 thousand contingency appropriation to be used at Council discretion for emergencies.

Solid Waste Fund Expenditures

The total operating budget for the Solid Waste Fund for FY26-27 is $21.4 million. Residential curb services include trash, recycling, and loose trash collection and account for $17.1 million or 79% of the operating budget. The commercial front-load and roll-off divisions account for another $4.3 million.



The FY26-27 capital budget includes $8.7 million, mainly for the purchase of replacement vehicles and equipment. The fund also has $200 thousand in contingency appropriation to be used at the discretion of Council for emergencies. There is no Solid Waste Fund debt service budget as all capital items have been financed with cash rather than long-term bond debt.

Benefits Trust Fund Expenditures

The Benefits Trust Fund is used to track City and employee health care contribution payments and to pay health insurance policy premiums and claims for employees and retirees. This fund currently administers the medical, dental, life insurance, and vision plans and coverage for both premiums and claims related expenses. The fund has an operating budget of $46.4 million for FY26-27.

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Capital Improvement Plan Expenditures

The total capital budget for FY26-27 is $441.2million. The majority of this budget is $234 million of carryover funding from the prior year. The annual budget appropriation for FY26-27 represents the first year of funding of the ten-year Capital Improvement Plan (CIP). Water and Sewer projects total $98 million and account for 22% of the CIP budget, and Transportation and Street projects total $107.5 million, representing 24% of the Capital Improvement budget. This budget is described in further detail in the *Capital Improvement Plan* section of this document.

The carryover funding of $234 million represents projects that were budgeted in prior years but are not yet completed. New project funding for the FY26-27 CIP totals $207 million. Most of the CIP is pay-as-you-go and funded with fund balance or current revenues. Significant projects include the drainage project on Bethany Home Road between 43rd Avenue and 51st Avenue, Thunderbird Conservation Park improvements, $21+ million for pavement management, water treatment plant improvements, and the new police crime laboratory.

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Debt Service Expenditures

The City of Glendale has a formal *Debt Management Plan* (DMP) that is produced as a separate document from the annual budget book. The purpose of the City's DMP is to manage the issuance of the City's debt obligations within the City's financial policies, the legal framework governing municipal debt and the bond covenants established for prior issuances. This plan also includes an assessment of the City's ability to incur new debt and other long-term obligations within the same limits at favorable interest rates.

General Obligation Bonds	
• Fitch	AAA
• Moody's	Aa3
• Standard & Poor's	AA+
Senior Lien Excise Tax Revenue Bonds	
• Fitch	AA
• Moody's	Aa3
• Standard & Poor's	AAA
Subordinate Lien Excise Tax Revenue Bonds	
• Fitch	AA
• Moody's	Aa3
• Standard & Poor's	AAA
Certificates of Participation	
• Fitch	AA-
• Standard & Poor's	AA
Water and Sewer Revenue Obligations	
• Fitch	AA+
• Moody's	Aa2
• Standard & Poor's	AA
Transportation Excise Tax Revenue Bonds	
• Fitch	AA
• Moody's	Aa3
• Standard & Poor's	AA+

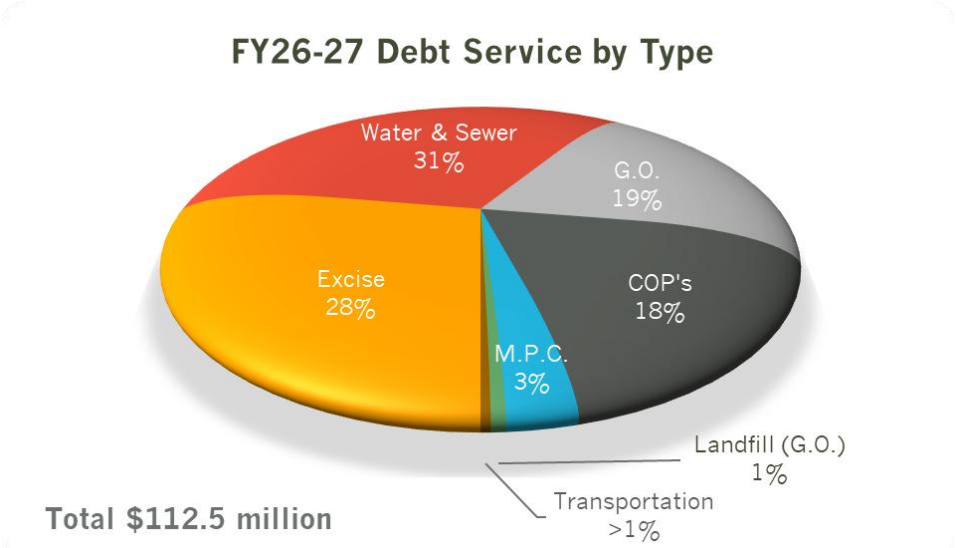
Analysis of the City's debt position is essential as planned future capital projects could result in the need for additional capital financing. Decisions regarding the use of debt will be based in part on the long-term needs of the City, the limitations mentioned above and discussed in more detail in the material following this section, and the amount of cash that can be dedicated in a given fiscal year to capital outlay. Glendale's belief in a disciplined, systematic approach to debt management has produced stable credit ratings.

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The City has instituted a conservative finance plan for capital projects. The main objectives of that plan are:

- Evaluate all possible funding mechanisms to ensure the City will receive the best possible terms/conditions on transactions;
- Utilize debt structures that match the useful lives of the projects being financed or fall within accepted maturity guidelines;
- Utilize revenue-based bond issues, where feasible, e.g., water and sewer, and street and highway user bonds;
- Utilize excise tax secured bond issues when appropriate; and,
- Finance, on a general obligation basis, the majority of the remaining projects.

The DMP states that the City's direct net tax-supported debt should be maintained at a level considered manageable by the rating agencies given current economic conditions. Measures of economic conditions include per capita income for Glendale residents and the assessed valuation of property within the City's corporate limits.



Budgeted Debt Service for FY26-27 totals $112.5 million. The largest type of Debt Service is Excise Tax debt, which is serviced through all Excise, Transaction Privilege, Franchise, and Income Taxes the City collects or may collect in the future, is $31.1 million or 27.7% of the total Debt Service. Water and Sewer Bond debt totals $35.1 million or 31.2% of the total Debt Service, which is paid through water and sewer revenues. Certificates of Participation (COP's) were issued in FY21-22 to pay down the City's unfunded liability in the Public Safety Personnel Retirement System (PSPRS) and totaling $20.6 million or 18.3% of the total Debt Service. Municipal Property Corporation Debt (MPC) Debt Service totals $3.5 million or 3.1% of the total Debt Service. General Obligation debt (G.O.), which is serviced through Secondary Property Tax Levies, is 18.7% or $21.1 million, and Transportation Debt Service totals $482 thousand or 0.4% of the total Debt Service. G. O. Bonds were issued in FY21-22 for the Landfill, however, the $713 thousand Debt Service for those bonds will be paid with Landfill User Fees, not Secondary Property Tax. The MPC and Excise Tax debt is serviced directly from General Fund revenues. The COPs are serviced through annually budgeted and appropriated funds. Table 1 represents the 5-Year Debt Payment Schedule.

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Table 1

5-Year Debt Payment Schedule

(The following pages present breakdowns of only the principal and interest payments for all City bond issues as of June 30, 2026)**

Bond Description	Payments** FY26-27	Payments** FY27-28	Payments** FY28-29	Payments** FY29-30	Payments** FY30-31	Final Payment Date
MPC Tax Funded Debt (Fund 3030) - Existing						
MPC Bonds - Series 2003B - Taxable	82,584	82,584	82,584	82,584	82,584	2033
MPC Bonds - Series 2008B - Taxable	3,390,985	3,391,593	3,392,042	3,391,716	-	2030
MPC Tax Funded Debt Total	**3,473,569**	**3,474,177**	**3,474,626**	**3,474,300**	**82,584**	
Excise Tax Funded Debt (Fund 3050) - Existing						
*Refund Excise Tax Debt Bonds - Series 2017**	8,649,250	8,594,500	8,496,250	8,436,000	8,376,250	2032
*Excise Tax Debt Bonds - Series 2024**	20,000,000	20,052,500	12,132,250	12,096,250	12,093,500	2038
*Excise Tax Debt Bonds - Series 2025**	2,434,250	2,434,250	10,079,250	10,172,000	13,186,000	2033
Excise Tax Funded Debt Total	**31,083,500**	**31,081,250**	**30,707,750**	**30,704,250**	**33,655,750**	
COP's Funded Debt (Fund 3060) - Existing						
Certificates of Participation - Series 2021 - Taxable	20,551,073	21,062,220	21,522,756	21,943,659	22,330,365	2037
COP's Funded Debt Total	**20,551,073**	**21,062,220**	**21,522,756**	**21,943,659**	**22,330,365**	
Property Tax Funded Debt (Fund 3010)						
*General Obligation Bond - Series 2016B**	1,604,978	-	-	-	-	2027
General Obligation Bond - Series 2017 (Refund 2009B)	2,904,693	2,903,716	2,905,214	2,909,027	-	2030
General Obligation Bond - Series 2019	1,267,450	1,267,450	1,263,450	1,267,700	1,264,700	2038
General Obligation Bond - Series 2021	706,900	708,400	703,900	703,650	707,400	2041
General Obligation Bond - Series 2021 (Refund 2016A & 2018)	1,563,745	3,172,639	3,355,511	3,163,078	3,163,519	2037
General Obligation Bond - Series 2022	1,657,250	1,654,250	1,659,500	1,652,500	1,658,750	2042
General Obligation Bond - Series 2023	3,856,100	3,856,600	3,276,600	3,274,850	3,278,600	2043
General Obligation Bond - Series 2024	3,679,450	3,676,450	3,674,700	3,678,250	3,674,750	2044
General Obligation Bond - Series 2025	815,000	815,000	1,815,000	765,000	1,980,000	2040
*General Obligation Bond - Series 2027****	3,000,000					
Property Tax Funded Debt Total	**21,055,565**	**18,054,505**	**18,653,874**	**17,414,055**	**15,727,719**	
Water & Sewer Revenue Funded Debt (Fund 6040) - Existing						
*Subordinate Lien W&S Bonds - Series 2020**	5,715,500	5,717,250	5,707,250	5,701,500	-	2030
Subordinate Lien W&S Bonds - Series 2021	1,136,000	1,136,000	2,416,000	2,417,000	2,419,750	2041
Senior Lien W&S Bonds - Series 2022A	1,033,250	1,993,250	1,990,250	1,990,000	1,992,250	2042
*Senior Lien W&S Bonds - Series 2022B**	6,951,000	6,945,750	-	-	-	2028
Senior Lien W&S Bonds - Series 2024	1,577,250	1,577,250	2,912,250	2,910,500	2,910,500	2024
Senior Lien W&S Bonds - Series 2025	12,668,000	8,939,000	3,872,250	3,872,750	3,869,000	2045
Senior Lien W&S Bonds - Series 2026	1,965,638	1,828,500	3,128,500	3,128,500	3,130,250	2045
*Senior Lien W&S Bonds - Series 2027****	4,000,000					
Water & Sewer Revenue Funded Debt Total	**35,046,638**	**28,137,000**	**20,026,500**	**20,020,250**	**14,321,750**	
Landfill Revenue Funded Debt (Fund 6110) - Existing						
General Obligation Bond - Series 2022	712,750	716,500	714,250	716,250	717,250	2042
Landfill Revenue Funded Debt Total	**712,750**	**716,500**	**714,250**	**716,250**	**717,250**	
Transp. Sales Tax Rev Funded Debt (Fund 3040) - Existing						
*Transp Sales Tax Obligations Bond - Series 2015**	265,400	265,400	265,400	2,705,400	6,494,150	2031
*Transp Sales Tax Obligations Bond - Series 2017**	206,806	206,282	205,758	205,234	204,710	2032
Transportation Sales Tax Funded Debt Total	**472,206**	**471,682**	**471,158**	**2,910,634**	**6,698,860**	
Total Debt Service Payments (All Funds)	**$ 112,395,301**	**$102,997,334**	**$ 95,570,914**	**$ 97,183,398**	**$ 93,534,278**	

* Refunding

**Does not include fees

***Anticipated New Debt being issued

Secondary Property Tax Funded Debt

Secondary Property Tax revenue is restricted solely to paying General Obligation (G.O.) Debt Service. Three components need to be measured before additional G.O. bonds can be issued. First, sufficient voter authorization is needed for each project category in which bonds will be issued. Second, G.O. bond issuance must be compliant with the Arizona Constitutional debt limitation for the 6% and 20% categories. For further explanation on these categories, see Table 2. Lastly, City policy states that the G.O. Debt Service fund balance will be at least 10% of the next fiscal year's Property Tax supported Debt Service. This policy applies to each of the first five years of the G.O. funded capital plan.

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Voter Authorization

Under Arizona State law, cities can obtain long-term financing through the use of G.O. bonds only with the approval of voters. On November 2, 1999, the Council placed on the ballot a variety of proposed capital improvements recommended by the Citizen Bond Election Committee, resulting in voters approving $277 million of bonds requested. In 2006, Council established an Ad-Hoc Citizens Bond Election Committee to consider whether additional authorization was needed to support the Council-approved FY2007-2016 ten-year CIP. On May 15, 2007, voters approved $218 million of the $270 million bond request recommended by the 2006 Ad-Hoc Citizen Bond Election Committee. There were two bonds on the ballot in the November 7, 2023 election. Voters approved both the $82 million bond for street and intersection improvements along with the $78 million bond for public safety projects. On November 4, 2025, voters approved a $30 million Flood Control bond in a special bond election.

Remaining G.O. Bond Voter Authorization July 1, 2026

Public Safety	$111,903,962
Landfill	$4,626,004
Library	$6,193,165
Streets/Parking[1,2]	$76,293,969
Cultural/Historical[1]	$2,087,625
Transit[1]	$6,750,000
Economic Development	$22,047,154
Government Facilities[1]	$3,172,786
Operations Center	$6,200,000
Open Space/Trails	$25,935,998
Parks	$0
Flood Control	$30,000,000
Water and Sewer	$10,000,000

[1] Bonds can be issued as G.O. Bonds, Revenue Bonds or both.
[2] Streets/Parking voter authorization can be used for Street Revenue Bonds that are repaid with HURF.

The time between bond elections depends on the amount the voters approve in a given election and how many capital projects are initiated. Bond sale proceeds must be used for the purposes specified in the bond authorization election. Remaining bond funds in one bond category may not be used to fund projects in another bond category.

The remaining authorization numbers reflect unused authorization from the 1981, 1987, 1999, 2007, 2023, and 2025 bond elections. The current CIP plan requires a bond election before bonds can be sold to complete the list of projects in the plan for Parks, Government Facilities, and Library G.O. funds.

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General Obligation Debt Limitations and Assessed Valuation

Arizona's State Constitution limits G.O. bonded indebtedness to 6% or 20% of the City's total limited property value of the taxable property in that city.



G.O. Projects - 20% Category

Water, sewer, storm sewers (flood control facilities), and artifical light when controlled by the municipality; open space preserves, parks, playgrounds, and recreational facilities; public safety, law enforcement, fire and emergency services facilities; and, streets and transportation facilities

G.O. Projects - 6% Category

Economic development; historic preservation and cultural facilities; general government facilities; and libraries



Table 2 reflects the City's G.O. bond debt limitation as of July 1, 2026:

Table 2
Constitutional Debt Limitation
(All Dollars in Thousands)

General Municipal Purpose Bonds		Water, Sewer, Flood Control, Streets, Traffic, Light, Parks and Open Space	
6% Limitation[1]	$145,902	20% Limitation[1,2]	$486,339
Less Direct Bonded Debt to be Outstanding	$14,580	Less Direct Bonded Debt to be Outstanding	$165,045
Unused 6% Borrowing Capacity	$131,322	Unused 20% Borrowing Capacity	$321,294

[1] *Based on 2026 limited assessed value of $2,431,694,599*

[2] *Public safety, streets, parking and transportation facilities debt prior to Prop. 104 is included in the 20% category*

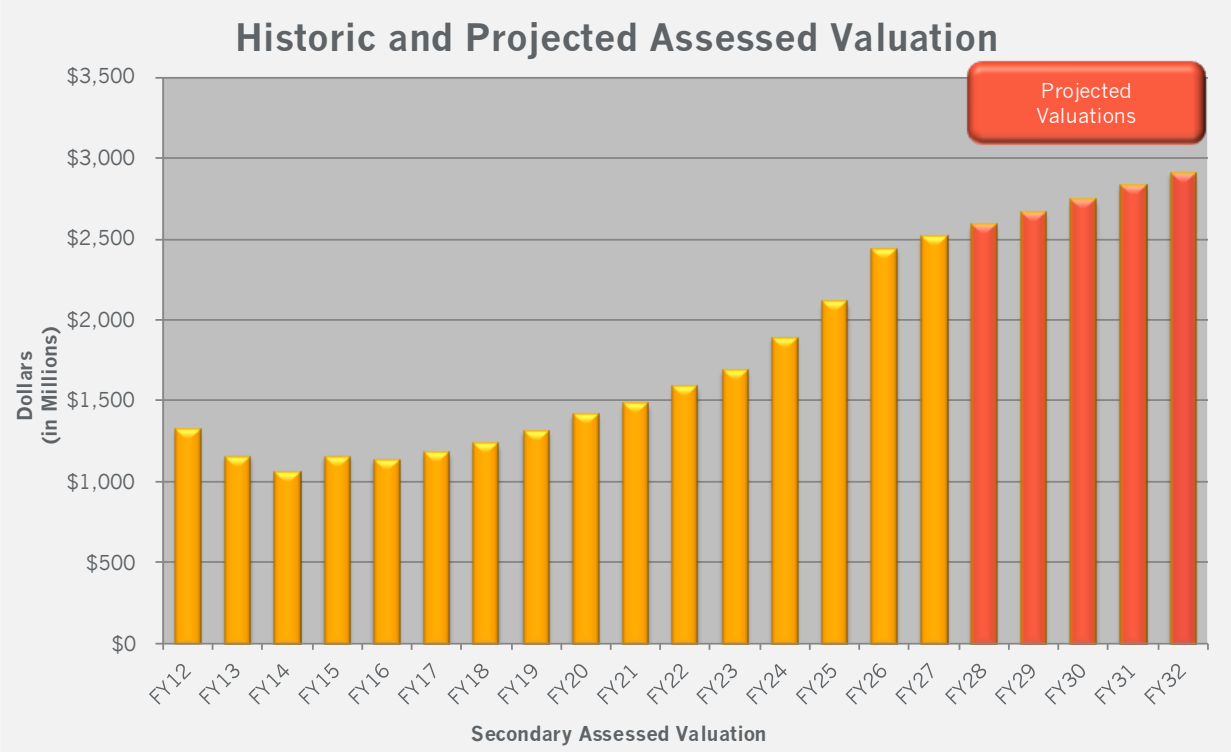
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Additional G.O. bonds will need to be issued to support the FY27-36 Capital Improvement Plan. Table 3 below illustrates the remaining capacity in the 6% and 20% G.O. Bond categories.

Table 3
Projected G.O. Debt Capacity
(All Dollar in Thousands)

Fiscal Year	Projected Limited Property Value	Limitation (A)		Outstanding Debt [1] (B)		Projected Remaining Capacity (A-B)	
		6%	20%	6%	20%	6%	20%
2027	$2,504,645	$150,279	$500,929	$14,097	$149,230	$136,182	$351,699
2028	$2,579,785	$154,787	$515,957	$11,552	$140,745	$143,235	$375,212
2029	$2,657,178	$159,431	$531,436	$10,502	$130,320	$148,929	$401,116
2030	$2,736,894	$164,214	$547,379	$9,992	$119,305	$154,222	$428,074
2031	$2,819,001	$169,140	$563,800	$9,457	$108,090	$159,683	$455,710

[1] Outstanding debt refers to the debt on the principal balance only.



This chart provides a graphical view of historical assessed valuation changes between FY11-12 and FY26-27, as well as future valuations projected to grow at a rate of 3% per year from FY27-28 through FY31-32.

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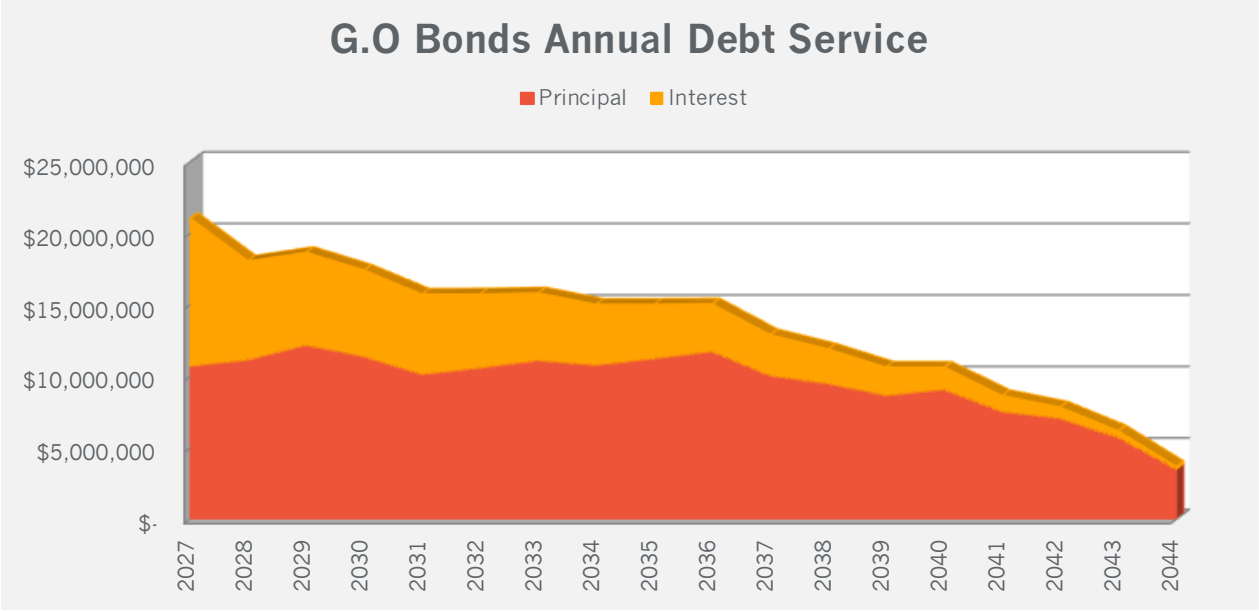
Secondary Property Tax Rate

For the FY26-27 budget, the total Property Tax Rate decreased to $1.3883 from the prior year rate of $1.4538. The FY26-27 City's Primary Property Tax rate is $.3096 per $100 of assessed valuation and the Secondary Property Tax rate is $1.0787 per $100 of assessed valuation.

Council voted not to increase the Secondary Property Tax rate in FY26-27. The Secondary Property Tax rate will continue to be reviewed annually with Council to ensure a five-year balanced capital plan and may vary annually depending on secondary Debt Service needs.

Prior to FY16-17, the Secondary Property Tax levy was based upon the net secondary assessed value of Glendale properties. Due to the passage of Proposition 117, FY26-27 is the eleventh fiscal year in which the Secondary Property Tax levy is based on the limited property value of Glendale properties, which is the basis for the Primary Property Tax levy. The increase in the total Secondary Property Tax levy from $25.4 million to $26.2 million is based on the approximate value of new construction.

The chart below represents all outstanding G.O. Bond principal and interest by year. As noted, considerable portions of debt are paid off in the earlier years of the forecast, freeing up debt capacity for future bond issues and new capital improvements.



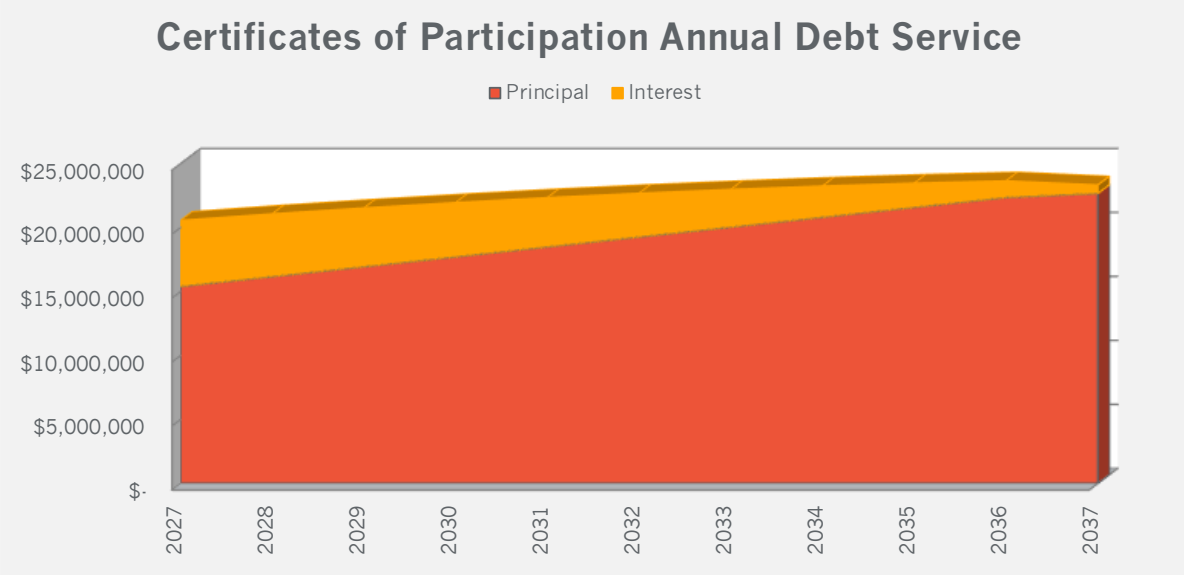
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Table 4 summarizes annual Debt Service requirements for existing outstanding bonds.

Table 4
Assessed Valuation & Tax Rate, Resources and Debt
(All Dollars in Thousands with Exception of Tax Rate)

Fiscal Year	Primary Assessed Valuation	Estimated Secondary Property Tax Rate	Estimated Secondary Property Tax Rev.	Total Resources	Total Debt Service
2027	$2,504,645	$1.0787	$27,018	$27,018	$21,066
2028	$2,579,785	$1.0895	$28,106	$28,106	$21,065
2029	$2,657,178	$1.1004	$29,239	$29,239	$21,664
2030	$2,736,894	$1.1114	$30,417	$30,417	$20,424
2031	$2,819,001	$1.1225	$31,643	$31,643	$18,738

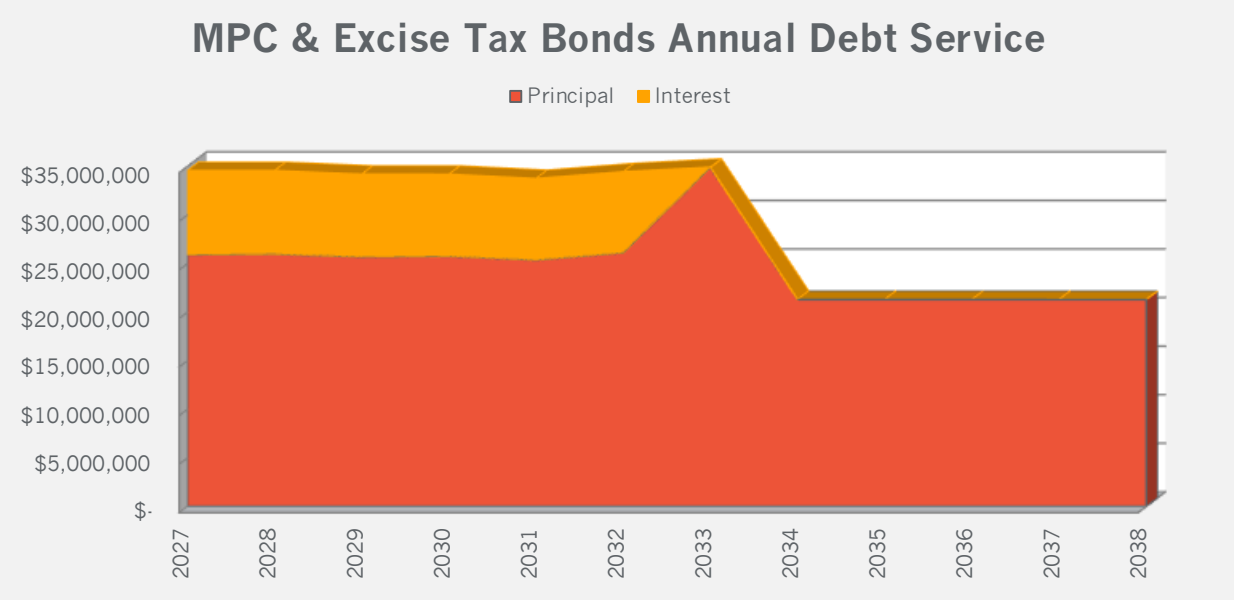
Certificates of Participation



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Excise Tax Funded Debt

Council's Capital Assets and Debt Management financial policies for Excise Tax funded debt states that Debt Service will not exceed 10% of the 5-year average of the General Fund operating revenue. Excise Tax funded bonds under this category include Municipal Property Corporation (MPC) bonds. The chart represents all outstanding MPC and Excise Bond principal and interest.



Excise Tax and Municipal Property Corporation Bonds

The City of Glendale currently has two MPC issuances, which are senior lien obligations.

In addition to the City's financial policies on debt management, the bond covenants restrict the amount of additional bonds that may be issued based on the ratio of unrestricted Excise Tax revenue to maximum annual Debt Service on Excise Tax bonds. The City's bond covenant for the senior lien Excise Tax debt is unrestricted Excise Tax revenue of at least three times the maximum annual Debt Service. The covenant is revenues of two times the maximum annual Debt Service on combined senior and subordinate liens.

Unrestricted Excise Tax is defined as all Excise, Transaction Privilege, Franchise, and Income Taxes that the City collects or may collect in the future, and which are allocated or apportioned to the City by the State. Exceptions include any Excise, Transaction Privilege, Franchise, and Income Taxes that Arizona law limits for other purposes, such as the Motor Vehicle Fuel Tax, or taxes that have received approval at a City election and are restricted to specific uses, like the City's existing Public Safety Tax and Transportation Sales Tax. This means General Fund revenues normally used for operating budget purposes must first be allocated for Excise Tax Debt Service, then may be used to support General Fund operations. Currently, and in past fiscal years, the General Fund operating budget

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contribution, backed by unrestricted Excise Taxes, is reflected as a transfer from the General Fund to the Excise Tax Debt Service fund in Schedule 4. For FY26-27, the General Fund transfer to the Excise Tax Debt Service fund is budgeted at $31.1 million. While the table below indicates the City has potential Excise Tax bond capacity given coverage ratios in excess of the minimum required, additional issuances of Excise Tax bonds that increase outstanding Debt Service would further strain the overall General Fund operating budget.

Table 5

Excise Tax Debt Service

Fiscal Year	Unrestricted Excise Tax (A)[1]	Senior Lien Debt Service (B)[1]	Subordinate Lien Debt Service (C)[1]	Total Excise Debt Service (B+C)[1]	Senior Covenant (A/B)	Subordinate Covenant (A/(B+C))
2027	$ 284,020,821	$ 22,459,250	$ 8,649,250	$ 31,108,500	12.65	9.13
2028	$ 283,312,679	$ 22,511,750	$ 8,594,500	$ 31,106,250	12.59	9.11
2029	$ 285,480,215	$ 22,236,500	$ 8,496,250	$ 30,732,750	12.84	9.29
2030	$ 294,637,003	$ 22,293,250	$ 8,436,000	$ 30,729,250	13.22	9.59
2031	$ 300,053,348	$ 25,304,500	$ 8,376,250	$ 33,680,750	11.86	8.91

[1] Current year is budgeted, future years are from the 5-year forecast

Inter-Fund Transfer

Appropriated inter-fund transfer requests are a necessary mechanism for one fund to appropriately support the operations of other funds. For example, a budgeted transfer from the Transportation Sales Tax Operating Fund to the Transportation Capital Projects Fund is necessary to fund transit-related capital outlay. As requested by Council, the FY26-27 budget also includes maintenance of effort transfers of $2.3 million from the General Fund to the Enterprise Funds to support their operations. Table 6 shows five years of maintenance of effort transfers. Inter-Fund Transfers for the FY26-27 budget total $223.7 million (reference Schedule 4 in the *Schedules* section).

Table 6

Maintenance of Effort Transfers

Fiscal Year	6020 Water/Sewer	6110 Landfill	6120 Solid Waste	Total
2027	$ 883,697	$ 1,219,496	$ 206,250	$ 2,309,443
2028	$ 902,545	$ 1,251,192	$ 206,250	$ 2,359,987
2029	$ 921,146	$ 1,286,693	$ -	$ 2,207,838
2030	$ 943,250	$ 1,321,759	$ -	$ 2,265,009
2031	$ 961,322	$ 1,360,592	$ -	$ 2,321,913

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Table 7 shows the Debt Service on Excise Tax funded debt obligations for FY26-27 through FY30-31 compared to ongoing general fund revenue.

Table 7
Excise Tax Debt Service to Ongoing Revenue

Fiscal Year	Ongoing GF Revenue (A)	MPC & Excise Tax Debt Service (B)	Debt Service to Revenue (B/A)
2027	$ 360,897,414	$ 34,592,069	9.6%
2028	$ 350,343,279	$ 34,580,427	9.9%
2029	$ 354,879,856	$ 34,207,376	9.6%
2030	$ 361,345,925	$ 34,203,550	9.5%
2031	$ 366,253,258	$ 33,763,334	9.2%

Table 8 shows the percentage of unrestricted Excise Tax revenues versus the MPC and Excise Debt and the percentage of those obligations. In FY26-27, 12% of the collected Sales Taxes, State-Shared Taxes, and Franchise Fees are used to pay debt.

Table 8
Excise Tax Debt Service to Unrestricted Revenue

Fiscal Year	Unrestricted Excise Tax (A)	MPC & Excise Tax Debt Service (B)	Debt Service to Revenue (B/A)
2027	$ 284,020,821	$ 34,592,069	12.2%
2028	$ 283,312,679	$ 34,580,427	12.2%
2029	$ 285,480,215	$ 34,207,376	12.0%
2030	$ 294,637,003	$ 34,203,550	11.6%
2031	$ 300,053,348	$ 33,763,334	11.3%

Water & Sewer Revenue Funded Debt

The City may sell bonds that pledge water/sewer utility revenues as payment for Debt Service. Water/sewer revenue bond sales are limited by Ordinance 1323 New Series (adopted in 1984) and Ordinance 1784 New Series (adopted in 1993). Glendale's bond covenant states that net utility revenue (i.e. operating revenues less operating costs) will

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be at least 1.20 times the maximum Debt Service due in any succeeding fiscal year; this is known as the bond Debt Service coverage ratio. Adjustments in net revenue may be made in some circumstances; restatement of Debt Service on variable rate and certain other types of debt is permitted; and refunding and compound interest bonds may be issued under different tests. There is an additional $10 million remaining in water/sewer voter authorization that could be used for new water/sewer revenue or G.O. bonds.

The chart below represents all outstanding Water and Sewer Bond principal and interest.

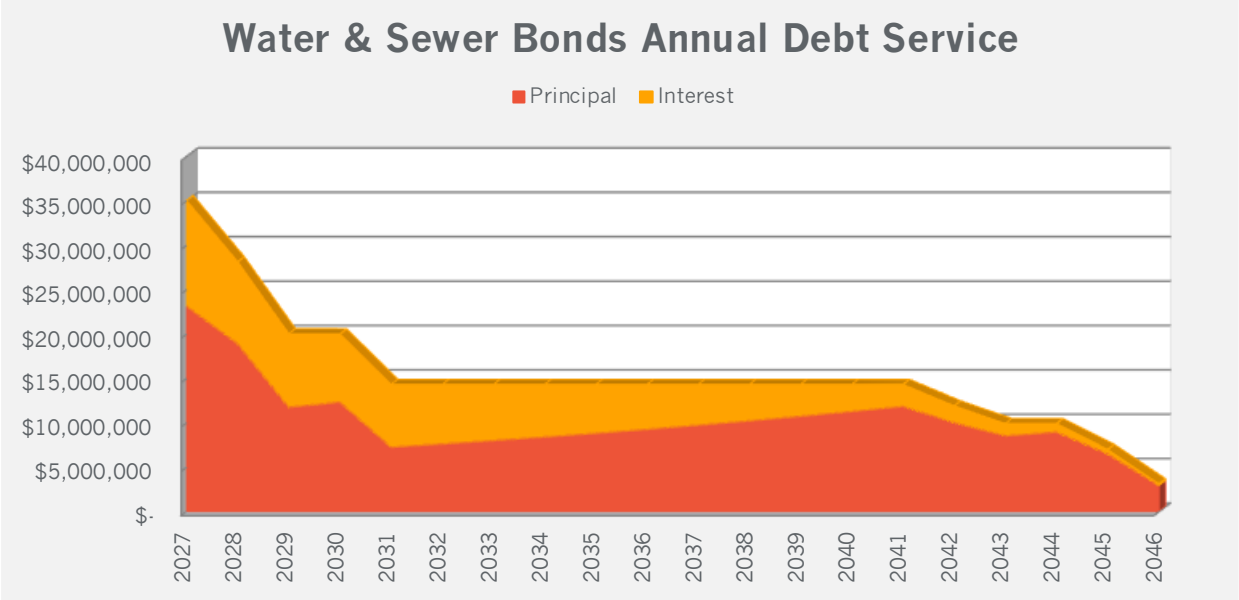


Table 9 includes water and sewer operating revenue, operating and maintenance expenses, existing Debt Service, and the resulting coverage ratio of operating net revenue to Debt Service. Due to the deferral of non-essential growth-related projects, prepayment and/or restructuring of water and sewer debt, and optimization processing efforts that have resulted in cost savings, a 1.02 coverage ratio is projected for FY26-27. This projection will be revisited annually to account for any significant changes in assumptions about costs and revenues. Water/sewer Enterprise Fund rate adjustments will be evaluated periodically for updated revenue requirements and capital planning.

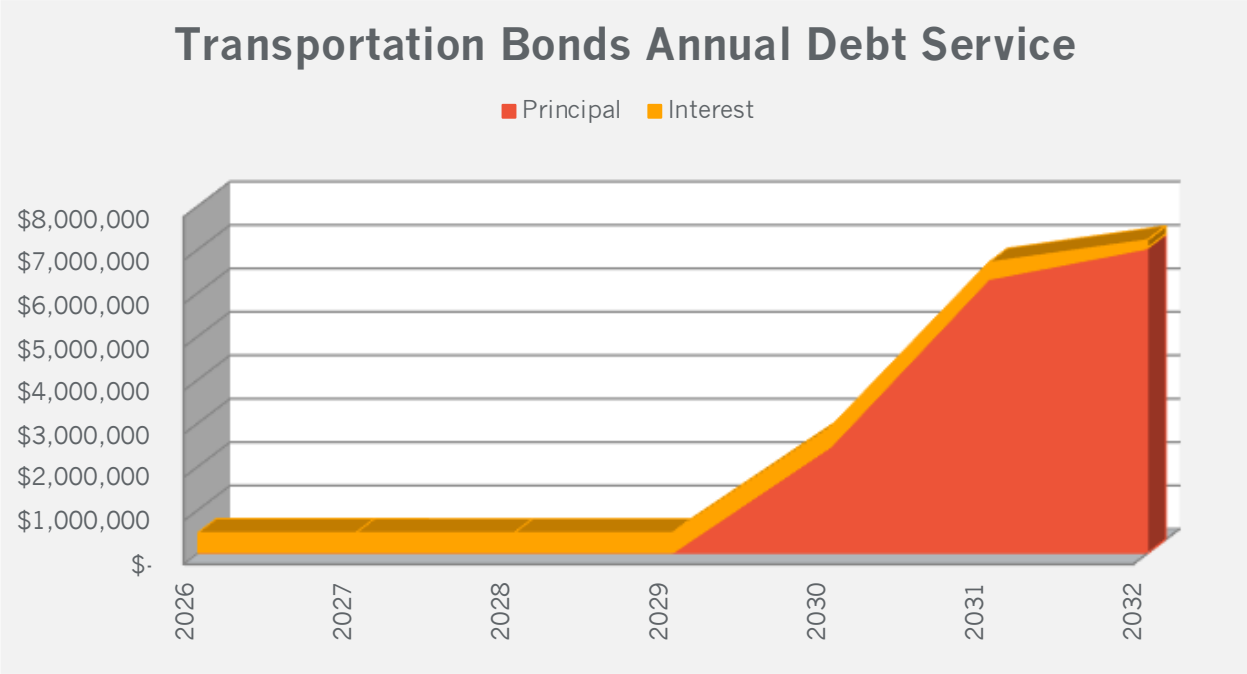
Table 9
Water & Sewer Revenue Funded Debt

Fiscal Year	Revenue*	O and M Expenses	Net Revenue	Debt Service	Revenue to Debt Service Ratio
2027	$ 126,420,000	$ 90,605,130	$ 35,814,870	$ 35,093,000	1.02x
2028	$ 149,570,533	$ 95,707,625	$ 53,862,908	$ 32,665,997	1.65x
2029	$ 167,100,189	$ 99,391,361	$ 67,708,828	$ 26,771,551	2.53x
2030	$ 186,803,977	$103,219,762	$ 83,584,215	$ 29,977,004	2.79x
2031	$ 200,177,011	$107,164,864	$ 93,012,147	$ 26,684,032	3.49x

*Water and Sewer revenue only

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Transportation Sales Tax Funded Debt



Transportation Sales Tax revenue currently supports the Debt Service for a FY07-08 revenue bond obligation. A minimum debt coverage ratio of 2.0 was established at the time of the issuance. Voter authorization is not required for Transportation Sales Tax Revenue Obligations. The chart represents all outstanding Transportation Bond principal and interest.

Table 10 summarizes the annual revenue expected from the designated Sales Tax, the total existing Debt Service, and the resulting coverage ratio. The table shows that the Transportation Sales Tax revenue to Debt Service ratio exceeds the 2.0 coverage requirement established in FY07-08.

For more information, please see the *Glendale Onboard Annual Report* on the City's website.

Table 10
Transportation Revenue Bonds

Fiscal Year	Transportation Sales Tax Revenue	Total Debt Service	Annual Coverage
2027	$ 48,911,874	$ 482,206	101.43x
2028	$ 48,418,313	$ 471,682	102.65x
2029	$ 48,596,208	$ 471,158	103.14x
2030	$ 49,514,797	$ 2,910,634	17.01x
2031	$ 49,608,479	$ 6,698,860	7.41x

For a summary of all FY26-27 Debt Service obligations, please see *Schedule 7: Debt Service in this budget book*.

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Operating Budget

Fiscal Year 2026 – 2027 Annual Budget Book

Glendale
ARIZONA

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Performance Report

Audit Department
$649,908 1 FTE

Purpose Statement

To provide internal audit services through detailed queries and testing to strengthen controls, identify potential risks, improve processes, verify compliance, and support the City of Glendale operating with transparency in the best interests of its residents.

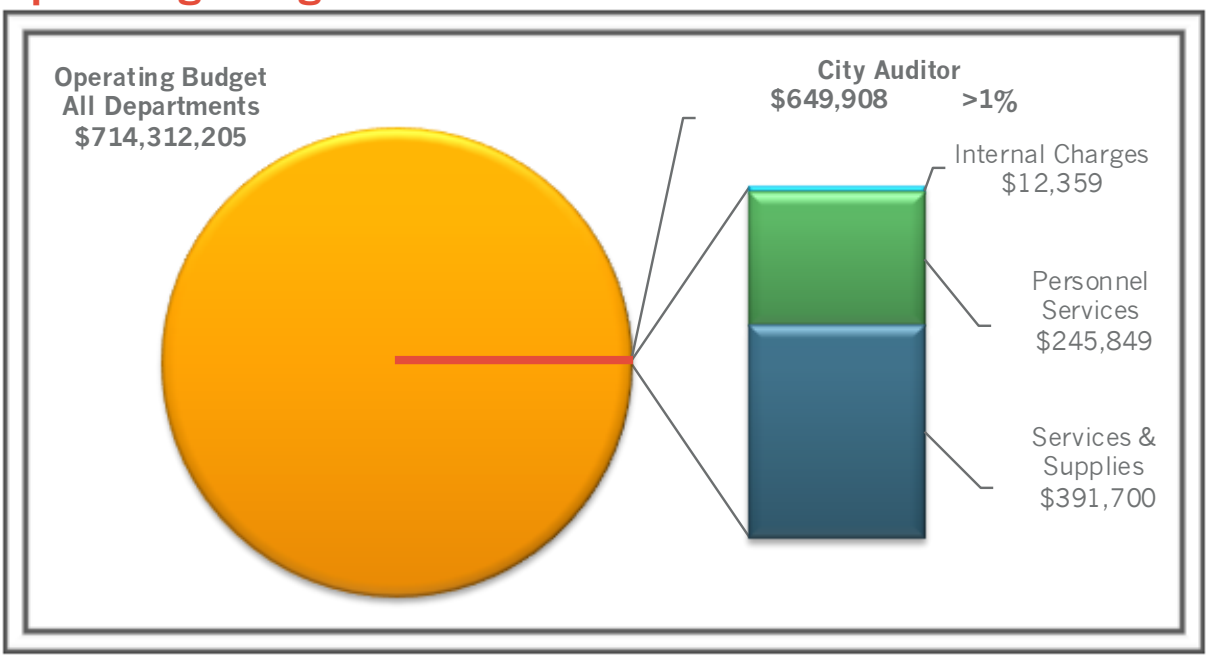
Department Description

The Independent Internal Audit Program (IIAP)[1] conducts internal audits of departments, programs and contracts citywide and reports the results to management, City Council (through the Council Appointed Audit Committee[2]), and the public.

[1] City Code Section 2-54 approved by Council on May 14, 2019, created the IIAP
[2] Audit Committee newly created beginning July 1, 2019, consisting of three Council members, two public citizens, City Manager and Budget & Finance Director. The first five are voting members, and the last two are ex-officio, non-voting members.

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Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Implemented a dashboard for tracking status of outstanding audit findings by city leadership and departmental staff
- Further revised and simplified city-wide risk assessment process and participated in Business Continuity Mapping exercise to determine potential future audits
- Implemented and tested automated payroll analytics to move toward continuous monitoring of selected controls
- In FY26, coordinated completion of nine audit projects (including four engagements carried over from FY25) by our contracted audit services vendors or conducted by IIAP, with three additional audits currently in progress

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Goals, Objectives, and Performance Measures

Strategic Objective	Improve Resource Alignment
Department Strategic Initiative	Develop a risk-based audit plan that strengthens internal controls and reduces organizational risk.
Intended Result	Audit resources are allocated to the areas that pose the greatest risk to the city.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
% Audit Recommendations Accepted by Management (concur/partially concur)	100%	100%	100%	100%
% Planned Audits Completed or In Progress[3]	60%	100%	75%	100%

[3] There will always be rollover of some engagements from one audit plan to the next, which is reflected in the audit plan completion percentages above. Due to the timing of when audits begin, they may not be completed until the following fiscal year. For example, three FY26 audits will be completed in FY27. There will likely be on or two FY27 audits that will not be completed until FY28, and so on.

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Audit
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	208,961	226,262	169,697	245,849	19,587	8.66%
Services & Supplies	371,778	391,700	293,775	391,700	-	0.00%
Internal Charges	14,260	15,548	15,548	12,359	(3,189)	(20.51%)
Grand Total	**594,999**	**633,510**	**479,020**	**649,908**	**16,398**	**2.59%**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10001310) Audit Administration	594,999	633,510	479,020	649,908	16,398	2.59%
Grand Total	**594,999**	**633,510**	**479,020**	**649,908**	**16,398**	**2.59%**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10001310) Audit Administration	1.00	1.00	1.00	-
Grand Total	**1.00**	**1.00**	**1.00**	**-**

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Glendale
INTERNAL AUDIT

We provide internal audit services through detailed queries and testing to strengthen controls, identify potential risks, improve processes, verify compliance, and support the City of Glendale operating with transparency in the best interests of its residents.



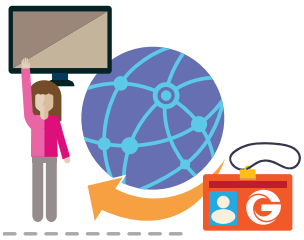
Our Community



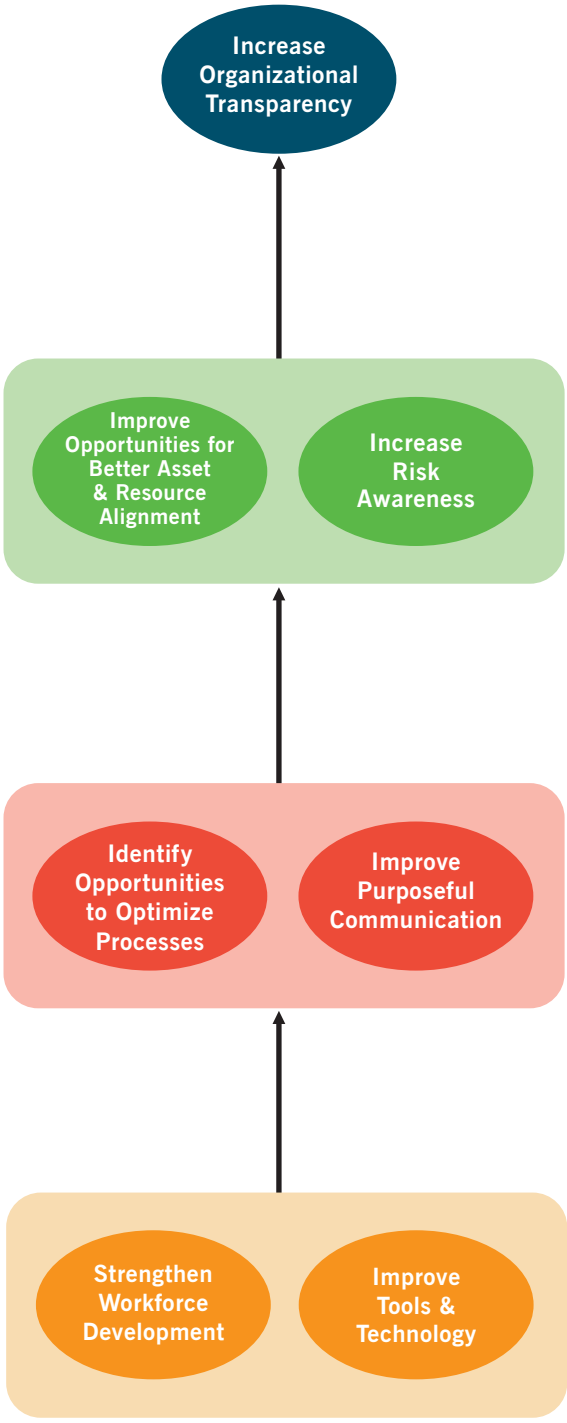
Our Finances



Our Processes

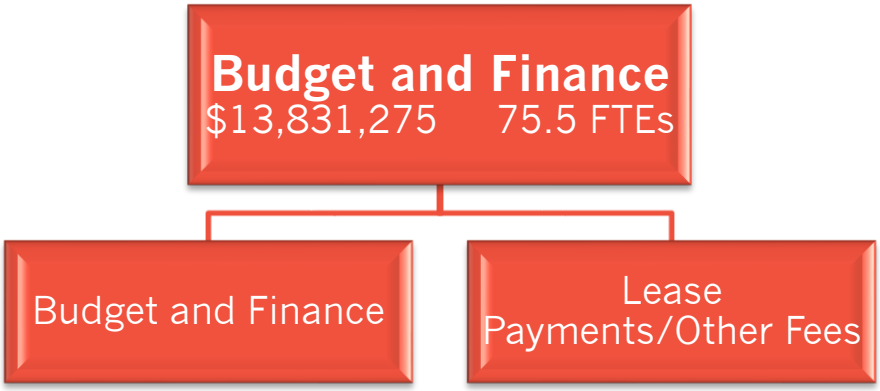


Our Organization



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Performance Report



Purpose Statement

The Budget and Finance Department provides financial management services with integrity and accountability while improving service levels, managing costs, and leveraging information across City departments.

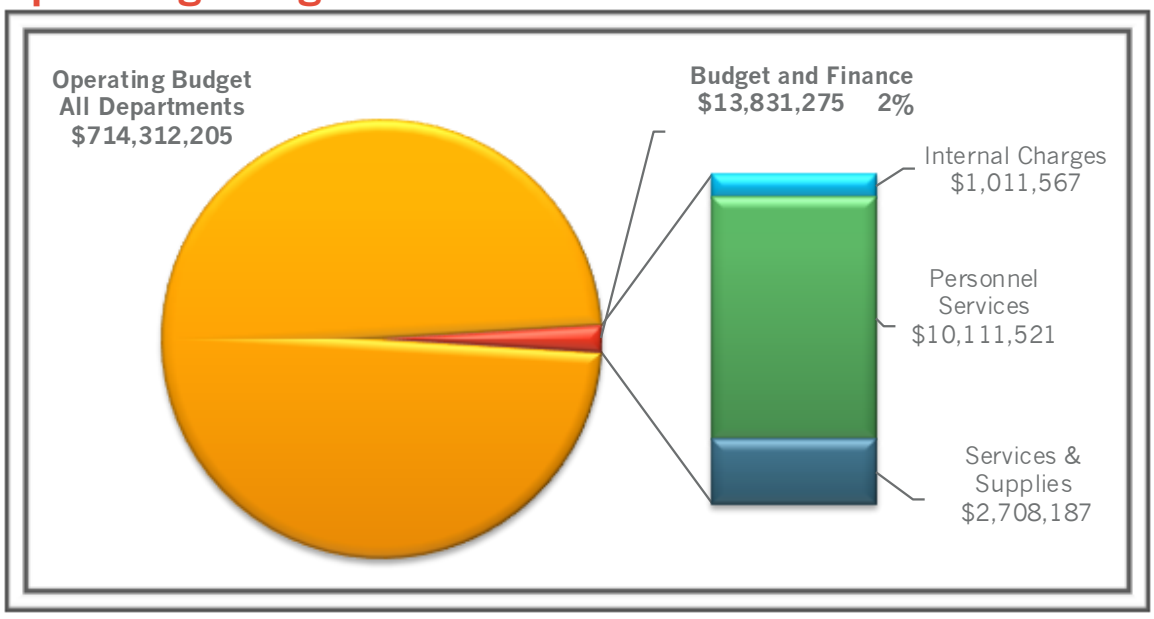
Department Description

The Budget and Finance Department provides a range of services that help ensure prudent fiscal management of city resources. Specifically, five divisions of the department provide the following services:

- The Management and Budget Division conduct independent, objective analyses and forecasts of expenditures and revenues, monitoring the budget for the current fiscal year, and development of the budget for the next fiscal year.
- The Finance Division's main responsibilities are accounting, debt management, banking services, investment management, financial analysis, and financial reporting to the public, state agencies, bond holders, grantors, auditors, city management, and the City Council.
- The Customer Service Division assists customers with their utility accounts including billing and payment processing and operation of the call center for customer inquiries and service requests.
- The Tax and License Division assists city business owners by educating them regarding the City's transaction privilege (sales) tax code, providing multi-jurisdictional tax auditing services, and issuing general and regulatory business licenses.
- The Procurement Division works with departments to ensure the procurement of goods and services is completed in a manner that is compliant with city policies and state statutes.
- The Grants Administration Division is responsible for coordinating the city's efforts to identify and obtain alternative funding for priority projects that advance the mission, goals and objectives established by the City Council and executive management.

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Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Received the 2025 GFOA Certificate of Achievement for Excellence in Financial Reporting.
- Received the 2026 GFOA Distinguished Budget Presentation Award.
- Implemented Questica budget software for development of the FY26-27 budget.
- Replaced Follow Your Money with OpenBook for internal and external financial transparency tool.
- PaymentWorks Third-Party vendor validation software was implemented to enhance security for banking transactions.
- From The Heart began in 1996 and to date over $3 million dollars has been distributed to local non-profit agencies from citizens donations through Glendale's utility billing to fulfill community needs. In fiscal year 2025, over $76,000 was distributed to 14 agencies.
- Moved Operations from Civic Center Annex and Glendale Adult Center to City Hall without service interruption to external customers and departments.
- In the latter part of the 4th quarter of 2025 and in partnership with the ITS Department and NorthStar support personnel, a technical process improvement opportunity was

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identified and implemented. This technical change affected how the NorthStar Billing system processed the calculation phase of the weekly billing process and resulted in an 83% reduction in the processing time associated with that function; that is, the standard one-hour processing time was reduced to ten minutes. Faster processing times allow billers to spend time on other value-added tasks (e.g., quality verifications). This improvement not only improved efficiency but also increased quality and employee engagement.

- Executed a contract with Online Utility Exchange for utility billing collection services.
- Tax auditors successfully conducted and completed 140 audits (Desk reviews, Field audits, Refund reviews, and IJTs) in accordance with Arizona Department of Revenue requirements. Completion of the audit cases requires extensive research and thorough verification of the taxpayer's books and records. Total assessment for Fiscal Year 2026 was 5.7 million dollars.
- For Fiscal Year 2026, Business Licensing staff maintained and monitored a total of 6,467 active/issued licenses (all license types included),
- Issued 1,056 new general business licenses (GBL & OCN) and 73 liquor licenses (liquor licenses and special event liquor licenses),
- Conducted 396 field visits for customer outreach, and
- Accepted and reviewed 1, 498 new applications (all license types).

Goal, Objectives, and Performance Measures

Strategic Objective	Improve Resource Alignment
Department Strategic Initiative	Employ strong fiscal management practices that encourage sustainable fiscal decision-making.
Intended Result	Prudent fiscal stewardship

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Bond ratings for general obligation bonds				
Standard & Poor's:	AA	AA	AA	AA+
Moody's Investor Services:	A1	Aa3	Aa3	Aa3
Fitch Ratings:	AAA	AAA	AAA	AAA
Bond ratings for Water and Sewer revenue bonds				
Standard & Poor's:	AA-	AA-	AA	AA
Moody's Investor Services:	A1	A1	A1	A1
Fitch Ratings:	AA	AA	AA	AA+
Annualized amortized cost basis return on portfolio (net of fees)	4.8%	4.1%	3.7%	3.6%
Number of grants received through Grants Administration	41	35	41	39
Compliance with Council adopted Financial Policies (# complied with/# of policies)	7/7	7/7	7/7	7/7

Return to TOC

Strategic Objective	Improve Resource Alignment
Department Strategic Initiative	Provide accurate and timely financial analysis, forecasting, and reporting.
Intended Result	Prudent fiscal stewardship

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Maintain a +/- 5% variance in general fund revenue forecasts from the final actual revenue to the adopted budget	±5%	±5%	±5%	±5%
% of month-end reports completed within 10 business days	83%	100%	100%	100%
Obtain the GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes
Obtain the GFOA Distinguished Budget Presentation Award	Yes	Yes	Yes	Yes

Strategic Objective	Strengthen Inter-Departmental Relationships
Department Strategic Initiative	Perform customer service and procurement activities effectively, accurately, and timely.
Intended Result	Improved levels of service

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Number of vendor protests upheld	0	0	0	0
Number of RFP's and IFB's submitted requests	62	60	65	65
% of contract renewals completed on-time	95%	97%	95%	100%
% of sole source/special procurements processed within 10 days	90%	89%	89%	100%
% of call center calls answered within 1 minute	65%	80%	80%	80%
% of call center calls abandoned	7%	2.5%	2.5%	2.5%
Number of sales tax audits/reviews completed	120	142	100	100

Return to TOC

Budget and Finance
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	8,205,610	9,919,942	7,385,956	10,111,521	191,579	1.93%
Services & Supplies	2,208,572	2,536,187	2,070,065	2,708,187	172,000	6.78%
Internal Charges	903,603	1,158,370	1,158,370	1,011,567	(146,803)	(12.67%)
Grand Total	**11,317,785**	**13,614,499**	**10,614,391**	**13,831,275**	**216,776**	**1.59%**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10001110) Budget&Finance Administration	768,048	898,080	736,004	940,566	42,486	4.73%
(1000-10001111) Accounting Services	2,625,065	2,981,202	2,293,781	3,110,287	129,085	4.33%
(1000-10001112) Tax and License	1,277,845	1,753,558	1,381,174	1,796,350	42,792	2.44%
(1000-10001113) Procurement	733,612	1,006,774	721,254	1,008,760	1,986	0.20%
(1000-10001114) Other Fees	481,337	564,353	423,265	564,353	-	0.00%
(1000-10001115) Budget and Research	597,770	699,326	550,188	737,870	38,543	5.51%
(1000-10001116) Grants Administration	153,119	172,563	132,671	152,273	(20,290)	(11.76%)
(1000-10001117) Customer Service	335,723	408,571	315,604	459,821	51,250	12.54%
(1000-10001119) Collections	453,729	586,783	451,693	596,923	10,140	1.73%
(2160-21604011) Grants-Finance	135,598	-	-	-	-	0.00%
(4610-46104011) Grants-Finance	-	-	110,943	-	-	0.00%
(6020-60201117) Customer Service	3,669,695	4,409,375	3,394,400	4,361,347	(48,028)	(1.09%)
(6110-61101120) Landfill Customer Service	86,244	133,914	103,415	102,726	(31,188)	(23.29%)
Grand Total	**11,317,785**	**13,614,499**	**10,614,391**	**13,831,275**	**216,776**	**1.59%**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10001110) Budget&Finance Administration	4.00	4.00	4.00	-
(1000-10001111) Accounting Services	18.00	18.00	18.00	-
(1000-10001112) Tax and License	10.00	10.00	10.00	-
(1000-10001113) Procurement	6.00	6.00	6.00	-
(1000-10001115) Budget and Research	4.00	4.00	4.00	-
(1000-10001116) Grants Administration	1.00	1.00	1.00	-
(1000-10001117) Customer Service	3.00	3.00	3.00	-
(1000-10001119) Collections	4.00	4.00	4.00	-
(6020-60201117) Customer Service	25.50	25.50	24.50	(1.00)
(6110-61101120) Landfill Customer Service	1.00	1.00	1.00	-
Grand Total	**76.50**	**76.50**	**75.50**	**(1.00)**

Return to TOC

Glendale
BUDGET & FINANCE

Budget and Finance improves the lives of our stakeholders through transparent and responsible financial management, excellent customer service, and innovative solutions.



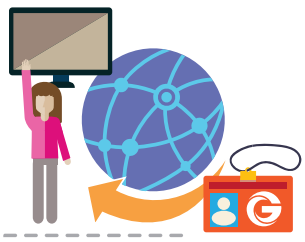
Our Community



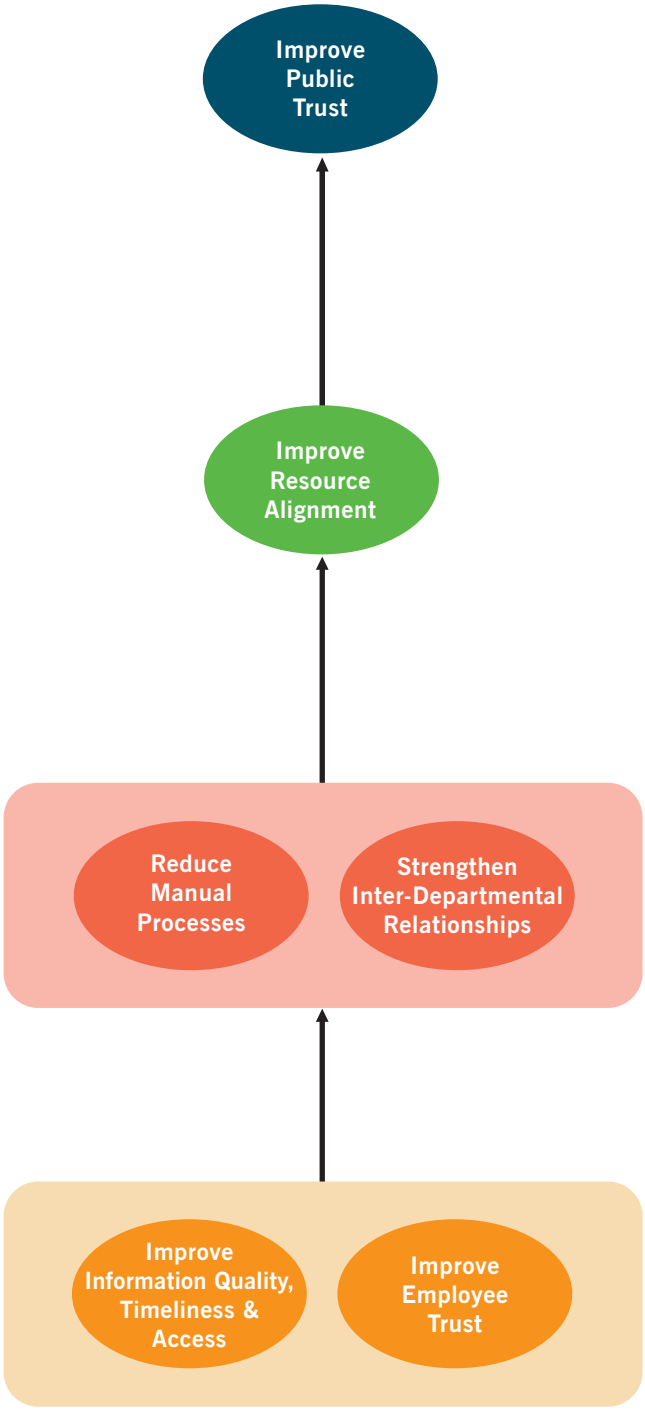
Our Finances



Our Processes

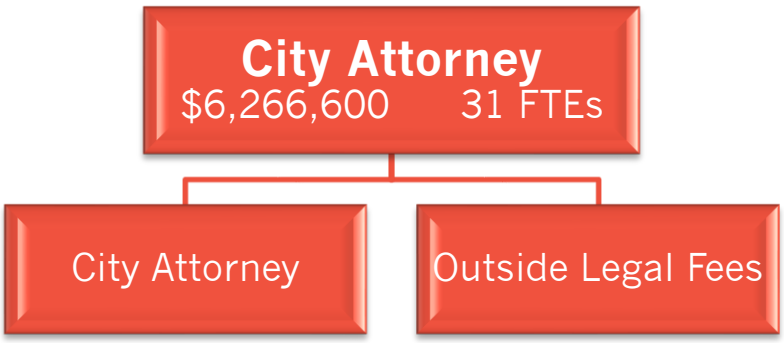


Our Organization



Return to TOC

Performance Report



Purpose Statement

Provide the highest level of legal services to the city and its officials by adhering to professional standards, garnering strong understanding of city operations and incorporating all relevant information into the legal advice and guidance provided.

To serve the people of Arizona by prosecuting violations of Glendale City Code and misdemeanor violations of state law in an ethical manner to assure that justice is served.

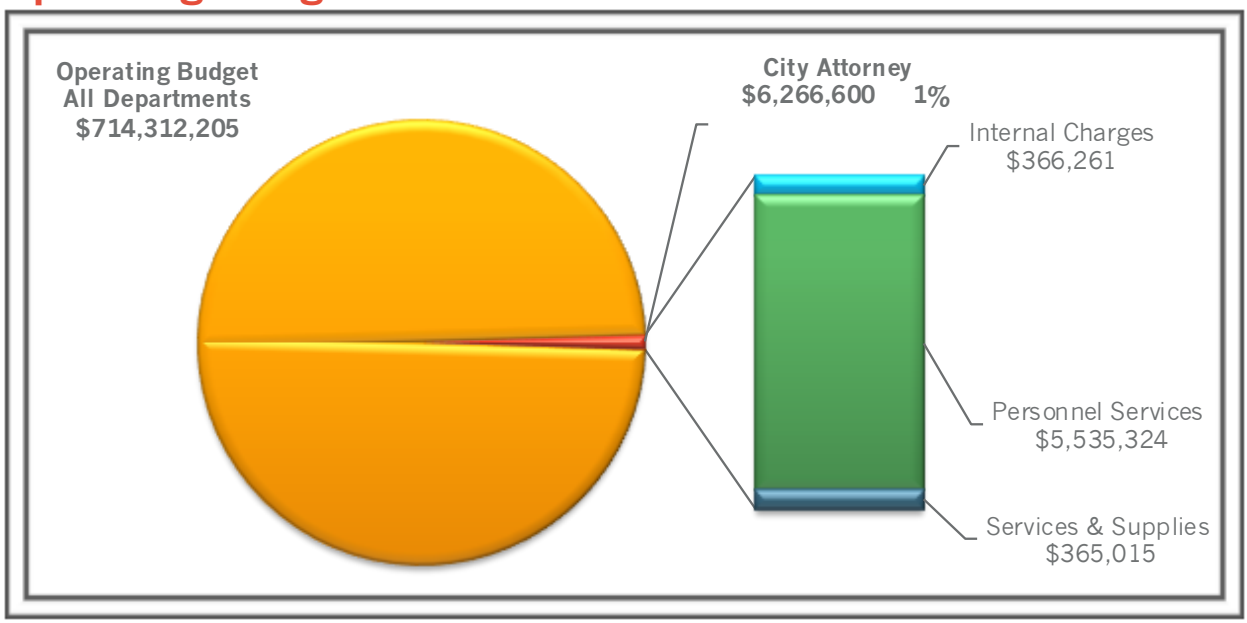
Department Description

The City Attorney is appointed by the City Council and acts as legal adviser to the city, its officials, departments, as well as boards and commissions on matters that affect the conduct of city business. The City Attorney's Office represents the city in all legal proceedings and directs the legal services provided by outside counsel. The office also prepares resolutions, ordinances and related legal documents for City Council consideration in order to implement adopted city policy; drafts and reviews all contracts considered by the city; and issues opinions on a variety of municipal matters.

The City Attorney's Office works closely with the Police Department to provide ongoing training of its officers relating to state and city laws. The Office is also responsible for prosecuting any misdemeanor violation that occurs within the city limits including violations of Glendale City Code, DUI and domestic violence cases. The Office also handles conflict cases for other cities as well as the Maricopa County Attorney's Office.

Return to TOC

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Prosecutor's Office continues to maintain annual Victims' Rights Program ("VRP") Grant Award through the Attorney General's Office.

Return to TOC

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Attend meetings and hearings as needed or requested to provide legal advice.
Intended Result	The Mayor, City Council and City staff receive high-quality, professional and timely legal services.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target/ Projected***
% of the meetings/hearings attended (as needed or requested)	100%	100%	100%	100%

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Proactively pursue the adjudication of criminal cases.
Intended Result	The City provides consistent and ethical application of criminal justice for the community.

Performance Measures	***Police Citation***	***Police Submittals***	***Plea Agreements***	***Number of Trials***
Number of criminal matters received by the office from July 1, 2025-June 30, 2026	*5553*	*2504*	*4284*	*26*

Return to TOC

City Attorney's Office
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	4,737,732	5,169,462	3,877,097	5,535,324	365,861	7.08%
Services & Supplies	234,367	365,015	308,771	365,015	-	0.00%
Internal Charges	412,355	586,461	586,461	366,261	(220,200)	(37.55%)
Grand Total	**5,384,454**	**6,120,938**	**4,772,329**	**6,266,600**	**145,661**	**2.38%**

Budget by Fund & Division Number

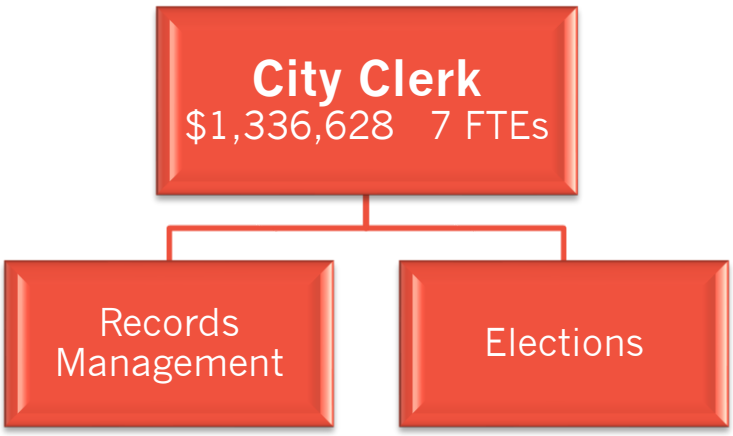
Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10001210) Legal Services	5,377,354	6,120,938	4,742,329	6,266,600	145,662	2.38%
(2160-21605253) City Attorney's Grants	7,100	-	30,000	-	-	0.00%
Grand Total	**5,384,454**	**6,120,938**	**4,772,329**	**6,266,600**	**145,662**	**2.38%**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10001210) Legal Services	31.00	32.00	32.00	-
Grand Total	**31.00**	**32.00**	**32.00**	**-**

Return to TOC

Performance Report



Purpose Statement

To fairly and impartially provide exceptional customer service and information to the citizens, customers and employees of the City of Glendale.

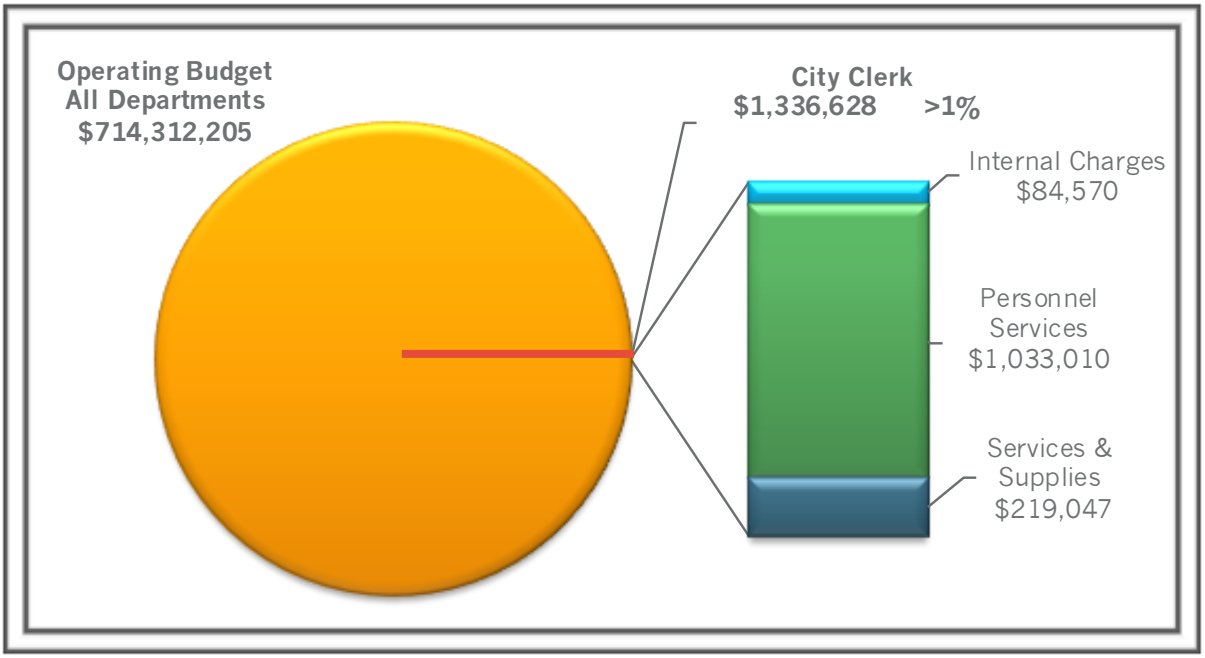
Department Description

The Glendale City Clerk's Office prepares and maintains the minutes of City Council meetings; oversees the timely and accurate accumulation, preservation, and accessibility of public records; conducts fair and open municipal elections and maintains the Glendale City Charter and City Code Book. The City Clerk's Office also maintains City ordinances and resolutions and ensures legal compliance of all legal postings and public notices. Services provided by the City Clerk's Office include:

- Preparing and distributing Council agendas and minutes
- Conducting City elections
- Processing public records requests
- Coordinating the records management program
- Codifying the Glendale City Code
- Recording City documents
- Circulating contracts for signatures and retention
- Managing the City's 17 boards and commissions
- Posting/publishing public notices
- Providing notary services

Return to TOC

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Coordinated the City's 2025 November Special Election (2 bond questions)
- Coordinated the 6th annual Board & Commission Members Appreciation Dinner
- Received, organized and shelved approximately 3,000 boxes of City records that were returned from an outside storage facility
- Purged approximately 800 boxes of records that met retention requirements
- Processed 1,679 public records request that required 1,531 hours of staff time to fulfill
- Coordinated the reappointment process of 52 board and commission members

Return to TOC

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Post all City Council regularly scheduled voting meeting and workshop agendas and packets online 6 days prior to the meeting exceeding the statutory requirement of 24 hours.
Intended Result	The public receives timely notice and access to official meetings of the Glendale City Council.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Agendas/Packets posted 6 days prior to regular meetings	46/100%	46/100%	46/100%	46/100%

Strategic Objective	Optimize Processes & Services
Department Strategic Initiatives	All public record requests are initiated within 24 hours of receipt. All campaign finance reports are posted within 24 hours of receipt.
Intended Result	The public has timely access to City records.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Public record requests/% Compliance	1,501/100%	1,679/100%	1,600/100%	1,650/100%
Campaign Finance Reports posted within 24 hours	100%	100%	100%	100%

Return to TOC

City Clerk
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	899,904	952,495	714,371	1,033,010	80,515	8.45%
Services & Supplies	190,600	469,047	351,785	219,047	(250,000)	(53.30%)
Internal Charges	85,303	95,775	95,775	84,570	(11,204)	(11.70%)
Grand Total	**1,175,806**	**1,517,317**	**1,161,931**	**1,336,628**	**(180,689)**	**(11.91%)**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10001410) City Clerk Administration	1,048,263	1,139,567	878,619	1,208,878	69,311	6.08%
(1000-10001411) Elections	127,544	377,750	283,313	127,750	(250,000)	(66.18%)
Grand Total	**1,175,806**	**1,517,317**	**1,161,931**	**1,336,628**	**(180,689)**	**(11.91%)**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10001410) City Clerk Administration	7.00	7.00	7.00	-
Grand Total	**7.00**	**7.00**	**7.00**	**-**

Return to TOC

Performance Report

City Court
$8,182,509 51 FTEs

Purpose Statement

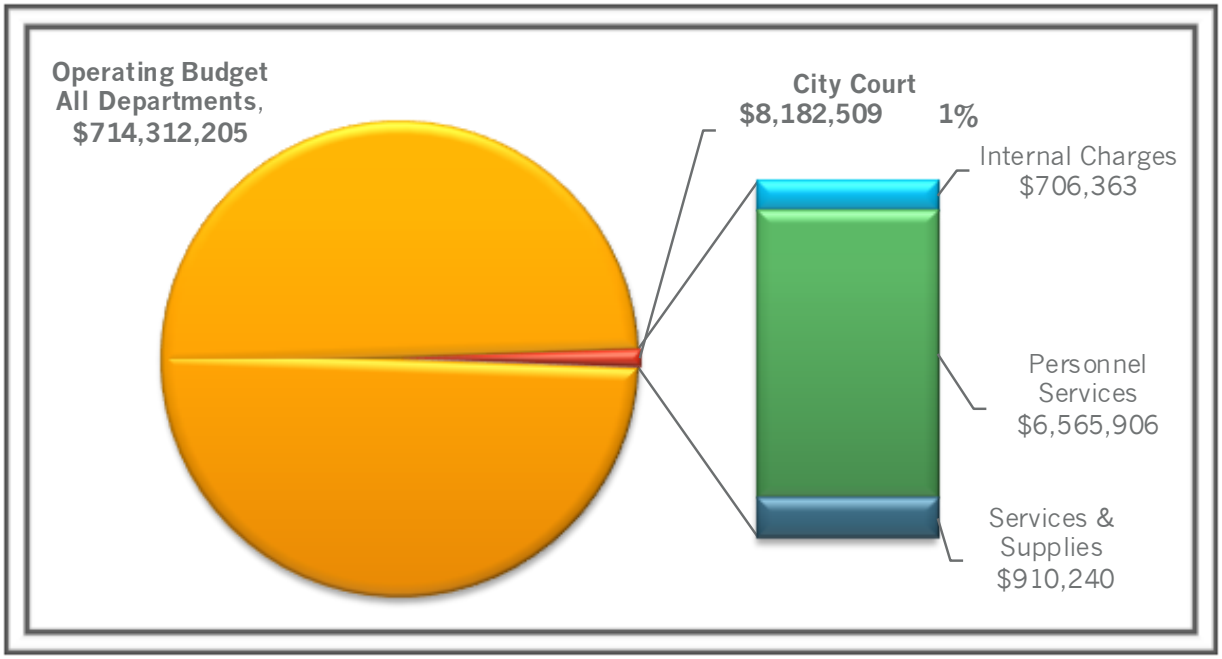
To provide an independent and accessible City Court, that maintains a high degree of public trust and confidence, by addressing cases and providing prompt, fair, just and equitable resolutions in a professional, efficient and courteous manner.

Department Description

Glendale City Court is the Judicial Branch of the Glendale City government and is also a part of the Arizona Judicial System. The Court adjudicates criminal misdemeanors, city code violations, traffic violations, and select juvenile offenses committed in the City of Glendale. In cases of domestic violence and harassment, the Court issues protective orders. The Court has the authority to issue search warrants for misdemeanors and felonies. The Glendale City Court serves as host for the West Valley Regional Veterans Court, providing for adjudication of cases and coordination of services, for Veterans from seven participating West Valley municipalities. Glendale City Court collaborates with numerous internal and external justice and community agencies to develop and implement programs to reduce recidivism and promote safe communities. Nearly 54,000 customers visit our Court each year to conduct business.

Return to TOC

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

During the reporting period, Glendale City Court advanced its strategic priorities of improving access to justice, strengthening specialty court programs, enhancing public safety, and increasing operational efficiency. The Court achieved measurable gains in technology modernization, community engagement, and regional collaboration while maintaining fiscal discipline and expanding services for veterans and individuals with behavioral health needs.

Judicial Appointments

- City Council appointed Chad Heywood as City Judge, strengthening judicial capacity and support for court operations.
- Presiding Judge Nicholas C. DiPiazza selected Jose M. Valles as Court Hearing Officer, enhancing courtroom coverage and efficiency.

Enhanced Access to Justice

- Expanded public access through implementation of online payments, improving convenience and reducing in-person transactions.
- Introduced live audio streaming of courtroom proceedings, enhancing transparency and public trust.

Return to TOC

- Launched online filing functionality for motions and records requests, streamlining processes and improving user accessibility.
- Advanced access to court services by implementing a paper-on-demand process for civil traffic and parking violations, supporting the Court's transition to electronic case processing while maintaining service options for court users.
- Secured approval from the Administrative Office of the Courts (AOC) to pilot an electronic data-sharing initiative with law enforcement agencies to enhance firearms transfer compliance in domestic violence cases, promoting public safety and supporting the Arizona Supreme Court Strategic Agenda.

Facilities, Security, and Accessibility Enhancements

- Completed several courthouse security enhancements, including:
  - Installation of reflective security window tinting at the front entrance to enhance courthouse security and support compliance with applicable Arizona Code of Judicial Administration (ACJA) requirements.
  - Installation of courtroom lockdown capabilities in all five courtrooms, enabling court staff to quickly secure or release courtroom doors during emergencies and enhancing the safety of judicial officers, staff, and the public.

Community Engagement

- Court welcomed first intern, supporting judicial observation and professional development for future legal professionals.
- Organized and hosted the third annual mock trial event with Sonoran Classical Community School, promoting civic education and increasing student understanding of the judicial system.
- Presiding Judge DiPiazza served as a featured speaker at the "Friends of the Court" event, fostering community partnerships and support for specialty court programs.
- Presiding Judge DiPiazza welcomed presiding judges and court administrators from two West Valley courts and provided an overview of the West Valley Regional Veterans Court, highlighting its collaborative approach and positive outcomes for participating veterans.
- Mayor Weiers issued a Law Day Proclamation recognizing May 1 as Law Day in the City of Glendale and reaffirming the importance of the rule of law and civic engagement.

Veterans Court Program

- Participated in the StandDown for Veterans event (Maricopa County), resolving 15 active and pending cases and assisting approximately 30 veterans with services including record sealing, MVD abstracts, and legal information.
- West Valley Regional Veterans Court participation increased 29%, reflecting continued demand for treatment-based alternatives, with 162 veterans successfully completing the program since regional expansion in 2022.
- Submitted applications for Bureau of Justice Assistance (BJA) grant to expand Veterans Court capacity and enhance treatment and support services for justice-involved veterans.

Return to TOC

Mental Health Court Program

- Secured grant funding from "Friends of the Court" to support Mental Health Court operations and participant services, strengthening treatment-based justice outcomes.

Budget and Fiscal Management

- Submitted a FY27 supplemental request to transition court security services in-house to improve oversight, accountability, and operational management of courthouse security functions.

Professional Development and Workforce Excellence

- Continued investment in workforce development through structured certification pathways, with staff actively progressing through the Arizona Supreme Court's Leadership Institute programs to strengthen internal leadership capacity and support succession planning within court operations.
- Five employees attended the Arizona Court Association Spring Conference.
- Judge DiPiazza served as a member of the Attorney General's Veterans and Military Families Advisory Council.
- Court Administrator Lynn Brown served as a member of the Maricopa County Work Release Work Group.

Operational Efficiency and Process Improvement

- Established a Court Improvement Focus Group representing all divisions to guide innovation, process improvement, and future initiatives.

Goals, Objectives, and Performance Measures

Strategic Objectives	Strengthen Workforce Development
Department Strategic Initiative	Exceed annual minimum education requirements set forth by Arizona Code of Judicial Administration §1-302 by promoting ongoing professional development to enhance staff competence, professionalism, and service delivery excellence.
Intended Result	Strengthened workforce capability through ongoing professional development and education compliance, resulting in improved service quality, operational efficiency, and consistent application of court procedures.

Performance Measures	***2024 Actual***	***2025 Actual***	***2026 Estimate***
Minimum number of COJET training hours required-per calendar year	546	630	720
Number of COJET hours completed	1182	1168	1180
Percent above the minimum hours required-per calendar year	116%	85%	115%

Return to TOC

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Clearance rates are used to assess the court's efficiency in case processing and disposition.
Intended Result	The target clearance rate is 100% or higher, reflecting that the court is disposing of cases at a rate equal to or greater than new filings. Rates below 100% indicate an increase in pending caseloads and potential backlog growth over time.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***
Clearance Rate	87%	90%	94%

Strategic Objectives	Optimize Processes & Services
Department Strategic Initiative	Established Arizona case processing time standards provide a consistent framework for measuring and reporting the timeliness of case resolution and supporting the court's commitment to timely access to justice.
Intended Result	The Court seeks to resolve cases within the established Arizona case processing time standards. Meeting or exceeding these standards reflects timely case resolution.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***
Civil Traffic (98% within 90 Days)	95%	95%	95%
Criminal Misdemeanor (98% within 180 Days)	90%	89%	92%
DUI (93% within 240 Days)[1]	90%	85%	90%
Local Ordinances (98% within 180 Days)	99%	99%	100%

[1] This performance metric has been updated to standardize data collection and reporting across fiscal years. Previously reported figures have been revised accordingly to maintain consistency and comparability.

Return to TOC

City Court
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	5,251,242	6,173,394	4,679,816	6,565,906	392,511	6.36%
Services & Supplies	1,183,893	1,045,366	902,300	910,240	(135,126)	(12.93%)
Internal Charges	627,136	737,407	737,407	706,363	(31,044)	(4.21%)
Grand Total	**7,062,271**	**7,956,168**	**6,319,523**	**8,182,509**	**226,341**	**2.84%**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10001510) Court Administration	6,627,421	7,369,860	5,705,564	8,056,406	686,546	9.32%
(2120-21205001) Court Security	297,747	434,946	330,819	57,219	(377,727)	(86.84%)
(2120-21205002) Court Time Payments	43,945	91,750	70,327	13,493	(78,257)	(85.29%)
(2120-21205003) Fill the Gap	23,218	59,611	44,767	55,390	(4,221)	(7.08%)
(2160-21605256) Grants - Courts	69,941	-	168,045	-	-	0.00%
Grand Total	**7,062,271**	**7,956,168**	**6,319,523**	**8,182,509**	**226,341**	**2.84%**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10001510) Court Administration	45.00	45.00	49.50	4.50
(2120-21205001) Court Security	1.00	1.00	1.00	-
(2120-21205002) Court Time Payments	0.50	0.50	0.50	-
Grand Total	**46.50**	**46.50**	**51.00**	**4.50**

Return to TOC

Glendale
CITY COURT

Ensure access to fair and impartial justice by providing excellent customer service and accurate information in a timely manner to foster community trust and confidence.



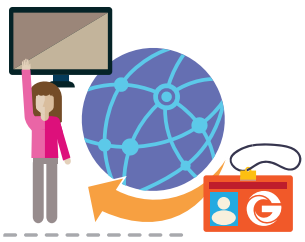
Our Community



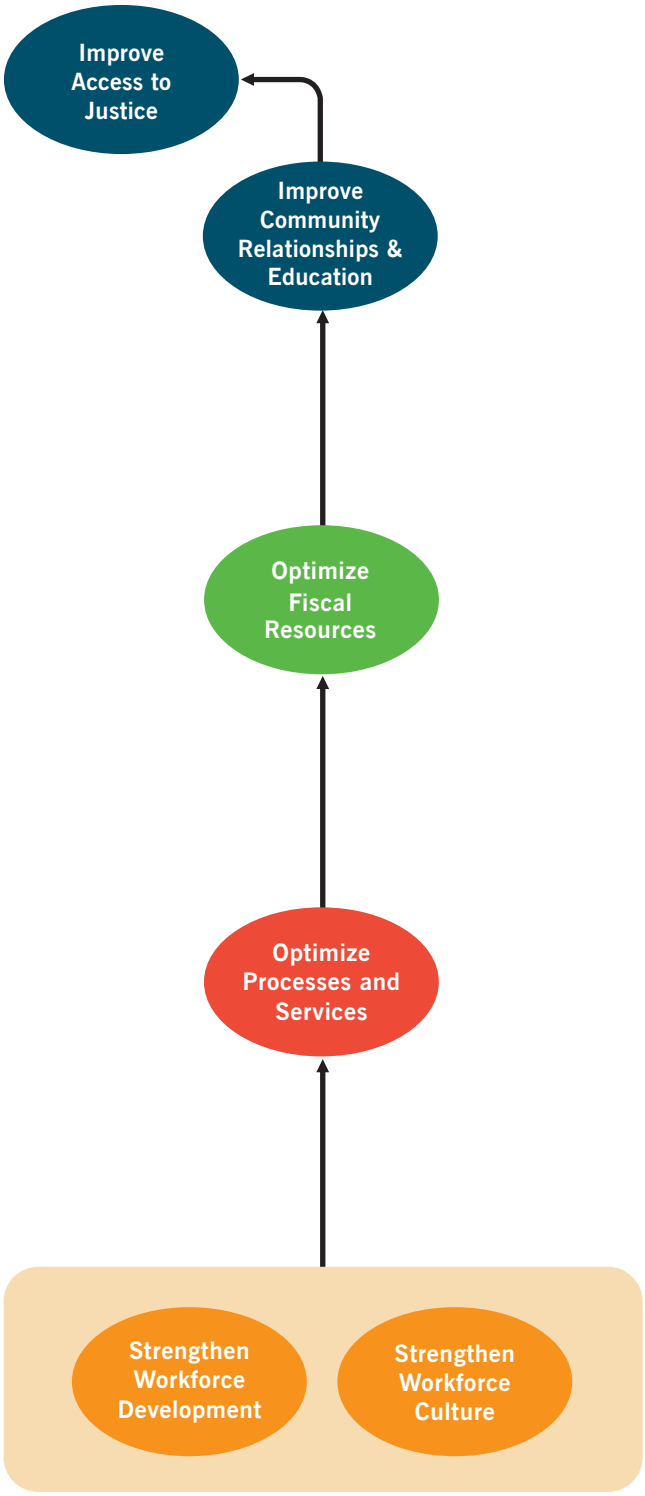
Our Finances



Our Processes

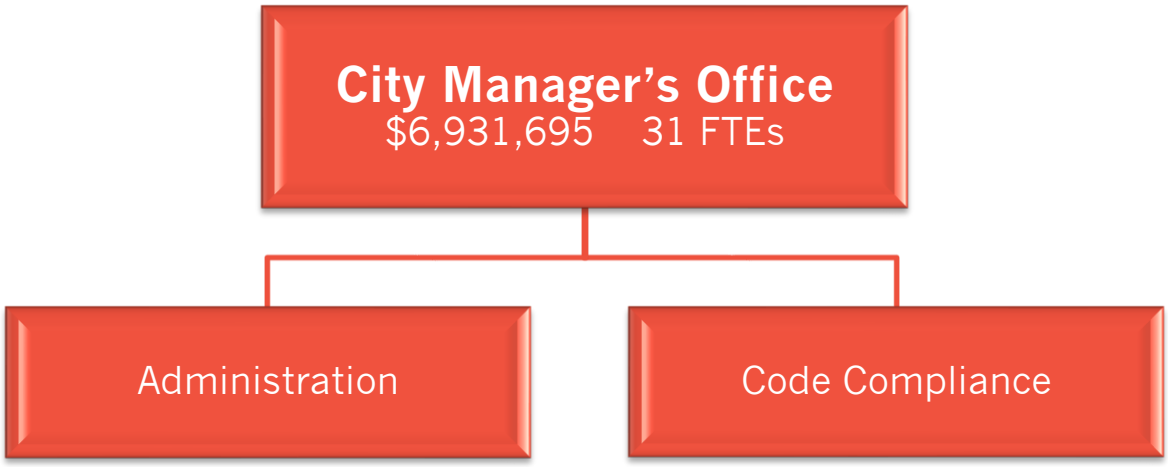


Our Organization



Return to TOC

Performance Report



Purpose Statement

To create organizational strategies for success.

Department Description

Administration

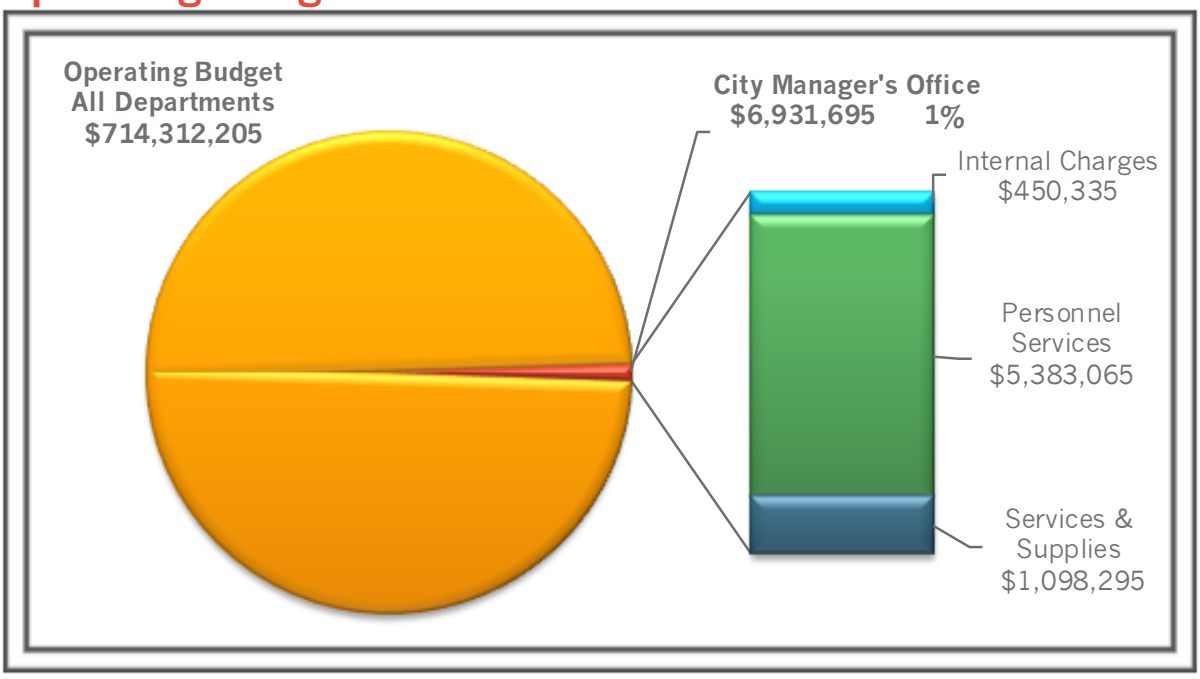
The City Manager's Office provides the organizational leadership necessary to successfully implement the policy direction of the City Council; communicates that direction to the organization; ensures the efficient, effective, and economical delivery of city services to Glendale's citizens; appropriately allocates the resources and support to achieve strategic objectives; uses data and evidence to analyze and improve organizational performance; and maintains a highly responsive, effective, and inclusive workforce.

Code Compliance

The Code Compliance Division is responsible for ensuring compliance with city codes and ordinances. These regulations are local laws adopted by the Glendale City Council and represent community standards. These community standards have been established to promote health and safety, protect the community from blight and deterioration, and enhance the livability of Glendale.

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Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

City Manager's Office

- Project Leadership
  - Downtown Campus Reinvestment Project
    - Grand Opening held June 18
  - What Works Cities Certification
    - Awarded Platinum Certification
  - Centralized Customer Service – GlendaleOne
  - Citywide Technology Projects
  - Camelback Ranch, State Farm Stadium, and Desert Diamond Arena
  - Mega Event – Sports and Entertainment District
  - Resident and Business Surveys
  - Community Engagement

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- Employee Engagement:
    - Mentor Program
    - Employee Survey and Focus Groups
    - Employee Gratitude Month
    - Employee Success Factors Awards Program
    - Employee Giving Opportunity Campaigns
    - Employee Events
- Financial Stewardship
    - S&P Global Bond Rating Upgrades:
        - AA+ (general obligation bonds)
        - AAA, highest possible rating (excise tax)

      AA (certificates of participation)

Code Compliance

Process Improvements

- Reduced proactive grids from 12 areas to 9 to improve service delivery and reallocate resources to create 3 complaint-based inspectors
- Modified five senior grids to separate assignments based on residential and commercial areas of responsibility.
- Worked with the GIS team to modify the Quick Capture tool and base areas of coverage on property zoning.
- Worked with GIS to create a measurement tool for enforcement purposes.
- Formally created the C.A.R.E. initiative (Communication Abatement Revitalization Effort)
- Created new civil citation for Code Compliance cases
- Partnered with Police to create a new pathway for electronic citations through "Premier One"

Workforce Development

- Completed department goal to have all current inspectors take part in at least one professional training.
- Increased staff development opportunities with AGTS Supervisors Academy

Community Engagement

- Participated in Community Meetings in Sahuaro, and Ocotillo districts
- Completed 50+ Clean and Liens
- Participated in Granada Service Day to clean up 2 properties
- Completed 104 property cleanups with C.A.R.E.S
- Partnered with Neighborhood Services to complete rock projects on over 20 properties
- Completed a wall repainting project from Grovers to Union Hills along 67th Ave, with Adult Probation, and the assistance of CM Malnar and Maylee.
- Worked with Police to enforce illegal vendors throughout the 5 weeks of Glendale Glitters
- Worked with Police to enforce illegal vendors for Concacaf

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Employee Engagement

- Received the Arizona Code Enforcement Association (ACEA) "Code Officer of the Year" Award – Clint Haver
- Code Compliance Website, "Employee Spotlight"- Abdul Muhammad
- Success Factor Awards- "Leadership"- Tasha Jefferson
- Success Factor Honorable Mentions
  - David Velez
  - Jacob Ward
  - Michele Ramirez
  - Clint Haver
  - Amber Garcia
  - Steve Berry

Goals, Objectives, and Performance Measures

Strategic Objective	Improve Community Experience
Department Strategic Initiative	Address and resolve code compliance violations in an effective and efficient manner
Intended Result	Maintain compliance with City Codes that relate to nuisances, property maintenance, rental housing and Zoning Ordinance requirements

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Actual***	***FY2027 Target***
% of cases abated by voluntary compliance	98.8%	99.3%	99.2%	99%

Strategic Objective	Improve Purposeful Communication
Department Strategic Initiative	Consistent communication with all departments, businesses, and residents to provide an effective experience.
Intended Result	Improved communication between code staff and stakeholders

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Actual***	***FY2027 Target***
% of Code Compliance cases where the complainant receives a response within 2 days	89%	93.5%	92.54%	94%

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Strategic Objective	Strengthen Workforce Development
Department Strategic Initiative	We train staff to be technical professionals with a focus on delivering quality customer service.
Intended Result	Staff are technical experts in their field.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Actual***	***FY2027 Target***
% of inspectors that have a professional certification	89%	95%	94%	100%

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City Manager's Office
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	4,755,663	5,032,514	3,774,386	5,383,065	350,551	6.97%
Services & Supplies	616,939	938,295	703,721	1,098,295	160,000	17.05%
Internal Charges	500,694	619,842	619,842	450,335	(169,507)	(27.35%)
Grand Total	**5,873,296**	**6,590,651**	**5,097,949**	**6,931,695**	**341,044**	**5.17%**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10001610) City Manager Administration	2,363,722	2,536,634	1,927,659	2,715,266	178,631	7.04%
(1000-10001612) Code Compliance	3,509,574	4,054,017	3,170,290	4,216,429	162,412	4.01%
Grand Total	**5,873,296**	**6,590,651**	**5,097,949**	**6,931,695**	**341,044**	**5.17%**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10001610) City Manager Administration	7.00	7.00	7.00	-
(1000-10001612) Code Compliance	24.00	24.00	24.00	-
Grand Total	**31.00**	**31.00**	**31.00**	**-**

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Performance Report

Communications
$2,711,529 12.5 FTEs

Purpose Statement

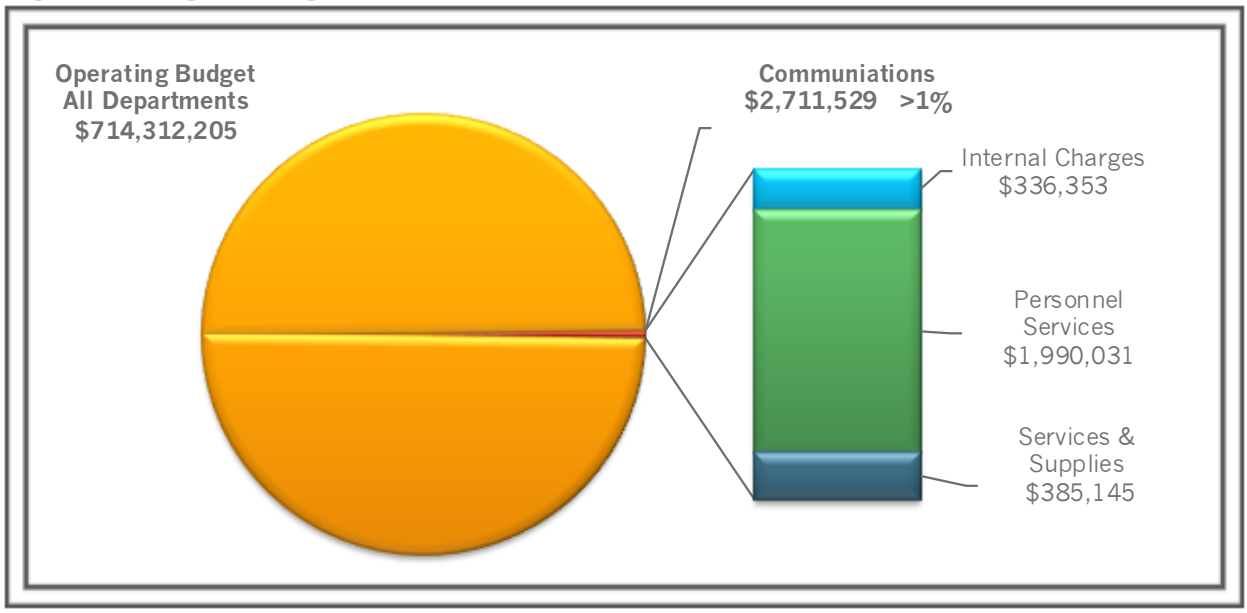
The mission of the Communications Department is to develop and implement comprehensive strategies and programs that effectively and accurately communicate the city's key messages to their targeted audiences in a clear and engaging way.

Department Description

We are driven to reach a high standard of excellence, are award winning and highly focused on using innovative tactics and integrating new technology to produce everything we do and communicate effectively to our intended audience. We creatively and effectively share information and stories, thereby forging stronger community and employee bonds with the city. We develop and implement the comprehensive internal and external communications for the city via a variety of platforms. We are constantly delivering strategic and timely content to residents, employees, elected officials and key stakeholders with messaging consistent with the city's mission, vision and values. We originate, plan and compose items ranging from flyers, news releases, written articles, statements and talking points. We produce numerous high-quality videos, do live broadcasts and fully plan, organize and host successful celebration events. We do media relations, coordinating incoming media requests with the right person, as well as doing proactive pitching of important content to journalists. We proactively plan ways to address emerging issues to avert crisis communication situations. In addition, we maintain the city website and digital/social media accounts and provide creative design services for city departments. We provide an important service of broadcasting city meetings such as all City Council meetings, Planning Commission meetings, Stakeholder Engagement meetings and informational bond election meetings.

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Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

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Accomplishments, Enhancements, and Efficiencies

OVERVIEW

Over the past year, the city of Glendale's in-house communications team has raised the bar for effective government storytelling—informing, engaging and inspiring residents every step of the way. This award-winning team of 12.5 FTEs handles all internal and external communications for a city of 250,000 residents and 2,000 employees. Our staff collaborates seamlessly with a communications director, photographers, graphic designers, media relations specialists, a social media manager, a web designer, and office manager.

Our work has not only elevated Glendale's brand locally, but it also has earned recognition on a regional and national stage, bringing home top national honors, including Telly Awards, Emmy Awards, and PRSA Copper Anvil Awards.

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2025-2026 TOP ACHIEVEMENTS:

- **Behind the Badge One Hour Show:** After spending almost a year with Glendale's Police Department, we've captured everything from their intense training to life on patrol. We shared their stories about why they believe they were called to serve and showcased the many specialized roles within the department into a long form show. We then repackaged key moments into shorter videos to promote the series on social media and extend its reach. We tied the completion of our work to National Police Week to showcase their dedication. We held preview screenings for everyone who helped us and their families. Our videos gathered more than 162,000 views and more than 5,500 engagements across city platforms.
- **Engaging Content Creation:** Our commitment to creating engaging video and interactive content for social media paid dividends. In FY2026, our posts across platforms earned 2.6 million impressions and gained roughly 8,300 new followers.
- **Internal Communications:** We served 2,000 employees from various city departments by providing high-quality video, social media, web and graphic design services to help communicate city messages. We kept employees informed with newsletters (Inside Glendale) that we sent twice a month. We set and achieved a goal of making our Inside Glendale publication very heavy with photos because we want employees to see themselves and see their names. In conjunction with the website replacement project, we overhauled the city's internal employee website, creating a dedicated subsite for employees to find resources and stay informed of important city initiatives. We also facilitated cross-departmental focus groups to optimize the content on the newly launched Employee Portal and ensure a better employee user experience.
- **Launch of "Pop in with Patrick" Series:** Our team worked with the City Manager's Office to launch interactive, internal live streamed sessions with City Manager Patrick Banger. These high-quality video live stream segments allow employees to connect regularly with City Leadership, submit questions in real time, and stay informed of city initiatives and priorities.
- **Community Service:** Our day-to-day work focused on serving our community. Each year, we broadcasted around 50 City Council meetings and workshops on social media and our cable television station, Glendale 11, to ensure an open and accountable governing process. In 2025, our media relations team of two handled more than 200 incoming media requests resulting from proactively sending press releases and pitches, averaging 20 media hits per month. We expertly planned and hosted multiple custom ribbon cuttings, community events and press conferences to inform the public of important city-wide initiatives.
- **Website Replacement Project:** Our team co-lead a city-wide project to replace the dated and unreliable content management system that hosts our city's website. This year-long project helped enhance user experience, accessibility, and stability of our city's main digital hub that averages 300,000 visits per month. In addition, we launched subsites of our Library website and Internal Employee Portal and trained 49 employees across departments to manage their department's content in the new system.
- **Enhanced Website Accessibility:** In conjunction with the Website Replacecment Project, our team worked with our website vendor to enhance accessibility in our website design, bringing our website's interface into AAA – AA compliance in design accessibility. We also co-lead an initiative with IT to implement an accessibility tool

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called UserWay, which enhances accessibility features for web visitors who need additional assistance navigating the site.

- **Launch of Comprehensive Events Calendar:** Our team co-lead a project with IT to launch a new calendar hub on glendaleaz.gov, providing a comprehensive view of city-run events across departments. Our team trained web editors on this new calendar tool to capture all city-run events to create a go-to resource for happenings in Glendale. In phase 2 of this project, we will vet and incorporate 3rd party events from trusted community partners.
- **Streamlined Intake Process:** Our team integrated a new project management system to streamline Communications Department requests and simplify project management for videos, press releases, graphic design, website and social updates. The system helps track incoming requests, assign work to designated team members and provide project status updates, delivering better customer service to the city departments we serve.
- **AMI Water Meter Replacement Project:** Our team has led the efforts to create a comprehensive, in-depth communications strategy and plan for the AMI Water Meter Replacement Project. We declined the option for an outside source associated with the AMI group to write the communications plan for us and instead we spent months planning what we knew ourselves that our community would respond to and we were able to write material in a more conversational manner. Our team has crafted branded graphics, an extensive project landing page, and resident communications on this crucial project.

AWARDS

National Awards:

- 2025: Two National Awards of Excellence for Best Team and Best Media Relations, Public Relations Society of America (PRSA), Glendale Communications Department.
- 2025: National City-County Communications & Marketing Association, Best Marketing Campaign and Best Marketing Event – Glendale Communications Department.
- 2025 Rocky Mountain Southwest Regional Emmys
  - Winners – Editor, Long Form Content for "Forged by Fire: Glendale's Heroes in Action"
- 2026 Annual Telly Awards:
  - Silver Award – Branded Content, Editing for "Beyond the Flames"
- 2025 Annual Telly Awards:
  - Silver Award – Public Interest and Awareness for "Heroes in Training"
  - Bronze Award – Government Relations for "Heroes in Training"
  - Bronze Award – Editing for "Heroes in Training"

Regional Awards:

- PRSA Copper Anvil Awards
  - Video "Forged by Fire: Glendale's Heroes in Action"
  - Branded Content for "Forged by Fire: Glendale's Heroes in Action"
  - Most Effective Campaign on a Shoestring Budget ($5,000 or less) for "Forged by Fire: Glendale's Heroes in Action"

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Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Purposeful Communication Improve Stakeholder Engagement Increase Innovation Solutions
Department Strategic Initiatives	Increase outreach and provide city news and information about the City's programs, services, and amenities with the use of creative outreach methods. Implement new web content management system to better serve our digital audience and increase visitors to City websites.
Intended Result	Improved communications and transparency with residents, stakeholders, community partners, businesses and visitors.

Performance Measures	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Estimate*	*FY2027 Target*
Social media presence - the number of people who see our posts on all city social media including Facebook, Instagram, Twitter, YouTube, and LinkedIn	1,655,909	1,676,665	2,640,000	2,700,000
NEW Average number of monthly views on digital employee newsletters sent twice a month	809	850	1,198	1,500
NEW Publicity value of successful media stories from proactive media pitches or initiatives		1,000,000	1,500,000	1,500,000
*Number of website pageviews** **New site was launched in FY2026 that excludes internal employee pageviews*	4,400,000	4,423,661	3,600,000	3,700,000

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Communications
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	1,666,433	1,934,820	1,451,115	1,990,031	55,211	2.85%
Services & Supplies	360,424	335,145	251,359	385,145	50,000	14.92%
Internal Charges	377,787	372,523	372,523	336,353	(36,170)	(9.71%)
Grand Total	**2,404,645**	**2,642,488**	**2,074,997**	**2,711,529**	**69,041**	**2.61%**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10003510) Communications	2,404,645	2,642,488	2,074,997	2,711,529	69,041	2.61%
Grand Total	**2,404,645**	**2,642,488**	**2,074,997**	**2,711,529**	**69,041**	**2.61%**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10003510) Communications	12.50	12.50	12.50	-
Grand Total	**12.50**	**12.50**	**12.50**	**-**

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Glendale
COMMUNICATIONS

We inspire stakeholders to engage with Glendale. We connect people to relevant information and showcase Glendale as a great place to live, work and play.



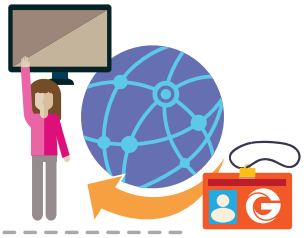
Our Community



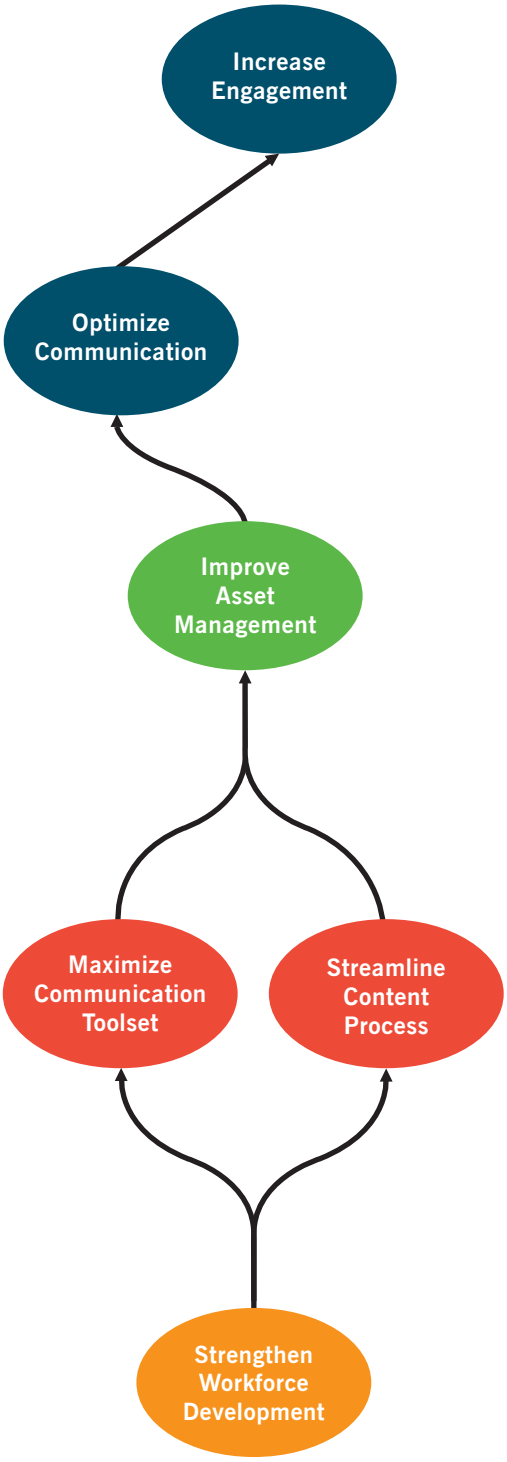
Our Finances



Our Processes



Our Organization



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Performance Report



Purpose Statement

We build community through impactful services.

Department Description

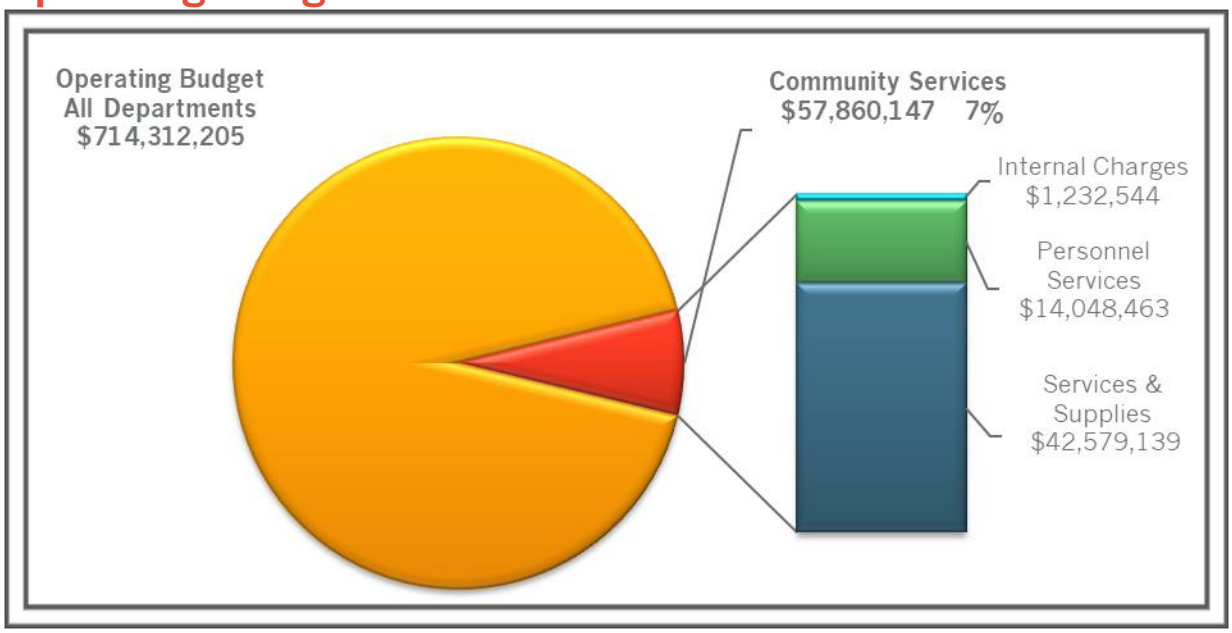
The Community Services Department includes five divisions: Community Action Program, Community Programs, Community Housing, Human Services Grants, and Library Services.

The department is primarily grant funded and is responsible for delivering programs administered by the U.S. Department of Housing and Urban Development (HUD) and the U.S. Department of Health and Human Services (DHHS) which are targeted for low to moderate income households or Census tracts. The services supported exclusively by the city's General Fund include Administration and Library Services.

Some of the specific services include utility/rent assistance, case management, home repair and neighborhood improvement programs, homeless services, services for other vulnerable populations, public housing and housing choice voucher programs, neighborhood and community engagement, volunteer programs, affordable housing investments, and physical and digital materials and programs offered by the city's four public libraries. These programs are designed to strengthen the community by providing services that focus on education, community engagement, housing, and crisis support to expand access to economic opportunities for all.

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Operating Budget



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Accomplishments, Enhancements, and Efficiencies

The Glendale Library was the only West Valley library selected to host the AZ America250 Traveling Museum as it toured the state before heading back to the capital to install the replica, Liberty Bell.

Library Services completed the Community Services Balanced Scorecard Tier III Strategic Plan.

Affordable Housing and Homelessness Response

The City's Housing Authority continued expanding housing opportunities and supportive services through several key initiatives this year. The FSS/Thrive Program assisted two Housing Choice Voucher clients in achieving homeownership, while the new Project-Based Voucher Program added 120 vouchers through partnerships with Centerline Apartments and The Cascalote Apartments, both maintaining near-full occupancy. Housing also received additional HUD-VASH vouchers to support veterans experiencing housing instability and continues partnering with the Department of Child Safety through the FYI Voucher Program to assist foster youth transitioning to independent living. In addition, the Housing Authority administers vouchers for 62 families relocating to Glendale through partnerships with other Public Housing Agencies. Lastly, Housing is moving forward with launching Yardi, a new housing software system to Yardi streamlines a lot of complex

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housing operations into one system, which reduces manual work and helps improve accuracy.

The Department also continued its partnership with Veterans Community Project (VCP) in the development of 50 transitional housing units that will serve veterans experiencing homelessness. During FY 2025-26 the city worked with VCP to complete the predevelopment and permitting processes and construction began in March. In addition to these housing units, the campus will also host a community center where residents can engage with one another and obtain supportive wraparound services that will provide them with the skills and resources, they need to become self-sufficient.

In FY 2025-26, the Department supported the addition of 858 new affordable rental units through the Low-Income Housing Tax Credit (LIHTC) Program across four developments: Cascalote Apartments, Unity on Glendale, Juniper Square, and 67 Flats. These projects built on affordable housing developments completed between FY 2022-23 and FY 2024-25, including Bethany Crossing, the Manuel “Lito” Peña Apartments, and Centerline on Glendale, which together added 520 units. Combined with 284 LIHTC-assisted units completed prior to FY 2022-23, the City now has a total of 1,662 LIHTC-assisted units that will help provide long-term housing affordability for low-income residents over the next 30 years.

Heat Relief Respite Centers

In the 2025 heat season, the Department continued leading the city’s heat relief response, building on previous efforts to mitigate the impacts of extreme heat on residents and vulnerable populations. Through a continued funding partnership with Maricopa County, now in its third year, the city expanded services by partnering with the Arizona Faith Network and Phoenix Rescue Mission to operate two dedicated respite centers. These centers provided a safe, air-conditioned environment for individuals seeking relief from extreme temperatures while also offering transportation, case management, and housing navigation services, particularly for residents experiencing homelessness.

As a result of these efforts, the respite centers recorded more than 6,500 visits and distributed nearly 73,000 bottles of water during the heat season. The enhanced focus on supportive services also produced meaningful outcomes, including nearly 1,900 client transports, 169 enrollments into the coordinated entry system, and 235 individuals receiving case management services. Together, these efforts helped reduce the health and safety risks associated with extreme heat while connecting residents to longer-term housing and support resources.

Community Action Program

The Community Action Program (CAP) assists Glendale residents experiencing financial hardship through rental and utility assistance and helps eligible households access the Arizona Department of Economic Security’s Low-Income Home Energy Assistance Program (LIHEAP) when additional support is needed. The Division also operates the City’s THRIVE Case Management Program, which helps households build financial stability and progress toward long-term self-sufficiency. In FY2025-26, CAP provided these combined services to more than 400 households.

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The Division is also transitioning the City's Tenant-Based Rental Assistance Program from an outside provider to internal operation. This change will allow the Department to better integrate rental assistance with THRIVE case management services, creating a more coordinated service delivery model that strengthens client engagement, improves access to housing resources, and supports better long-term outcomes for participating households.

Residential Landscape Improvement Program
In FY2025–26, the Community Services Department continued operating this program to provide low-maintenance, drought-resistant front yard landscaping for eligible homeowners to mitigate code violations and enhance neighborhood aesthetics in low-income census tracts. All five neighborhood projects for the fiscal year were completed in-house with assistance from the Code Compliance and Right of Way Divisions, resulting in 72 households receiving a total of 132 improvement services across the five projects.

Employee Giving Opportunities
Employees made a significant difference through a range of volunteer and donation efforts facilitated by the Community Services Team, including distributing 812 food boxes that helped feed 3,820 family members across two community events in April, collecting school supplies to fill 678 backpacks in support of the Glendale Elementary School District's Back-to-School Drive, and adopting 98 low-income families during the holiday season, contributing nearly $40,000 in gifts. In addition, 49 employees participated in activities honoring and engaging senior community members in celebration of Older Americans Month, further strengthening community connections and support for vulnerable populations.

Library Operation Improvements
The library applied and was awarded an E-Rate Category 2 Hardware Grant to purchase new Wi-Fi equipment for all four libraries. The award resulted in a savings of $94,000 to the City of Glendale and an increased speed from 1 GB to 3 GB providing better service to our residents utilizing public Wi-Fi.

The Heroes Regional Park Library meeting room expansion project was completed, adding an additional 2,050 square feet. Larger scale events from Baby Zumbini to hosting numerous Job Fairs and Yucca Council Member meetings have successfully taken place as a result.

Library Programming
In FY2025-26 programming saw remarkable growth and strong community engagement in Library Signature Events, such as Songwriters Gathering and Free Comic Book Day. The significant growth of 19% is contributed to increased marketing efforts including the utilization of four City of Glendale electronic billboards.

The library programming endeavors were supplemented by six grants awarded to the library from the Arizona State Library and the Institute of Museums and Library Services and the Arizona Commission on the Arts which totaled in $56,442, or an increase of 61% in additional funding from last fiscal year. Grant funds were used to purchase additional Wi-Fi Hotspots and hire presenters for writing, cultural, songwriting, and Do It Yourself

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programs for the public. Community Services staff also benefited from grant funds to hire a presenter for our annual learning and development day.

System of Care Center

The Community Services Center, opened in collaboration with the Glendale Elementary School District in August 2024, provides a wide range of resources including housing support, rental assistance, home repairs, community programs, and workforce development services. The center continues to serve as a vital access point for residents, continues to average 1,700 walk-ins and phone calls per month, and plays a key role in connecting neighbors to resources, strengthening families, and building a stronger community.

Workforce Development

Through partnerships with Maricopa County AZ@Work and Goodwill's My Career Advisor program, the city implemented a strategy to expand workforce development opportunities and promote economic mobility for Glendale residents. These collaborative efforts connected job seekers with employment resources, career pathways, training opportunities, and local employers, helping more than 1,100 participants gain access to tools and support for long-term career success. The city also hosted eight job fairs to further strengthen workforce connections and engagement.

Awards and Recognition

The Glendale Housing Authority has once again been designated by HUD as a High Performing Agency, reflecting their continued commitment to program management, waitlist operations, and recertification processes.

The library division was recognized in the 2025 What Works Cities Platinum Certification for using historical data and presentations to justify and reinforce the decision for the Glendale Public Library to go Fine Free.

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Goals, Objectives, and Performance Measures

Strategic Objectives	Optimize Processes & Services Improve Community Experience
Department Strategic Initiative	Key department managers will continue to enhance the programs and services offered to Glendale residents through a variety of diverse activities which preserve the health, safety, and livability of the community.
Intended Result	All patrons of the Community Services Department receive excellent customer service.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Households Served through Housing Programs	1,379	1271	1404	1500
Owner-occupied homes rehabilitated for low-income households	75	57	64	75
Digital Library Materials Utilization Rate (per resident)	1.13	1.21	1.31	1.42

Strategic Objectives	Increase Stakeholder Engagement Improve Purposeful Communication Improve Resource Alignment Improve Community Experience
Department Strategic Initiative	Improve strategic outreach and partnerships in support of programs and services to benefit Glendale residents.
Intended Result	Increased number of community volunteers and external partnerships.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Community Engagement Volunteer Activities	136	183	190	200
Community Services Partner Organizations	*337*	*367*	*369*	*375*
% Increase in Community Volunteer Hours	0%	2.2%	0%	2%

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Community Services
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	10,406,427	14,966,184	11,224,638	14,048,463	(917,721)	(6.13%)
Services & Supplies	7,355,982	40,672,200	31,274,134	42,579,139	1,906,939	4.69%
Internal Charges	1,802,762	1,972,566	1,972,566	1,232,544	(740,022)	(37.52%)
Grand Total	**19,565,171**	**57,610,951**	**44,471,338**	**57,860,147**	**249,196**	**0.43%**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10001710) Community Services Admin	1,485,151	1,180,200	932,426	1,314,861	134,661	11.41%
(1000-10001711) Library	7,227,139	8,151,234	6,361,312	8,324,891	173,658	2.13%
(1000-10001712) Community Engagement	330,600	513,737	393,384	504,125	(9,612)	(1.87%)
(1000-10001715) CAP Local Match	625,048	657,486	551,317	471,859	(185,627)	(28.23%)
(1000-10001716) Community Revitalization	559,835	828,888	635,630	814,388	(14,500)	(1.75%)
(2010-20104017) Grants-Community Service	-	13,062	9,797	13,062	-	0.00%
(2010-20105140) HOME Administration	7,834	183,957	137,968	193,957	10,000	5.44%
(2010-20105142) HOME Affordable Housing	-	500,000	375,000	500,000	-	0.00%
(2010-20105144) HOME Tenant Based Rental Assis	614,912	3,604,515	2,703,386	3,894,515	290,000	8.05%
(2010-20105331) HOME ARP	428,809	2,291,768	1,718,826	1,400,000	(891,768)	(38.91%)
(2020-20204017) Neighborhood Stabilization	(127,054)	438,220	328,665	583,220	145,000	33.09%
(2030-20304017) Grants Neigh Stab Pgm3	128,163	162,000	121,500	-	(162,000)	(100.00%)
(2030-20305150) NSP3 Administration	33,294	227,300	170,475	227,300	-	0.00%
(2040-20404017) CDBG	-	988,145	741,109	801,004	(187,142)	(18.94%)
(2040-20405100) CDBG Administration	471,852	119,330	89,497	110,350	(8,980)	(7.53%)
(2040-20405101) CDBG Single Family Resid Rehab	421,018	840,000	630,000	1,240,000	400,000	47.62%
(2040-20405102) CDBG Lead Based Paint	1,359	10,000	7,500	10,000	-	0.00%
(2040-20405103) CDBG Temporary Relocation	15,293	10,000	7,500	-	(10,000)	(100.00%)
(2040-20405104) CDBG Rehab/Delivery	82,561	188,645	141,484	88,645	(100,000)	(53.01%)
(2040-20405105) CDBG Demolition Low/Mod	-	5,000	3,750	5,000	-	0.00%
(2040-20405107) CDBG Public Services	373,513	450,000	337,500	450,000	-	0.00%
(2040-20405108) CDBG Housing Services-City Prj	444,585	1,141,000	855,750	1,160,400	19,400	1.70%
(2040-20405109) CDBG Housing Services-External	-	1,540,000	1,155,000	1,540,000	-	0.00%
(2040-20405110) CDBG Public Faclt/Infra-CtyPrj	-	25,000	18,750	25,000	-	0.00%
(2040-20405112) CDBG Roof Replacement Program	116,650	743,234	557,426	743,234	-	0.00%
(2041-20415114) CDBG CV1 Projects	83,638	174,000	130,500	80,000	(94,000)	(54.02%)
(2044-20445116) CDBG CV3 Projects	92,998	158,000	118,500	125,000	(33,000)	(20.89%)
(2140-21404017) CAP Grant	-	905,112	678,834	680,842	(224,270)	(24.78%)
(2140-21405261) Community Action Program DHHS	1,100,264	897,805	1,194,500	182,723	(715,082)	(79.65%)
(2140-21405262) Community Action Program ACAA	132,617	61,726	46,295	251,709	189,983	307.78%
(2140-21405264) Community Action Prgm MCHS CSD	357,869	-	-	-	-	0.00%
(2140-21405265) Comm Action Prgm-EmerRntlAsst	274,404	358,136	268,602	463,768	105,632	29.49%
(2145-21455327) Homeless Serv Grant Pilot Pgm	277,235	-	-	-	-	0.00%
(2145-21455348) Veteran's Comm Prj-State GF	273,356	6,091,145	4,568,359	3,000,000	(3,091,145)	(50.75%)
(2145-21455351) Veteran's Comm Prj-MCHSD	631	-	-	3,000,000	3,000,000	0.00%
(2150-21505130) ESG Administration	26,528	48,883	36,662	48,883	-	0.00%
(2150-21505131) ESG Rapid Rehousing	459,788	432,109	324,082	434,109	2,000	0.46%
(2150-21505133) ESG Emergency Solutions Serv	27,481	-	-	-	-	0.00%
(2160-21604017) Grants-Community Service	-	366,197	274,648	366,197	-	0.00%
(2160-21605241) Library Grant Accounts	65,684	-	61,457	-	-	0.00%
(2160-21605248) Community Connections Donation	4,649	-	6,000	-	-	0.00%
(2160-21605249) Library Donation Accounts	1,357	-	16,500	-	-	0.00%
(2160-21605268) Donations-Mun Util Bill Assist	61,938	-	37,950	-	-	0.00%
(2162-21621718) Comm Svs-Opioid Settlement	232,209	750,000	562,500	2,550,000	1,800,000	240.00%
(6130-61301713) Housing Public Activities	1,800,680	21,314,823	16,113,048	21,473,156	158,333	0.74%
(6130-61301717) Housing Admin-GF Supported	1,051,285	1,240,293	1,047,951	787,948	(452,345)	(36.47%)
Grand Total	**19,565,171**	**57,610,951**	**44,471,338**	**57,860,147**	**249,196**	**0.43%**

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Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10001710) Community Services Admin	5.00	5.00	7.00	2.00
(1000-10001711) Library	56.00	58.00	57.00	(1.00)
(1000-10001712) Community Engagement	2.00	2.00	2.00	-
(1000-10001715) CAP Local Match	4.00	3.00	3.00	-
(1000-10001716) Community Revitalization	3.00	4.00	4.00	-
(2040-20404017) CDBG	7.00	7.00	7.00	-
(2140-21405261) Community Action Program DHHS	7.50	4.50	4.50	-
(6130-61301713) Housing Public Activities	21.00	22.00	21.00	(1.00)
(6130-61301717) Housing Admin-GF Supported	5.00	5.00	5.00	-
Grand Total	**110.50**	**110.50**	**110.50**	**-**

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Glendale
COMMUNITY SERVICES

We build community through impactful services.
We are the national model for innovative community services.



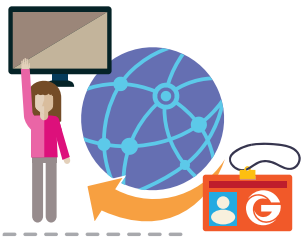
Our Community



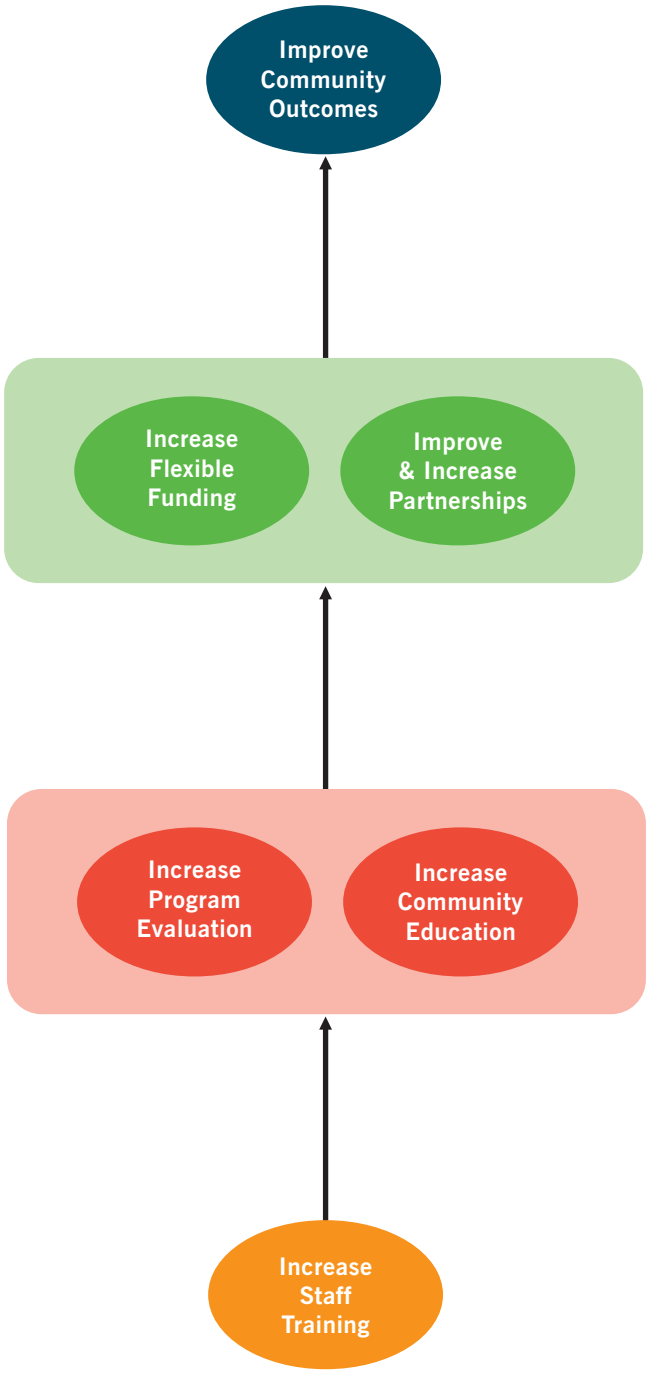
Our Finances



Our Processes

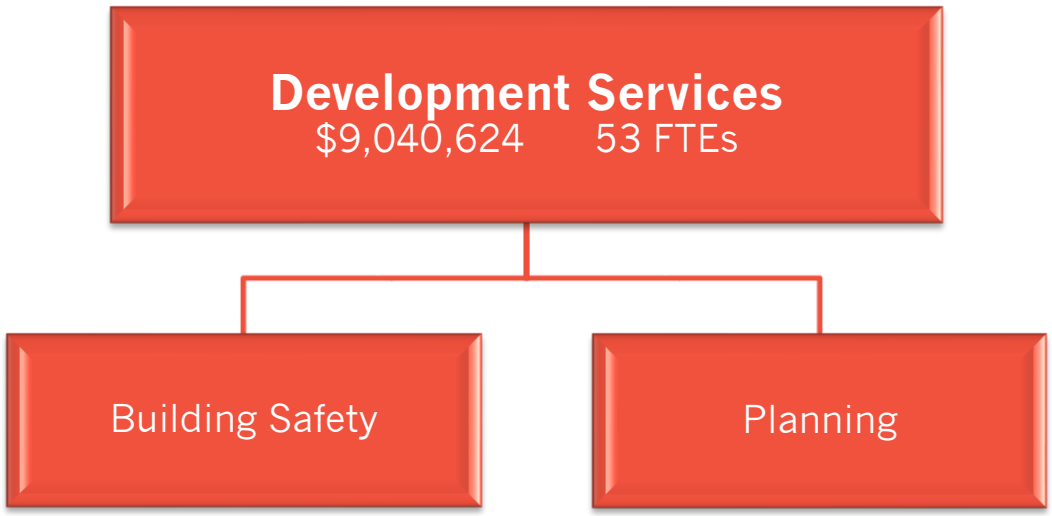


Our Organization



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Performance Report



Purpose Statement

We provide exceptional customer service utilizing sound Planning and Building practices. We strive to safeguard our community and ensure quality development.

Department Description

Building Safety

The Building Safety Division ensures that building code standards are met to safeguard life, health, property, and public welfare by regulating and controlling the design, construction, quality of materials, and occupancy of all buildings and structures in Glendale. The Division is the central resource for development, construction and code information, plan review, permit issuance and construction inspection.

Planning

The Planning Division has three major functions, long range planning and research, current planning and zoning administration.

The long range planning and research function is responsible for the long-range physical General Plan, special studies, research, quarterly population estimates, annexation analysis and application processing. In addition, the division administers the Historic Preservation Ordinance and the related program, coordinates preparation of national and local register nominations and staffs the Historic Preservation Commission.

The current planning and zoning administration function manages the review of land use applications including General Plan amendments, annexations, rezoning requests, conditional use permits, preliminary and final plats, residential and commercial reviews,

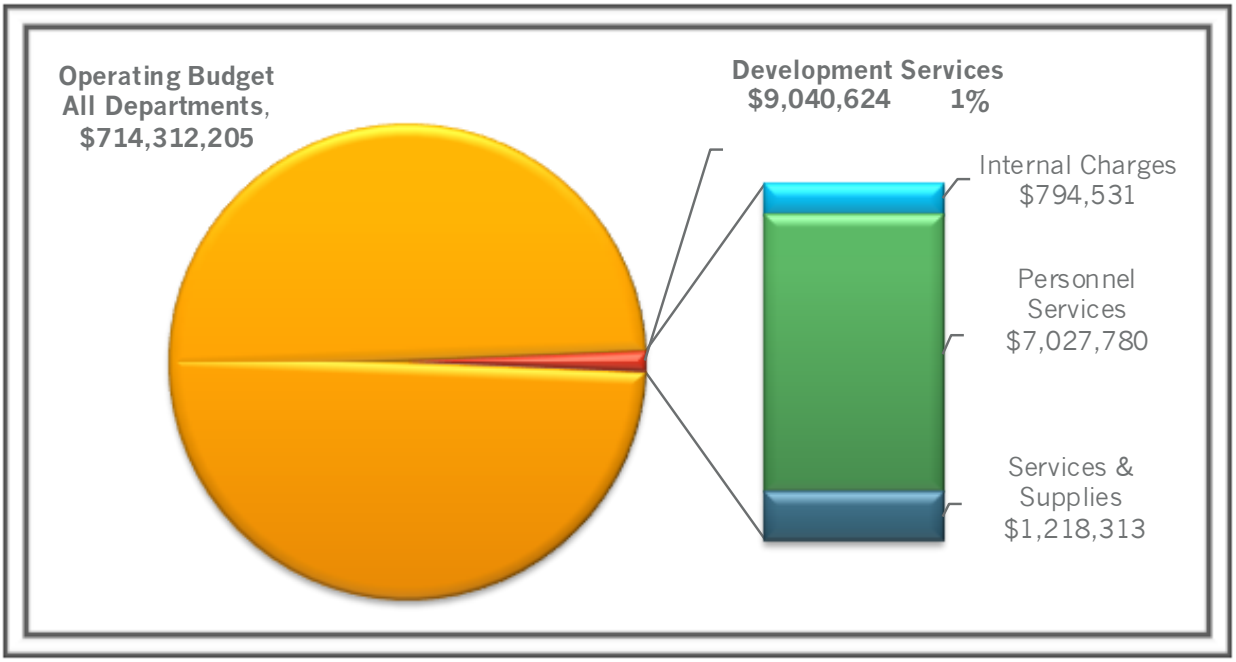
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variance requests, group home review, appeals, zoning administrative review and relief requests, commercial tenant improvements, special events, liquor licenses, business license reviews, group homes and custom home reviews and geographic information systems and mapping services.

The administration function prepares staff reports for City Council, the Planning Commission, the Historic Preservation Commission, and Board of Adjustment public hearings and workshops. This function also ensures proper advertising and notification processes are complete and in conformance with state open meeting laws. The administrative function manages the departmental budget and compliance with the Citizen Participation Ordinance, responds to GlendaleOne inquiries and provides staff support for City Council, the Planning Commission, the Historic Preservation Commission, and Board of Adjustment public hearings and workshops.

Mapping and Records is part of the Planning Division. Mapping and Records maintains the GIS database which includes layers of information related to City Council districts, water lines, sewer lines, storm drains, streets, addresses, parcels, and subdivisions. These GIS layers are the largest database in the city.

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal services = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Salary = salary and related costs
- Operating = operating and contractual costs

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Accomplishments, Enhancements, and Efficiencies

City of Glendale Increased to 66.44 Square Miles

Notable Planning and Development Projects Include:

- Banner Health 6 Story Expansion (Hospital) Under Construction
- Porsche Arrowhead (Retail) – Cetrificate of Occupancy
- Empact Behavioral Health (Medical) – Cetrificate of Occupancy
- Woodsprings Hotel – Under Construction
- Moxie Hotel – Under Construction
- Dicks House of Sports (Retail) – Cetrificate of Occupancy
- Glendale Hangers – (Airport) – Under Construction
- LA-Z-Boy (Industrial) – Cetrificate of Occupancy
- MLilly (Manufacturing) – Under Construction
- Ball Park Apartments (Residential) – Under Construction
- Tesla Collision Center (Auto Services) – Cetrificate of Occupancy
- Scotts Miracle Grow – (Industrial) – Under Construction
- Ineos (Luxury Auto Sales) – Cetrificate of Occupancy
- Cornish Pasty (Restaurant) Cetrificate of Occupancy
- William Sonoma (Maufacturing TI) Under Constrution
- QTS Data Center 400 Acres (Data Center) Under Construction
- Banner Medical Emergency Room (Hospital) – Under Construcion
- Tractor Supply (Retail) – Permitting

Innovative Customer Service

- New Development Services Small Business Coordinator
- 390 Small Businsesses Made Inquires for Assistance
- 552 Small Businesses Currently in Assitance Processes (From All Sources)
- New Five Department Small Business Network Inluding: Code Compliance, Business License, Econ Dev, Planning and Building Safety.
- Monthly Departmental Coordination Meetings
- Business License Reviews: 1,498
- Business License Approvals: 1,060
- No Work COO Permits Processed: 665
- No Work COO Certificate Issued: 590
- Business License pending NWCOO applications: 39
- Business License pending NWCOO approved inspections: 105

GIS Data

- 2 Annexations
- 9.034 Annexed Acres
- 7 Plats/18 Minor Land Divisions,
- 575 New Assigned Addresses (Maintaining 125,630 Total)
- As-Builts for 102 projects, totaling 2,274 as-built sheets

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Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Provide complete and timely review using our newly published time frames to speed projects to completion in an inclusive and open process
Intended Result	Glendale customers receive superior customer service

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Number of service requests filed	876	1,398	1,130	1,200
Number of filed cases	1,766	1,809	1,672	1,400
Planning customers/visits assisted at the Development Services Center counter and telephone calls.	25,053	26,508	25,712	24,000

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	95% of all plan review submittals are completed within two review cycles
Intended Result	Thorough and expedient review of construction plans support the development of our community

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Number of building permits issued	10,423	8,515	6975	7,000
Number of plan reviews completed	11,318	10,364	9,962	9,500
% of submitted plans approved at first review	83%	82%	83%	85%
% of submitted plans approved at second review	16%	17%	16%	14%
% of submitted plans requiring 3 or more reviews	1%	1%	1%	1%

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Development Services
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	5,892,709	6,935,980	5,201,985	7,027,780	91,800	1.32%
Services & Supplies	617,156	1,414,813	1,066,610	1,218,313	(196,500)	(13.89%)
Internal Charges	707,546	921,232	921,232	794,531	(126,701)	(13.75%)
Grand Total	**7,217,411**	**9,272,024**	**7,189,826**	**9,040,624**	**(231,401)**	**(2.50%)**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10001810) Planning	2,057,941	3,301,387	2,561,478	3,297,514	(3,873)	(0.12%)
(1000-10001811) Building Safety	5,019,506	5,767,713	4,469,970	5,592,740	(174,972)	(3.03%)
(1000-10005006) Mapping and Records	128,764	202,925	158,378	150,370	(52,555)	(25.90%)
(2160-21605258) Planning Donations	11,200	-	-	-	-	0.00%
Grand Total	**7,217,411**	**9,272,024**	**7,189,826**	**9,040,624**	**(231,401)**	**(2.50%)**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10001810) Planning	16.00	16.00	17.00	1.00
(1000-10001811) Building Safety	35.00	35.00	35.00	-
(1000-10005006) Mapping and Records	2.00	2.00	1.00	(1.00)
Grand Total	**53.00**	**53.00**	**53.00**	**-**

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Glendale
DEVELOPMENT SERVICES

We provide exceptional customer service utilizing sound Planning and Building practices. We strive to safeguard our community and ensure quality development.



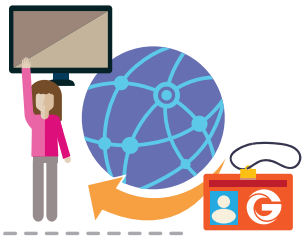
Our Community



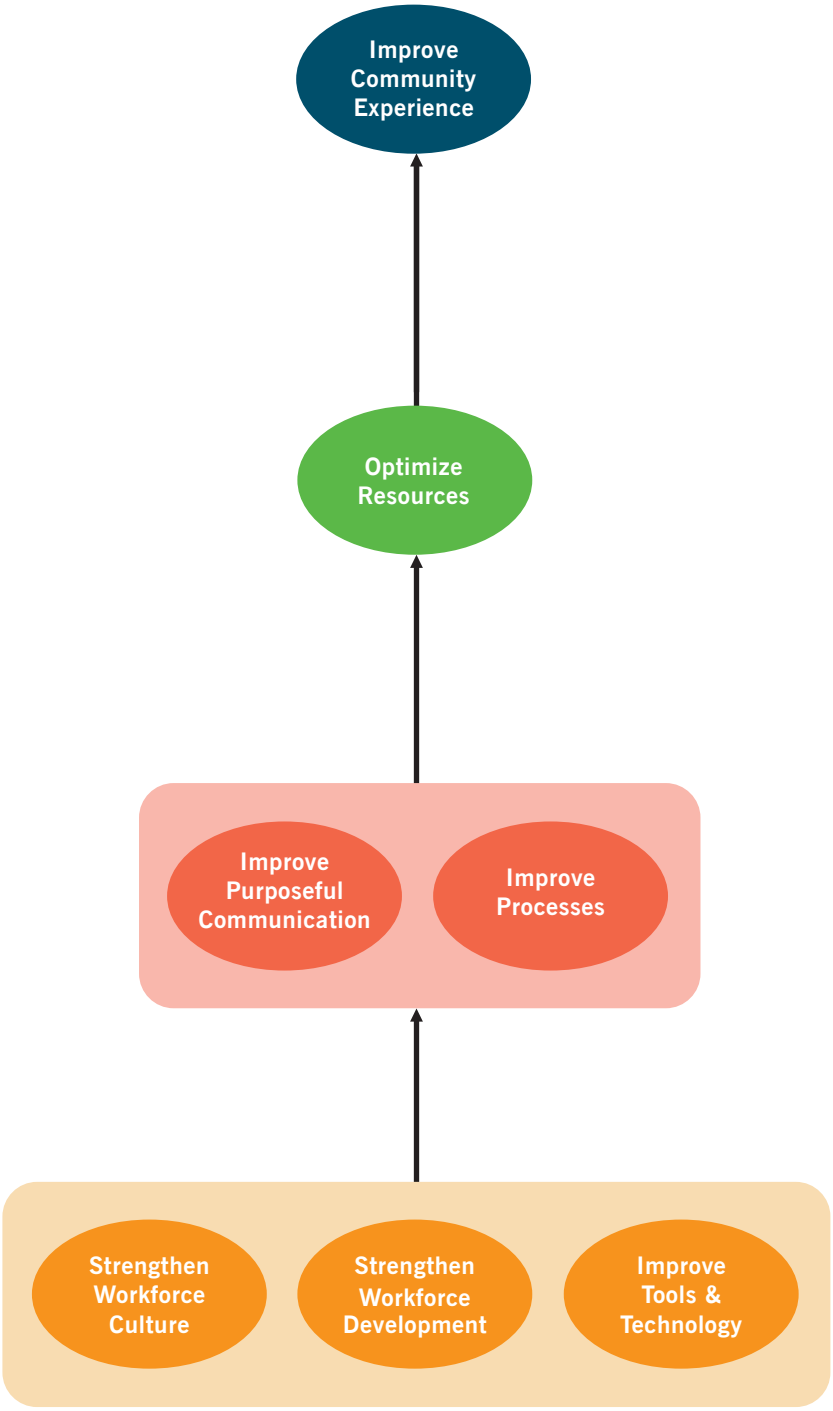
Our Finances



Our Processes

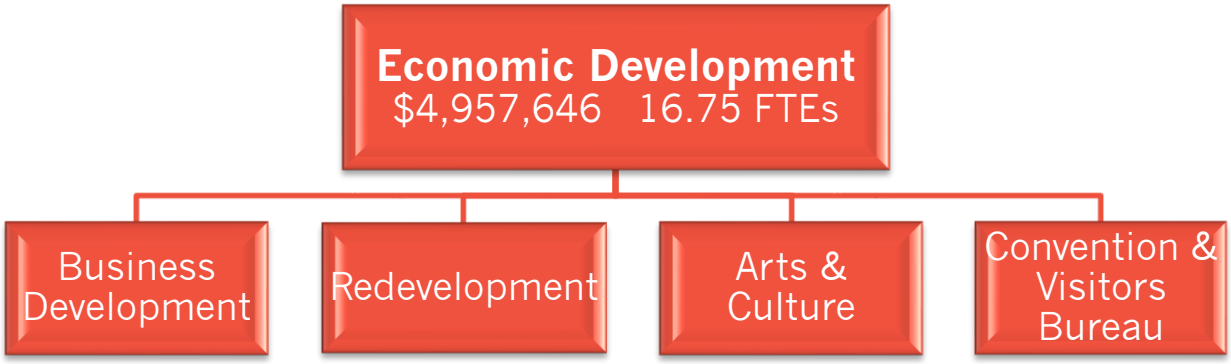


Our Organization



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Performance Report



Purpose Statement

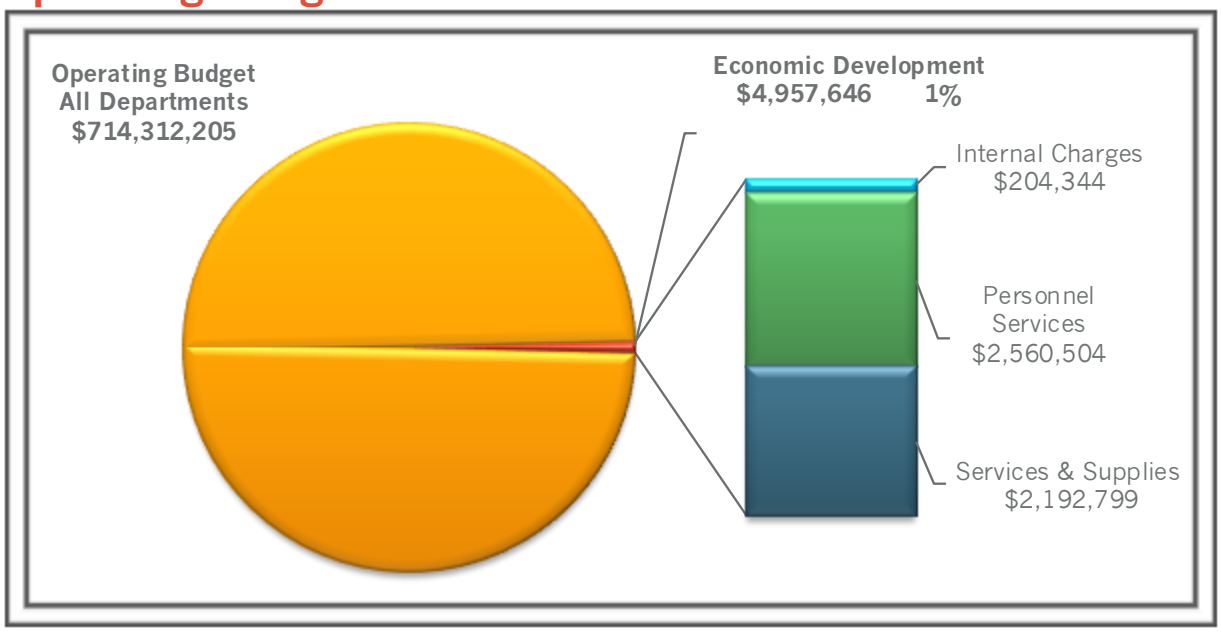
To foster economic vitality by facilitating deliberate activities that serve as an important catalyst for new business, a critical resource for existing business and emerging industry opportunities to ensure a diverse, sustainable economy that improves the lives of the people we serve.

Department Description

The Economic Development Department supports Glendale's long-term financial stability by expanding the employment base, attracting private investment, and diversifying key revenue streams such as sales tax and hotel occupancy tax. Through redevelopment, targeted business recruitment and retention, along with strategic initiatives in tourism, arts, and cultural development, the department contributes to growth in sales tax, hotel occupancy tax, and other key revenue sources that fund essential municipal services. These efforts enhance Glendale's fiscal resilience and reinforce the City's capacity to meet operational, capital, and debt service obligations while sustaining high-quality public services.

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Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

BUSINESS ATTRACTION PROJECT HIGHLIGHTS

During the fiscal year, several significant private-sector investments strengthened Glendale's economic base, expanded employment opportunities, and enhanced the City's long-term revenue stability. These projects reflect continued demand for industrial, manufacturing, retail, and logistics capacity within Glendale's strategic corridors.

Pencco
Pencco expanded its manufacturing and production operation in Glendale. Located at 5090 West Camelback Road, it manufactures specialty chemicals used in municipal, mining, and industrial water treatment systems. The facility supports regional water reliability and contributes to domestic supply chain resilience for critical infrastructure. The project resulted in 20 new jobs.

Vallarta Supermarkets
Vallarta opened its first Arizona location at 5836 West Camelback Road, introducing a full-service grocery format featuring fresh produce, an in-house carnicería, tortilla production, a panadería, and prepared foods inspired by traditional Mexican cuisine. Designed as a

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cultural and community hub, the store created 200 new jobs and enhances retail access in the area.

La-Z-Boy Incorporated
La-Z-Boy opened a 225,000-square-foot distribution center at 17000 W. Glendale Avenue, supporting regional logistics operations and improving service to retail partners across the Southwest. The facility employs approximately 30 team members, with a total of 58 employees on site.

Dollar Tree, Inc.
Dollar Tree acquired a 1.25-million-square-foot industrial facility in Glendale, marking a major expansion of its national distribution network. This investment strengthens the company's western U.S. supply chain and resulted in 328 new jobs.

Scotts Miracle-Gro
Scotts Miracle-Gro established operations at 8700 N. Sarival Avenue in a 734,800-square-foot facility supporting production and distribution of consumer lawn and garden products. The project created 100new jobs and enhances Glendale's manufacturing presence.

Knapheide
Knapheide, a leading North American manufacturer of commercial truck bodies and upfitting solutions, opened an 82,032-square-foot facility at 16741 W. Northern Avenue. The operation supports utility, construction, and service industries and generated 77 new jobs.

Commerce 303
BPR Companies broke ground on EQT Real Estate's Commerce 303, a 497,234-square-foot cross-dock speculative industrial facility located within Glendale's expanding logistics corridor at 15600 W. Camelback Road. The project enhances the City's industrial inventory and supports continued growth in distribution and supply chain activity.

BUSINESS RETENTION AND EXPANSION PROJECT HIGHLIGHTS

Several major employers advanced expansion projects in Glendale during the fiscal year, reinforcing the City's economic resilience, supporting job growth, and strengthening long-term revenue stability. These investments reflect continued confidence in Glendale's industrial, logistics, and institutional sectors.

Euravia
Euravia expanded its operations into an additional facility at 6050 N. 52nd Avenue, adjacent to its existing location. The expansion supports increased production capacity, including additional machinery and a new inspection room, and enables future workforce growth.

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Walmart PHX1 Distribution Facility
Walmart's 1.25million-square-foot PHX1 distribution center is undergoing construction to expand shipping capacity, with the upgraded operations scheduled to go live in September. The facility currently employs 58 managers and 446 hourly associates, and the expansion is expected to increase staffing by approximately 25%, supporting regional logistics demand.

Magellan
Magellan expanded into a second building at 5432 W. Missouri Avenue to accommodate operational growth. The company currently employs 246 workers and anticipates adding approximately 75 new positions as part of the expansion.

Midwestern University
Midwestern University is investing up to $95 million in a new 256-unit student housing development on its Glendale campus. The project supports the institution's continued growth in graduate-level medical education and enhances the long-term stability of the campus community.

ADDITIONAL ECONOMIC DEVELOPMENT TEAM HIGHLIGHTS

During the fiscal year, Glendale received several notable statewide and regional recognitions that underscore the City's leadership in economic development, destination marketing, and long-range planning. The Arizona Association for Economic Development (AAED) awarded Glendale the Economic Development Organization of the Year (Large), reflecting the City's sustained success in business attraction, retention, and strategic investment. Glendale's newly rebranded tourism program, Experience Glendale, was also recognized as Runner-Up for Special Event of the Year for its launch celebration, which drew more than 1,600 attendees and elevated Glendale's visibility as a premier destination for culture, entertainment, and hospitality. Additionally, the Loop 303 Corridor was named Economic Engine Runner-Up at the Best of the West Awards, highlighting more than $5 billion in private investment that has catalyzed industrial, commercial, and residential growth. Collectively, these recognitions demonstrate Glendale's strong economic momentum, effective strategic planning, and continued competitiveness within the region.

ARTS & CULTURE

Glendale continued to advance its Arts and Culture initiatives during the fiscal year, supporting community engagement, placemaking, and long-term cultural investment. These efforts strengthen quality of life, enhance the City's identity, and contribute to a vibrant local economy. The City partnered with Ballet Arizona to host Ballet Under the Stars at Sahuaro Ranch Park, drawing nearly 500 attendees to a free professional performance supported by the Arts and Culture Division and the Glendale Arts Commission. In January, the Downtown Glendale Arts and Culture Fest returned to the LOT, attracting more than 2,500 participants and featuring live music, a classic car competition, expanded food and vendor offerings, and public safety vehicle displays.

Progress continued on the Downtown Mural Campaign, with five murals completed and an additional installation scheduled for FY 2026. The program supports downtown

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beautification and celebrates Glendale's historic character. The Performing Arts Grant Program also remained strong, receiving 34 applications for FY 2027, with $60,000–$80,000 in anticipated awards to support local arts organizations. The City advanced a public art enhancement at Fire Station 153, selecting an artist team and finalizing concept designs, with fabrication scheduled to begin in June 2026. The Arts and Culture Master Plan continued to guide Commission priorities and funding allocations, ensuring alignment with long-term cultural goals. Ongoing stewardship of the City's public art collection included repairs to installations at Murphy Park and the Main Library, as well as restoration planning for the Elsie McCarthy Sensory Garden, with improvements scheduled through FY2030. These efforts reflect Glendale's commitment to maintaining high-quality public spaces and cultural assets for residents and visitors.

CONVENTION & VISITORS BUREAU

Experience Glendale advanced several major initiatives during the fiscal year that strengthened the City's tourism infrastructure, enhanced destination competitiveness, and improved data-driven decision-making. The division completed a comprehensive Five-Year Strategic Plan in partnership with the Coraggio Group, establishing long-term priorities, performance benchmarks, and a roadmap for destination development, stakeholder engagement, and organizational effectiveness.

To support more robust economic analysis, Experience Glendale implemented the Dean Runyan Tourism Impact Study, providing standardized data on visitor spending, tourism-supported employment, and tax revenue generation. This enhanced reporting capability informs strategic planning, investment decisions, and performance measurement.

Administration of the Tourism Investment Fund continued to focus on attracting and retaining high-impact events that generate overnight visitation and measurable economic returns. Evaluation processes were strengthened through the integration of economic impact projections, hotel room-night estimates, and alignment with destination objectives. Through this program, Experience Glendale supported State Farm Stadium in securing the 2027 HYROX fitness competition, expected to deliver significant benefits to local hotels, restaurants, and businesses.

Experience Glendale expanded its meetings, conventions, and travel-trade outreach through participation in CONNECT Marketplace, International Media Marketplace (IMM North America), U.S. Travel Association's IPW, and the Go West Summit, generating new leads and strengthening relationships with event planners, travel buyers, tour operators, and media outlets. International market development efforts also included a Mexico Sales Mission in partnership with the Arizona Office of Tourism, increasing Glendale's visibility in key global markets.

Collectively, these initiatives reinforce Glendale's position as a growing tourism destination, support long-term economic vitality, and enhance the City's ability to measure, attract, and sustain visitor-driven economic activity.

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Goals, Objectives, and Performance Measures

Strategic Objective	Improve Community Experience
Department Strategic Initiative	Leverage industry resources to increase Glendale's visibility in the local, state, and national markets and promote Glendale through recruitment initiatives
Intended Result	Increase the number of businesses and jobs in our community to ensure long-term financial stability

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
New Businesses & Expansions	14	20	22	13
Jobs Generated	800	2,000	2,500	876

Strategic Objective	Improve Community Experience
Department Strategic Initiative	Provide direct assistance to small businesses by connecting them with information, experts, and programs for business development.
Intended Result	Entrepreneurial small business in Glendale is a fundamental component of our economy.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
1:1 Technical Assistance Hours contracted for Small Businesses	100	300	400	450

Strategic Objective	Improve Purposeful Communication
Department Strategic Initiative	Proactively share information about businesses expansions, new locates, City programs, and economic development efforts to relevant target audiences.
Intended Result	Increased public awareness about economic opportunities in Glendale.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Social Media Impressions	2,597,729	1,200,000	1,407,740	1,500,000
Press Releases/ Media Outreach	63	100	100	120
Followers: Instagram, Facebook, X (Twitter)	13,257, 18,926, 2,273	11,000, 21,000, 700	15,824, 19,800, N/A, LinkedIn: 655	17,000, 21,000, N/A 750

Return to TOC

Strategic Objectives	Improve Stakeholder Engagement Improve Purposeful Communication
Department Strategic Initiative	Improve visibility and outreach, and link existing businesses to meaningful resources and assistance to increase business retention and growth.
Intended Result	Businesses grow and thrive in our community.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Business Retention and Expansion Visits	62	100	157	150

Strategic Objectives	Optimize Processes & Services Improve Resource Alignment
Department Strategic Initiative	Position Glendale's meeting and events assets as a prime value to attract conventions and conferences that generate bed tax revenue throughout the year.
Intended Result	Visitation to the area is increased by marketing meetings and conventions, travel and trade bookings creating an increased economic impact.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Increase in Gross Hotel Room Sales (CY)	$87,798,594	$87,734,222	$88,080,967	$90,000,000
Increase in Hotel Occupancy (CY)	-0.10%	3.2%	-2.0%	1.50%

Return to TOC

Economic Development
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	2,042,744	3,147,232	2,126,822	2,560,504	(586,728)	(18.64%)
Services & Supplies	2,306,342	3,195,982	2,377,242	2,192,799	(1,003,184)	(31.39%)
Internal Charges	249,553	282,445	264,557	204,344	(78,102)	(27.65%)
Grand Total	**4,598,639**	**6,625,659**	**4,768,621**	**4,957,646**	**(1,668,013)**	**(25.18%)**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10001910) Economic Development	1,768,168	2,240,587	1,716,151	2,195,490	(45,096)	(2.01%)
(1000-10001912) Citywide Special Events	931,485	1,633,459	687,308	-	(1,633,459)	(100.00%)
(1000-10005007) Business Development	208,899	301,256	225,942	303,256	2,000	0.66%
(1000-10005333) City SalesTx-Hotel/Motel Add'l	379,188	976,725	747,972	955,787	(20,938)	(2.14%)
(1000-10005334) Glendale CVB - Memberships	3,831	-	-	-	-	0.00%
(1000-10005335) Tourism - Souvenir Program	22	-	-	-	-	0.00%
(1000-10005336) Tourism / Hotel/Motel Add'l Tx	482,738	642,308	482,367	639,765	(2,543)	(0.40%)
(1000-10005337) Tohono O'odham Funding	46,177	117,632	88,340	119,518	1,886	1.60%
(1000-10005338) Tourism Grant Program	46,680	100,398	75,398	100,000	(398)	(0.40%)
(2110-21101911) Arts Program	391,613	613,296	466,503	643,830	30,534	4.98%
(2160-21605125) CVB Grants	339,837	-	278,639	-	-	0.00%
Grand Total	**4,598,639**	**6,625,659**	**4,768,621**	**4,957,646**	**(1,668,013)**	**(25.18%)**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10001910) Economic Development	10.00	10.00	10.00	-
(1000-10001912) Citywide Special Events	3.00	3.00	-	(3.00)
(1000-10005333) City SalesTx-Hotel/Motel Add'l	4.50	4.75	4.75	-
(2110-21101911) Arts Program	2.00	2.00	2.00	-
Grand Total	**19.50**	**19.75**	**16.75**	**(3.00)**

Return to TOC

Glendale
ECONOMIC DEVELOPMENT

To foster economic vitality by facilitating deliberate activities that serve as an important catalyst for new business, a critical resource for existing business and emerging industry opportunities to ensure a diverse, sustainable economy that improves the lives of the people we serve.



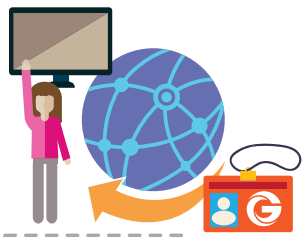
Our Community



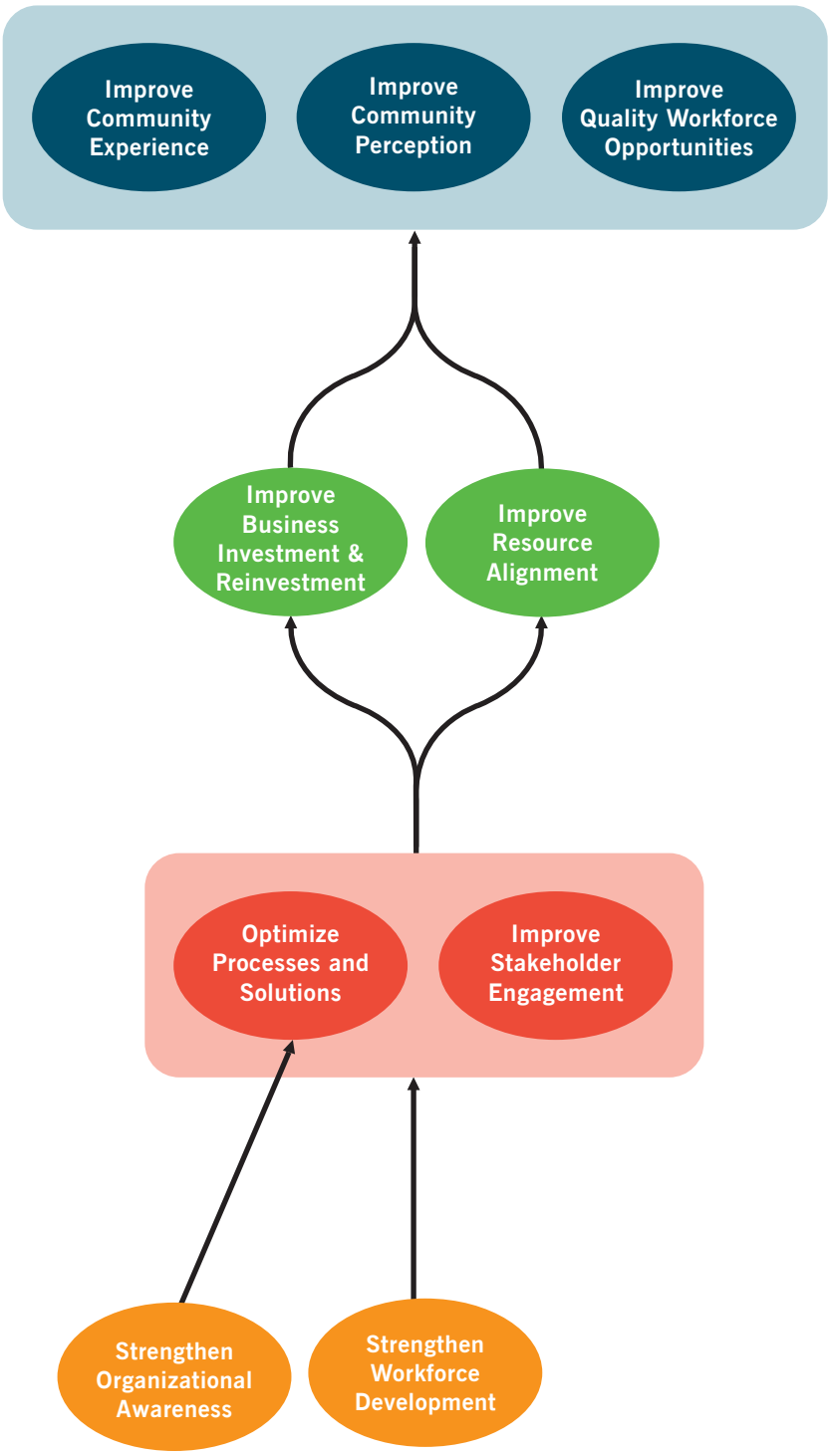
Our Finances



Our Processes

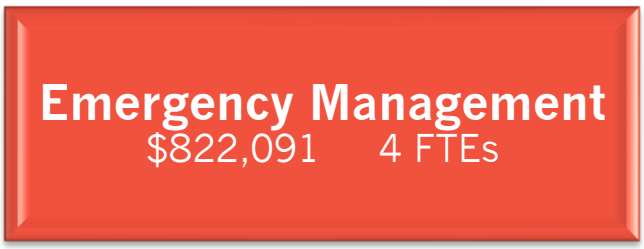


Our Organization



Return to TOC

Performance Report



Purpose Statement

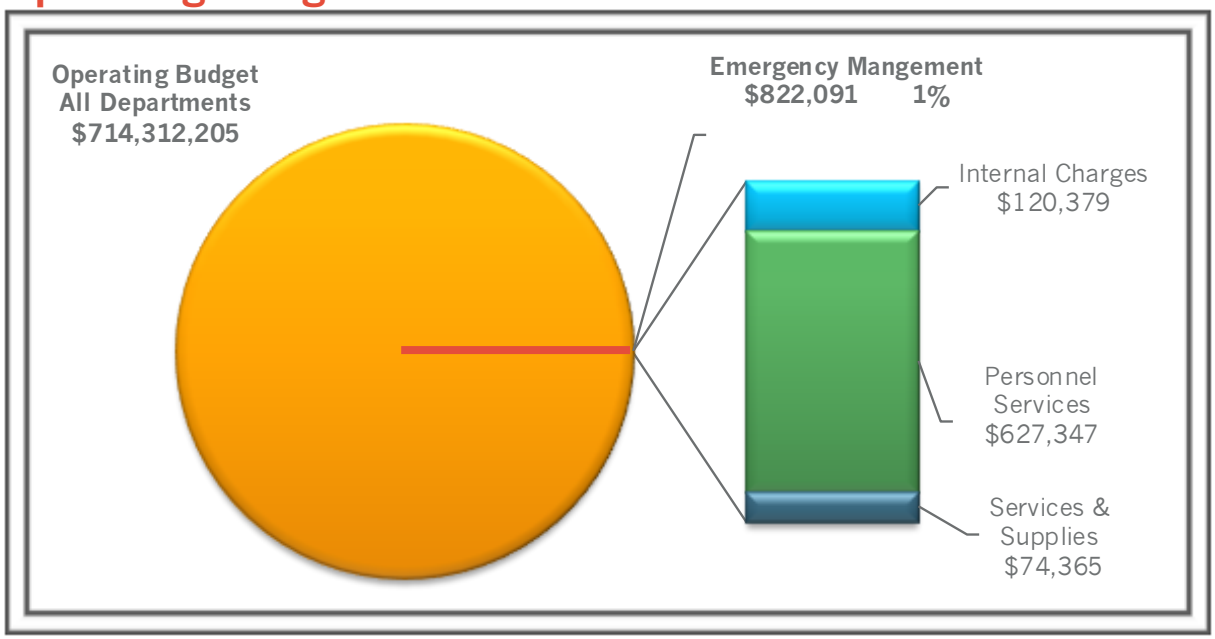
We support the protection of life, property, and environment by leveraging industry best practices and working collaboratively with the public and stakeholders who are experts in their respective fields to educate, plan, organize, equip, train, and exercise, creating a safe and resilient city.

Department Description

Emergency Management is responsible for coordinating the City's mitigation, preparedness, response, and recovery efforts to reduce the impact of emergencies and disasters on people and property.

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Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Assisted with the planning and coordination of external agencies working out of the EOC for the Charlie Kirk Memorial; provided logistical and planning support during EOC activation for the event.
- Deployed under the Arizona Mutual Aid Compact to provide support to Globe, AZ, serving as Emergency Manager, following severe flooding that occurred in late September and early October
- Hosted, coordinated and attended various training courses such as: G-2300 Intermediate Emergency Operations Center Functions course, Wireless Emergency Alert (WEA) training for WEA authorities, Securing the Cities (STC) training courses, and we worked with IT to develop a NIMS training dashboard; phase 1 to go live soon
- Hosted and/or participated in three different exercises: MLB Cactus League tabletop exercises, Desert Diamond Arena/Arizona Rattlers tabletop exercise, and Arizona Cardinals annual tabletop exercise.

Return to TOC

- Developed annual social media topics and released a short video highlighting National Preparedness Month topics - produced by Glendale Police Department.
- Obtained Gold Card credential for EOC Director/Manager and Planning Section Chief, graduated from National Disaster Emergency Management University's Advanced Academy, passed the Certified Emergency Manager's exam, and was appointed to serve as member of Arizona Department of Homeland Security Central Region Advisory Council (selected as vice chair).

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Information Sharing
Department Strategic Initiative	We improve information sharing by developing internal and external Emergency Management communication streams and leveraging social media to disseminate information.
Intended Result	The Emergency Management website contains current information that helps City residents and businesses to become informed of the hazards we face and the ways in which they can become more personally prepared.

Performance Measures	***FY2025 Actual***	***FY2026 Target***	***FY2026 Actual***	***FY2027 Target***
Website review/update completed	75%	100%	100%	N/A
Mass notification scenarios developed	25%	75%	60%	75%

**New performance measure, no historical data*

Strategic Objectives	Improve Processes and Procedures
Department Strategic Initiative	We create emergency management guidance through plan review processes and the development of standard operating procedures.
Intended Result	Plans are developed and reviewed.

Performance Measures	***FY2025 Actual***	***FY2026 Target***	***FY2026 Actual***	***FY2027 Target***
% of plans developed	*50%*	*50%*	*100%*	*100%*
% of plans reviewed	N/A*	N/A*	60%	100%

**New performance measure, no historical data*

Return to TOC

Emergency Management
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	445,996	590,545	442,909	627,347	36,803	6.23%
Services & Supplies	96,429	155,765	116,824	74,365	(81,400)	(52.26%)
Internal Charges	415,348	137,620	137,620	120,379	(17,241)	(12.53%)
Grand Total	**957,773**	**883,930**	**697,352**	**822,091**	**(61,838)**	**(7.00%)**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10003610) Administration	957,773	883,930	697,352	822,091	(61,838)	(7.00%)
Grand Total	**957,773**	**883,930**	**697,352**	**822,091**	**(61,838)**	**(7.00%)**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10003610) Administration	4.00	4.00	4.00	-
Grand Total	**4.00**	**4.00**	**4.00**	**-**

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Glendale
EMERGENCY MANAGEMENT

We support the protection of life, property, and environment by leveraging industry best practices and working collaboratively with the public and stakeholders who are experts in their respective fields to educate, plan, organize, equip, train and exercise, creating a safe and resilient city.



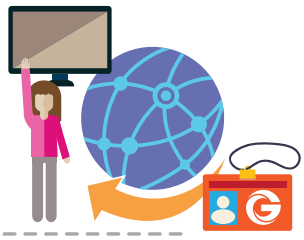
Our Community



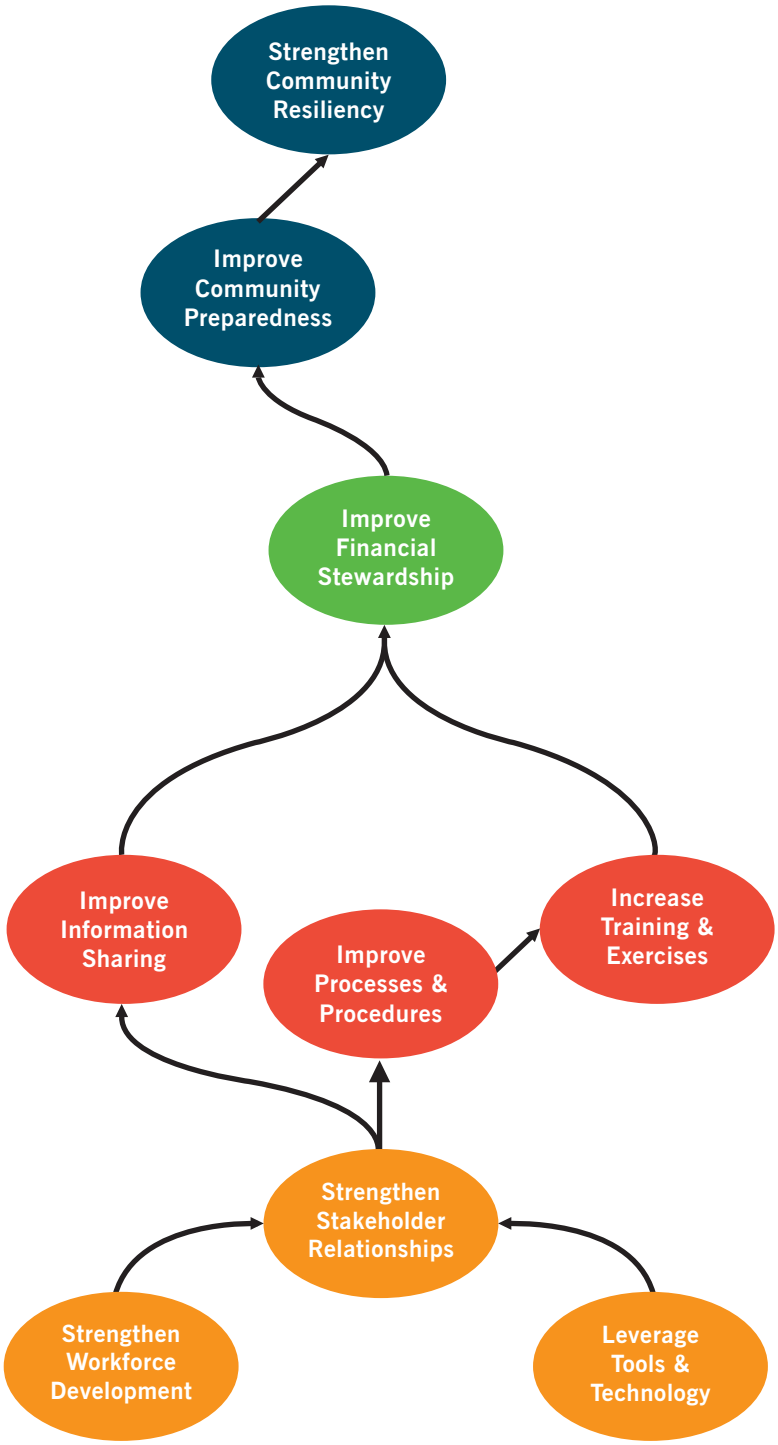
Our Finances



Our Processes

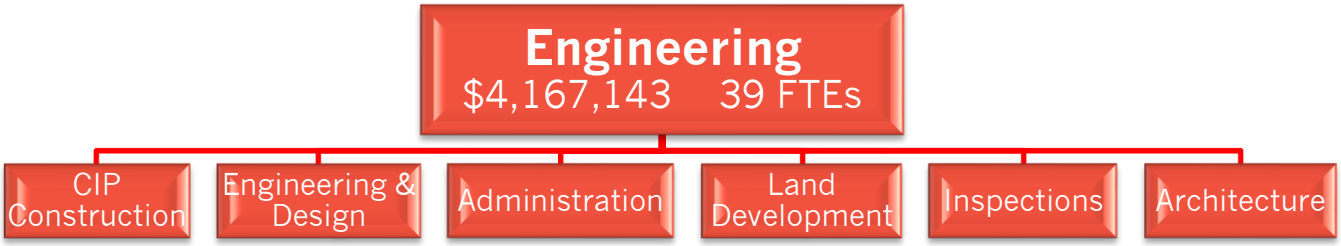


Our Organization



Return to TOC

Performance Report



Mission Statement

The Engineering Department facilitates the optimization of safe public infrastructure to improve quality of life by developing great talent, systems-thinking, partnership, and collaboration. We aspire to be the most trusted, respected, and premier Engineering Department in the Valley.

Department Description

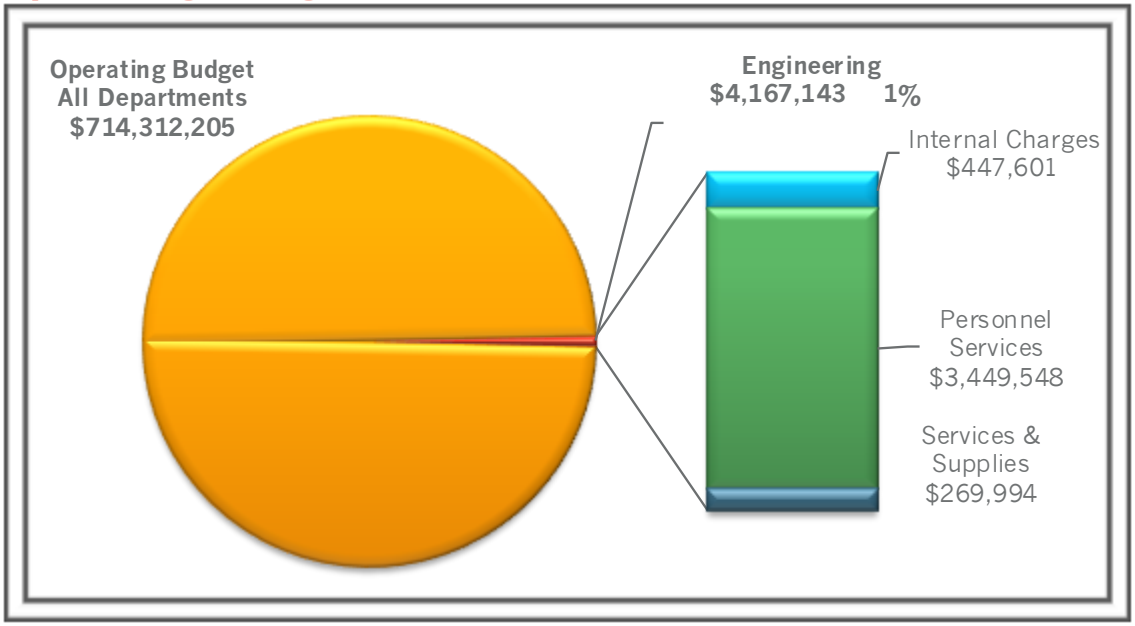
Engineering manages the procurement for design and construction of CIP projects which include public buildings, parks and city infrastructure such as water, wastewater and streets; and provides varied private development related services such as engineering plan review, construction inspection, and flood plain ordinance administration. In addition, Engineering is responsible for the oversight and management of cell tower licensing, and city real estate program.

The Engineering department includes six (6) primary functions:

- Provide professionally designed, constructed and inspected public facilities and infrastructure within the public right-of-way.
- Implement the city's Capital Improvement Plan (CIP) to ensure public health & safety, and stewardship of public resources through cross departmental coordination and project integration.
- Manage the licensing program for cell tower equipment in the public rights-of-way and on city-owned facilities.
- Manage the city's real estate portfolio and assist with property acquisition and disposition, procuring easements, and processing license agreements.
- Administer the city's floodplain management program and city-adopted National Flood Insurance Program.
- Assist with special infrastructure related programs including special districts and economic development.

Return to TOC

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprized of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- To ensure success of the CIP, the team implemented the Project Charter process to align and understand goals of projects with various city departments. In FY26, the team completed a total of 42 new project charters.
- Provided project management services over 100 Capital Improvement Projects with an estimated total project value of over $307M.
- The Department issued 7 RFQ's for design and construction services and held 6 publicly advertised low bids.
- Construction was completed at Bonsall Park, which included: 4 new basketball courts, 8 new pickleball courts, overall new landscaping, new walking trails, remodel of existing bathrooms and new irrigation systems resulting in about 50% reduction of water use.
- Construction was completed on the Downtown Campus Reinvestment Project, which included a complete remodel and modernization of the City Hall Tower, a complete reconstruction of the E. Lowell Rodgers Amphitheater, which includes state of the art lighting and sound system, an interior refresh of Council Chambers and structural upgrades to the City Hall Parking Garage.
- Demolition was completed of Spring City in anticipation of the future Glendale Operation Campus Project.
- Construction was completed on a new 23,868 SF state of the art Police Evidence Storage Facility.

Return to TOC

- The Department treated approximately 134 linear miles of pavement citywide through various treatment methods managed through the City's Pavement Management Program at a value of approximately $23M.
- In FY26 the Real Estate Team was able to successfully acquire 8 partial acquisitions, 2 Permanent Easements, 9 Temporary Construction Easements on a Federally Funded project in partnership with ADOT; and assisted with the right of way dedication and abandonment of several Land Development transactions, finalize the sale of several city owned parcels and grant easements to several utility companies to facilitate the relocation of their improvements.

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Process CIP invoices within 7 days
Intended Result	Be the client of choice for contractors and design professionals, increasing competition and lowering prices.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
% of CIP invoices processed by the department within 7 days	80%	86%	62%	100%

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Deliver CIP projects on time with respect to the project charter developed with the partner departments at project inception.
Intended Result	Ensure that CIP projects are completed per the plans and specifications within the agreed schedule from the project charter.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
% of projects delivered on time	70%	72%	80%	100%

Return to TOC

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Warranty inspections result in no rework.
Intended Result	Ensure that projects are completed per the plans and specifications ensuring that no rework interferes with the traveling public or the operation of the city.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
% of warranty inspections that pass	100%	99%	99%	100%

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Development plans are reviewed within the service level agreement timeframes.
Intended Result	Recognition by the development community as a dependable partner for the delivery of safe and reliable public infrastructure.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
% of development plans that are reviewed within the published service times	90%	87%	100%	

Return to TOC

Engineering
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	2,816,618	3,297,026	2,408,644	3,449,548	152,523	4.63%
Services & Supplies	758,840	619,994	529,121	269,994	(350,000)	(56.45%)
Internal Charges	796,019	843,064	843,064	447,601	(395,463)	(46.91%)
Grand Total	**4,371,477**	**4,760,084**	**3,780,829**	**4,167,143**	**(592,941)**	**(12.46%)**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10003014) Engineering Administration	1,116,249	790,204	651,823	561,272	(228,932)	(28.97%)
(1000-10003016) CIP Administration	138,470	1,300,649	1,020,483	1,109,921	(190,727)	(14.66%)
(1000-10003017) Land Development	784,979	875,283	671,735	850,786	(24,497)	(2.80%)
(1000-10003018) Construction Inspection	2,179,895	1,793,948	1,436,788	1,645,164	(148,784)	(8.29%)
(2160-21604530) CIP_Engineering	76,917	-	-	-	-	0.00%
(4110-41106219) CIP Flood Control 2022 Bond	74,967	-	-	-	-	0.00%
Grand Total	**4,371,477**	**4,760,084**	**3,780,829**	**4,167,143**	**(592,941)**	**(12.46%)**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10003014) Engineering Administration	6.00	5.00	5.00	-
(1000-10003016) CIP Administration	14.00	14.00	14.00	-
(1000-10003017) Land Development	4.00	5.00	5.00	-
(1000-10003018) Construction Inspection	15.00	15.00	15.00	-
Grand Total	**39.00**	**39.00**	**39.00**	**-**

Return to TOC

Glendale
ENGINEERING

The Engineering Department facilitates the optimization of safe public infrastructure to improve quality of life. By developing great talent, systems-thinking, partnership, and collaboration, we aspire to be the trusted, respected and premiere Engineering Department in the valley.



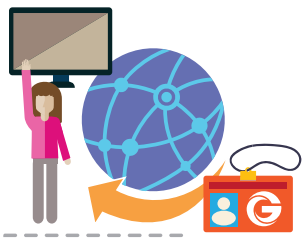
Our Community



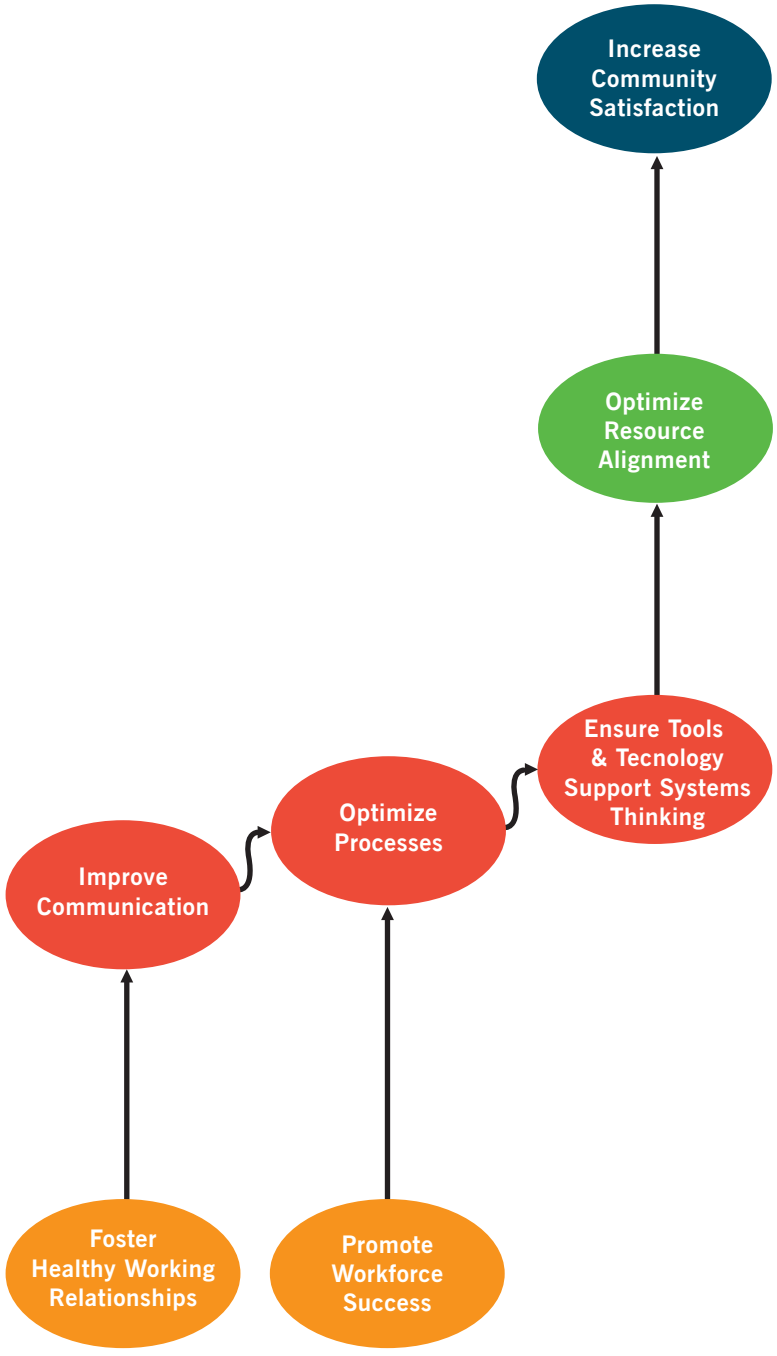
Our Finances



Our Processes

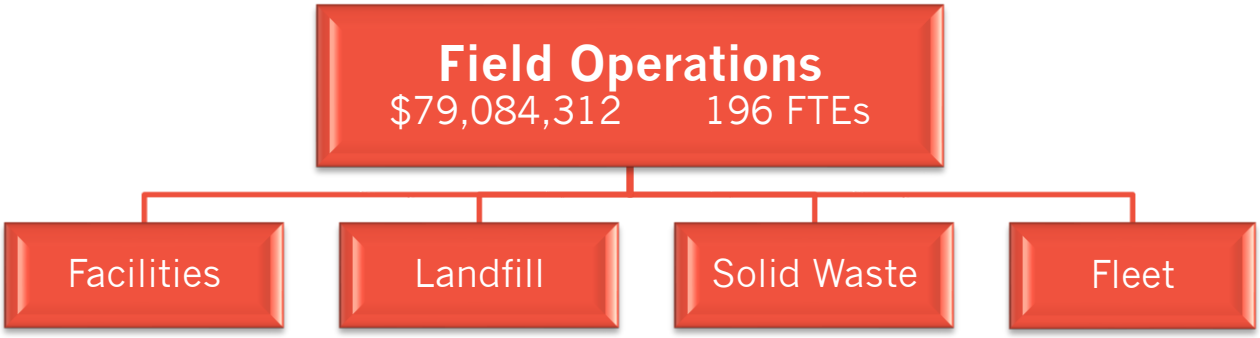


Our Organization



Return to TOC

Performance Report



Purpose Statement

Field Operations protects, sustains, and improves the health and safety of our community through innovation, education, communication, and collaboration by supporting critical functions, facilities and assets in a cost effective, data driven manner.

Department Description

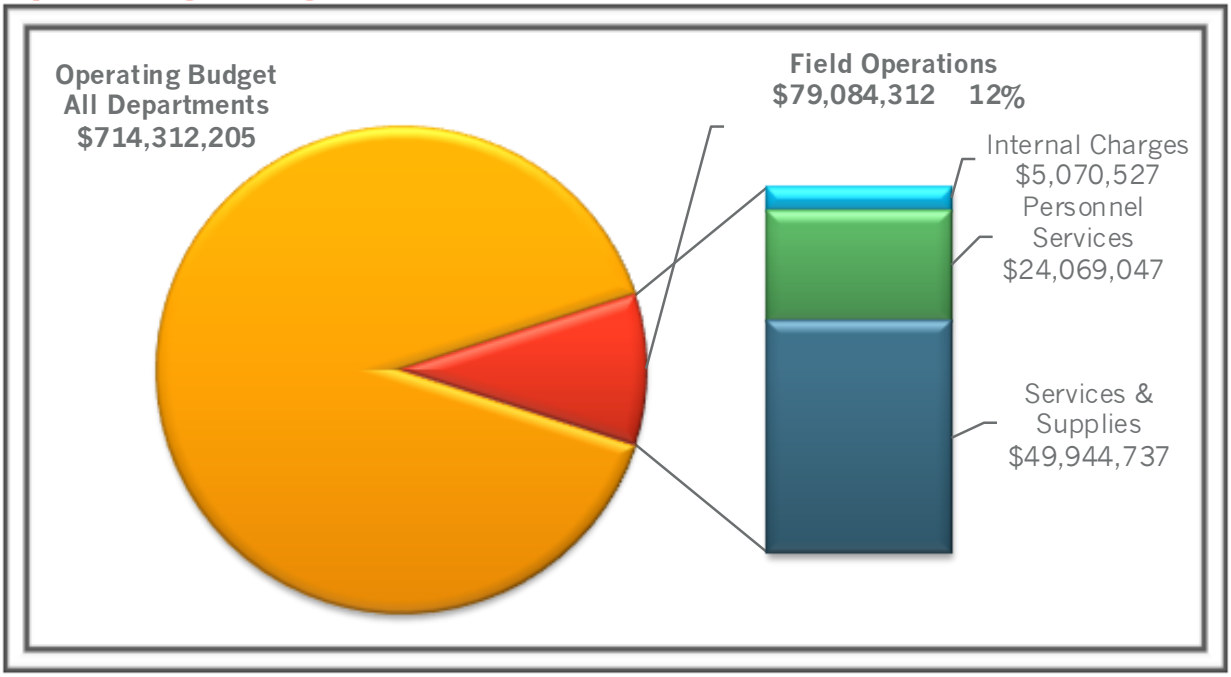
Field Operations provide essential services that directly impact the community and deliver support to other departments within the organization. Field Operations include four separate, yet interdependent divisions that provide essential services to the city: Solid Waste Management, Fleet Management, Facilities Management, and Landfill Operations.

The Field Operations Department includes four primary functions:

- Solid waste collection, including residential and commercial refuse, recycling, household hazardous waste, bulk trash, and street sweeping. Solid waste education, providing information on solid waste and recycling programs at community and group events, as well as through inspection services and public outreach.
- Solid waste disposal, recycled material compacting, transporting, and marketing, including the Glendale Municipal Landfill operations.
- Fleet Management is responsible for the maintenance and repair of city vehicles and associated equipment, managing fuel procurement and usage, and overseeing the acquisition of new vehicles in accordance with the established vehicle replacement schedule.
- Facilities management for the oversight, planning, management, maintenance, and cleaning of over 3 million square feet of facility space (150 city buildings and 80 city parks), including Glendale Memorial Park Cemetery. The division also manages the city's facilities reserve fund which provides funding for facility upgrades, reconstruction, and replacement.

Return to TOC

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Solid Waste Collection services 67,947 residential accounts and 1,076 commercial accounts, collecting approximately 8,000 tons of recyclable materials annually. During the reporting period, the division used RouteWare to optimize and rebalance commercial collection routes, thereby improving operational efficiency and resource allocation. These enhancements enabled the elimination of two Saturday collection routes, reducing operational costs while maintaining service reliability. Additionally, the route optimization initiative has improved vehicle safety, increased fleet efficiency and performance, and enhanced overall service delivery to residents and commercial customers.
- The Landfill serves Glendale residents primarily through residential collection services and many surrounding communities. The landfill received approximately 445,000 tons of refuse. The landfill has Intergovernmental Agreements (IGA's) in place with multiple cities, which include Avondale, Goodyear, Phoenix, and Peoria.

Return to TOC

- Facilities Management completed an estimated 2,145 preventive and over 4,480 corrective maintenance work orders and managed $10+ million in capital repairs to city buildings and facilities to extend the useful life of city assets. Some examples of CIP projects completed included the DCRP, Performance Contract HVAC & Lighting upgrades, park lighting upgrades, Elevator modernization projects, Parking Lot repairs, HVAC, Electrical, Plumbing and Carpentry projects, and continued internal improvements to reporting and invoicing processes.
- Fleet Management plays a vital role in supporting the delivery and cost-efficiency of nearly every public service and significantly impacts the productivity of almost every city employee. It is also essential to the operations of emergency services that respond to critical situations citywide. The Fleet Management team is responsible for the maintenance and repair of nearly 1,400 fleet assets, with a total replacement value exceeding $147 million. Demonstrating a strong commitment to excellence, the team has been recognized as one of the *Top 50 Government Leading Fleets in North America* for four consecutive years—2022, 2023, 2024 and 2025—and earned national distinction as the **#5 Leading Fleet** in 2024, and **#3 in 2025**.

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Collect and dispose of all Solid Waste as scheduled
Intended Result	Provide excellent service to all customers by effectively and efficiently managing solid waste collected; reduce missed collections; and increase efficient disposal and processing services.

Performance Measures	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Estimate*	*FY2027 Target*
Residential containers missed pickup – reduce by 5%	655	1,036	326	300
Increase compaction of garbage at Landfill by 1% - Measured in pounds per cubic yard compaction	1,650	1430	1600	1650

Excellent compaction practices push densities to **1,400–1,660 lb./yd^3**

Return to TOC

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	To manage fleet operations and vehicle assets in the most cost effective and efficient manner possible optimizing resources and minimizing downtime while providing safe and reliable transportation to all City departments.
Intended Result	Maintain a consistent level of achieving/surpassing key performance indicator targets to reach a maximum efficiency with available resources.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Fleet Vehicle and Equipment Preventative Maintenance (PM) Compliance	79.1%	82.1%	81.7%	90%
Fleet Direct Labor Rate	98.6%	95.7%	95.3%	95%
Fleet Availability	95.3%	95.2%	94.6%	95%

Strategic Objective	Improve Asset Management
Department Strategic Initiative	Improve HVAC Preventative Maintenance Schedule Compliance
Intended Result	The industry standard of care requires an 80% on-time completion rate of PM work orders.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Number of PMs Required during period	382	390	487	500
Number of PMs Completed during period	313	319	421	425
Percentage of PMs Completed	82%	82%	86%	85%

Return to TOC

Field Operations
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	20,083,370	25,354,882	18,582,661	24,069,047	(1,285,834)	(5.07%)
Services & Supplies	36,544,543	47,749,939	38,423,271	49,944,737	2,194,798	4.60%
Internal Charges	8,609,775	9,154,031	9,154,031	5,070,527	(4,083,504)	(44.61%)
Grand Total	**65,237,687**	**82,258,852**	**66,159,963**	**79,084,312**	**(3,174,540)**	**(3.86%)**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10002810) Field Operations Admin	446,635	422,505	343,244	394,880	(27,626)	(6.54%)
(1000-10002812) Facilities	9,362,521	13,021,153	9,930,427	12,650,472	(370,680)	(2.85%)
(1000-10002847) Cemetery	382,136	593,479	483,284	474,411	(119,067)	(20.06%)
(1000-10005060) Custodial Services	1,754,799	-	-	-	-	0.00%
(1000-10005318) Promenade at Palmaire-Retail	100,219	-	-	-	-	0.00%
(1000-10005319) Downtown Parking Garage (BofA)	58,002	-	-	-	-	0.00%
(1020-10202842) Equipment Replacement	4,775,258	9,727,743	8,425,456	10,193,591	465,848	4.79%
(1020-10205305) VRF Vehicles 1 time supplement	184,730	2,748,059	2,636,915	3,073,120	325,061	11.83%
(2160-21605254) Public Works Grants	-	-	388,047	-	-	0.00%
(2200-22002846) PS Training Ops - Fac. Mgmt	993,681	1,213,075	920,636	1,847,460	634,385	52.30%
(6110-61102834) Landfill	5,372,091	6,032,458	4,786,169	5,482,778	(549,680)	(9.11%)
(6110-61102835) Solid Waste Admin	1,866,704	2,567,012	1,924,424	2,275,957	(291,056)	(11.34%)
(6110-61102836) Recycling	1,527,540	2,361,740	1,867,878	2,219,198	(142,542)	(6.04%)
(6110-61102837) MRF Operations	1,133,241	1,878,615	1,595,496	1,864,107	(14,508)	(0.77%)
(6110-61105073) Gas Management System	234,693	166,724	125,874	196,724	30,000	17.99%
(6120-61202838) Solid Waste Roll-off	1,003,661	1,240,534	984,676	1,177,864	(62,671)	(5.05%)
(6120-61202839) Commercial Frontload	3,986,339	4,545,979	3,612,675	4,309,979	(236,000)	(5.19%)
(6120-61202840) Curb Service	12,119,998	12,741,271	10,358,749	10,487,968	(2,253,303)	(17.69%)
(6120-61202841) Residential-Loose Trash Collec	5,520,999	6,052,925	4,811,344	5,443,211	(609,715)	(10.07%)
(7040-70402843) Fleet Management	7,691,996	8,297,491	6,394,232	8,371,488	73,997	0.89%
(7040-70402844) Fuel Services	3,496,088	4,987,780	3,633,700	4,966,319	(21,461)	(0.43%)
(7040-70402845) Parts Store Operations	2,768,413	2,910,310	2,311,738	2,904,786	(5,524)	(0.19%)
(7040-70402848) Fleet Mgt-Ins Claim Repairs	457,944	750,000	625,000	750,000	-	0.00%
Grand Total	**65,237,687**	**82,258,852**	**66,159,963**	**79,084,312**	**(3,174,540)**	**(3.86%)**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10002810) Field Operations Admin	1.00	1.00	1.00	-
(1000-10002812) Facilities	21.00	26.00	27.00	1.00
(1000-10002847) Cemetery	2.00	2.00	2.00	-
(1000-10005060) Custodial Services	4.00	-	-	-
(2200-22002846) PS Training Ops - Fac. Mgmt	2.00	2.00	2.00	-
(6110-61102834) Landfill	23.00	23.00	22.00	(1.00)
(6110-61102835) Solid Waste Admin	13.50	13.50	12.50	(1.00)
(6110-61102836) Recycling	8.00	8.00	8.00	-
(6110-61102837) MRF Operations	3.00	3.00	3.00	-
(6120-61202838) Solid Waste Roll-off	2.00	2.00	2.00	-
(6120-61202839) Commercial Frontload	11.00	11.00	12.00	1.00
(6120-61202840) Curb Service	40.50	40.50	40.50	-
(6120-61202841) Residential-Loose Trash Collec	25.00	25.00	26.00	1.00
(7040-70402843) Fleet Management	36.00	38.00	38.00	-
Grand Total	**192.00**	**195.00**	**196.00**	**1.00**

Return to TOC

Glendale
FIELD OPERATIONS

Field Operations protects, sustains and improves the health and safety of our community through innovation, education, communication and collaboration by supporting critical functions, facilities and assets in a cost effective, data driven manner.



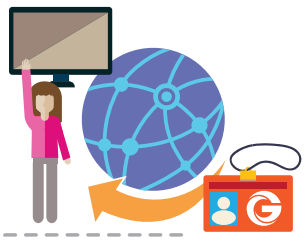
Our Community



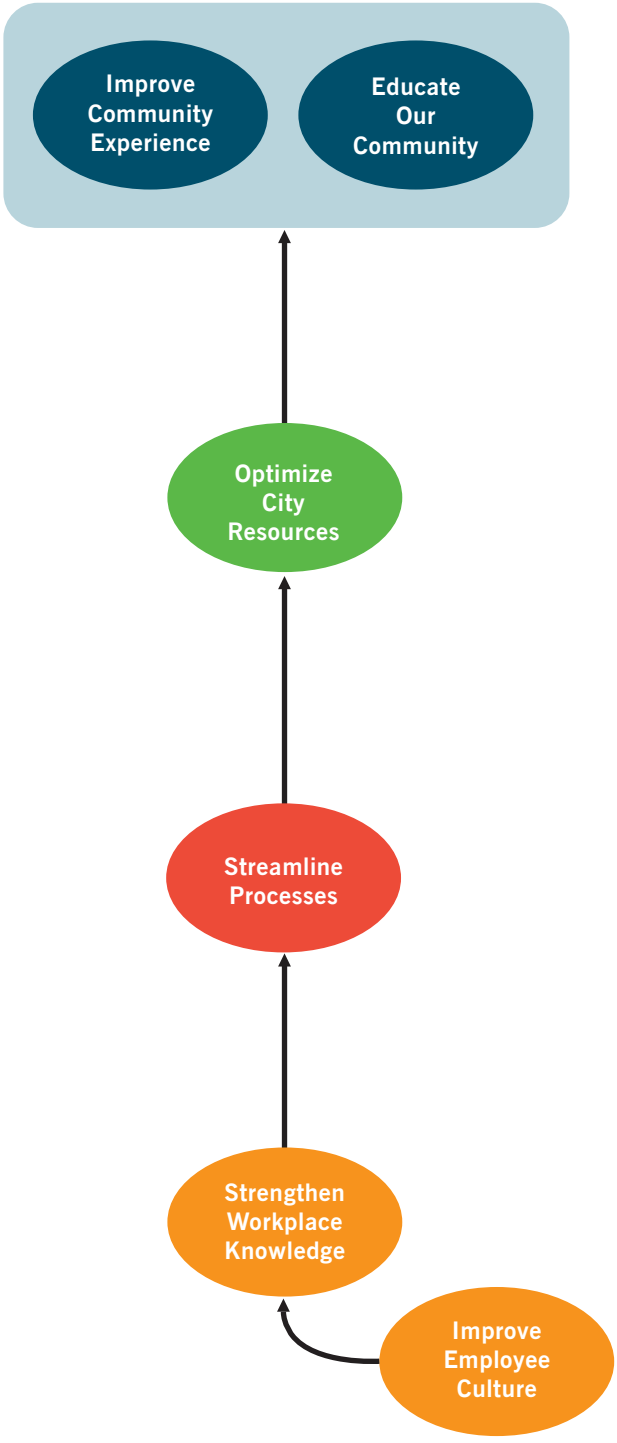
Our Finances



Our Processes

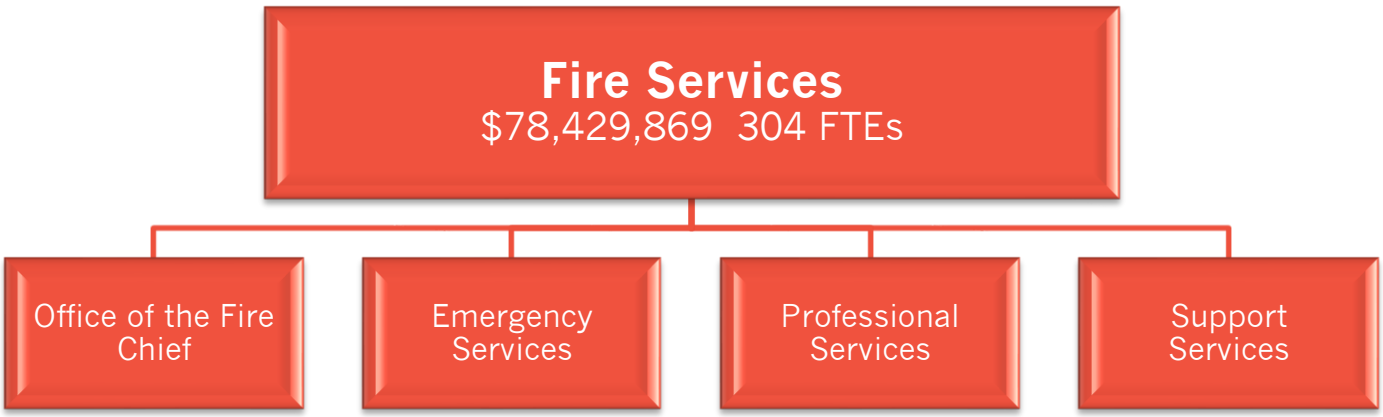


Our Organization



Return to TOC

Performance Report



Purpose Statement

To make the community safer through innovative fire, medical, preventative, and customer services.

Department Description

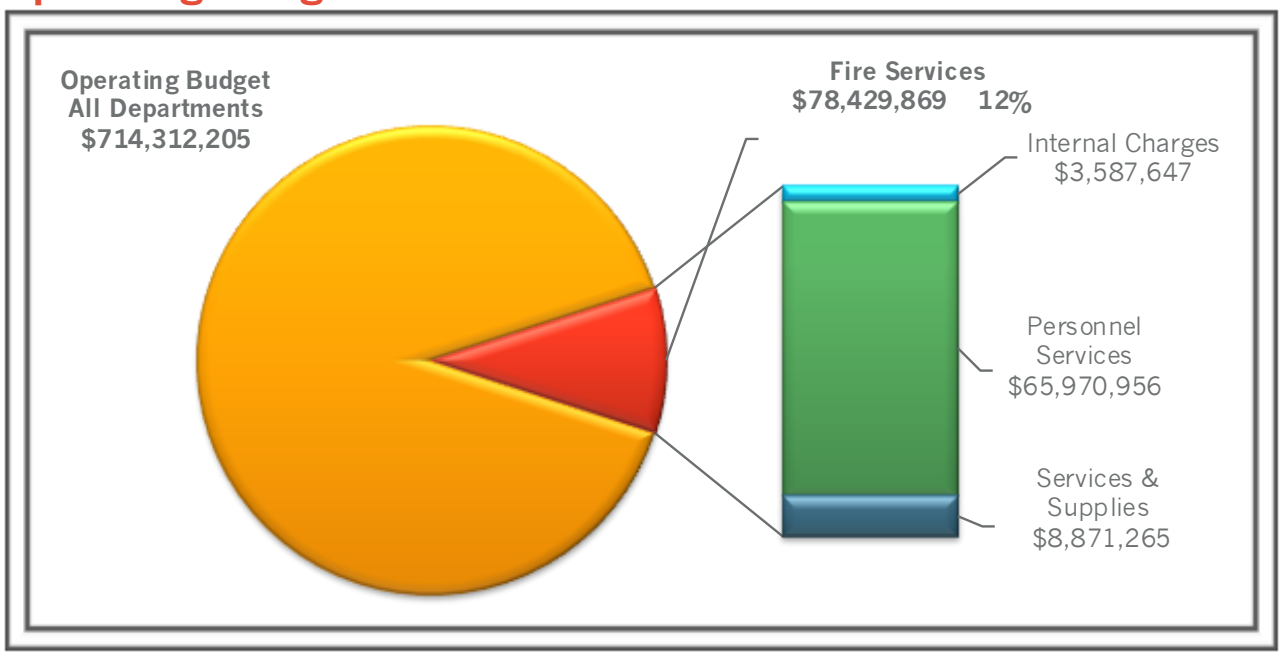
The Glendale Fire Department provides life and property safety to the citizens of Glendale through the extension of:

- Emergency Medical Services - Advanced Life Support (ALS) and Basic Life Support (BLS)
- Fire Suppression, including Hazardous Materials and Technical Rescue Response
- Public Education, Public Information/Outreach and Crisis Response Support
- Fire Prevention Services, including Inspection, Code Enforcement, Fire Investigations, and Plans Reviews

The Glendale Fire Department utilizes an all-hazards response model and participates within the Automatic-Aid System (AAS) intergovernmental agreement to provide for automatic assistance for fires and other types of emergency incidents. The participants of the AAS seek to provide the most efficient, safe, and effective fire-rescue-emergency medical services to their respective communities.

Return to TOC

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Fire Station 158 Extractor relocated from Green Zone to Red Zone.
- WDC and BC151 new response vehicles placed into service.
- Held three regional academies, graduating 121 Recruits from 11 valley city fire departments.
- Offered 14 AFG Grant classes, including Fire Instructor 1, Fire Officer 1, and Fire Officer 2, issuing approximately 420 certifications to students from 10 valley cities.
- Led the strategic expansion of Community Risk Reduction (CRR) initiatives by collaborating with the Community Services Department.
- Launched the Citizens Academy, creating an opportunity for community engagement, education, and connection.
- Expanded community outreach capabilities by implementing a "Leave Behind Narcan" program.
- Graduated 15 Paramedic Students.
- Moved all national reporting data from the NFIRS platform to the new mandated NERIS system.
- Held 165 life safety education classes, reaching 14,000 community members.

Return to TOC

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Ensure proper support and deployment of staffing, apparatus and equipment to provide fast, effective emergency response.
Intended Result	Our community receives effective and efficient all hazards response and is assured of the long-term sustainability of quality services.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Response time at the 90th percentile of emergency calls. (Turnout and Travel) Code 3.	8:38	8:09	7:36	7:30
Glendale fire suppression calls	2120	1,440	1,500	1,450
Glendale ALS and BLS calls	37,765	35,352	35,000	34,950
Glendale other call types	1,968	2,916	2,500	2,347
Automatic Aid Received	6,171	5,467	6,000	5,795
Automatic Aid Given	9,655	9,663	9,000	8,963
Insurance Services Office (ISO) rating	1	1	1	1

Strategic Objectives	Strengthen Workforce Development Strengthen Workforce Culture
Department Strategic Initiative	Annual training of department personnel to maintain compliance with State and National standards.
Intended Result	We deliver superior customer service; and, have a culture of continuous assessment, progressive management, and quality personnel practices.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Average number of training hours per Firefighter	180	125	240	240
Firefighters certified at State Firefighter I and Firefighter II levels of proficiency	100%	100%	100%	100%
Training compliance; National Fire Protection Association standards	100%	100%	100%	100%

Return to TOC

Strategic Objectives	Improve Purposeful Communication Improve Stakeholder Engagement
Department Strategic Initiative	Promote safety awareness in the community through proactive life safety and fire prevention education programs.
Intended Result	Reduction in loss of life and property within our community.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Number of life safety classes and events held annually	0	128	165	185
Customer contacts	0	13,772	16,153	16,500

*The Glendale Fire and Life Safety Program Manager retired in FY2023. We went through the process of reclassifying the position into a Community Risk Reduction Manager. Position is now filled and will continue providing life safety education to our community.

Strategic Objectives	Optimize Processes & Services Improve Community Experience
Department Strategic Initiative	Provide fair, consistent, and comprehensive plans review and inspections; Investigate structure fire origin and cause to identify potential prevention measures.
Intended Result	Reduce the loss of lives and property by incorporating effective fire prevention measures in community development.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Number of inspections completed	2,169	2,548	4,366	4,500
Number of new construction inspections	2,975	3,109	2,381	2,900
Number of plans reviewed	1,284	1,051	1,266	1,000
Requests for services	296	148	348	150
Structure Fire Investigations	127	111	88	110
Special Event Inspections	335	293	237	300

Return to TOC

Fire Services
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	52,087,849	64,343,192	48,270,894	65,970,956	1,627,764	2.53%
Services & Supplies	8,042,398	8,607,740	7,362,100	8,871,265	263,525	3.06%
Internal Charges	6,895,898	7,484,303	7,484,303	3,587,647	(3,896,655)	(52.06%)
Grand Total	**67,026,145**	**80,435,235**	**63,117,297**	**78,429,869**	**(2,005,367)**	**(2.49%)**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10002010) Fire Administration	3,796,951	3,939,426	3,116,368	4,411,340	471,914	11.98%
(1000-10002011) Fire Operations	49,181,160	55,483,286	42,559,541	53,968,650	(1,514,636)	(2.73%)
(1000-10002012) Fire Special Operations	774,809	435,652	446,550	104,469	(331,183)	(76.02%)
(1000-10002013) Fire Resource Management	5,457,428	5,639,387	4,394,501	5,422,703	(216,684)	(3.84%)
(1000-10002014) Fire Training	784,106	569,353	612,445	518,077	(51,276)	(9.01%)
(1000-10002015) Fire Medical Services & Health	1,271,947	1,239,098	1,092,056	1,320,465	81,367	6.57%
(1000-10002017) Fire Marshal's Office	1,718,734	2,003,075	1,585,894	2,056,737	53,661	2.68%
(1000-10002018) Fire Community Services	13,883	26,893	20,935	30,790	3,898	14.49%
(1000-10002019) LA Services	752,389	1,093,998	780,051	772,356	(321,642)	(29.40%)
(1000-10002023) PS Training Fac - Fire	-	581	581	-	(581)	(100.00%)
(1000-10005009) Fire - Fiesta Bowl Event	12,378	59,398	14,996	55,482	(3,916)	(6.59%)
(1000-10005010) Stadium - Fire Event Staffing	87,248	17,674	52,616	17,674	-	0.00%
(1000-10005011) Arena - Fire Event Staffing	241,644	378,735	274,676	351,605	(27,130)	(7.16%)
(1000-10005012) CBRanch - Fire Event Staffing	304	51,491	38,669	50,602	(890)	(1.73%)
(1000-10005076) Fire-Crisis Response	6,255	10,000	7,500	10,000	-	0.00%
(1000-10005077) Fire-Health & Safety	320,519	610,973	571,200	860,973	250,000	40.92%
(1000-10005078) Fire-Turnout Program	536,538	568,169	481,592	568,169	-	0.00%
(2160-21604020) Grants-Fire Services	-	5,904,764	3,893,935	5,616,405	(288,359)	(4.88%)
(2160-21605201) Fire AZDOHS Grants	28,665	-	49,482	-	-	0.00%
(2160-21605202) Fire FEMA Grants	55,235	-	1,120,415	-	-	0.00%
(2160-21605203) Fire AZ Forestry Grants	26,955	-	53,450	-	-	0.00%
(2160-21605208) Fire Miscellaneous Grants	173,387	-	24,740	-	-	0.00%
(2160-21605209) Fire Donation Accounts	6,861	-	17,250	-	-	0.00%
(2161-21612025) Fire ARPA	110,000	-	-	-	-	0.00%
(2200-22002023) PS Training Ops - Fire	1,668,749	2,403,282	1,790,353	2,093,371	(309,911)	(12.90%)
(2200-22002026) GRPSTC Fire Recruit Academies	-	-	117,500	200,000	200,000	0.00%
Grand Total	**67,026,145**	**80,435,235**	**63,117,297**	**78,429,869**	**(2,005,367)**	**(2.49%)**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10002010) Fire Administration	21.00	20.00	23.00	3.00
(1000-10002011) Fire Operations	252.00	256.00	254.00	(2.00)
(1000-10002012) Fire Special Operations	2.00	-	-	-
(1000-10002013) Fire Resource Management	7.00	7.00	7.00	-
(1000-10002014) Fire Training	2.00	2.00	1.00	(1.00)
(1000-10002015) Fire Medical Services & Health	2.00	2.00	1.00	(1.00)
(1000-10002017) Fire Marshal's Office	12.00	12.00	12.00	-
(2200-22002023) PS Training Ops - Fire	6.00	5.00	6.00	1.00
Grand Total	**304.00**	**304.00**	**304.00**	**-**

Glendale
FIRE
DEPARTMENT

To make the community safer through innovative fire, medical, and customer services.



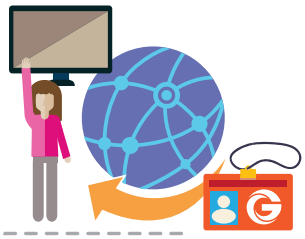
Our Community



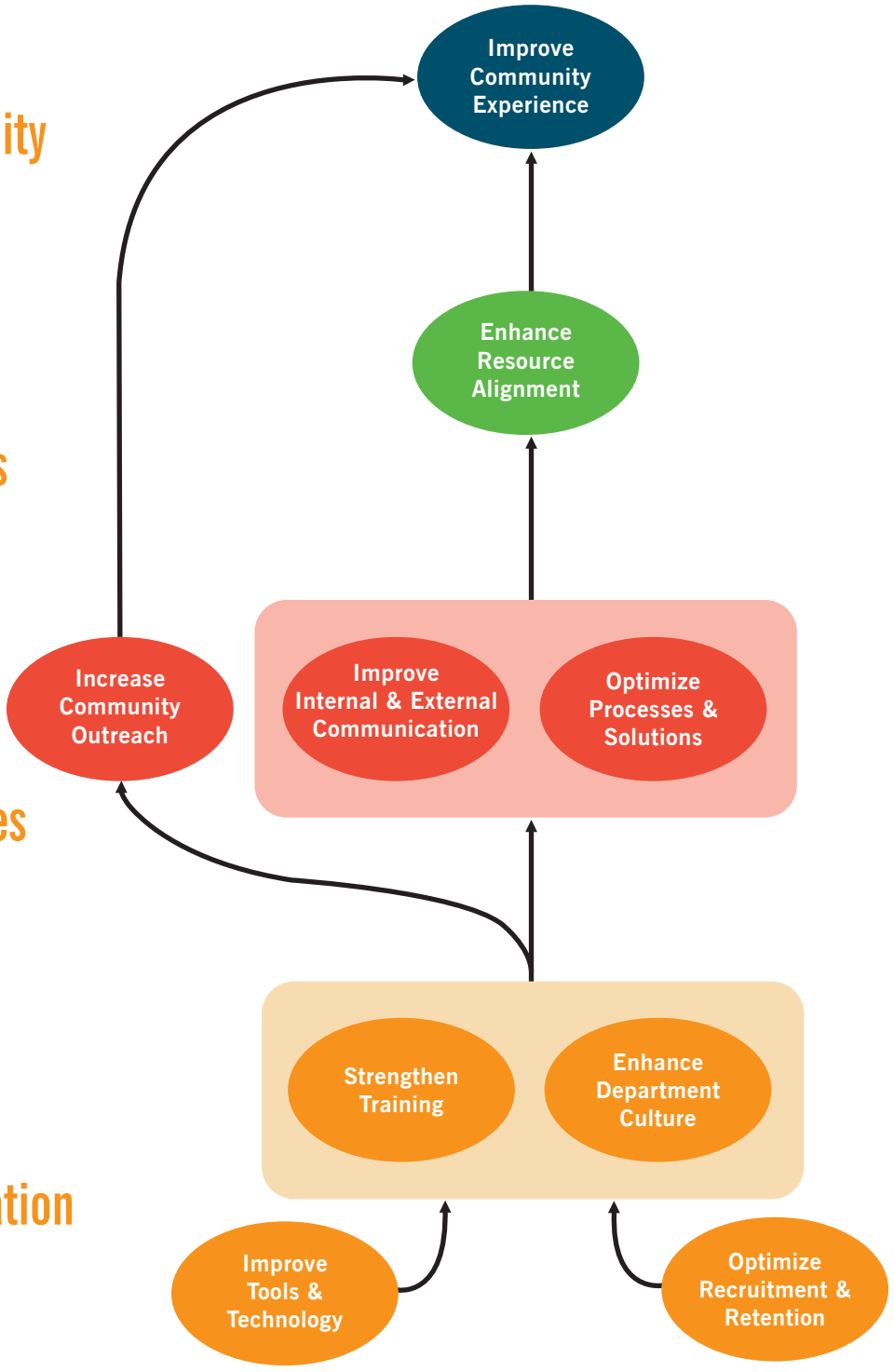
Our Finances



Our Processes



Our Organization



Return to TOC

Performance Report



Purpose Statement

Through collaboration and excellent service, Human Resources & Risk Management creates an inclusive and safe environment for employees, customers, and residents, characterized by fairness, open communication, accountability, trust, and respect.

Department Description

The Glendale Human Resources and Risk Management Department provides proactive, innovative, quality customer service and consultation in the areas of benefits and wellness, classification and compensation, employee relations, organizational development, risk management/safety and workers compensation, and talent acquisition.

Programs and Functions

Benefits & Wellness– Continuously works with management and employees to ensure the organization is providing quality, affordable health benefits. Provides comprehensive wellbeing programs and wellness resources to assist employees in improving and maintaining a healthy lifestyle. Provides continuous support to employees during difficult times when the need for leave arises due to either one's own personal medical condition or to care for a loved one who is ill or injured. Consult with employees as they prepare for retirement to ensure they understand fully what benefits are available to them. Staff support the local PSPRS Board, the Deferred Compensation Committee, the Wellness Committee and the Benefit Committee.

Classification & Compensation - Implements and maintains the classification and compensation structure, policies, and practices to ensure the City has a pay plan that is fair, equitable, and competitive. This includes the following:

- Conducting job studies and reclassifications as necessary to ensure duties and responsibilities meet the service needs of the departments
- Conducting market studies and compensation analyses to ensure pay structure and employees' salaries are competitive and fair
- Working with City management as a resource during the union negotiation processes
- Ensuring compliance with all applicable federal and state laws such as the Fair Labor Standards Act, the Equal Pay Act and Proposition 206

Return to TOC

Employee Relations – Provides consultation to management on strategies to improve employee performance, enhance productivity and build a positive workplace culture. Serves as a resource to ensure employee needs and concerns are properly addressed in a fair and legally compliant manner. Manages the progressive discipline process and internal investigations, as well as conflict mediation and resolution. Staff and support the Personnel Hearing Board. Manages the City's AZ Unemployment Insurance Tax Program. Supports and manages Diversity, Equity, and Inclusion Initiatives.

Human Resources Information System (HRIS) – Management of multiple software systems that maintain, manage, and process detailed employee information and human resources-related policies and procedures. As an interactive system of information management, the HRIS team standardizes human resources (HR) tasks and processes while facilitating accurate record keeping and reporting to departments. Data maintained includes the life cycle of the employee, time and labor management, benefit management, employee interfaces and talent acquisition functions.

Organizational Development - Continuously works with management and employees to provide impactful training and development resources that reinforce the city's learning culture. Promotes a culture of employee engagement through programming, performance management, facilitation, and change management services.

- Provides tools and resources to improve learning and learning strategies.
- Manages the city's learning management system and ongoing training opportunities, including New Employee Orientation, supervisory training, required compliance training, anti-harassment and ethics training, as well as general skill building courses.
- Promotes career development through the city's education assistance programs, forging school partnerships to enhance employee benefits, and career coaching services.
- Provides employee recognition programs such as excellence awards for high performance, and anniversary and retirement awards.
- Offers engagement opportunities through cross functional employee committees and facilitation services for participatory decision making.

Risk Management, Workers Compensation, Safety, and ADA - Responsible for identifying, evaluating, mitigating, and monitoring threats to life and property. This includes:

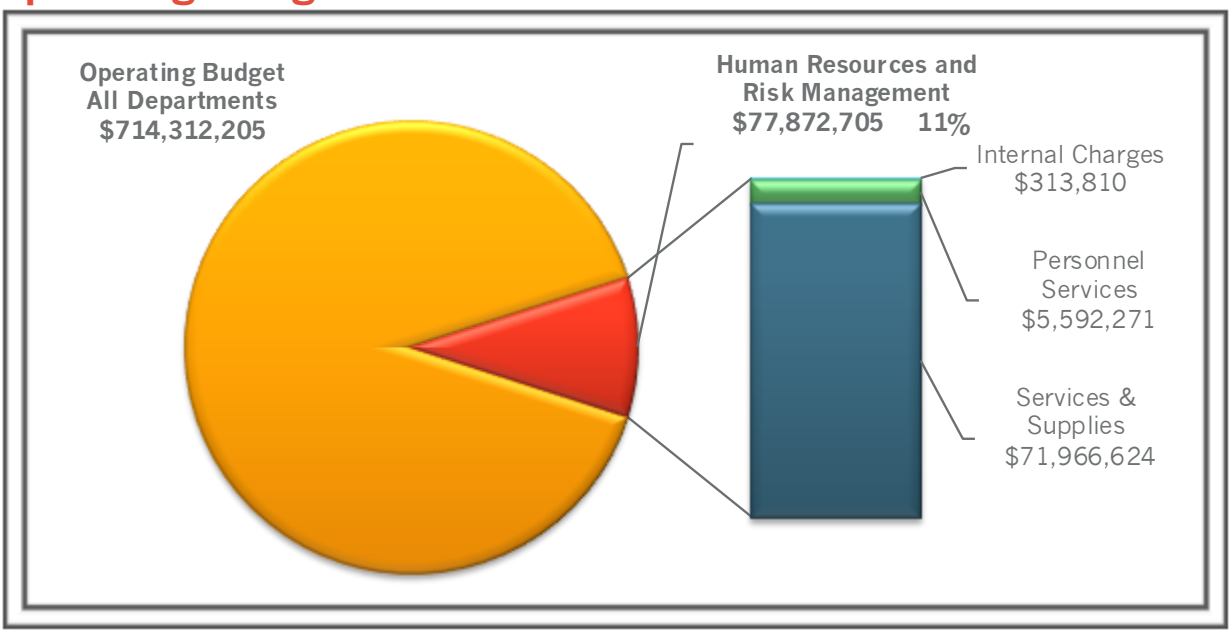
- General Liability: Manages liability claims, incident investigations, insurance coordination, and risk mitigation efforts to protect organizational assets and operations. Claims management and disposition is conducted in a fair and equitable manner.
- Workers Compensation: Oversees workers compensation claims of work-related injury and illness, return-to-work programs, and compliance processes to support employee recovery and reduce claim exposure.
- Safety: Develops and implements workplace safety programs, training, and compliance initiatives to maintain a safe and healthy work environment.
- Insurance and other Risk transfer methods and allocation of cost to appropriate functions.
- Facilitate Risk Trust Fund Board review and audit of Self-Insurance Funds and Budgets.

Return to TOC

- Ensure compliance with American with Disability Act (ADA) through grievance process and operational functionality and maintenance.

Talent Acquisition – Management of strategies, programs, and processes that are used to identify, recruit, select, and retain highly qualified individuals. It encompasses the entire hiring process, from sourcing candidates to offer management.

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Benefits & Wellness

- Implementation planning and citywide rollout strategy for the Glendale Triple Advantage Plan (GTAP), integrating HRA, 401(a), and 457(b) components into a unified, tax-advantaged post-employment benefit structure for eligible employee groups.
- Re-established the Benefit Committee, whose role is to provide input and recommendations on employee health and welfare benefits while evaluating options that support employees, organizational goals, long-term sustainability, and overall cost-effectiveness.
- Expanded use of Power BI reporting to proactively identify employees approaching ASRS 20/20 thresholds, improving operational planning and employee communication.

Return to TOC

- Utilized BI reporting to help develop reporting for audit purposes (FOP, RHS, Eligible Employees without Benefits) to ensure data accuracy.
- Enhanced open enrollment communications to provide benefits information in a more accessible format, including QR codes and updated contact details.
- Phoenix Business Journal Healthiest Employer – Placed sixth in the Large Employer category.
- Prior to Open Enrollment, conducted nine benefits "roadshow" presentations across seven locations to educate employees on their benefit options and support informed enrollment decisions.
- Led the planning and execution of a retirement preparedness seminar, coordinating presentations from representatives of ASRS, PSPRS, Social Security, Medicare, and Deferred Compensation programs.
- Healthy Arizona Worksites Program – Platinum Award Winner.
- Glendale's 4th Annual 5K Run/Walk with over 600 registered participants and approximately 550 attendees.
- Annual engagement in the Wellstyles/Personify Health portal remains consistent around 45%.
- Streamlined wellness incentive process by combining tobacco free incentive into the WellStyles/Personify Health portal. Adjusted points levels so employees earn an incentive at each level starting with a $120 medical plan savings at Level 1 up to $600 at Level 4.
- Implementation and operational coordination of new employee wellness resources associated with the Downtown Campus Reinvestment Project, including fitness center planning and wellness programming integration

Classification & Compensation

- Advanced the phased rollout of the Payscale compensation platform by building 161 priced jobs with validated market data, establishing a stronger foundation for ongoing compensation analysis and decision-making.
- Completed the 2025–2026 Citywide Market Study leveraging PayScale data to align workforce compensation with current labor market trends and maintain a pay plan that is fair, equitable, and competitive. Implemented salary grade changes for over 400 classifications across the organization.
- Maintained Police and Fire Department salary structures above market and supported the multi-phase review and implementation planning for two new MOUs, supporting recruitment and retention in key public safety roles.
- Coordinated the evaluation of over 60 reclassifications and more than 30 new positions. Also partnered closely with stakeholders to assess complex reorganizations and deliver unique staffing solutions across several departments to meet evolving operational needs.
- Strengthened regional collaboration by coordinating a West Valley networking and professional development event, and by partnering with local municipalities to exchange compensation practices. These efforts expanded the City's professional network, positioned Class & Compensation as a resource for regional benchmarking and best-practice sharing, and supported shared problem-solving across jurisdictions to improve services for employees and residents.

Return to TOC

Employee Relations

- Two disciplinary actions were appealed to the Personnel Hearing Board during FY26.
- No EEOC findings were sustained against the City during FY26.

Human Resources Information System (HRIS)

- Conducted mandatory Personnel Action Training for all PA Preparers in the City. Improved communication with PA Preparers regarding their submissions and created a Power BI report for supervisors of PA Preparers to increase awareness of quantity and quality of PA submissions from their department.
- Developed an electronic assignment pay workflow to streamline the review and approval process, improving efficiency for HR Business Partners, the Classification & Compensation team, and the HR Processing team.
- Enhanced the merit increase process by replacing the manual evaluation submission process with an automated report containing the required rating information for processing, eliminating the need for department supervisors and PA Preparers to participate in the workflow.
- Setup dedicated HRIS email as a repository for all system audit reports for the team to access and process, ensuring data quality control.
- Created auto-calculated bilingual pay codes, eliminating manual calculations and a new temporary bilingual code to provide more accurate reporting and pay increase calculations.
- Tested and configured an enhanced I-9 tracking process to strengthen compliance and improve adherence to regulatory requirements.
- Automated code table process to minimize manual system entries and reduce data entry errors.
- Successfully reviewed and processed 2,234 Personnel Actions for new hires, rehires, merit increases, promotions, transfers, job reclasses, status changes and more.
- Successfully managed 4,063 performance evaluations (Probationary, Annual, Disciplinary) which comprised of a total of 21,393 tasks completed by employees, supervisors, and Directors.
- Successfully onboarded and welcomed 284 new hires to the organization.

Organizational Development

- 474 courses offered through the LEARN system with 14,023 enrollments and a 70.9% completion rate, including:
  - 66 supervisory training courses (538 completions), including “Essentials of Supervision”, “Documentation for Leaders” and “Managing Corrective Action”
  - 5 diversity & inclusion events and courses (406 completions), including celebrations and campaigns for MLK Day, Hispanic Heritage Month, Juneteenth, and Indigenous Peoples’ Day.
  - Eight (8) online UKG Timekeeping training modules with 370 enrollments and an 86.5% completion rate.
  - Provided 7 Achieving Excellence in Customer Service sessions with 97 completions.
- Implemented a mandatory online IT Policy Update training in April 2026, with a due date of June 30, 2026.

Return to TOC

- Supported employees through the Education Assistance Program, including:
  - 79 course tuition reimbursements
  - 8-degree stipends
  - 5 education conversions
  - 436.00 hours of education leave used

Risk Management, Workers' Compensation, Safety and ADA

- City employees completed 10,394 online Safety courses, an increase of nearly 50% over prior year. This excludes Police and Fire which assign their own courses.
- Completed ten (10) Life Safety Inspections through the Risk Management Safety Program.
- Initiated a Safety Task Force in November 2024; departmental reviews are expected to be completed by June 2026. Identified safety training gaps will be addressed during the upcoming fiscal year.
- BNSF claim (PROP-22-1308-01) was closed after reaching a settlement for a new water connection maintaining Glendale's current easement. The city recovered $810,000 in the settlement.
- "Recycle Fire" Pollution and Property claim (PROP-24-3888-01). settled with Insurance coverage, $299,333 from Environmental Policy coverage and $750,000 from our APIP Property coverage sublimit. Our APIP carrier has filed a claim against the Recycling Warehouse owner to recover insurance claim costs which may enable the City to recover its $500,000 sublimit (deductible).
- General Liability Program recovered approximately $534,000 revenue through subrogation and restitution efforts.
- 561 journal entries have been completed enabling departments to have funds returned from the Trust Fund for internal property claims.
- Successfully completed liability claim audit from primary carrier Safety National Insurance.
- Industrial Commission of Arizona (ICA) latest calculation of the City's experience modification rate was 1.03 down from a rate of 1.49 last year. Elimination of Covid claims from calculation was a large driving factor.
- Industrial Injury Policy carved out of Benefit Policy to clarify injury reporting process.
- Automated Supplemental Pay Module in Origami, improving audit compliance and efficiency, replacing a manual calculation.
- Completed Reasonable Suspicion overview training for supervisors and managers leading safety-sensitive employees.
- Upgraded CORVEL/TPA data feed to Origami from v10 to v24 allowing for improved reporting.
- Launched Motor Vehicle Record batch processing through state department of motor vehicles.
- Successfully completed the triennial FTA sub-recipient audit of grant funding through the City of Phoenix.
- Launched ADA grievance tracking process through Origami platform.

Return to TOC

- Established ADA committee to develop federally required transition plan including community input, and assessment of city facilities and programs & services for accessibility compliance.

Talent Acquisition

- 18,287 employment applications were received, reviewed, and processed.
- Hired 363 new employees and internally placed 183 into new roles, totaling 546 positions filled.
- Positions filled internally 33.52%.
- Reduced time-to-fill from 87 to 72 days.

Goals, Objectives, and Performance Measures

Strategic Objectives	Optimize Processes & Innovative Solutions
Department Strategic Initiatives	1. Streamline processes, leveraging employee knowledge and utilizing technology. 2. Align resources and improve efficiencies of the services provided.
Intended Result	Streamline, automate, and improve processes to gain operational efficiencies.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Actual***	***FY2027 Target***
100% of planned process improvements completed within the fiscal year	150%	150%	100%	100%

Strategic Objective	Optimize Asset & Financial Stewardship
Department Strategic Initiatives	1. Implement Wellness & Safety Programs with targeted programming to mitigate medical cost. 2. Conduct job studies and classification reviews to remain market competitive.
Intended Result	1. Stay ahead of healthcare trend costs. 2. Remain market competitive.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Actual***	***FY2027 Target***
Medical cost increases remain at or below the medical trend.	1.92% below medical trend	At medical trend	Above medical trend by 2%	At or below medical trend
Remain market competitive with comparable organizations	At or above average midpoint	At or above average midpoint	At or above average midpoint	At or above average midpoint

Return to TOC

Strategic Objectives	Strengthen Workforce Development
Department Strategic Initiative	Implement supervisory training programs
Intended Result	Highly skilled employees

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Actual***	***FY2027 Target***
98% course completion rate	73%	83%	70.9%	98%
10% Increase in annual course enrollment rate	121% 7665 Enrollments	109% 16046 Enrollments	8% Decrease 14023 Enrollments	10% Increase

Return to TOC

Human Resources
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	4,456,233	5,102,889	3,827,167	5,592,271	489,382	9.59%
Services & Supplies	48,334,069	68,501,194	51,375,896	71,966,624	3,465,430	5.06%
Internal Charges	334,257	436,423	436,423	313,810	(122,613)	(28.09%)
Grand Total	**53,124,558**	**74,040,506**	**55,639,485**	**77,872,705**	**3,832,199**	**5.18%**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10002110) Human Resource Administration	3,001,966	3,388,518	2,608,008	3,444,248	55,730	1.64%
(1000-10002112) Organizational Development	348,692	489,031	370,190	425,111	(63,920)	(13.07%)
(1000-10005017) Employee Programs	62,922	70,000	52,500	60,000	(10,000)	(14.29%)
(1000-10005018) Benefits	3,507	5,494	4,126	1,000	(4,494)	(81.80%)
(7010-70102113) Risk Management	7,868,757	14,380,976	10,806,689	14,555,915	174,938	1.22%
(7020-70202114) Workers' Compensation	3,719,926	12,235,386	9,178,167	12,203,496	(31,890)	(0.26%)
(7020-70205098) Presumptive Cancer Care	1,777,607	818,524	614,703	815,283	(3,241)	(0.40%)
(7030-70302111) Benefits	710,375	780,777	601,252	1,020,589	239,812	30.71%
(7030-70305019) Benefit Programs	35,630,807	41,871,800	31,403,850	45,247,063	3,375,263	8.06%
(7030-70305361) Wellness Program	-	-	-	100,000	100,000	0.00%
Grand Total	**53,124,558**	**74,040,506**	**55,639,485**	**77,872,705**	**3,832,199**	**5.18%**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10002110) Human Resource Administration	18.00	19.00	19.00	-
(1000-10002112) Organizational Development	1.00	1.00	-	(1.00)
(7010-70102113) Risk Management	2.00	3.00	4.00	1.00
(7020-70202114) Workers' Compensation	3.00	3.00	3.00	-
(7030-70302111) Benefits	5.00	5.00	7.00	2.00
Grand Total	**29.00**	**31.00**	**33.00**	**2.00**

Return to TOC

Glendale
HUMAN RESOURCES
& RISK MANAGEMENT

Through collaboration and excellent service, Human Resources & Risk Management creates an inclusive and safe environment for employees, customers, and residents, characterized by fairness, open communication, accountability, trust and respect.



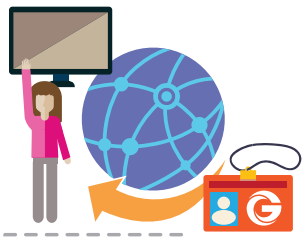
Our Community



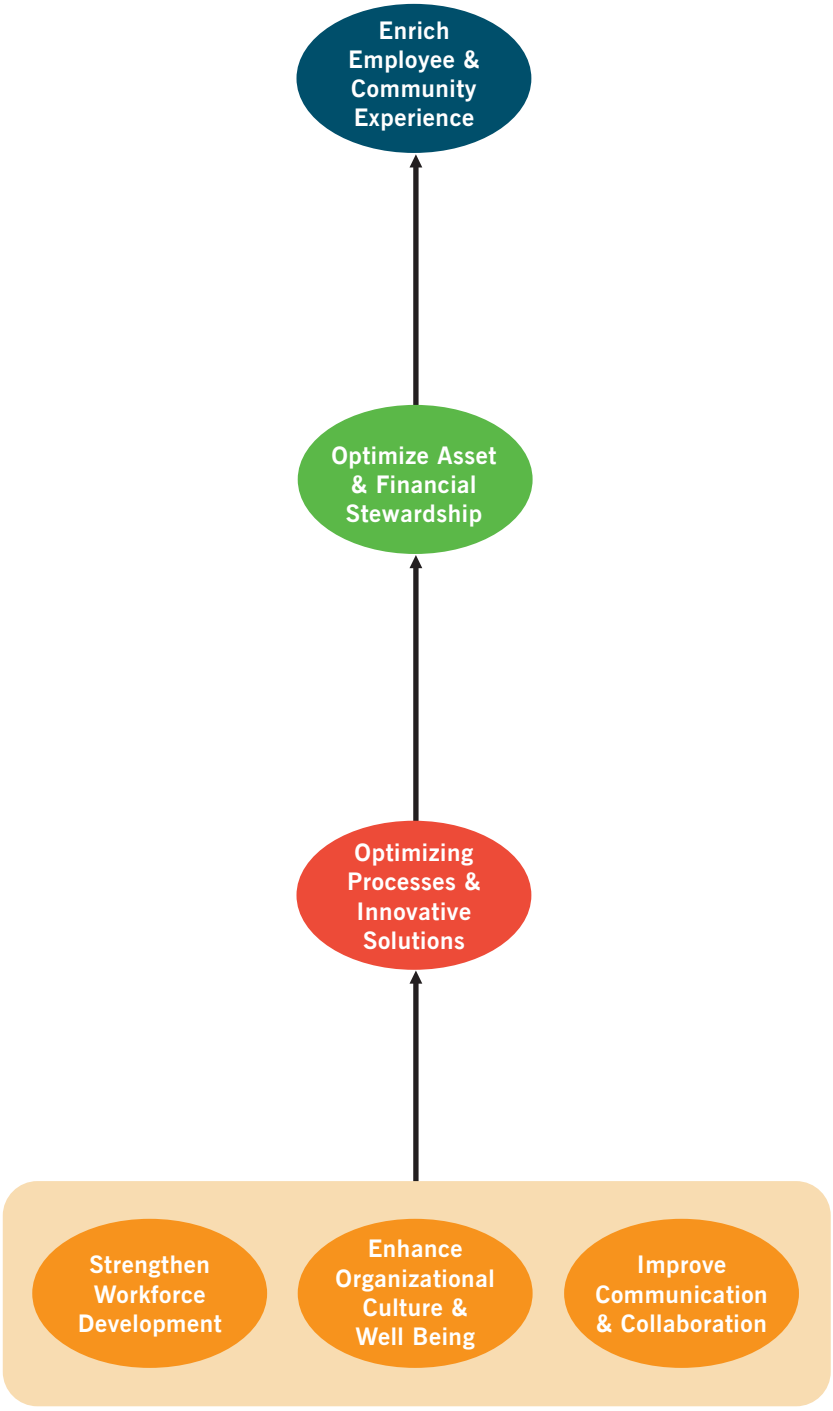
Our Finances



Our Processes

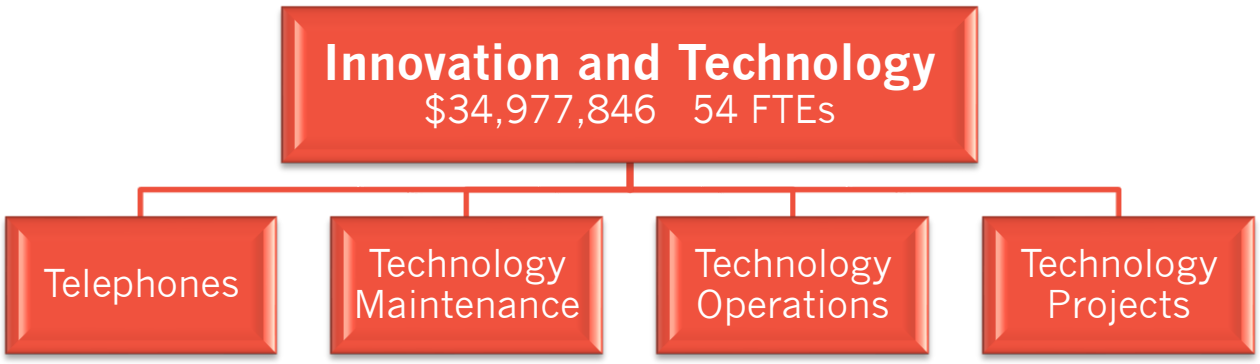


Our Organization



Return to TOC

Performance Report



Purpose Statement

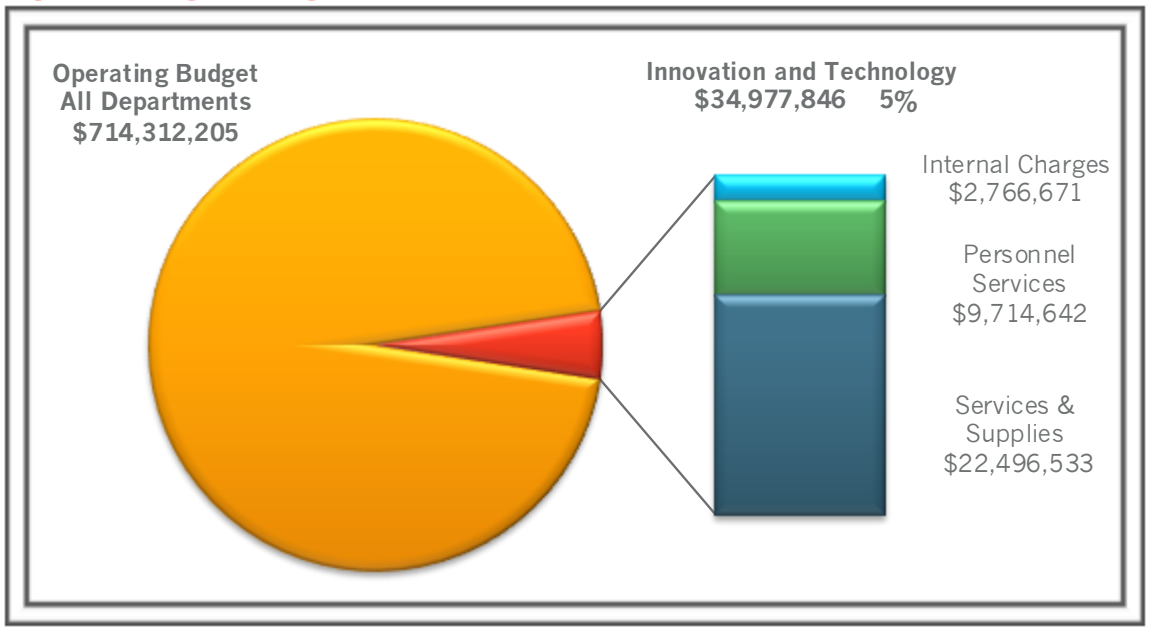
We empower the City by providing reliable, secure, innovative, and efficient technology services and solutions.

Department Description

The Innovation & Technology department is the City's principal information technology department and focuses on the delivery and operations of vital technology infrastructure, computer support, IT governance, project management, as well as support and maintenance of enterprise applications, data analytics, GIS services, and cybersecurity.

Return to TOC

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

IT Strategic Plan – Developed a comprehensive three-year IT Strategic Plan. This forward-looking roadmap will guide our operational improvements, investments, customer service, and employee development, ensuring we remain resilient, innovative, and steadfast in our commitment to delivering exceptional service to our community.

Project Management Office (PMO) Evolution – The PMO established a target threshold for the number of active projects. This approach allows the department to maintain strategic alignment, while also remaining flexible to accommodate additional projects. A formal intake process was launched to improve transparency and discipline in how new initiatives enter the project pipeline. In addition, initial project prioritization techniques and foundational scoring methods were developed. These tools help to evaluate projects more effectively. Lastly, a standardized suite of PMO templates was created to enhance the consistency and quality of project delivery efforts.

Return to TOC

IT Liaisons Group – An IT Liaisons Group was created to connect City departments with Innovation & Technology to improve communication, collaboration, and help ensure technology solutions align with business needs. This program is intended to strengthen strategic planning across the City and offer staff the opportunity to actively participate in shaping how technology supports their work.

Change Enablement – The department modernized its Change program by transitioning from ITIL Version 3 to ITIL Version 4. ITIL (Information Technology Infrastructure Library) is a globally recognized framework for managing technology services and implementing technology changes. This transition strengthens the City's ability to plan, review, communicate, implement, and validate technology changes while minimizing disruption to City services and operations. The updated Change Enablement process uses a risk-based approach, allowing lower-risk changes to be reviewed and implemented more efficiently, while ensuring higher-risk or more complex changes receive additional oversight.

Facilities – Provided network infrastructure, connectivity, and move-in support to City facilities including the newly remodeled City Hall. Provided network support for fiber installation at various facilities and parks.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Tools & Technology Optimize Processes & Services
Department Strategic Initiative	Increase level of service to provide effective and efficient information technology support.
Intended Result	Technologies are highly available, recoverable, and the integrity of data is maintained.

Performance Measures	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Estimate*	*FY2027 Target*
Customer Satisfaction Rating	99%	99%	99%	99%

Return to TOC

Innovation and Technology
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	6,841,150	9,205,250	6,903,937	9,714,642	509,392	5.53%
Services & Supplies	13,494,347	21,559,324	16,661,429	22,496,533	937,209	4.35%
Internal Charges	675,524	4,313,713	4,313,713	2,766,671	(1,547,042)	(35.86%)
Grand Total	**21,011,021**	**35,078,287**	**27,879,080**	**34,977,846**	**(100,441)**	**(0.29%)**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(7050-70502210) Innovation & Tech Operations	15,695,416	22,208,714	17,734,963	2,790,260	(19,418,454)	(87.44%)
(7050-70502211) Telephones	881,272	837,855	628,393	836,690	(1,165)	(0.14%)
(7050-70502212) Innovation & Tech Maintenance	2,231,333	2,273,490	2,286,368	-	(2,273,490)	(100.00%)
(7050-70502215) IT Administration	-	-	-	1,913,925	1,913,925	0.00%
(7050-70502216) Cybersecurity	-	-	-	1,377,701	1,377,701	0.00%
(7050-70502217) IT PMO	-	-	-	1,350,576	1,350,576	0.00%
(7050-70502218) Infrastructure & Operations	-	-	-	990,326	990,326	0.00%
(7050-70502219) Enterprise Applications	-	-	-	7,705,858	7,705,858	0.00%
(7050-70502220) TMF: Workstations&Peripherals	-	-	-	1,194,245	1,194,245	0.00%
(7050-70502221) TMF: Infrastructure	-	-	-	796,745	796,745	0.00%
(7050-70502222) TMF: Other	-	-	-	60,000	60,000	0.00%
(7050-70505357) System Admin	-	-	-	1,994,203	1,994,203	0.00%
(7050-70505358) Networking	-	-	-	1,282,474	1,282,474	0.00%
(7050-70505359) Service Desk	-	-	-	1,073,469	1,073,469	0.00%
(7050-70505360) DARG	-	-	-	1,070,004	1,070,004	0.00%
(7060-70602213) Technology Projects	2,203,000	9,758,228	7,229,357	10,541,372	783,144	8.03%
Grand Total	**21,011,021**	**35,078,287**	**27,879,080**	**34,977,846**	**(100,441)**	**(0.29%)**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(7050-70502210) Innovation & Tech Operations	49.00	51.00	-	(51.00)
(7050-70502215) IT Administration	-	-	7.00	7.00
(7050-70502216) Cybersecurity	-	-	4.00	4.00
(7050-70502217) IT PMO	-	-	6.00	6.00
(7050-70502218) Infrastructure & Operations	-	-	3.00	3.00
(7050-70502219) Enterprise Applications	-	-	11.00	11.00
(7050-70505357) System Admin	-	-	7.00	7.00
(7050-70505358) Networking	-	-	5.00	5.00
(7050-70505359) Service Desk	-	-	7.00	7.00
(7050-70505360) DARG	-	-	4.00	4.00
Grand Total	**49.00**	**51.00**	**54.00**	**3.00**

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Glendale
INNOVATION & TECHNOLOGY

We empower the City by providing reliable, secure, innovative, and efficient technology services and solutions.



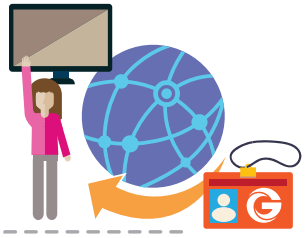
Our Community



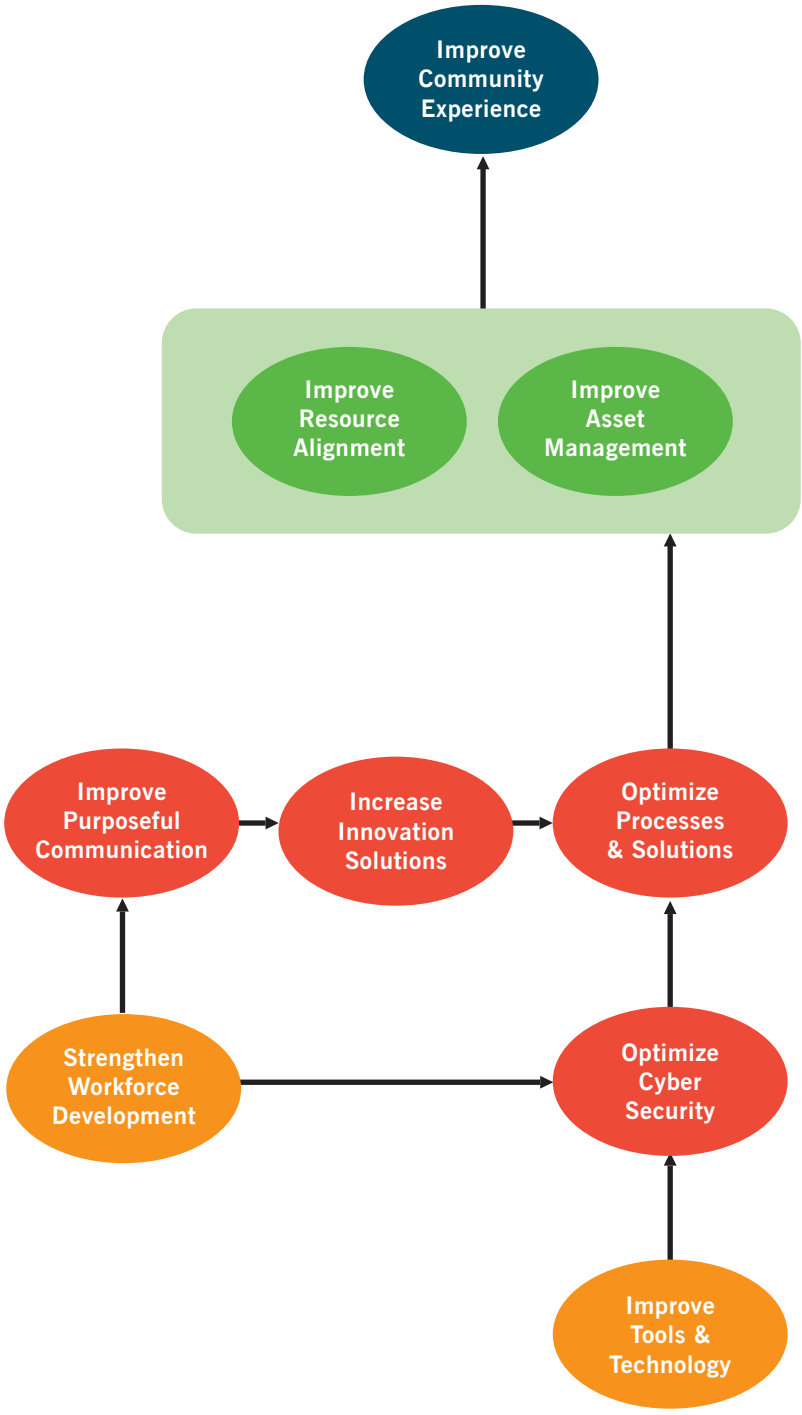
Our Finances



Our Processes



Our Organization



Return to TOC

Performance Report

Intergovernmental Programs
$833,805 3 FTEs

Purpose Statement

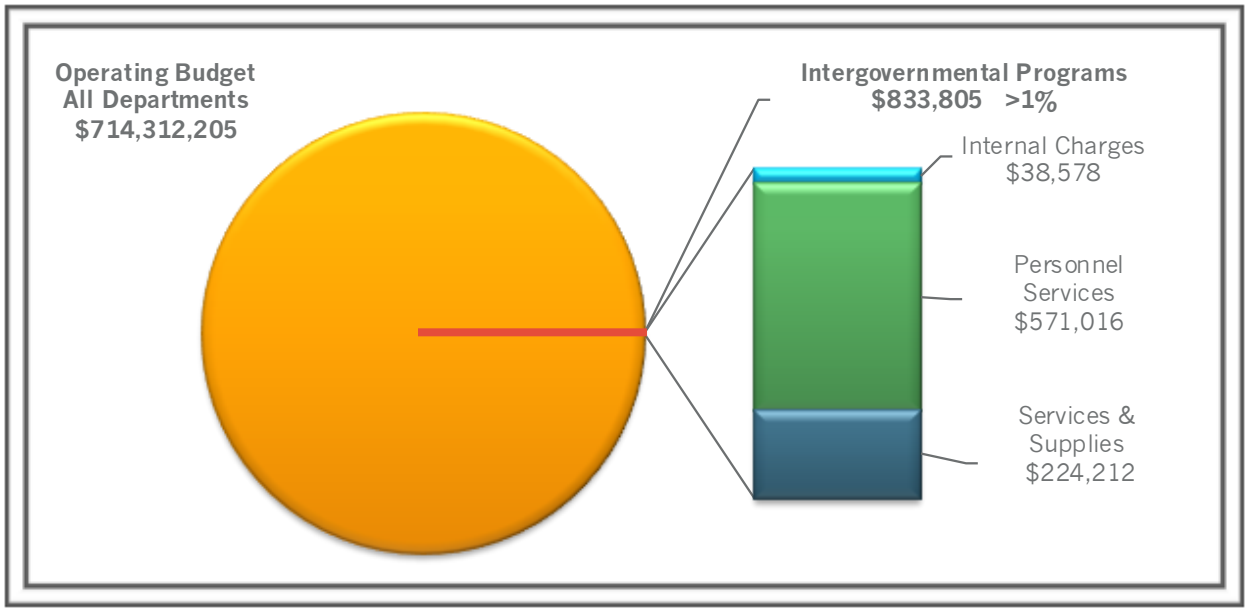
The mission of the Intergovernmental Programs Department is to develop, represent and advocate the city's legislative policy decisions by consistently and effectively interacting with other governmental and non-governmental entities.

Department Description

The Intergovernmental Programs Department coordinates the legislative and external activities and programs of the city of Glendale. We carry out the state and federal legislative agenda adopted by the City Council. We research and review state and federal legislation impacting the city. We protect the city's interests in various stakeholder processes and work to resolve City issues with external partners. We develop reports and policy recommendations to City Management and City Council. We staff the Mayor and Council on the various federal, state and regional policy committees they hold positions on including, the Maricopa Association of Governments (MAG), the Regional Public Transit Authority (RPTA), the Arizona Municipal Water Users Association (AMWUA), the Arizona League of Cities and Towns, the National League of Cities (NLC), United States Conference of Mayors, WESTMARC and others.

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Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Local

- Provided weekly legislative updates during the session to Mayor, Council and City leadership.
- Conducted research, created annotated agendas and briefing materials and provided in-person preparation for Glendale Council participation on regional and state committees.
- Staffed out-of-state conferences including U.S. Conference of Mayors, National League of Cities Congressional City Conference, and America First Policy Institute Mayors Council.

Regional

- With the leadership of City Manager Banger, championed the formation of the Proposition 479 Transit Bus Operations Funding Managers Working Group to identify cost containment strategies and funding opportunities to increase Glendale's portion of Formula Funding for transit operations.
- Assisted Luke AFB with tracking and supporting state legislation to help protect the mission of the Base.

Return to TOC

State

- Increased City and Legislative relationships through frequent planned interactions between City Councilmembers and state legislators and staff including a Vai Legislative Tour.
- Hosted a 2026 Legislative Dinner that brought 8 of Glendale's 18 legislators to Glendale for a roundtable discussion with the City Council.
- Maintained communication with the Governor's Office and state agency staff to ensure continuity of service for the residents of the City of Glendale and the State of Arizona, including advocating for short-term and long-term solutions to fully fund the 9-1-1 system.

Federal

- Worked with Glendale's federal delegation to secure the following federal funding in FY26 budget signed by President Trump: a $5.2 million authorization for eligible water and wastewater projects in Glendale, $1 million for police radios, and $850,000 to conduct transportation improvements in the 85301 zip code.
- Worked with Glendale's federal delegation to introduce legislation to advocate for nearly $5 million in FY27 funding for lighting and signage updates at the Glendale Regional Airport; study improvements along Bethany Home Road; and a new armored police vehicle.
- Led the Luke West Valley Partners to work with Arizona's federal delegation to advocate for federal funding in FY27 to support Luke Air Force Base including $23 million to complete a Child Development Center, $8.9 million for the Gila Bend North Turnaround and $13.9 million in HVAC and Industrial Controls.

Goals, Objectives, and Performance Measures

Strategic Objective	Enhancing Legislative Communication
Department Strategic Initiative	As we improve communication with our departments, community, and legislators, we strengthen our ability to protect and promote municipal operations despite fast moving processes with deadlines at the local, state, and federal levels.
Intended Result	Legislative awareness and impact.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
20% increase in legislative outreach/education events held	300%	50%	20%	20%

Return to TOC

Strategic Objectives	Pursue and Maintain Local, State and Federal Funding
Department Strategic Initiative	Cities are funded by public monies from the Federal, State and Local tax collecting mechanisms. As local revenues shrink and the cost of providing services increase, we must seek additional state and federal funding sources in order to maintain the highest level of services to our community. Legislative bodies frequently introduce legislation to repeal municipal revenues while they also consider imposing unfunded mandates on local communities. Intergovernmental Programs' objective is to protect these revenues and defend against unfunded mandates.
Intended Result	Secure state and federal appropriations

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Actual***	***FY2027 Target***
100% of appropriation requests submitted and funded to state/federal government	50%	75%	100%	100%

Strategic Objectives	Improve Community Awareness
Department Strategic Initiative	Intergovernmental Programs maximizes opportunities to educate our residents with a goal of calling on them to advocate on behalf of our common interests. As we collaborate with them, Glendale residents will continually demonstrate their ability to participate in state and federal politics.
Intended Result	Increased resident awareness of how legislation impacts their lives

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
10% of bills impacting communities that resulted in community engagement	83%	100%	50%	100%

Return to TOC

Intergovernmental Programs
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	498,287	546,797	410,098	571,016	24,219	4.43%
Services & Supplies	189,656	224,212	168,159	224,212	-	0.00%
Internal Charges	43,463	45,070	45,070	38,578	(6,492)	(14.40%)
Grand Total	**731,406**	**816,078**	**623,326**	**833,805**	**17,727**	**2.17%**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10002510) Intergovernmental Progs Admin	731,406	816,078	623,326	833,805	17,727	2.17%
Grand Total	**731,406**	**816,078**	**623,326**	**833,805**	**17,727**	**2.17%**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10002510) Intergovernmental Progs Admin	3.00	3.00	3.00	-
Grand Total	**3.00**	**3.00**	**3.00**	**-**

Return to TOC

Glendale
INTERGOVERNMENTAL PROGRAMS

We empower the City of Glendale to serve and govern by protecting local decision making and taxation authority. We represent the city manager and elected officials with unwavering dedication at the regional, state, and federal levels.



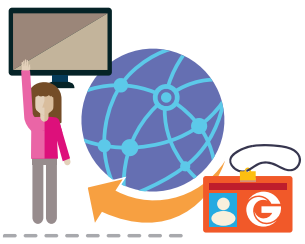
Our Community



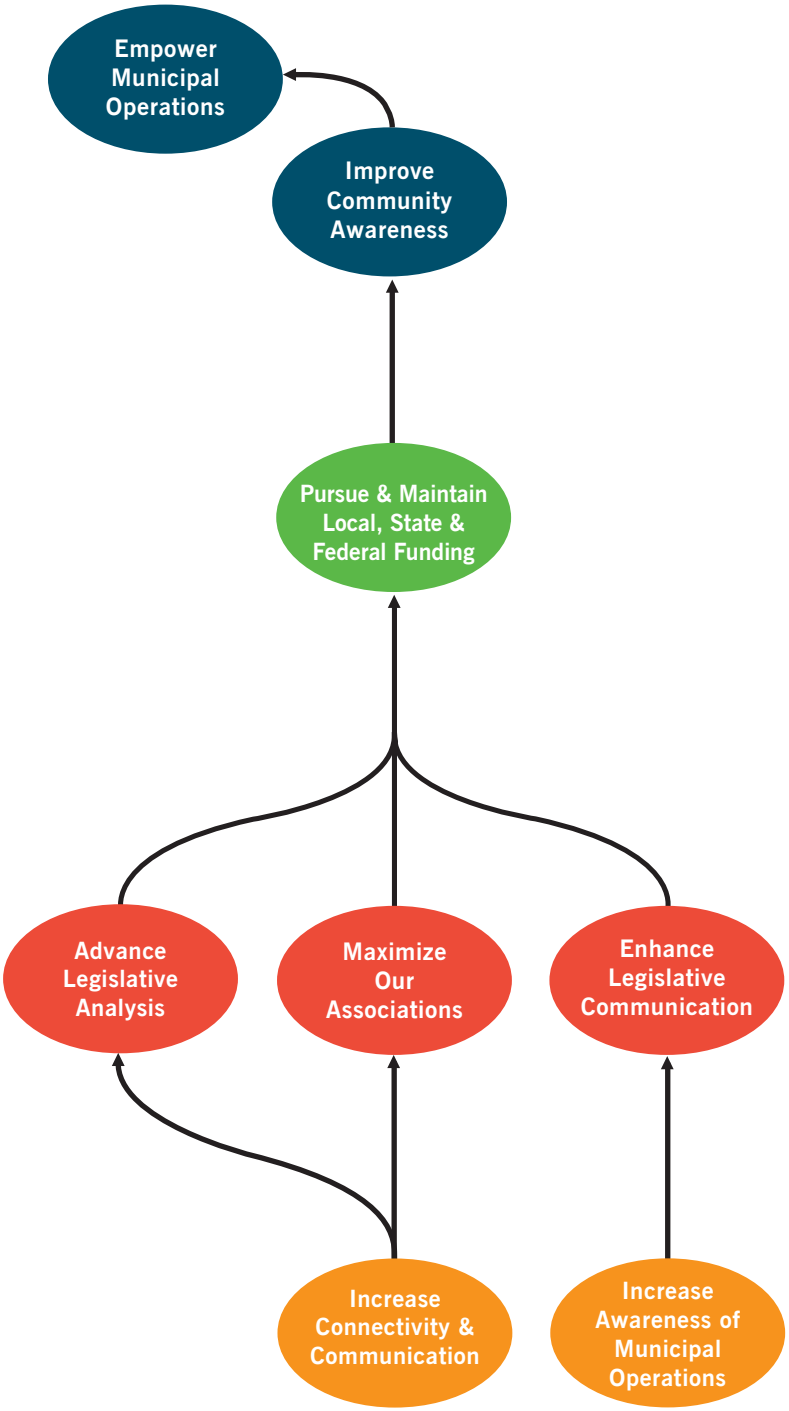
Our Finances



Our Processes



Our Organization



Return to TOC

Performance Report

Mayor's Office
$677,836 4 FTEs

Council Office
$1,716,157 12 FTEs

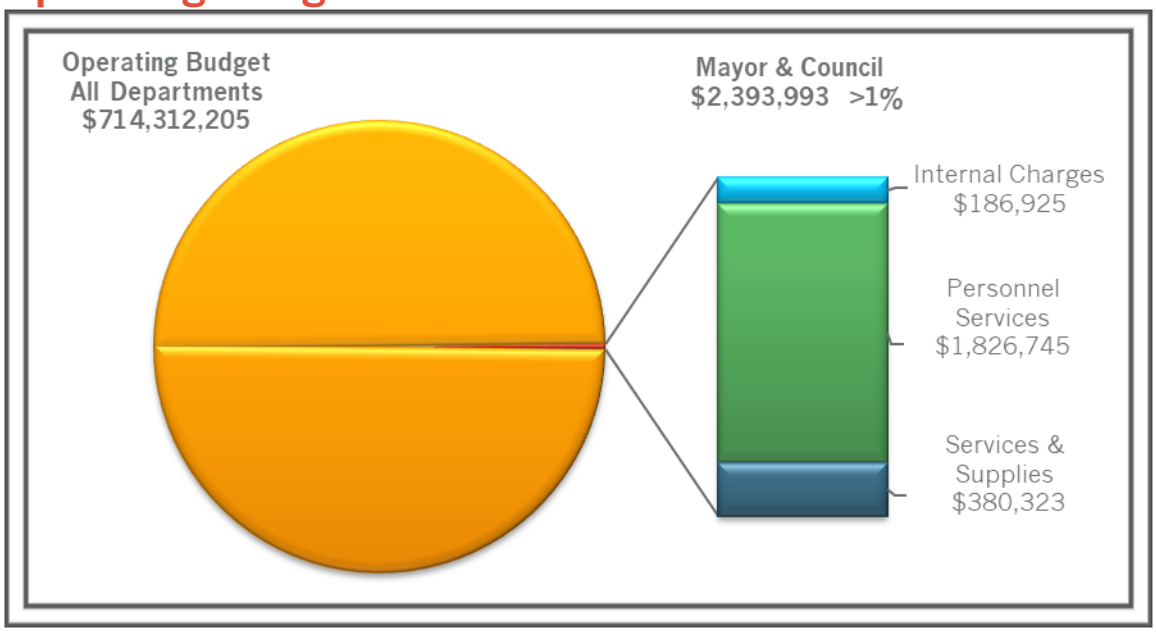
The Mayor and City Council constitute the elected legislative and policy making body of the city. The Mayor is elected at-large every four years. Councilmembers also are elected to four-year terms from one of six electoral districts in Glendale. One of the highest priorities of the Mayor and Council is to involve the public in their decision-making process through public participation. They regularly appoint citizens to 17 advisory boards and commissions and often form public committees to address specific citywide issues.

The Mayor and Council each become involved in the support and economic development of Glendale's six districts. Councilmembers host meetings in their districts or meet with small groups of citizens throughout the year to resolve local issues. These meetings ensure citizens are informed on projects in and around their neighborhoods and businesses and give the Council input from their constituents. The Mayor and Council also communicate with citizens through electronic media such as websites, electronic bulletins and programming on Glendale 11, the city's cable station.

The Mayor and Council represent Glendale as members and leaders on numerous city, regional, and national organizations, and committees. City staff that support the Mayor and Council work closely with constituents to resolve any issues or questions they have about city programs and services.

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Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Return to TOC

Mayor & Council Office
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	1,335,608	1,876,012	1,393,059	1,826,745	(49,268)	(2.63%)
Services & Supplies	321,368	467,479	307,442	380,323	(87,156)	(18.64%)
Internal Charges	185,080	212,911	212,911	186,925	(25,986)	(12.20%)
Grand Total	**1,842,055**	**2,556,402**	**1,913,412**	**2,393,993**	**(162,409)**	**(6.35%)**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10001010) Mayor's Office	579,098	667,184	514,265	677,836	10,652	1.60%
(1000-10001011) Council Office Administration	992,980	1,504,731	1,167,898	1,422,825	(81,905)	(5.44%)
(1000-10001012) Cholla District	28,237	79,274	59,456	79,274	-	0.00%
(1000-10001013) Barrel District	60,338	79,274	25,272	33,696	(45,578)	(57.49%)
(1000-10001014) Sahuaro District	28,041	79,274	59,456	79,274	-	0.00%
(1000-10001015) Cactus District	95,774	79,274	25,272	33,696	(45,578)	(57.49%)
(1000-10001016) Yucca District	23,401	33,696	25,272	33,696	-	0.00%
(1000-10001017) Ocotillo District	25,122	33,696	25,272	33,696	-	0.00%
(2160-21605259) Other Department Donation Acct	9,065	-	11,250	-	-	0.00%
Grand Total	**1,842,055**	**2,556,402**	**1,913,412**	**2,393,993**	**(162,409)**	**(6.35%)**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10001010) Mayor's Office	4.00	4.00	4.00	-
(1000-10001011) Council Office Administration	12.00	12.00	12.00	-
Grand Total	**16.00**	**16.00**	**16.00**	**-**

Return to TOC

Performance Report

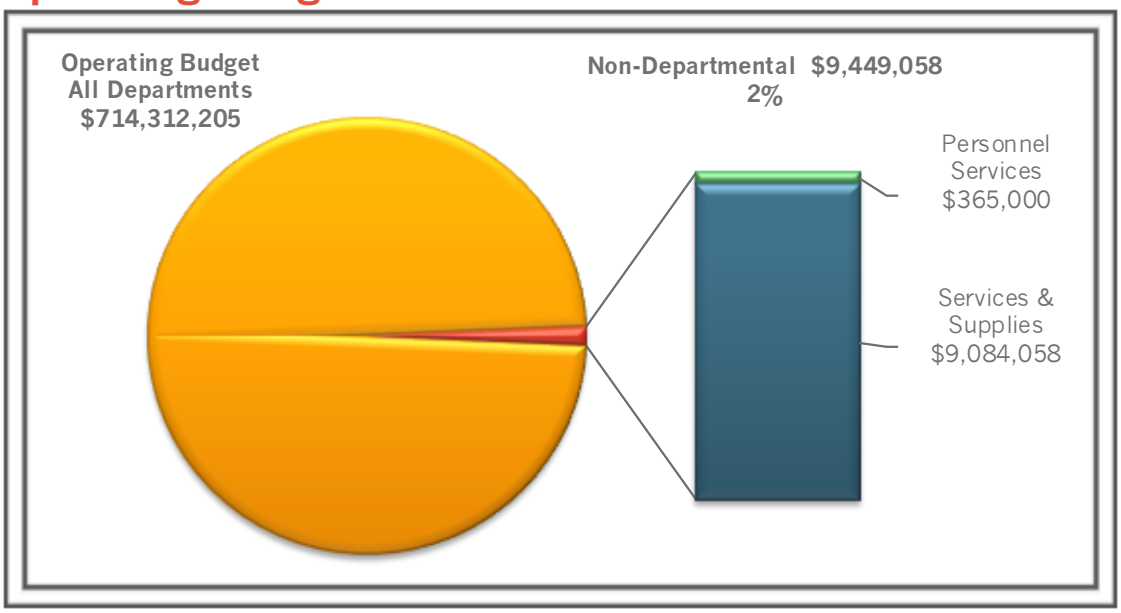


Department Description

The Non-Departmental budget accounts for City-wide expenditures that are not directly tied to a specific department or program. This includes city-wide services, memberships, and other general expenses that support the overall operation of the City.

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Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of two categories:

- Personnel Services = salary, unemployment insurance, and related costs
- Service & Supplies = operating and contractual costs

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Non-Departmental
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	2,028,249	365,000	273,750	365,000	-	0.00%
Services & Supplies	7,379,038	9,620,276	7,215,207	9,084,058	(536,218)	(5.57%)
Internal Charges	73,066	-	-	-	-	0.00%
Grand Total	**9,480,353**	**9,985,276**	**7,488,957**	**9,449,058**	**(536,218)**	**(5.37%)**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10002310) Non-Departmental	7,115,658	9,151,134	6,863,351	9,151,134	-	0.00%
(1000-10002313) COVID-19 TRACKING	65,333	-	-	-	-	0.00%
(1000-10002320) Non-Departmental Mega Events	2,197	-	-	-	-	0.00%
(2100-21004023) Utility Bill Don-FrmtheHeart	76,478	150,000	112,500	150,000	-	0.00%
(2161-21612316) Non-Departmental ARPA	2,220,687	684,142	513,106	147,924	(536,218)	(78.38%)
Grand Total	**9,480,353**	**9,985,276**	**7,488,957**	**9,449,058**	**(536,218)**	**(5.37%)**

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Performance Report

Organizational Performance
$909,501 3 FTEs

Purpose Statement

We make Glendale more effective for its residents through transparent, data-informed decision-making and continuous improvement. We administer performance management, process improvement, and data governance programs.

Department Description

The Department of Organizational Performance leads the City's efforts to strengthen organization-wide effectiveness through three core program areas: Performance Management, Process Improvement, and Data & Analytics. The department aligns strategy and performance across all departments, facilitates continuous improvement through training and projects, and ensures the City's data is accurate, well-governed, and accessible. These programs work together to support data-informed decision-making, enhance service delivery, and promote a culture of transparency, accountability, and operational excellence for the benefit of residents, businesses, and employees.

Programs and Functions

Organizational Performance delivers three core program areas that strengthen citywide effectiveness: Performance Management, Process Improvement, and Data & Analytics.

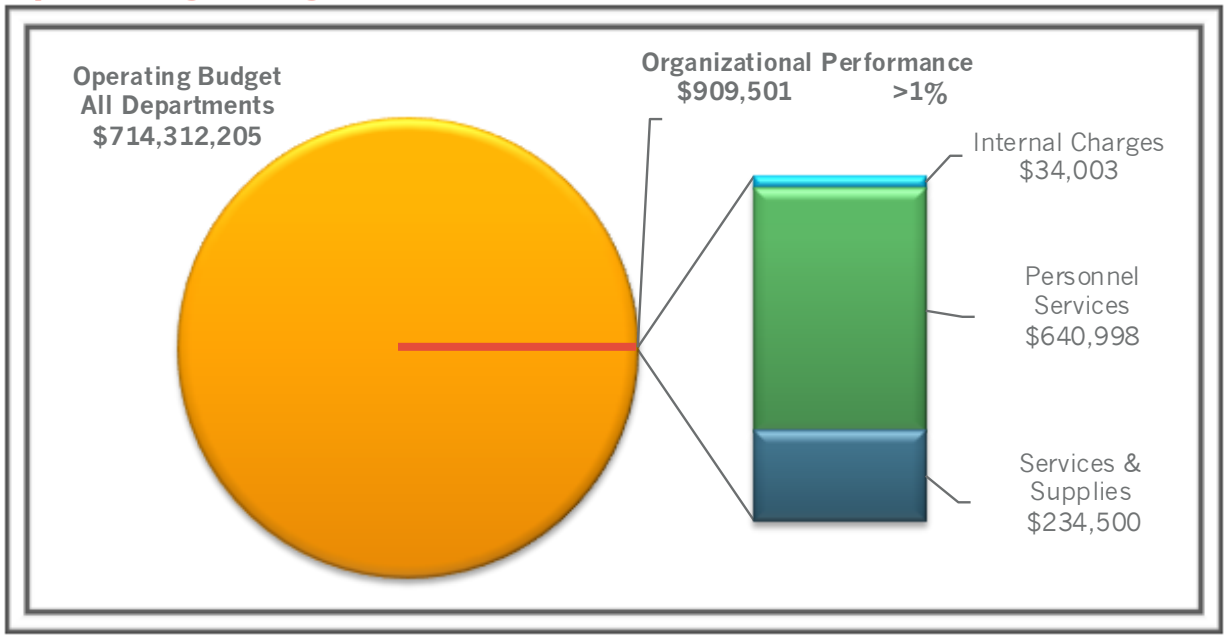
Performance Management
The City uses Balanced Scorecard as its unified framework for aligning strategy, measuring results, and promoting operational accountability across departments. This program supports data-informed decisions, tracks progress toward organizational goals, and reinforces a high-performance culture through transparent, public-facing dashboards.

Process Improvement
Through the Glendale Lean Academy, employees receive Lean Six Sigma training to identify and implement improvements that enhance service delivery, streamline operations, and strengthen organizational effectiveness. Graduates form a citywide network that advances operational excellence and supports continuous improvement efforts.

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Data & Analytics
The Data & Analytics program ensures Glendale is a data-informed and transparent government by providing enterprise support for data quality, governance, and analysis. The Data Governance program maintains standards, steward roles, and system requirements to ensure data is accurate, secure, and treated as a strategic asset. The Open Data program expands public access to high-value datasets, enabling residents and partners to meaningfully engage with City information. The program also supports citywide surveys for employees, residents, and businesses, and leads participation in regional data-sharing organizations, such as Valley Benchmark Communities, to benchmark performance and inform continuous improvement.

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Performance Management (Balanced Scorecard)

- Supported citywide strategic alignment through the Balanced Scorecard
  - 39 initiatives underway spanning service delivery, operational effectiveness, workforce development, technology, and community priorities.
- Expanded transparency through ongoing improvements to public-facing dashboards and reporting tools.

Return to TOC

- Strengthened accountability by aligning initiatives with measurable outcomes and continuous KPI monitoring.
- Prepared for FY2027 by enhancing performance monitoring, refining reporting tools, and supporting departmental execution of strategic initiatives.

Process Improvement (Lean Academy & IGNITE)

- Delivered Lean Six Sigma training to 138 employees, including 85 Yellow Belts, 47 Green Belts, and 6 Black Belts.
- Launched the LEANCITY training program to provide foundational Lean concepts to all employees.
- Advanced a growing network of Lean practitioners who lead improvement efforts across the City.
- Initiated 24 Lean projects, many sourced from employee ideas through IGNITE.
- Supported innovation through IGNITE, which surpassed 50 employee-generated ideas.

Data & Analytics

- Continued growing the Glendale Data Analyst community through quarterly DANG! meetings, including GlendaleViz and support for GIS Day.
- Built a new data analytics learning repository using NeoGov Learn and SharePoint.
- Held monthly analyst meet-ups for collaborative problem-solving around current analytic challenges.
- Provided training and transition support for analysts moving from Tableau to Power BI.
- Expanded Open Data publication with new datasets
    - GlendaleOne service requests
    - Landscape vendor management,
    - Glendale Police Department crime data
- Refreshed metadata for clarity and usability.
- Strengthened data governance through stewardship standards, system requirements, and citywide data quality practices.
- Data Sharing Groups
    - Supported major updates to the Valley Benchmark Communities (VBC) program, including streamlined metrics and elimination of membership fees.
    - Participated in forming the new Collaborative Cities Initiative, focused on regional technology, data coordination, and qualitative policy exchange.
    - Expanded academic partnerships with Arizona State University to advance data-driven research on community issues.
- Surveys
    - Administered the employee satisfaction survey
    - As a result of the employee survey, Glendale was named a top finalist for “Best Places to Work”
    - Oversaw the National Community Survey and supported departments in using results for strategic planning updates.
    - Began development of fully custom resident and business surveys to support more precise, department-driven insights in FY2027.

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- What Works Cities
  - Achieved Platinum Certification, the highest recognition in the WWC program, becoming one of five cities worldwide to reach this level.
  - Strengthened daily performance management, data governance, open data, and results-driven practices based on WWC standards.
  - Hosted the What Works Cities Special City Exchange, welcoming delegations from Porto Alegre and Charleston, SC for peer learning on governance and innovation.
- Community Involvement
  - Partnered with Arizona State University on nine capstone projects analyzing Fire Calls for Service and related operational patterns.
  - Supported a culture of shared learning, collaboration, and innovation across city departments and with community partners.

Goals, Objectives, and Performance Measures

Strategic Objective	Improve Organizational Performance			
Objective Description	Advance organizational performance by strengthening citywide capabilities in strategic planning, data analytics, and process improvement.			
Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Intended Result	City of Glendale is Strategically Aligned			
% of Tier I Scorecard Implemented	0%	7%	40%	60%
Intended Result	Open and transparent government			
% increase in published open data sets	30%	30%	10%	10%

Strategic Objective	Improve Department Support			
Objective Description	Ensuring departments have the tools, training, and guidance needed to improve operations, enhance service delivery, and achieve organizational goals.			
Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Intended Result	Employees are Continuous Improvement Oriented			
% of employees who have completed advanced Lean Six Sigma training	3%	6%	8%	10%

Return to TOC

Organizational Performance
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	537,065	559,769	419,827	640,998	81,228	14.51%
Services & Supplies	145,448	187,500	140,625	234,500	47,000	25.07%
Internal Charges	35,203	40,303	40,303	34,003	(6,300)	(15.63%)
Grand Total	**717,717**	**787,573**	**600,756**	**909,501**	**121,928**	**15.48%**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10003410) Organizational Performance	717,717	787,573	600,756	909,501	121,928	15.48%
Grand Total	**717,717**	**787,573**	**600,756**	**909,501**	**121,928**	**15.48%**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10003410) Organizational Performance	3.00	3.00	3.00	-
Grand Total	**3.00**	**3.00**	**3.00**	**-**

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Glendale

ORGANIZATIONAL PERFORMANCE

We make Glendale more effective for its residents through transparent, data-driven decision-making and continuous improvement. We administer strategic planning, performance management, and data governance programs.



Our Community

Improve Community Engagement



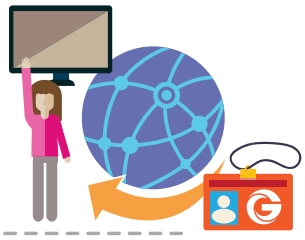
Our Finances

Exemplify Financial Stewardship



Our Processes

Improve Organizational Performance

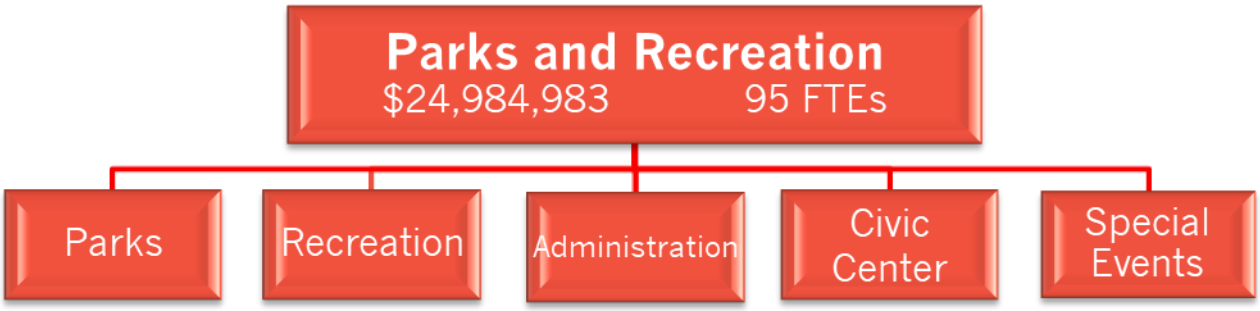


Our Organization

Strengthen Our Department Workforce

Return to TOC

Performance Report



Purpose Statement

We enrich the lives of our residents, organizations, and visitors by providing memorable experiences and learning opportunities. We create an inclusive and fun variety of programming and parks that foster growth, play, and innovation. Our team is committed to inspiring lives well-lived!

Department Description

The Parks Division manages and maintains all public parks, open spaces, trails, stormwater retention basins, landscaping at municipal facilities, and Thunderbird Conservation Park. The Division is also responsible for monitoring and ensuring the safety and security of park and facility use.

The Recreation Division offers opportunities to enhance the social, physical, mental, and economic health of our community through a variety of diverse recreation programs and facilities. Recreation programs and events are held at the Foothills Recreation and Aquatics Center, Rose Lane Aquatics Center, the Glendale Adult Center, Historic Sahuaro Ranch, Glendale Community Center, Rose Lane Community Center, O'Neil Recreation Center, and at basketball, tennis, skate courts, and other recreation facilities and parks throughout the city.

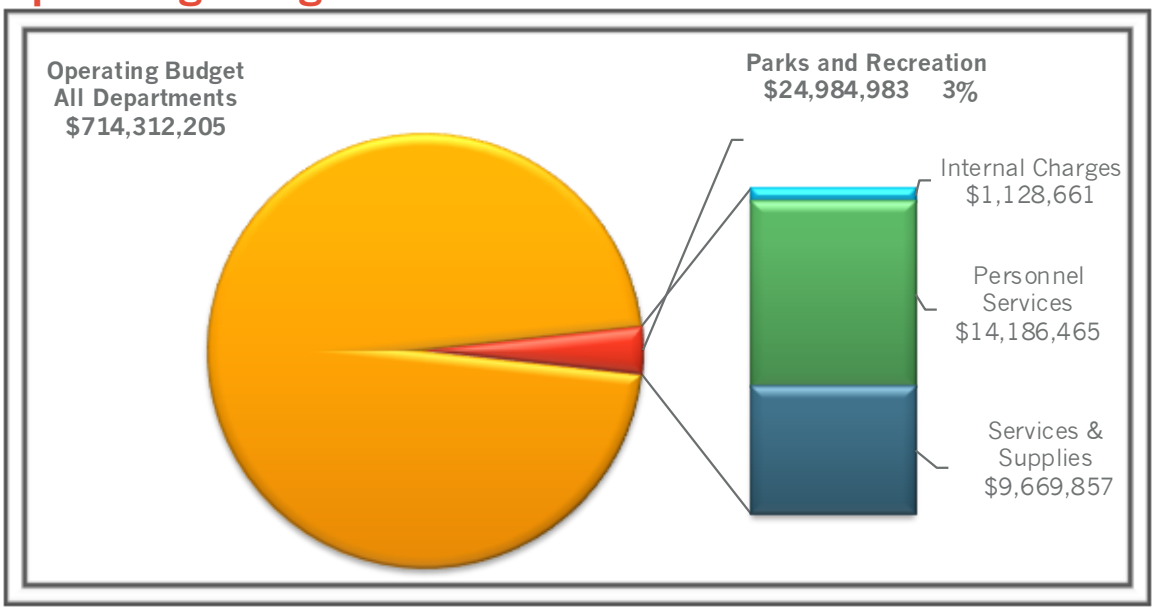
The Administration Division oversees and manages the administrative and accounting functions for the department, including Council agenda items, contracts, marketing, budget training, and all capital improvement projects for the Parks and Recreation Department. This division also provides analyses and management of data and tracking of the department assets through GIS tools to ensure the accuracy and usability of asset information for managing work tasks.

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The Glendale Civic Center offers hospitality and customer service with the rental of high-quality ballrooms and gardens for corporate meetings, banquets, conferences, trade shows, graduation ceremonies, private parties, and social event gatherings. The Civic Center is a full-service venue that includes the provision of catering (food and beverage) services by professional local caterers.

The Special Events Division is responsible for initiating and planning events in collaboration with community partners to better connect residents and visitors with Glendale to foster a greater sense of community pride. The Special Events Division plays an important role in attracting tourism and potential shoppers to the city.

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Administration

- In FY26, the Administration Division completed several Capital Improvements Projects throughout the city. These projects included:
  - Bonsall Park North Master Plan Buildout
  - Al McCoy Memorial Park Dedication
  - 3 parks with full irrigation upgrades
  - 10 parks with LED light conversion and upgrades
  - 6 parks with new playgrounds

Return to TOC

Parks

- The City of Glendale hosted a ribbon-cutting ceremony to celebrate the grand re-opening of Bonsall Park North. Improvements included the restoration of hard-court mini-pitch surfaces, new irrigation infrastructure, and enhanced landscape design.
- Parks staff received training in several areas of park maintenance, including sustainable landscaping, playground maintenance, tree trimming, equipment safety, digitized park and playground inspections, and irrigation systems. The Parks Division also transitioned park inspection checklists to a digital format to help staff evaluate and communicate potential park issues more efficiently and improve service to the public.
- The Parks Division partnered with volunteers on tree-planting projects at several parks:
    - **Orangewood Vista Park** – In partnership with the Arizona Sustainability Alliance, 35 fifteen-gallon trees were planted representing 11 different species.
    - **Northern Horizon Park** – In partnership with Trees Matter, 58 fifteen-gallon trees planted representing seven different species.
    - **Brian Anderson Field** –In partnership with Trees Matter, 9 fifteen-gallon oak trees were planted.
    - **Lions Park** –In partnership with Trees Matter, 5 fifteen-gallon bottle trees were planted.

      These trees benefit the community by removing carbon dioxide, releasing oxygen into the atmosphere, and providing shade.
- Parks staff completed firebreak work at Thunderbird Conservation Park in several areas adjacent to residential neighborhoods to reduce the risk of fire.
- New World Park was renamed Al McCoy Memorial Park, in memory of longtime Glendale resident Al McCoy. Several park improvements were done including park lighting and a new basketball court.
- El Barrio Park was renamed Veteranos Park to honor Glendale veterans. New amenities for the park were added along with new flagpoles.
- Six new drinking fountains were installed by staff at city parks.
- The irrigation infrastructure is currently in the process of being replaced at Grand Canal Linear Park and Acoma Park.
- Landscape design improvements were completed at the entrance to the Glendale Adult Center.
- Parks staff continues to conduct irrigation system audits throughout city parks to eliminate inefficiencies and support the City's Water Drought Management Program. Staff also replaced several master valves and flow sensors across five parks, improving water pressure and enhancing irrigation for turf and trees.
- Engineered wood fiber was replaced at several playgrounds throughout the park system to enhance user safety.
- Several concrete sidewalks at city parks were replaced due to deterioration, cracking, and surface upheaval.

Return to TOC

Recreation

- New computer labs were installed at the Rose Lane, O'Neil, and Glendale Community Centers, and are now being utilized for programming.
- The Recreation Division had several staff members serving in leadership roles for the Arizona Parks and Recreation Association, including their Teams Programs.
- The Recreation Division played a large role in the completion of the CAPRA Accreditation process for the department, including serving as the host and providing transportation for the CAPRA Visitation Team.
- The Parks and Recreation Division hosted additional training for staff on the CivicRec Recreation Booking Software and opened training to other divisions.
- The Recreation Division completed projects at the Aquatics Centers that included:
    - 2 new fiberglass pool slides in our play pool areas
    - Electrical inspections on both pools to assist in prevention of issues during summer operations
    - Installation of water meters to better track water usage at our two Aquatics Centers
    - Increased pool operation hours to be open on Memorial Day weekend.

Glendale Civic Center

- With the Downtown Campus Reinvestment Project continuing throughout FY26, the Glendale Civic Center once again served as the primary host facility for City Council meetings, City leadership meetings, commission meetings, board meetings, and various internal city functions. Overall, the Civic Center hosted more than 180 internal city meeting and event days throughout the fiscal year.
- The Glendale Civic Center hosted approximately 53,000 attendees throughout FY26 across meetings, conferences, public events, graduations, proms, expos, and community gatherings. Event activity included six high school proms, nine graduations, 24 public events, six conferences, and numerous social and community-based functions.
- The Glendale Civic Center continued to strengthen its event portfolio by retaining and expanding several successful first-time events from previous years, including The Reptile Showcase, which expanded into two annual shows, along with Fabric War, Disney Pin Trading Expo, and the Biz-to-Biz Expo.
- The Glendale Civic Center continued hosting several major repeat events and long-standing partnerships throughout FY26, including five Glendale Gun Shows, three Witchcrafted Markets, three Women's Day Out Expos, APS Ally Trade Meetings, Ganbatte Mini Con, the Arizona Association of School Business Officials (AASBO), and the Arizona School Administrators Workshop (ASA).
- The Glendale Civic Center successfully hosted several significant first-time events during FY26, including Monster Mall, a large-scale touring trade show featuring more than 100 vendors; Circus of Horrors, a nationally touring Halloween-themed theatrical performance event; K-Pop Stars Live, a family-friendly touring entertainment performance inspired by Korean pop culture; and Glendale Sister Cities' Kickoff to Oktoberfest cultural celebration highlighting Glendale's relationship with Memmingen, Germany.

Return to TOC

- The Glendale Civic Center partnered with Local First Arizona to host the Good Business Resource Fair, an educational and networking event supporting Arizona entrepreneurs and small business development. The facility also partnered with the City's Arts and Culture Division and the West Valley Arts Council to host the West Valley City of Glendale Art Exhibit and Celebration for city employees and their families.
- The Glendale Civic Center completed several facility and technology enhancement projects throughout FY26, including LED lighting retrofits throughout the building, Fountain Terrace lighting improvements, hallway painting, updated Boardroom audio-visual equipment, installation preparations for vending services, and the addition of a new Digital Signal Processor. These upgrades improved event presentation quality, operational efficiency, attendee experience, and overall facility functionality for clients and guests.
- Event revenues for FY26 are projected to exceed previous fiscal year totals as the Civic Center continues to expand its event offerings, increase repeat bookings, and attract new conferences, entertainment events, trade shows, and public expos to downtown Glendale.

Special Events

- **Glendale Glitters:** The City of Glendale's Glendale Glitters celebration kicked off on November 28th with the annual lighting ceremony and weekend festivities, drawing approximately 38,000 guests. Throughout the holiday season, an estimated 160,000+ visitors explored Downtown Glendale.
- **Glendale Folk & Heritage Festival:** The Glendale Folk & Heritage Festival took place at Historic Sahuaro Ranch Park on February 28th and March 1st for another successful year, welcoming an estimated 3,000 visitors and more than 180 performers across seven stages. Attendance grew roughly 30% over the previous year, the result of an expanded marketing campaign, improved on-site logistics, and continued investment in the festival's growth.
- **Chocolate Affaire:** The 20th Annual Chocolate Affaire was a free two-day celebration that took place February 14 and 15 at the Glendale Civic Center. The event featured more than 50 chocolate and dessert vendors and drew 11,000 guests over the weekend.
- **LiVE! Concert Series:** After a hiatus during the FY24-25 season, the City of Glendale's LiVE! Concert Series returned to a temporary stage in downtown Glendale, drawing an estimated 2,400 guests across five events and continuing to build a loyal audience for free, family-friendly live music.

Return to TOC

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Recreation and Special Event Programming
Department Strategic Initiative	Engage other departments and agencies to foster and develop relationships that promote safe, updated, and inclusive facilities while providing highly diverse programs and events.
Intended Result	Residents visiting the city's parks, recreation facilities, and community centers, and those participating in programs, activities, and events will experience improved programming through superior customer service.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Number of ramada reservation hours made for public use	6,000	6,504	5,818	6,500
Increase # of programs located in varied park locations	32	75	97	110
Number of ballfield reservation hours	11,000	10,062	14,100	14,500
Community Center program hours available to the community	3,588	3,430	3,538	3,600
Number of people who attended Glendale Adult Center events and programs	80,000	52,493	76,000	78,000
Number of people who attended Foothills Recreation and Aquatic Center events and programs	138,000	149,000	156,100	158,000
Number of people who attended City-sponsored special events and festivals			176,400	180,000
Number of people who attend Civic Center events and programs	30,000*	**56,600	53,000	60,000

*Civic Center and the Annex building began accommodating city staff due to the Downtown Campus Reinvestment Project that relocated staff from City Hall to alternate locations.
** Adopted Tripleseat tracking metrics

Return to TOC

Strategic Objectives	Improve Resource Alignment
Department Strategic Initiative	Key department managers will work to improve program/service delivery by supporting staff and programs that enhance the guest experience and improve the efficiency of the maintenance of our facilities.
Intended Result	Residents visiting the city's parks and recreation facilities and those participating in programs and activities will receive superior customer service.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Increase the number of assets documented annually	23,600	57,302	57,500	57,700
Increase in the number of full-time employees (FTE's) per 10,000 residents	2.91	3.35	3.33	3.58
Cost per acre of park maintenance	$5,010	$5,588	$5,918	$5,920
Silver Sneaker Visits at Recreation Facilities	30,000	27,704	29,128	30,000
Number of Recreational Outreach Events	45	51	55	65

Return to TOC

Parks and Recreation
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	9,000,133	12,543,072	9,640,906	14,186,465	1,643,393	13.10%
Services & Supplies	7,009,267	8,547,654	6,780,890	9,669,857	1,122,203	13.13%
Internal Charges	1,754,027	1,862,687	1,880,575	1,128,661	(734,025)	(39.41%)
Grand Total	**17,763,427**	**22,953,413**	**18,302,371**	**24,984,983**	**2,031,570**	**8.85%**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10002610) Public Facil,Rec&Special Event	2,012,645	2,249,759	1,740,668	2,186,064	(63,695)	(2.83%)
(1000-10002611) Parks Maintenance	9,412,700	11,746,925	9,030,570	11,736,054	(10,871)	(0.09%)
(1000-10002613) Citywide Special Events	-	-	549,874	1,375,433	1,375,433	0.00%
(1000-10002615) Park Rangers	623,806	881,698	690,258	898,871	17,172	1.95%
(1000-10002616) Foothills Recreation Center	1,751,291	2,136,787	1,654,702	2,263,731	126,944	5.94%
(1000-10002617) Civic Center	880,183	880,611	677,992	889,413	8,802	1.00%
(1000-10002618) Adult Center	650,954	737,396	579,494	754,116	16,720	2.27%
(1000-10005034) Paseo Racquet Center	598	661	661	-	(661)	(100.00%)
(1000-10005036) Youth and Teen	836,717	1,142,016	906,824	1,841,365	699,349	61.24%
(1000-10005037) Aquatics-Rose Ln & Splash Pads	704,190	827,897	640,439	889,587	61,690	7.45%
(1000-10005040) SRPHA Sahuaro Ranch Hist	183,993	229,430	176,331	245,956	16,526	7.20%
(1000-10005041) Sports and Health	295,325	577,136	438,065	552,048	(25,089)	(4.35%)
(1000-10005303) PFR&SE Marketing	88,821	77,482	58,112	77,482	-	0.00%
(1000-10005306) Heroes Splash Pad	12,772	36,055	27,041	36,055	-	0.00%
(1000-10005314) O'Neil Park Splash Pad	21,560	34,246	25,718	34,110	(136)	(0.40%)
(1000-10005315) Sunset Palms Park Splash Pad	17,305	34,246	25,718	34,110	(136)	(0.40%)
(1000-10005328) O'Neil Community Center	40,720	50,767	38,126	50,566	(201)	(0.40%)
(1000-10005329) Glendale Community Center	27,736	51,394	38,596	51,190	(204)	(0.40%)
(1000-10005330) Rose Lane Community Center	35,547	50,691	38,068	50,490	(201)	(0.40%)
(1000-10005352) Greenway Grenada Pk Splash Pad	-	36,233	27,211	36,090	(143)	(0.40%)
(2160-21604026) Grants-Public Fclt, Rec&SE	-	33,291	24,968	33,291	-	0.00%
(2160-21605231) Parks & Rec Grant Accounts	-	-	10,125	-	-	0.00%
(2160-21605239) Parks & Rec Donation Accounts	16,836	-	48,750	-	-	0.00%
(2161-21612621) Parks and Rec ARPA	152,667	1,073,841	805,381	884,771	(189,070)	(17.61%)
(2180-21805028) Dedicate a Tree	46	2,000	1,500	2,000	-	0.00%
(2180-21805029) Desert Valley Park	-	6,000	4,500	6,000	-	0.00%
(2180-21805030) Desert Mirage Park	-	5,000	3,750	5,000	-	0.00%
(2180-21805031) Desert Gardens Park	-	8,000	6,000	8,000	-	0.00%
(2180-21805032) Discovery Park	-	4,000	3,000	4,000	-	0.00%
(2180-21805033) Elsie McCarthy Pk. Maint	4,047	14,851	11,180	14,190	(661)	(4.45%)
(2180-21805034) Paseo Racquet Center	-	25,000	18,750	25,000	-	0.00%
(2180-21805090) Dedicate A Bench	976	-	-	-	-	0.00%
(4383-43834526) 2019-DIF Parks & Rec	(8,007)	-	-	-	-	0.00%
Grand Total	**17,763,427**	**22,953,413**	**18,302,371**	**24,984,983**	**2,031,570**	**8.85%**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10002610) Public Facil,Rec&Special Event	13.00	14.00	14.00	-
(1000-10002611) Parks Maintenance	37.00	34.00	40.00	6.00
(1000-10002613) Citywide Special Events	-	-	3.00	3.00
(1000-10002615) Park Rangers	5.00	5.00	5.00	-
(1000-10002616) Foothills Recreation Center	6.00	5.00	5.00	-
(1000-10002617) Civic Center	4.00	4.00	4.00	-
(1000-10002618) Adult Center	4.00	4.00	4.00	-
(1000-10005036) Youth and Teen	12.00	3.00	14.00	11.00
(1000-10005037) Aquatics-Rose Ln & Splash Pads	4.00	4.00	4.00	-
(1000-10005040) SRPHA Sahuaro Ranch Hist	-	1.00	1.00	-
(1000-10005041) Sports and Health	1.00	1.00	1.00	-
(2161-21612621) Parks and Rec ARPA	-	11.00	-	(11.00)
Grand Total	**86.00**	**86.00**	**95.00**	**9.00**

Return to TOC

Glendale
PARKS AND RECREATION

We enrich the lives of our residents, organizations, and visitors by providing memorable experiences and learning opportunities. We create an inclusive and fun variety of programming and parks that foster growth, play, and innovation. Our team is committed to inspiring lives well-lived!



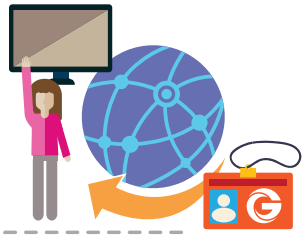
Our Community



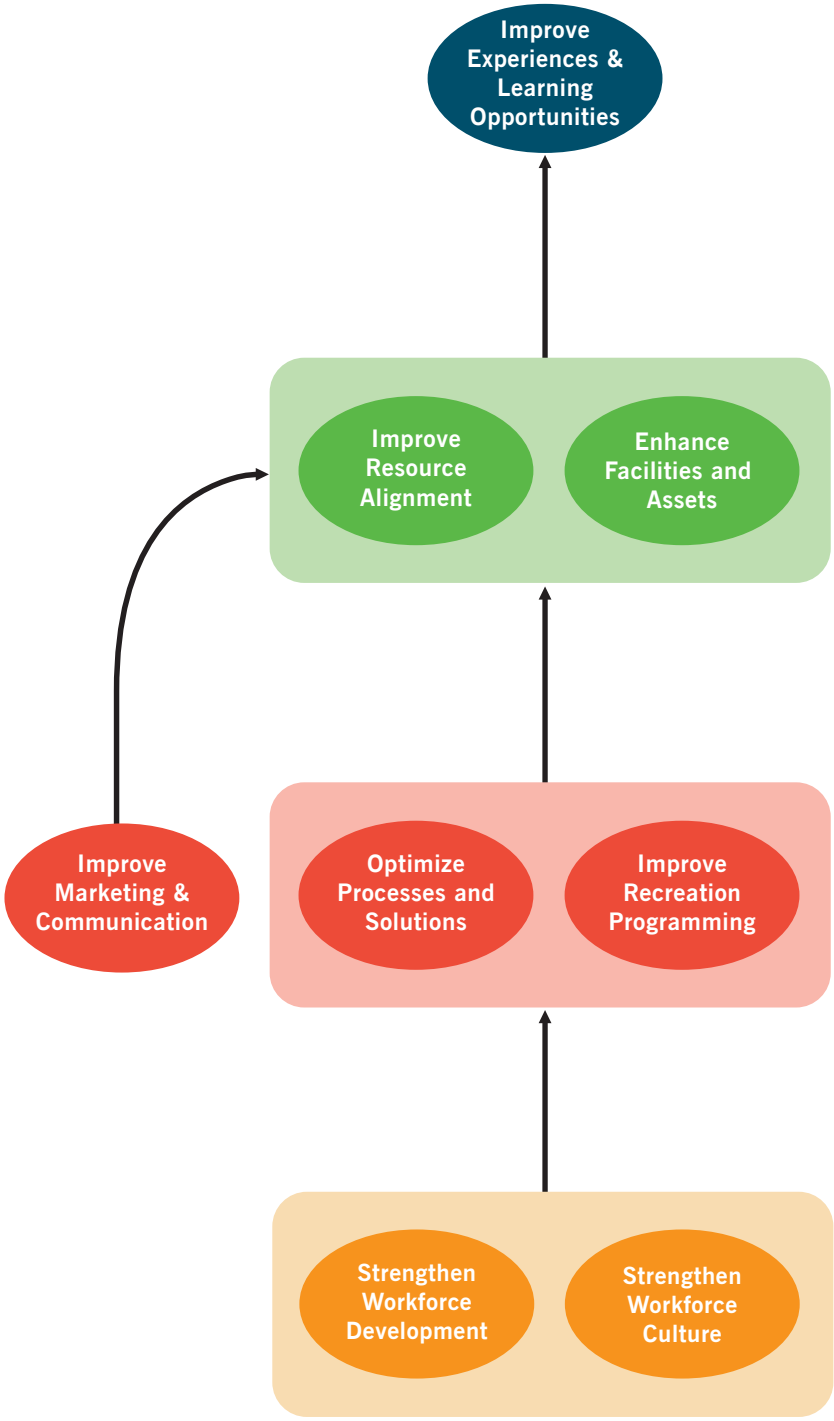
Our Finances



Our Processes

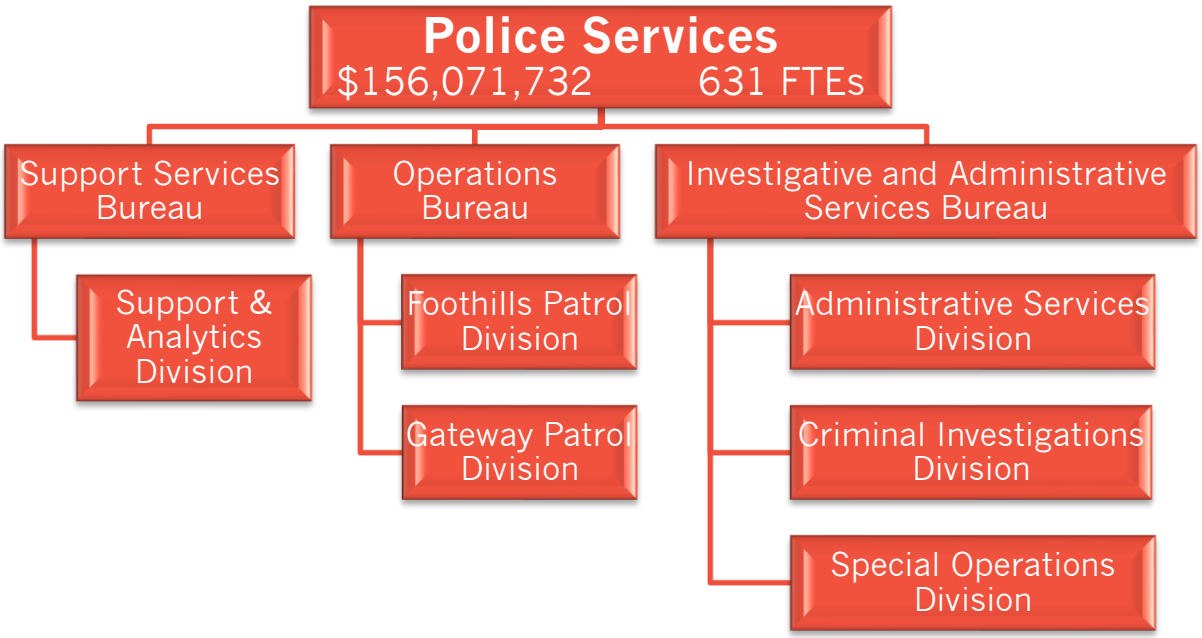


Our Organization



Return to TOC

Performance Report



Purpose Statement

The mission of the Glendale Police Department is to protect the lives and property of the people we serve.

Department Description

The Glendale Police Department is committed to serving the people of Glendale with the highest quality services in preventing crime, maintaining order, and providing support to numerous events held within the City. The organization continues to emphasize the development of professional knowledge and leadership skills for exemplary men and women and the utilization of progressive, innovative techniques and emerging technologies.

A partnership with our citizens and consistent engagement of our community allow us to formulate policing strategies that are critical to our mission. The Glendale Police Department provides the most effective possible response to law enforcement emergencies, neighborhood problems and the enforcement of traffic laws, ensuring that Glendale continues to be a desirable place to live, raise a family, educate, recreate and do business. Everything done, collectively or individually, is done in accordance with Department values and objectives.

The Department is made up of three major functional areas: the Operations Bureau, the Investigative and Administrative Services Bureau, and the Support Services Bureau. The former two are each headed by a sworn Assistant Police Chief, the latter is headed by a civilian Assistant Police Director.

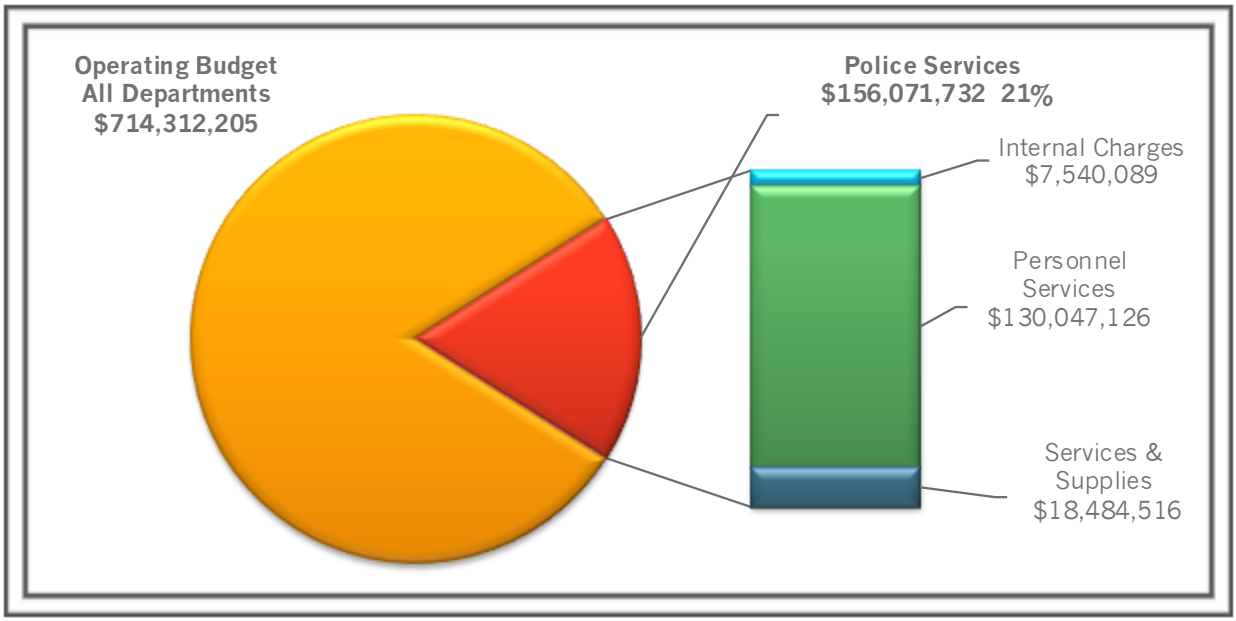
Return to TOC

The Operations Bureau encompasses two Patrol Divisions; the Foothills Division and the Gateway Division, each serving a geographic portion of the City. Patrol provides primary patrol and response services to their respective areas of the City with a large contingent of uniformed police officers and other specialized support staff.

The Investigative and Administrative Services Bureau includes three Divisions: the Criminal Investigations Division, the Special Operations Division, and the Administrative Services Division. Criminal Investigations is primarily responsible for the investigation of crime and assist with the prosecution of offenders. The Special Operations Division includes three units: the Emergency Response Unit, the Special Events Planning & Operations Unit, and the Traffic Unit. The Administrative Services Division is responsible for the Department's Training Unit, Personnel Management, Budget and Real-Time Crime Center.

The Support Services Bureau provides auxiliary functions in furtherance of Department operations. This includes working groups such as Communications, Detention, Security, Records, Property & Evidence, Technology and Analytics, and Planning and Research.

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Services & Supplies = operating and contractual costs

Return to TOC

Accomplishments, Enhancements, and Efficiencies

- In 2025, the department conducted a comprehensive traffic safety campaign focused on reducing fatal and overall collisions. These efforts proved highly successful, resulting in a decrease in both fatal collisions and total crashes throughout the city. This success of this campaign was driven by enhanced, department-wide traffic enforcement, which included equipping patrol vehicles with moving radar units and bluetooth printers.
- Over the past year, the department opened a new Property and Evidence Building, which includes a dedicated section for the integration of the forensic lab. This new facility provides officers with 24-hour access to property and evidence while significantly enhancing storage capacity and operational efficiency. The new forensic lab also supports future expansion and strengthens the department's forensic capabilities.
- The Real-Time Crime Center continues to expand and enhance the Drone as a First Responder (DFR) program. The department now operates six active drone locations, with a seventh location expected to come online soon. Through these efforts, the department is now able to provide Drone as a First Responder coverage to more than 90% of the city.
- Within the last year, the department also implemented a Counter Threat and Intelligence Unit. This unit enhances the department's ability to gather intelligence related to both planned events and real-time incidents. The intelligence gathered has enabled the department to proactively identify and mitigate potential threats, address party crews, and reduce social disturbances through targeted enforcement efforts.
- Additionally, during the past year, the department implemented new software platforms such as Peregrine. This software allows patrol officers and detectives to quickly access historical records related to individuals, locations, and criminal history. The enhanced system enables officers in the field to conduct real-time investigative follow-up and allows detectives to efficiently analyze information and develop investigative leads. Currently, the department averages 90,000 searches per month using the platform.

Return to TOC

Operational Statistics

Strategic Objective	Improve Community Experience
Department Strategic Initiatives	Decrease the level of crime Increase satisfaction of police services.
Intended Result	Reduced violent and property crime

Performance Measures*	***CY2024 Actual***	***CY2025 Actual***
NIBRS Group A - % change:		
Crimes Against Persons % change	-5%	0%
Crimes Against Property % change	-10%	-12%
Crimes Against Society % change	-5%	-25%
NIBRS Group A Crimes:	20,909	18,425
Crimes Against Persons	5,773	5,793
Crimes Against Property	9,733	8,588
Crimes Against Society	5,403	4,044
% of Group A Crimes Cleared:	38%	40%
Crimes Against Persons	40%	48%
Crimes Against Property	15%	17%
Crimes Against Society	78%	78%
Cleared by Arrest:	7,989	7,374
Crimes Against Persons [# / total]	[2,300 / 5,773]	[2,799 / 5,793]
Crimes Against Property [# / total]	[1,486 / 9,733]	[1,425 / 8,588]
Crimes Against Society [# / total]	[4,203 / 5,403]	[3,150 / 4,044]

*Data was pulled from the DPS LEA Reporting Site; numbers are subject to change based upon case clearance status.

Return to TOC

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize processes & services
Department Strategic Initiatives	Respond to calls for service in a timely manner Increase proactive patrol Judiciously enforce traffic laws to promote traffic safety
Intended Result	Promote a sense of community through safe and healthy neighborhoods, effective response to requests, maintain high visibility, and enforce traffic safety laws throughout the City

Performance Measures	***FY2025 Actual***	***FY2026*** *(July 1-April 30)*
Calls for Service	171,673	139,192
% Responses meet desired standard time:* *Priority 1 Calls* *Priority 2 Calls*	 67.8% 44.2%	 65.1% 42.5%
Traffic collisions with injuries (by Unit)	1,433	1,302
DUI Arrests	628	802
Communications *% 911 calls answered in 15 secs. (est.)*** *% Calls dispatched in 60 secs.*	84% Priority 1: 73.4% Priority 2: 70.2%	91% Priority 1: 79.0% Priority 2: 74.5%

*Standard response time is 5 minutes for Priority 1 & 2
** NENA standard: 90% of 9-1-1 calls answered in 15 seconds or less

Return to TOC

Strategic Objectives	Strengthen Workforce Development Strengthen Workforce Culture
Department Strategic Initiative	Develop and maintain a high-quality work force by applying and maintaining professional standards for service.
Intended Result	A high-quality workforce that is dedicated to enhancing safety and security in the city and providing high quality services to the community.

Performance Measures	***FY2025 Actual***	***FY2026*** *(July 1-April 30)*
Revised policies	44	32
KPI #160 Training: *E-Learning sessions** *AOT Session conducted** *Professional Development Expenditure*	 32 56 $150,000	 23 52 $150,000
Professional Standards investigations completed *Total investigations sustained*	106 62	74 54

Strategic Objectives	Improve Community Safety
Department Strategic Initiative	Identify Officer time spent (on calls, admin, available, etc.)
Intended Result	Reduction of fatalities

Performance Measures	***FY2025 Actual***	***FY2026*** *(July 1-April 30)*
KPI #6 Increase in Officer-Initiated Activity	63,001 total 15,750 avg/quarter	57,519 total 19,173 avg/quarter

Return to TOC

Strategic Objectives	Enhance Purposeful Communication	
Department Strategic Initiative	Conduct a resident contact survey, document the total number of community events PD attended, and increase attendance and engagement at PD hosted events	
Intended Result	Strengthen communication with the public	
Performance Measures	***FY2025 Actual***	***FY2026*** *(July 1-April 30)*
KPI #82 % Increase in resident feeling in positive communication with Officers (Power Engage) *A two-question survey was sent to those who called for Police services:* • *Please rate the communications call taker on scale 1-5* • *Please rate the Officer(s) who responded to your call on scale 1-5*	Surveys went live 1/31. 38.8% Participation from citizens and 86.3% positive response to Surveys	35.3% Participation from citizens and 88.54% positive response to surveys.

Return to TOC

Police Services
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	104,035,254	120,381,525	90,286,144	130,047,126	9,665,601	8.03%
Services & Supplies	17,630,335	18,973,454	15,792,041	18,484,516	(488,938)	(2.58%)
Internal Charges	12,597,828	13,116,623	13,116,623	7,540,089	(5,576,534)	(42.52%)
Grand Total	**134,263,417**	**152,471,602**	**119,194,808**	**156,071,732**	**3,600,129**	**2.36%**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10002410) Police Administration	6,991,121	7,408,352	5,744,965	7,067,715	(340,637)	(4.60%)
(1000-10002411) Training	4,570,736	4,576,117	3,513,771	6,362,707	1,786,590	39.04%
(1000-10002414) Special Operations	10,070,466	11,392,140	8,775,260	11,783,843	391,703	3.44%
(1000-10002416) Crime Investigations	17,945,746	19,278,210	14,996,589	18,837,309	(440,901)	(2.29%)
(1000-10002417) Police Support Services	4,319,090	4,681,254	3,625,442	4,751,555	70,301	1.50%
(1000-10002418) Detention	4,479,852	5,567,621	4,256,822	5,425,944	(141,677)	(2.54%)
(1000-10002419) Communications	5,483,992	5,871,812	4,530,790	6,004,509	132,696	2.26%
(1000-10002420) Towing Administration	114,252	128,672	99,478	131,411	2,739	2.13%
(1000-10002421) Gateway Patrol Division	33,722,498	38,622,994	30,045,406	39,276,211	653,216	1.69%
(1000-10002422) Foothills Patrol Division	28,058,742	31,709,240	24,330,667	34,395,624	2,686,384	8.47%
(1000-10002426) MROP Program	806,047	838,960	649,415	879,604	40,644	4.84%
(1000-10002427) RTCC-Real Time Crime Center	1,062,024	992,943	767,757	1,210,796	217,853	21.94%
(1000-10002428) Security Services	416,623	387,968	306,487	476,358	88,390	22.78%
(1000-10005020) Police Personnel Management	1,668,626	1,588,333	1,223,282	2,224,929	636,597	40.08%
(1000-10005021) Fiscal Management	7,539,448	7,884,117	6,409,446	8,262,140	378,023	4.79%
(1000-10005022) PD - Stadium Event Staffing	1,560,550	1,950,565	1,468,666	1,857,389	(93,175)	(4.78%)
(1000-10005023) PD - Fiesta Bowl Event	100,044	156,525	117,589	200,910	44,385	28.36%
(1000-10005024) PD - Arena Event Staffing	756,642	940,292	708,997	898,357	(41,935)	(4.46%)
(1000-10005026) PD - CBRanch Event Staffing	8,740	30,407	22,845	36,883	6,476	21.30%
(1000-10007002) Significant Event-PD	332	-	-	-	-	0.00%
(2160-21604024) Grants-Police Services	-	3,917,706	2,062,135	3,320,070	(597,636)	(15.25%)
(2160-21605211) Police AZDOHS Grants	99,658	-	317,735	-	-	0.00%
(2160-21605212) Police AZDPS Grants	381,057	511,978	660,526	439,359	(72,619)	(14.18%)
(2160-21605213) Police GOHS Grants	312,093	-	265,423	-	-	0.00%
(2160-21605214) Police HIDTA Grants	161,741	-	147,000	-	-	0.00%
(2160-21605215) Police USDOJ Grants	1,150,320	1,216,625	1,192,802	1,106,689	(109,936)	(9.04%)
(2160-21605216) Police USMS Grants	58,588	-	41,250	-	-	0.00%
(2160-21605217) Police DUIAC Grants	32,153	-	36,750	-	-	0.00%
(2160-21605218) Police SRO Recovery Grants	-	89,081	66,811	(62,774)	(151,855)	(170.47%)
(2160-21605219) Police Task Forces Grants	83,252	-	83,084	-	-	0.00%
(2160-21605228) Police Miscellaneous Grants	944,401	14,849	485,410	7,131	(7,718)	(51.98%)
(2160-21605229) Police Donation Accounts	31,117	-	71,250	-	-	0.00%
(2170-21702423) Federal RICO	43,099	225,000	193,750	50,000	(175,000)	(77.78%)
(2170-21702424) State RICO	550,540	1,357,972	1,100,407	550,000	(807,972)	(59.50%)
(2170-21702425) Federal RICO-Treasury	9,318	-	-	-	-	0.00%
(2200-22002413) PS Training Ops - Police	730,507	1,131,869	876,803	577,062	(554,807)	(49.02%)
Grand Total	**134,263,417**	**152,471,602**	**119,194,808**	**156,071,732**	**3,600,129**	**2.36%**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(1000-10002410) Police Administration	35.00	27.00	27.00	-
(1000-10002411) Training	19.00	17.00	17.00	-
(1000-10002414) Special Operations	52.00	43.00	43.00	-
(1000-10002416) Crime Investigations	86.00	84.00	85.00	1.00
(1000-10002417) Police Support Services	36.50	34.50	34.50	-
(1000-10002418) Detention	17.00	17.00	17.00	-
(1000-10002419) Communications	39.50	41.50	41.50	-
(1000-10002420) Towing Administration	1.00	1.00	1.00	-
(1000-10002421) Gateway Patrol Division	170.00	175.00	183.00	8.00
(1000-10002422) Foothills Patrol Division	149.00	146.00	146.00	-
(1000-10002426) MROP Program	-	5.00	5.00	-
(1000-10002427) RTCC-Real Time Crime Center	-	6.00	6.00	-
(1000-10002428) Security Services	-	4.00	4.00	-
(1000-10005020) Police Personnel Management	8.00	8.00	8.00	-
(1000-10005021) Fiscal Management	-	-	1.00	1.00
(1000-10005022) PD - Stadium Event Staffing	-	1.00	1.00	-
(1000-10005024) PD - Arena Event Staffing	1.00	1.00	1.00	-
(2160-21604024) Grants-Police Services	2.00	1.00	-	(1.00)
(2160-21605212) Police AZDPS Grants	2.00	2.00	2.00	-
(2160-21605218) Police SRO Recovery Grants	1.00	1.00	1.00	-
(2200-22002413) PS Training Ops - Police	2.00	6.00	6.00	-
(2200-22002429) GRPSTC Police Recruit Academie	-	-	1.00	1.00
Grand Total	**621.00**	**621.00**	**631.00**	**10.00**

Return to TOC

Glendale
POLICE
DEPARTMENT

The Glendale Police Department serves with integrity, courage, compassion, excellence, respect, and dedication, partnering with you to make Glendale a safer community to live, work, and play.



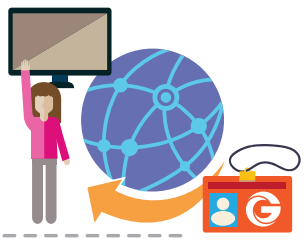
Our Community



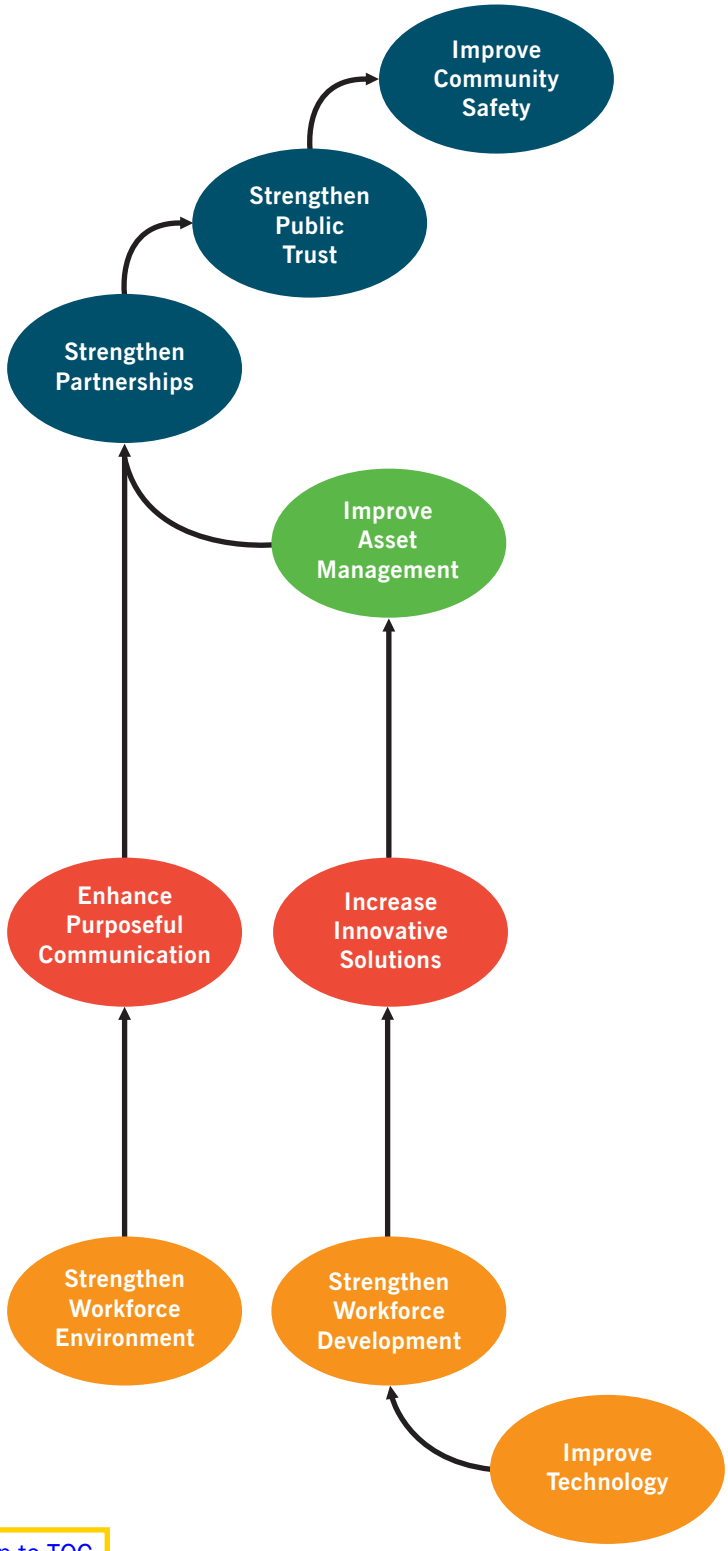
Our Finances



Our Processes

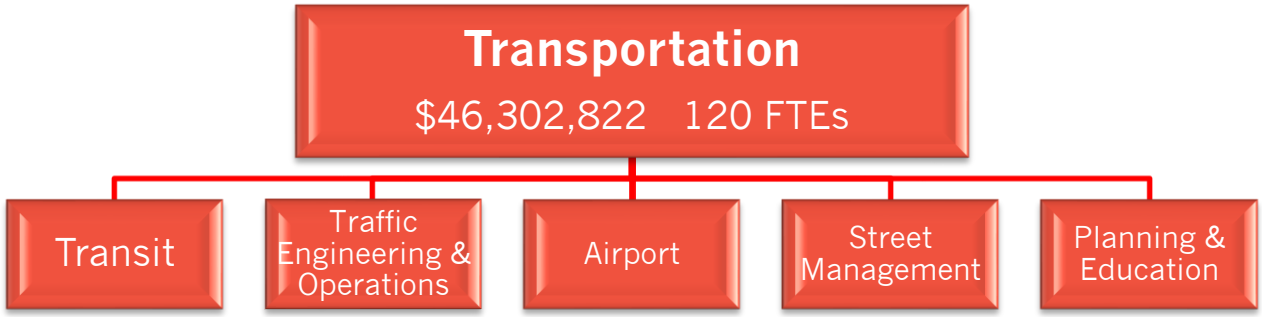


Our Organization



Return to TOC

Performance Report



Purpose Statement

Ensure safe and efficient circulation of vehicular, bicycle, and pedestrian traffic, to minimize pollutant air emissions, and to promote economic development throughout the City.

Department Description

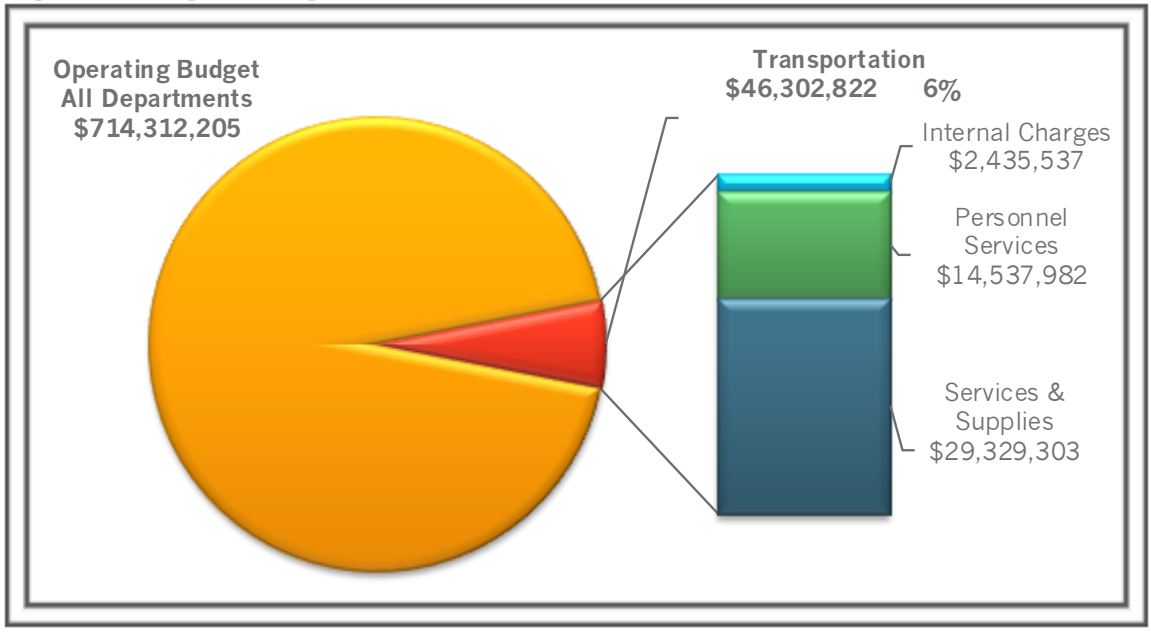
The Transportation Department plans, designs, constructs, manages, and maintains programs and projects for all modes of travel, including aviation, streets, highways, pedestrians, bicycles, and transit services.

The Transportation Department includes six (6) primary functions:

- Participation in regional planning and coordination of projects such as Northern Parkway and Loop 101.
- Planning of city capital improvements to the transportation system for pedestrian, bicycle, and vehicular traffic.
- Management of city-operated Dial-A-Ride and Glendale Urban Shuttle (GUS) programs, the coordination of fixed route bus service and taxi voucher programs, and the regional Americans with Disabilities Act (ADA) paratransit service.
- Engineering and operations of city traffic systems. This includes new developments.
- Management and operation of the Glendale Municipal Airport.
- Management and operation of street and right-of-way infrastructure. Including the $308 million ten-year Pavement Management Program.

Return to TOC

Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Transit

- Applied for and received $53,405 in FTA 5310 Enhanced Mobility for Seniors and Individuals with Disabilities grant program.
- Collected over $66,692 in revenue from the Bus Stop Advertising Program. This revenue was used to offset Transit Operating costs.
- Provided service to 1,527,464 passengers on public transit through on-demand (43,449), GUS (72,411), Regional Americans with Disabilities Act (ADA) service (24,772), Taxi Voucher Program (over 4,357), and Fixed Route service (1,369,974) in Glendale.
- North Glendale Park & Ride construction is underway.
- Bus Shelter conversions are underway, and existing shelters are being updated with current brand standards through the refurbishment process. The Bus Stop Enhancement project is ongoing and will ensure stops are ADA-compliant.

Return to TOC

Traffic Engineering & Operations

Traffic Mitigation/ Design & Development

- 49 Traffic studies and Traffic Impact Analysis completed.
- 15 New speed cushions were installed, and 8 existing speed cushions were replaced.
- 720 Development-related plan reviews completed.
- 300 New development field inspections.
- 14 Lane miles of striping completed.
- 1450 Signs replaced citywide.

Traffic Signals & Intelligent Transportation Systems (ITS)

- To reduce congestion, improve traffic flow, and traffic safety, completed Traffic Signal Optimization Program projects along:
  - 51st Avenue (14 intersections)
  - Northern Avenue (7 intersections)
  - Cactus Road (5 intersections)
  - Thunderbird Road (5 intersections)
- To improve pedestrian safety, implemented the Leading Pedestrian Interval (LPI) system at the intersections of 75th Avenue and Deer Valley Road, and 59th Avenue and Utopia Road.
- Completed GIS inventory of 46 Miles of fiber optic lines and 85 signalized intersections.
- 19,595 AZ-811 (Blue Stake) Electrical and Fiber Optic line locating tickets completed.
- Managed traffic for 23 Mega events and 27 spring training events in the Sports and Entertainment District and Camelback Ranch, respectively.
- Performed 60 annual traffic signal maintenances at various locations.
- Responded to 438 after-hours Traffic Signal trouble calls.
- Installed two (2) miles of signal interconnect fiber cable along Bethany Home from 75th Avenue to 91st Avenue.
- Implemented new traffic signal timing plans at 51 signalized intersections.

Barricading

- 1273 Traffic Control Plan reviews and permits issued citywide.
- Collected approximately $756,000 in permit fees.
- Managed two-day Luke Days events for over 200,000 spectators.
- Certified 43 traffic control companies in the City of Glendale.
- Certified six blanket permits with the City of Glendale.
- Assisted in 23 mega events at State Farm Stadium.

Street Lighting

- Installed 44 new infill streetlights.
- Replaced 18 rusted streetlight poles.
- Painted 170 streetlight poles.
- Reviewed 170 development plans.
- Serviced 1,681 street and pedestrian lights.

Return to TOC

Airport

- Completed a pavement preservation project that involved milling and overlaying two auto parking lots, expanding the apron around the new Experimental Aircraft Association (EAA) hangar, and construction of a detention basin.
- Repainted and renumbered the open tie-downs.
- Completed airfield lighting regulator repair and replacement.
- Replaced the malfunctioning Runway End Indicator Lights (REILs).
- Performed a 1-inch asphalt overlay on the runway with a state grant.
- Completed airfield lighting and signage design.
- The Master Plan Update is underway.
- Completed the Self-serve Fuel Financial Feasibility study.
- Completed the Airport Office Remodel.

Street Management

Pavement Management & Bridge Repair Programs

- Completion of five bridge repairs:
  - Grand Canal Bridge at 83rd Ave.
  - ACDC Bridge at Thunderbird Rd.
  - New River Bridge at Union Hills Dr.
  - Dysart Drain Bridge at Dysart Rd.
  - 395th Ave Bridge at 95th Ave.
- As part of the Pavement Management Program, completed treatments of 134 miles of City streets.

Streets

- Street Maintenance group responded to:
  - 474 calls for service.
  - 36,500 square feet of concrete sidewalk repaired.
  - 23,600 square feet of asphalt repaired.
  - 19,400 potholes repaired.
  - 103,600 square feet of grade restored.
  - 258 sidewalk trip hazards were eliminated.

Graffiti

- The Graffiti Removal group eradicated over 26,800 graffiti tags in the right-of-way and removed 7,700 graffiti tags outside of the ROW.

Right of Way

- The Right-of-Way group addressed 90 storm-related service calls.
- Under the ROW landscape plan completed 10 projects, covering 10 miles of ROW landscape.
- The restoration efforts included the installation of 425 trees, 5,645 shrubs, and 200 tons of decorative landscape rock, along with irrigation renovation and repairs.

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Planning and Education

Planning

- Continued to pursue regional and federal grant funding opportunities to help offset local project costs. This year, the Transportation Department secured $ $50 million towards four arterial roadway projects.
- Continued development of the federally funded Vision Zero Plan and Safety Action Plan.
- Continued development of the Glendale Transportation Plan study.
- Initiated construction for two sidewalk infill/bicycle infrastructure projects previously awarded federal funds: Maryland Avenue Active Transportation and Central Core Sidewalk Infill.

Education

- Delivered the National Safety Council (NSC) Alive at 25 driver awareness course to 1,953 students (Grades 9-12), at nine Glendale High Schools.
- Over 800 participants joined the annual Glendale Family Bike Ride in April as part of Valley Bike Month.
- Traffic Education staff, in partnership with the Maricopa Association of Governments, provided three annual Crossing Guard Workshops across the valley.
- Traffic Education staff partnered with the Glendale Police Department at four Community Centers to teach 200 of the Glendale Parks and Recreation 360 Summer Program participants about helmet safety, bicycle safety, and rules of the road.
- Traffic Education staff partnered with the Glendale Police Department to deliver a Pedestrian, Bicycle, and E-Bike safety presentation to 3,600 freshman students across nine Glendale High Schools.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Community Experience
Department Strategic Initiative	Infrastructure projects to improve street pavement condition. Complete 100-120 miles of improvements per fiscal year.
Intended Result	Improve transportation system connectivity.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
% Pavement management improvements completed	115 miles	110 miles	106 miles	88 miles

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Strategic Objectives	Improve Community Experience
Department Strategic Initiative	Landscape Restoration Program. Completion of 6-8 miles of improvements per fiscal year. Total miles in Landscape Restoration Program 35.
Intended Result	Growing and maintaining urban forest and landscaping.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
% of forest and landscaping improvements completed	10 miles	4 miles	10 miles	10 miles

Strategic Objectives	Improve Community Experience
Department Strategic Initiative	Transit Ridership data collection and target of 5% increase in ridership per fiscal year.
Intended Result	Improve mobility and safety of visitors, residents, and goods within Glendale.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
% increase of transit ridership per fiscal year	13%	13%	15%	5%

Strategic Objectives	Improve Community Experience
Department Strategic Initiatives	Conduct studies and analysis of safety initiatives including 15 crossings and 12 intersections (2.5 per quarter); Review Road Safety Audits, prioritize crosswalk upgrades, intersection safety studies and analysis; Traffic signals optimization; Complete maintenance of traffic signals in a two-year cycle (50%) every year).
Intended Result	Improve mobility and safety of visitors, residents, and goods within Glendale.

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
% completed Glendale safety transportation initiatives (studies/ analysis)	*8%*	*10%*	*5%*	*10%*
% Traffic signals maintained	*88(42%)*	*103 (50%)*	*103 (50%)*	*60 (28%)*

Return to TOC

Strategic Objectives	Improve Community Experience
Department Strategic Initiative	Alive at 25 Program.
Intended Result	Improve mobility and safety of visitors, residents, and goods within Glendale.

Performance Measures	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Estimate*	*FY2027 Target*
% of alive at 25 Program certificates issued	1,341	1,854	1,953	1,800

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Transportation
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	11,937,255	15,040,616	11,280,462	14,537,982	(502,634)	(3.34%)
Services & Supplies	18,183,294	23,649,790	18,242,914	29,329,303	5,679,513	24.02%
Internal Charges	4,411,505	4,865,207	4,865,207	2,435,537	(2,429,670)	(49.94%)
Grand Total	**34,532,054**	**43,555,613**	**34,388,583**	**46,302,822**	**2,747,209**	**6.31%**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(1000-10002920) Right of Way	133,489	203,522	152,843	202,716	(806)	(0.40%)
(1000-10005055) Stadium - Transportation Ops	1,369,756	1,612,240	1,210,776	999,029	(613,212)	(38.03%)
(1000-10005056) Transp - Fiesta Bowl Event	39,100	39,852	29,928	39,361	(491)	(1.23%)
(1000-10005057) Arena - Transportation Ops.	39,855	43,024	32,311	42,663	(361)	(0.84%)
(1000-10005058) Graffiti Removal	17,322	29,560	22,199	29,443	(117)	(0.40%)
(1000-10005059) CBRanch - ROW Maintenance	5,667	26,080	19,560	26,080	-	0.00%
(2050-20502919) Transportation Administration	143,703	159,860	125,119	159,538	(322)	(0.20%)
(2050-20502920) Right of Way	4,635,182	5,412,805	4,256,029	5,552,108	139,303	2.57%
(2050-20502921) Street Maintenance	2,702,765	3,044,629	2,521,393	2,101,166	(943,463)	(30.99%)
(2050-20502923) Traffic Signals	1,746,492	2,117,981	1,646,665	2,270,136	152,155	7.18%
(2050-20502924) Signs & Markings	984,292	1,443,752	1,132,925	1,134,563	(309,189)	(21.42%)
(2050-20502925) Barricade Management	346,787	503,095	390,286	441,627	(61,468)	(12.22%)
(2050-20502935) Street Lighting	2,031,145	2,375,035	1,844,841	2,394,459	19,424	0.82%
(2050-20502938) Post Incident Repairs	179,110	286,437	242,437	275,000	(11,437)	(3.99%)
(2050-20505064) Traffic Design and Development	260,701	289,949	227,131	273,962	(15,987)	(5.51%)
(2050-20505065) Graffiti Removal - ROW	231,434	281,661	214,861	246,721	(34,940)	(12.40%)
(2060-20604029) Grants-Transportation	-	2,000,000	2,000,000	8,414,571	6,414,571	320.73%
(2060-20605271) Transportation Transit Grants	680,008	700,000	525,000	700,000	-	0.00%
(2070-20702926) Transportation Program Mgmt	3,126,797	3,446,846	2,759,522	3,367,917	(78,928)	(2.29%)
(2070-20702927) Fixed Route	5,166,698	6,277,353	4,819,998	6,722,268	444,915	7.09%
(2070-20702928) Dial-A-Ride	5,437,188	7,178,662	5,507,318	4,701,056	(2,477,606)	(34.51%)
(2070-20702929) Transit Program Administration	594,814	675,345	523,946	676,301	956	0.14%
(2070-20702930) Intelligent Transport Systems	1,066,035	1,409,307	1,088,450	1,356,434	(52,872)	(3.75%)
(2070-20702931) Traffic Mitigation	509,552	675,309	513,436	660,593	(14,716)	(2.18%)
(2070-20702939) Post Incident Repairs	93,138	217,270	204,770	200,000	(17,270)	(7.95%)
(2070-20705066) Transportation Education	274,055	328,570	253,195	330,381	1,810	0.55%
(2070-20705067) Demand Management	20,192	28,505	21,379	28,505	-	0.00%
(2070-20705069) CIP O&M	162,336	114,589	90,695	120,364	5,775	5.04%
(2070-20705071) Signs & Markings	40,607	50,097	38,067	68,620	18,523	36.97%
(2070-20705088) Street Light Management	244,250	302,600	226,950	384,600	82,000	27.10%
(2070-20705332) Right of Way Maintenance	917,393	953,613	716,154	1,080,521	126,908	13.31%
(2130-21302933) Airport Operations	1,175,980	1,318,026	1,022,861	1,292,120	(25,906)	(1.97%)
(2130-21302940) Post Incident Repairs	44	10,040	7,540	10,000	(40)	(0.40%)
(4410-44104529) CIP_Transportation	156,166	-	-	-	-	0.00%
Grand Total	**34,532,054**	**43,555,613**	**34,388,583**	**46,302,822**	**2,747,209**	**6.31%**

Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(2050-20502919) Transportation Administration	1.00	1.00	1.00	-
(2050-20502920) Right of Way	14.00	14.00	14.00	-
(2050-20502921) Street Maintenance	9.00	9.00	9.00	-
(2050-20502923) Traffic Signals	8.00	9.00	9.00	-
(2050-20502924) Signs & Markings	6.00	6.00	6.00	-
(2050-20502925) Barricade Management	2.00	2.00	2.00	-
(2050-20502935) Street Lighting	2.00	2.00	2.00	-
(2050-20505064) Traffic Design and Development	2.00	2.00	2.00	-
(2050-20505065) Graffiti Removal - ROW	2.00	2.00	2.00	-
(2070-20702926) Transportation Program Mgmt	13.00	14.00	15.00	1.00
(2070-20702928) Dial-A-Ride	37.75	36.75	37.00	0.25
(2070-20702929) Transit Program Administration	4.00	4.00	4.00	-
(2070-20702930) Intelligent Transport Systems	6.00	6.00	6.00	-
(2070-20702931) Traffic Mitigation	2.00	2.00	2.00	-
(2070-20705066) Transportation Education	2.00	2.00	2.00	-
(2070-20705069) CIP O&M	1.00	1.00	1.00	-
(2130-21302933) Airport Operations	6.00	6.00	6.00	-
Grand Total	**117.75**	**118.75**	**120.00**	**1.25**

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Glendale
TRANSPORTATION

The Transportation Department improves the quality of life through safe, reliable, and innovative transportation systems.



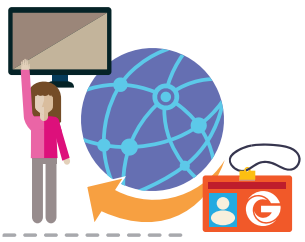
Our Community



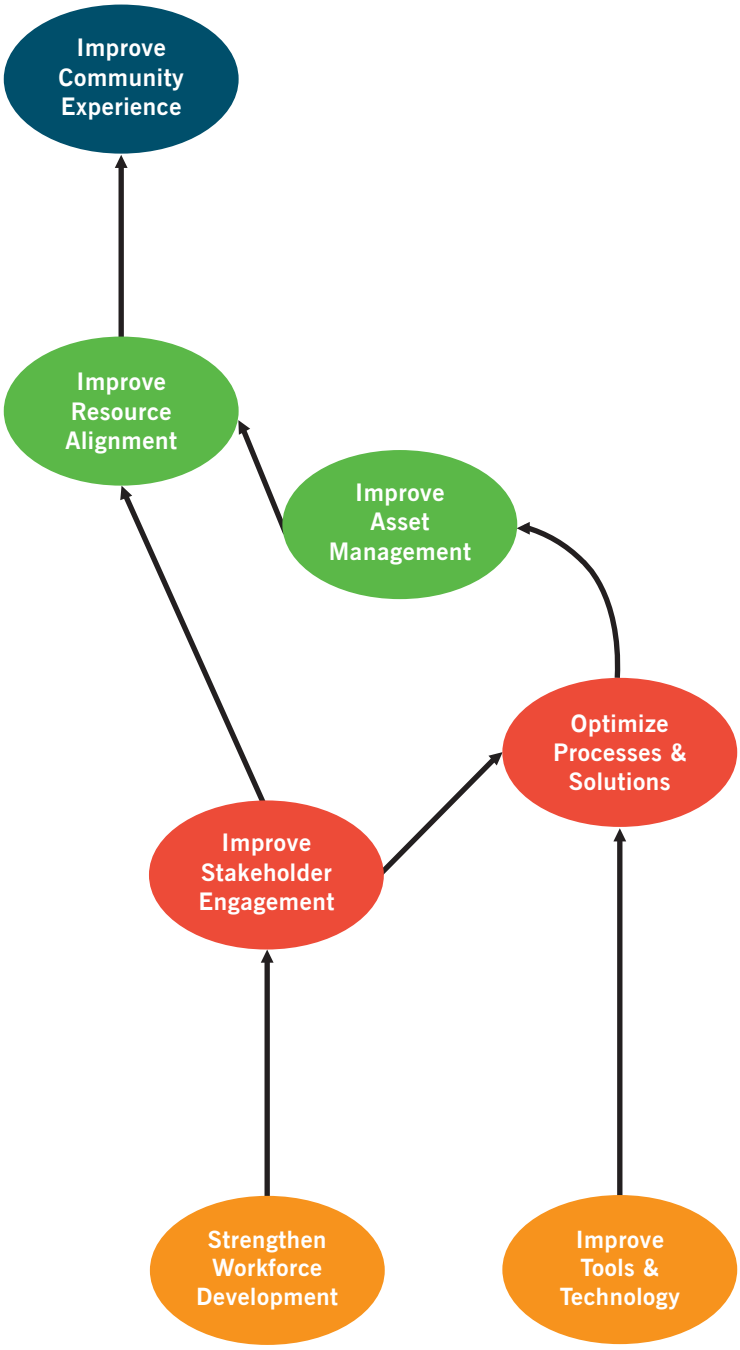
Our Finances



Our Processes

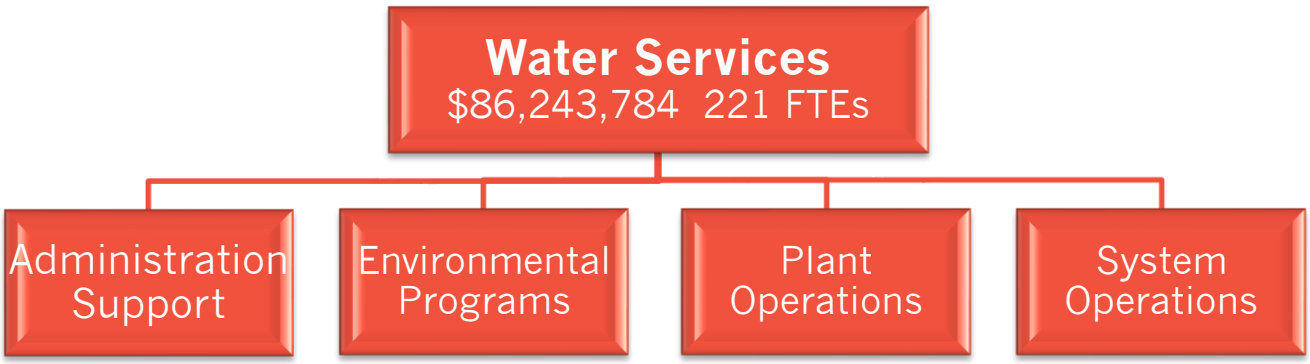


Our Organization



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Performance Report



Purpose Statement

We are dedicated to supporting our community now and into the future by providing efficient and reliable water services.

Department Description

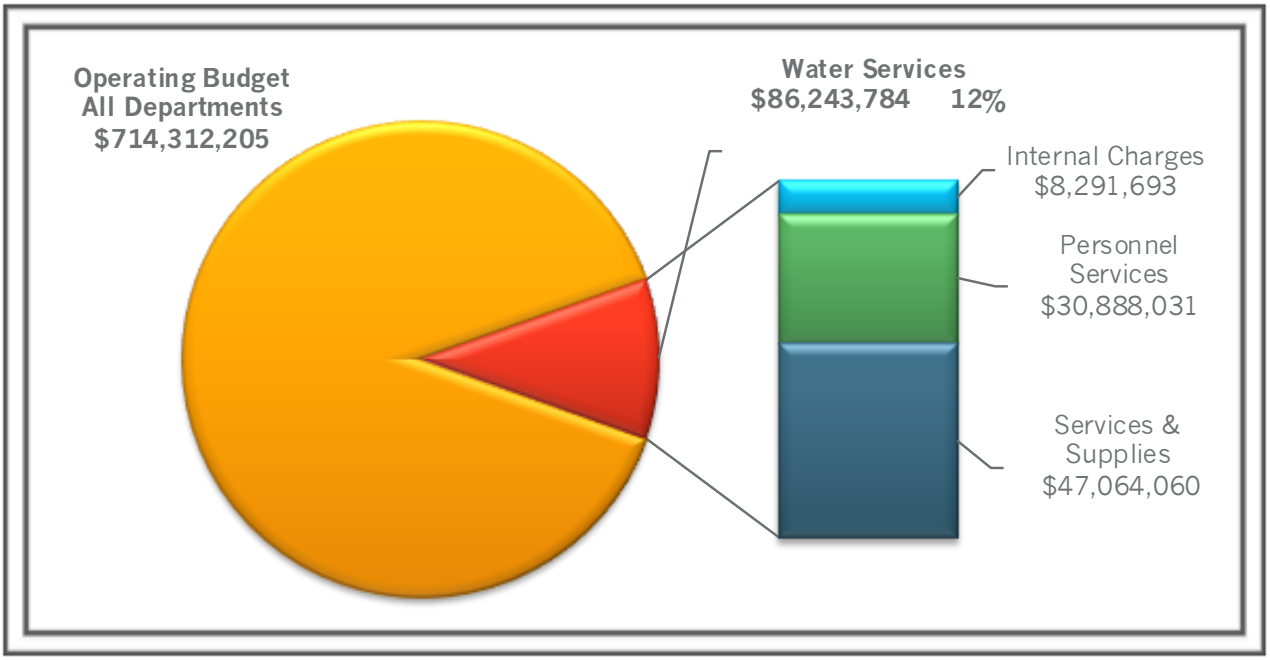
The Water Services Department delivers over 13 billion gallons of drinking water annually to over 66,000 residential and commercial accounts, and an additional 6 billion gallons to the City of Peoria's distribution system. The Department is also responsible for over 61,000 sewer accounts, collecting and treating wastewater to an A+ effluent standard, the highest quality recognized in Arizona, for recharge or reuse. Water, wastewater, and storm water services are accomplished through a network of: four water treatment plants; two water reclamation facilities; a partnership in a regional reclamation facility; three sources for raw water supply; an extensive network of water distribution service mains, boosters, and valves; a wastewater collection system of pipelines and lift stations; and a stormwater collection and transport system.

In addition to providing water and wastewater services, the Department offers environmental protection policy advice, hazardous materials management, and planning services. It also oversees the Materials Control Warehouse, which maintains an inventory of over 1,330 items for quick and efficient access by city departments.

The Department operates on revenues received from rates, service charges, and fees. No revenue is received from sales or property taxes. In accordance with city policy, these services are administered as an enterprise fund.

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Operating Budget



The total City Operating Budget is $714 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

The Water Services Department is leading the City's initiative to transition to an Advanced Metering Infrastructure (AMI) system that uses cellular communication technology to deliver real-time water usage data. The project includes installing new water meters, communication equipment, and a data-collection network that automatically transmits meter usage data to the billing system. In addition, implementing a customer portal will empower residents with timely access to their water consumption information, helping them identify leaks or plumbing issues early, improve conservation efforts, and promote smarter stewardship of the City's critical water resources.

The Water Services Department is strengthening the City's long-term water reliability, drought preparedness, and operational resiliency through the continued implementation of its Drought Mitigation Project. This strategic initiative includes the development and drilling of five groundwater wells that will provide additional water supplies. Two wells are currently under construction and are anticipated to be completed in 2027, with construction of a third well scheduled to begin this summer. The remaining two wells are progressing through the design phase.

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By expanding groundwater production capacity, the Department is enhancing system flexibility and reducing dependence on increasingly limited surface water supplies. The project strengthens the City's ability to maintain reliable water service during drought conditions, peak demand periods, and emergency events, while supporting uninterrupted service to residents and businesses. In addition to improving overall system resiliency, the initiative advances proactive resource planning, reinforces sustainable water management practices, and demonstrates the City's ongoing commitment to responsible stewardship of critical water infrastructure.

The Water Services Department's waterline improvements along 59th Avenue, from Glendale to Northern Avenues, provide reliable potable water service by proactively replacing approximately 5,120 feet of aging waterline infrastructure, including service connections, laterals, hydrants, and isolation valves. This enhancement improves the operational reliability and efficiency of the water distribution system by reducing the likelihood of maintenance issues, emergency repairs, and service interruptions caused by deteriorating infrastructure approaching the end of its useful life. The improvements also strengthen fire protection capabilities and help preserve the integrity of the City's extensive water transmission and distribution network. Through continued preventive maintenance and rehabilitation efforts, the Department is enhancing long-term system performance while minimizing service disruptions.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Customer/Community Experience			
Department Strategic Initiative	Develop procedures for 24/7 emergency response			
Intended Result	Provides quality, efficient, reliable water services			
Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
95% of unplanned outages under four hours	97%	92%	95%	95%

Strategic Objectives	Improve Customer/Community Experience			
Department Strategic Initiative	Develop procedures for 24/7 emergency response			
Intended Result	Timely response and communication			
Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
98% of emergency after-hour calls are responded to within two hours	98%	99%	98%	98%

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Strategic Objectives	Maintain Financial Stability
Department Strategic Initiatives	Identify and evaluate alternative approaches to finance capital investments as part of the capital decision-making process
Intended Result	Long-term funding for the Capital Plan is balanced

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Debt Service coverage meets 120% of the Debt Covenant requirement	169%	173%	150%	120%

Strategic Objectives	Maintain Financial Stability
Department Strategic Initiatives	Review and update annual financial forecasts
Intended Result	Rates recover the cost of services provided

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Fund Balance is no less than 50% of the Operating & Maintenance Budget	64%	101%	80%	60%

Strategic Objectives	Optimize Processes & Services
Department Strategic Initiatives	Increase preventative maintenance
Intended Result	Improve reliability and efficiency

Performance Measures	***FY2024 Actual***	***FY2025 Actual***	***FY2026 Estimate***	***FY2027 Target***
Less than one Sanitary Sewer Overflow (SSO) per 100 miles of sewer line	0.0	0.0	<1.0	<1.0
95% of regulatory compliance and safety work orders/service completed on or before due date	88%	92%	94%	95%

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Water Services
Budget by Categories of Expenditures

Category	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
Personnel Services	26,857,602	32,551,346	24,413,509	30,888,031	(1,663,315)	(5.11%)
Services & Supplies	35,585,972	43,417,057	32,817,793	47,064,060	3,647,003	8.40%
Internal Charges	10,223,976	10,616,782	10,616,782	8,291,693	(2,325,089)	(21.90%)
Grand Total	**72,667,550**	**86,585,184**	**67,848,083**	**86,243,784**	**(341,400)**	**(0.39%)**

Budget by Fund & Division Number

Fund/Org	FY 2025 ACTUAL	FY 2026 BUDGET	FY 2026 ESTIMATES	FY 2027 BUDGET	$ Change in Budget	% Change in Budget
(2160-21605257) Environ Resources Donations	165,886	-	150,000	-	-	0.00%
(6020-60202710) Environmental Resources	858,611	984,209	765,628	941,705	(42,503)	(4.32%)
(6020-60202711) Water Services Administration	8,409,033	8,846,284	8,096,323	8,660,655	(185,629)	(2.10%)
(6020-60202712) Operating Administration	1,761,512	2,170,510	1,659,202	2,118,665	(51,845)	(2.39%)
(6020-60202713) SCADA Management	1,380,366	1,779,487	1,433,126	2,141,090	361,604	20.32%
(6020-60202715) System Security	986,945	1,230,840	956,091	1,093,889	(136,950)	(11.13%)
(6020-60202717) Water Conservation	565,741	877,064	672,034	855,015	(22,050)	(2.51%)
(6020-60202718) Water Quality	1,885,126	2,183,315	1,690,294	2,059,250	(124,065)	(5.68%)
(6020-60202719) Materials Control Warehouse	438,140	542,620	451,079	525,967	(16,653)	(3.07%)
(6020-60202720) Customer Service - Field	1,802,207	2,131,210	1,707,783	1,923,556	(207,654)	(9.74%)
(6020-60202722) Raw Water Usage	6,596,690	8,924,338	6,702,088	9,364,000	439,662	4.93%
(6020-60202723) Central System Control	2,497,346	3,472,447	2,660,298	2,906,683	(565,764)	(16.29%)
(6020-60202724) Pyramid Peak WTP	6,242,320	6,998,489	5,305,675	7,325,023	326,534	4.67%
(6020-60202725) Cholla Treatment Plant	5,838,334	6,438,466	5,031,917	6,811,190	372,724	5.79%
(6020-60202726) Central System Maintenance	4,035,957	5,044,866	3,894,795	4,656,492	(388,374)	(7.70%)
(6020-60202727) Water Distribution	8,036,693	9,540,013	7,241,067	8,536,174	(1,003,840)	(10.52%)
(6020-60202728) Meter Maintenance	-	-	-	-	-	0.00%
(6020-60202729) Oasis Surface WTP	3,524,696	4,261,067	3,237,644	4,451,979	190,912	4.48%
(6020-60204527) CIP_Water Services	51,406	-	-	-	-	0.00%
(6030-60302731) Pretreatment Program	618,337	702,887	582,758	728,087	25,201	3.59%
(6030-60302734) Storm Water	1,205,732	1,365,144	1,184,440	(0)	(1,365,144)	(100.00%)
(6030-60302735) SROG - 91st Ave WWTP	4,211,727	5,614,722	4,104,100	6,367,489	752,767	13.41%
(6030-60302737) Wastewater Collection	4,129,606	4,619,231	3,649,645	4,492,480	(126,751)	(2.74%)
(6030-60302738) Arrowhead WRF	2,742,374	3,242,802	2,557,438	3,116,044	(126,758)	(3.91%)
(6030-60302739) West Area WRF	4,486,637	5,288,866	3,799,349	5,198,545	(90,321)	(1.71%)
(6030-60302740) Irrigation	196,128	326,308	247,808	314,000	(12,308)	(3.77%)
(6031-60312743) Water Services	-	-	67,500	1,655,807	1,655,807	0.00%
Grand Total	**72,667,550**	**86,585,184**	**67,848,083**	**86,243,784**	**(341,400)**	**(0.39%)**

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Staffing By Division

Fund/Org	FY 2025 FTE	FY 2026 FTE	FY 2027 FTE	FY 2027 Change
(6020-60202710) Environmental Resources	5.00	5.00	5.00	-
(6020-60202711) Water Services Administration	14.00	14.00	14.00	-
(6020-60202712) Operating Administration	9.00	10.00	10.00	-
(6020-60202713) SCADA Management	5.00	5.00	6.00	1.00
(6020-60202715) System Security	8.00	8.00	8.00	-
(6020-60202717) Water Conservation	3.00	4.00	4.00	-
(6020-60202718) Water Quality	11.00	11.00	11.00	-
(6020-60202719) Materials Control Warehouse	4.00	4.00	4.00	-
(6020-60202720) Customer Service - Field	14.00	14.00	14.00	-
(6020-60202723) Central System Control	10.00	10.00	10.00	-
(6020-60202724) Pyramid Peak WTP	9.00	10.00	10.00	-
(6020-60202725) Cholla Treatment Plant	9.00	9.00	9.00	-
(6020-60202726) Central System Maintenance	26.00	26.00	27.00	1.00
(6020-60202727) Water Distribution	35.00	36.00	36.00	-
(6020-60202729) Oasis Surface WTP	8.00	8.00	8.00	-
(6030-60302731) Pretreatment Program	4.00	4.00	4.00	-
(6030-60302734) Storm Water	6.00	6.00		(6.00)
(6030-60302737) Wastewater Collection	13.00	13.00	13.00	-
(6030-60302738) Arrowhead WRF	10.00	10.00	10.00	-
(6030-60302739) West Area WRF	11.00	11.00	11.00	-
(6031-60312743) Water Services	-	-	7.00	7.00
Grand Total	**214.00**	**218.00**	**221.00**	**3.00**

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Glendale
WATER
SERVICES

We are dedicated to supporting our community now and into the future, by providing efficient and reliable water services.



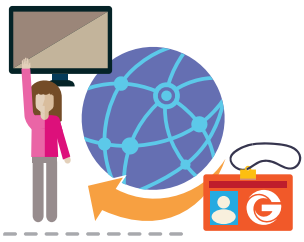
Our Community



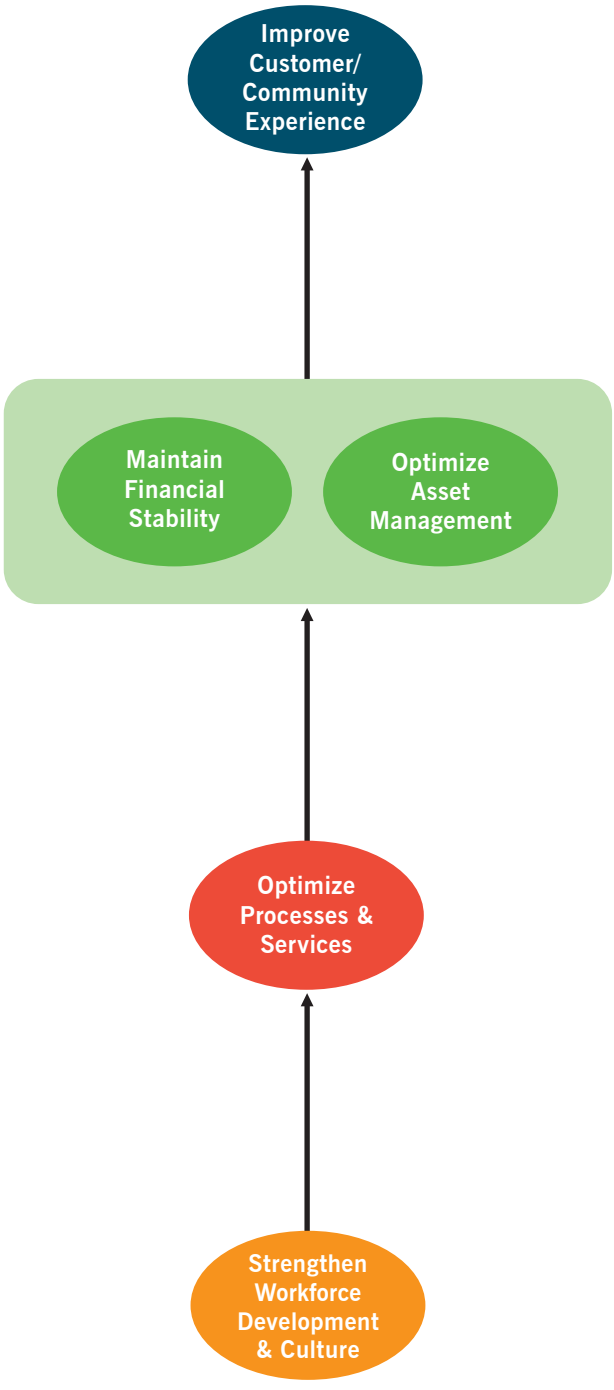
Our Finances



Our Processes



Our Organization



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Capital Improvement Plan

Fiscal Year 2026 – 2027 Annual Budget Book

Glendale
ARIZONA

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What are Capital Improvements?

The Capital Improvement Plan (CIP) is a ten-year roadmap for creating, maintaining, and paying for Glendale's present and future capital needs. The CIP outlines project costs, funding sources, and estimated future operating costs associated with each capital improvement. The plan is designed to ensure capital improvements will be prioritized by need and that the city will have the funds to pay for and maintain them into future years.

Capital improvement projects are non-routine capital expenditures that generally cost more than $50,000 and could result in the purchase of equipment, acquisition of land, design and construction of new assets, or the renovation, rehabilitation, or expansion of existing capital assets. Capital projects usually have an expected useful life of at least five years.

Capital improvement infrastructure is what all cities must have in place to provide essential and quality-of-life services to current and future residents, businesses, and visitors. They are designed to prevent the deterioration of the city's existing infrastructure and anticipate the future growth of the city. A wide range of projects comprises capital improvements, as illustrated by the examples below:



- Fire and police stations;
- Libraries, court facilities, and City office buildings;
- Parks, trails, open space, pools, recreation centers, and other related facilities;
- Water and wastewater treatment plants, transmission pipes, storage facilities, odor control facilities, and pump stations;
- Roads, bridges, traffic signals, and other traffic control devices, including fiber optic infrastructure needed for the operation of intelligent transportation systems;
- Landscape beautification projects;
- Computer software and hardware systems other than personal computers and printers;
- Flood control drainage channels, storm drains and retention basins;
- Major equipment purchases such as landfill compactors, street sweepers, and solid waste trucks.

Glendale, like many cities in the Phoenix metropolitan area, faces a special set of complex problems because much of the city is built out except for scattered areas requiring infill development at the far western edge of the city. Cities need to build new roads, add necessary services such as water, sewer, trash services and provide public amenities such as parks and expand public safety services to accommodate new residential and non-residential development. They also must simultaneously maintain, replace, rehabilitate and/or upgrade existing capital assets such as roads, parks, city buildings and underground pipes for the water and sewer system.

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Paying for Capital Improvements

In many respects, the city planning process for selecting, scheduling and financing capital improvements parallels the way an individual might plan for buying a new house or car. This process entails an assessment of many valid competing needs, a determination of priorities, an evaluation of operating costs as well as financing options for the capital costs, and an establishment of realistic completion timeframes. The analysis process involves many familiar questions.

- Can I wait another year or two?
- Are there other alternatives such as remodeling, using public transit or carpooling?
- What other purchases will I need to forego?
- What can I afford and how can I pay for it?
- Do I need outside financing and what will it cost?
- Will there be additional monthly costs associated with the purchase?

If the purchase plan moves forward, a decision must be made about the down payment. A good planner might have started a replacement fund a few years ago in anticipation of the need. Other cash sources might include a savings account or a rainy-day emergency fund. The city, just like most families, needs to find longer-term financing to cover certain costs for capital improvements. Repayment of the loan might require cutting other expenses like eating at restaurants or increasing income by taking a second part-time job. An unanticipated inheritance may speed up the timetable; a negative event, such as a flood or unanticipated medical expense, might delay the plan.

Similarly, most large capital improvements cannot be financed solely from a single year's revenue stream or by simply increasing income or decreasing expenses.

Guidelines and Policies Used in Developing the CIP

Council's strategic goals and financial policies provide the broad parameters for the development of the annual capital plan. For example, Council's financial policies on Capital Asset and Debt Management state that the 10-year capital plan will address capital needs in the following order:

A. Improve existing assets
B. Replace existing assets
C. Construct new assets

These financial policies further state that projected life cycle costing will be evaluated for projects considered for funding in the near future. Life cycle costing is a method of calculating the total cost of a physical asset throughout its life. It is concerned with all costs of ownership and considers the costs incurred by an asset from its acquisition to its disposal, including design, installation, operating and maintenance costs.

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Additional considerations include the following:

- Does a project qualify as a capital project, i.e., cost more than $50,000 and have an expected useful life of at least five years?
- Does a project satisfactorily address all federal, state, and city legal and financial requirements?
- Does a project support the city's favorable investment ratings and financial integrity?
- Does a project support the city's goal of ensuring all geographic areas of the city have comparable quality in the types of services that are defined in the Public Facilities section of the General Plan?
- Does a project prevent the deterioration of the city's existing infrastructure?
- Does a project respond to and, if possible, anticipate future growth in the city?
- Does a project encourage and sustain quality economic development?
- Can a project be financed through growth in the tax base or development fees, when possible, if constructed in response to residential or commercial development?
- Is a project responsive to the needs of residents and businesses within the constraints of reasonable taxes and fees?
- Does a project leverage funds provided by other units of government (e.g., Maricopa County Flood Control District, Arizona Department of Transportation, etc.) where appropriate?
- Are the projects part of an overall and updated Master Plan for the particular infrastructure?

Master plans also help determine which projects should be included in the CIP and the timeframes in which the projects should be completed. For example, the Parks and Recreation Master Plan's guidelines for neighborhood parks include 3.3 acres of park land per 1,000 residents. When population growth causes an area to exceed this threshold, that neighborhood will rise on the capital plan's priority list for park development. The Water and Sewer Master Plan, Parks Master Plan, Storm Water Master Plan, GO Transportation Plan and five-year plans for landfill and solid waste collection services also provide valuable guidance in the preparation of the CIP.

Economic forecasts are also a critical source of information and guidance throughout the capital planning process. The forecasts assess external factors such as whether the local economy is growing or contracting, population growth, inflation for construction materials, the value of land, and other variables that may affect the city's ability to finance needed services and capital projects.

Glendale's Annual CIP Development Process

In conjunction with the annual budgeting process, the Budget and Finance Department manages the citywide process of revising and updating the city's capital plan. City staff members from all departments participate in an extensive review of projects in the existing plan and the identification of new projects for inclusion in the CIP. The City Council's commitment to the needs and desires of Glendale's citizens is a critical factor considered during the capital planning process, as well as compliance with legal limits and financial resources.

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Once projects are selected for inclusion in the capital plan, decisions must be made about which projects should be recommended for inclusion in the first five years of the plan. Determining how and when to schedule projects is a complicated process. It must consider City Council's strategic goals as well as all the variables that affect the city's ability to generate the funds to pay for these projects without jeopardizing its ability to provide routine, ongoing services and one-time or emergency services when needed.

The financial projections used to develop the CIP are based on staff's best prediction of construction and design costs, and other relevant variables. These financial projections are jointly developed by the Budget and Finance Department, the Engineering Department, and the respective departments submitting the CIP projects in conjunction with the City Manager's Office. They are updated annually to reflect changes in the economic environment.

Although only the first year of the plan is appropriated, the first five years of the plan are financially balanced. This means the first five years of the plan:

- Comply with the state's constitutional debt limits
- Can be funded with the available unissued voter authorization for General Obligation Bonds
- Have been referred by the Council to request General Obligation Bond voter authorization in an upcoming special bond election
- Have been identified as a high priority by City Council, would require additional General Obligation Bond voter authorization, and may be referred to a future bond election
- Balance the use of incoming revenue streams with the use of fund balance, while maintaining a fund balance in compliance with bond covenants and policies regarding debt management
- Identify the source of revenue to finance various projects.

Financial and legal constraints make it impossible for the city to fund every project on its priority list. For example, it is not possible for the city to fund several large-scale projects concurrently that have significant operating budget impacts. Also, revenues used to pay the debt service are not unlimited. Therefore, implementation timetables are established to stagger projects over time based on Council's strategic goals and the estimated financial resources expected in the future.

A critical element of financing capital projects is the ability to manage within available resources, including the overall debt incurred for past projects and any new debt for future projects. Limited staff resources to undertake new capital projects also must be considered. Capital projects often require significant time to manage effectively, and project managers in the departments typically manage several capital projects at the same time.

The city also must coordinate the timing of many of its capital projects with federal, state, county, other municipal governments, and non-City utilities. For example, a street improvement project will be planned with any other infrastructure "underneath the street" that may undergo moving or replacement to minimize the amount of new street surface that may be cut or disturbed. Also, flood control capital improvements are coordinated

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with the Maricopa County Flood Control District to maximize matching funds that the district makes available for eligible projects.

The availability of unanticipated financing, such as federal or state transportation grants may cause the city to accelerate a particular project. In addition, a scheduled project may be delayed to take advantage of an unusual one-time opportunity such as the receipt of non-governmental grant monies.

The City Council reviews the recommended CIP during the spring budget workshops. Council also considers citizen requests and considers the recommendations of staff before making the final decision about which projects should be included in which years of the CIP.

Prioritization Process for Proposed General Obligation Bond Funded Projects

During the development of the FY19-28 CIP, city staff worked with the City Council to develop and implement a CIP prioritization process for projects expected to be funded with General Obligation (G.O.) bonds. Once the G.O. Bond projects were evaluated, their estimated project costs along with other criteria were applied to the available G.O. Bond capacity. The G. O. Bond projects in the current 10-year CIP still reflect that prioritization with additions and revisions per Council direction and adoption of subsequent capital plans. The costs of the various projects have also been updated annually.

The project matrix developed and approved by City Council during the FY19-28 budget process and applied to proposed G.O. Bond projects in the 10-Year CIP Plan is one tool used for evaluating capital projects, to ensure projects in the capital plan follow the City Council's priorities. The criteria that the City Council determined are important to take into consideration are as follows:

1) Mandated Projects – These are capital projects that are required by law or contract and would likely result in sanctions or penalties to the City if not completed. These are automatically ranked with the maximum points allowable.
2) Assessing Operational Costs – These costs most likely will have an impact on the General Fund. It is important to consider those impacts and apply a scoring methodology that aligns with Council expectations for minimizing the potential risks of those impacts to the long-term financial health of the City.
3) Aligning with Strategy – A key focus of the work that Council has been engaged in over the last year is creating organizational alignment around Council-adopted strategic objectives; inclusion of this category in the project ranking matrix model reinforces Council's vision and is also a best practice.
4) Protecting the Public – Creates an emphasis on projects that would mitigate a public health, welfare, and safety impact.

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5) Leveraging External Funding –The ability to leverage outside funding sources (revenue, grants, IGA cost share, Developer Agreement) mitigates the City's financial impact to fund a capital project. This criteria measures and scores how much external funding and proposed timeframe of the City receiving those funds.
6) Quality of Life – Provides capital infrastructure and the project's ability to improve the overall quality of life for Glendale's citizens and visitors.
7) Planning for the Future – Highlights the importance of long-range planning by using Council-approved master plans. These are master plans that are generally developed through a public input process and formally adopted by City Council. This criterion ensures the ability to capture the voice of the community as future funding decisions are made.
8) Generating Revenue – Creates a focus on projects that either increase or help maintain existing revenue streams.

Citizen Involvement in the CIP Process

The CIP is an important financial, planning and public communication tool. It gives residents and businesses a clear and concrete view of the city's long-term direction for capital improvements and a better understanding of the city's ongoing needs for stable revenue sources to fund large or multi-year capital projects.

Input into the annual CIP updating process is obtained from citizens who serve on many different city boards and commissions, as well as from individual citizens through the public hearing and comment process. City boards and commissions are comprised of residents and business owners and their meetings are open to the public. A few examples include the Parks and Recreation Advisory Committee, the Library Advisory Board, the Arts Commission, and the Citizens Utilities Advisory Commission. The public can also provide comments to the Mayor and Council through public meetings of the Council, Council District meetings, and through other interactions with them. It is through this public input that residents and businesses have the opportunity to inform Council and staff about infrastructure development and renovation needs, important quality-of-life enhancements, and environmental and historic preservation issues that should be addressed in the capital plan.

Types of CIP Projects and Funding Sources

The ten-year CIP is developed with identified funding sources for each CIP project. For example, a street project might be funded through one or more of the following financing sources: Highway User Revenue Fund (HURF) bonds, general obligation (G.O.) bonds, federal or state grants, development impact fees (DIFs), Glendale's dedicated transportation sales tax, or Glendale's general fund excise taxes. In many cases, a large or multi-year project will be financed using a mix of these funding sources.

General Obligation (G.O.) Bond Funded Projects

The City uses G.O. Bonds to fund facility, infrastructure, and equipment capital improvements for capital programs such as Transportation, Parks and Recreation, Cultural Facilities, Flood Control, Government Facilities, Libraries, Public Safety, and City Court. G.O. bonds are backed by "the full faith and credit" of the city and the debt service (principal

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and interest) on the bonds is repaid from secondary property taxes levied each fiscal year during the budget process. Arizona State law mandates the separation of city property taxes into two components, the primary tax levy and the secondary tax levy. A municipality's secondary property tax revenue can be used only to pay the principal, interest, and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose. In contrast, primary property tax revenue may be used for any lawful purpose. Ongoing maintenance and operating costs are generally paid out of the General Fund.

There are two separate categories of G.O. bond funded projects. These categories correspond to the 6% and 20% Arizona State Constitutional limits for G.O. bonded indebtedness. Funds that have been established for the 6% category include the Economic Development, Cultural Facility, Government Facilities and Library Bond Funds. Active funds for the 20% category include the Flood Control, Open Space & Trails, Parks, Public Safety and Street/Parking Bond Funds. Water and Sewer bonds are also included in the 20% category. Secondary property tax revenue can be used to pay water/sewer debt, but it is preferable for water/sewer capital debt service to be paid with water and sewer revenue.

Development Impact Fee Funded Projects



Impact fees are one-time charges to developers that are used to offset a city's capital costs resulting from new development. Developers pay Development Impact Fees (DIF) when they construct new residential and commercial developments. These fees are designed to cover a city's increased costs for providing new or expanded infrastructure in the following categories: streets, parks, libraries, police, fire, and water/sewer.

Planning and zoning information, such as anticipated population growth and expected density of residential and commercial development, is the foundation for impact fee revenue estimates. Given this information, the city then estimates the amount of impact fee revenue available to pay for growth-related capital projects.

In a growing economic condition, several DIF funded projects would more likely be included in the capital plan to supplement the growth-related portion of projects funded with other resources such as G.O. bonds. DIF revenue alone is rarely sufficient to fund 100% of the cost of growth-related projects. Therefore, given these circumstances, the current capital plan reflects very little spending of impact fees.

Enterprise and Other Projects

Water and Sewer Revenue Funded Projects: Water/Sewer capital projects can be funded with several options, including G.O. bonds, revenue bonds, revenue obligations, or cash financing. Bonds or obligations are typically used to fund larger water/sewer projects. The principal and interest for bonds and obligations will be paid from future water/sewer user-

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fee revenue. Smaller water/sewer projects are typically cash-financed. Two separate funds have been established for water/sewer projects: one fund is for water related capital projects and another fund is for sewer related capital projects.

Landfill Revenue Funded Projects: Landfill user fee revenues fund environmental improvements required by federal and state law as well as improvements related to constructing, extending, improving, and repairing the Glendale Municipal Landfill. Landfill equipment is also included in the landfill capital fund. Users of the Glendale Municipal Landfill include private haulers, other cities that are under contract with the city's landfill, and the city's residential and commercial solid waste operations.

Solid Waste Revenue Funded Projects: Unlike Water/Sewer and Landfill, the capital plan for Solid Waste is not usually funded with revenue bonds. Instead, solid waste projects are funded with user revenues and cash balances. However, inter-fund loans and capital leases have been used as a funding option in the past.

Transportation Sales Tax Funded Projects: On November 6, 2001, Glendale held a special election where voters passed a new half-cent sales tax to fund the transportation plan. The transportation plan was created to improve service for all modes of transportation, including public transit, motorized vehicles, bicycles, pedestrians, and aviation. Of the 13,019 ballots cast for this proposition, 64% were in favor and 36% were in opposition. By their votes, Glendale residents indicated that having transportation choices and being connected to regional activities and employment centers were important to maintaining Glendale's high quality of life.

Everyone who shops in Glendale pays the half-cent sales tax that became effective January 1, 2002. The revenues are dedicated to funding the implementation of the *Glendale Onboard! (GO Transportation Plan)*. The sales tax has no sunset date. The transportation capital and operating budgets are balanced yearly. Transportation projects can either be funded with Transportation Revenue Obligations or cash-financed. The principal and interest on revenue obligations will be covered with future transportation sales tax revenue.



Street (HURF) Revenue Funded Projects: The State of Arizona shares with cities a portion of the revenues it collects from highway user fees. This revenue is tracked by the State of Arizona and is known as the Highway User Revenue Fund (HURF). The Arizona State Constitution restricts the use of HURF revenue to street and highway purposes such as right-of-way acquisition, construction, reconstruction, maintenance, repair, and the payment of the interest and principal on HURF bonds.

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HURF is often called the gas tax even though there are several other transportation-related fees, including a portion of the vehicle license tax, that comprise this revenue source. Much of this revenue source is based on the volume of fuel sold rather than the price of fuel.

In the past, the Arizona Legislature has altered (1) the type and/or rate of taxes, fees, and charges to be deposited into the Arizona Highway Revenue Fund and (2) the allocation of such monies among the Arizona Department of Transportation, Arizona cities and counties and other purposes. The Arizona Legislature reduced the amount of funds allocated to cities in FY 2009 through FY 2012. Future legislative alterations to HURF revenue sources and/or the HURF distribution formula may occur.



Municipal Property Corporation Bond Funded Projects: A city may form a Municipal Property Corporation (MPC) to finance a large capital project. An MPC is a non-profit organization over which the city exercises oversight authority, including the appointment of its governing board. This mechanism allows the city to finance a needed capital improvement and then purchase the improvement from the corporation over a period of years.

For the MPC to market the bonds, a city will typically pledge unrestricted excise taxes. Unrestricted excise taxes are generally all excise, transaction privilege, franchise, and income taxes within the city's General Fund. This means MPC debt service is paid with General Fund operating dollars.

The city has formed and entered into agreements to sell MPC bonds to fund several construction projects, including the following:

- Glendale Municipal Office Complex (debt is retired),
- Desert Diamond Arena, formerly known as Gila River Arena,
- Glendale Media Center and Expo Hall, Convention Center, and Parking Garage adjacent to the Westgate development in west Glendale,
- A portion of the Glendale Regional Public Safety Training Facility and infrastructure for the Zanjero development, and
- The Camelback Ranch development

Grant Funded Projects: The majority of Glendale's grants for capital projects come from the federal or state government. There are two major types of grants. Open, competitive grant programs usually offer a great deal of latitude in developing a proposal and grants are awarded through a competitive review process. The existing Arizona Heritage Fund grants for parks and historic preservation capital projects are an example of competitive grants.

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The second type is entitlement or categorical grants, which are allocated to qualified governmental entities based on a formula basis (e.g., by population, income levels, etc.). Entitlement funds must be used for a specific grantor-defined purpose. Community Development Block Grants are considered entitlement grants and typically must benefit low- to moderate-income residents.

Most federal and state grant programs, apart from some public housing programs, require the applicant to contribute to the cost of the project. The required contribution, referred to as a local match, can vary from 5% to 75%. Federal Transportation Administration grants for public transit improvements and Federal Aviation Administration grants for airport projects are examples of capital improvement grants for which local matching requirements will come from the city's operating budget and/or the city's transportation sales tax.

Many federal and state grant programs specifically prohibit the applicant from using other government grants as match and require that the match be cash rather than donated services. Therefore, matching funds usually come from General Fund department operating budgets, G.O. bonds or development impact fees.

There is always a possibility that some of the grant-funded projects will be delayed or not completed if government grants fail to materialize. CIP projects adversely affected by changes in the availability of grants may be postponed until the needed grant funds are acquired, the project is modified to reduce costs, or the project is funded using alternative means.

Pay-As-You-Go (PAYGO) - Capital and Operating Budget Projects: Some capital improvements are paid for on a cash basis and are either included in the capital budget and/or as part of the department's operating budget on a pay-as-you-go basis. PAYGO is used to avoid the interest costs that may be incurred when using other financing instruments. The city's operating budget also provides for the maintenance of capital assets and expenses associated with the depreciation of city facilities and equipment.

Lease Financing Projects: Lease financing provides long-term financing for the purchase of equipment or other capital improvements and does not affect the city's G.O. bond capacity or require voter approval. In a lease transaction, the asset being financed can include new capital needs, assets under existing lease agreements or, in some cases, equipment purchased in the past for which the government or municipal unit would prefer to be reimbursed and paid over time. Title to the asset is transferred to the city at the end of the lease term.

Local Improvement District Bond Projects: Local improvement districts (LIDs) are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a supplemental assessment. This financing approach ties the repayment of debt to those property owners who most directly benefit from the improvements financed.

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Impact of the CIP on the Operating Budget

Glendale's operating budget is directly affected by the CIP. Almost every new capital improvement will require additional ongoing expenses for routine operation, repair, and maintenance upon project completion. Some CIP projects may require additional staff to operate and maintain the new asset (new fire station, new firefighters). Existing city facilities and equipment that were once considered state-of-the-art will require rehabilitation, renovation, or upgrades to accommodate new uses and/or address safety and structural improvements. PAYGO capital projects, grant-matching funds, and lease/purchase capital expenses also come directly from the operating budget.

Operating costs are considered when evaluating and prioritizing capital projects for approval during the annual budget process. All projects are carefully considered when prioritizing CIP projects, due to the city's inability to concurrently fund several large-scale projects with significant operating budget impacts. In addition, realistic timelines and accurate cashflows of projects have to be considered based on available manpower and forecasted revenue streams.

Many capital improvements make a positive contribution to the fiscal well-being of the city. Capital projects such as the redevelopment of under-performing or under-used areas of the city, and the infrastructure expansion needed to support new development, promote economic development and growth that can lead to the generation of additional operating revenues. These new revenue sources provide the funding needed to maintain, improve, and expand the city's infrastructure.

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FY 2027-2036 Capital Improvement Program

CIP Summary by Project Type

Project Type	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
Airport	$968,299	$9,592,219	$12,208,537	$505,113	$5,268,499	$10,281,923	$14,345,698	**$53,170,288**
Arts	$979,851	-	-	-	-	-	-	**$979,851**
Drainage	$24,659,048	$8,886,701	$11,849,920	$4,492,520	$6,484,120	$241,000	$1,205,000	**$57,818,309**
Facility Maintenance	$38,131,564	$13,830,370	$26,386,000	$11,935,200	$4,985,200	$18,480,000	$17,400,000	**$131,148,334**
Landfill	$1,992,248	$4,896,485	$8,190,900	$8,514,065	$2,737,000	$2,429,990	$19,944,650	**$48,705,338**
Library	$8,338,065	-	$15,470,000	$6,049,800	$9,156,000	$1,500,000	$12,200,000	**$52,713,865**
Parking Lots	$17,082,443	$570,000	$500,000	$250,000	$250,000	$250,000	$1,250,000	**$20,152,443**
Parks	$29,314,754	$11,296,862	$7,365,000	$24,139,699	$46,445,100	$66,082,569	$11,259,380	**$195,903,364**
Public Safety	$51,140,970	$15,861,087	$65,152,951	$65,908,983	$40,723,758	$73,643,400	$88,289,129	**$400,720,277**
Solid Waste	$4,331,992	$4,381,532	$5,510,639	$5,359,539	$5,723,252	$4,720,785	$38,118,656	**$68,146,395**
Streets	$32,053,078	$58,976,750	$86,289,647	$67,328,436	$45,742,984	$35,319,878	$342,909,656	**$668,620,429**
Transit	$3,482,477	$2,388,442	$518,949	$523,628	$533,401	$538,268	$2,812,838	**$10,798,003**
Wastewater	$9,300,000	$22,159,000	$25,900,000	$28,925,000	$27,499,000	$34,500,000	$134,000,000	**$282,283,000**
Water	$12,254,000	$54,300,000	$54,075,000	$64,195,000	$58,945,000	$111,215,000	$484,025,000	**$839,009,000**
Grand Total	**$234,028,789**	**$207,139,448**	**$319,417,543**	**$288,126,983**	**$254,493,314**	**$359,202,813**	**$1,167,760,007**	**$2,830,168,897**

FY 2027-2036 Capital Improvement Program

All
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1070-Camelback Ranch	$1,248,307	$3,275,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$10,000,000	**$22,523,307**
1080-General Government Capital Prj	$43,208,155	$15,270,476	$6,180,274	$10,620,494	$9,354,441	$17,975,100	$17,345,000	**$119,953,940**
2050-Highway User Revenue Fund	$100,000	$3,415,780	$3,586,569	$3,765,897	$3,954,192	$4,151,901	$24,088,971	**$43,063,310**
2060-Transportation Grants	$5,309,662	$5,822,225	$6,830,576	$13,934,374	-	-	$113,614,819	**$145,511,656**
2070-Transportation Sales Tax	$500,000	$16,318,111	$17,032,581	$16,998,533	$18,164,747	$16,315,317	$108,479,854	**$193,809,143**
2110-Arts Commission	$979,851	-	-	-	-	-	-	**$979,851**
2160-Other Grants	$16,583,596	$5,140,000	$5,555,000	-	$858,000	-	-	**$28,136,596**
2190-Airport Capital Grant	$846,984	$8,822,700	$11,165,740	$238,225	$4,693,550	$9,342,860	$10,089,000	**$45,199,059**
2200-Training Facility Revenue	$2,830,188	$1,361,000	$1,700,000	$177,341	$226,337	$35,000,000	-	**$41,294,866**
4010-Streets Construction	$138,370	-	$36,490,834	$19,118,924	$11,505,550	$7,923,314	$17,935,156	**$93,112,148**
4011-2024 Street Bonds	$5,863,098	-	-	-	-	-	-	**$5,863,098**
4013-2026 Streets Bonds	-	$4,126,492	-	-	-	-	-	**$4,126,492**
4020-Hurf Capital Projects	$2,085,967	$2,828,293	$1,664,061	$1,793,645	$2,724,076	$1,855,374	$7,778,865	**$20,730,281**
4030-Transportation Capital Proj	$12,206,147	$28,672,186	$20,876,078	$13,384,367	$3,781,651	$7,295,423	$49,906,244	**$136,122,096**
4031-Transportation Cost Share-Cap	-	-	$156,683	$199,617	-	-	-	**$356,300**
4040-Public Safety Construction	$13,877	-	$61,722,677	$51,041,148	$32,872,980	$22,398,300	$72,594,129	**$240,643,111**
4041-2024 Public Safety Bonds	$11,307,034	-	-	-	-	-	-	**$11,307,034**
4042-2025 Public Safety Bonds	$14,098,912	-	-	-	-	-	-	**$14,098,912**
4043-2026 Public Safety Bonds	-	$6,044,211	-	-	-	-	-	**$6,044,211**

Return to TOC

FY 2027-2036 Capital Improvement Program

All
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050-Parks Construction	$1,660,741	-	$7,365,000	$24,139,699	$46,445,100	$66,082,569	$11,259,380	**$156,952,489**
4060-Government Facilities	$172,111	-	$6,335,160	$524,000	$391,400	$3,900,200	-	**$11,322,871**
4061-2024 General Government Bonds	$1,060,219	-	-	-	-	-	-	**$1,060,219**
4062-2025 General Government Bonds	$530,825	-	-	-	-	-	-	**$530,825**
4063-2026 General Government Bonds	-	$1,410,954	-	-	-	-	-	**$1,410,954**
4080-Cultural Facility	$826,914	-	-	-	-	-	-	**$826,914**
4081-2024 Cultural Facility Bonds	$3,140,336	-	-	-	-	-	-	**$3,140,336**
4090-Open Space/Trail Construction	$8,402,790	-	-	-	-	-	-	**$8,402,790**
4091-2024 Open Space/Trails Bonds	$10,605,953	-	-	-	-	-	-	**$10,605,953**
4092-2025 Open Space/Trails Bonds	$1,700,327	-	-	-	-	-	-	**$1,700,327**
4093-2026 Open Space Bonds	-	$9,796,862	-	-	-	-	-	**$9,796,862**
4100-Library Construction	$646,576	-	$15,470,000	$6,049,800	$9,156,000	$1,500,000	$12,200,000	**$45,022,376**
4101-2024 Library Bonds	$4,213,863	-	-	-	-	-	-	**$4,213,863**
4110-Flood Control Construction	$5,516,768	-	$6,053,920	$4,251,520	$5,385,120	-	-	**$21,207,328**
4112-2025 Flood Control Bonds	$1,874,506	-	-	-	-	-	-	**$1,874,506**
4113-2026 Flood Control Bonds	-	$5,005,701	-	-	-	-	-	**$5,005,701**
4173-2019-DIF Fire	$37,500	-	-	$6,500,000	-	-	-	**$6,537,500**
4223-2019-DIF Police	-	-	-	-	-	-	$7,000,000	**$7,000,000**
4284-2019-DIF Libraries	$156,223	-	-	-	-	-	-	**$156,223**

FY 2027-2036 Capital Improvement Program

All
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4383-2019-DIF Parks & Rec	$173,517	-	-	-	-	-	-	**$173,517**
4420-2014-DIF Streets Zn 2 West 101	$662,443	-	$59,825	-	-	-	-	**$722,268**
4431-2019-DIF-Streets	$2,773,172	$2,184,072	$6,601,601	$200,000	$1,621,220	$2,706,080	$7,000,000	**$23,086,145**
4433-2023-DIF Streets East	-	-	-	-	-	-	$18,479,283	**$18,479,283**
4434-2023-DIF Streets West	-	-	$1,092,105	$2,077,195	$5,446,098	-	$2,696,000	**$11,311,398**
4510-Gov Facility-Excise Tax 24Bond	$14,210,558	-	-	-	-	-	-	**$14,210,558**
4520-Gov Facility-Excise Tax 25Bond	$27,064,705	-	-	-	-	-	-	**$27,064,705**
4610-ARPA Capital Projects	$1,756,829	-	-	-	-	-	-	**$1,756,829**
6020-Water	$13,227,526	$54,517,368	$59,486,320	$66,797,600	$58,326,400	$115,265,100	$484,025,000	**$851,645,314**
6030-Sewer	$8,800,000	$21,459,000	$25,200,000	$28,225,000	$26,799,000	$33,800,000	$134,000,000	**$278,283,000**
6031-Stormwater	-	$241,000	$241,000	$241,000	$241,000	$241,000	$1,205,000	**$2,410,000**
6071-2019-Water DIF	$670,000	$1,450,000	$2,150,000	$1,275,000	$1,025,000	-	-	**$6,570,000**
6101-2019-Sewer DIF	$500,000	$700,000	$700,000	$700,000	$700,000	$700,000	-	**$4,000,000**
6110-Landfill	$1,992,248	$4,896,485	$8,190,900	$8,514,065	$2,737,000	$2,429,990	$19,944,650	**$48,705,338**
6120-Solid Waste	$4,331,992	$4,381,532	$5,510,639	$5,359,539	$6,084,452	$8,320,285	$38,118,656	**$72,107,095**
Grand Total	**$234,028,789**	**$207,139,448**	**$319,417,543**	**$288,126,983**	**$254,493,314**	**$359,202,813**	**$1,167,760,007**	**$2,830,168,897**

Return to TOC

FY 2027-2036 Capital Improvement Program

Airport
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2190-Airport Capital Grant	$846,984	$8,822,700	$11,165,740	$238,225	$4,693,550	$9,342,860	$10,089,000	**$45,199,059**
4030-Transportation Capital Proj	$121,314	$769,519	$1,042,797	$266,888	$574,949	$939,063	$4,256,698	**$7,971,228**
Grand Total	**$968,299**	**$9,592,219**	**$12,208,537**	**$505,113**	**$5,268,499**	**$10,281,923**	**$14,345,698**	**$53,170,288**

FY 2027-2036 Capital Improvement Program

Airport
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPAP19075	NEW RIVER CHANNELIZATION	-	-	-	$238,225	$900,000	$450,000	$4,500,000	**$6,088,225**
CIPAP21007	AIRPORT MASTER PLAN STUDY	$300,832	$382,120	-	-	-	-	-	**$682,952**
CIPAP21009	AIRPORT SECURITY FENCING	-	$225,000	$2,025,000	-	-	-	-	**$2,250,000**
CIPAP21010	SOUTHWEST APRON - CAPACITY (DESIGN)	-	-	-	-	$450,000	$2,970,000	$5,589,000	**$9,009,000**
CIPAP21012	AIRSIDE PAVEMENT MAINTENANCE	$26,314	$231,939	$243,537	$255,713	$268,499	$281,923	$1,635,698	**$2,943,623**
CIPAP24009	SOUTH APRON RECONSTRUCT PHASE 3	$365,458	$7,642,400	-	-	-	-	-	**$8,007,858**
CIPAP25004	ENVIRO CLEARANCE PARALLEL TAXIWAY B	-	$573,180	$5,063,090	-	-	$4,012,260	-	**$9,648,530**
CIPAP25008	RUNWAY LIGHTING & SIGNAGE REHABILIT	$180,694	-	$3,600,000	-	-	-	-	**$3,780,694**
CIPAP26011	CONSTRUCT EAST SIDE APRON -CAPACITY	-	-	$477,650	-	$3,343,550	$1,910,600	-	**$5,731,800**
CIPAP26012	SELF-FUEL STATION SITE SURVEY	$60,000	-	-	-	-	-	-	**$60,000**
CIPAP26013	AIRPORT ADMIN OFFICE REMODEL	$35,000	-	-	-	-	-	-	**$35,000**
CIPAP27001	AIRPORT DRAINAGE IMPROVEMENT	-	$52,400	-	-	-	-	-	**$52,400**
CIPAP27002	AIRPORT/ FBO SECURITY UPGRADE	-	$65,000	-	-	-	-	-	**$65,000**
CIPAP65078	AIRPORT MATCHING FUNDS	-	$420,180	$799,260	$11,175	$306,450	$657,140	$2,621,000	**$4,815,205**
Grand Total		**$968,299**	**$9,592,219**	**$12,208,537**	**$505,113**	**$5,268,499**	**$10,281,923**	**$14,345,698**	**$53,170,288**

Return to TOC

NEW RIVER CHANNELIZATION

Airport

Package: FY27-36CIP Airport
Project #: CIPAP19075

DESCRIPTION

This project will re-channel New River so the Airport can regain its full-length Runway Protection Zone at the south end. No grant has been issued yet.

JUSTIFICATION

The project will complete a study, design and construct improvements of New River. The current alignment of New River conflicts with existing Runway Protection Zone standards and falls within the flood hazard area. These enhancements will add additional opportunities for the Airport's East Side.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$4,500,000	$4,500,000
DESIGN	-	-	-	-	$450,000	-	$450,000
LAND	-	-	-	$900,000	-	-	$900,000
STUDY	-	-	$238,225	-	-	-	$238,225
Grand Total	**-**	**-**	**$238,225**	**$900,000**	**$450,000**	**$4,500,000**	**$6,088,225**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2190-Airport Capital Grant	-	-	$238,225	$900,000	$450,000	$4,500,000	$6,088,225
Grand Total	**-**	**-**	**$238,225**	**$900,000**	**$450,000**	**$4,500,000**	**$6,088,225**

AIRPORT MASTER PLAN STUDY

Airport

Package: FY27-36CIP Airport
Project #: CIPAP21007

DESCRIPTION

This is a planned airport grant project. This project updates the Airport Master Plan. The issued FAA/ADOT grant is $764,240, and the local share is $35,760.

JUSTIFICATION

The current Airport Master Plan was completed in 2007 and the Airport Layout Plan update was completed in 2017. This update will guide and enable the City to plan for several development initiatives. This project is part of the five-year ADOT Airport CIP.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$300,832	-	-	-	-	-	$300,832
STUDY	$382,120	-	-	-	-	-	$382,120
Grand Total	**$682,952**	**-**	**-**	**-**	**-**	**-**	**$682,952**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2190-Airport Capital Grant	$682,952	-	-	-	-	-	$682,952
Grand Total	**$682,952**	**-**	**-**	**-**	**-**	**-**	**$682,952**

AIRPORT SECURITY FENCING

Airport

Package: FY27-36CIP Airport
Project #: CIPAP21009

DESCRIPTION

This is a planned airport grant project. No grant has been issued yet. This project is for the design and construction of gate improvements and access control system upgrades.

JUSTIFICATION

6,000 linear feet (Iron fence). Airport access control/gates showing signs of failure. Improvements and modernization are required to provide continued reliability and safety for the Airport, which includes networked communications and CCTV.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$2,025,000	-	-	-	-	$2,025,000
DESIGN	$225,000	-	-	-	-	-	$225,000
Grand Total	**$225,000**	**$2,025,000**	**-**	**-**	**-**	**-**	**$2,250,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2190-Airport Capital Grant	$225,000	$2,025,000	-	-	-	-	$2,250,000
Grand Total	**$225,000**	**$2,025,000**	**-**	**-**	**-**	**-**	**$2,250,000**

SOUTHWEST APRON - CAPACITY (DESIGN)

Airport

Package: FY27-36CIP Airport
Project #: CIPAP21010

DESCRIPTION

This is a planned airport grant project. No grant has been issued yet. This project will design and construct a new southwest apron on the far southwest corner of the airport between the fuel farm and corporate hangars.

JUSTIFICATION

Design a new 59,000 square yard public apron, taxi lane, and supporting infrastructure to accommodate the expansion of aircraft storage to meet the Airport capacity needs. Includes hangars owned by the Airport (Box hangars/T-hangars). This project will expand apron capacity, allowing the airport to develop up to 18 (60'x60') hangars.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	$2,970,000	$5,589,000	$8,559,000
DESIGN	-	-	-	$450,000	-	-	$450,000
Grand Total	**-**	**-**	**-**	**$450,000**	**$2,970,000**	**$5,589,000**	**$9,009,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2190-Airport Capital Grant	-	-	-	$450,000	$2,970,000	$5,589,000	$9,009,000
Grand Total	**-**	**-**	**-**	**$450,000**	**$2,970,000**	**$5,589,000**	**$9,009,000**

OPERATING COSTS

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIP O&M	-	-	-	-	-	$57,812	$57,812

AIRSIDE PAVEMENT MAINTENANCE

Airport

Package: FY27-36CIP Airport
Project #: CIPAP21012

DESCRIPTION

This project will perform pavement preservation maintenance on the airside of the Glendale Regional Airport.

JUSTIFICATION

This project is consistent with the Airport's Pavement Maintenance Management Plan.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$26,314	-	-	-	-	-	$26,314
CONSTRUCT	$221,316	$232,382	$244,001	$256,201	$269,011	$1,560,780	$2,783,691
INTRNL CHG	$8,410	$8,831	$9,272	$9,736	$10,222	$59,310	$105,781
PUBLIC ART	$2,213	$2,324	$2,440	$2,562	$2,690	$15,608	$27,837
Grand Total	**$258,253**	**$243,537**	**$255,713**	**$268,499**	**$281,923**	**$1,635,698**	**$2,943,623**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$258,253	$243,537	$255,713	$268,499	$281,923	$1,635,698	$2,943,623
Grand Total	**$258,253**	**$243,537**	**$255,713**	**$268,499**	**$281,923**	**$1,635,698**	**$2,943,623**

SOUTH APRON RECONSTRUCT PHASE 3

Airport

Package: FY27-36CIP Airport
Project #: CIPAP24009

DESCRIPTION

This is a planned airport grant project. No grant has been issued yet. This project is to rehabilitate the south apron pavement adjacent to the southern hangars and taxi lanes.

JUSTIFICATION

Grant funding is to be leveraged for this project. In addition to FAA, this project is required under ADOT Grant Assurances and Airport Design Standards. This project is part of the ve-year ADOT Airport CIP. This project will complete the remaining south apron in one project.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$365,458	-	-	-	-	-	$365,458
CONSTRUCT	$7,642,400	-	-	-	-	-	$7,642,400
Grand Total	**$8,007,858**	**-**	**-**	**-**	**-**	**-**	**$8,007,858**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2190-Airport Capital Grant	$8,007,858	-	-	-	-	-	$8,007,858
Grand Total	**$8,007,858**	**-**	**-**	**-**	**-**	**-**	**$8,007,858**

ENVIRO CLEARANCE PARALLEL TAXIWAY B

Airport

Package: FY27-36CIP Airport
Project #: CIPAP25004

DESCRIPTION

This project will design and construct a new parallel taxiway (6000' x 35') as well as connecting taxiways.

JUSTIFICATION

This project will enable the city to open up the east side of the airport for aeronautical commercial development.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$5,063,090	-	-	$4,012,260	-	$9,075,350
DESIGN	$573,180	-	-	-	-	-	$573,180
Grand Total	**$573,180**	**$5,063,090**	**-**	**-**	**$4,012,260**	**-**	**$9,648,530**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2190-Airport Capital Grant	$573,180	$5,063,090	-	-	$4,012,260	-	$9,648,530
Grand Total	**$573,180**	**$5,063,090**	**-**	**-**	**$4,012,260**	**-**	**$9,648,530**

RUNWAY LIGHTING & SIGNAGE REHABILIT

Airport

Package: FY27-36CIP Airport
Project #: CIPAP25008

DESCRIPTION

This project will design and construct lighting and signage on the runway and taxiways.

JUSTIFICATION

This project is funded with BIL grants. FAA asked Glendale to design both runway and taxiway phases together in FY25. A grant is in the process of being secured for the design. Grants for construction have not yet been issued. The project will replace all runway and taxiway edge lights, signs, NAVAIDs, regulators, and controls. The current system is approaching the end of its useful life. This project is in the five-year ADOT ACIP.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$180,694	-	-	-	-	-	$180,694
CONSTRUCT	-	$3,600,000	-	-	-	-	$3,600,000
Grand Total	**$180,694**	**$3,600,000**	**-**	**-**	**-**	**-**	**$3,780,694**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2190-Airport Capital Grant	$180,694	$3,600,000	-	-	-	-	$3,780,694
Grand Total	**$180,694**	**$3,600,000**	**-**	**-**	**-**	**-**	**$3,780,694**

CONSTRUCT EAST SIDE APRON -CAPACITY

Airport

Package: FY27-36CIP Airport
Project #: CIPAP26011

DESCRIPTION

This project will design and construct aircraft parking aprons in the East Side Development Area.

JUSTIFICATION

Building aircraft parking aprons on the East Side will facilitate the development of new hangars and increase capacity.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$3,343,550	$1,910,600	-	$5,254,150
DESIGN	-	$477,650	-	-	-	-	$477,650
Grand Total	**-**	**$477,650**	**-**	**$3,343,550**	**$1,910,600**	**-**	**$5,731,800**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2190-Airport Capital Grant	-	$477,650	-	$3,343,550	$1,910,600	-	$5,731,800
Grand Total	**-**	**$477,650**	**-**	**$3,343,550**	**$1,910,600**	**-**	**$5,731,800**

SELF-FUEL STATION SITE SURVEY

Airport

Package: FY27-36CIP Airport
Project #: CIPAP26012

DESCRIPTION

This project is for a site study to design and construct two 10,000-gallon self-serve fuel tanks. One 94 Octane Unleaded (or similar product) and one 100 Low Lead Aviation fuel.

JUSTIFICATION

This will identify a location to house a fuel station that will provide a constant revenue stream to the Airport. As the Airport grows the need for fuel also grows. The FY25 Audit report reflects the need for a fuel station.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$60,000	-	-	-	-	-	$60,000
Grand Total	**$60,000**	**-**	**-**	**-**	**-**	**-**	**$60,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$60,000	-	-	-	-	-	$60,000
Grand Total	**$60,000**	**-**	**-**	**-**	**-**	**-**	**$60,000**

AIRPORT ADMIN OFFICE REMODEL

Airport

Package: FY27-36CIP Airport
Project #: CIPAP26013

DESCRIPTION

This project will allow design and construction of the Airport Administrative office front desk.

JUSTIFICATION

There is an odd diagonal wall and a long counter that renders too much space unusable. Project will remove the odd geometry and double usable office space.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$35,000	-	-	-	-	-	$35,000
Grand Total	**$35,000**	**-**	**-**	**-**	**-**	**-**	**$35,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$35,000	-	-	-	-	-	$35,000
Grand Total	**$35,000**	**-**	**-**	**-**	**-**	**-**	**$35,000**

AIRPORT DRAINAGE IMPROVEMENT

Airport

Package: FY27-36CIP Airport
Project #: CIPAP27001

DESCRIPTION

This project is to install a storm drain connection between the detention basin at the Experimental Aircraft Association hangar to the City storm water system.

JUSTIFICATION

This project will allow excess stormwater to flow into the storm drain system.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$50,000	-	-	-	-	-	$50,000
NC INT CHG	$1,900	-	-	-	-	-	$1,900
PUBLIC ART	$500	-	-	-	-	-	$500
Grand Total	**$52,400**	**-**	**-**	**-**	**-**	**-**	**$52,400**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$52,400	-	-	-	-	-	$52,400
Grand Total	**$52,400**	**-**	**-**	**-**	**-**	**-**	**$52,400**

AIRPORT/ FBO SECURITY UPGRADE

Airport

Package: FY27-36CIP Airport
Project #: CIPAP27002

DESCRIPTION

This project is to upgrade the doors and security in the Fixed Based Operator building. This will include replacing the existing double doors that go to the hangar and adding a card reader. The project will also add a card reader and a security button to the airside doors.

JUSTIFICATION

The Fixed Based Operator has experienced issues with trespassers entering the secure area of the airport due to the absence of a locked barrier to the outside.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
EQUIPMENT	$65,000	-	-	-	-	-	$65,000
Grand Total	**$65,000**	**-**	**-**	**-**	**-**	**-**	**$65,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$65,000	-	-	-	-	-	$65,000
Grand Total	**$65,000**	**-**	**-**	**-**	**-**	**-**	**$65,000**

AIRPORT MATCHING FUNDS

Airport

Package: FY27-36CIP Airport
Project #: CIPAP65078

DESCRIPTION

This request is to provide local matching funds for Glendale Airport projects as identified in the Airport Capital Improvement Program (Fund 2190). Funding covers the local match for all airport capital costs.

JUSTIFICATION

This request allows for projects identified in the Airport Capital Improvement Program to be completed with local match funding and leverage Federal and State funds.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$420,180	$799,260	$11,175	$306,450	$657,140	$2,621,000	$4,815,205
Grand Total	**$420,180**	**$799,260**	**$11,175**	**$306,450**	**$657,140**	**$2,621,000**	**$4,815,205**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$420,180	$799,260	$11,175	$306,450	$657,140	$2,621,000	$4,815,205
Grand Total	**$420,180**	**$799,260**	**$11,175**	**$306,450**	**$657,140**	**$2,621,000**	**$4,815,205**

FY 2027-2036 Capital Improvement Program

Arts
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2110-Arts Commission	$979,851	-	-	-	-	-	-	**$979,851**
Grand Total	**$979,851**	**-**	**-**	**-**	**-**	**-**	**-**	**$979,851**

Return to TOC

FY 2027-2036 Capital Improvement Program

Arts
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPAT20035	MUNICIPAL ARTS PROGRAM	$379,851	-	-	-	-	-	-	**$379,851**
CIPAT26022	DCRP ART PROJECT	$600,000	-	-	-	-	-	-	**$600,000**
Grand Total		**$979,851**	**-**	**-**	**-**	**-**	**-**	**-**	**$979,851**

Return to TOC

MUNICIPAL ARTS PROGRAM

Arts

Package: FY27-36CIP Arts
Project #: CIPAT20035

DESCRIPTION

City Council Ordinance No. 1226 created a Municipal Art Fund which provides for the purchase of works of art for public places. This consists of commissioned, non-commissioned and the performing arts, all reviewed and recommended by the Glendale Arts Commission (via the Annual Arts Plan). These funds are used to implement the Annual Arts Plan and maintain and restore the City's art portfolio (when necessary)

JUSTIFICATION

By City Council Ordinance No. 1226, a Municipal Art Fund is created which provides for the purchase of works of art for public places.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$379,851	-	-	-	-	-	$379,851
Grand Total	**$379,851**	**-**	**-**	**-**	**-**	**-**	**$379,851**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2110-Arts Commission	$379,851	-	-	-	-	-	$379,851
Grand Total	**$379,851**	**-**	**-**	**-**	**-**	**-**	**$379,851**

DCRP ART PROJECT

Arts

Package: FY27-36CIP Arts
Project #: CIPAT26022

DESCRIPTION

This project is for public art that will be installed on the southern facade of the new City Hall building as part of the Downtown Campus Reinvestment Project.

JUSTIFICATION

The project is necessary to ensure that expenses are tracked accurately, remain within the $600,000 limit, and are completed by the April 1, 2027 deadline.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$600,000	-	-	-	-	-	$600,000
Grand Total	**$600,000**	**-**	**-**	**-**	**-**	**-**	**$600,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2110-Arts Commission	$600,000	-	-	-	-	-	$600,000
Grand Total	**$600,000**	**-**	**-**	**-**	**-**	**-**	**$600,000**

FY 2027-2036 Capital Improvement Program

Drainage
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$685,593	-	-	-	-	-	-	**$685,593**
2160-Other Grants	$16,582,180	$3,640,000	$5,555,000	-	$858,000	-	-	**$26,635,180**
4110-Flood Control Construction	$5,516,768	-	$6,053,920	$4,251,520	$5,385,120	-	-	**$21,207,328**
4112-2025 Flood Control Bonds	$1,874,506	-	-	-	-	-	-	**$1,874,506**
4113-2026 Flood Control Bonds	-	$5,005,701	-	-	-	-	-	**$5,005,701**
6031-Stormwater	-	$241,000	$241,000	$241,000	$241,000	$241,000	$1,205,000	**$2,410,000**
Grand Total	**$24,659,048**	**$8,886,701**	**$11,849,920**	**$4,492,520**	**$6,484,120**	**$241,000**	**$1,205,000**	**$57,818,309**

Return to TOC

FY 2027-2036 Capital Improvement Program

Drainage
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPDR19040	CAMELBACK ROAD, 51ST TO 58TH	-	-	$4,313,920	-	-	-	-	**$4,313,920**
CIPDR19078	83RD AVE, BETHANY HM TO CAMELBACK	-	-	-	$4,251,520	-	-	-	**$4,251,520**
CIPDR21019	DRAINAGE IMP. GLENN DR., 59TH-52ND	-	-	-	-	$3,607,760	-	-	**$3,607,760**
CIPDR21034	BETHANY HOME SD, 43RD TO 51ST AVE	$23,973,455	$8,544,701	$7,295,000	-	-	-	-	**$39,813,156**
CIPDR27043	BETHANY HOME RD DRAINAGE, 79TH-51ST	-	$101,000	-	-	$2,635,360	-	-	**$2,736,360**
CIPDR79004	LOCAL DRAINAGE PROBLEMS	$685,593	$241,000	$241,000	$241,000	$241,000	$241,000	$1,205,000	**$3,095,593**
Grand Total		**$24,659,048**	**$8,886,701**	**$11,849,920**	**$4,492,520**	**$6,484,120**	**$241,000**	**$1,205,000**	**$57,818,309**

CAMELBACK ROAD, 51ST TO 58TH

Drainage

Package: FY27-36CIP Drainage
Project #: CIPDR19040

DESCRIPTION

Installation of storm drain in Camelback Road from 51st to 58th Avenues. Project has been moved from FY26 to FY27.

JUSTIFICATION

This project is identified in the Stormwater Management Plan (SMP).

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$3,744,000	-	-	-	-	$3,744,000
DESIGN	-	$375,440	-	-	-	-	$375,440
INTRNL CHG	-	$157,040	-	-	-	-	$157,040
PUBLIC ART	-	$37,440	-	-	-	-	$37,440
Grand Total	**-**	**$4,313,920**	**-**	**-**	**-**	**-**	**$4,313,920**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4110+ Flood Control Bonds	-	$4,313,920	-	-	-	-	$4,313,920
Grand Total	**-**	**$4,313,920**	**-**	**-**	**-**	**-**	**$4,313,920**

83RD AVE, BETHANY HM TO CAMELBACK

Drainage

Package: FY27-36CIP Drainage
Project #: CIPDR19078

DESCRIPTION

Installation of storm drain in 83rd Avenue from Bethany Home Road to Camelback Road. This project is currently programmed to begin design in FY29.

JUSTIFICATION

This project is identified in the Stormwater Management Plan (SMP) completed and presented to the city and Flood Control District in July 2011.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$3,689,920	-	-	-	$3,689,920
DESIGN	-	-	$369,200	-	-	-	$369,200
INTRNL CHG	-	-	$154,960	-	-	-	$154,960
PUBLIC ART	-	-	$37,440	-	-	-	$37,440
Grand Total	**-**	**-**	**$4,251,520**	**-**	**-**	**-**	**$4,251,520**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4110+ Flood Control Bonds	-	-	$4,251,520	-	-	-	$4,251,520
Grand Total	**-**	**-**	**$4,251,520**	**-**	**-**	**-**	**$4,251,520**

DRAINAGE IMP. GLENN DR., 59TH-52ND

Drainage

Package: FY27-36CIP Drainage
Project #: CIPDR21019

DESCRIPTION

This project will install storm drainage in Palmaire Ave to assist with flooding along Glenn Drive, nearby alleys, and around the downtown shops.

JUSTIFICATION

It is anticipated that project costs will be split between the City and the Maricopa County Flood Control District.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$2,998,320	-	-	$2,998,320
DESIGN	-	-	-	$486,720	-	-	$486,720
INTRNL CHG	-	-	-	$100,880	-	-	$100,880
PUBLIC ART	-	-	-	$21,840	-	-	$21,840
Grand Total	**-**	**-**	**-**	**$3,607,760**	**-**	**-**	**$3,607,760**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2160-Other Grants	-	-	-	$858,000	-	-	$858,000
4110+ Flood Control Bonds	-	-	-	$2,749,760	-	-	$2,749,760
Grand Total	**-**	**-**	**-**	**$3,607,760**	**-**	**-**	**$3,607,760**

BETHANY HOME RD, 43RD TO 51ST AVE

Drainage

Package: FY27-36CIP Drainage
Project #: CIPDR21034

DESCRIPTION

Design and construction of storm drain pipe, inlets, catch basins and other appurtenances in a 1/2 square mile area centered on Bethany Home Road between 43rd Ave. and 51st Ave. Design began in FY21.

JUSTIFICATION

Project is identified in the Storm Water Master plan adopted by the city.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$23,973,455	-	-	-	-	-	$23,973,455
CONSTRUCT	$8,302,140	$7,065,000	-	-	-	-	$15,367,140
DESIGN	$100,000	$100,000	-	-	-	-	$200,000
INTRNL CHG	$74,000	$114,000	-	-	-	-	$188,000
PUBLIC ART	$20,000	$16,000	-	-	-	-	$36,000
BOND ISSUE	$48,561	-	-	-	-	-	$48,561
Grand Total	**$32,518,156**	**$7,295,000**	**-**	**-**	**-**	**-**	**$39,813,156**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2160-Other Grants	$20,222,180	$5,555,000	-	-	-	-	$25,777,180
4110+ Flood Control Bonds	$12,295,975	$1,740,000	-	-	-	-	$14,035,975
Grand Total	**$32,518,156**	**$7,295,000**	**-**	**-**	**-**	**-**	**$39,813,156**

BETHANY HOME RD DRAINAGE, 79TH-51ST

Drainage

Package: FY27-36CIP Drainage
Project #: CIPDR27043

DESCRIPTION

This project will study and construct a storm drain in the Bethany Home Road Corridor from 79th Ave to 51st Ave.

JUSTIFICATION

This project is identified in the Stormwater Management Plan (SMP) presented to the City and Flood District of Maricopa County.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
BOND ISSUE	$1,000	-	-	-	-	-	$1,000
CONSTRUCT	-	-	-	$2,288,000	-	-	$2,288,000
DESIGN	-	-	-	$228,800	-	-	$228,800
INTRNL CHG	-	-	-	$95,680	-	-	$95,680
PUBLIC ART	-	-	-	$22,880	-	-	$22,880
STUDY	$100,000	-	-	-	-	-	$100,000
Grand Total	**$101,000**	**-**	**-**	**$2,635,360**	**-**	**-**	**$2,736,360**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4110+ Flood Control Bonds	$101,000	-	-	$2,635,360	-	-	$2,736,360
Grand Total	**$101,000**	**-**	**-**	**$2,635,360**	**-**	**-**	**$2,736,360**

LOCAL DRAINAGE PROBLEMS

Drainage

Package: FY27-36CIP Drainage
Project #: CIPDR79004

DESCRIPTION

Construct localized storm drainage improvements to mitigate drainage and/or flooding issues.

JUSTIFICATION

Ongoing program addressing drainage issues in older neighborhoods and extends existing storm drain systems. The city will request grant contributions from Maricopa County Flood Control District.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$685,593	-	-	-	-	-	$685,593
CONSTRUCT	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	$2,000,000
DESIGN	$30,000	$30,000	$30,000	$30,000	$30,000	$150,000	$300,000
INTRNL CHG	$9,000	$9,000	$9,000	$9,000	$9,000	$45,000	$90,000
PUBLIC ART	$2,000	$2,000	$2,000	$2,000	$2,000	$10,000	$20,000
Grand Total	**$926,593**	**$241,000**	**$241,000**	**$241,000**	**$241,000**	**$1,205,000**	**$3,095,593**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$685,593	-	-	-	-	-	$685,593
6031-Stormwater	$241,000	$241,000	$241,000	$241,000	$241,000	$1,205,000	$2,410,000
Grand Total	**$926,593**	**$241,000**	**$241,000**	**$241,000**	**$241,000**	**$1,205,000**	**$3,095,593**

Return to TOC

FY 2027-2036 Capital Improvement Program

Facility Maintenance
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1070-Camelback Ranch	$1,248,307	$3,275,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$10,000,000	**$22,523,307**
1080-General Government Capital Prj	$5,853,381	$6,035,000	$3,950,000	$2,180,000	$1,480,000	$1,480,000	$7,400,000	**$28,378,381**
4030-Transportation Capital Proj	$1,522,998	$1,442,048	$6,539,520	$3,353,600	$346,200	$3,450,200	-	**$16,654,566**
4060-Government Facilities	$172,111	-	$6,335,160	$524,000	$391,400	$3,900,200	-	**$11,322,871**
4061-2024 General Government Bonds	$1,060,219	-	-	-	-	-	-	**$1,060,219**
4062-2025 General Government Bonds	$530,825	-	-	-	-	-	-	**$530,825**
4063-2026 General Government Bonds	-	$1,410,954	-	-	-	-	-	**$1,410,954**
4080-Cultural Facility	$826,914	-	-	-	-	-	-	**$826,914**
4081-2024 Cultural Facility Bonds	$3,140,336	-	-	-	-	-	-	**$3,140,336**
4101-2024 Library Bonds	$1,428,348	-	-	-	-	-	-	**$1,428,348**
4510-Gov Facility-Excise Tax 24Bond	$14,210,558	-	-	-	-	-	-	**$14,210,558**
4520-Gov Facility-Excise Tax 25Bond	$5,513,861	-	-	-	-	-	-	**$5,513,861**
4610-ARPA Capital Projects	$980,182	-	-	-	-	-	-	**$980,182**
6020-Water	$1,643,526	$1,667,368	$7,561,320	$3,877,600	$406,400	$4,050,100	-	**$19,206,314**
6120-Solid Waste	-	-	-	-	$361,200	$3,599,500	-	**$3,960,700**
Grand Total	**$38,131,564**	**$13,830,370**	**$26,386,000**	**$11,935,200**	**$4,985,200**	**$18,480,000**	**$17,400,000**	**$131,148,334**

Return to TOC

FY 2027-2036 Capital Improvement Program

Facility Maintenance
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPFC19016	GLENDALE OPS CAMPUS-FIELD STAFF BLD	$2,984,483	$4,520,370	$20,436,000	$7,755,200	-	-	-	**$35,696,053**
CIPFC19038	CITY HALL BUILDING REMODEL	$17,237,424	-	-	-	-	-	-	**$17,237,424**
CIPFC19061	ELECTRICAL SYSTEM RENEWAL	$129,016	$140,000	$500,000	$165,000	$165,000	$165,000	$825,000	**$2,089,016**
CIPFC19062	ELEVATOR SYSTEM RENEWAL	$299,555	$400,000	$200,000	$190,000	$190,000	$190,000	$950,000	**$2,419,555**
CIPFC19063	FIRE PROTECTION RENEWAL	$309,992	$70,000	$200,000	$100,000	$100,000	$100,000	$500,000	**$1,379,992**
CIPFC19064	SECURITY CAMERA IMPROVEMENTS	$70,156	-	-	-	-	-	-	**$70,156**
CIPFC19065	PLUMBING SYSTEM RENEWAL	$9,089	$250,000	$100,000	$50,000	$50,000	$50,000	$250,000	**$759,089**
CIPFC19068	ROOFING SYSTEM RENEWAL	$303,420	$320,000	$500,000	$175,000	$175,000	$175,000	$875,000	**$2,523,420**
CIPFC19071	HVAC REPAIR/REPLACEMENTS	$702,358	$440,000	$1,000,000	$250,000	$250,000	$250,000	$1,250,000	**$4,142,358**
CIPFC22086	CITY HALL PARKING GARAGE	$638,720	-	-	-	-	-	-	**$638,720**
CIPFC23041	GLENDALE OPS CAMPUS RENOVATION	-	-	-	-	$1,505,200	$15,000,000	-	**$16,505,200**
CIPFC23043	COUNCIL CHAMBERS	$639,569	-	-	-	-	-	-	**$639,569**
CIPFC23070	EXTERIOR BUILDING ENHANCEMENTS	$267,233	$20,000	$100,000	$100,000	$100,000	$100,000	$500,000	**$1,187,233**
CIPFC24044	CAR WASH REPLACEMENT	$4,013	-	-	-	-	-	-	**$4,013**
CIPFC24045	SPRING CITY DEMOLITION	$2,331,142	-	-	-	-	-	-	**$2,331,142**
CIPFC24046	ADA PROGRAM	$62,186	$50,000	-	-	-	-	-	**$112,186**
CIPFC24047	INTERIOR REFRESH PROGRAM	$1,523,967	$665,000	$750,000	$300,000	$300,000	$300,000	$1,500,000	**$5,338,967**
CIPFC24048	RETRO COMMISSIONING PROGRAM	$55,500	$730,000	-	-	-	-	-	**$785,500**
CIPFC24049	CEMETERY IMPROVEMENTS	$400,769	-	$150,000	$700,000	-	-	-	**$1,250,769**
CIPFC24051	PERFORMANCE BASED CONTRACTS	$2,651,224	-	-	-	-	-	-	**$2,651,224**
CIPFC25001	GATES AND DOORS RENEWAL PROGRAM	$500,000	$600,000	$300,000	$150,000	$150,000	$150,000	$750,000	**$2,600,000**

FY 2027-2036 Capital Improvement Program

Facility Maintenance
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPFC25022	BRIAN ANDERSON FIELD	$961,298	-	-	-	-	-	-	**$961,298**
CIPFC27005	LIONS FIELD	-	$150,000	-	-	-	-	-	**$150,000**
CIPFC27006	MANISTEE RANCH BUILDING IMPROVEMENT	-	$100,000	$150,000	-	-	-	-	**$250,000**
CIPFC27008	CIVIC CENTER HVAC REPLACEMENT	-	$2,100,000	-	-	-	-	-	**$2,100,000**
CIPFC70801	CAMELBACK RANCH MAINTENANCE RESERVE	$1,248,307	$3,275,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$10,000,000	**$22,523,307**
CIPPK77516	AMPHITHEATER RENOVATIONS	$4,802,143	-	-	-	-	-	-	**$4,802,143**
Grand Total		**$38,131,564**	**$13,830,370**	**$26,386,000**	**$11,935,200**	**$4,985,200**	**$18,480,000**	**$17,400,000**	**$131,148,334**

Return to TOC

GLENDALE OPS CAMPUS-FIELD STAFF BLD

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC19016

DESCRIPTION

This project is for the design and construction of the field staff building located on the operations campus. The building will serve as the primary location for Water Services, Transportation, Parks & Recreation, and Field Operations staff.

JUSTIFICATION

Aging infrastructure, security, and operational efficiency concerns must be addressed in order to continue to provide effective service to the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$2,984,483	-	-	-	-	-	$2,984,483
CONSTRUCT	$4,300,000	$19,500,000	$7,400,000	-	-	-	$31,200,000
INTRNL CHG	$163,400	$741,000	$281,200	-	-	-	$1,185,600
PUBLIC ART	$43,000	$195,000	$74,000	-	-	-	$312,000
BOND ISSUE	$13,970	-	-	-	-	-	$13,970
Grand Total	**$7,504,853**	**$20,436,000**	**$7,755,200**	**-**	**-**	**-**	**$35,696,053**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$2,573,940	$6,539,520	$3,353,600	-	-	-	$12,467,060
4060+ Government Facilities Bonds	$2,011,125	$6,335,160	$524,000	-	-	-	$8,870,285
6020-Water	$2,919,788	$7,561,320	$3,877,600	-	-	-	$14,358,708
Grand Total	**$7,504,853**	**$20,436,000**	**$7,755,200**	**-**	**-**	**-**	**$35,696,053**

OPERATING COSTS

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIP O&M	-	$540,400	$556,612	$573,310	$590,510	$3,229,150	$5,489,982

CITY HALL BUILDING REMODEL

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC19038

DESCRIPTION

This program is to reinvest in the City Hall campus by creating an updated, modernized environment. The project will include a new exterior, rebuilding the interior floor by floor, and replacement of aged infrastructure.

JUSTIFICATION

The existing City Hall building was constructed in approximately 1984. The building no longer effectively serve the needs of the organization and the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$17,237,424	-	-	-	-	-	$17,237,424
Grand Total	**$17,237,424**	**-**	**-**	**-**	**-**	**-**	**$17,237,424**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4060+ Government Facilities Bonds	$524,263	-	-	-	-	-	$524,263
4510-Gov Facility-Excise Tax 24Bond	$14,210,558	-	-	-	-	-	$14,210,558
4520-Gov Facility-Excise Tax 25Bond	$2,502,603	-	-	-	-	-	$2,502,603
Grand Total	**$17,237,424**	**-**	**-**	**-**	**-**	**-**	**$17,237,424**

ELECTRICAL SYSTEM RENEWAL

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC19061

DESCRIPTION

This program is to reinvest in the City's existing electrical systems (including generators, EV chargers, and SES replacements), for demand, capacity, and life safety issues. Priorities will be based on experience with system conditions.

JUSTIFICATION

Programmed repair/replacement of electrical systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$129,016	-	-	-	-	-	$129,016
NONCAPITAL	$140,000	$500,000	$165,000	$165,000	$165,000	$825,000	$1,960,000
Grand Total	**$269,016**	**$500,000**	**$165,000**	**$165,000**	**$165,000**	**$825,000**	**$2,089,016**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$269,016	$500,000	$165,000	$165,000	$165,000	$825,000	$2,089,016
Grand Total	**$269,016**	**$500,000**	**$165,000**	**$165,000**	**$165,000**	**$825,000**	**$2,089,016**

ELEVATOR SYSTEM RENEWAL

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC19062

DESCRIPTION

Program is to reinvest in the City's existing elevator systems for demand, capacity, & life safety issues. Study completed in FY 23, & internal Building assessments will identify priorities based on elevator system conditions & repair recommendations

JUSTIFICATION

Programmed repair/replacement of elevator systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$299,555	-	-	-	-	-	$299,555
NONCAPITAL	$400,000	$200,000	$190,000	$190,000	$190,000	$950,000	$2,120,000
Grand Total	**$699,555**	**$200,000**	**$190,000**	**$190,000**	**$190,000**	**$950,000**	**$2,419,555**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$699,555	$200,000	$190,000	$190,000	$190,000	$950,000	$2,419,555
Grand Total	**$699,555**	**$200,000**	**$190,000**	**$190,000**	**$190,000**	**$950,000**	**$2,419,555**

FIRE PROTECTION RENEWAL

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC19063

DESCRIPTION

This program is to keep fire protection systems and security systems, identified as a Tier 1 Infrastructure, in good working order.

JUSTIFICATION

Programmed repair/replacement of fire protection systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$309,992	-	-	-	-	-	$309,992
NONCAPITAL	$70,000	$200,000	$100,000	$100,000	$100,000	$500,000	$1,070,000
Grand Total	**$379,992**	**$200,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**	**$1,379,992**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$379,992	$200,000	$100,000	$100,000	$100,000	$500,000	$1,379,992
Grand Total	**$379,992**	**$200,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**	**$1,379,992**

SECURITY CAMERA IMPROVEMENTS

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC19064

DESCRIPTION

This project is to keep security camera systems, identified as a Tier 1 infrastructure, in good working order. The security cameras will provide live video footage and recorded video surveillance, including events and alarm notifications at City facilities. Priorities are based upon building usage (mission critical are highest tier for this component) and identified need.

JUSTIFICATION

Programmatic repair/replacement of components of security systems will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community, aligning resources with the City's strategic priorities and the Building Asset Philosophy.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$70,156	-	-	-	-	-	$70,156
Grand Total	**$70,156**	**-**	**-**	**-**	**-**	**-**	**$70,156**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$70,156	-	-	-	-	-	$70,156
Grand Total	**$70,156**	**-**	**-**	**-**	**-**	**-**	**$70,156**

PLUMBING SYSTEM RENEWAL

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC19065

DESCRIPTION

Program addresses existing plumbing systems for current state & capacity issues. Assessments will identify priorities based on conditions, repairs recommended, and needs based on water conservation.

JUSTIFICATION

Programmed repair/replacement of plumbing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$9,089	-	-	-	-	-	$9,089
NONCAPITAL	$250,000	$100,000	$50,000	$50,000	$50,000	$250,000	$750,000
Grand Total	**$259,089**	**$100,000**	**$50,000**	**$50,000**	**$50,000**	**$250,000**	**$759,089**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$259,089	$100,000	$50,000	$50,000	$50,000	$250,000	$759,089
Grand Total	**$259,089**	**$100,000**	**$50,000**	**$50,000**	**$50,000**	**$250,000**	**$759,089**

ROOFING SYSTEM RENEWAL

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC19068

DESCRIPTION

This program is to keep roofing systems, identified as a Tier 1 infrastructure, in good working order. Capital repairs are needed in multiple locations. Priorities are based on building usage and identified need.

JUSTIFICATION

Programmed repair/replacement of roofing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$303,420	-	-	-	-	-	$303,420
NONCAPITAL	$320,000	$500,000	$175,000	$175,000	$175,000	$875,000	$2,220,000
Grand Total	**$623,420**	**$500,000**	**$175,000**	**$175,000**	**$175,000**	**$875,000**	**$2,523,420**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$623,420	$500,000	$175,000	$175,000	$175,000	$875,000	$2,523,420
Grand Total	**$623,420**	**$500,000**	**$175,000**	**$175,000**	**$175,000**	**$875,000**	**$2,523,420**

HVAC REPAIR/REPLACEMENTS

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC19071

DESCRIPTION

This program is to keep HVAC systems, identified as a Tier 1 infrastructure, in good working order. Capital repairs are needed at various locations. Priorities are based upon building usage and identified cost.

JUSTIFICATION

Programmed maintenance of HVAC systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$702,358	-	-	-	-	-	$702,358
NONCAPITAL	$440,000	$1,000,000	$250,000	$250,000	$250,000	$1,250,000	$3,440,000
Grand Total	**$1,142,358**	**$1,000,000**	**$250,000**	**$250,000**	**$250,000**	**$1,250,000**	**$4,142,358**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$1,142,358	$1,000,000	$250,000	$250,000	$250,000	$1,250,000	$4,142,358
Grand Total	**$1,142,358**	**$1,000,000**	**$250,000**	**$250,000**	**$250,000**	**$1,250,000**	**$4,142,358**

CITY HALL PARKING GARAGE

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC22086

DESCRIPTION

This project is to complete architectural enhancements in coordination with the greater DCRP Project. Included will be Entryway Flourishes, re-facing of outer skin, and establishment of entryway to City Hall Plaza.

JUSTIFICATION

Existing City Hall Campus was constructed in 1984. In order to better serve the community and organization, the City Hall Parking Structure needs to be updated to match the aesthetics of the new City Hall.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$638,720	-	-	-	-	-	$638,720
Grand Total	**$638,720**	**-**	**-**	**-**	**-**	**-**	**$638,720**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4060+ Government Facilities Bonds	$638,720	-	-	-	-	-	$638,720
Grand Total	**$638,720**	**-**	**-**	**-**	**-**	**-**	**$638,720**

GLENDALE OPS CAMPUS RENOVATION

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC23041

DESCRIPTION

This project is to renovate and demolish the existing buildings at the operations campus for adaptive re-use. Future phases from the current Master Plan such as paving, future fire resources, and carwash replacement are not included nor funded.

JUSTIFICATION

Aging infrastructure, security, and operational efficiency concerns must be addressed in order to continue to provide effective service to the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	$14,313,500	-	$14,313,500
DESIGN	-	-	-	$1,450,000	-	-	$1,450,000
INTRNL CHG	-	-	-	$55,200	$543,800	-	$599,000
PUBLIC ART	-	-	-	-	$142,700	-	$142,700
Grand Total	**-**	**-**	**-**	**$1,505,200**	**$15,000,000**	**-**	**$16,505,200**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	-	-	-	$346,200	$3,450,200	-	$3,796,400
4060+ Government Facilities Bonds	-	-	-	$391,400	$3,900,200	-	$4,291,600
6020-Water	-	-	-	$406,400	$4,050,100	-	$4,456,500
6120-Solid Waste	-	-	-	$361,200	$3,599,500	-	$3,960,700
Grand Total	**-**	**-**	**-**	**$1,505,200**	**$15,000,000**	**-**	**$16,505,200**

COUNCIL CHAMBERS

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC23043

DESCRIPTION

In addition to the exterior envelope upgrades to City Hall, the Council Chambers exterior will also be upgraded. Including roof replacement.

JUSTIFICATION

Existing City Hall Campus was constructed in 1984. In order to better serve the community and organization, the City Council Chambers needs to be updated to match the aesthetics of the new City Hall.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$639,569	-	-	-	-	-	$639,569
Grand Total	**$639,569**	**-**	**-**	**-**	**-**	**-**	**$639,569**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$13,752	-	-	-	-	-	$13,752
4520-Gov Facility-Excise Tax 25Bond	$625,817	-	-	-	-	-	$625,817
Grand Total	**$639,569**	**-**	**-**	**-**	**-**	**-**	**$639,569**

EXTERIOR BUILDING ENHANCEMENTS

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC23070

DESCRIPTION

This program is to keep exterior aesthetics in line with our current asset philosophy.

JUSTIFICATION

Programmed maintenance of forward-facing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$267,233	-	-	-	-	-	$267,233
NONCAPITAL	$20,000	$100,000	$100,000	$100,000	$100,000	$500,000	$920,000
Grand Total	**$287,233**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**	**$1,187,233**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$287,233	$100,000	$100,000	$100,000	$100,000	$500,000	$1,187,233
Grand Total	**$287,233**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**	**$1,187,233**

CAR WASH REPLACEMENT

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC24044

DESCRIPTION

This project is repair and rebuild the specialized vehicle wash station on the operations campus.

JUSTIFICATION

The existing facility is operating at about 20% of capacity and needs substantial investment.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$4,013	-	-	-	-	-	$4,013
Grand Total	**$4,013**	**-**	**-**	**-**	**-**	**-**	**$4,013**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$2,395	-	-	-	-	-	$2,395
4030-Transportation Capital Proj	$809	-	-	-	-	-	$809
6020-Water	$809	-	-	-	-	-	$809
Grand Total	**$4,013**	**-**	**-**	**-**	**-**	**-**	**$4,013**

SPRING CITY DEMOLITION

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC24045

DESCRIPTION

This building was planned obsolescence in 2004 and is beyond the point of maintenance and repair. This project is to remove hazardous substance and demolish the building.

JUSTIFICATION

This promotes overall health and safety of city employees and removes a hazard.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$2,331,142	-	-	-	-	-	$2,331,142
Grand Total	**$2,331,142**	**-**	**-**	**-**	**-**	**-**	**$2,331,142**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$390,297	-	-	-	-	-	$390,297
4520-Gov Facility-Excise Tax 25Bond	$1,550,549	-	-	-	-	-	$1,550,549
6020-Water	$390,297	-	-	-	-	-	$390,297
Grand Total	**$2,331,142**	**-**	**-**	**-**	**-**	**-**	**$2,331,142**

ADA PROGRAM

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC24046

DESCRIPTION

This program is to ensure ADA compliance in buildings identified as a Tier 1 infrastructure. Capital repairs are needed at various locations. Priorities are based upon study prioritization, building usage and identified cost.

JUSTIFICATION

Programmed repair/replacement of ADA components to ensure public access and safety and enable provision of service delivery to the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$62,186	-	-	-	-	-	$62,186
DESIGN	$50,000	-	-	-	-	-	$50,000
Grand Total	**$112,186**	**-**	**-**	**-**	**-**	**-**	**$112,186**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$112,186	-	-	-	-	-	$112,186
Grand Total	**$112,186**	**-**	**-**	**-**	**-**	**-**	**$112,186**

INTERIOR REFRESH PROGRAM

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC24047

DESCRIPTION

This program ensures City of Glendale's facilities are brought to a standard allowing for efficient delivery of service and components.

JUSTIFICATION

Programmed repair/replacement of systems furniture, flooring, ceiling, and acoustic components to ensure public access, health and safety and enable provision of service delivery to the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,523,967	-	-	-	-	-	$1,523,967
NONCAPITAL	$665,000	$750,000	$300,000	$300,000	$300,000	$1,500,000	$3,815,000
Grand Total	**$2,188,967**	**$750,000**	**$300,000**	**$300,000**	**$300,000**	**$1,500,000**	**$5,338,967**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$2,188,967	$750,000	$300,000	$300,000	$300,000	$1,500,000	$5,338,967
Grand Total	**$2,188,967**	**$750,000**	**$300,000**	**$300,000**	**$300,000**	**$1,500,000**	**$5,338,967**

RETRO COMMISSIONING PROGRAM

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC24048

DESCRIPTION

This program is for the study of existing buildings. Studies will provide insight on correcting underperformance, improving environment and comfort, and optimizing efficiency in aging facilities.

JUSTIFICATION

This program will look at HVAC, controls, IT, security, and building management systems. It will optimize how these systems will work together.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$55,500	-	-	-	-	-	$55,500
NONCAPITAL	$730,000	-	-	-	-	-	$730,000
Grand Total	**$785,500**	**-**	**-**	**-**	**-**	**-**	**$785,500**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$785,500	-	-	-	-	-	$785,500
Grand Total	**$785,500**	**-**	**-**	**-**	**-**	**-**	**$785,500**

Return to TOC

CEMETERY IMPROVEMENTS

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC24049

DESCRIPTION

Project is to address items at the Glendale Memorial Cemetery needing repair/replacement. Items identified are repair/replacing the irrigation, and purchase a new Columbarium.

JUSTIFICATION

Repairing/ replacing the irrigation will assist with water conservation. A new Columbarium will allow continued revenue while offering options to our citizens.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$400,769	-	-	-	-	-	$400,769
CONSTRUCT	-	$150,000	$700,000	-	-	-	$850,000
Grand Total	**$400,769**	**$150,000**	**$700,000**	**-**	**-**	**-**	**$1,250,769**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$400,769	$150,000	$700,000	-	-	-	$1,250,769
Grand Total	**$400,769**	**$150,000**	**$700,000**	**-**	**-**	**-**	**$1,250,769**

PERFORMANCE BASED CONTRACTS

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC24051

DESCRIPTION

Performance contracting can be used to consolidate projects in order to leverage energy saving to pay for equipment replacement over a predetermined amount of time. This is more critical as inflation is a major topic and utility cost continue to rise

JUSTIFICATION

Energy cost are going up by 5-13% next year. We have equipment that uses large amounts of energy that needs to be replaced. Programs like this help energy cost in these areas go down & we get new, energy efficient, reliable equipment.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$2,651,224	-	-	-	-	-	$2,651,224
Grand Total	**$2,651,224**	**-**	**-**	**-**	**-**	**-**	**$2,651,224**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$1,203,992	-	-	-	-	-	$1,203,992
4100+ Library Construction Bonds	$1,428,348	-	-	-	-	-	$1,428,348
4610-ARPA Capital Projects	$18,884	-	-	-	-	-	$18,884
Grand Total	**$2,651,224**	**-**	**-**	**-**	**-**	**-**	**$2,651,224**

GATES AND DOORS RENEWAL PROGRAM

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC25001

DESCRIPTION

This Program is for the replacement of doors and gates. Most of the Bay Doors and Parking Lot gates in the City of Glendale are original to the facility or are out of Life-Cycle. After a period of being on a consistent Preventative Maintenance we will use the documentation to provide insight and prioritization on correcting inefficiencies in aging facilities.

JUSTIFICATION

This Program will look at controls, motors, operators, security and safety of operating gate and door systems. It will consider life cycle replacement and will ensure operations at the facilities are optimized with minimal downtime.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$500,000	-	-	-	-	-	$500,000
NONCAPITAL	$600,000	$300,000	$150,000	$150,000	$150,000	$750,000	$2,100,000
Grand Total	**$1,100,000**	**$300,000**	**$150,000**	**$150,000**	**$150,000**	**$750,000**	**$2,600,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$1,100,000	$300,000	$150,000	$150,000	$150,000	$750,000	$2,600,000
Grand Total	**$1,100,000**	**$300,000**	**$150,000**	**$150,000**	**$150,000**	**$750,000**	**$2,600,000**

BRIAN ANDERSON FIELD

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC25022

DESCRIPTION

Project is to replace the SES (electrical panel) and lighting which is currently not functioning.

JUSTIFICATION

The SES and wiring have been subject to vandalism as well as age and are not-functioning.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$961,298	-	-	-	-	-	$961,298
Grand Total	**$961,298**	**-**	**-**	**-**	**-**	**-**	**$961,298**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4610-ARPA Capital Projects	$961,298	-	-	-	-	-	$961,298
Grand Total	**$961,298**	**-**	**-**	**-**	**-**	**-**	**$961,298**

Return to TOC

LIONS FIELD

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC27005

DESCRIPTION

This project funds a Facility Assessment and Use study for the site. Currently used by Transportation and Parks for aggregate and waste storage secondary site. The building and surrounding gates and fence have been vandalized and repaired numerous times over the past two years. With a properly secured site, and a manned facility, Lions Field could be useful to the City. If not, alternatives need to be explored.

JUSTIFICATION

Review of all systems, security, and space programming

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	$150,000	-	-	-	-	-	$150,000
Grand Total	**$150,000**	**-**	**-**	**-**	**-**	**-**	**$150,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$150,000	-	-	-	-	-	$150,000
Grand Total	**$150,000**	**-**	**-**	**-**	**-**	**-**	**$150,000**

MANISTEE RANCH BUILDING IMPROVEMENT

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC27006

DESCRIPTION

This Program Funds on-going replacement of systems, structural repair, and general upkeep of the property. FY27: Painting main Bldg.

JUSTIFICATION

The City of Glendale is contractually bound to provide Corrective Maintenance, Programmed Replacement and CIP activities on the site. Major MEP, Roofing, Fencing, and Interior and Exterior Improvement to the Property and its facilities.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	$100,000	$150,000	-	-	-	-	$250,000
Grand Total	**$100,000**	**$150,000**	**-**	**-**	**-**	**-**	**$250,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$100,000	$150,000	-	-	-	-	$250,000
Grand Total	**$100,000**	**$150,000**	**-**	**-**	**-**	**-**	**$250,000**

CIVIC CENTER HVAC REPLACEMENT

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC27008

DESCRIPTION

This project funds the total replacement of the Civic Center HVAC system including the distribution system.

JUSTIFICATION

Facility is in need of new Chillers, Air Handlers, VAVs and automated controls. Everything is well beyond standard lifecycle and need replacement.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$2,100,000	-	-	-	-	-	$2,100,000
Grand Total	**$2,100,000**	**-**	**-**	**-**	**-**	**-**	**$2,100,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$2,100,000	-	-	-	-	-	$2,100,000
Grand Total	**$2,100,000**	**-**	**-**	**-**	**-**	**-**	**$2,100,000**

CAMELBACK RANCH MAINTENANCE RESERVE

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPFC70801

DESCRIPTION

This project funds capital repair and/or replacement of contractually required components & systems such as HVAC, plumbing, electrical, roofing, interiors, elevators, and other building systems. Glendale's Camelback Ranch is a premier public facility.

JUSTIFICATION

Programmatic replacement of capital systems and components of the complex will reduce overall lifecycle costs while aligning resources with the City's strategic priorities and the Building Asset Philosophy.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,248,307	-	-	-	-	-	$1,248,307
NONCAPITAL	$3,275,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$10,000,000	$21,275,000
Grand Total	**$4,523,307**	**$2,000,000**	**$2,000,000**	**$2,000,000**	**$2,000,000**	**$10,000,000**	**$22,523,307**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1070-Camelback Ranch	$4,523,307	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$10,000,000	$22,523,307
Grand Total	**$4,523,307**	**$2,000,000**	**$2,000,000**	**$2,000,000**	**$2,000,000**	**$10,000,000**	**$22,523,307**

AMPHITHEATER RENOVATIONS

Facility Maintenance

Package: FY27-36CIP Facility Maintenance
Project #: CIPPK77516

DESCRIPTION

Renovations of the E Lowell Rogers Amphitheater at City Hall. Design and construction is slated for FY26. Construction includes renovation of basement of Council Chambers. O&M does not include personnel or maintenance of audio-visual equip.

JUSTIFICATION

The Amphitheater does not adequately serve as a performance venue. Much of the equipment & systems are in poor condition & must be replaced. The public experience is poor & does not meet modern accessibility standards.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$4,802,143	-	-	-	-	-	$4,802,143
Grand Total	**$4,802,143**	**-**	**-**	**-**	**-**	**-**	**$4,802,143**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4080+ Cultural Facility Bonds	$3,967,250	-	-	-	-	-	$3,967,250
4520-Gov Facility-Excise Tax 25Bond	$834,893	-	-	-	-	-	$834,893
Grand Total	**$4,802,143**	**-**	**-**	**-**	**-**	**-**	**$4,802,143**

Return to TOC

FY 2027-2036 Capital Improvement Program

Landfill
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	$1,992,248	$4,896,485	$8,190,900	$8,514,065	$2,737,000	$2,429,990	$19,944,650	**$48,705,338**
Grand Total	**$1,992,248**	**$4,896,485**	**$8,190,900**	**$8,514,065**	**$2,737,000**	**$2,429,990**	**$19,944,650**	**$48,705,338**

Return to TOC

FY 2027-2036 Capital Improvement Program

Landfill
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPLF19019	LANDFILL COMPACTOR REPLACEMENT	-	$900,000	$945,000	-	-	-	$3,885,000	**$5,730,000**
CIPLF19024	BULLDOZER REPLACEMENTS AND REBUILDS	$146,096	-	$170,000	$1,775,500	$1,500,000	-	$521,000	**$4,112,596**
CIPLF19025	NORTH CELL LINER	-	-	-	$3,742,440	-	-	$3,647,000	**$7,389,440**
CIPLF19091	LANDFILL SCRAPER REPLACEMENT	-	-	-	$1,305,060	-	-	-	**$1,305,060**
CIPLF21030	CLOSED LANDFILLS	$709,300	$600,000	$119,500	$115,000	$115,000	$115,000	$575,000	**$2,348,800**
CIPLF22005	BUILDING IMPROVEMENTS	$299,663	$250,000	-	-	-	-	-	**$549,663**
CIPLF22006	SITE PAVING AND MARKINGS	-	-	-	-	-	$628,800	-	**$628,800**
CIPLF78505	LF NORTH CELL PHASED CONSTRUCTION	-	-	$5,828,700	-	-	-	$6,256,650	**$12,085,350**
CIPLF78506	LANDFILL 4x4 REPLACEMENT TRUCKS	$138,117	$430,000	-	-	-	-	-	**$568,117**
CIPLF78514	SOLID WASTE INSPECTION TRUCKS	-	-	-	$224,065	-	$439,190	-	**$663,255**
CIPLF78522	LANDFILL WATER PULL/TRUCK	-	$1,075,000	-	-	-	-	$1,600,000	**$2,675,000**
CIPLF78532	AUXILIARY EQUIPMENT	-	$500,000	-	-	-	$75,000	-	**$575,000**
CIPLF78534	STORMWATER CONTROLS	-	$406,270	$477,700	$722,000	$722,000	$772,000	$910,000	**$4,009,970**
CIPLF78535	LANDFILL GAS EXTRACTION SYSTEM	$699,073	$735,215	$650,000	$630,000	$400,000	$400,000	$2,550,000	**$6,064,288**
Grand Total		**$1,992,248**	**$4,896,485**	**$8,190,900**	**$8,514,065**	**$2,737,000**	**$2,429,990**	**$19,944,650**	**$48,705,338**

Return to TOC

LANDFILL COMPACTOR REPLACEMENT

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF19019

DESCRIPTION

Project funds rebuild or replace 2 landfill compactors and wheels on a 5yr, 10,000 hr schedule. Plan FY27 -Y10 wheel exchange & power train plus rebuild FY28 -Y09 wheel exchange and power train plus rebuild, FY32 -Y10 power train plus rebuild, FY33 - Y09 replacement.

JUSTIFICATION

Compactors are used daily for proper waste placement & to optimize cover materials. Our compactors are outfitted with GPS systems, in order to maximize landfill compaction, improve safety, manage airspace & provide compliance.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
VEHICLE	$900,000	$945,000	-	-	-	$3,885,000	$5,730,000
Grand Total	**$900,000**	**$945,000**	**-**	**-**	**-**	**$3,885,000**	**$5,730,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	$900,000	$945,000	-	-	-	$3,885,000	$5,730,000
Grand Total	**$900,000**	**$945,000**	**-**	**-**	**-**	**$3,885,000**	**$5,730,000**

BULLDOZER REPLACEMENTS AND REBUILDS

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF19024

DESCRIPTION

Project funds rebuild or replace of the 4 landfill bulldozers. FY28-rebuild F08-D8 under carriage, tracks and power train plus rebuild FY29 Rebuild F07-D9 and replace F06-D6, FY30 Replace F05-D8

JUSTIFICATION

The landfill has four (4) bulldozers that are used for a multitude of necessary landfill applications and establishing various haul roads for accessibility. Bulldozers are used to maximize landfill operation efficiency and to meet regulatory permit requirements

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$146,096	-	-	-	-	-	$146,096
VEHICLE	-	$170,000	$1,775,500	$1,500,000	-	$521,000	$3,966,500
Grand Total	**$146,096**	**$170,000**	**$1,775,500**	**$1,500,000**	**-**	**$521,000**	**$4,112,596**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	$146,096	$170,000	$1,775,500	$1,500,000	-	$521,000	$4,112,596
Grand Total	**$146,096**	**$170,000**	**$1,775,500**	**$1,500,000**	**-**	**$521,000**	**$4,112,596**

NORTH CELL LINER

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF19025

DESCRIPTION

Project is for design & construction of the liner for North Cell at the Landfill in accordance with our ADEQ approved permit & design plan.

JUSTIFICATION

This liner provides a protective barrier to prevent potential groundwater contamination and is a permit requirement with the Arizona Department of Environmental Quality.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$3,380,000	-	-	$3,290,000	$6,670,000
DESIGN	-	-	$200,000	-	-	$200,000	$400,000
INTRNL CHG	-	-	$128,440	-	-	$125,000	$253,440
PUBLIC ART	-	-	$34,000	-	-	$32,000	$66,000
Grand Total	**-**	**-**	**$3,742,440**	**-**	**-**	**$3,647,000**	**$7,389,440**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	-	-	$3,742,440	-	-	$3,647,000	$7,389,440
Grand Total	**-**	**-**	**$3,742,440**	**-**	**-**	**$3,647,000**	**$7,389,440**

LANDFILL SCRAPER REPLACEMENT

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF19091

DESCRIPTION

This project provides for the rebuild and or replacement of the landfill scraper. A replacement is scheduled in FY29 based on usage and estimated life of the scraper, which is evaluated annually. Updated costs include current quotes and inflation.

JUSTIFICATION

The scraper is an essential piece of support equipment that excavates, transports, and stockpiles soil used for covering waste disposed of at the landfill. The scraper effectively enables the City to meet the regulatory requirements of its permit.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
VEHICLE	-	-	$1,305,060	-	-	-	$1,305,060
Grand Total	**-**	**-**	**$1,305,060**	**-**	**-**	**-**	**$1,305,060**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	-	-	$1,305,060	-	-	-	$1,305,060
Grand Total	**-**	**-**	**$1,305,060**	**-**	**-**	**-**	**$1,305,060**

CLOSED LANDFILLS

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF21030

DESCRIPTION

This project funds closed landfills that require ongoing maintenance. Funding is for work at the closed landfill sites located at 103rd Ave., 99th and Olive, and Butler Drive. The FY26 project will include VRP Funding along with site characterization at 99th and Olive Ave.

JUSTIFICATION

Closed landfills require maintenance from time to time. Improvements can include grading, drainage, fencing, landscaping, and gas management.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$709,300	-	-	-	-	-	$709,300
CONSTRUCT	$600,000	$119,500	$115,000	$115,000	$115,000	$575,000	$1,639,500
Grand Total	**$1,309,300**	**$119,500**	**$115,000**	**$115,000**	**$115,000**	**$575,000**	**$2,348,800**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	$1,309,300	$119,500	$115,000	$115,000	$115,000	$575,000	$2,348,800
Grand Total	**$1,309,300**	**$119,500**	**$115,000**	**$115,000**	**$115,000**	**$575,000**	**$2,348,800**

BUILDING IMPROVEMENTS

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF22005

DESCRIPTION

This project is to keep landfill structures in good operating conditions. The FY26 project will be to complete a thorough evaluation of the existing building and make recommended repairs and upgrades as needed. Examples of areas that will be evaluated are, fire alarm and suppression, HVAC, electrical, water lines, etc.

JUSTIFICATION

Existing facility and infrastructure need to be remodeled in order to utilize space for current recycle processing and transportation needs.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$299,663	-	-	-	-	-	$299,663
CONSTRUCT	$250,000	-	-	-	-	-	$250,000
Grand Total	**$549,663**	**-**	**-**	**-**	**-**	**-**	**$549,663**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	$549,663	-	-	-	-	-	$549,663
Grand Total	**$549,663**	**-**	**-**	**-**	**-**	**-**	**$549,663**

Return to TOC

SITE PAVING AND MARKINGS

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF22006

DESCRIPTION

This project funds the Landfill site paving and markings to paved surfaces. FY31 - Landfill entrance milling and overlay, signs and markings.

JUSTIFICATION

The Transportation Department recommends paved surfaces be maintained on a prescribed schedule. The entrance and roads should be repaired by performing a micro-seal approximately every 7 years.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	$600,000	-	$600,000
INTRNL CHG	-	-	-	-	$22,800	-	$22,800
PUBLIC ART	-	-	-	-	$6,000	-	$6,000
Grand Total	**-**	**-**	**-**	**-**	**$628,800**	**-**	**$628,800**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	-	-	-	-	$628,800	-	$628,800
Grand Total	**-**	**-**	**-**	**-**	**$628,800**	**-**	**$628,800**

LF NORTH CELL PHASED CONSTRUCTION

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF78505

DESCRIPTION

This project is for soil excavation and stockpiling for the North Cell phased construction at the Glendale Municipal Landfill (LF) in accordance with the ADEQ permit and approved design.

JUSTIFICATION

Activity includes stockpiling dirt as required for construction of the North Cell and intermittent operation of the South Cell, haul roads, and embankments until final closure, mandated per regulatory agency requirements for continued development of the Landfill.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$5,370,000	-	-	-	$5,780,000	$11,150,000
DESIGN	-	$200,000	-	-	-	$200,000	$400,000
INTRNL CHG	-	$205,000	-	-	-	$219,650	$424,650
PUBLIC ART	-	$53,700	-	-	-	$57,000	$110,700
Grand Total	**-**	**$5,828,700**	**-**	**-**	**-**	**$6,256,650**	**$12,085,350**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	-	$5,828,700	-	-	-	$6,256,650	$12,085,350
Grand Total	**-**	**$5,828,700**	**-**	**-**	**-**	**$6,256,650**	**$12,085,350**

Return to TOC

LANDFILL 4x4 REPLACEMENT TRUCKS

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF78506

DESCRIPTION

Funding for replacement of trucks used by landfill staff to monitor ops & perform regulatory inspections; to include: FY27 (3) trucks total; replace 1 mechanic svc truck, 1 tommy lift stake bed truck, and 1 Field Supv Truck

JUSTIFICATION

Trucks are critical to transport staff to locations throughout the LF to ensure operations and regulatory compliance is met. Conditions of the landfill require the truck fleet to be replaced at approximately seven to ten years.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$138,117	-	-	-	-	-	$138,117
VEHICLE	$430,000	-	-	-	-	-	$430,000
Grand Total	**$568,117**	**-**	**-**	**-**	**-**	**-**	**$568,117**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	$568,117	-	-	-	-	-	$568,117
Grand Total	**$568,117**	**-**	**-**	**-**	**-**	**-**	**$568,117**

SOLID WASTE INSPECTION TRUCKS

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF78514

DESCRIPTION

This funding provides for replacement of trucks in the Recycling Division. Currently, there are 8 half-ton extended cab pick-up trucks with lift gates and bin delivery truck in the SW Management fleet. Truck replacement plan: FY27-(0) truck, FY29-(1) truck, (1) bin delivery truck, FY31(5)

JUSTIFICATION

Trucks enable inspectors to provide quality control by education and mandated inspections of solid waste containers in accordance with city/state/county requirements in order to have a refuse variance of collection.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
VEHICLE	-	-	$224,065	-	$439,190	-	$663,255
Grand Total	**-**	**-**	**$224,065**	**-**	**$439,190**	**-**	**$663,255**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	-	-	$224,065	-	$439,190	-	$663,255
Grand Total	**-**	**-**	**$224,065**	**-**	**$439,190**	**-**	**$663,255**

Return to TOC

LANDFILL WATER PULL/TRUCK

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF78522

DESCRIPTION

This project funds tank refurbishing, pump rebuilds and unit replacements. FY27- replacement of 1 secondary, 5,000-gallon water truck, rebuild large primary water pull truck V10; FY34 -1 large primary water pull truck V10.

JUSTIFICATION

The primary water pull is a critical piece of support equipment for reducing dust and maintaining compliance with the existing air quality permit.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
VEHICLE	$1,075,000	-	-	-	-	$1,600,000	$2,675,000
Grand Total	**$1,075,000**	**-**	**-**	**-**	**-**	**$1,600,000**	**$2,675,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	$1,075,000	-	-	-	-	$1,600,000	$2,675,000
Grand Total	**$1,075,000**	**-**	**-**	**-**	**-**	**$1,600,000**	**$2,675,000**

AUXILIARY EQUIPMENT

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF78532

DESCRIPTION

Funds replacement of aux equipment. FY27 replace the transfer facility loader, purchase one additional compactor trailer, purchase additional tarp deployment base.

JUSTIFICATION

The identified equipment has met or exceeded its serviceable life or is not economical to rebuild. This equipment assists in maintaining critical functions required to maintain LF operations to meet regulatory permit requirements.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
EQUIPMENT	$500,000	-	-	-	$75,000	-	$575,000
Grand Total	**$500,000**	**-**	**-**	**-**	**$75,000**	**-**	**$575,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	$500,000	-	-	-	$75,000	-	$575,000
Grand Total	**$500,000**	**-**	**-**	**-**	**$75,000**	**-**	**$575,000**

Return to TOC

STORMWATER CONTROLS

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF78534

DESCRIPTION

Project funds stormwater controls including berms, culvert down drains, & channels required on the LF footprint as per the approved plans and permits.

JUSTIFICATION

Construction of stormwater controls is mandated by the landfill's regulatory permit with Arizona Department of Environmental Quality (ADEQ).

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$306,270	$327,700	$572,000	$572,000	$622,000	$660,000	$3,059,970
DESIGN	$100,000	$150,000	$150,000	$150,000	$150,000	$250,000	$950,000
Grand Total	**$406,270**	**$477,700**	**$722,000**	**$722,000**	**$772,000**	**$910,000**	**$4,009,970**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	$406,270	$477,700	$722,000	$722,000	$772,000	$910,000	$4,009,970
Grand Total	**$406,270**	**$477,700**	**$722,000**	**$722,000**	**$772,000**	**$910,000**	**$4,009,970**

LANDFILL GAS EXTRACTION SYSTEM

Landfill

Package: FY27-36CIP Landfill
Project #: CIPLF78535

DESCRIPTION

Modifications to the Gas Extraction System includes vertical wellheads, new laterals and horizontal collectors. These items are required to collect landfill gas created from placement of trash.

JUSTIFICATION

As waste is placed and buried it is critical for the LGES to be expanded and modified. These modifications and improvements to the LGES are required to capture the methane and meet the regulatory permit requirements for the landfill.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$699,073	-	-	-	-	-	$699,073
CONSTRUCT	$635,215	$550,000	$530,000	$300,000	$300,000	$2,050,000	$4,365,215
DESIGN	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000	$1,000,000
Grand Total	**$1,434,288**	**$650,000**	**$630,000**	**$400,000**	**$400,000**	**$2,550,000**	**$6,064,288**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6110-Landfill	$1,434,288	$650,000	$630,000	$400,000	$400,000	$2,550,000	$6,064,288
Grand Total	**$1,434,288**	**$650,000**	**$630,000**	**$400,000**	**$400,000**	**$2,550,000**	**$6,064,288**

FY 2027-2036 Capital Improvement Program

Library
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4100-Library Construction	$646,576	-	$15,470,000	$6,049,800	$9,156,000	$1,500,000	$12,200,000	**$45,022,376**
4101-2024 Library Bonds	$2,785,515	-	-	-	-	-	-	**$2,785,515**
4284-2019-DIF Libraries	$156,223	-	-	-	-	-	-	**$156,223**
4520-Gov Facility-Excise Tax 25Bond	$4,749,751	-	-	-	-	-	-	**$4,749,751**
Grand Total	**$8,338,065**	**-**	**$15,470,000**	**$6,049,800**	**$9,156,000**	**$1,500,000**	**$12,200,000**	**$52,713,865**

FY 2027-2036 Capital Improvement Program

Library
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPLB19045	VELMA TEAGUE LIBRARY RENOVATION	$4,985,029	-	-	-	-	-	-	**$4,985,029**
CIPLB19046	MAIN LIBRARY RENOVATION	-	-	$2,160,000	$6,049,800	$7,651,000	-	-	**$15,860,800**
CIPLB19066	FOOTHILLS LIBRARY RENOVATION	-	-	-	-	$1,505,000	$1,500,000	$12,200,000	**$15,205,000**
CIPLB23029	HEROES PARK LIBRARY EXPANSION	$156,223	-	-	-	-	-	-	**$156,223**
CIPLB25081	MAIN LIBRARY ROOF PROJECT	$3,196,813	-	$1,310,000	-	-	-	-	**$4,506,813**
CIPLB27044	VELMA TEAGUE REDEVELOPMENT	-	-	$12,000,000	-	-	-	-	**$12,000,000**
Grand Total		**$8,338,065**	**-**	**$15,470,000**	**$6,049,800**	**$9,156,000**	**$1,500,000**	**$12,200,000**	**$52,713,865**

Return to TOC

VELMA TEAGUE LIBRARY RENOVATION

Library

Package: FY27-36CIP Library
Project #: CIPLB19045

DESCRIPTION

Replacement of aged infrastructure including electrical, plumbing, HVAC, roof and gutters, exterior painting and improve functionality without major remodel. Infrastructure assessment and study will refine the project and prioritize needs.

JUSTIFICATION

The library was built in 1971. This project is necessary to extend the life of the structure and provide reliable improve library services.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$4,985,029	-	-	-	-	-	$4,985,029
Grand Total	**$4,985,029**	**-**	**-**	**-**	**-**	**-**	**$4,985,029**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4100+ Library Construction Bonds	$235,278	-	-	-	-	-	$235,278
4520-Gov Facility-Excise Tax 25Bond	$4,749,751	-	-	-	-	-	$4,749,751
Grand Total	**$4,985,029**	**-**	**-**	**-**	**-**	**-**	**$4,985,029**

MAIN LIBRARY RENOVATION

Library

Package: FY27-36CIP Library
Project #: CIPLB19046

DESCRIPTION

This project is to renew all building systems, including interior renewal and functional remodeling, ADA, and plumbing. Equipment and technology updates are also included.

JUSTIFICATION

The library was built in 1987. This project is necessary to extend the life of the structure, to improve library services, community experience, and the lives of the people we serve. This project will help establish libraries of the future.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$5,772,000	$7,300,000	-	-	$13,072,000
DESIGN	-	$2,080,000	-	-	-	-	$2,080,000
INTRNL CHG	-	$80,000	$220,000	$278,000	-	-	$578,000
PUBLIC ART	-	-	$57,800	$73,000	-	-	$130,800
Grand Total	**-**	**$2,160,000**	**$6,049,800**	**$7,651,000**	**-**	**-**	**$15,860,800**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4100+ Library Construction Bonds	-	$2,160,000	$6,049,800	$7,651,000	-	-	$15,860,800
Grand Total	**-**	**$2,160,000**	**$6,049,800**	**$7,651,000**	**-**	**-**	**$15,860,800**

FOOTHILLS LIBRARY RENOVATION

Library

Package: FY27-36CIP Library
Project #: CIPLB19066

DESCRIPTION

Renovation and updating of Foothills Library to major building systems, modernization of the functions, technology, and equipment. Cost will be refined as assessment is conducted.

JUSTIFICATION

The library was built in 1999. This project is necessary to extend the life of the structure, to improve library services, community experience, and the lives of the people we serve. This project will help establish libraries of the future.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	$1,432,000	$11,634,000	$13,066,000
DESIGN	-	-	-	$1,450,000	-	-	$1,450,000
INTRNL CHG	-	-	-	$55,000	$54,000	$450,000	$559,000
PUBLIC ART	-	-	-	-	$14,000	$116,000	$130,000
Grand Total	**-**	**-**	**-**	**$1,505,000**	**$1,500,000**	**$12,200,000**	**$15,205,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4100+ Library Construction Bonds	-	-	-	$1,505,000	$1,500,000	$12,200,000	$15,205,000
Grand Total	**-**	**-**	**-**	**$1,505,000**	**$1,500,000**	**$12,200,000**	**$15,205,000**

HEROES PARK LIBRARY EXPANSION

Library

Package: FY27-36CIP Library
Project #: CIPLB23029

DESCRIPTION

Expand programming and community space based on population growth in the area and availability of Development Impact Fee funding. The addition is planned to be on the north side of the existing building and will provide “flex” space to accommodate additional programming, meeting space, and/or space for additional materials or technology.

JUSTIFICATION

Library was designed to accommodate future expansion driven by growth. Based on current utilization rates as well as DIF collections, the first planned expansion must be completed before FY2029.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$156,223	-	-	-	-	-	$156,223
Grand Total	**$156,223**	**-**	**-**	**-**	**-**	**-**	**$156,223**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4284-2019-DIF Libraries	$156,223	-	-	-	-	-	$156,223
Grand Total	**$156,223**	**-**	**-**	**-**	**-**	**-**	**$156,223**

Return to TOC

MAIN LIBRARY ROOF PROJECT

Library

Package: FY27-36CIP Library
Project #: CIPLB25081

DESCRIPTION

This project is to replace the Atrium Roofing System at the Main Public Library. A study was completed and determined the existing roof has numerous issues warranting the replacement.

JUSTIFICATION

The study identified chronic leaking, solar heat gain, acoustics, and maintenance issues. Replacing the roof will allow the continued natural light in while mitigating the heat, as well as solving the rainwater leakage.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$3,196,813	-	-	-	-	-	$3,196,813
CONSTRUCT	-	$1,250,000	-	-	-	-	$1,250,000
INTRNL CHG	-	$47,500	-	-	-	-	$47,500
PUBLIC ART	-	$12,500	-	-	-	-	$12,500
Grand Total	**$3,196,813**	**$1,310,000**	**-**	**-**	**-**	**-**	**$4,506,813**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4100+ Library Construction Bonds	$3,196,813	$1,310,000	-	-	-	-	$4,506,813
Grand Total	**$3,196,813**	**$1,310,000**	**-**	**-**	**-**	**-**	**$4,506,813**

VELMA TEAGUE REDEVELOPMENT

Library

Package: FY27-36CIP Library
Project #: CIPLB27044

DESCRIPTION

The Velma Teague Library Redevelopment will modernize the existing library facility, originally constructed in 1971, to better serve current and future community needs. The project will enhance building systems, accessibility, and interior and exterior spaces to support modern library services, technology, and community programming while meeting current codes and standards.

JUSTIFICATION

Due to the age of the facility, key building systems and layouts no longer fully support modern library services, technology demands, or accessibility expectations. Continued investment in the facility is necessary to address aging infrastructure, enhance safety and code compliance, and provide adaptable spaces that reflect current and future community needs.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$12,000,000	-	-	-	-	$12,000,000
Grand Total	**-**	**$12,000,000**	**-**	**-**	**-**	**-**	**$12,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4100+ Library Construction Bonds	-	$12,000,000	-	-	-	-	$12,000,000
Grand Total	**-**	**$12,000,000**	**-**	**-**	**-**	**-**	**$12,000,000**

FY 2027-2036 Capital Improvement Program

Parking Lots
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$17,082,443	$570,000	$500,000	$250,000	$250,000	$250,000	$1,250,000	**$20,152,443**
Grand Total	**$17,082,443**	**$570,000**	**$500,000**	**$250,000**	**$250,000**	**$250,000**	**$1,250,000**	**$20,152,443**

FY 2027-2036 Capital Improvement Program

Parking Lots
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPPL19059	RENEW PARKING GARAGES / LOTS	$2,207,443	$500,000	$500,000	$250,000	$250,000	$250,000	$1,250,000	**$5,207,443**
CIPPL24055	VAI PARKING GARAGE INVESTMENT	$14,875,000	-	-	-	-	-	-	**$14,875,000**
CIPPL27003	ARENA PARKING LOT LIGHTS	-	$70,000	-	-	-	-	-	**$70,000**
Grand Total		**$17,082,443**	**$570,000**	**$500,000**	**$250,000**	**$250,000**	**$250,000**	**$1,250,000**	**$20,152,443**

RENEW PARKING GARAGES / LOTS

Parking Lots

Package: FY27-36CIP Parking Lots
Project #: CIPPL19059

DESCRIPTION

Project is to repair existing parking garages & parking lots across the city. Business-critical building lots & garages are highest priority. Lighting in the parking lots is also included. FY27: Thunderbird Paseo Linear Park, Bonsall South Park and resealing lots done in FY26.

JUSTIFICATION

Programmatic repair/renewal of parking lots will reduce long term life cycle costs, reduce safety concerns, improve the city's brand/image. It will align resources with the City's strategic priorities and the Building Asset Philosophy.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$2,207,443	-	-	-	-	-	$2,207,443
NONCAPITAL	$500,000	$500,000	$250,000	$250,000	$250,000	$1,250,000	$3,000,000
Grand Total	**$2,707,443**	**$500,000**	**$250,000**	**$250,000**	**$250,000**	**$1,250,000**	**$5,207,443**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$2,707,443	$500,000	$250,000	$250,000	$250,000	$1,250,000	$5,207,443
Grand Total	**$2,707,443**	**$500,000**	**$250,000**	**$250,000**	**$250,000**	**$1,250,000**	**$5,207,443**

VAI PARKING GARAGE INVESTMENT

Parking Lots

Package: FY27-36CIP Parking Lots
Project #: CIPPL24055

DESCRIPTION

Funding for the initial 25-year term of the Council approved Parking Garage Space Use Agreement with VAI Resorts, LLC.

JUSTIFICATION

Amount to be paid when the garage construction is completed and a certificate of occupancy is issued by the City.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$14,875,000	-	-	-	-	-	$14,875,000
Grand Total	**$14,875,000**	**-**	**-**	**-**	**-**	**-**	**$14,875,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$14,875,000	-	-	-	-	-	$14,875,000
Grand Total	**$14,875,000**	**-**	**-**	**-**	**-**	**-**	**$14,875,000**

Return to TOC

ARENA PARKING LOT LIGHTS

Parking Lots

Package: FY27-36CIP Parking Lots
Project #: CIPPL27003

DESCRIPTION

Project is to repair parking lot lights in City owned lots around the Arena and Westgate area.

JUSTIFICATION

Parking lot lights are in need of various repairs including hard to access ballast and halide light replacements. These are necessary for safety and security of the parking lots.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	$70,000	-	-	-	-	-	$70,000
Grand Total	**$70,000**	**-**	**-**	**-**	**-**	**-**	**$70,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$70,000	-	-	-	-	-	$70,000
Grand Total	**$70,000**	**-**	**-**	**-**	**-**	**-**	**$70,000**

FY 2027-2036 Capital Improvement Program

Parks
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$1,092,387	-	-	-	-	-	-	**$1,092,387**
2160-Other Grants	$1,415	$1,500,000	-	-	-	-	-	**$1,501,415**
4050-Parks Construction	$1,660,741	-	$7,365,000	$24,139,699	$46,445,100	$66,082,569	$11,259,380	**$156,952,489**
4090-Open Space/Trail Construction	$8,402,790	-	-	-	-	-	-	**$8,402,790**
4091-2024 Open Space/Trails Bonds	$10,605,953	-	-	-	-	-	-	**$10,605,953**
4092-2025 Open Space/Trails Bonds	$1,700,327	-	-	-	-	-	-	**$1,700,327**
4093-2026 Open Space Bonds	-	$9,796,862	-	-	-	-	-	**$9,796,862**
4383-2019-DIF Parks & Rec	$173,517	-	-	-	-	-	-	**$173,517**
4520-Gov Facility-Excise Tax 25Bond	$5,038,817	-	-	-	-	-	-	**$5,038,817**
4610-ARPA Capital Projects	$638,807	-	-	-	-	-	-	**$638,807**
Grand Total	**$29,314,754**	**$11,296,862**	**$7,365,000**	**$24,139,699**	**$46,445,100**	**$66,082,569**	**$11,259,380**	**$195,903,364**

Return to TOC

FY 2027-2036 Capital Improvement Program

Parks
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPPK19008	SAHUARO RANCH PARK IMPROVEMENTS	$120,384	-	-	-	-	-	-	**$120,384**
CIPPK19012	DISTRICT IMPROVEMENTS - YUCCA	$58,130	-	-	-	-	-	-	**$58,130**
CIPPK19013	DISTRICT IMPROVEMENTS - SAHUARO	$98,840	-	-	-	-	-	-	**$98,840**
CIPPK19014	DISTRICT IMPROVEMENTS - OCOTILLO	$7,309	-	-	-	-	-	-	**$7,309**
CIPPK19077	THUNDERBIRD CONSV. PARK IMPS.	$10,851,137	$11,296,862	-	-	-	-	-	**$22,147,999**
CIPPK20036	DISTRICT IMPROVEMENTS - CHOLLA	$10,288	-	-	-	-	-	-	**$10,288**
CIPPK20037	DISTRICT IMPROVEMENTS - BARREL	$59,011	-	-	-	-	-	-	**$59,011**
CIPPK20038	DISTRICT IMPROVEMENTS - CACTUS	$58,809	-	-	-	-	-	-	**$58,809**
CIPPK21033	HEROES PARK REC AND AQUATICS CENTER	$80,578	-	$2,500,000	$5,000,000	$38,799,000	$36,701,000	-	**$83,080,578**
CIPPK21042	PARK RESTROOM REPLACEMENT	-	-	$900,000	-	-	-	-	**$900,000**
CIPPK22009	ACOMA PARK IMPROVEMENTS	$312,798	-	-	-	-	-	-	**$312,798**
CIPPK22011	MARY SILVA PARK IMPROVEMENTS	-	-	-	-	$555,000	-	-	**$555,000**
CIPPK22013	HERITAGE PARK IMPROVEMENTS	-	-	-	-	$252,300	-	-	**$252,300**
CIPPK22015	NEW WORLD PARK IMPROVEMENTS	$9,951	-	-	-	-	-	-	**$9,951**
CIPPK22016	MISSION PARK IMPROVEMENTS	-	-	-	-	-	-	$399,000	**$399,000**
CIPPK22018	MONTARA PARK IMPROVEMENTS	$80,238	-	-	-	-	-	-	**$80,238**
CIPPK22022	COUNTRY GABLES PARK IMPROVEMENTS	-	-	-	$75,000	-	-	-	**$75,000**
CIPPK22023	SUNNYSIDE PARK IMPROVEMENTS	-	-	-	$1,138,440	-	-	-	**$1,138,440**
CIPPK22024	TARRINGTON RANCH PARK IMPROVEMENTS	-	-	-	-	-	$555,880	-	**$555,880**
CIPPK22025	FOOTHILLS PARK IMPROVEMENTS	-	-	-	-	$950,000	-	-	**$950,000**
CIPPK22026	NORTHERN HORIZON PARK IMPROVEMENTS	-	-	$100,000	-	$1,500,000	-	-	**$1,600,000**
CIPPK22027	MYRTLE PARK IMPROVEMENTS	-	-	-	$50,000	-	-	-	**$50,000**

FY 2027-2036 Capital Improvement Program

Parks
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPPK22028	CLAVELITO PARK IMPROVEMENTS	-	-	-	$442,010	-	-	-	**$442,010**
CIPPK22029	BUTLER PARK IMPROVEMENTS	-	-	$415,000	-	-	-	-	**$415,000**
CIPPK22030	CHOLLA PARK IMPROVEMENTS	$33,649	-	-	-	-	$344,900	-	**$378,549**
CIPPK22032	SKUNK CREEK LINEAR TRAIL	$1,000,000	-	-	-	-	-	-	**$1,000,000**
CIPPK22033	GRAND CANAL LINEAR PARK IMPROVEMENT	$3,185,282	-	-	-	-	-	-	**$3,185,282**
CIPPK22034	THUNDERBIRD PASEO IMPROVEMENTS	$5,120,162	-	-	-	-	-	-	**$5,120,162**
CIPPK22036	NEW RIVER TRAIL IMPROVEMENTS	$552,488	-	-	-	-	-	-	**$552,488**
CIPPK22097	SIERRA VERDE PARK IMPROVEMENTS	$16,507	-	-	-	-	-	-	**$16,507**
CIPPK22100	BONSALL PARK NORTH IMPROVEMENTS	$317,492	-	-	-	-	-	-	**$317,492**
CIPPK22101	HEROES REGIONAL PARK BALLFIELDS	$722,135	-	-	-	-	-	-	**$722,135**
CIPPK23004	PLAZA ROSA PARK IMPROVEMENTS	-	-	-	$380,949	-	-	-	**$380,949**
CIPPK23005	KINGS PARK IMPROVEMENTS	-	-	-	$716,900	-	-	-	**$716,900**
CIPPK23006	DESERT VALLEY PARK IMPROVEMENTS	-	-	-	-	$915,000	-	-	**$915,000**
CIPPK23007	DESERT ROSE PARK IMPROVEMENTS	-	-	-	$900,000	-	-	-	**$900,000**
CIPPK23026	PASEO SPORTS COMPLEX	$1,367,499	-	-	-	-	-	-	**$1,367,499**
CIPPK23027	CHAPPARAL PARK IMPROVEMENTS	-	-	-	$1,450,000	-	-	-	**$1,450,000**
CIPPK23044	MURPHY PARK	$4,665,664	-	-	-	-	-	-	**$4,665,664**
CIPPK24002	ADA UPGRADES	$319,988	-	-	$1,000,000	-	-	-	**$1,319,988**
CIPPK24003	PARKING LOT IMPROVEMENTS	-	-	$700,000	-	-	-	-	**$700,000**
CIPPK24067	COMMUNITY CENTER TECH INVESTMENT	$1,415	-	-	-	-	-	-	**$1,415**
CIPPK25014	HORIZON PARK IMPROVEMENTS	-	-	-	$277,650	-	-	-	**$277,650**
CIPPK25015	ARROWHEAD LAKES PARK IMPROVEMENTS	$265,000	-	-	-	-	-	-	**$265,000**

FY 2027-2036 Capital Improvement Program

Parks
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPPK25016	UTOPIA PARK IMPROVEMENTS	-	-	-	-	$656,300	-	-	**$656,300**
CIPPK25017	FOOTHILLS PARK SKATE PARK RENOVATIO	-	-	$2,500,000	-	-	-	-	**$2,500,000**
CIPPK25018	SUNSET VISTA PARK IMPROVEMENTS	-	-	-	$267,550	-	-	-	**$267,550**
CIPPK25019	GREENWAY GRANADA PARK IMPROVEMENTS	-	-	-	-	$817,500	-	-	**$817,500**
CIPPK25020	SUNSET RIDGE PARK IMPROVEMENTS	-	-	-	$267,550	-	-	-	**$267,550**
CIPPK25068	SAHUARO RANCH PARK BUILDOUT	-	-	-	-	-	$27,627,489	-	**$27,627,489**
CIPPK26004	PARK SIGNAGE IMPROVEMENTS	-	-	$150,000	-	-	-	$1,011,880	**$1,161,880**
CIPPK26010	DOS LAGOS PARK IMPROVEMENTS	-	-	-	$955,000	-	-	-	**$955,000**
CIPPK27012	LAWRENCE PARK IMPROVEMENTS	-	-	-	-	-	-	$660,000	**$660,000**
CIPPK27013	SENORITA PARK IMPROVEMENTS	-	-	-	-	-	-	$350,000	**$350,000**
CIPPK27014	VETERANOS PARK IMPROVEMENTS	-	-	-	-	-	-	$65,000	**$65,000**
CIPPK27015	WINDSOR PARK IMPROVEMENTS	-	-	-	-	-	-	$75,000	**$75,000**
CIPPK27016	GARDENWOOD PARK	-	-	-	-	-	-	$45,500	**$45,500**
CIPPK27017	OCOTILLO ROSE PARK IMPROVEMENTS	-	-	-	-	-	-	$531,000	**$531,000**
CIPPK27018	DESERT GARDEN PARK IMPROVEMENTS	-	-	-	-	-	-	$500,000	**$500,000**
CIPPK27019	ORANGEWOOD PARK IMPROVEMENTS	-	-	$100,000	-	-	-	$730,000	**$830,000**
CIPPK27023	TRIANGLE PARK IMPROVEMENTS	-	-	-	-	-	-	$50,000	**$50,000**
CIPPK27024	BONSALL PARK SOUTH IMPROVEMENTS	-	-	-	-	-	-	$1,575,000	**$1,575,000**
CIPPK27025	MEMMINGEN PARK IMPROVEMENTS	-	-	-	-	-	-	$903,000	**$903,000**
CIPPK27026	PASEO NEIGHBORHOOD PARK IMPROVMENTS	-	-	-	-	-	-	$352,000	**$352,000**
CIPPK27027	ORANGEWOOD VISTA PARK IMPROVEMENTS	-	-	-	-	-	-	$500,000	**$500,000**
CIPPK27028	TIERRA BUENA PARK IMPROVEMENTS	-	-	-	-	-	$853,300	-	**$853,300**

Return to TOC

FY 2027-2036 Capital Improvement Program

Parks
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPPK27029	BICENTENNIAL PARK IMPROVEMENTS	-	-	-	-	-	-	$525,000	**$525,000**
CIPPK27030	MARYLAND LAKES PARK IMPROVEMENTS	-	-	-	-	-	-	$532,000	**$532,000**
CIPPK27031	ROVEY PARK IMPROVEMENTS	-	-	-	-	-	-	$55,000	**$55,000**
CIPPK27032	MANISTEE RANCH PROPERTY IMPROVEMENT	-	-	-	-	-	-	$50,000	**$50,000**
CIPPK27033	GLENDALE ADULT CENTER	-	-	-	-	$2,000,000	-	-	**$2,000,000**
CIPPK27034	ADULT CENTER PARKING IMPROVEMENTS	-	-	-	$365,000	-	-	-	**$365,000**
CIPPK27035	BRIDLE PATH IMPROVEMENTS	-	-	-	-	-	-	$100,000	**$100,000**
CIPPK27036	GLEN LAKES PARK IMPROVEMENTS	-	-	-	-	-	-	$300,000	**$300,000**
CIPPK27037	MORCOMB PARK IMPROVEMENTS	-	-	-	-	-	-	$250,000	**$250,000**
CIPPK27038	FOOTHILLS SPORTS COMPLEX	-	-	-	-	-	-	$1,500,000	**$1,500,000**
CIPPK27039	ROSE LANE POOL REPLACEMENT	-	-	-	$10,000,000	-	-	-	**$10,000,000**
CIPPK27040	BRIAN ANDERSON FIELD IMPROVEMENTS	-	-	-	-	-	-	$200,000	**$200,000**
CIPPK27041	OASIS PARK IMPROVEMENTS	-	-	-	$450,000	-	-	-	**$450,000**
CIPPK73576	FOOTHILLS PARK PICKLEBALL COURTS	-	-	-	$403,650	-	-	-	**$403,650**
Grand Total		**$29,314,754**	**$11,296,862**	**$7,365,000**	**$24,139,699**	**$46,445,100**	**$66,082,569**	**$11,259,380**	**$195,903,364**

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SAHUARO RANCH PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK19008

DESCRIPTION

Project for improvements at Sahuaro Ranch Park. Improvements will include new LED lighting.

JUSTIFICATION

Replacement of infrastructure to address priority items identified in the assessment recommendations.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$120,384	-	-	-	-	-	$120,384
Grand Total	**$120,384**	**-**	**-**	**-**	**-**	**-**	**$120,384**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4520-Gov Facility-Excise Tax 25Bond	$120,384	-	-	-	-	-	$120,384
Grand Total	**$120,384**	**-**	**-**	**-**	**-**	**-**	**$120,384**

DISTRICT IMPROVEMENTS - YUCCA

Parks

Package: FY27-36CIP Parks
Project #: CIPPK19012

DESCRIPTION

Various capital improvements in Yucca District

JUSTIFICATION

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$58,130	-	-	-	-	-	$58,130
Grand Total	**$58,130**	**-**	**-**	**-**	**-**	**-**	**$58,130**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$58,130	-	-	-	-	-	$58,130
Grand Total	**$58,130**	**-**	**-**	**-**	**-**	**-**	**$58,130**

DISTRICT IMPROVEMENTS - SAHUARO

Parks

Package: FY27-36CIP Parks
Project #: CIPPK19013

DESCRIPTION

Various capital improvements in Sahuaro District

JUSTIFICATION

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$98,840	-	-	-	-	-	$98,840
Grand Total	**$98,840**	**-**	**-**	**-**	**-**	**-**	**$98,840**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$98,840	-	-	-	-	-	$98,840
Grand Total	**$98,840**	**-**	**-**	**-**	**-**	**-**	**$98,840**

DISTRICT IMPROVEMENTS - OCOTILLO

Parks

Package: FY27-36CIP Parks
Project #: CIPPK19014

DESCRIPTION

Various capital improvements in Ocotillo District

JUSTIFICATION

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$7,309	-	-	-	-	-	$7,309
Grand Total	**$7,309**	**-**	**-**	**-**	**-**	**-**	**$7,309**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$7,309	-	-	-	-	-	$7,309
Grand Total	**$7,309**	**-**	**-**	**-**	**-**	**-**	**$7,309**

THUNDERBIRD CONSV. PARK IMPS.

Parks

Package: FY27-36CIP Parks
Project #: CIPPK19077

DESCRIPTION

This project addresses key items developed through public input for the 2011 Glendale Parks and Recreation Master Plan Update. This request is for replacement of aging infrastructure at Thunderbird Conservation Park including repair of existing trails. and replacement/addition of restrooms, ramadas, parking spaces, and roadways.

JUSTIFICATION

This project meets important elements of the master plan including Care of Infrastructure.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$11,199,862	-	-	-	-	-	$11,199,862
BOND ISSUE	$97,000	-	-	-	-	-	$97,000
CARRYOVER	$10,851,137	-	-	-	-	-	$10,851,137
Grand Total	**$22,147,999**	**-**	**-**	**-**	**-**	**-**	**$22,147,999**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2160-Other Grants	$1,500,000	-	-	-	-	-	$1,500,000
4090+ Open Space/Trails Bonds	$20,647,999	-	-	-	-	-	$20,647,999
Grand Total	**$22,147,999**	**-**	**-**	**-**	**-**	**-**	**$22,147,999**

DISTRICT IMPROVEMENTS - CHOLLA

Parks

Package: FY27-36CIP Parks
Project #: CIPPK20036

DESCRIPTION

Various capital improvements in Cholla District

JUSTIFICATION

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$10,288	-	-	-	-	-	$10,288
Grand Total	**$10,288**	**-**	**-**	**-**	**-**	**-**	**$10,288**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$10,288	-	-	-	-	-	$10,288
Grand Total	**$10,288**	**-**	**-**	**-**	**-**	**-**	**$10,288**

DISTRICT IMPROVEMENTS - BARREL

Parks

Package: FY27-36CIP Parks
Project #: CIPPK20037

DESCRIPTION

Various district improvements in the Barrel District

JUSTIFICATION

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$59,011	-	-	-	-	-	$59,011
Grand Total	**$59,011**	**-**	**-**	**-**	**-**	**-**	**$59,011**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$59,011	-	-	-	-	-	$59,011
Grand Total	**$59,011**	**-**	**-**	**-**	**-**	**-**	**$59,011**

DISTRICT IMPROVEMENTS - CACTUS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK20038

DESCRIPTION

Various District Improvements in the Cactus district.

JUSTIFICATION

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$58,809	-	-	-	-	-	$58,809
Grand Total	**$58,809**	**-**	**-**	**-**	**-**	**-**	**$58,809**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$58,809	-	-	-	-	-	$58,809
Grand Total	**$58,809**	**-**	**-**	**-**	**-**	**-**	**$58,809**

HEROES PARK REC AND AQUATICS CENTER

Parks

Package: FY27-36CIP Parks
Project #: CIPPK21033

DESCRIPTION

This project is for the design and construction of the recreation and aquatics center at Heroes Regional Park.

JUSTIFICATION

This project is for the completion of the improvements at Heroes Regional Park per the originally approved 2005 design Concept Report.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$80,578	-	-	-	-	-	$80,578
CONSTRUCT	-	$900,000	$1,304,000	$34,702,000	$35,100,000	-	$72,006,000
DESIGN	-	$1,500,000	$3,500,000	$3,500,000	$1,000,000	-	$9,500,000
INTRNL CHG	-	$91,000	$183,000	$250,000	$250,000	-	$774,000
PUBLIC ART	-	$9,000	$13,000	$347,000	$351,000	-	$720,000
Grand Total	**$80,578**	**$2,500,000**	**$5,000,000**	**$38,799,000**	**$36,701,000**	**-**	**$83,080,578**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	$80,578	$2,500,000	$5,000,000	$38,799,000	$36,701,000	-	$83,080,578
Grand Total	**$80,578**	**$2,500,000**	**$5,000,000**	**$38,799,000**	**$36,701,000**	**-**	**$83,080,578**

PARK RESTROOM REPLACEMENT

Parks

Package: FY27-36CIP Parks
Project #: CIPPK21042

DESCRIPTION

This project involves the replacement of the public restrooms at two city parks: Cholla Park and Thunderbird-Paseo @67th Ave to provide restrooms in a single modular unit at these locations.

JUSTIFICATION

City staff has worked to identify and prioritize specific improvements to these facilities.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$676,800	-	-	-	-	$676,800
CONTGNCY	-	$90,000	-	-	-	-	$90,000
DESIGN	-	$90,000	-	-	-	-	$90,000
INTRNL CHG	-	$34,200	-	-	-	-	$34,200
PUBLIC ART	-	$9,000	-	-	-	-	$9,000
Grand Total	**-**	**$900,000**	**-**	**-**	**-**	**-**	**$900,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	$900,000	-	-	-	-	$900,000
Grand Total	**-**	**$900,000**	**-**	**-**	**-**	**-**	**$900,000**

ACOMA PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22009

DESCRIPTION

This project is for park improvements at Acoma Park. The improvements will include improved irrigation, court resurfacing and a new play structure. These improvements are designed to accommodate increased use and demand at the park.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$312,798	-	-	-	-	-	$312,798
Grand Total	**$312,798**	**-**	**-**	**-**	**-**	**-**	**$312,798**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	$312,798	-	-	-	-	-	$312,798
Grand Total	**$312,798**	**-**	**-**	**-**	**-**	**-**	**$312,798**

MARY SILVA PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22011

DESCRIPTION

This project is for improvements at Mary Silva Park. The improvements will include park lighting, irrigation, and site amenities. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$530,000	-	-	$530,000
CONTGNCY	-	-	-	$15,000	-	-	$15,000
DESIGN	-	-	-	$5,000	-	-	$5,000
PUBLIC ART	-	-	-	$5,000	-	-	$5,000
Grand Total	**-**	**-**	**-**	**$555,000**	**-**	**-**	**$555,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	$555,000	-	-	$555,000
Grand Total	**-**	**-**	**-**	**$555,000**	**-**	**-**	**$555,000**

HERITAGE PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22013

DESCRIPTION

This project is for improvements at Heritage Park. The improvements will include court resurfacing and updated lighting. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$230,000	-	-	$230,000
CONTGNCY	-	-	-	$15,000	-	-	$15,000
DESIGN	-	-	-	$5,000	-	-	$5,000
PUBLIC ART	-	-	-	$2,300	-	-	$2,300
Grand Total	**-**	**-**	**-**	**$252,300**	**-**	**-**	**$252,300**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	$252,300	-	-	$252,300
Grand Total	**-**	**-**	**-**	**$252,300**	**-**	**-**	**$252,300**

NEW WORLD PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22015

DESCRIPTION

This project is for improvements at New World Park. The improvements will include improved park lighting. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$9,951	-	-	-	-	-	$9,951
Grand Total	**$9,951**	**-**	**-**	**-**	**-**	**-**	**$9,951**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4610-ARPA Capital Projects	$9,951	-	-	-	-	-	$9,951
Grand Total	**$9,951**	**-**	**-**	**-**	**-**	**-**	**$9,951**

MISSION PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22016

DESCRIPTION

Improvements at Mission Park. Improvements include park lighting, a new play structure, and a new irrigation system. Improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$385,010	$385,010
CONTGNCY	-	-	-	-	-	$10,000	$10,000
PUBLIC ART	-	-	-	-	-	$3,990	$3,990
Grand Total	**-**	**-**	**-**	**-**	**-**	**$399,000**	**$399,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$399,000	$399,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$399,000**	**$399,000**

MONTARA PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22018

DESCRIPTION

This project is for park improvements at Montara Park. The improvements will include improved lighting and court resurfacing. These improvements are designed to accommodate increased use and demand at the park.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$80,238	-	-	-	-	-	$80,238
Grand Total	**$80,238**	**-**	**-**	**-**	**-**	**-**	**$80,238**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4610-ARPA Capital Projects	$80,238	-	-	-	-	-	$80,238
Grand Total	**$80,238**	**-**	**-**	**-**	**-**	**-**	**$80,238**

COUNTRY GABLES PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22022

DESCRIPTION

This project is for improvements at Country Gables Park. The improvements will include park lighting. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$69,250	-	-	-	$69,250
CONTGNCY	-	-	$5,000	-	-	-	$5,000
PUBLIC ART	-	-	$750	-	-	-	$750
Grand Total	**-**	**-**	**$75,000**	**-**	**-**	**-**	**$75,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$75,000	-	-	-	$75,000
Grand Total	**-**	**-**	**$75,000**	**-**	**-**	**-**	**$75,000**

SUNNYSIDE PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22023

DESCRIPTION

This project is for improvements at Sunnyside Park. The improvements will include park lighting, court resurfacing, improved irrigation, and site improvements. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$1,033,804	-	-	-	$1,033,804
CONTGNCY	-	-	$54,722	-	-	-	$54,722
DESIGN	-	-	$39,722	-	-	-	$39,722
PUBLIC ART	-	-	$10,192	-	-	-	$10,192
Grand Total	**-**	**-**	**$1,138,440**	**-**	**-**	**-**	**$1,138,440**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$1,138,440	-	-	-	$1,138,440
Grand Total	**-**	**-**	**$1,138,440**	**-**	**-**	**-**	**$1,138,440**

TARRINGTON RANCH PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22024

DESCRIPTION

This project is for improvements at Tarrington Ranch Park. The improvements will include court resurfacing, park lighting and a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	$535,322	-	$535,322
CONTGNCY	-	-	-	-	$15,000	-	$15,000
PUBLIC ART	-	-	-	-	$5,558	-	$5,558
Grand Total	**-**	**-**	**-**	**-**	**$555,880**	**-**	**$555,880**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	$555,880	-	$555,880
Grand Total	**-**	**-**	**-**	**-**	**$555,880**	**-**	**$555,880**

FOOTHILLS PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22025

DESCRIPTION

This project is for improvements at Foothills Park. The improvements will include park lighting and site improvements. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$895,500	-	-	$895,500
CONTGNCY	-	-	-	$25,000	-	-	$25,000
DESIGN	-	-	-	$20,000	-	-	$20,000
PUBLIC ART	-	-	-	$9,500	-	-	$9,500
Grand Total	**-**	**-**	**-**	**$950,000**	**-**	**-**	**$950,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	$950,000	-	-	$950,000
Grand Total	**-**	**-**	**-**	**$950,000**	**-**	**-**	**$950,000**

NORTHERN HORIZON PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22026

DESCRIPTION

This project is for improvements at Northern Horizon Park. The improvements will include park lighting and irrigation system improvements. In FY2028, the master plan process would include public outreach efforts to help determine programming and development of the undeveloped areas.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$1,390,000	-	-	$1,390,000
CONTGNCY	-	-	-	$25,000	-	-	$25,000
DESIGN	-	-	-	$25,000	-	-	$25,000
INTRNL CHG	-	-	-	$45,000	-	-	$45,000
PUBLIC ART	-	-	-	$15,000	-	-	$15,000
STUDY	-	$100,000	-	-	-	-	$100,000
Grand Total	**-**	**$100,000**	**-**	**$1,500,000**	**-**	**-**	**$1,600,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	$100,000	-	$1,500,000	-	-	$1,600,000
Grand Total	**-**	**$100,000**	**-**	**$1,500,000**	**-**	**-**	**$1,600,000**

MYRTLE PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22027

DESCRIPTION

This project is for improvements at Myrtle Park. The improvements will include new park lighting and site improvements. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$47,500	-	-	-	$47,500
CONTGNCY	-	-	$2,000	-	-	-	$2,000
PUBLIC ART	-	-	$500	-	-	-	$500
Grand Total	**-**	**-**	**$50,000**	**-**	**-**	**-**	**$50,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$50,000	-	-	-	$50,000
Grand Total	**-**	**-**	**$50,000**	**-**	**-**	**-**	**$50,000**

CLAVELITO PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22028

DESCRIPTION

This project is for improvements at Clavelito Park. The improvements will include park lighting and irrigation system improvements. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$388,965	-	-	-	$388,965
CONTGNCY	-	-	$29,426	-	-	-	$29,426
DESIGN	-	-	$19,426	-	-	-	$19,426
PUBLIC ART	-	-	$4,193	-	-	-	$4,193
Grand Total	**-**	**-**	**$442,010**	**-**	**-**	**-**	**$442,010**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$442,010	-	-	-	$442,010
Grand Total	**-**	**-**	**$442,010**	**-**	**-**	**-**	**$442,010**

BUTLER PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22029

DESCRIPTION

This project is for improvements at Butler Park. The improvements will include park lighting, site improvements and a new playground with shade structure. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$312,850	-	-	-	-	$312,850
CONTGNCY	-	$25,000	-	-	-	-	$25,000
DESIGN	-	$15,000	-	-	-	-	$15,000
EQUIPMENT	-	$58,000	-	-	-	-	$58,000
INTRNL CHG	-	$4,150	-	-	-	-	$4,150
Grand Total	**-**	**$415,000**	**-**	**-**	**-**	**-**	**$415,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	$415,000	-	-	-	-	$415,000
Grand Total	**-**	**$415,000**	**-**	**-**	**-**	**-**	**$415,000**

CHOLLA PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22030

DESCRIPTION

This project is for improvements at Cholla Park. The improvements will include park lighting, court resurfacing, and a new playground with shade structure. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$33,649	-	-	-	-	-	$33,649
CONSTRUCT	-	-	-	-	$214,245	-	$214,245
CONTGNCY	-	-	-	-	$28,490	-	$28,490
DESIGN	-	-	-	-	$28,490	-	$28,490
EQUIPMENT	-	-	-	-	$60,000	-	$60,000
INTRNL CHG	-	-	-	-	$10,826	-	$10,826
PUBLIC ART	-	-	-	-	$2,849	-	$2,849
Grand Total	**$33,649**	**-**	**-**	**-**	**$344,900**	**-**	**$378,549**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	$33,649	-	-	-	$344,900	-	$378,549
Grand Total	**$33,649**	**-**	**-**	**-**	**$344,900**	**-**	**$378,549**

SKUNK CREEK LINEAR TRAIL

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22032

DESCRIPTION

Redesign and installation of irrigation and landscaping along paved trail on the Skunk Creek Linear Trail. This 4 + mile trail system was installed in 2002 and is in disrepair.

JUSTIFICATION

Maintaining what we have is a top priority in master plan survey of residents.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,000,000	-	-	-	-	-	$1,000,000
Grand Total	**$1,000,000**	**-**	**-**	**-**	**-**	**-**	**$1,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4090+ Open Space/Trails Bonds	$1,000,000	-	-	-	-	-	$1,000,000
Grand Total	**$1,000,000**	**-**	**-**	**-**	**-**	**-**	**$1,000,000**

GRAND CANAL LINEAR PARK IMPROVEMENT

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22033

DESCRIPTION

This project is for improvements at Grand Canal Linear Park. The improvements will include irrigation system repairs or replacement.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$3,185,282	-	-	-	-	-	$3,185,282
Grand Total	**$3,185,282**	**-**	**-**	**-**	**-**	**-**	**$3,185,282**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4090+ Open Space/Trails Bonds	$3,185,282	-	-	-	-	-	$3,185,282
Grand Total	**$3,185,282**	**-**	**-**	**-**	**-**	**-**	**$3,185,282**

THUNDERBIRD PASEO IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22034

DESCRIPTION

This project is for improvements at Thunderbird Paseo Park. The improvements will include enhanced lighting, improved irrigation, court resurfacing and a new play structure.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$5,120,162	-	-	-	-	-	$5,120,162
Grand Total	**$5,120,162**	**-**	**-**	**-**	**-**	**-**	**$5,120,162**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4090+ Open Space/Trails Bonds	$5,120,162	-	-	-	-	-	$5,120,162
Grand Total	**$5,120,162**	**-**	**-**	**-**	**-**	**-**	**$5,120,162**

NEW RIVER TRAIL IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22036

DESCRIPTION

This project is designed to provide a connection between New River Trail South and Heroes Regional Park. The improvements include a new concrete walkway, enhanced lighting, irrigation and plantings.

JUSTIFICATION

This project provides an improved link between existing parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$552,488	-	-	-	-	-	$552,488
Grand Total	**$552,488**	**-**	**-**	**-**	**-**	**-**	**$552,488**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4090+ Open Space/Trails Bonds	$552,488	-	-	-	-	-	$552,488
Grand Total	**$552,488**	**-**	**-**	**-**	**-**	**-**	**$552,488**

SIERRA VERDE PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22097

DESCRIPTION

This project is for improvements at Sierra Verde Park. The improvements will include lighting and irrigation upgrades. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$16,507	-	-	-	-	-	$16,507
Grand Total	**$16,507**	**-**	**-**	**-**	**-**	**-**	**$16,507**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	$16,507	-	-	-	-	-	$16,507
Grand Total	**$16,507**	**-**	**-**	**-**	**-**	**-**	**$16,507**

BONSALL PARK NORTH IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22100

DESCRIPTION

This project will be a part of the Bonsall Park North Master Plan and the allocated budget will re-locate the volleyball courts to a more desired area of the park.

JUSTIFICATION

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$317,492	-	-	-	-	-	$317,492
Grand Total	**$317,492**	**-**	**-**	**-**	**-**	**-**	**$317,492**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	$317,492	-	-	-	-	-	$317,492
Grand Total	**$317,492**	**-**	**-**	**-**	**-**	**-**	**$317,492**

HEROES REGIONAL PARK BALLFIELDS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK22101

DESCRIPTION

The project is to finish the development of Heroes Park. This phase of the project includes the addition of 3 lighted sports fields (2 natural grass fields and 1 synthetic field), a dog park, mini pitch field, playground, 8 pickleball courts, public restrooms, shade ramadas, and supporting parking lots.

JUSTIFICATION

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations and to further the long-planned development of Heroes Regional Park.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$722,135	-	-	-	-	-	$722,135
Grand Total	**$722,135**	**-**	**-**	**-**	**-**	**-**	**$722,135**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4383-2019-DIF Parks & Rec	$173,517	-	-	-	-	-	$173,517
4610-ARPA Capital Projects	$548,618	-	-	-	-	-	$548,618
Grand Total	**$722,135**	**-**	**-**	**-**	**-**	**-**	**$722,135**

PLAZA ROSA PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK23004

DESCRIPTION

This project is for park improvements for Plaza Rosa Park. The improvements will include a more efficient irrigation system, new park amenities, court resurfacing and a new play structure.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$352,894	-	-	-	$352,894
CONTGNCY	-	-	$24,369	-	-	-	$24,369
PUBLIC ART	-	-	$3,686	-	-	-	$3,686
Grand Total	**-**	**-**	**$380,949**	**-**	**-**	**-**	**$380,949**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$380,949	-	-	-	$380,949
Grand Total	**-**	**-**	**$380,949**	**-**	**-**	**-**	**$380,949**

KINGS PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK23005

DESCRIPTION

This project is for park improvements at Kings Park. The improvements will include a more efficient irrigation system, lighting, a new play structure and new park amenities.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$566,351	-	-	-	$566,351
CONTGNCY	-	-	$71,690	-	-	-	$71,690
DESIGN	-	-	$71,690	-	-	-	$71,690
PUBLIC ART	-	-	$7,169	-	-	-	$7,169
Grand Total	**-**	**-**	**$716,900**	**-**	**-**	**-**	**$716,900**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$716,900	-	-	-	$716,900
Grand Total	**-**	**-**	**$716,900**	**-**	**-**	**-**	**$716,900**

DESERT VALLEY PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK23006

DESCRIPTION

This project is for park improvements at Desert Valley Park. The improvements will include a more efficient irrigation system, lighting, a new play structure, amenities and parking lot resurfacing.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$865,850	-	-	$865,850
CONTGNCY	-	-	-	$25,000	-	-	$25,000
DESIGN	-	-	-	$15,000	-	-	$15,000
PUBLIC ART	-	-	-	$9,150	-	-	$9,150
Grand Total	**-**	**-**	**-**	**$915,000**	**-**	**-**	**$915,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	$915,000	-	-	$915,000
Grand Total	**-**	**-**	**-**	**$915,000**	**-**	**-**	**$915,000**

DESERT ROSE PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK23007

DESCRIPTION

This project is for park improvements at Desert Rose Park. The improvements will include a more efficient irrigation system, lights, new play structures, sport court resurfacing and park amenities.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$841,000	-	-	-	$841,000
CONTGNCY	-	-	$25,000	-	-	-	$25,000
DESIGN	-	-	$25,000	-	-	-	$25,000
PUBLIC ART	-	-	$9,000	-	-	-	$9,000
Grand Total	**-**	**-**	**$900,000**	**-**	**-**	**-**	**$900,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$900,000	-	-	-	$900,000
Grand Total	**-**	**-**	**$900,000**	**-**	**-**	**-**	**$900,000**

PASEO SPORTS COMPLEX

Parks

Package: FY27-36CIP Parks
Project #: CIPPK23026

DESCRIPTION

The project updates the sports complex clamshells, dugouts and amenities.

JUSTIFICATION

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; “maintain what we have”.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,367,499	-	-	-	-	-	$1,367,499
Grand Total	**$1,367,499**	**-**	**-**	**-**	**-**	**-**	**$1,367,499**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	$2,499	-	-	-	-	-	$2,499
4520-Gov Facility-Excise Tax 25Bond	$1,365,000	-	-	-	-	-	$1,365,000
Grand Total	**$1,367,499**	**-**	**-**	**-**	**-**	**-**	**$1,367,499**

CHAPPARAL PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK23027

DESCRIPTION

Improvements at Chapparal Park include upgrades to lighting, court resurfacing, irrigation and on site amenities. These enhancements are designed to better support the park’s growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$1,435,500	-	-	-	$1,435,500
PUBLIC ART	-	-	$14,500	-	-	-	$14,500
Grand Total	**-**	**-**	**$1,450,000**	**-**	**-**	**-**	**$1,450,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$1,450,000	-	-	-	$1,450,000
Grand Total	**-**	**-**	**$1,450,000**	**-**	**-**	**-**	**$1,450,000**

MURPHY PARK

Parks

Package: FY27-36CIP Parks
Project #: CIPPK23044

DESCRIPTION

Recognized as a great public space in downtown, modernization improvements will focus on a wholistic approach for a more integrated open space with the amphitheater, library and City Hall facilities. This includes examining pedestrian corridors, arrival points, zones for various activities, wayfinding, hardscape design, enhancing tree canopies, and irrigation & drainage.

JUSTIFICATION

The existing City Hall Campus was constructed in 1984. In order to become a focal point of the downtown, it is important to modernize the park to make it more pedestrian friendly.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$4,665,664	-	-	-	-	-	$4,665,664
Grand Total	**$4,665,664**	**-**	**-**	**-**	**-**	**-**	**$4,665,664**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$800,000	-	-	-	-	-	$800,000
4050+ Parks Construction Bonds	$312,231	-	-	-	-	-	$312,231
4520-Gov Facility-Excise Tax 25Bond	$3,553,433	-	-	-	-	-	$3,553,433
Grand Total	**$4,665,664**	**-**	**-**	**-**	**-**	**-**	**$4,665,664**

ADA UPGRADES

Parks

Package: FY27-36CIP Parks
Project #: CIPPK24002

DESCRIPTION

This project involves first updating the 2013 American with Disabilities Act Park and Facilities Assessment and then addressing identified deficiencies to bring park facilities into ADA compliance.

JUSTIFICATION

This project is to ensure compliance with the federally adopted American with Disabilities Act and to address any known deficiencies identified by updating the assessment.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$319,988	-	-	-	-	-	$319,988
CONSTRUCT	-	-	$900,000	-	-	-	$900,000
STUDY	-	-	$100,000	-	-	-	$100,000
Grand Total	**$319,988**	**-**	**$1,000,000**	**-**	**-**	**-**	**$1,319,988**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	$319,988	-	$1,000,000	-	-	-	$1,319,988
Grand Total	**$319,988**	**-**	**$1,000,000**	**-**	**-**	**-**	**$1,319,988**

PARKING LOT IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK24003

DESCRIPTION

This project involves repairs and renovation to parking lots at Bonsall North, Foothills, and New World parks.

JUSTIFICATION

This project addresses needed repairs and renovations in Bonsall North, Foothills, and New World parks as identified in the 2021 Park and Facilities Parking Paving Assessment.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$526,400	-	-	-	-	$526,400
CONTGNCY	-	$70,000	-	-	-	-	$70,000
DESIGN	-	$70,000	-	-	-	-	$70,000
INTRNL CHG	-	$26,600	-	-	-	-	$26,600
PUBLIC ART	-	$7,000	-	-	-	-	$7,000
Grand Total	**-**	**$700,000**	**-**	**-**	**-**	**-**	**$700,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	$700,000	-	-	-	-	$700,000
Grand Total	**-**	**$700,000**	**-**	**-**	**-**	**-**	**$700,000**

COMMUNITY CENTER TECH INVESTMENT

Parks

Package: FY27-36CIP Parks
Project #: CIPPK24067

DESCRIPTION

Provide broadband internet capacity at O'Neil, Rose Lane and Glendale Community Centers along with the purchase of one-time supplies such as desks, chairs, laptops, tablets, 3D printers and other educational technologies.

JUSTIFICATION

Project is being funded through a Federal Economic Development Initiative Grant to Expand Broadband Internet Service to Areas of the city that are lacking internet capacity.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,415	-	-	-	-	-	$1,415
Grand Total	**$1,415**	**-**	**-**	**-**	**-**	**-**	**$1,415**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2160-Other Grants	$1,415	-	-	-	-	-	$1,415
Grand Total	**$1,415**	**-**	**-**	**-**	**-**	**-**	**$1,415**

Return to TOC

HORIZON PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK25014

DESCRIPTION

This project is for improvements at Horizon Park. The improvements will include an updated play structure and new site furnishings. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$265,000	-	-	-	$265,000
CONTGNCY	-	-	$10,000	-	-	-	$10,000
PUBLIC ART	-	-	$2,650	-	-	-	$2,650
Grand Total	**-**	**-**	**$277,650**	**-**	**-**	**-**	**$277,650**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$277,650	-	-	-	$277,650
Grand Total	**-**	**-**	**$277,650**	**-**	**-**	**-**	**$277,650**

ARROWHEAD LAKES PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK25015

DESCRIPTION

This project is for improvements at Arrowhead Lakes Park. The improvements will include an updated play structure and new site furnishings. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$265,000	-	-	-	-	-	$265,000
Grand Total	**$265,000**	**-**	**-**	**-**	**-**	**-**	**$265,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	$265,000	-	-	-	-	-	$265,000
Grand Total	**$265,000**	**-**	**-**	**-**	**-**	**-**	**$265,000**

UTOPIA PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK25016

DESCRIPTION

This project is for improvements at Utopia Park. The improvements will include an updated irrigation system. This improvement is designed to accommodate the increased use and demand at the park.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$630,000	-	-	$630,000
CONTGNCY	-	-	-	$15,000	-	-	$15,000
DESIGN	-	-	-	$5,000	-	-	$5,000
PUBLIC ART	-	-	-	$6,300	-	-	$6,300
Grand Total	**-**	**-**	**-**	**$656,300**	**-**	**-**	**$656,300**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	$656,300	-	-	$656,300
Grand Total	**-**	**-**	**-**	**$656,300**	**-**	**-**	**$656,300**

FOOTHILLS PARK SKATE PARK RENOVATIO

Parks

Package: FY27-36CIP Parks
Project #: CIPPK25017

DESCRIPTION

This project is for improvements at the Foothills Skate Park. The improvements will include a renovation of the existing skate park and site amenities, including the potential to include bike access in the renovated amenity. This improvement is designed to accommodate the increased use and demand at the skate park.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$2,322,050	-	-	-	-	$2,322,050
CONTGNCY	-	$50,000	-	-	-	-	$50,000
DESIGN	-	$25,000	-	-	-	-	$25,000
INTRNL CHG	-	$81,700	-	-	-	-	$81,700
PUBLIC ART	-	$21,250	-	-	-	-	$21,250
Grand Total	**-**	**$2,500,000**	**-**	**-**	**-**	**-**	**$2,500,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	$2,500,000	-	-	-	-	$2,500,000
Grand Total	**-**	**$2,500,000**	**-**	**-**	**-**	**-**	**$2,500,000**

SUNSET VISTA PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK25018

DESCRIPTION

This project is for improvements at Sunset Vista Park. The improvements will include an updated play structure and new site furnishings. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$255,000	-	-	-	$255,000
CONTGNCY	-	-	$10,000	-	-	-	$10,000
PUBLIC ART	-	-	$2,550	-	-	-	$2,550
Grand Total	**-**	**-**	**$267,550**	**-**	**-**	**-**	**$267,550**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$267,550	-	-	-	$267,550
Grand Total	**-**	**-**	**$267,550**	**-**	**-**	**-**	**$267,550**

GREENWAY GRANADA PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK25019

DESCRIPTION

This project is for improvements at Greenway Granada Park. The improvements will include an updated irrigation system. This improvement is designed to accommodate the increased use and demand at the park.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$750,000	-	-	$750,000
CONTGNCY	-	-	-	$50,000	-	-	$50,000
DESIGN	-	-	-	$10,000	-	-	$10,000
PUBLIC ART	-	-	-	$7,500	-	-	$7,500
Grand Total	**-**	**-**	**-**	**$817,500**	**-**	**-**	**$817,500**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	$817,500	-	-	$817,500
Grand Total	**-**	**-**	**-**	**$817,500**	**-**	**-**	**$817,500**

SUNSET RIDGE PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK25020

DESCRIPTION

This project is for improvements at Sunset Ridge Park. The improvements will include an updated play structure and new site furnishings. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$255,000	-	-	-	$255,000
CONTGNCY	-	-	$10,000	-	-	-	$10,000
PUBLIC ART	-	-	$2,550	-	-	-	$2,550
Grand Total	**-**	**-**	**$267,550**	**-**	**-**	**-**	**$267,550**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$267,550	-	-	-	$267,550
Grand Total	**-**	**-**	**$267,550**	**-**	**-**	**-**	**$267,550**

SAHUARO RANCH PARK BUILDOUT

Parks

Package: FY27-36CIP Parks
Project #: CIPPK25068

DESCRIPTION

This project is for the build out for the Sahuaro Ranch Park Master Plan. The approved design concept included a splashpad, pickleball courts, a destination playground, a lily pond, streetscape enhancements, automatic entry gates, historic buildings roof restoration, increased visibility of the entrance gates and restoration of the historic groves.

JUSTIFICATION

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations and to further the long-planned development of Heroes Regional Park.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	$27,627,489	-	$27,627,489
Grand Total	**-**	**-**	**-**	**-**	**$27,627,489**	**-**	**$27,627,489**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	$27,627,489	-	$27,627,489
Grand Total	**-**	**-**	**-**	**-**	**$27,627,489**	**-**	**$27,627,489**

PARK SIGNAGE IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK26004

DESCRIPTION

This project will include an inventory of all existing park signage, designing, producing, and installing new park signage, including rules and regulations signs, and landmark signs, throughout the park system.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$950,000	$950,000
CONTGNCY	-	-	-	-	-	$52,380	$52,380
DESIGN	-	$150,000	-	-	-	-	$150,000
PUBLIC ART	-	-	-	-	-	$9,500	$9,500
Grand Total	**-**	**$150,000**	**-**	**-**	**-**	**$1,011,880**	**$1,161,880**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	$150,000	-	-	-	$1,011,880	$1,161,880
Grand Total	**-**	**$150,000**	**-**	**-**	**-**	**$1,011,880**	**$1,161,880**

DOS LAGOS PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK26010

DESCRIPTION

This project is for improvements at Dos Lagos Park. The improvements will include a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$935,450	-	-	-	$935,450
CONTGNCY	-	-	$10,000	-	-	-	$10,000
PUBLIC ART	-	-	$9,550	-	-	-	$9,550
Grand Total	**-**	**-**	**$955,000**	**-**	**-**	**-**	**$955,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$955,000	-	-	-	$955,000
Grand Total	**-**	**-**	**$955,000**	**-**	**-**	**-**	**$955,000**

LAWRENCE PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27012

DESCRIPTION

Improvements at Lawrence Park include upgraded lighting, a modernized irrigation system, and court resurfacing. These enhancements are designed to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$648,400	$648,400
DESIGN	-	-	-	-	-	$5,000	$5,000
PUBLIC ART	-	-	-	-	-	$6,600	$6,600
Grand Total	**-**	**-**	**-**	**-**	**-**	**$660,000**	**$660,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$660,000	$660,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$660,000**	**$660,000**

SENORITA PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27013

DESCRIPTION

Improvements at Sonorita Park include upgraded lighting, and a new play structure. These enhancements are designed to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$346,500	$346,500
PUBLIC ART	-	-	-	-	-	$3,500	$3,500
Grand Total	**-**	**-**	**-**	**-**	**-**	**$350,000**	**$350,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$350,000	$350,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$350,000**	**$350,000**

VETERANOS PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27014

DESCRIPTION

Improvements at Veteranos Park include enhancements to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$64,350	$64,350
PUBLIC ART	-	-	-	-	-	$650	$650
Grand Total	**-**	**-**	**-**	**-**	**-**	**$65,000**	**$65,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$65,000	$65,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$65,000**	**$65,000**

WINDSOR PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27015

DESCRIPTION

Improvements at Windsor Park are designed to better support the park's growing use and community demand. Improvements include curbing and landscape.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$74,250	$74,250
PUBLIC ART	-	-	-	-	-	$750	$750
Grand Total	**-**	**-**	**-**	**-**	**-**	**$75,000**	**$75,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$75,000	$75,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$75,000**	**$75,000**

GARDENWOOD PARK

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27016

DESCRIPTION

Improvements at Gardenwood Park are designed to better support the community's use. Improvements include landscape and seating.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$45,000	$45,000
PUBLIC ART	-	-	-	-	-	$500	$500
Grand Total	**-**	**-**	**-**	**-**	**-**	**$45,500**	**$45,500**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$45,500	$45,500
Grand Total	**-**	**-**	**-**	**-**	**-**	**$45,500**	**$45,500**

OCOTILLO ROSE PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27017

DESCRIPTION

Improvements at Ocotillo Rose Park include upgraded lighting, a new play structure with poured in place surfacing. These enhancements are designed to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$525,700	$525,700
PUBLIC ART	-	-	-	-	-	$5,300	$5,300
Grand Total	**-**	**-**	**-**	**-**	**-**	**$531,000**	**$531,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$531,000	$531,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$531,000**	**$531,000**

DESERT GARDEN PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27018

DESCRIPTION

Improvements at Desert Garden Park include upgraded lighting, and a new play structure. These enhancements are designed to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$495,000	$495,000
PUBLIC ART	-	-	-	-	-	$5,000	$5,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$500,000**	**$500,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$500,000	$500,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$500,000**	**$500,000**

ORANGEWOOD PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27019

DESCRIPTION

Improvements at Orangewood Park include upgraded lighting, and a new play structure. These enhancements are designed to better support the park's growing use and community demand. In FY2028, the master plan process would include public outreach efforts to help determine programming and development of the undeveloped areas.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$722,700	$722,700
PUBLIC ART	-	-	-	-	-	$7,300	$7,300
STUDY	-	$100,000	-	-	-	-	$100,000
Grand Total	**-**	**$100,000**	**-**	**-**	**-**	**$730,000**	**$830,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	$100,000	-	-	-	$730,000	$830,000
Grand Total	**-**	**$100,000**	**-**	**-**	**-**	**$730,000**	**$830,000**

TRIANGLE PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27023

DESCRIPTION

Improvements at Triangle Park include irrigation and landscape upgrades. These enhancements are designed to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$49,500	$49,500
PUBLIC ART	-	-	-	-	-	$500	$500
Grand Total	**-**	**-**	**-**	**-**	**-**	**$50,000**	**$50,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$50,000	$50,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$50,000**	**$50,000**

BONSALL PARK SOUTH IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27024

DESCRIPTION

Improvements at Bonsall Park South include LED park lighting, security cameras, and a new irrigation system. Improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$1,474,500	$1,474,500
DESIGN	-	-	-	-	-	$25,000	$25,000
INTRNL CHG	-	-	-	-	-	$47,250	$47,250
PUBLIC ART	-	-	-	-	-	$15,750	$15,750
STUDY	-	-	-	-	-	$12,500	$12,500
Grand Total	**-**	**-**	**-**	**-**	**-**	**$1,575,000**	**$1,575,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$1,575,000	$1,575,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$1,575,000**	**$1,575,000**

MEMMINGEN PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27025

DESCRIPTION

Improvements at Memmingen Park include park lighting, a new play structure, and court restriping. Improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$841,880	$841,880
DESIGN	-	-	-	-	-	$15,000	$15,000
INTRNL CHG	-	-	-	-	-	$27,090	$27,090
PUBLIC ART	-	-	-	-	-	$9,030	$9,030
STUDY	-	-	-	-	-	$10,000	$10,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$903,000**	**$903,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$903,000	$903,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$903,000**	**$903,000**

PASEO NEIGHBORHOOD PARK IMPROVMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27026

DESCRIPTION

Improvements at the Paseo Neighborhood Park include upgraded lighting, and a new play structure. These enhancements are designed to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$348,480	$348,480
PUBLIC ART	-	-	-	-	-	$3,520	$3,520
Grand Total	**-**	**-**	**-**	**-**	**-**	**$352,000**	**$352,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$352,000	$352,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$352,000**	**$352,000**

ORANGEWOOD VISTA PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27027

DESCRIPTION

Improvements at Orangewood Vista Park include upgraded lighting, and a new play structure. These enhancements are designed to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$495,000	$495,000
PUBLIC ART	-	-	-	-	-	$5,000	$5,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$500,000**	**$500,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$500,000	$500,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$500,000**	**$500,000**

TIERRA BUENA PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27028

DESCRIPTION

Improvements at Tierra Buena Park include park lighting, a new play structure, and a new irrigation system. Improvements are designed to accommodate the increased use and demand at the park.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	$834,767	-	$834,767
DESIGN	-	-	-	-	$10,000	-	$10,000
PUBLIC ART	-	-	-	-	$8,533	-	$8,533
Grand Total	**-**	**-**	**-**	**-**	**$853,300**	**-**	**$853,300**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	$853,300	-	$853,300
Grand Total	**-**	**-**	**-**	**-**	**$853,300**	**-**	**$853,300**

BICENTENNIAL PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27029

DESCRIPTION

Improvements at Bicentennial Park include upgraded LED lighting, and a new play structure. These enhancements are designed to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$519,750	$519,750
PUBLIC ART	-	-	-	-	-	$5,250	$5,250
Grand Total	**-**	**-**	**-**	**-**	**-**	**$525,000**	**$525,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$525,000	$525,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$525,000**	**$525,000**

MARYLAND LAKES PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27030

DESCRIPTION

Improvements at Maryland Lakes Park include LED lighting, and a new irrigation system. These enhancements are designed to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$526,680	$526,680
PUBLIC ART	-	-	-	-	-	$5,320	$5,320
Grand Total	**-**	**-**	**-**	**-**	**-**	**$532,000**	**$532,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$532,000	$532,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$532,000**	**$532,000**

ROVEY PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27031

DESCRIPTION

Improvements at Rovey Park include a LED light upgrade and are designed to better support the park's growing use and community demand. Improvements include curbing and landscape

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$54,450	$54,450
PUBLIC ART	-	-	-	-	-	$550	$550
Grand Total	**-**	**-**	**-**	**-**	**-**	**$55,000**	**$55,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$55,000	$55,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$55,000**	**$55,000**

MANISTEE RANCH PROPERTY IMPROVEMENT

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27032

DESCRIPTION

Improvements at Manistee Ranch include upgraded lighting, and landscape. These enhancements are designed to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$45,000	$45,000
PUBLIC ART	-	-	-	-	-	$5,000	$5,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$50,000**	**$50,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$50,000	$50,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$50,000**	**$50,000**

GLENDALE ADULT CENTER

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27033

DESCRIPTION

Improvements at the Glendale Adult Center includes renovation/replacement of multiple critical components to building updates. These upgrades include new flooring, front office, and welcome desk renovation. These enhancements are designed to better support the buildings growing use and community demand.

JUSTIFICATION

The Parks and Recreation Master Plan was approved to prioritize resource allocation decisions for new facilities and rehabilitation projects, programs, and services to create outstanding recreation opportunities, well-maintained facilities, and a customer-focused and responsive park and recreation system.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$1,900,000	-	-	$1,900,000
DESIGN	-	-	-	$15,000	-	-	$15,000
INTRNL CHG	-	-	-	$60,000	-	-	$60,000
PUBLIC ART	-	-	-	$20,000	-	-	$20,000
STUDY	-	-	-	$5,000	-	-	$5,000
Grand Total	**-**	**-**	**-**	**$2,000,000**	**-**	**-**	**$2,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	$2,000,000	-	-	$2,000,000
Grand Total	**-**	**-**	**-**	**$2,000,000**	**-**	**-**	**$2,000,000**

ADULT CENTER PARKING IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27034

DESCRIPTION

Improvements at the Glendale Adult Center parking lot will include new irrigation and landscape and upgraded LED lighting.

JUSTIFICATION

The current Parks and Recreation Master Plan prioritizes resource allocation decisions for new facilities and rehabilitation projects, programs, and services to create outstanding recreation opportunities, well-maintained facilities, and a customer-focused and responsive park and recreation system.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$361,350	-	-	-	$361,350
PUBLIC ART	-	-	$3,650	-	-	-	$3,650
Grand Total	**-**	**-**	**$365,000**	**-**	**-**	**-**	**$365,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$365,000	-	-	-	$365,000
Grand Total	**-**	**-**	**$365,000**	**-**	**-**	**-**	**$365,000**

BRIDLE PATH IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27035

DESCRIPTION

Improvements along the Bridle Path are designed to better support the paths growing use and community demand. Improvements include path improvements.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$90,500	$90,500
PUBLIC ART	-	-	-	-	-	$1,000	$1,000
STUDY	-	-	-	-	-	$8,500	$8,500
Grand Total	**-**	**-**	**-**	**-**	**-**	**$100,000**	**$100,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$100,000	$100,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$100,000**	**$100,000**

GLEN LAKES PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27036

DESCRIPTION

Improvements at Glen Lakes Park are designed to better support the park's growing use and community demand. Improvements include irrigation and landscape.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$255,000	$255,000
PUBLIC ART	-	-	-	-	-	$30,000	$30,000
STUDY	-	-	-	-	-	$15,000	$15,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$300,000**	**$300,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$300,000	$300,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$300,000**	**$300,000**

MORCOMB PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27037

DESCRIPTION

Improvements at Morcomb Park include upgraded lighting, and security cameras. These enhancements are designed to better support the park's security and aging infrastructure.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$232,500	$232,500
DESIGN	-	-	-	-	-	$7,500	$7,500
INTRNL CHG	-	-	-	-	-	$7,500	$7,500
PUBLIC ART	-	-	-	-	-	$2,500	$2,500
Grand Total	**-**	**-**	**-**	**-**	**-**	**$250,000**	**$250,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$250,000	$250,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$250,000**	**$250,000**

FOOTHILLS SPORTS COMPLEX

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27038

DESCRIPTION

This project is for improvements at the Foothills Sports Complex. The improvements will include updated sports field lighting. This improvement is designed to accommodate the increased use and demand at the fields.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$1,470,000	$1,470,000
DESIGN	-	-	-	-	-	$15,000	$15,000
PUBLIC ART	-	-	-	-	-	$15,000	$15,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$1,500,000**	**$1,500,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$1,500,000	$1,500,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$1,500,000**	**$1,500,000**

ROSE LANE POOL REPLACEMENT

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27039

DESCRIPTION

The current pool at Rose Lane Aquatics Center will be removed and replaced.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$9,500,000	-	-	-	$9,500,000
DESIGN	-	-	$50,000	-	-	-	$50,000
INTRNL CHG	-	-	$300,000	-	-	-	$300,000
PUBLIC ART	-	-	$100,000	-	-	-	$100,000
STUDY	-	-	$50,000	-	-	-	$50,000
Grand Total	**-**	**-**	**$10,000,000**	**-**	**-**	**-**	**$10,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$10,000,000	-	-	-	$10,000,000
Grand Total	**-**	**-**	**$10,000,000**	**-**	**-**	**-**	**$10,000,000**

BRIAN ANDERSON FIELD IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27040

DESCRIPTION

Improvements at the Brian Anderson Field includes upgrades on site amenities like bleachers and backstops. These enhancements are designed to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$198,000	$198,000
PUBLIC ART	-	-	-	-	-	$2,000	$2,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$200,000**	**$200,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	-	-	-	$200,000	$200,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$200,000**	**$200,000**

OASIS PARK IMPROVEMENTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK27041

DESCRIPTION

Improvements at Oasis Park include upgraded LED lighting, and a new play structure. These enhancements are designed to better support the park's growing use and community demand.

JUSTIFICATION

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$445,500	-	-	-	$445,500
PUBLIC ART	-	-	$4,500	-	-	-	$4,500
Grand Total	**-**	**-**	**$450,000**	**-**	**-**	**-**	**$450,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$450,000	-	-	-	$450,000
Grand Total	**-**	**-**	**$450,000**	**-**	**-**	**-**	**$450,000**

FOOTHILLS PARK PICKLEBALL COURTS

Parks

Package: FY27-36CIP Parks
Project #: CIPPK73576

DESCRIPTION

This project is for the construction of new pickleball courts at Foothills Park to accommodate increased interest and demand in the community.

JUSTIFICATION

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan key strategy of "Maintain and enhance park and recreation facilities and programs to promote community interaction, healthy lifestyles and safety."

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$365,000	-	-	-	$365,000
CONTGNCY	-	-	$25,000	-	-	-	$25,000
DESIGN	-	-	$10,000	-	-	-	$10,000
PUBLIC ART	-	-	$3,650	-	-	-	$3,650
Grand Total	**-**	**-**	**$403,650**	**-**	**-**	**-**	**$403,650**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4050+ Parks Construction Bonds	-	-	$403,650	-	-	-	$403,650
Grand Total	**-**	**-**	**$403,650**	**-**	**-**	**-**	**$403,650**

FY 2027-2036 Capital Improvement Program

Public Safety
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$18,232,491	$8,455,876	$1,730,274	$8,190,494	$7,624,441	$16,245,100	$8,695,000	**$69,173,676**
2200-Training Facility Revenue	$2,830,188	$1,361,000	$1,700,000	$177,341	$226,337	$35,000,000	-	**$41,294,866**
4040-Public Safety Construction	$13,877	-	$61,722,677	$51,041,148	$32,872,980	$22,398,300	$72,594,129	**$240,643,111**
4041-2024 Public Safety Bonds	$11,307,034	-	-	-	-	-	-	**$11,307,034**
4042-2025 Public Safety Bonds	$14,098,912	-	-	-	-	-	-	**$14,098,912**
4043-2026 Public Safety Bonds	-	$6,044,211	-	-	-	-	-	**$6,044,211**
4173-2019-DIF Fire	$37,500	-	-	$6,500,000	-	-	-	**$6,537,500**
4223-2019-DIF Police	-	-	-	-	-	-	$7,000,000	**$7,000,000**
4520-Gov Facility-Excise Tax 25Bond	$4,483,128	-	-	-	-	-	-	**$4,483,128**
4610-ARPA Capital Projects	$137,840	-	-	-	-	-	-	**$137,840**
Grand Total	**$51,140,970**	**$15,861,087**	**$65,152,951**	**$65,908,983**	**$40,723,758**	**$73,643,400**	**$88,289,129**	**$400,720,277**

Return to TOC

FY 2027-2036 Capital Improvement Program

Public Safety
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPFC20036	GRPSTC DRIVERS TRAINING TRACK	-	-	$1,200,000	-	-	-	-	**$1,200,000**
CIPFC24061	GRPSTC MISCELLANEOUS REPAIRS	-	$100,000	-	-	-	-	-	**$100,000**
CIPPS19029	FIRE STATION #153 REPLACEMENT	$70,516	-	-	-	-	-	-	**$70,516**
CIPPS19030	POLICE EVIDENCE STORAGE FACILITY	$137,840	-	-	-	-	-	-	**$137,840**
CIPPS19041	MAIN PUBLIC SAFETY BLDG RENOVATION	$8,801,671	$700,000	$2,319,994	$17,730,006	-	-	-	**$29,551,671**
CIPPS19043	GATEWAY POLICE STATION RENOVATION	$74,536	-	-	-	$3,116,834	$12,883,166	-	**$16,074,536**
CIPPS19044	FIRE STATION #154 CONSTRUCTION	$6,178,342	$287,211	$7,179,803	-	-	-	-	**$13,645,356**
CIPPS19049	FIRE STATION - WESTERN AREA	-	-	-	-	-	-	$20,000,000	**$20,000,000**
CIPPS19051	FIRE STATION #156 RENOVATION	-	-	-	$482,759	$4,344,833	-	-	**$4,827,592**
CIPPS19052	FIRE STATION #157 RENOVATION	-	-	-	-	-	$560,000	$5,094,129	**$5,654,129**
CIPPS19053	POLICE STATION -WEST AREA	-	-	-	-	-	-	$7,000,000	**$7,000,000**
CIPPS23002	LP15 HEART MONITOR REPLACEMENT	$113,661	-	-	-	-	$3,500,000	-	**$3,613,661**
CIPPS23003	FIRE RADIO REPLACEMENT	$2,795	$50,000	$50,000	$50,000	$1,211,250	$1,211,250	-	**$2,575,295**
CIPPS23031	POLICE CRIME LABORATORY	$4,000,000	$4,545,000	$13,120,060	$24,879,940	$7,500,000	-	-	**$54,045,000**
CIPPS24004	FIRE CAPITAL ASSET REPLACEMENT PROG	-	-	-	-	$285,000	$5,859,312	-	**$6,144,312**
CIPPS24005	GRPSTC FIRE HYDRANT REPLACEMENT	-	-	-	$177,341	$226,337	-	-	**$403,678**
CIPPS24050	FIRE STATION - 1510	$37,500	-	$8,602,820	$12,090,000	$10,315,000	-	-	**$31,045,320**
CIPPS24054	REPLACE GRPSTC CLASS A BURN BLDG	$40,500	-	-	-	-	-	-	**$40,500**
CIPPS24057	POLICE DEPARTMENT RADIO REPLACEMENT	$967,245	$1,500,000	-	-	-	-	-	**$2,467,245**
CIPPS25003	FIRE MOBILE COMPUTER TERMINALS-MCTs	$402,800	-	-	$1,125,000	-	-	-	**$1,527,800**
CIPPS25025	MARKED CARTRIDGE / BIG BOX PROP	$1,500,000	-	-	-	-	-	-	**$1,500,000**
CIPPS25026	GRPSTC CIP PROGRAM (MASTER PLAN)	-	-	-	-	-	$35,000,000	-	**$35,000,000**

Return to TOC

FY 2027-2036 Capital Improvement Program

Public Safety
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPPS25027	CONNEX BOX BASIC SKILLS PROP	-	-	$500,000	-	-	-	-	**$500,000**
CIPPS25083	GRPSTC FACILITY UPGRADES	$50,707	-	-	-	-	-	-	**$50,707**
CIPPS26005	FIRE RESOURCE CENTER REPLACEMENT	$149,072	-	-	-	-	-	$45,000,000	**$45,149,072**
CIPPS26006	GRPSTC LIFT STATION ASSESS & REHAB	$618,291	-	-	-	-	-	-	**$618,291**
CIPPS26007	FIRE STATIONS INGRESS & EGRESS ENHA	$1,192,574	$1,212,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	**$6,904,574**
CIPPS26008	GRPSTC HVAC RENEWAL	-	$320,000	-	-	-	-	-	**$320,000**
CIPPS26009	FIRING RANGE REDESIGN	$620,690	$700,000	-	-	-	-	-	**$1,320,690**
CIPPS26016	INDOOR SHOOTING RANGE	-	-	$30,000,000	-	-	-	-	**$30,000,000**
CIPPS26017	FOOTHILLS PUBLIC SAFETY BLDG RENO	$4,953,111	-	-	$1,858,443	$7,096,313	$8,455,134	-	**$22,363,001**
CIPPS27010	PREEMPTION OF TRAFFIC SIGNALS	-	-	$1,000,000	-	-	-	-	**$1,000,000**
CIPPS27045	GRPSTC FIRE RECRUIT ACADEMY ENHANCE	-	$241,000	-	-	-	-	-	**$241,000**
CIPPS70806	REPLACEMENT OF AIRPACKS	-	$5,830,876	$105,500	-	-	-	-	**$5,936,376**
CIPPS70814	FIRE APPARATUS REPLACEMENT	$21,229,118	$375,000	$574,774	$7,015,494	$6,128,191	$5,674,538	$8,695,000	**$49,692,115**
Grand Total		**$51,140,970**	**$15,861,087**	**$65,152,951**	**$65,908,983**	**$40,723,758**	**$73,643,400**	**$88,289,129**	**$400,720,277**

GRPSTC DRIVERS TRAINING TRACK

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPFC20036

DESCRIPTION

Slurry seal & top coat the GRPSTC Drivers Track to extend the life and protect the pavement of the Drivers Track.

JUSTIFICATION

Due to it's heavy use, it is recommended we "slurry seal" and topcoat the track every 3 years to extend the life of the asphalt, protect it from further UV damage, and prevent cracking. It is also recommended that full resurfacing be done every 7 years.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	-	$1,200,000	-	-	-	-	$1,200,000
Grand Total	**-**	**$1,200,000**	**-**	**-**	**-**	**-**	**$1,200,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2200-Training Facility Revenue	-	$1,200,000	-	-	-	-	$1,200,000
Grand Total	**-**	**$1,200,000**	**-**	**-**	**-**	**-**	**$1,200,000**

GRPSTC MISCELLANEOUS REPAIRS

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPFC24061

DESCRIPTION

This project supports repair of major building components and systems such as HVAC, plumbing, electrical, roong, interiors, elevators, and other building systems that have failed at GRPSTC.

JUSTIFICATION

Repairing buildings will align resources with the City's strategic priorities including- reducing long term life cycle costs, protecting public health and safety, and improving service delivery to the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	$100,000	-	-	-	-	-	$100,000
Grand Total	**$100,000**	**-**	**-**	**-**	**-**	**-**	**$100,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2200-Training Facility Revenue	$100,000	-	-	-	-	-	$100,000
Grand Total	**$100,000**	**-**	**-**	**-**	**-**	**-**	**$100,000**

FIRE STATION #153 REPLACEMENT

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS19029

DESCRIPTION

Total replacement of the current 7,400 gross sq. ft. (2-bay)fire station with a new approx. 11,500 gross sq.ft. (3 bay) facility. The project includes the demolition of a retired adjacent community center, approx. 5,000 gross sq.ft.

JUSTIFICATION

The station was constructed in 1974 and components are beyond their useful life, and does not support additional apparatus or space for decontamination. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$70,516	-	-	-	-	-	$70,516
Grand Total	**$70,516**	**-**	**-**	**-**	**-**	**-**	**$70,516**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4040+ Public Safety Bonds	$70,516	-	-	-	-	-	$70,516
Grand Total	**$70,516**	**-**	**-**	**-**	**-**	**-**	**$70,516**

OPERATING COSTS

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIP O&M	-	$57,053	$58,764	$60,527	$62,343	$340,918	$579,605

POLICE EVIDENCE STORAGE FACILITY

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS19030

DESCRIPTION

New warehouse type facility for police evidence, property storage, and management.

JUSTIFICATION

Current off-site storage facility is being decommissioned. On site storage is at capacity. Location of new evidence storage facility greatly reduces the risk of breaching Chain of Custody and is considered a best practice.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$137,840	-	-	-	-	-	$137,840
Grand Total	**$137,840**	**-**	**-**	**-**	**-**	**-**	**$137,840**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4610-ARPA Capital Projects	$137,840	-	-	-	-	-	$137,840
Grand Total	**$137,840**	**-**	**-**	**-**	**-**	**-**	**$137,840**

OPERATING COSTS

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIP O&M	-	$347,883	$358,319	$369,069	$380,141	$2,078,765	$3,534,177

MAIN PUBLIC SAFETY BLDG RENOVATION

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS19041

DESCRIPTION

This project is for design and construction of infrastructure needs at the Main PSB to include plumbing, electrical and some interior finishes. Carryover funding exists for Design & minor Construction for FY27.

JUSTIFICATION

Components of the building have exceeded their useful life. This location requires significant infrastructure upgrades to meet the business needs of the department.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	$700,000	-	-	-	-	-	$700,000
CARRYOVER	$8,801,671	-	-	-	-	-	$8,801,671
CONSTRUCT	-	-	$16,931,200	-	-	-	$16,931,200
DESIGN	-	$2,218,588	-	-	-	-	$2,218,588
INTRNL CHG	-	$101,406	$622,806	-	-	-	$724,212
PUBLIC ART	-	-	$176,000	-	-	-	$176,000
Grand Total	**$9,501,671**	**$2,319,994**	**$17,730,006**	**-**	**-**	**-**	**$29,551,671**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$700,000	-	-	-	-	-	$700,000
4040+ Public Safety Bonds	$8,801,671	$2,319,994	$17,730,006	-	-	-	$28,851,671
Grand Total	**$9,501,671**	**$2,319,994**	**$17,730,006**	**-**	**-**	**-**	**$29,551,671**

GATEWAY POLICE STATION RENOVATION

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS19043

DESCRIPTION

This project is for design and construction of a complete renovation of the Gateway police substation to include infrastructure needs as well as functionality. Infrastructure needs identfied in the building assessment include roof, and parking.

JUSTIFICATION

The Gateway substation requires significant infrastructure and modernization to meet the business needs of the police department including additional space for parking to continue meeting the needs of the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$74,536	-	-	-	-	-	$74,536
CONSTRUCT	-	-	-	$1,600,000	$12,252,924	-	$13,852,924
DESIGN	-	-	-	$1,400,000	-	-	$1,400,000
INTRNL CHG	-	-	-	$116,834	$489,560	-	$606,394
PUBLIC ART	-	-	-	-	$140,682	-	$140,682
Grand Total	**$74,536**	**-**	**-**	**$3,116,834**	**$12,883,166**	**-**	**$16,074,536**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4040+ Public Safety Bonds	$74,536	-	-	$3,116,834	$12,883,166	-	$16,074,536
Grand Total	**$74,536**	**-**	**-**	**$3,116,834**	**$12,883,166**	**-**	**$16,074,536**

FIRE STATION #154 CONSTRUCTION

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS19044

DESCRIPTION

This project relocation and build of Fire Station 154. Included is the project cost minus land costs.

JUSTIFICATION

The station was constructed in 1982 and components are beyond their useful life.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
BOND ISSUE	$2,872	-	-	-	-	-	$2,872
CARRYOVER	$6,178,342	-	-	-	-	-	$6,178,342
CONSTRUCT	$284,339	$6,790,341	-	-	-	-	$7,074,680
INTRNL CHG	-	$272,833	-	-	-	-	$272,833
PUBLIC ART	-	$116,629	-	-	-	-	$116,629
Grand Total	**$6,465,553**	**$7,179,803**	**-**	**-**	**-**	**-**	**$13,645,356**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4040+ Public Safety Bonds	$6,465,553	$7,179,803	-	-	-	-	$13,645,356
Grand Total	**$6,465,553**	**$7,179,803**	**-**	**-**	**-**	**-**	**$13,645,356**

OPERATING COSTS

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIP O&M	-	$83,492	$85,997	$88,576	$91,234	498,904	$848,203

FIRE STATION - WESTERN AREA

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS19049

DESCRIPTION

This project is for the design and construction of a new, 15,000 square feet, four bay fire station including furniture, fixtures and equipment, to support 18 personnel and one engine.

JUSTIFICATION

Future growth in the area is projected to require an additional station to serve the needs of the community. The station will include space for future expansion as growth demands.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$17,067,600	$17,067,600
DESIGN	-	-	-	-	-	$2,000,000	$2,000,000
INTRNL CHG	-	-	-	-	-	$760,000	$760,000
PUBLIC ART	-	-	-	-	-	$172,400	$172,400
Grand Total	**-**	**-**	**-**	**-**	**-**	**$20,000,000**	**$20,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4040+ Public Safety Bonds	-	-	-	-	-	$20,000,000	$20,000,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$20,000,000**	**$20,000,000**

OPERATING COSTS

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIP O&M	-	-	-	$202,650	$208,730	$1,141,418	$1,552,798

FIRE STATION #156 RENOVATION

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS19051

DESCRIPTION

Project will remodel FS 156 (68th Ave & Deer Valley) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

JUSTIFICATION

The station was constructed in 1998 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$4,137,932	-	-	$4,137,932
DESIGN	-	-	$464,414	-	-	-	$464,414
INTRNL CHG	-	-	$18,345	$165,104	-	-	$183,449
PUBLIC ART	-	-	-	$41,797	-	-	$41,797
Grand Total	**-**	**-**	**$482,759**	**$4,344,833**	**-**	**-**	**$4,827,592**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4040+ Public Safety Bonds	-	-	$482,759	$4,344,833	-	-	$4,827,592
Grand Total	**-**	**-**	**$482,759**	**$4,344,833**	**-**	**-**	**$4,827,592**

FIRE STATION #157 RENOVATION

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS19052

DESCRIPTION

Project will remodel FS 157 (59th Ave and Brown) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

JUSTIFICATION

The station was constructed in 1997 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$4,851,546	$4,851,546
DESIGN	-	-	-	-	$538,720	-	$538,720
INTRNL CHG	-	-	-	-	$21,280	$193,577	$214,857
PUBLIC ART	-	-	-	-	-	$49,006	$49,006
Grand Total	**-**	**-**	**-**	**-**	**$560,000**	**$5,094,129**	**$5,654,129**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4040+ Public Safety Bonds	-	-	-	-	$560,000	$5,094,129	$5,654,129
Grand Total	**-**	**-**	**-**	**-**	**$560,000**	**$5,094,129**	**$5,654,129**

POLICE STATION -WEST AREA

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS19053

DESCRIPTION

This project is for design & construction of a 4,000 sq. ft police substation in conjunction with the proposed west area fire station. The facility will include future expansion as growth demands. Estimates include furniture, fixtures, and equipment.

JUSTIFICATION

Future growth in the area is projected to require an additional station to serve the needs of the community.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$5,974,263	$5,974,263
DESIGN	-	-	-	-	-	$700,000	$700,000
INTRNL CHG	-	-	-	-	-	$266,000	$266,000
PUBLIC ART	-	-	-	-	-	$59,737	$59,737
Grand Total	**-**	**-**	**-**	**-**	**-**	**$7,000,000**	**$7,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4223-2019-DIF Police	-	-	-	-	-	$7,000,000	$7,000,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$7,000,000**	**$7,000,000**

OPERATING COSTS

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIP O&M	-	-	-	$81,060	$83,492	$456,568	$621,120

LP15 HEART MONITOR REPLACEMENT

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS23002

DESCRIPTION

Purchase of 37-40 cardiac monitors. Life span is anywhere between 8-10 years.

JUSTIFICATION

These monitors are used multiple times daily. Emergency medical incidents account for over 80% of all calls for service. New technology also plays a part in how long we can continue to use older equipment. Currently, the department's heart monitors are adequate as they were recently replaced in FY25. Heart monitors are considered a capital expenditure due to the type of equipment requiring to be updated all at the same time. This type of equipment cannot be phased in when replaced due to the need for standardization throughout all of our fire stations and personnel. Personnel must all be able to train and work on the same type, make and model of equipment.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$113,661	-	-	-	-	-	$113,661
EQUIPMENT	-	-	-	-	$3,500,000	-	$3,500,000
Grand Total	**$113,661**	**-**	**-**	**-**	**$3,500,000**	**-**	**$3,613,661**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$113,661	-	-	-	$3,500,000	-	$3,613,661
Grand Total	**$113,661**	**-**	**-**	**-**	**$3,500,000**	**-**	**$3,613,661**

FIRE RADIO REPLACEMENT

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS23003

DESCRIPTION

Replacement of all handheld (230) and apparatus-mounted (55) radios. To replace our radios, we need to include several accessories that go with the equipment - vehicle and bank chargers, extra batteries, shoulder microphones, antennas, holsters/slings, etc.

JUSTIFICATION

Radios were recently replaced in FY23. Radios are on a replacement schedule for every eight years. Radios are necessary in order to properly respond to all fire and medical responses. It is also imperative that we maintain communication with all other public safety agencies responding to emergency situations.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$2,795	-	-	-	-	-	$2,795
EQUIPMENT	$50,000	$50,000	$50,000	$1,211,250	$1,211,250	-	$2,572,500
Grand Total	**$52,795**	**$50,000**	**$50,000**	**$1,211,250**	**$1,211,250**	**-**	**$2,575,295**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$52,795	$50,000	$50,000	$1,211,250	$1,211,250	-	$2,575,295
Grand Total	**$52,795**	**$50,000**	**$50,000**	**$1,211,250**	**$1,211,250**	**-**	**$2,575,295**

POLICE CRIME LABORATORY

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS23031

DESCRIPTION

Construct a 20,000 sf crime lab adjacent to the police evidence storage facility on the Glendale Operations Campus.

JUSTIFICATION

To create a state of the art crime lab to assist with the backlog at the State crime lab.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
BOND ISSUE	$45,000	-	-	-	-	-	$45,000
CARRYOVER	$4,000,000	-	-	-	-	-	$4,000,000
CONSTRUCT	-	$12,006,000	$23,693,000	$7,500,000	-	-	$43,199,000
DESIGN	$4,329,000	$500,000	-	-	-	-	$4,829,000
INTRNL CHG	$171,000	$494,000	$950,000	-	-	-	$1,615,000
PUBLIC ART	-	$120,060	$236,940	-	-	-	$357,000
Grand Total	**$8,545,000**	**$13,120,060**	**$24,879,940**	**$7,500,000**	**-**	**-**	**$54,045,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4040+ Public Safety Bonds	$8,545,000	$13,120,060	$24,879,940	$7,500,000	-	-	$54,045,000
Grand Total	**$8,545,000**	**$13,120,060**	**$24,879,940**	**$7,500,000**	**-**	**-**	**$54,045,000**

OPERATING COSTS

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIP O&M	-	$337,750	$347,883	$358,319	$369,069	$2,018,219	$3,431,240

FIRE CAPITAL ASSET REPLACEMENT PROG

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS24004

DESCRIPTION

Replace Extrication Equipment (Battery Operated) for 3 existing Ladder Tenders and 1 Squad including the air bags used for extrication.

JUSTIFICATION

The ability to keep our existing equipment functional and in the ready state is becoming more difficult as the manufacturers are no longer supporting older equipment. We are creating a replacement program to cover older assets as they come up for replacement per the department asset replacement program.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
EQUIPMENT	-	-	-	$285,000	$5,859,312	-	$6,144,312
Grand Total	**-**	**-**	**-**	**$285,000**	**$5,859,312**	**-**	**$6,144,312**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	-	-	-	$285,000	$5,859,312	-	$6,144,312
Grand Total	**-**	**-**	**-**	**$285,000**	**$5,859,312**	**-**	**$6,144,312**

GRPSTC FIRE HYDRANT REPLACEMENT

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS24005

DESCRIPTION

Replace 10 training fire hydrants at GRPSTC and improve equipment reliability, to continue to train fire recruits and active duty personnel.

JUSTIFICATION

These hydrants are used nearly every day, decreasing their projected service time as compared to a hydrant's normal use throughout the City. Repairs are made periodically to replace threads, caps, and valve stems, but a full replacement of the hydrant will be required approximately every five (5) years to ensure continuous availability. Cost includes the hydrants, sidewalk removal and replacement (as necessary).

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$177,341	$226,337	-	-	$403,678
Grand Total	**-**	**-**	**$177,341**	**$226,337**	**-**	**-**	**$403,678**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2200-Training Facility Revenue	-	-	$177,341	$226,337	-	-	$403,678
Grand Total	**-**	**-**	**$177,341**	**$226,337**	**-**	**-**	**$403,678**

FIRE STATION - 1510

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS24050

DESCRIPTION

This project is to support the results of the study which is currently ongoing, and may expand in the future to include design and construction of a new 15,000 square feet, four bay fire station including furniture, fixtures and equipment, to support 18 personnel and one engine.

JUSTIFICATION

Future growth in the area is projected to require an additional station to serve the needs of the community. The station will include space for future expansion as growth demands.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$11,500,000	$9,837,000	-	-	$21,337,000
DESIGN	-	$3,907,820	-	-	-	-	$3,907,820
INTRNL CHG	-	$95,000	$475,000	$380,000	-	-	$950,000
PUBLIC ART	-	-	$115,000	$98,000	-	-	$213,000
VEHICLE	-	$4,600,000	-	-	-	-	$4,600,000
CARRYOVER	$37,500	-	-	-	-	-	$37,500
Grand Total	**$37,500**	**$8,602,820**	**$12,090,000**	**$10,315,000**	**-**	**-**	**$31,045,320**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4040+ Public Safety Bonds	-	$8,602,820	$5,590,000	$10,315,000	-	-	$24,507,820
4173-2019-DIF Fire	$37,500	-	$6,500,000	-	-	-	$6,537,500
Grand Total	**$37,500**	**$8,602,820**	**$12,090,000**	**$10,315,000**	**-**	**-**	**$31,045,320**

OPERATING COSTS

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIP O&M	-	$202,650	$208,730	$214,991	$221,441	$1,210,931	$2,058,743

REPLACE GRPSTC CLASS A BURN BLDG

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS24054

DESCRIPTION

Replace the current GRPSTC Class A burn building.

JUSTIFICATION

The current two Connex type box Class A burn buildings are in poor shape due to age and multitude of live-fire training events. Through high heat events, the interior and exterior is now in poor shape and the welds on the floor and walls are failing. A new Class A burn building will improve the quality of our live-fire training events for recruit and active firefighters in the field, provide an updated and safer environment to conduct live-fire training drills for recruit training and fulfill training requirements for firefighters working in the field.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$40,500	-	-	-	-	-	$40,500
Grand Total	**$40,500**	**-**	**-**	**-**	**-**	**-**	**$40,500**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2200-Training Facility Revenue	$40,500	-	-	-	-	-	$40,500
Grand Total	**$40,500**	**-**	**-**	**-**	**-**	**-**	**$40,500**

POLICE DEPARTMENT RADIO REPLACEMENT

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS24057

DESCRIPTION

Replacement of Police Department portable radios, mobile radios, motor radios and accessories.

JUSTIFICATION

The Glendale Police Department radios were last refreshed in 2016 and will be considered at end-of-life in 2023. The newest generation of multi-band APX radios feature enhanced interoperability, wi-fi, GPS, LTE and advanced encryption capabilities. The Police Officers' ability to communicate from field directly impacts the speed with which service is delivered to the community. Radio functionality saves precious minutes in critical scenarios where seconds matter. Additionally radios, are the life line for help for officers in critical situations. Replacements are scheduled as follows: FY25/26: 155 mobiles, FY26/27: 119 mobiles, 25 motor radios, 15 consolettes. This project includes a $1 million grant that will help offset the cost of the police radio system.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$967,245	-	-	-	-	-	$967,245
EQUIPMENT	$1,500,000	-	-	-	-	-	$1,500,000
Grand Total	**$2,467,245**	**-**	**-**	**-**	**-**	**-**	**$2,467,245**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$2,467,245	-	-	-	-	-	$2,467,245
Grand Total	**$2,467,245**	**-**	**-**	**-**	**-**	**-**	**$2,467,245**

FIRE MOBILE COMPUTER TERMINALS-MCTs

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS25003

DESCRIPTION

Purchase 76 MCT's for all fire department apparatus and vehicles.

JUSTIFICATION

In 2025 Motorola will phase out the current MCT's we use for dispatch of 911 responses, this includes replacement parts and upgrades. We will need to replace all 60 MCT's currently used by the Glendale Fire Department as well as any MCT's needed in the future and those assigned to Luke Air Force Base and our contracted Ambulance Company (reimbursable). In the future (FY29), we will need new station packages. Station packages were replaced in 2019 and have a ten year life span.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$402,800	-	-	-	-	-	$402,800
EQUIPMENT	-	-	$1,125,000	-	-	-	$1,125,000
Grand Total	**$402,800**	**-**	**$1,125,000**	**-**	**-**	**-**	**$1,527,800**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$402,800	-	$1,125,000	-	-	-	$1,527,800
Grand Total	**$402,800**	**-**	**$1,125,000**	**-**	**-**	**-**	**$1,527,800**

MARKED CARTRIDGE / BIG BOX PROP

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS25025

DESCRIPTION

Police Department Training Props

JUSTIFICATION

Growth in police department partnerships at GRPSTC including the need for tactical and strategic training, requires additional props and areas for adequate training.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,500,000	-	-	-	-	-	$1,500,000
Grand Total	**$1,500,000**	**-**	**-**	**-**	**-**	**-**	**$1,500,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2200-Training Facility Revenue	$1,500,000	-	-	-	-	-	$1,500,000
Grand Total	**$1,500,000**	**-**	**-**	**-**	**-**	**-**	**$1,500,000**

GRPSTC CIP PROGRAM (MASTER PLAN)

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS25026

DESCRIPTION

The 30,000 square foot new build/addition will provide additional classroom space, increased training space, more lockers, and expanded shower facilities.

JUSTIFICATION

Currently, 100-120 Police and Fire Recruits currently share the space that was intended for 25-30 Recruits. . To ensure the continued high level of training provided to all Fire Fighter and Police Officer Recruits attending the Glendale Regional Public Safety Training Center, the need to expand capacity for all recruit training has greatly increased.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	$31,500,000	-	$31,500,000
DESIGN	-	-	-	-	$3,500,000	-	$3,500,000
Grand Total	**-**	**-**	**-**	**-**	**$35,000,000**	**-**	**$35,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2200-Training Facility Revenue	-	-	-	-	$35,000,000	-	$35,000,000
Grand Total	**-**	**-**	**-**	**-**	**$35,000,000**	**-**	**$35,000,000**

CONNEX BOX BASIC SKILLS PROP

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS25027

DESCRIPTION

These structures will have movable walls that can create a multitude of room simulations for all of our fire fighters as well as a prop that the police department can utilize as well. This will differ from the current Class A props as it will not utilize active smoke or fire. This will decrease the amount of carcinogens that fire fighters come in contact with during training exercises.

JUSTIFICATION

Due to the demands placed on the GRPSTC Fire Academy by the increased number of fire fighter recruits receiving initial fire fighter training, the current number of fire fighting props are insufficient at providing real life structures that simulate modern day fire fighting. The intent is to provide connex box containers that will simulate a small to medium size strip mall, which would provide for the ability to train in real life forceable entry, breeching and breaking and other skills not associated with the props currently at GRPSTC.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$450,000	-	-	-	-	$450,000
DESIGN	-	$50,000	-	-	-	-	$50,000
Grand Total	**-**	**$500,000**	**-**	**-**	**-**	**-**	**$500,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2200-Training Facility Revenue	-	$500,000	-	-	-	-	$500,000
Grand Total	**-**	**$500,000**	**-**	**-**	**-**	**-**	**$500,000**

GRPSTC FACILITY UPGRADES

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS25083

DESCRIPTION

This project is for various facility upgrades at the Glendale Regional Public Safety Training Center (GRPSTC). This includes but is not limited to audio/visual upgrades to various classrooms, replacement of broken classroom and office chairs, and research and application fees for the aquifer protection permit modification.

JUSTIFICATION

GRPSTC was constructed in 2006 and opened to employees and partnering agencies in 2007. A lot of the technology and equipment throughout the facility has reached its end of useful life. In the last 18 years, technology has changed and improved, and we have not kept up with those changes. Our office and classroom equipment also gets used by approximately 50,000 employees, students, and visitors per year. We work with other city departments who provide us guidance and assistance in making repairs and improvements to our facility.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$50,707	-	-	-	-	-	$50,707
Grand Total	**$50,707**	**-**	**-**	**-**	**-**	**-**	**$50,707**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2200-Training Facility Revenue	$50,707	-	-	-	-	-	$50,707
Grand Total	**$50,707**	**-**	**-**	**-**	**-**	**-**	**$50,707**

Return to TOC

FIRE RESOURCE CENTER REPLACEMENT

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS26005

DESCRIPTION

We are in a need of a centralized 30,000 sq ft office/warehouse with loading docks that will serve all logistical needs for equipment and supplies for both public safety entities.

JUSTIFICATION

Our current Resource Building is a repurposed fire station that is now fifty years old. This building is undersized based on our current needs and has a lack of security. The Police Department also has multiple storage locations and does not have a centralized warehouse that addresses their equipment needs.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$149,072	-	-	-	-	-	$149,072
CONSTRUCT	-	-	-	-	-	$38,385,000	$38,385,000
DESIGN	-	-	-	-	-	$4,500,000	$4,500,000
INTRNL CHG	-	-	-	-	-	$1,710,000	$1,710,000
PUBLIC ART	-	-	-	-	-	$405,000	$405,000
Grand Total	**$149,072**	**-**	**-**	**-**	**-**	**$45,000,000**	**$45,149,072**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4040+ Public Safety Bonds	$149,072	-	-	-	-	$45,000,000	$45,149,072
Grand Total	**$149,072**	**-**	**-**	**-**	**-**	**$45,000,000**	**$45,149,072**

GRPSTC LIFT STATION ASSESS & REHAB

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS26006

DESCRIPTION

Replace and repair needed lift station parts and equipment at GRPSTC.

JUSTIFICATION

The GRPSTC lift station is under an evaluation for normal repair, upgrades, and maintenance. The need is to replace broken parts and bring the lift station up to proper standards.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$618,291	-	-	-	-	-	$618,291
Grand Total	**$618,291**	**-**	**-**	**-**	**-**	**-**	**$618,291**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2200-Training Facility Revenue	$618,291	-	-	-	-	-	$618,291
Grand Total	**$618,291**	**-**	**-**	**-**	**-**	**-**	**$618,291**

FIRE STATIONS INGRESS & EGRESS ENHA

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS26007

DESCRIPTION

This project addresses the ingress and egress concrete slabs of the apparatus bays. It also addresses bay door and gates at Fire Stations.

JUSTIFICATION

This project will look at concrete infrastructure and operating gate and door systems. It will consider life cycle replacement and will ensure operations at the facilities are optimized with minimal downtime.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
BOND ISSUE	$12,000	-	-	-	-	-	$12,000
CARRYOVER	$1,192,574	-	-	-	-	-	$1,192,574
CONSTRUCT	$1,200,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	$5,700,000
Grand Total	**$2,404,574**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$2,500,000**	**$6,904,574**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4040+ Public Safety Bonds	$2,404,574	$500,000	$500,000	$500,000	$500,000	$2,500,000	$6,904,574
Grand Total	**$2,404,574**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$2,500,000**	**$6,904,574**

GRPSTC HVAC RENEWAL

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS26008

DESCRIPTION

This project provides Trane R'newal services for building chillers.

JUSTIFICATION

This project will extend the life of the GRPSTC chillers by strategically replacing critical components.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	$320,000	-	-	-	-	-	$320,000
Grand Total	**$320,000**	**-**	**-**	**-**	**-**	**-**	**$320,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2200-Training Facility Revenue	$320,000	-	-	-	-	-	$320,000
Grand Total	**$320,000**	**-**	**-**	**-**	**-**	**-**	**$320,000**

FIRING RANGE REDESIGN

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS26009

DESCRIPTION

Design and construction of necessary modifications to the firing range to control fragments and deflections of projectiles.

JUSTIFICATION

Safety and enhancements required to control deflections and fragments of projectiles.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$620,690	-	-	-	-	-	$620,690
CONSTRUCT	$700,000	-	-	-	-	-	$700,000
Grand Total	**$1,320,690**	**-**	**-**	**-**	**-**	**-**	**$1,320,690**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2200-Training Facility Revenue	$1,320,690	-	-	-	-	-	$1,320,690
Grand Total	**$1,320,690**	**-**	**-**	**-**	**-**	**-**	**$1,320,690**

INDOOR SHOOTING RANGE

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS26016

DESCRIPTION

An enclosed facility with office and classroom space, bathroom and locker room amenities, and twenty – fifty-yard shooting lanes.

JUSTIFICATION

During the hot summer months, it is ill advised to have officers using the outdoor range for practice limiting the amount of practice officers can do annually. An indoor shooting range allows for officers to keep their shooting skills proficient year-round.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$26,000,000	-	-	-	-	$26,000,000
DESIGN	-	$3,850,000	-	-	-	-	$3,850,000
STUDY	-	$150,000	-	-	-	-	$150,000
Grand Total	**-**	**$30,000,000**	**-**	**-**	**-**	**-**	**$30,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4040+ Public Safety Bonds	-	$30,000,000	-	-	-	-	$30,000,000
Grand Total	**-**	**$30,000,000**	**-**	**-**	**-**	**-**	**$30,000,000**

FOOTHILLS PUBLIC SAFETY BLDG RENO

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS26017

DESCRIPTION

This project funds the full renovation of the Foothills Public Safety Building, including the police substation and Fire Station 155. Work includes replacing aging infrastructure—roofing, plumbing, and exterior finishes—and making functional upgrades to support modern operations. Renovations improve firefighter health and safety and ensure the facility meets both departments' needs. This project combines CIPPS19042 and CIPPS19050.

JUSTIFICATION

Originally constructed in 1988, the Foothills Public Safety Building has significant components that have reached the end of their useful life. The facility requires modernization to address infrastructure deficiencies, improve functionality for police operations, and implement protective measures to reduce firefighter exposure to carcinogens.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$4,953,111	-	-	-	-	-	$4,953,111
CONSTRUCT	-	-	-	$6,768,490	$7,992,786	-	$14,761,276
DESIGN	-	-	$1,858,443	-	-	-	$1,858,443
INTRNL CHG	-	-	-	$327,823	$311,999	-	$639,822
PUBLIC ART	-	-	-	-	$150,349	-	$150,349
Grand Total	**$4,953,111**	**-**	**$1,858,443**	**$7,096,313**	**$8,455,134**	**-**	**$22,363,001**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4040+ Public Safety Bonds	$4,953,111	-	$1,858,443	$7,096,313	$8,455,134	-	$22,363,001
Grand Total	**$4,953,111**	**-**	**$1,858,443**	**$7,096,313**	**$8,455,134**	**-**	**$22,363,001**

PREEMPTION OF TRAFFIC SIGNALS

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS27010

DESCRIPTION

The GFD Standard of Coverage report recommended getting preemption at all major intersections in the COG. Currently we have only 56 of 204 intersections covered. Using data from transportation, we estimate 800K to add 34 EMTRAC locations without unforeseen construction costs.

JUSTIFICATION

The Standard Of Coverage report recommended adding preemption to all major intersections in Glendale.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$1,000,000	-	-	-	-	$1,000,000
Grand Total	**-**	**$1,000,000**	**-**	**-**	**-**	**-**	**$1,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	-	$1,000,000	-	-	-	-	$1,000,000
Grand Total	**-**	**$1,000,000**	**-**	**-**	**-**	**-**	**$1,000,000**

GRPSTC FIRE RECRUIT ACADEMY ENHANCE

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS27045

DESCRIPTION

This funding is collected from non-partner agencies that enroll recruits in our training academies, with payments made to GRPSTC on a per-recruit basis. To utilize these funds, approval from the GRPSTC Executive Board is required, ensuring all expenditures strictly follow the City of Glendale's procurement policies and procedures. The funds will carry forward each year and are designated exclusively to support the ongoing operations and development of the GRPSTC Fire Academy.

JUSTIFICATION

Revenue received from Recruiting is to be used to support recruiting academy operations, maintenance, and capital expenses.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	$241,000	-	-	-	-	-	$241,000
Grand Total	**$241,000**	**-**	**-**	**-**	**-**	**-**	**$241,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2200-Training Facility Revenue	$241,000	-	-	-	-	-	$241,000
Grand Total	**$241,000**	**-**	**-**	**-**	**-**	**-**	**$241,000**

REPLACEMENT OF AIRPACKS

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS70806

DESCRIPTION

Replacement of self-contained breathing apparatus (SCBAs) or air packs. The useful life span of SCBAs is 10-12 years. Upgrades were completed in 2017 for all air packs. As components of the air packs fail, the department will repair or replace them using the department operating budget. We are starting to notice that our SCBA's are only lasting about 10 years.

JUSTIFICATION

Air packs are considered a capital expenditure due to the type of equipment requiring to be updated all at the same time; which cannot be phased in when replaced. Personnel must all be able to train and work on the same type, make and model of equipment. This also includes adding two new SCBA air fill stations within the City that Emergency Response units could use to fill SCBAs. A benefit is that these two additional SCBA air fill stations will improve the Fire Department's capabilities to fill SCBAs during those periods when U159 is out of service due to repairs and/or maintenance.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
EQUIPMENT	$5,830,876	$105,500	-	-	-	-	$5,936,376
Grand Total	**$5,830,876**	**$105,500**	**-**	**-**	**-**	**-**	**$5,936,376**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$5,830,876	$105,500	-	-	-	-	$5,936,376
Grand Total	**$5,830,876**	**$105,500**	**-**	**-**	**-**	**-**	**$5,936,376**

FIRE APPARATUS REPLACEMENT

Public Safety

Package: FY27-36CIP Public Safety
Project #: CIPPS70814

DESCRIPTION

The project provides for the replacement of large GFD vehicles to ensure essential services are provided. The plan is to replace engines & ladder tenders (LTs) every 7 yrs or 100K miles & ladders every 10 yrs or 100K miles.

JUSTIFICATION

Programmatic replacement of vehicles will reduce overall lifecycle costs, protect public health and safety while aligning resources with the City's strategic priorities.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$21,229,118	-	-	-	-	-	$21,229,118
VEHICLE	$375,000	$574,774	$7,015,494	$6,128,191	$5,674,538	$8,695,000	$28,462,997
Grand Total	**$21,604,118**	**$574,774**	**$7,015,494**	**$6,128,191**	**$5,674,538**	**$8,695,000**	**$49,692,115**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$17,120,990	$574,774	$7,015,494	$6,128,191	$5,674,538	$8,695,000	$45,208,987
4520-Gov Facility-Excise Tax 25Bond	$4,483,128	-	-	-	-	-	$4,483,128
Grand Total	**$21,604,118**	**$574,774**	**$7,015,494**	**$6,128,191**	**$5,674,538**	**$8,695,000**	**$49,692,115**

Return to TOC

FY 2027-2036 Capital Improvement Program

Solid Waste
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6120-Solid Waste	$4,331,992	$4,381,532	$5,510,639	$5,359,539	$5,723,252	$4,720,785	$38,118,656	**$68,146,395**
Grand Total	**$4,331,992**	**$4,381,532**	**$5,510,639**	**$5,359,539**	**$5,723,252**	**$4,720,785**	**$38,118,656**	**$68,146,395**

FY 2027-2036 Capital Improvement Program

Solid Waste
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPSW19026	SOLID WASTE TECHNOLOGY	-	$100,000	$175,000	$160,000	$200,000	-	-	**$635,000**
CIPSW19027	REPLACE STREET SWEEPERS	$951,419	$444,664	$922,905	$485,525	$508,752	$534,189	$2,631,253	**$6,478,707**
CIPSW78001	REPLACE ROLLOFF TRUCKS - COMMERCIAL	$236,500	$289,958	$304,456	-	$335,662	-	$1,266,791	**$2,433,367**
CIPSW78002	REPLACE FRONTLOAD TRUCKS-COMMERCIAL	$961,132	$456,687	$938,042	$492,472	$525,036	$542,950	$4,408,713	**$8,325,032**
CIPSW78003	REPLACE SIDELOAD TRUCKS-RESIDENTIAL	$632,167	$2,429,293	$2,550,758	$2,678,295	$2,812,210	$2,362,257	$21,139,433	**$34,604,413**
CIPSW78004	REP BULK TRASH EQUIP-RESIDENTIAL	$1,344,041	$639,930	$557,380	$1,170,498	$1,229,023	$945,407	$8,009,028	**$13,895,307**
CIPSW78005	REPLACE PICKUPS / SERVICE TRUCKS	$137,969	-	$40,048	$349,597	$88,259	$310,457	$515,343	**$1,441,673**
CIPSW78009	ALLEY GATING	$68,764	$21,000	$22,050	$23,152	$24,310	$25,525	$148,095	**$332,896**
Grand Total		**$4,331,992**	**$4,381,532**	**$5,510,639**	**$5,359,539**	**$5,723,252**	**$4,720,785**	**$38,118,656**	**$68,146,395**

Return to TOC

SOLID WASTE TECHNOLOGY

Solid Waste

Package: FY27-36CIP Solid Waste
Project #: CIPSW19026

DESCRIPTION

New Technology Implementation. FY27, purchase new laptops for collection vehicle, FY28 Cradlepoint cellular service stations for collection vehicles, FY29 Infrared fire detection cameras, FY30 In-cab camera systems.

JUSTIFICATION

Technology is used to improve performance and increase productivity in Solid Waste Management. New technologies are constantly evolving and changing with demands and compliance changes. Keeping current with technology allows the Division to keep rates low, and service quality high.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	$100,000	$175,000	$160,000	$200,000	-	-	$635,000
Grand Total	**$100,000**	**$175,000**	**$160,000**	**$200,000**	**-**	**-**	**$635,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6120-Solid Waste	$100,000	$175,000	$160,000	$200,000	-	-	$635,000
Grand Total	**$100,000**	**$175,000**	**$160,000**	**$200,000**	**-**	**-**	**$635,000**

REPLACE STREET SWEEPERS

Solid Waste

Package: FY27-36CIP Solid Waste
Project #: CIPSW19027

DESCRIPTION

Programmatic replacement of lg Solid Waste (SW) vehicles. SW has 6 street sweepers, ea with a lifespan of 8yrs requiring repl in next 10yrs. Current quotes & inflation used. Rep plan: FY27(1), FY29(1), FY30(1), FY31 (1), FY34 (1), FY35 (1), FY36 (1). MAG Grants will be pursued

JUSTIFICATION

Mandated by State and Federal as part of PM10 nonattainment areas to improve air quality, reduce particulate emissions, and clear streets of road hazards/debris. Programmatic replacement of vehicles will reduce overall lifecycle costs.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$951,419	-	-	-	-	-	$951,419
VEHICLE	$444,664	$922,905	$485,525	$508,752	$534,189	$2,631,253	$5,527,288
Grand Total	**$1,396,083**	**$922,905**	**$485,525**	**$508,752**	**$534,189**	**$2,631,253**	**$6,478,707**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6120-Solid Waste	$1,396,083	$922,905	$485,525	$508,752	$534,189	$2,631,253	$6,478,707
Grand Total	**$1,396,083**	**$922,905**	**$485,525**	**$508,752**	**$534,189**	**$2,631,253**	**$6,478,707**

REPLACE ROLLOFF TRUCKS - COMMERCIAL

Solid Waste

Package: FY27-36CIP Solid Waste
Project #: CIPSW78001

DESCRIPTION

Programmatic replacement of large Solid Waste (SW) vehicles to ensure the provision of essential services to the community. SW has 6 commercial roll-off trucks requiring replacement over next 10 yrs. Repl plan: FY27(1), FY28(1), FY30(1), FY33(1), FY35(1), FY36(1).

JUSTIFICATION

Collection/disposal of solid waste is required by city and county. Programmatic replacement of vehicles reduces overall lifecycle costs, protects public health/safety while aligning resources with the City's strategic priorities.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$236,500	-	-	-	-	-	$236,500
VEHICLE	$289,958	$304,456	-	$335,662	-	$1,266,791	$2,196,867
Grand Total	**$526,458**	**$304,456**	**-**	**$335,662**	**-**	**$1,266,791**	**$2,433,367**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6120-Solid Waste	$526,458	$304,456	-	$335,662	-	$1,266,791	$2,433,367
Grand Total	**$526,458**	**$304,456**	**-**	**$335,662**	**-**	**$1,266,791**	**$2,433,367**

REPLACE FRONTLOAD TRUCKS-COMMERCIAL

Solid Waste

Package: FY27-36CIP Solid Waste
Project #: CIPSW78002

DESCRIPTION

Replacement of SW vehicles & equip. SW has 7 front-load trucks with a lifespan of 7yrs & 1 bin delivery truck with a lifespan of 10yrs requiring repl over next 10 yrs. Plan: FY27(1), FY28(2), FY30(1), FY31(1), FY32(1), FY33(2), FY34(1), FY35(2), FY36(1) truck and (1) bin delivery truck.

JUSTIFICATION

Collection/disposal of solid waste is required by County/City code. Ensures a safe & efficient operation for a revenue generating enterprise. Programmatic replacement of vehicles will reduce overall lifecycle costs.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$961,132	-	-	-	-	-	$961,132
VEHICLE	$456,687	$938,042	$492,472	$525,036	$542,950	$4,408,713	$7,363,900
Grand Total	**$1,417,819**	**$938,042**	**$492,472**	**$525,036**	**$542,950**	**$4,408,713**	**$8,325,032**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6120-Solid Waste	$1,417,819	$938,042	$492,472	$525,036	$542,950	$4,408,713	$8,325,032
Grand Total	**$1,417,819**	**$938,042**	**$492,472**	**$525,036**	**$542,950**	**$4,408,713**	**$8,325,032**

REPLACE SIDELOAD TRUCKS-RESIDENTIAL

Solid Waste

Package: FY27-36CIP Solid Waste
Project #: CIPSW78003

DESCRIPTION

Replacement of large Solid Waste (SW) vehicles. SW has 27 side load trucks with a lifespan of 6 yrs requiring replacement over next 10 yrs. Plan: FY27(5), FY28(5), FY29(5), FY30(5), FY31(5), FY32(6), FY33(7), FY34(7), FY35(6), FY36(5).

JUSTIFICATION

Collection/disposal of solid waste is required by State/City code. Programmatic replacement of vehicles reduces overall lifecycle costs, protects public health/safety while aligning resources with City's strategic priorities.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$632,167	-	-	-	-	-	$632,167
VEHICLE	$2,429,293	$2,550,758	$2,678,295	$2,812,210	$2,362,257	$21,139,433	$33,972,246
Grand Total	**$3,061,460**	**$2,550,758**	**$2,678,295**	**$2,812,210**	**$2,362,257**	**$21,139,433**	**$34,604,413**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6120-Solid Waste	$3,061,460	$2,550,758	$2,678,295	$2,812,210	$2,362,257	$21,139,433	$34,604,413
Grand Total	**$3,061,460**	**$2,550,758**	**$2,678,295**	**$2,812,210**	**$2,362,257**	**$21,139,433**	**$34,604,413**

REP BULK TRASH EQUIP-RESIDENTIAL

Solid Waste

Package: FY27-36CIP Solid Waste
Project #: CIPSW78004

DESCRIPTION

Repl lg SW veh/equip; have 15 rear load trucks/8 tractors w/life of 8yrs req repl over 10yrs. Plan:FY27(1)truck/(1)tractor, FY28-(2)truck(2)tractor, FY29(2)truck(2)tractor, FY30(2)trucks, FY31(3) trucks, FY32(2) trucks, (1) tractor, FY33(2) trucks, FY34(4) trucks, (3) tractors, FY35(1) trucks, (1)tractor, FY36 (2) trucks, (2) tractors.

JUSTIFICATION

Collection/disposal of solid waste is mandated by State/City code. Programmatic replacement reduces overall lifecycle costs, protect public health and safety while aligning resources with the City's strategic priorities.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,344,041	-	-	-	-	-	$1,344,041
EQUIPMENT	$639,930	$557,380	$1,170,498	$1,229,023	$945,407	$8,009,028	$12,551,266
Grand Total	**$1,983,971**	**$557,380**	**$1,170,498**	**$1,229,023**	**$945,407**	**$8,009,028**	**$13,895,307**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6120-Solid Waste	$1,983,971	$557,380	$1,170,498	$1,229,023	$945,407	$8,009,028	$13,895,307
Grand Total	**$1,983,971**	**$557,380**	**$1,170,498**	**$1,229,023**	**$945,407**	**$8,009,028**	**$13,895,307**

REPLACE PICKUPS / SERVICE TRUCKS

Solid Waste

Package: FY27-36CIP Solid Waste
Project #: CIPSW78005

DESCRIPTION

Programmatic repl of SW vehicles; 10 pickup trucks, 2 mechanic service body trucks, and 1 bin delivery truck used to support daily ops & provide timely customer service to the community. Replacement plan: FY27-(0), FY28-(1), FY29(4), FY30(2). FY31(6), FY32 (1), FY33 (2), FY34 (2), 35-(1), FY36 (0).

JUSTIFICATION

These trucks are support units that assist in maintaining the safe and efficient operation for a revenue generating enterprise.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$137,969	-	-	-	-	-	$137,969
VEHICLE	-	$40,048	$349,597	$88,259	$310,457	$515,343	$1,303,704
Grand Total	**$137,969**	**$40,048**	**$349,597**	**$88,259**	**$310,457**	**$515,343**	**$1,441,673**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6120-Solid Waste	$137,969	$40,048	$349,597	$88,259	$310,457	$515,343	$1,441,673
Grand Total	**$137,969**	**$40,048**	**$349,597**	**$88,259**	**$310,457**	**$515,343**	**$1,441,673**

ALLEY GATING

Solid Waste

Package: FY27-36CIP Solid Waste
Project #: CIPSW78009

DESCRIPTION

A program that manages health/safety issues including blocking of vehicular access & difficulty of enforcement due to illegal dumping in alleys. Includes residential garbage serv. relocations/blue stake gate location/gate installation/access key/code

JUSTIFICATION

Promotes/enhances quality of life for residents residing near or adjacent to alley ways, providing a safer & cleaner environment. Project includes pre-gated alley clean-up & citizen notification. O&M to be an ongoing supplemental as gates get older.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$68,764	-	-	-	-	-	$68,764
EQUIPMENT	$21,000	$22,050	$23,152	$24,310	$25,525	$148,095	$264,132
Grand Total	**$89,764**	**$22,050**	**$23,152**	**$24,310**	**$25,525**	**$148,095**	**$332,896**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6120-Solid Waste	$89,764	$22,050	$23,152	$24,310	$25,525	$148,095	$332,896
Grand Total	**$89,764**	**$22,050**	**$23,152**	**$24,310**	**$25,525**	**$148,095**	**$332,896**

FY 2027-2036 Capital Improvement Program

Streets
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$261,860	$209,600	-	-	-	-	-	**$471,460**
2050-Highway User Revenue Fund	$100,000	$3,415,780	$3,586,569	$3,765,897	$3,954,192	$4,151,901	$24,088,971	**$43,063,310**
2060-Transportation Grants	$3,791,153	$3,943,145	$6,830,576	$13,934,374	-	-	$113,614,819	**$142,114,067**
2070-Transportation Sales Tax	$500,000	$16,318,111	$17,032,581	$16,998,533	$18,164,747	$16,315,317	$108,479,854	**$193,809,143**
4010-Streets Construction	$138,370	-	$36,490,834	$19,118,924	$11,505,550	$7,923,314	$17,935,156	**$93,112,148**
4011-2024 Street Bonds	$5,863,098	-	-	-	-	-	-	**$5,863,098**
4013-2026 Streets Bonds	-	$4,126,492	-	-	-	-	-	**$4,126,492**
4020-Hurf Capital Projects	$2,085,967	$2,828,293	$1,664,061	$1,793,645	$2,724,076	$1,855,374	$7,778,865	**$20,730,281**
4030-Transportation Capital Proj	$8,597,867	$25,951,257	$12,774,812	$9,240,251	$2,327,101	$2,367,892	$42,836,708	**$104,095,888**
4031-Transportation Cost Share-Cap	-	-	$156,683	$199,617	-	-	-	**$356,300**
4420-2014-DIF Streets Zn 2 West 101	$662,443	-	$59,825	-	-	-	-	**$722,268**
4431-2019-DIF-Streets	$2,773,172	$2,184,072	$6,601,601	$200,000	$1,621,220	$2,706,080	$7,000,000	**$23,086,145**
4433-2023-DIF Streets East	-	-	-	-	-	-	$18,479,283	**$18,479,283**
4434-2023-DIF Streets West	-	-	$1,092,105	$2,077,195	$5,446,098	-	$2,696,000	**$11,311,398**
4520-Gov Facility-Excise Tax 25Bond	$7,279,148	-	-	-	-	-	-	**$7,279,148**
Grand Total	**$32,053,078**	**$58,976,750**	**$86,289,647**	**$67,328,436**	**$45,742,984**	**$35,319,878**	**$342,909,656**	**$668,620,429**

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FY 2027-2036 Capital Improvement Program

Streets
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPST19006	PAVEMENT MANAGEMENT	$900,000	$19,733,891	$20,619,150	$20,764,430	$22,118,939	$20,467,218	$132,568,825	**$237,172,453**
CIPST19010	BALLPARK BOULEVARD	$13,546	-	-	-	-	-	-	**$13,546**
CIPST19048	CAPITAL BRIDGE REPAIR PROGRAM	$60,000	$371,598	$390,177	$409,685	$430,171	$451,678	$2,620,601	**$4,733,910**
CIPST20012	FLASHING YELLOW ARROWS	$100,000	$100,000	$100,000	-	-	-	-	**$300,000**
CIPST20013	VEHICLE REPLACEMENT	$1,878,216	$607,246	$631,535	$656,796	$683,069	$710,391	$4,001,617	**$9,168,870**
CIPST20022	BIKE PROJECTS (LOCAL MATCH)	-	$148,994	$151,973	$155,013	$158,113	$161,275	$856,070	**$1,631,438**
CIPST21001	TELECOM CONDUITS	$261,860	$209,600	-	-	-	-	-	**$471,460**
CIPST21015	CENTRAL CORE SIDEWALK GAPS	$148,196	-	-	-	-	-	-	**$148,196**
CIPST21051	ST RECON 75TH-GLENDALE TO NORTHERN	$2,768,814	$268,455	-	-	-	-	-	**$3,037,269**
CIPST21052	ST RECON 83RD-GLENDALE TO NORTHERN	$4,433,902	$450,000	$5,970,915	-	-	-	-	**$10,854,817**
CIPST22062	PAVEMENT CUT REPAIR	-	$115,612	$117,924	$120,283	$122,689	$125,142	$664,270	**$1,265,920**
CIPST22063	TRANSPORTATION NETWORK IMPROVEMENTS	-	-	$500,000	$500,000	$500,000	$500,000	-	**$2,000,000**
CIPST22064	TRANSPORTATION SAFETY PROGRAM	$370,724	$1,051,725	$467,900	$477,258	$486,803	$496,539	$2,635,689	**$5,986,638**
CIPST22065	SCALLOP STREET PROGRAM	$7,279,148	-	-	-	-	-	-	**$7,279,148**
CIPST22068	59TH AND NORTHERN INTERSECT IMPROV.	$1,328,850	-	-	-	-	-	-	**$1,328,850**
CIPST22120	95TH AVE / MONTEBELLO INTERSECTION	$184,164	-	-	-	-	-	-	**$184,164**
CIPST23017	NORTHERN PARKWAY CABLE BARRIER 2	-	$14,324	$143,988	-	-	-	-	**$158,312**
CIPST23018	TMC UPGRADE	$680,341	-	-	$2,013,999	-	-	-	**$2,694,340**
CIPST23019	MARYLAND ACTIVE TRANSPORTATION IMPR	$235,282	-	-	-	-	-	-	**$235,282**
CIPST23020	MISSOURI ACTIVE TRANSPORTATION IMPR	$126,981	-	-	-	-	-	-	**$126,981**
CIPST23049	INFILL STREETLIGHTS PHASE II	$200,000	$513,569	-	-	-	-	-	**$713,569**

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FY 2027-2036 Capital Improvement Program

Streets
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPST23051	TRAFFIC SIGNAL INTERCONNECT	-	$101,000	$153,831	$101,000	$228,677	$101,000	$228,677	**$914,185**
CIPST23052	SPEED FEEDBACK SIGNS SCHOOL ZONES	$24,614	-	-	-	-	-	-	**$24,614**
CIPST23053	INFILL SIDEWALK	$113,693	$171,916	$175,355	$178,862	$182,438	$186,087	$987,774	**$1,996,125**
CIPST23054	GUARDRAIL UPDATE	$93,463	$114,611	$116,902	$119,241	$121,626	$124,059	$884,409	**$1,574,311**
CIPST24016	59TH AVE-THUNDERBIRD INTERSECTION	$74,597	$309,072	-	-	-	-	-	**$383,669**
CIPST24017	67TH AVE-GREENWAY INTERSECTION	$695,740	$675,000	-	-	-	-	-	**$1,370,740**
CIPST24018	67TH AVE-PEORIA INTERSECTION IMPRV	$14,775	$200,000	-	-	-	-	-	**$214,775**
CIPST24024	99TH AVE: GLENDALE AVE TO NORTHERN	-	-	-	$200,000	$1,153,040	-	-	**$1,353,040**
CIPST24025	BALLPARK BLVD: BHR TO MARYLAND AVE	-	-	-	-	$468,180	$2,706,080	-	**$3,174,260**
CIPST24029	NORTHERN: REEMS-LITCHFIELD WIDENING	-	-	-	$690,050	$2,111,555	-	-	**$2,801,605**
CIPST24030	NORTHERN: SARIVAL-ALSUP WIDENING	-	-	-	-	-	-	$2,696,000	**$2,696,000**
CIPST24031	REEMS-HATCHER TRAFFIC SIGNAL	-	-	$165,612	$579,697	-	-	-	**$745,309**
CIPST24032	SARIVAL: GLENDALE TO NORTHERN ROADW	-	-	-	$828,060	$2,584,543	-	-	**$3,412,603**
CIPST24033	SARIVAL-OLIVE TRAFFIC SIGNAL	-	-	-	$129,684	$500,000	-	-	**$629,684**
CIPST24034	SARIVAL-PEORIA INTERSECTION IMPRV	-	-	-	$49,321	$250,000	-	-	**$299,321**
CIPST24035	RIGHT OF WAY LANDSCAPE PLAN	$70,000	$370,144	$381,248	$392,686	$404,466	-	-	**$1,618,544**
CIPST24037	TRANSPORTATION PLAN	$251,107	$444,326	-	-	-	-	$1,104,080	**$1,799,513**
CIPST24043	GLENDALE SAFE STREETS ACTION PLAN	$816,032	-	-	-	-	-	-	**$816,032**
CIPST24060	51ST AVE - OLIVE AVE TO CACTUS ROAD	$553,850	$3,765,813	-	-	-	-	-	**$4,319,663**
CIPST24068	67TH AVE - BEARDSLEY TO PINNACLE PK	$461,500	$500,000	$10,713,869	-	-	-	-	**$11,675,369**
CIPST25012	GLENDALE AVE RADAR DET & ADAPT CONT	-	$397,192	-	-	-	-	-	**$397,192**

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FY 2027-2036 Capital Improvement Program

Streets
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPST25013	ADVANCE DETECTION & STOP BAR INSTAL	-	$513,746	-	-	-	-	-	**$513,746**
CIPST25042	ST RECON 71ST AVE & BEARDSLEY AREA	-	$6,693,728	-	-	-	-	-	**$6,693,728**
CIPST25043	ST RECON 63RD AVE & BEARDSLEY AREA	-	$3,298,687	-	-	-	-	-	**$3,298,687**
CIPST25044	RECON 55TH AVE, CACTUS TO CHOLLA ST	-	$585,954	-	-	-	-	-	**$585,954**
CIPST25045	ST RECON, 51ST AVE & NORTHERN AREA	-	$1,537,875	-	-	-	-	-	**$1,537,875**
CIPST25046	ST RECON, 51ST AVE & GLENDALE AREA	-	$2,807,025	-	-	-	-	-	**$2,807,025**
CIPST25047	ST RECON, 83RD AVE & MARYLAND AREA	-	$738,686	-	-	-	-	-	**$738,686**
CIPST25048	RECON GLENN DR, 88TH LN TO 87TH DR	-	$264,084	-	-	-	-	-	**$264,084**
CIPST25049	MOUNTAIN VIEW RD, 43RD TO 59TH	-	$117,173	$2,204,250	-	-	-	-	**$2,321,423**
CIPST25050	ST RECON, 75TH AVE & NORTHERN AREA	-	-	$6,636,112	-	-	-	-	**$6,636,112**
CIPST25051	RECON ROSE LN, GRAND CANAL TO 99TH	-	-	$311,011	-	-	-	-	**$311,011**
CIPST25052	ST RECON, 75TH AVE & DENARO DR AREA	-	-	$209,846	-	-	-	-	**$209,846**
CIPST25053	46TH AVE, McLENNAN TO OCOTILLO	-	-	-	$106,400	-	-	-	**$106,400**
CIPST25054	ST RECON, 59TH AVE & BETHANY AREA	-	-	-	$6,692,271	-	-	-	**$6,692,271**
CIPST25055	ST RECON, 69TH AVE & GREENWAY AREA	-	-	-	$4,040,248	-	-	-	**$4,040,248**
CIPST25056	ST RECON, 47TH AVE & NORTHERN AREA	-	-	-	-	$3,381,193	-	-	**$3,381,193**
CIPST25057	ROSE LN, CUL-DE-SAC TO 49TH AVE	-	-	-	-	$125,528	-	-	**$125,528**
CIPST25058	ST RECON, 71ST AVE & NORTHERN AREA	-	-	-	-	$2,430,441	-	-	**$2,430,441**
CIPST25059	ST RECON, 79TH AVE & BETHANY AREA	-	-	-	$602,916	$602,916	-	-	**$1,205,832**
CIPST25060	ST RECON, 75TH AVE & GLENDALE AREA	-	-	-	-	-	$851,543	-	**$851,543**
CIPST25061	UNION HILLS, 51ST AVE TO 59TH AVE	-	-	-	-	$250,000	$4,716,000	-	**$4,966,000**

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FY 2027-2036 Capital Improvement Program

Streets
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPST25062	59TH, DEER VALLEY TO PINNACLE PEAK	-	-	-	-	$125,000	$2,096,000	-	**$2,221,000**
CIPST25063	RECON BELL RD, 67TH AVE TO 75TH AVE	-	-	-	-	-	$259,771	$4,935,650	**$5,195,421**
CIPST25064	ST RECON, 55TH AVE & BELL RD AREA	-	-	-	-	-	-	$2,576,344	**$2,576,344**
CIPST25065	ST RECON, 79TH AVE & GLENDALE AREA	-	-	-	-	-	-	$4,318,081	**$4,318,081**
CIPST25066	NEW RIVER, GLENDALE TO CUL-DE-SAC	-	-	-	-	-	-	$466,995	**$466,995**
CIPST25067	ST RECON, OLIVE AVE & 51ST AVE AREA	-	-	-	-	-	-	$4,318,185	**$4,318,185**
CIPST25069	ACTIVE TRANSPORTATION PLAN	-	$999,990	-	-	-	-	-	**$999,990**
CIPST25070	ST RECON BETHANY HM - 43RD TO 51ST	$250,000	-	-	$4,965,160	-	-	-	**$5,215,160**
CIPST25072	ST RECON GREENWAY - 59TH TO 51ST	-	-	-	$200,000	$4,716,000	-	-	**$4,916,000**
CIPST25073	ST RECON CAMELBACK - 59TH TO 83RD	$1,675,087	-	$5,533,500	-	-	-	-	**$7,208,587**
CIPST25075	ST RECON 75TH-DEER VLLY TO BEARDSLY	$2,978,292	$1,376,220	-	-	-	-	-	**$4,354,512**
CIPST25080	DOWNTOWN PEDESTRIAN LIGHT SYSTEM	$226,635	-	-	-	-	-	-	**$226,635**
CIPST26014	UPGRADE TO OUTDATED SIGNAL	-	$1,100,000	-	$100,000	$1,000,000	$100,000	$1,000,000	**$3,300,000**
CIPST26018	LITCHFIELD-MISSOURI TO NORTHERN	$573,000	$969,600	$5,283,900	-	-	-	-	**$6,826,500**
CIPST26019	GLENDALE-EL MIRAGE TO LITCHFIELD	$582,000	$136,350	$3,786,000	-	-	-	-	**$4,504,350**
CIPST26020	67TH, DEER VALLEY TO PINNACLE PEAK	$336,000	$424,200	$3,052,500	-	-	-	-	**$3,812,700**
CIPST26021	59TH AVE - GLENDALE TO OLIVE	$471,186	-	$6,288,000	-	-	-	-	**$6,759,186**
CIPST27004	127TH AVE-GLENDALE AVE TRAFFIC SIG	-	-	$1,083,176	-	-	-	-	**$1,083,176**
CIPST27011	67TH/ GLENDALE AVE INTERSECTION IMP	-	$50,000	$256,738	-	-	-	-	**$306,738**
CIPST27020	59TH AVE - CAMELBACK RD - LOOP 101	-	$3,379,282	$10,307,188	$21,026,661	-	-	-	**$34,713,131**
CIPST27021	CAMELBACK RD, 51ST AVE - 99TH AVE	-	-	-	-	-	-	$95,420,098	**$95,420,098**

FY 2027-2036 Capital Improvement Program

Streets
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPST27022	67TH AVE, OLIVE - PINNACLE PEAK RD	-	-	-	-	-	-	$76,022,150	**$76,022,150**
CIPST65005	ITS UPGRADES (LOCAL MATCH)	-	$217,760	$222,115	$226,557	$231,089	$235,710	$1,251,179	**$2,384,410**
CIPST65006	BUS PULLOUTS	$6,955	$366,800	$51,900	$733,867	$102,850	$752,255	$1,871,299	**$3,885,926**
CIPST65016	NORTHERN PARKWAY	$109,331	$2,507,628	-	-	-	-	-	**$2,616,959**
CIPST68918	INFILL LIGHTING PROGRAM PHASE I	$649,052	$171,916	$175,355	$178,861	$182,439	$186,087	$987,776	**$2,531,486**
CIPST68922	STREETLIGHT POLE PROGRAM	$56,144	$85,958	$87,677	$89,430	$91,219	$93,043	$493,887	**$997,358**
Grand Total		**$32,053,078**	**$58,976,750**	**$86,289,647**	**$67,328,436**	**$45,742,984**	**$35,319,878**	**$342,909,656**	**$668,620,429**

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PAVEMENT MANAGEMENT

Streets

Package: FY27-36CIP Streets
Project #: CIPST19006

DESCRIPTION

Project provides for street pavement treatments and potential local grant match funding. Specific activities included in this project involve surface preparation, repairs, and overlays as needed. The street locations and treatments shall be identified in the City's ongoing Pavement Management Plan.

JUSTIFICATION

This project targets street segments that are in need of pavement treatments. Street rehabilitation is necessary to maximize the life of the city's residential, collector, and arterial streets.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$900,000	-	-	-	-	-	$900,000
CONTGNCY	$478,125	$499,342	$521,566	$544,846	$569,235	$3,195,955	$5,809,069
NONCAPITAL	$19,005,766	$19,869,809	$19,992,864	$21,324,093	$19,647,983	$128,122,870	$227,963,385
INTRNL CHG	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000	$2,500,000
Grand Total	**$20,633,891**	**$20,619,150**	**$20,764,430**	**$22,118,939**	**$20,467,218**	**$132,568,825**	**$237,172,453**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2050-Highway User Revenue Fund	$3,515,780	$3,586,569	$3,765,897	$3,954,192	$4,151,901	$24,088,971	$43,063,310
2070-Transportation Sales Tax	$16,818,111	$17,032,581	$16,998,533	$18,164,747	$16,315,317	$108,479,854	$193,809,143
4030-Transportation Capital Proj	$300,000	-	-	-	-	-	$300,000
Grand Total	**$20,633,891**	**$20,619,150**	**$20,764,430**	**$22,118,939**	**$20,467,218**	**$132,568,825**	**$237,172,453**

BALLPARK BOULEVARD

Streets

Package: FY27-36CIP Streets
Project #: CIPST19010

DESCRIPTION

Project to design and construct Ballpark Boulevard. This is Phase II of this project to build the roadway to its ultimate configuration and tile the Roosevelt irrigation ditch.

JUSTIFICATION

This project was identified as necessary for network connectivity in the region.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$13,546	-	-	-	-	-	$13,546
Grand Total	**$13,546**	**-**	**-**	**-**	**-**	**-**	**$13,546**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4431-2019-DIF-Streets	$13,546	-	-	-	-	-	$13,546
Grand Total	**$13,546**	**-**	**-**	**-**	**-**	**-**	**$13,546**

CAPITAL BRIDGE REPAIR PROGRAM

Streets

Package: FY27-36CIP Streets
Project #: CIPST19048

DESCRIPTION

This program is needed to maintain city bridges to meet Federal Highway Administration standards. There are approximately 43 bridges that are inspected by Arizona Department of Transportation (ADOT) biennially. The maintenance required is identified in the ADOT bridge inspection program.

JUSTIFICATION

The City is required to maintain its bridges to a satisfactory standard. Proper maintenance is critical to protect the integrity of our City's bridges and ensure that everyone is safe; ADOT provides us with biennial bridge inspections to inform the City in developing a bridge repair program. The City also utilizes other outside expertise to help refine this program as bridge repair locations are identified.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$60,000	-	-	-	-	-	$60,000
CONSTRUCT	$297,278	$312,142	$327,749	$344,137	$361,343	$2,096,483	$3,739,132
CONTGNCY	$21,478	$22,552	$23,680	$24,864	$26,107	$151,470	$270,151
DESIGN	$37,160	$39,018	$40,968	$43,017	$45,168	$262,059	$467,390
INTRNL CHG	$12,709	$13,344	$14,011	$14,712	$15,447	$89,624	$159,847
PUBLIC ART	$2,973	$3,121	$3,277	$3,441	$3,613	$20,965	$37,390
Grand Total	**$431,598**	**$390,177**	**$409,685**	**$430,171**	**$451,678**	**$2,620,601**	**$4,733,910**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$431,598	$390,177	$409,685	$430,171	$451,678	$2,620,601	$4,733,910
Grand Total	**$431,598**	**$390,177**	**$409,685**	**$430,171**	**$451,678**	**$2,620,601**	**$4,733,910**

FLASHING YELLOW ARROWS

Streets

Package: FY27-36CIP Streets
Project #: CIPST20012

DESCRIPTION

The project is to convert left-turn movements at existing signalized intersections to flashing yellow arrow operation for the purpose of improving safety. The project involves median modifications to provide better alignment.

JUSTIFICATION

According to national data, Flashing Yellow Arrows can reduce left-turn crashes by offering motorists more opportunities to make left turns. This project provides Glendale matching funds.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$100,000	-	-	-	-	-	$100,000
CONSTRUCT	$100,000	$100,000	-	-	-	-	$200,000
Grand Total	**$200,000**	**$100,000**	**-**	**-**	**-**	**-**	**$300,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$200,000	$100,000	-	-	-	-	$300,000
Grand Total	**$200,000**	**$100,000**	**-**	**-**	**-**	**-**	**$300,000**

VEHICLE REPLACEMENT

Streets

Package: FY27-36CIP Streets
Project #: CIPST20013

DESCRIPTION

Replacement of existing vehicles that support transportation operations. The current 10-Year Transportation Vehicle Replacement Program includes 70 vehicles and are planned to be replaced depending on criteria and Fleet Services Division recommendation.

JUSTIFICATION

Vehicle replacements are necessary to support the Transportation Department. This project is consistent with the Vehicle Replacement Program.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,878,216	-	-	-	-	-	$1,878,216
VEHICLE	$607,246	$631,535	$656,796	$683,069	$710,391	$4,001,617	$7,290,654
Grand Total	**$2,485,462**	**$631,535**	**$656,796**	**$683,069**	**$710,391**	**$4,001,617**	**$9,168,870**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4020-Hurf Capital Projects	$1,149,890	$315,205	$327,813	$340,926	$354,563	$1,997,243	$4,485,640
4030-Transportation Capital Proj	$1,335,572	$316,330	$328,983	$342,143	$355,828	$2,004,374	$4,683,230
Grand Total	**$2,485,462**	**$631,535**	**$656,796**	**$683,069**	**$710,391**	**$4,001,617**	**$9,168,870**

BIKE PROJECTS (LOCAL MATCH)

Streets

Package: FY27-36CIP Streets
Project #: CIPST20022

DESCRIPTION

This project provides local matching funds for potential future bicycle and pedestrian grant projects.

JUSTIFICATION

This project enhances the quality of life for the residents and visitors by providing additional bicycle and pedestrian facilities.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$148,994	$151,973	$155,013	$158,113	$161,275	$856,070	$1,631,438
Grand Total	**$148,994**	**$151,973**	**$155,013**	**$158,113**	**$161,275**	**$856,070**	**$1,631,438**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$148,994	$151,973	$155,013	$158,113	$161,275	$856,070	$1,631,438
Grand Total	**$148,994**	**$151,973**	**$155,013**	**$158,113**	**$161,275**	**$856,070**	**$1,631,438**

TELECOM CONDUITS

Streets

Package: FY27-36CIP Streets
Project #: CIPST21001

DESCRIPTION

This project will install or replace conduits, sleeves, communication systems, and operational/safety improvements at intersections and roadways as part of Capital Improvement Projects that occur throughout the City. This project also includes conducting studies and plans to improve communications connectivity.

JUSTIFICATION

Utility companies cut into existing City street networks to install new telecommunications. By providing conduits in the street sections when CIP projects occur, the utility companies will no longer need to cut into new or improved streets. Also, there is a need to extend fiber to areas that do not have fiber. By installing new conduit, the City will be able to pull new fiber and complete and or install redundancy in the fiber network.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$261,860	-	-	-	-	-	$261,860
DESIGN	$100,000	-	-	-	-	-	$100,000
NONCAPITAL	$109,600	-	-	-	-	-	$109,600
Grand Total	**$471,460**	**-**	**-**	**-**	**-**	**-**	**$471,460**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
1080-General Government Capital Prj	$471,460	-	-	-	-	-	$471,460
Grand Total	**$471,460**	**-**	**-**	**-**	**-**	**-**	**$471,460**

CENTRAL CORE SIDEWALK GAPS

Streets

Package: FY27-36CIP Streets
Project #: CIPST21015

DESCRIPTION

This project identifies matching funds for the installation of continuous sidewalks in the area near downtown bounded by Palmaire Ave, 46th Ave, Bethany Home Rd and Grand Ave.

JUSTIFICATION

Project addresses General Plan, identifying the need to improve sidewalks. The City was awarded $2.1 M in Federal funding for the design and construction of this project.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$148,196	-	-	-	-	-	$148,196
Grand Total	**$148,196**	**-**	**-**	**-**	**-**	**-**	**$148,196**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$148,196	-	-	-	-	-	$148,196
Grand Total	**$148,196**	**-**	**-**	**-**	**-**	**-**	**$148,196**

ST RECON 75TH-GLENDALE TO NORTHERN

Streets

Package: FY27-36CIP Streets
Project #: CIPST21051

DESCRIPTION

This project is to reconstruct street segment between 75th Ave from Glendale Avenue to just south of the Northern Avenue intersection (near Frier Drive) and related improvements.

JUSTIFICATION

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$2,768,814	-	-	-	-	-	$2,768,814
CONSTRUCT	$268,455	-	-	-	-	-	$268,455
Grand Total	**$3,037,269**	**-**	**-**	**-**	**-**	**-**	**$3,037,269**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	$2,768,814	-	-	-	-	-	$2,768,814
4030-Transportation Capital Proj	$268,455	-	-	-	-	-	$268,455
Grand Total	**$3,037,269**	**-**	**-**	**-**	**-**	**-**	**$3,037,269**

ST RECON 83RD-GLENDALE TO NORTHERN

Streets

Package: FY27-36CIP Streets
Project #: CIPST21052

DESCRIPTION

This project is to reconstruct the street segment on 83rd Ave between Glendale Avenue and Northern Avenue, and other roadway-related improvements.

JUSTIFICATION

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$4,433,902	-	-	-	-	-	$4,433,902
CONSTRUCT	-	$5,970,915	-	-	-	-	$5,970,915
RIGHTOFWAY	$450,000	-	-	-	-	-	$450,000
Grand Total	**$4,883,902**	**$5,970,915**	**-**	**-**	**-**	**-**	**$10,854,817**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$3,771,459	$3,771,459	-	-	-	-	$7,542,918
4420-2014-DIF Streets Zn 2 West 101	$662,443	$59,825	-	-	-	-	$722,268
4431-2019-DIF-Streets	$450,000	$2,139,631	-	-	-	-	$2,589,631
Grand Total	**$4,883,902**	**$5,970,915**	**-**	**-**	**-**	**-**	**$10,854,817**

PAVEMENT CUT REPAIR

Streets

Package: FY27-36CIP Streets
Project #: CIPST22062

DESCRIPTION

Project to repair street pavement cuts.

JUSTIFICATION

Street pavement cut repair costs are to be reimbursed by contractors or other parties that have to cut streets as part of their projects.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$110,317	$112,523	$114,774	$117,069	$119,410	$633,846	$1,207,939
INTRNL CHG	$4,192	$4,276	$4,361	$4,449	$4,538	$24,086	$45,902
PUBLIC ART	$1,103	$1,125	$1,148	$1,171	$1,194	$6,338	$12,079
Grand Total	**$115,612**	**$117,924**	**$120,283**	**$122,689**	**$125,142**	**$664,270**	**$1,265,920**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4020-Hurf Capital Projects	$115,612	$117,924	$120,283	$122,689	$125,142	$664,270	$1,265,920
Grand Total	**$115,612**	**$117,924**	**$120,283**	**$122,689**	**$125,142**	**$664,270**	**$1,265,920**

TRANSPORTATION NETWORK IMPROVEMENTS

Streets

Package: FY27-36CIP Streets
Project #: CIPST22063

DESCRIPTION

This project is to address safety issues and implement Intelligent Transportation System technology throughout the City. The project funds can also be used to improve the City's traffic related communication needs.

JUSTIFICATION

This project will provide for local matching funds for potential grants. It also provides funding to improve the City's fiber communication system.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	-	$500,000	$500,000	$500,000	$500,000	-	$2,000,000
Grand Total	**-**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**-**	**$2,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4020-Hurf Capital Projects	-	$500,000	$500,000	$500,000	$500,000	-	$2,000,000
Grand Total	**-**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**-**	**$2,000,000**

TRANSPORTATION SAFETY PROGRAM

Streets

Package: FY27-36CIP Streets
Project #: CIPST22064

DESCRIPTION

Project for safety street components such as raised medians, flashing yellow-arrows, intersection signalization, crash barriers and other related components.

JUSTIFICATION

This project will aid to address immediate safety concerns throughout the city and for highway safety match funds.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$370,724	-	-	-	-	-	$370,724
CONSTRUCT	$812,715	$446,469	$455,399	$464,507	$473,797	$2,514,971	$5,167,858
DESIGN	$200,000	-	-	-	-	-	$200,000
INTRNL CHG	$30,883	$16,966	$17,305	$17,651	$18,004	$95,568	$196,377
PUBLIC ART	$8,127	$4,465	$4,554	$4,645	$4,738	$25,150	$51,679
Grand Total	**$1,422,449**	**$467,900**	**$477,258**	**$486,803**	**$496,539**	**$2,635,689**	**$5,986,638**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4020-Hurf Capital Projects	$1,422,449	$467,900	$477,258	$486,803	$496,539	$2,635,689	$5,986,638
Grand Total	**$1,422,449**	**$467,900**	**$477,258**	**$486,803**	**$496,539**	**$2,635,689**	**$5,986,638**

SCALLOP STREET PROGRAM

Streets

Package: FY27-36CIP Streets
Project #: CIPST22065

DESCRIPTION

Glendale has streets that were initially constructed without all typical street components. These “scalloped streets” are missing one or more of the following elements: full width pavement; curb and gutter; or sidewalk on one or both sides.

JUSTIFICATION

This project is to complete street improvement to enhance traffic flow, provide safety to adjacent pedestrian traffic, mitigate property flooding, and meet Glendale’s Design Standards.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$7,279,148	-	-	-	-	-	$7,279,148
Grand Total	**$7,279,148**	**-**	**-**	**-**	**-**	**-**	**$7,279,148**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4520-Gov Facility-Excise Tax 25Bond	$7,279,148	-	-	-	-	-	$7,279,148
Grand Total	**$7,279,148**	**-**	**-**	**-**	**-**	**-**	**$7,279,148**

59TH AND NORTHERN INTERSECT IMPROV.

Streets

Package: FY27-36CIP Streets
Project #: CIPST22068

DESCRIPTION

Right turn lane along southbound 59th Avenue to westbound Northern Avenue.

JUSTIFICATION

Increase capacity of southbound 59th Avenue for growth in traffic due to developments in the DIF zone.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,328,850	-	-	-	-	-	$1,328,850
Grand Total	**$1,328,850**	**-**	**-**	**-**	**-**	**-**	**$1,328,850**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4431-2019-DIF-Streets	$1,328,850	-	-	-	-	-	$1,328,850
Grand Total	**$1,328,850**	**-**	**-**	**-**	**-**	**-**	**$1,328,850**

95TH AVE / MONTEBELLO INTERSECTION

Streets

Package: FY27-36CIP Streets
Project #: CIPST22120

DESCRIPTION

This project is to improve the intersection of 95th Avenue and Montebello Avenue. This project will include the traffic signal and associated intersection improvements.

JUSTIFICATION

These changes will be to accommodate the growing traffic in the area due to significant development activity.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$184,164	-	-	-	-	-	$184,164
Grand Total	**$184,164**	**-**	**-**	**-**	**-**	**-**	**$184,164**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4431-2019-DIF-Streets	$184,164	-	-	-	-	-	$184,164
Grand Total	**$184,164**	**-**	**-**	**-**	**-**	**-**	**$184,164**

NORTHERN PARKWAY CABLE BARRIER 2

Streets

Package: FY27-36CIP Streets
Project #: CIPST23017

DESCRIPTION

The project is to install a median cable barrier between 143rd Avenue and 1/4-mile west of Dysart Road. This will close the gap in the median of the portion of Northern Parkway. The project can also be used for grant match funding.

JUSTIFICATION

The median cable barrier is intended to address safety concerns related to the potential crossover traffic.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$143,988	-	-	-	-	$143,988
DESIGN	$14,324	-	-	-	-	-	$14,324
Grand Total	**$14,324**	**$143,988**	**-**	**-**	**-**	**-**	**$158,312**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$14,324	$143,988	-	-	-	-	$158,312
Grand Total	**$14,324**	**$143,988**	**-**	**-**	**-**	**-**	**$158,312**

TMC UPGRADE

Streets

Package: FY27-36CIP Streets
Project #: CIPST23018

DESCRIPTION

This is to upgrade the traffic management system equipment and furnish the new operations campus location for a fully functional Traffic Management Center (TMC).

JUSTIFICATION

The project is needed to replace failing and outdated equipment. The TMC is critical to managing traffic operations for day-to-day needs and during large/mega-events.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$680,341	-	-	-	-	-	$680,341
CONSTRUCT	-	-	$1,921,754	-	-	-	$1,921,754
INTRNL CHG	-	-	$73,027	-	-	-	$73,027
PUBLIC ART	-	-	$19,218	-	-	-	$19,218
Grand Total	**$680,341**	**-**	**$2,013,999**	**-**	**-**	**-**	**$2,694,340**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$680,341	-	$2,013,999	-	-	-	$2,694,340
Grand Total	**$680,341**	**-**	**$2,013,999**	**-**	**-**	**-**	**$2,694,340**

MARYLAND ACTIVE TRANSPORTATION IMPR

Streets

Package: FY27-36CIP Streets
Project #: CIPST23019

DESCRIPTION

This project identifies local matching funds for the installation of sidewalks and bike lanes in the area immediately south of Downtown Glendale. The project area is bounded by Maryland Ave, Bethany Home Rd, 59th Ave, and 43rd Ave.

JUSTIFICATION

This grant funded project is to close gaps in the pedestrian and bicycle system. The project will also improve access to businesses, residences, and bus stops. The City was awarded $1.8 M in Federal funding for the design and construction of this project.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$235,282	-	-	-	-	-	$235,282
Grand Total	**$235,282**	**-**	**-**	**-**	**-**	**-**	**$235,282**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$235,282	-	-	-	-	-	$235,282
Grand Total	**$235,282**	**-**	**-**	**-**	**-**	**-**	**$235,282**

MISSOURI ACTIVE TRANSPORTATION IMPR

Streets

Package: FY27-36CIP Streets
Project #: CIPST23020

DESCRIPTION

This project identifies matching funds for the installation of sidewalks and bike lanes in the area immediately west of Grand Avenue. The project area is bounded by Missouri Ave, Bethany Home Rd, 61st Ave, and 51st Ave.

JUSTIFICATION

This grant funded project is to close gaps in the pedestrian and bicycle infrastructure system. The project will also improve access to businesses, residences, and bus stops. The City was awarded $2.6 M in Federal funding for the design and construction of this project.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$126,981	-	-	-	-	-	$126,981
Grand Total	**$126,981**	**-**	**-**	**-**	**-**	**-**	**$126,981**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$126,981	-	-	-	-	-	$126,981
Grand Total	**$126,981**	**-**	**-**	**-**	**-**	**-**	**$126,981**

INFILL STREETLIGHTS PHASE II

Streets

Package: FY27-36CIP Streets
Project #: CIPST23049

DESCRIPTION

Install an estimated 80 new streetlights on residential, collector, and arterial streets where there is inadequate lighting.

JUSTIFICATION

The locations identified as part of this project have gaps in the street lighting system requiring an infill project to improve safety.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$200,000	-	-	-	-	-	$200,000
CONSTRUCT	$490,047	-	-	-	-	-	$490,047
INTRNL CHG	$18,622	-	-	-	-	-	$18,622
PUBLIC ART	$4,900	-	-	-	-	-	$4,900
Grand Total	**$713,569**	**-**	**-**	**-**	**-**	**-**	**$713,569**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$713,569	-	-	-	-	-	$713,569
Grand Total	**$713,569**	**-**	**-**	**-**	**-**	**-**	**$713,569**

TRAFFIC SIGNAL INTERCONNECT

Streets

Package: FY27-36CIP Streets
Project #: CIPST23051

DESCRIPTION

This project will extend the City fiber and conduit network by approximately 18 miles. This project would connect approximately 10 traffic signals. The project will also add fiber in area where fiber does not exist so that signals will be brought into the network via fiber.

JUSTIFICATION

This will help operate and maintain traffic signals more efficiently, reducing traffic congestion and pollutant emissions citywide while improving the safety of all roadway users. It will also enhance network redundancy.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$146,785	-	$218,203	-	$218,203	$583,191
DESIGN	$100,000	-	$100,000	-	$100,000	-	$300,000
INTRNL CHG	$1,000	$5,578	$1,000	$8,292	$1,000	$8,292	$25,162
PUBLIC ART	-	$1,468	-	$2,182	-	$2,182	$5,832
Grand Total	**$101,000**	**$153,831**	**$101,000**	**$228,677**	**$101,000**	**$228,677**	**$914,185**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$101,000	$153,831	$101,000	$228,677	$101,000	$228,677	$914,185
Grand Total	**$101,000**	**$153,831**	**$101,000**	**$228,677**	**$101,000**	**$228,677**	**$914,185**

SPEED FEEDBACK SIGNS SCHOOL ZONES

Streets

Package: FY27-36CIP Streets
Project #: CIPST23052

DESCRIPTION

This project will install five (5) school zone signs and flashing beacons along arterials throughout the City. These installations will address traffic in both directions approaching each school zone. FY22-23 Arrowhead Elementary & Glendale HS FY23-24 Deer Valley HS & Copper Canon HS FY 24-25 TBD (possibly 1 or both charter schools in PHX along Camelback Rd).

JUSTIFICATION

This project is intended to remind motorists to slow down in school zones in an effort to improve traffic safety.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$24,614	-	-	-	-	-	$24,614
Grand Total	**$24,614**	**-**	**-**	**-**	**-**	**-**	**$24,614**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$24,614	-	-	-	-	-	$24,614
Grand Total	**$24,614**	**-**	**-**	**-**	**-**	**-**	**$24,614**

INFILL SIDEWALK

Streets

Package: FY27-36CIP Streets
Project #: CIPST23053

DESCRIPTION

The project is to install approximately one mile of new sidewalk in the City each year.

JUSTIFICATION

This project will address gaps in the sidewalk system in the City of Glendale. Incomplete sidewalk system is an impediment to pedestrian mobility including ADA users.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$113,693	-	-	-	-	-	$113,693
CONSTRUCT	$147,014	$149,954	$152,953	$156,012	$159,133	$844,695	$1,609,761
DESIGN	$17,192	$17,536	$17,887	$18,244	$18,609	$98,779	$188,247
INTRNL CHG	$6,240	$6,365	$6,492	$6,622	$6,754	$35,852	$68,325
PUBLIC ART	$1,470	$1,500	$1,530	$1,560	$1,591	$8,448	$16,099
Grand Total	**$285,609**	**$175,355**	**$178,862**	**$182,438**	**$186,087**	**$987,774**	**$1,996,125**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$285,609	$175,355	$178,862	$182,438	$186,087	$987,774	$1,996,125
Grand Total	**$285,609**	**$175,355**	**$178,862**	**$182,438**	**$186,087**	**$987,774**	**$1,996,125**

GUARDRAIL UPDATE

Streets

Package: FY27-36CIP Streets
Project #: CIPST23054

DESCRIPTION

This project is to upgrade existing bridge attenuators and guardrails at multiple locations citywide.

JUSTIFICATION

Replacing bridge attenuators and guardrails that do not meet current standards provides safer transportation infrastructure for motorists in the City of Glendale.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$93,463	-	-	-	-	-	$93,463
CONSTRUCT	$109,361	$111,549	$113,780	$116,056	$118,377	$843,903	$1,413,026
INTRNL CHG	$4,156	$4,238	$4,323	$4,410	$4,498	$32,068	$53,693
PUBLIC ART	$1,094	$1,115	$1,138	$1,160	$1,184	$8,438	$14,129
Grand Total	**$208,074**	**$116,902**	**$119,241**	**$121,626**	**$124,059**	**$884,409**	**$1,574,311**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$208,074	$116,902	$119,241	$121,626	$124,059	$884,409	$1,574,311
Grand Total	**$208,074**	**$116,902**	**$119,241**	**$121,626**	**$124,059**	**$884,409**	**$1,574,311**

59TH AVE-THUNDERBIRD INTERSECTION

Streets

Package: FY27-36CIP Streets
Project #: CIPST24016

DESCRIPTION

This project is to add northbound to eastbound and westbound to northbound right turn lanes on 59th Ave and Thunderbird Rd.

JUSTIFICATION

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$74,597	-	-	-	-	-	$74,597
CONSTRUCT	$309,072	-	-	-	-	-	$309,072
Grand Total	**$383,669**	**-**	**-**	**-**	**-**	**-**	**$383,669**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4431-2019-DIF-Streets	$383,669	-	-	-	-	-	$383,669
Grand Total	**$383,669**	**-**	**-**	**-**	**-**	**-**	**$383,669**

67TH AVE-GREENWAY INTERSECTION

Streets

Package: FY27-36CIP Streets
Project #: CIPST24017

DESCRIPTION

This project is to add west bound dual left turn lanes along 67th Ave and Greenway Rd.

JUSTIFICATION

This road intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan. A 2022 study of the intersection identifies the westbound to southbound movement is outside the acceptable level of service.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$695,740	-	-	-	-	-	$695,740
CONSTRUCT	$675,000	-	-	-	-	-	$675,000
Grand Total	**$1,370,740**	**-**	**-**	**-**	**-**	**-**	**$1,370,740**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4431-2019-DIF-Streets	$1,370,740	-	-	-	-	-	$1,370,740
Grand Total	**$1,370,740**	**-**	**-**	**-**	**-**	**-**	**$1,370,740**

67TH AVE-PEORIA INTERSECTION IMPRV

Streets

Package: FY27-36CIP Streets
Project #: CIPST24018

DESCRIPTION

This project is to add a westbound left turn lane along 67th Ave and Peoria Ave.

JUSTIFICATION

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$14,775	-	-	-	-	-	$14,775
CONSTRUCT	$200,000	-	-	-	-	-	$200,000
Grand Total	**$214,775**	**-**	**-**	**-**	**-**	**-**	**$214,775**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4431-2019-DIF-Streets	$214,775	-	-	-	-	-	$214,775
Grand Total	**$214,775**	**-**	**-**	**-**	**-**	**-**	**$214,775**

99TH AVE: GLENDALE AVE TO NORTHERN

Streets

Package: FY27-36CIP Streets
Project #: CIPST24024

DESCRIPTION

This project is to add a north-bound thru lane to fill in gaps from the existing development improvements on 99th Ave from Glendale Ave to Northern Ave.

JUSTIFICATION

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$1,153,040	-	-	$1,153,040
DESIGN	-	-	$200,000	-	-	-	$200,000
Grand Total	**-**	**-**	**$200,000**	**$1,153,040**	**-**	**-**	**$1,353,040**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4431-2019-DIF-Streets	-	-	$200,000	$1,153,040	-	-	$1,353,040
Grand Total	**-**	**-**	**$200,000**	**$1,153,040**	**-**	**-**	**$1,353,040**

BALLPARK BLVD: BHR TO MARYLAND AVE

Streets

Package: FY27-36CIP Streets
Project #: CIPST24025

DESCRIPTION

This project is to add northbound and southbound through lanes on Ballpark Blvd from Bethany Home Rd to Maryland Ave. This project will occur after the development to the east is complete.

JUSTIFICATION

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. This project will connect 5-lane section in Phoenix and other 5-lane section currently being developed.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	$2,706,080	-	$2,706,080
DESIGN	-	-	-	$468,180	-	-	$468,180
Grand Total	**-**	**-**	**-**	**$468,180**	**$2,706,080**	**-**	**$3,174,260**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4431-2019-DIF-Streets	-	-	-	$468,180	$2,706,080	-	$3,174,260
Grand Total	**-**	**-**	**-**	**$468,180**	**$2,706,080**	**-**	**$3,174,260**

NORTHERN: REEMS-LITCHFIELD WIDENING

Streets

Package: FY27-36CIP Streets
Project #: CIPST24029

DESCRIPTION

This project to widen 0.75 miles south side and .5 miles on north side on Northern Ave from Reems Rd to Litchfield Rd.

JUSTIFICATION

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. This project will also complete a partial section adjacent to Luke Airforce Base.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$2,111,555	-	-	$2,111,555
DESIGN	-	-	$414,030	-	-	-	$414,030
LAND	-	-	$276,020	-	-	-	$276,020
Grand Total	**-**	**-**	**$690,050**	**$2,111,555**	**-**	**-**	**$2,801,605**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4434-2023-DIF Streets West	-	-	$690,050	$2,111,555	-	-	$2,801,605
Grand Total	**-**	**-**	**$690,050**	**$2,111,555**	**-**	**-**	**$2,801,605**

NORTHERN: SARIVAL-ALSUP WIDENING

Streets

Package: FY27-36CIP Streets
Project #: CIPST24030

DESCRIPTION

This project is to add east bound lanes on Northern Ave from Sarival to Alsup Rd.

JUSTIFICATION

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$2,000,000	$2,000,000
DESIGN	-	-	-	-	-	$400,000	$400,000
EQUIPMENT	-	-	-	-	-	$76,000	$76,000
LAND	-	-	-	-	-	$200,000	$200,000
NONCAPITAL	-	-	-	-	-	$20,000	$20,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$2,696,000**	**$2,696,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4434-2023-DIF Streets West	-	-	-	-	-	$2,696,000	$2,696,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$2,696,000**	**$2,696,000**

REEMS-HATCHER TRAFFIC SIGNAL

Streets

Package: FY27-36CIP Streets
Project #: CIPST24031

DESCRIPTION

This project is to add intersection signalization at Reems Road and Hatcher Road. A share of the cost is planned to be paid by Maricopa County Department of Transportation, approximately $241K, and City of Glendale share of approximately $504K. The estimated total cost of the project is $745K.

JUSTIFICATION

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and is needed per the Traffic Impact Analysis.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$579,697	-	-	-	$579,697
DESIGN	-	$99,367	-	-	-	-	$99,367
LAND	-	$66,245	-	-	-	-	$66,245
Grand Total	**-**	**$165,612**	**$579,697**	**-**	**-**	**-**	**$745,309**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4031-Transportation Cost Share-Cap	-	$41,403	$199,617	-	-	-	$241,020
4434-2023-DIF Streets West	-	$124,209	$380,080	-	-	-	$504,289
Grand Total	**-**	**$165,612**	**$579,697**	**-**	**-**	**-**	**$745,309**

SARIVAL: GLENDALE TO NORTHERN ROADW

Streets

Package: FY27-36CIP Streets
Project #: CIPST24032

DESCRIPTION

This project is to add one northbound and one southbound lane on Sarival Ave from Glendale to Northern Ave.

JUSTIFICATION

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan (DIF).

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$2,584,543	-	-	$2,584,543
DESIGN	-	-	$496,836	-	-	-	$496,836
LAND	-	-	$331,224	-	-	-	$331,224
Grand Total	**-**	**-**	**$828,060**	**$2,584,543**	**-**	**-**	**$3,412,603**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4434-2023-DIF Streets West	-	-	$828,060	$2,584,543	-	-	$3,412,603
Grand Total	**-**	**-**	**$828,060**	**$2,584,543**	**-**	**-**	**$3,412,603**

Return to TOC

SARIVAL-OLIVE TRAFFIC SIGNAL

Streets

Package: FY27-36CIP Streets
Project #: CIPST24033

DESCRIPTION

This project is to add intersection signalization at Sarival Avenue and Olive Avenue. The project cost is planned to be shared with Maricopa County Department of Transportation by 50%. The total cost of the project is estimated to be $1M, and the City of Glendale's share of the cost is approximately $629K.

JUSTIFICATION

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and needed per the Traffic Impact Analysis.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$500,000	-	-	$500,000
DESIGN	-	-	$80,000	-	-	-	$80,000
LAND	-	-	$49,684	-	-	-	$49,684
Grand Total	**-**	**-**	**$129,684**	**$500,000**	**-**	**-**	**$629,684**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4434-2023-DIF Streets West	-	-	$129,684	$500,000	-	-	$629,684
Grand Total	**-**	**-**	**$129,684**	**$500,000**	**-**	**-**	**$629,684**

SARIVAL-PEORIA INTERSECTION IMPRV

Streets

Package: FY27-36CIP Streets
Project #: CIPST24034

DESCRIPTION

This project is to add intersection signalization at Sarival Avenue and Peoria Avenue. The City of Surprise will be the lead agency on this project. The project cost is planned to be shared with the City of Surprise. The total cost of the project is approximately $1.2M. The City of Glendale estimated share of cost is approximately $299K.

JUSTIFICATION

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and is needed per the Traffic Impact Analysis.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$250,000	-	-	$250,000
DESIGN	-	-	$30,000	-	-	-	$30,000
LAND	-	-	$19,321	-	-	-	$19,321
Grand Total	**-**	**-**	**$49,321**	**$250,000**	**-**	**-**	**$299,321**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4434-2023-DIF Streets West	-	-	$49,321	$250,000	-	-	$299,321
Grand Total	**-**	**-**	**$49,321**	**$250,000**	**-**	**-**	**$299,321**

RIGHT OF WAY LANDSCAPE PLAN

Streets

Package: FY27-36CIP Streets
Project #: CIPST24035

DESCRIPTION

This project is to implement the right-of-way landscape plan including citywide landscape improvements. The project includes restoration of approximately 35 miles and replacement of approximately 4,330 missing trees.

JUSTIFICATION

There is a need to develop a long-term sustainable landscape infrastructure that includes water conservation efforts and upgrades.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$70,000	-	-	-	-	-	$70,000
CONSTRUCT	$370,144	$381,248	$392,686	$404,466	-	-	$1,548,544
Grand Total	**$440,144**	**$381,248**	**$392,686**	**$404,466**	**-**	**-**	**$1,618,544**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$440,144	$381,248	$392,686	$404,466	-	-	$1,618,544
Grand Total	**$440,144**	**$381,248**	**$392,686**	**$404,466**	**-**	**-**	**$1,618,544**

TRANSPORTATION PLAN

Streets

Package: FY27-36CIP Streets
Project #: CIPST24037

DESCRIPTION

This project is to develop the long-range Glendale Transportation Plan for the City of Glendale. This plan will also help staff to secure grant funding and shape future private development.

JUSTIFICATION

A Transportation Master Plan is important for the Transportation Department to better understand existing conditions and to plan for the future needs and growth in the City as an extension and focus of General Plan goals and objectives.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$251,107	-	-	-	-	-	$251,107
STUDY	$444,326	-	-	-	-	$1,104,080	$1,548,406
Grand Total	**$695,433**	**-**	**-**	**-**	**-**	**$1,104,080**	**$1,799,513**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$695,433	-	-	-	-	$1,104,080	$1,799,513
Grand Total	**$695,433**	**-**	**-**	**-**	**-**	**$1,104,080**	**$1,799,513**

GLENDALE SAFE STREETS ACTION PLAN

Streets

Package: FY27-36CIP Streets
Project #: CIPST24043

DESCRIPTION

This project will develop a comprehensive Vision Zero and Safety Action Plan to prevent roadway fatalities and serious injuries for all users of Glendale's roadway network.

JUSTIFICATION

The Action Plan will identify and address pedestrian and driver safety. The estimated local share is$199K and the grant share is $800K.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$816,032	-	-	-	-	-	$816,032
Grand Total	**$816,032**	**-**	**-**	**-**	**-**	**-**	**$816,032**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2060-Transportation Grants	$652,793	-	-	-	-	-	$652,793
4020-Hurf Capital Projects	$163,239	-	-	-	-	-	$163,239
Grand Total	**$816,032**	**-**	**-**	**-**	**-**	**-**	**$816,032**

51ST AVE - OLIVE AVE TO CACTUS ROAD

Streets

Package: FY27-36CIP Streets
Project #: CIPST24060

DESCRIPTION

This project is to reconstruct the street segment between 51st Ave from Olive Ave to Cactus Rd and related improvements

JUSTIFICATION

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$553,850	-	-	-	-	-	$553,850
CONSTRUCT	$3,765,813	-	-	-	-	-	$3,765,813
Grand Total	**$4,319,663**	**-**	**-**	**-**	**-**	**-**	**$4,319,663**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$4,319,663	-	-	-	-	-	$4,319,663
Grand Total	**$4,319,663**	**-**	**-**	**-**	**-**	**-**	**$4,319,663**

67TH AVE - BEARDSLEY TO PINNACLE PK

Streets

Package: FY27-36CIP Streets
Project #: CIPST24068

DESCRIPTION

This project is to add capacity improvements along 67th Ave between Beardsley Rd and Deer Valley Rd, which shall be funded with Development Impact Fee (DIF). The project also includes partial reconstruction of 67th Ave between Beardsley Rd and Deer Valley Rd. The partial reconstruction shall be funded with non-DIF funds.

JUSTIFICATION

Currently, 67th Ave between Beardsley Rd and Deer Valley Rd has additional capacity needs. Also, 67th Ave between Beardsley Rd and Deer Valley Rd has been identified as needing reconstruction in the 2023 Pavement Management Report.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$10,415,764	-	-	-	-	$10,415,764
INTRNL CHG	-	$62,105	-	-	-	-	$62,105
PUBLIC ART	-	$236,000	-	-	-	-	$236,000
CARRYOVER	$461,500	-	-	-	-	-	$461,500
RIGHTOFWAY	$500,000	-	-	-	-	-	$500,000
Grand Total	**$961,500**	**$10,713,869**	**-**	**-**	**-**	**-**	**$11,675,369**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	$6,508,637	-	-	-	-	$6,508,637
4431-2019-DIF-Streets	$961,500	$4,205,232	-	-	-	-	$5,166,732
Grand Total	**$961,500**	**$10,713,869**	**-**	**-**	**-**	**-**	**$11,675,369**

GLENDALE AVE RADAR DET & ADAPT CONT

Streets

Package: FY27-36CIP Streets
Project #: CIPST25012

DESCRIPTION

Installation of radar detection & adaptive control on Glendale Ave between 45th Ave and 83rd Ave.

JUSTIFICATION

The City was awarded a grant to improve signal timing and progression along Glendale Ave between Downtown and the Westgate area.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$397,192	-	-	-	-	-	$397,192
Grand Total	**$397,192**	**-**	**-**	**-**	**-**	**-**	**$397,192**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2060-Transportation Grants	$397,192	-	-	-	-	-	$397,192
Grand Total	**$397,192**	**-**	**-**	**-**	**-**	**-**	**$397,192**

ADVANCE DETECTION & STOP BAR INSTAL

Streets

Package: FY27-36CIP Streets
Project #: CIPST25013

DESCRIPTION

This project is for the installation of advanced detection and stop bar along Bethany Home Rd between 47th Ave and Loop 101.

JUSTIFICATION

The City was awarded a grant to improve signal timing and progression along Bethany Home Rd. The project length is 6 miles.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$513,746	-	-	-	-	-	$513,746
Grand Total	**$513,746**	**-**	**-**	**-**	**-**	**-**	**$513,746**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2060-Transportation Grants	$513,746	-	-	-	-	-	$513,746
Grand Total	**$513,746**	**-**	**-**	**-**	**-**	**-**	**$513,746**

ST RECON 71ST AVE & BEARDSLEY AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25042

DESCRIPTION

Partial pavement reconstruction across defined segments of Aurora Dr, Blackhawk Dr, Firebird Dr, Irma Ln/Dr, Mohawk Ln, Pontiac Dr, Potter Dr, Quail Ave, Tonopah Dr, Trails Dr, and portions of 69 Ln, 70 Ave, 71 Dr/Ln, 72 Ave, 73 Dr, 74 Ave, and 74 Dr, covering the neighborhood street network between 67 Dr and Deer Valley Rd.

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$6,037,743	-	-	-	-	-	$6,037,743
DESIGN	$334,686	-	-	-	-	-	$334,686
INTRNL CHG	$254,362	-	-	-	-	-	$254,362
PUBLIC ART	$66,937	-	-	-	-	-	$66,937
Grand Total	**$6,693,728**	**-**	**-**	**-**	**-**	**-**	**$6,693,728**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$6,693,728	-	-	-	-	-	$6,693,728
Grand Total	**$6,693,728**	**-**	**-**	**-**	**-**	**-**	**$6,693,728**

ST RECON 63RD AVE & BEARDSLEY AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25043

DESCRIPTION

Partial reconstruction of street pavement along Behrend Dr (59 Ave - 63 Ave), Behrend Dr (63 Dr - 64 Dr), Julie Dr (61 Ave - 63 Ave), McRae Way (61 Ave - 62 Dr), Taro Ln (63 Dr - 65 Ave), Tonto Dr (cul-de-sac - 64 Dr), Utopia Rd (59 Ave - 67 Ave), 59 Dr (cul-de-sac - Sack Dr), 59 Dr (Topeka Dr - Kerry Ln), 63 Ave (Utopia Rd - Beardsley Rd), 65 Ave (Taro Ln - Kristal Way), 65 Ave (Adobe Dr - Wahalla Ln), 66 Ave (cul-de-sac - Utopia Rd)

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$2,975,416	-	-	-	-	-	$2,975,416
DESIGN	$164,934	-	-	-	-	-	$164,934
INTRNL CHG	$125,350	-	-	-	-	-	$125,350
PUBLIC ART	$32,987	-	-	-	-	-	$32,987
Grand Total	**$3,298,687**	**-**	**-**	**-**	**-**	**-**	**$3,298,687**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$3,298,687	-	-	-	-	-	$3,298,687
Grand Total	**$3,298,687**	**-**	**-**	**-**	**-**	**-**	**$3,298,687**

RECON 55TH AVE, CACTUS TO CHOLLA ST

Streets

Package: FY27-36CIP Streets
Project #: CIPST25044

DESCRIPTION

Partial reconstruction of 55th Ave from Cholla St to Cactus Rd

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$528,530	-	-	-	-	-	$528,530
DESIGN	$29,298	-	-	-	-	-	$29,298
INTRNL CHG	$22,266	-	-	-	-	-	$22,266
PUBLIC ART	$5,860	-	-	-	-	-	$5,860
Grand Total	**$585,954**	**-**	**-**	**-**	**-**	**-**	**$585,954**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$585,954	-	-	-	-	-	$585,954
Grand Total	**$585,954**	**-**	**-**	**-**	**-**	**-**	**$585,954**

ST RECON, 51ST AVE & NORTHERN AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25045

DESCRIPTION

Partial reconstruction of street pavement along Diana Ave (51 Dr - 53 Ave), Freeway Ln (51 Dr - 53 Ave), Freeway Ln (51 Ave - 51 Dr), Orchid Ln (51 Dr - 562 Dr), Seldon Ln (51 Dr - 53 Ave), 51 Dr (Seldon Ln - Diana Ave), 51 Ln (Butler Dr - cul-de-sac), 52 Dr (Seldon Ln - cul-de-sac), 52 Dr (Freeway Ln - Orchid Ln), 53 Ave (Loma Ln - Harmont Dr), 53 Ave (Northern Ave - Butler Dr)

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$1,387,163	-	-	-	-	-	$1,387,163
DESIGN	$76,894	-	-	-	-	-	$76,894
INTRNL CHG	$58,439	-	-	-	-	-	$58,439
PUBLIC ART	$15,379	-	-	-	-	-	$15,379
Grand Total	**$1,537,875**	**-**	**-**	**-**	**-**	**-**	**$1,537,875**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$1,537,875	-	-	-	-	-	$1,537,875
Grand Total	**$1,537,875**	**-**	**-**	**-**	**-**	**-**	**$1,537,875**

ST RECON, 51ST AVE & GLENDALE AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25046

DESCRIPTION

Partial reconstruction of street pavement along Glenn Dr (51 Ave - cul-de-sac), Glenn Dr (Alley - Alley), 58 Ave (Glendale Ave - Myrtle Ave), 58 Dr (Glenn Dr - Myrtle Ave), 59 Dr (cul-de-sac - Myrtle Ave), 53 Ave (Glendale Ave - Myrtle Ave), 54 Ave (Glendale Ave - Myrtle Ave), 54 Dr (Glenn Dr - Palmaire Ave), 55 Dr (Glendale Ave - Myrtle Ave), 56 Ave (Glendale Ave - Palmaire Ave), 57 Ave (Glendale Ave - Myrtle Ave), 57 Dr (Glendale Ave - cul-de-sac), 57 Dr (Palmaire Ave - Myrtle Ave)

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$2,531,937	-	-	-	-	-	$2,531,937
DESIGN	$140,351	-	-	-	-	-	$140,351
INTRNL CHG	$106,667	-	-	-	-	-	$106,667
PUBLIC ART	$28,070	-	-	-	-	-	$28,070
Grand Total	**$2,807,025**	**-**	**-**	**-**	**-**	**-**	**$2,807,025**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$2,807,025	-	-	-	-	-	$2,807,025
Grand Total	**$2,807,025**	**-**	**-**	**-**	**-**	**-**	**$2,807,025**

ST RECON, 83RD AVE & MARYLAND AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25047

DESCRIPTION

Partial reconstruction of street pavement along Maryland Ave (cul-de-sac - 83 Ave), 81 Ave (Citrus Way - Maryland Ave), 81 Dr (cul-de-sac - Stella Ave), 81 Ln (cul-de-sac - Citrus Way), 82 Ave (Citrus Way - Maryland Ave)

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$666,295	-	-	-	-	-	$666,295
DESIGN	$36,934	-	-	-	-	-	$36,934
INTRNL CHG	$28,070	-	-	-	-	-	$28,070
PUBLIC ART	$7,387	-	-	-	-	-	$7,387
Grand Total	**$738,686**	**-**	**-**	**-**	**-**	**-**	**$738,686**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$738,686	-	-	-	-	-	$738,686
Grand Total	**$738,686**	**-**	**-**	**-**	**-**	**-**	**$738,686**

RECON GLENN DR, 88TH LN TO 87TH DR

Streets

Package: FY27-36CIP Streets
Project #: CIPST25048

DESCRIPTION

Partial reconstruction of Glenn Dr from 88th Ln to 87th Dr

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$238,204	-	-	-	-	-	$238,204
DESIGN	$13,204	-	-	-	-	-	$13,204
INTRNL CHG	$10,035	-	-	-	-	-	$10,035
PUBLIC ART	$2,641	-	-	-	-	-	$2,641
Grand Total	**$264,084**	**-**	**-**	**-**	**-**	**-**	**$264,084**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$264,084	-	-	-	-	-	$264,084
Grand Total	**$264,084**	**-**	**-**	**-**	**-**	**-**	**$264,084**

MOUNTAIN VIEW RD, 43RD TO 59TH

Streets

Package: FY27-36CIP Streets
Project #: CIPST25049

DESCRIPTION

Partial reconstruction of Mountain View Rd from 59th Ave to 43rd Ave.

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
BOND ISSUE	$1,160	-	-	-	-	-	$1,160
CONSTRUCT	-	$2,092,877	-	-	-	-	$2,092,877
DESIGN	$116,013	-	-	-	-	-	$116,013
INTRNL CHG	-	$88,170	-	-	-	-	$88,170
PUBLIC ART	-	$23,203	-	-	-	-	$23,203
Grand Total	**$117,173**	**$2,204,250**	**-**	**-**	**-**	**-**	**$2,321,423**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	$117,173	$2,204,250	-	-	-	-	$2,321,423
Grand Total	**$117,173**	**$2,204,250**	**-**	**-**	**-**	**-**	**$2,321,423**

ST RECON, 75TH AVE & NORTHERN AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25050

DESCRIPTION

Partial street pavement reconstruction on: Belmont Ave (cul-de-sac–72 Dr), Carole Ln (73 Dr–75 Ave), Flynn Ln (67–68 Ave), Frier Dr (71–75 Ave), Gardenia Ave (67 Dr–73 Ave), Glenn Dr (68–69 Ave & 71 Ave–cul-de-sac), Morten Ave (72 Ave–cul-de-sac), State Ave (67 Dr–69 Ave & 69 Dr–cul-de-sac & 70 Ave–cul-de-sac), Northview Ave (67–68 Ln, 69–70 Dr, 72–73 Ave), Orangewood Ave (67–75 Ave), Palmaire Ave (67–68 Ave & 71–72 Ave), Vista Ave (cul-de-sac–73 Ave), plus segments of 67–71 Dr/Ave.

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$5,985,773	-	-	-	-	$5,985,773
DESIGN	-	$331,806	-	-	-	-	$331,806
INTRNL CHG	-	$252,172	-	-	-	-	$252,172
PUBLIC ART	-	$66,361	-	-	-	-	$66,361
Grand Total	**-**	**$6,636,112**	**-**	**-**	**-**	**-**	**$6,636,112**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	$6,636,112	-	-	-	-	$6,636,112
Grand Total	**-**	**$6,636,112**	**-**	**-**	**-**	**-**	**$6,636,112**

RECON ROSE LN, GRAND CANAL TO 99TH

Streets

Package: FY27-36CIP Streets
Project #: CIPST25051

DESCRIPTION

Partial pavement reconstruction of Rose Ln from Grand Canal (cul-de-sac) to 99th Ave.

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$280,532	-	-	-	-	$280,532
DESIGN	-	$15,551	-	-	-	-	$15,551
INTRNL CHG	-	$11,818	-	-	-	-	$11,818
PUBLIC ART	-	$3,110	-	-	-	-	$3,110
Grand Total	**-**	**$311,011**	**-**	**-**	**-**	**-**	**$311,011**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	-	$311,011	-	-	-	-	$311,011
Grand Total	**-**	**$311,011**	**-**	**-**	**-**	**-**	**$311,011**

ST RECON, 75TH AVE & DENARO DR AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25052

DESCRIPTION

Partial reconstruction of street pavement along Denaro Dr (Denaro Dr - Arrowhead Clubhouse Dr), Matilda Ln (Matilda Ln - Arrowhead Clubhouse Dr), Denaro Dr (Denaro Dr - cul-de-sac), Matilda Ln (Denaro Dr - Matilda Ln)

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$189,281	-	-	-	-	$189,281
DESIGN	-	$10,492	-	-	-	-	$10,492
INTRNL CHG	-	$7,974	-	-	-	-	$7,974
PUBLIC ART	-	$2,099	-	-	-	-	$2,099
Grand Total	**-**	**$209,846**	**-**	**-**	**-**	**-**	**$209,846**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	$209,846	-	-	-	-	$209,846
Grand Total	**-**	**$209,846**	**-**	**-**	**-**	**-**	**$209,846**

46TH AVE, McLENNAN TO OCOTILLO

Streets

Package: FY27-36CIP Streets
Project #: CIPST25053

DESCRIPTION

Partial pavement reconstruction of 46th Ave from McLellan Rd to Ocotillo Rd.

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$95,973	-	-	-	$95,973
DESIGN	-	-	$5,320	-	-	-	$5,320
INTRNL CHG	-	-	$4,043	-	-	-	$4,043
PUBLIC ART	-	-	$1,064	-	-	-	$1,064
Grand Total	**-**	**-**	**$106,400**	**-**	**-**	**-**	**$106,400**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	$106,400	-	-	-	$106,400
Grand Total	**-**	**-**	**$106,400**	**-**	**-**	**-**	**$106,400**

ST RECON, 59TH AVE & BETHANY AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25054

DESCRIPTION

Partial street pavement reconstruction on: Berridge Ln, Cavalier Dr, Citrus Way, Claremont St, Keim Dr, Marlette Ave, Maryland Ave, McLellan Rd, Ocotillo Rd, Rose Ln, Stella Ave, plus segments of 60–63 Ave and 61–62 Dr (various stretches between Bethany Home Rd and Ocotillo Rd).

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$6,036,428	-	-	-	$6,036,428
DESIGN	-	-	$334,614	-	-	-	$334,614
INTRNL CHG	-	-	$254,306	-	-	-	$254,306
PUBLIC ART	-	-	$66,923	-	-	-	$66,923
Grand Total	**-**	**-**	**$6,692,271**	**-**	**-**	**-**	**$6,692,271**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	$6,692,271	-	-	-	$6,692,271
Grand Total	**-**	**-**	**$6,692,271**	**-**	**-**	**-**	**$6,692,271**

ST RECON, 69TH AVE & GREENWAY AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25055

DESCRIPTION

Partial street pavement reconstruction on: Carol Ann Way, Greenway Rd, Karen Lee Ln, Mary Jane Ln, Nancy Rd, Paradise Ln, Patricia Ann Ln, Sherri Jean Ln, Wanda Lynn Ln, Zoe Ella Way, plus segments of 67 Dr, 68 Ave/Dr, and 69 Ave (various stretches between 63 Ave and Greenway Rd).

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$3,644,305	-	-	-	$3,644,305
DESIGN	-	-	$202,012	-	-	-	$202,012
INTRNL CHG	-	-	$153,529	-	-	-	$153,529
PUBLIC ART	-	-	$40,402	-	-	-	$40,402
Grand Total	**-**	**-**	**$4,040,248**	**-**	**-**	**-**	**$4,040,248**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	-	-	$4,040,248	-	-	-	$4,040,248
Grand Total	**-**	**-**	**$4,040,248**	**-**	**-**	**-**	**$4,040,248**

ST RECON, 47TH AVE & NORTHERN AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25056

DESCRIPTION

Partial street pavement reconstruction on: Echo Ln, El Caminito Dr, El Camino Dr, Griswold Rd, Harmont Dr, Las Palmaritas Dr, Laurie Ln, Loma Ln, Royal Palm Rd, plus segments of 43 Dr, 44 Ave, 45 Ave, and 46 Ave (various stretches between Northern Ave and Butler Dr).

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$3,049,836	-	-	$3,049,836
DESIGN	-	-	-	$169,060	-	-	$169,060
INTRNL CHG	-	-	-	$128,485	-	-	$128,485
PUBLIC ART	-	-	-	$33,812	-	-	$33,812
Grand Total	**-**	**-**	**-**	**$3,381,193**	**-**	**-**	**$3,381,193**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	-	$3,381,193	-	-	$3,381,193
Grand Total	**-**	**-**	**-**	**$3,381,193**	**-**	**-**	**$3,381,193**

ROSE LN, CUL-DE-SAC TO 49TH AVE

Streets

Package: FY27-36CIP Streets
Project #: CIPST25057

DESCRIPTION

Partial pavement reconstruction of Rose Ln from cul-de-sac to 49th Ave.

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$113,227	-	-	$113,227
DESIGN	-	-	-	$6,276	-	-	$6,276
INTRNL CHG	-	-	-	$4,770	-	-	$4,770
PUBLIC ART	-	-	-	$1,255	-	-	$1,255
Grand Total	**-**	**-**	**-**	**$125,528**	**-**	**-**	**$125,528**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	-	-	-	$125,528	-	-	$125,528
Grand Total	**-**	**-**	**-**	**$125,528**	**-**	**-**	**$125,528**

ST RECON, 71ST AVE & NORTHERN AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25058

DESCRIPTION

Partial street pavement reconstruction on: Augusta Ave, Belmont Ave, Frier Dr, plus segments of 67 Ave, 68 Ave, 69 Ave, and 70 Ave (various stretches between Orangewood Ave and Northern Ave).

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$2,192,258	-	-	$2,192,258
DESIGN	-	-	-	$121,522	-	-	$121,522
INTRNL CHG	-	-	-	$92,357	-	-	$92,357
PUBLIC ART	-	-	-	$24,304	-	-	$24,304
Grand Total	**-**	**-**	**-**	**$2,430,441**	**-**	**-**	**$2,430,441**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	-	$2,430,441	-	-	$2,430,441
Grand Total	**-**	**-**	**-**	**$2,430,441**	**-**	**-**	**$2,430,441**

ST RECON, 79TH AVE & BETHANY AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25059

DESCRIPTION

Partial street pavement reconstruction on: Montebello Ave, Palo Verde Dr, Rancho Dr, San Miguel Ave, Solano Dr, plus segments of 79 Dr, 80 Dr, and 81 Ave (various stretches between Bethany Home Rd and Rancho Dr).

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$543,830	$543,830	-	-	$1,087,660
DESIGN	-	-	$30,146	$30,146	-	-	$60,292
INTRNL CHG	-	-	$22,911	$22,911	-	-	$45,822
PUBLIC ART	-	-	$6,029	$6,029	-	-	$12,058
Grand Total	**-**	**-**	**$602,916**	**$602,916**	**-**	**-**	**$1,205,832**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	$602,916	$602,916	-	-	$1,205,832
Grand Total	**-**	**-**	**$602,916**	**$602,916**	**-**	**-**	**$1,205,832**

ST RECON, 75TH AVE & GLENDALE AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25060

DESCRIPTION

Partial street pavement reconstruction on: Fleetwood Ln, Flynn Ln, Lamar Rd, Peppertree Ln, plus segments of 73 Dr, 74 Ave, and 74 Dr (various stretches between 73 Ave and 75 Ave).

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	$768,092	-	$768,092
DESIGN	-	-	-	-	$42,577	-	$42,577
INTRNL CHG	-	-	-	-	$32,359	-	$32,359
PUBLIC ART	-	-	-	-	$8,515	-	$8,515
Grand Total	**-**	**-**	**-**	**-**	**$851,543**	**-**	**$851,543**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	-	-	$851,543	-	$851,543
Grand Total	**-**	**-**	**-**	**-**	**$851,543**	**-**	**$851,543**

UNION HILLS, 51ST AVE TO 59TH AVE

Streets

Package: FY27-36CIP Streets
Project #: CIPST25061

DESCRIPTION
Partial pavement reconstruction of Union Hills Dr from 59th Ave to 51st Ave.

JUSTIFICATION
2023 Pavement Management Report identifies this street pavement requiring reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	$4,500,000	-	$4,500,000
DESIGN	-	-	-	$200,000	-	-	$200,000
INTRNL CHG	-	-	-	-	$171,000	-	$171,000
PUBLIC ART	-	-	-	-	$45,000	-	$45,000
RIGHTOFWAY	-	-	-	$50,000	-	-	$50,000
Grand Total	**-**	**-**	**-**	**$250,000**	**$4,716,000**	**-**	**$4,966,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	-	$250,000	$4,716,000	-	$4,966,000
Grand Total	**-**	**-**	**-**	**$250,000**	**$4,716,000**	**-**	**$4,966,000**

59TH, DEER VALLEY TO PINNACLE PEAK

Streets

Package: FY27-36CIP Streets
Project #: CIPST25062

DESCRIPTION
Partial pavement reconstruction of 59th Ave from Deer Valley Rd to Pinnacle Peak Rd.

JUSTIFICATION
2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	$2,000,000	-	$2,000,000
DESIGN	-	-	-	$125,000	-	-	$125,000
INTRNL CHG	-	-	-	-	$76,000	-	$76,000
PUBLIC ART	-	-	-	-	$20,000	-	$20,000
Grand Total	**-**	**-**	**-**	**$125,000**	**$2,096,000**	**-**	**$2,221,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	-	$125,000	$2,096,000	-	$2,221,000
Grand Total	**-**	**-**	**-**	**$125,000**	**$2,096,000**	**-**	**$2,221,000**

Return to TOC

RECON BELL RD, 67TH AVE TO 75TH AVE

Streets

Package: FY27-36CIP Streets
Project #: CIPST25063

DESCRIPTION

Partial pavement reconstruction of Bell Rd from 75th Ave to 67th Ave.

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$4,686,269	$4,686,269
DESIGN	-	-	-	-	$259,771	-	$259,771
INTRNL CHG	-	-	-	-	-	$197,426	$197,426
PUBLIC ART	-	-	-	-	-	$51,955	$51,955
Grand Total	**-**	**-**	**-**	**-**	**$259,771**	**$4,935,650**	**$5,195,421**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	-	-	$259,771	$4,935,650	$5,195,421
Grand Total	**-**	**-**	**-**	**-**	**$259,771**	**$4,935,650**	**$5,195,421**

ST RECON, 55TH AVE & BELL RD AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25064

DESCRIPTION

Partial street pavement reconstruction on: Beverly Ln, Talavi Blvd, plus segments of 55 Ave, 56 Ave, and 57 Ave (various stretches between Bell Rd and Beverly Ln).

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$2,323,863	$2,323,863
DESIGN	-	-	-	-	-	$128,817	$128,817
INTRNL CHG	-	-	-	-	-	$97,901	$97,901
PUBLIC ART	-	-	-	-	-	$25,763	$25,763
Grand Total	**-**	**-**	**-**	**-**	**-**	**$2,576,344**	**$2,576,344**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	-	-	-	$2,576,344	$2,576,344
Grand Total	**-**	**-**	**-**	**-**	**-**	**$2,576,344**	**$2,576,344**

ST RECON, 79TH AVE & GLENDALE AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25065

DESCRIPTION

Partial street pavement reconstruction on: Krall St, Lamar Rd, McLellan Rd, Ocotillo Rd, Sierra Vista Dr, Tuckey Ln, plus segments of 79 Dr, 79 Ln, 80 Ave, 81 Ave, 81 Dr, 81 Ln, 82 Ave, and 82 Dr (various stretches between Maryland Ave and Glendale Ave).

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$3,894,910	$3,894,910
DESIGN	-	-	-	-	-	$215,904	$215,904
INTRNL CHG	-	-	-	-	-	$164,087	$164,087
PUBLIC ART	-	-	-	-	-	$43,180	$43,180
Grand Total	**-**	**-**	**-**	**-**	**-**	**$4,318,081**	**$4,318,081**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	-	-	-	$4,318,081	$4,318,081
Grand Total	**-**	**-**	**-**	**-**	**-**	**$4,318,081**	**$4,318,081**

NEW RIVER, GLENDALE TO CUL-DE-SAC

Streets

Package: FY27-36CIP Streets
Project #: CIPST25066

DESCRIPTION

Partial pavement reconstruction of New River Rd from Glendale Ave to cul-de-sac.

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$421,229	$421,229
DESIGN	-	-	-	-	-	$23,350	$23,350
INTRNL CHG	-	-	-	-	-	$17,746	$17,746
PUBLIC ART	-	-	-	-	-	$4,670	$4,670
Grand Total	**-**	**-**	**-**	**-**	**-**	**$466,995**	**$466,995**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	-	-	-	$466,995	$466,995
Grand Total	**-**	**-**	**-**	**-**	**-**	**$466,995**	**$466,995**

ST RECON, OLIVE AVE & 51ST AVE AREA

Streets

Package: FY27-36CIP Streets
Project #: CIPST25067

DESCRIPTION

Partial street pavement reconstruction on: Echo Ln, El Caminito Dr, Harmont Dr, Las Palmaritas Dr, Laurie Ln, Royal Palm Rd, plus segments of 49 Ave, 49 Dr, 50 Ave, 50 Dr, 51 Dr, 52 Ave, and 52 Dr (various stretches between Butler Dr and Royal Palm Rd).

JUSTIFICATION

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$3,895,003	$3,895,003
DESIGN	-	-	-	-	-	$215,909	$215,909
INTRNL CHG	-	-	-	-	-	$164,091	$164,091
PUBLIC ART	-	-	-	-	-	$43,182	$43,182
Grand Total	**-**	**-**	**-**	**-**	**-**	**$4,318,185**	**$4,318,185**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	-	-	-	$4,318,185	$4,318,185
Grand Total	**-**	**-**	**-**	**-**	**-**	**$4,318,185**	**$4,318,185**

ACTIVE TRANSPORTATION PLAN

Streets

Package: FY27-36CIP Streets
Project #: CIPST25069

DESCRIPTION

This project is to develop an Active Transportation Plan for the City of Glendale, which would include safe routes to school, bicycle and pedestrian circulation, staffing for the Alive@25 Driver Safety Education Program, and an Americans with Disabilities Act Plan. The grant has not yet been secured.

JUSTIFICATION

The Transportation Department is in the process of securing a grant that requires the project to be listed in the CIP.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	$999,990	-	-	-	-	-	$999,990
Grand Total	**$999,990**	**-**	**-**	**-**	**-**	**-**	**$999,990**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2060-Transportation Grants	$799,992	-	-	-	-	-	$799,992
4030-Transportation Capital Proj	$199,998	-	-	-	-	-	$199,998
Grand Total	**$999,990**	**-**	**-**	**-**	**-**	**-**	**$999,990**

ST RECON BETHANY HM - 43RD TO 51ST

Streets

Package: FY27-36CIP Streets
Project #: CIPST25070

DESCRIPTION
Partial pavement reconstruction of Bethany Home Rd from 51st Ave to 43rd Ave.

JUSTIFICATION
This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
BOND ISSUE	-	-	$49,160	-	-	-	$49,160
CONSTRUCT	-	-	$4,500,000	-	-	-	$4,500,000
DESIGN	-	-	$200,000	-	-	-	$200,000
INTRNL CHG	-	-	$171,000	-	-	-	$171,000
PUBLIC ART	-	-	$45,000	-	-	-	$45,000
CARRYOVER	$250,000	-	-	-	-	-	$250,000
Grand Total	**$250,000**	**-**	**$4,965,160**	**-**	**-**	**-**	**$5,215,160**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	$4,965,160	-	-	-	$4,965,160
4030-Transportation Capital Proj	$250,000	-	-	-	-	-	$250,000
Grand Total	**$250,000**	**-**	**$4,965,160**	**-**	**-**	**-**	**$5,215,160**

ST RECON GREENWAY - 59TH TO 51ST

Streets

Package: FY27-36CIP Streets
Project #: CIPST25072

DESCRIPTION
Partial pavement reconstruction of Greenway Rd from 59th Ave to 51st Ave.

JUSTIFICATION
2023 Pavement Management Report identifies this street pavement requiring reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	$4,500,000	-	-	$4,500,000
DESIGN	-	-	$200,000	-	-	-	$200,000
INTRNL CHG	-	-	-	$171,000	-	-	$171,000
PUBLIC ART	-	-	-	$45,000	-	-	$45,000
Grand Total	**-**	**-**	**$200,000**	**$4,716,000**	**-**	**-**	**$4,916,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	-	-	$200,000	$4,716,000	-	-	$4,916,000
Grand Total	**-**	**-**	**$200,000**	**$4,716,000**	**-**	**-**	**$4,916,000**

Return to TOC

ST RECON CAMELBACK - 59TH TO 83RD

Streets

Package: FY27-36CIP Streets
Project #: CIPST25073

DESCRIPTION
Partial pavement reconstruction of Camelback Rd from 59th Ave to 83rd Ave.

JUSTIFICATION
2023 Pavement Management Report identifies this street pavement requiring reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,675,087	-	-	-	-	-	$1,675,087
CONSTRUCT	-	$5,533,500	-	-	-	-	$5,533,500
Grand Total	**$1,675,087**	**$5,533,500**	**-**	**-**	**-**	**-**	**$7,208,587**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	$1,675,087	$5,533,500	-	-	-	-	$7,208,587
Grand Total	**$1,675,087**	**$5,533,500**	**-**	**-**	**-**	**-**	**$7,208,587**

ST RECON 75TH-DEER VLLY TO BEARDSLY

Streets

Package: FY27-36CIP Streets
Project #: CIPST25075

DESCRIPTION
Partial pavement reconstruction of 75th Ave from Beardsley Rd to Deer Valley Rd.

JUSTIFICATION
2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$2,978,292	-	-	-	-	-	$2,978,292
BOND ISSUE	$13,626	-	-	-	-	-	$13,626
CONSTRUCT	$1,229,059	-	-	-	-	-	$1,229,059
DESIGN	$68,130	-	-	-	-	-	$68,130
INTRNL CHG	$51,779	-	-	-	-	-	$51,779
PUBLIC ART	$13,626	-	-	-	-	-	$13,626
Grand Total	**$4,354,512**	**-**	**-**	**-**	**-**	**-**	**$4,354,512**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2060-Transportation Grants	$2,911,725	-	-	-	-	-	$2,911,725
4010+ Streets Construction Bonds	$1,442,787	-	-	-	-	-	$1,442,787
Grand Total	**$4,354,512**	**-**	**-**	**-**	**-**	**-**	**$4,354,512**

DOWNTOWN PEDESTRIAN LIGHT SYSTEM

Streets

Package: FY27-36CIP Streets
Project #: CIPST25080

DESCRIPTION

Retrofit decorative downtown pedestrian lights with LED fixtures and use dimming technology to reduce energy consumption.

JUSTIFICATION

New lighting fixtures will reduce energy consumption and in return reduce electricity cost.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$226,635	-	-	-	-	-	$226,635
Grand Total	**$226,635**	**-**	**-**	**-**	**-**	**-**	**$226,635**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2060-Transportation Grants	$226,635	-	-	-	-	-	$226,635
Grand Total	**$226,635**	**-**	**-**	**-**	**-**	**-**	**$226,635**

UPGRADE TO OUTDATED SIGNAL

Streets

Package: FY27-36CIP Streets
Project #: CIPST26014

DESCRIPTION

Signals that require updates to poles, mast arms, and signal hardware as they are reaching the end of their life span.

JUSTIFICATION

Staff have identified several systems that are in poor shape and should be upgraded to ensure safety and optimal operation at the signalized intersection.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$1,000,000	-	-	$1,000,000	-	$1,000,000	$3,000,000
DESIGN	$100,000	-	$100,000	-	$100,000	-	$300,000
Grand Total	**$1,100,000**	**-**	**$100,000**	**$1,000,000**	**$100,000**	**$1,000,000**	**$3,300,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4020-Hurf Capital Projects	$1,100,000	-	$100,000	$1,000,000	$100,000	$1,000,000	$3,300,000
Grand Total	**$1,100,000**	**-**	**$100,000**	**$1,000,000**	**$100,000**	**$1,000,000**	**$3,300,000**

LITCHFIELD-MISSOURI TO NORTHERN

Streets

Package: FY27-36CIP Streets
Project #: CIPST26018

DESCRIPTION

This street pavement reconstruction project involves the comprehensive rehabilitation and enhancement of the roadway infrastructure along Litchfield Rd. The scope includes the removal and replacement of the existing pavement surface to improve drivability, safety, and durability. As part of the project, Americans with Disabilities Act (ADA) compliance will be addressed through the reconstruction and upgrading of curb ramps at applicable intersections.

JUSTIFICATION

This reconstruction effort aims to extend the service life of the roadway, improve safety and accessibility for all users, and support the city's long-term transportation and mobility goals.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
BOND ISSUE	$9,600	-	-	-	-	-	$9,600
CARRYOVER	$573,000	-	-	-	-	-	$573,000
CONSTRUCT	-	$5,283,900	-	-	-	-	$5,283,900
RIGHTOFWAY	$960,000	-	-	-	-	-	$960,000
Grand Total	**$1,542,600**	**$5,283,900**	**-**	**-**	**-**	**-**	**$6,826,500**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	$1,542,600	$5,283,900	-	-	-	-	$6,826,500
Grand Total	**$1,542,600**	**$5,283,900**	**-**	**-**	**-**	**-**	**$6,826,500**

GLENDALE-EL MIRAGE TO LITCHFIELD

Streets

Package: FY27-36CIP Streets
Project #: CIPST26019

DESCRIPTION

This street pavement reconstruction project involves the comprehensive rehabilitation and enhancement of the roadway infrastructure along Glendale Ave. The scope includes the removal and replacement of the existing pavement surface to improve drivability, safety, and durability. As part of the project, Americans with Disabilities Act (ADA) compliance will be addressed through the reconstruction and upgrading of curb ramps at applicable intersections.

JUSTIFICATION

This reconstruction effort aims to extend the service life of the roadway, improve safety and accessibility for all users, and support the city's long-term transportation and mobility goals.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
BOND ISSUE	$1,350	-	-	-	-	-	$1,350
CARRYOVER	$582,000	-	-	-	-	-	$582,000
CONSTRUCT	-	$3,786,000	-	-	-	-	$3,786,000
RIGHTOFWAY	$135,000	-	-	-	-	-	$135,000
Grand Total	**$718,350**	**$3,786,000**	**-**	**-**	**-**	**-**	**$4,504,350**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	$718,350	$3,786,000	-	-	-	-	$4,504,350
Grand Total	**$718,350**	**$3,786,000**	**-**	**-**	**-**	**-**	**$4,504,350**

67TH, DEER VALLEY TO PINNACLE PEAK

Streets

Package: FY27-36CIP Streets
Project #: CIPST26020

DESCRIPTION

This arterial widening and street pavement reconstruction project involves widening 67th Avenue by adding one lane in each direction and will require the acquisition of additional right-of-way. The existing roadway surface will be upgraded to meet current pavement standards. The project will also address Americans with Disabilities Act (ADA) compliance by reconstructing and upgrading curb ramps at applicable intersections, ensuring accessible and safe pedestrian crossings.

JUSTIFICATION

This project is designed to extend the service life of the roadway, improve safety and accessibility for all users, and support regional mobility and long-term transportation planning goals.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
BOND ISSUE	$4,200	-	-	-	-	-	$4,200
CARRYOVER	$336,000	-	-	-	-	-	$336,000
CONSTRUCT	-	$3,052,500	-	-	-	-	$3,052,500
RIGHTOFWAY	$420,000	-	-	-	-	-	$420,000
Grand Total	**$760,200**	**$3,052,500**	**-**	**-**	**-**	**-**	**$3,812,700**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4010+ Streets Construction Bonds	$760,200	$3,052,500	-	-	-	-	$3,812,700
Grand Total	**$760,200**	**$3,052,500**	**-**	**-**	**-**	**-**	**$3,812,700**

59TH AVE - GLENDALE TO OLIVE

Streets

Package: FY27-36CIP Streets
Project #: CIPST26021

DESCRIPTION

This project is to address the street pavement and ADA pedestrian facilities along 59th Ave. from Glendale Ave. to Olive Ave. The traffic signal at 59th Ave. and Glenn Dr. will be updated as part of this project.

JUSTIFICATION

The 2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$471,186	-	-	-	-	-	$471,186
CONSTRUCT	-	$6,000,000	-	-	-	-	$6,000,000
INTRNL CHG	-	$228,000	-	-	-	-	$228,000
PUBLIC ART	-	$60,000	-	-	-	-	$60,000
Grand Total	**$471,186**	**$6,288,000**	**-**	**-**	**-**	**-**	**$6,759,186**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$471,186	$6,288,000	-	-	-	-	$6,759,186
Grand Total	**$471,186**	**$6,288,000**	**-**	**-**	**-**	**-**	**$6,759,186**

127TH AVE-GLENDALE AVE TRAFFIC SIG

Streets

Package: FY27-36CIP Streets
Project #: CIPST27004

DESCRIPTION
Installation of a traffic signal at the intersection of 127th Avenue and Glendale Avenue.

JUSTIFICATION
A study identified the need for a traffic signal at this intersection.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$1,077,896	-	-	-	-	$1,077,896
INTRNL CHG	-	$4,180	-	-	-	-	$4,180
PUBLIC ART	-	$1,100	-	-	-	-	$1,100
Grand Total	**-**	**$1,083,176**	**-**	**-**	**-**	**-**	**$1,083,176**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4031-Transportation Cost Share-Cap	-	$115,280	-	-	-	-	$115,280
4434-2023-DIF Streets West	-	$967,896	-	-	-	-	$967,896
Grand Total	**-**	**$1,083,176**	**-**	**-**	**-**	**-**	**$1,083,176**

67TH/ GLENDALE AVE INTERSECTION IMP

Streets

Package: FY27-36CIP Streets
Project #: CIPST27011

DESCRIPTION
This project is to extend left turn lanes from eastbound to northbound traffic at the intersection of 67th Ave & Glendale Ave.

JUSTIFICATION
This road intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	$244,979	-	-	-	-	$244,979
DESIGN	$50,000	-	-	-	-	-	$50,000
INTRNL CHG	-	$9,309	-	-	-	-	$9,309
PUBLIC ART	-	$2,450	-	-	-	-	$2,450
Grand Total	**$50,000**	**$256,738**	**-**	**-**	**-**	**-**	**$306,738**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4431-2019-DIF-Streets	$50,000	$256,738	-	-	-	-	$306,738
Grand Total	**$50,000**	**$256,738**	**-**	**-**	**-**	**-**	**$306,738**

Return to TOC

59TH AVE - CAMELBACK RD - LOOP 101

Streets

Package: FY27-36CIP Streets
Project #: CIPST27020

DESCRIPTION

This project includes roadway widening, pavement rehabilitation or reconstruction, intersection improvements, ADA upgrades, and other miscellaneous improvements.

JUSTIFICATION

This project is funded by the Prop 400 extension. City staff selected these projects based on operational and safety needs.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	$21,026,661	-	-	-	$21,026,661
DESIGN	$3,368,362	-	-	-	-	-	$3,368,362
RIGHTOFWAY	-	$10,307,188	-	-	-	-	$10,307,188
BOND ISSUE	$10,920	-	-	-	-	-	$10,920
Grand Total	**$3,379,282**	**$10,307,188**	**$21,026,661**	**-**	**-**	**-**	**$34,713,131**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2060-Transportation Grants	$2,232,215	$6,830,576	$13,934,374	-	-	-	$22,997,165
4010+ Streets Construction Bonds	$1,102,949	$3,276,089	$6,552,177	-	-	-	$10,931,215
4030-Transportation Capital Proj	$44,118	$200,523	$540,110	-	-	-	$784,751
Grand Total	**$3,379,282**	**$10,307,188**	**$21,026,661**	**-**	**-**	**-**	**$34,713,131**

CAMELBACK RD, 51ST AVE - 99TH AVE

Streets

Package: FY27-36CIP Streets
Project #: CIPST27021

DESCRIPTION

Provide roadway widening, pavement rehabilitation and or reconstruction, intersection improvements, ADA upgrades and other miscellaneous improvements.

JUSTIFICATION

This project is being funded by the Prop 400 extension. These projects were selected by City staff due to operation and safety needs.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$57,364,539	$57,364,539
DESIGN	-	-	-	-	-	$9,373,290	$9,373,290
RIGHTOFWAY	-	-	-	-	-	$28,682,269	$28,682,269
Grand Total	**-**	**-**	**-**	**-**	**-**	**$95,420,098**	**$95,420,098**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2060-Transportation Grants	-	-	-	-	-	$63,234,923	$63,234,923
4030-Transportation Capital Proj	-	-	-	-	-	$23,885,175	$23,885,175
4431-2019-DIF-Streets	-	-	-	-	-	$7,000,000	$7,000,000
4433-2023-DIF Streets East	-	-	-	-	-	$1,300,000	$1,300,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**$95,420,098**	**$95,420,098**

67TH AVE, OLIVE - PINNACLE PEAK RD

Streets

Package: FY27-36CIP Streets
Project #: CIPST27022

DESCRIPTION

This project involves roadway widening, pavement rehabilitation or reconstruction, intersection improvements, ADA upgrades, and other miscellaneous improvements.

JUSTIFICATION

This project is being funded by the Prop 400 extension. These projects were selected by City staff due to operation and safety needs.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	-	-	-	-	-	$46,063,118	$46,063,118
DESIGN	-	-	-	-	-	$7,379,071	$7,379,071
RIGHTOFWAY	-	-	-	-	-	$22,579,961	$22,579,961
Grand Total	**-**	**-**	**-**	**-**	**-**	**$76,022,150**	**$76,022,150**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2060-Transportation Grants	-	-	-	-	-	$50,379,896	$50,379,896
4010+ Streets Construction Bonds	-	-	-	-	-	$1,319,901	$1,319,901
4030-Transportation Capital Proj	-	-	-	-	-	$7,143,070	$7,143,070
4433-2023-DIF Streets East	-	-	-	-	-	$17,179,283	$17,179,283
Grand Total	**-**	**-**	**-**	**-**	**-**	**$76,022,150**	**$76,022,150**

ITS UPGRADES (LOCAL MATCH)

Streets

Package: FY27-36CIP Streets
Project #: CIPST65005

DESCRIPTION

Project provides local match funds for Federally Funded Intelligent Transportation Systems (ITS) citywide.

JUSTIFICATION

An enhanced system with updated communications infrastructure, traffic cameras, message signs, and networking equipment will make the traffic signal system more responsive.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$185,096	$188,798	$192,573	$196,425	$200,353	$1,063,500	$2,026,745
DESIGN	$32,664	$33,317	$33,984	$34,664	$35,357	$187,679	$357,665
Grand Total	**$217,760**	**$222,115**	**$226,557**	**$231,089**	**$235,710**	**$1,251,179**	**$2,384,410**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$217,760	$222,115	$226,557	$231,089	$235,710	$1,251,179	$2,384,410
Grand Total	**$217,760**	**$222,115**	**$226,557**	**$231,089**	**$235,710**	**$1,251,179**	**$2,384,410**

BUS PULLOUTS

Streets

Package: FY27-36CIP Streets
Project #: CIPST65006

DESCRIPTION

Design and construction of Bus Pullouts. There are 46 locations identified citywide for bus pullout needs.

JUSTIFICATION

Bus pullouts relieve congestion, improve air quality, and provide traffic and pedestrian safety. They will be constructed at major intersections for new routes, and to extend existing routes.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$6,955	-	-	-	-	-	$6,955
CONSTRUCT	$350,000	-	$676,400	-	$717,801	$1,493,893	$3,238,094
DESIGN	-	$50,000	-	$75,000	-	$225,000	$350,000
INTRNL CHG	$13,300	$1,900	$25,703	$2,850	$27,276	$62,468	$133,497
PUBLIC ART	$3,500	-	$6,764	-	$7,178	$14,938	$32,380
RIGHTOFWAY	-	-	$25,000	$25,000	-	$75,000	$125,000
Grand Total	**$373,755**	**$51,900**	**$733,867**	**$102,850**	**$752,255**	**$1,871,299**	**$3,885,926**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$373,755	$51,900	$733,867	$102,850	$752,255	$1,871,299	$3,885,926
Grand Total	**$373,755**	**$51,900**	**$733,867**	**$102,850**	**$752,255**	**$1,871,299**	**$3,885,926**

NORTHERN PARKWAY

Streets

Package: FY27-36CIP Streets
Project #: CIPST65016

DESCRIPTION

Northern Parkway is a 12.5-mile partial access-controlled roadway between Sarival and Grand avenues. The current funded phase of the project is between Sarival and 87th avenues.

JUSTIFICATION

Per the project intergovernmental agreement, Glendale is responsible to fund $37.9 million of the local match. To date, Glendale has expended approximately $35.4 million towards the project.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$109,331	-	-	-	-	-	$109,331
CONSTRUCT	$2,507,628	-	-	-	-	-	$2,507,628
Grand Total	**$2,616,959**	**-**	**-**	**-**	**-**	**-**	**$2,616,959**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$2,616,959	-	-	-	-	-	$2,616,959
Grand Total	**$2,616,959**	**-**	**-**	**-**	**-**	**-**	**$2,616,959**

INFILL LIGHTING PROGRAM PHASE I

Streets

Package: FY27-36CIP Streets
Project #: CIPST68918

DESCRIPTION

Ongoing project to install additional/new street lighting in areas determined to have inadequate lighting. The City standard is to have light fixtures spaced at 200 feet. When the spacing between fixtures is 350 feet or greater, additional lighting is considered. Infill street lighting requests are initiated by residents or staff and require the approval of affected residents and the City Traffic Engineer.

JUSTIFICATION

This project promotes safety and enhances the quality of life for the residents and visitors by providing well-lit areas in the city.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$649,052	-	-	-	-	-	$649,052
CONSTRUCT	$164,143	$167,426	$170,774	$174,191	$177,674	$943,114	$1,797,322
INTRNL CHG	$6,131	$6,254	$6,379	$6,506	$6,636	$35,228	$67,134
PUBLIC ART	$1,642	$1,675	$1,708	$1,742	$1,777	$9,434	$17,978
Grand Total	**$820,968**	**$175,355**	**$178,861**	**$182,439**	**$186,087**	**$987,776**	**$2,531,486**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4020-Hurf Capital Projects	$820,968	$175,355	$178,861	$182,439	$186,087	$987,776	$2,531,486
Grand Total	**$820,968**	**$175,355**	**$178,861**	**$182,439**	**$186,087**	**$987,776**	**$2,531,486**

STREETLIGHT POLE PROGRAM

Streets

Package: FY27-36CIP Streets
Project #: CIPST68922

DESCRIPTION

This project is to remove and replace existing streetlight poles that have been identified for replacement in the pole inspection program. This program can replace approximately 27 street light poles per year.

JUSTIFICATION

This project reduces safety concerns. This program is to mitigate safety hazards and provide better service.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$56,144	-	-	-	-	-	$56,144
CONSTRUCT	$85,106	$86,808	$88,545	$90,316	$92,122	$488,997	$931,894
PUBLIC ART	$852	$869	$885	$903	$921	$4,890	$9,320
Grand Total	**$142,102**	**$87,677**	**$89,430**	**$91,219**	**$93,043**	**$493,887**	**$997,358**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4020-Hurf Capital Projects	$142,102	$87,677	$89,430	$91,219	$93,043	$493,887	$997,358
Grand Total	**$142,102**	**$87,677**	**$89,430**	**$91,219**	**$93,043**	**$493,887**	**$997,358**

FY 2027-2036 Capital Improvement Program

Transit
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2060-Transportation Grants	$1,518,509	$1,879,080	-	-	-	-	-	**$3,397,589**
4030-Transportation Capital Proj	$1,963,968	$509,362	$518,949	$523,628	$533,401	$538,268	$2,812,838	**$7,400,414**
Grand Total	**$3,482,477**	**$2,388,442**	**$518,949**	**$523,628**	**$533,401**	**$538,268**	**$2,812,838**	**$10,798,003**

FY 2027-2036 Capital Improvement Program

Transit
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPTR21013	NORTH GLENDALE PARK & RIDE PROJECT	$2,624,978	-	-	-	-	-	-	**$2,624,978**
CIPTR22069	BUS STOP ENHANCEMENTS	$270,834	$229,362	$233,949	$238,628	$243,401	$248,268	$1,317,838	**$2,782,280**
CIPTR22095	TRANSIT BUS FLEET REPLACEMENT	-	$1,879,080	-	-	-	-	-	**$1,879,080**
CIPTR65022	TRANSP. PROG. ENGR. CONSULTANT	$586,665	$280,000	$285,000	$285,000	$290,000	$290,000	$1,495,000	**$3,511,665**
Grand Total		**$3,482,477**	**$2,388,442**	**$518,949**	**$523,628**	**$533,401**	**$538,268**	**$2,812,838**	**$10,798,003**

NORTH GLENDALE PARK & RIDE PROJECT

Transit

Package: FY27-36CIP Transit
Project #: CIPTR21013

DESCRIPTION

This project will establish a permanent Park and Ride facility. There are currently two Express Routes that serve north Glendale. One of the routes will be re-routed to reduce revenue miles and lower operation and maintenance costs to the City.

JUSTIFICATION

In 2008, Valley Metro conducted a Park and Ride Reprioritization Study and identified the north area as a future need for a Park & Ride.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$2,624,978	-	-	-	-	-	$2,624,978
Grand Total	**$2,624,978**	**-**	**-**	**-**	**-**	**-**	**$2,624,978**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2060-Transportation Grants	$1,518,509	-	-	-	-	-	$1,518,509
4030-Transportation Capital Proj	$1,106,469	-	-	-	-	-	$1,106,469
Grand Total	**$2,624,978**	**-**	**-**	**-**	**-**	**-**	**$2,624,978**

BUS STOP ENHANCEMENTS

Transit

Package: FY27-36CIP Transit
Project #: CIPTR22069

DESCRIPTION

The Glendale Bus Stop Enhancement Project is a multi-year program that will improve the passenger experience at Glendale bus stops throughout the city. This project will also bring current non-ADA compliant stops into compliance. These improvements may include shelters, benches, trash cans, concrete pads, and other related ADA improvements.

JUSTIFICATION

This set of projects is intended to enhance the safety, convenience, and function of bus stops in support of Glendale transit service operations and ridership, ensuring all stops are accessible and ADA compliant.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$270,834	-	-	-	-	-	$270,834
CONSTRUCT	$218,856	$223,234	$227,698	$232,252	$236,897	$1,257,479	$2,396,416
INTRNL CHG	$8,317	$8,483	$8,653	$8,826	$9,002	$47,784	$91,065
PUBLIC ART	$2,189	$2,232	$2,277	$2,323	$2,369	$12,575	$23,965
Grand Total	**$500,196**	**$233,949**	**$238,628**	**$243,401**	**$248,268**	**$1,317,838**	**$2,782,280**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$500,196	$233,949	$238,628	$243,401	$248,268	$1,317,838	$2,782,280
Grand Total	**$500,196**	**$233,949**	**$238,628**	**$243,401**	**$248,268**	**$1,317,838**	**$2,782,280**

TRANSIT BUS FLEET REPLACEMENT

Transit

Package: FY27-36CIP Transit
Project #: CIPTR22095

DESCRIPTION

This project supports the Transit Fleet Replacement Plan. Our current plan is programmed out through 2035. Federal funding for these replacement buses are programmed in the Transportation Improvement Plan (TIP) based on our replacement plan. The matching funds for the federal funding are programmed in the Region's Transit Life Cycle Program (TLCP), which is funded via Proposition 400.

JUSTIFICATION

This program is part of the FTA's 5307 Program, which funds local transit vehicles based on replacement and expansion schedules. The replacement of these vehicles also ensures public transit assets are kept in a "State of Good Repair" (SOGR), which ensures the safety of our passengers.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
VEHICLE	$1,879,080	-	-	-	-	-	$1,879,080
Grand Total	**$1,879,080**	**-**	**-**	**-**	**-**	**-**	**$1,879,080**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
2060-Transportation Grants	$1,879,080	-	-	-	-	-	$1,879,080
Grand Total	**$1,879,080**	**-**	**-**	**-**	**-**	**-**	**$1,879,080**

TRANSP. PROG. ENGR. CONSULTANT

Transit

Package: FY27-36CIP Transit
Project #: CIPTR65022

DESCRIPTION

Professional planning/ engineering for preparation of design concepts and administration of right-of-way purchase for roadway, bicycle, pedestrian and transit projects. This funding provides professional engineering recommendations on capital projects and operations and maintenance of completed projects. Supports grant funding opportunity for the City.

JUSTIFICATION

Consulting services are necessary for studies and other transportation related services.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$586,665	-	-	-	-	-	$586,665
STUDY	$280,000	$285,000	$285,000	$290,000	$290,000	$1,495,000	$2,925,000
Grand Total	**$866,665**	**$285,000**	**$285,000**	**$290,000**	**$290,000**	**$1,495,000**	**$3,511,665**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
4030-Transportation Capital Proj	$866,665	$285,000	$285,000	$290,000	$290,000	$1,495,000	$3,511,665
Grand Total	**$866,665**	**$285,000**	**$285,000**	**$290,000**	**$290,000**	**$1,495,000**	**$3,511,665**

FY 2027-2036 Capital Improvement Program

Wastewater
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6030-Sewer	$8,800,000	$21,459,000	$25,200,000	$28,225,000	$26,799,000	$33,800,000	$134,000,000	**$278,283,000**
6101-2019-Sewer DIF	$500,000	$700,000	$700,000	$700,000	$700,000	$700,000	-	**$4,000,000**
Grand Total	**$9,300,000**	**$22,159,000**	**$25,900,000**	**$28,925,000**	**$27,499,000**	**$34,500,000**	**$134,000,000**	**$282,283,000**

FY 2027-2036 Capital Improvement Program

Wastewater
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPWW19088	ARROWHEAD SEWER LINES	$500,000	$100,000	$3,000,000	-	-	$1,000,000	$4,000,000	**$8,600,000**
CIPWW21026	WEST AREA WRF IMPROV - PH 2	$2,000,000	$1,000,000	$3,600,000	$4,800,000	$4,800,000	$4,800,000	$15,600,000	**$36,600,000**
CIPWW21027	ARROWHEAD WRF IMPROVEMENTS	$100,000	$3,450,000	$2,950,000	$1,500,000	$1,500,000	$3,000,000	$11,400,000	**$23,900,000**
CIPWW22076	SEWER LINE REHAB PROGRAM	$2,000,000	$3,754,000	$3,450,000	$8,550,000	$6,049,000	$7,000,000	$35,000,000	**$65,803,000**
CIPWW22077	LIFT STATION & FORCE MAIN REHAB	$300,000	$2,225,000	$3,450,000	$2,425,000	$1,500,000	$1,500,000	$2,500,000	**$13,900,000**
CIPWW23010	FACILITIES REHAB – SEWER	-	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000	**$1,000,000**
CIPWW23012	SEWER DEVELOPMENT INFRASTRUCTURE	$500,000	$700,000	$700,000	$700,000	$700,000	$700,000	-	**$4,000,000**
CIPWW63003	99TH AVE INTERCEPTOR LINE	$3,500,000	$4,000,000	$100,000	$1,300,000	$300,000	$1,800,000	$5,000,000	**$16,000,000**
CIPWW63010	91ST AVENUE WWTP IMPROVEMENTS	$100,000	$5,500,000	$7,000,000	$8,000,000	$11,000,000	$12,600,000	$50,000,000	**$94,200,000**
CIPWW63024	SEWER MANHOLE REHAB PROGRAM	$100,000	$530,000	$750,000	$750,000	$750,000	$1,000,000	$5,000,000	**$8,880,000**
CIPWW63031	WASTEWATER CAPITAL EQUIPMENT	$100,000	$500,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	**$5,100,000**
CIPWW63032	WASTEWATER COLLECTION IMPROVEMENTS	$100,000	$300,000	$300,000	$300,000	$300,000	$500,000	$2,500,000	**$4,300,000**
Grand Total		**$9,300,000**	**$22,159,000**	**$25,900,000**	**$28,925,000**	**$27,499,000**	**$34,500,000**	**$134,000,000**	**$282,283,000**

Return to TOC

ARROWHEAD SEWER LINES

Wastewater

Package: FY27-36CIP Wastewater
Project #: CIPWW19088

DESCRIPTION

Rehabilitation of multiple sections of the sewer line in the Arrowhead Ranch area in Union Hills Road from 67th Avenue to the Arrowhead WRF. Project will address degraded pipe condition, improve sewer flow condition, and reduce odor. Project will be completed in phases.

JUSTIFICATION

The sewer line and manholes that collects wastewater flow to the Arrowhead Water Reclamation Facility are over 30 years old. This is the final sewer collection line that conveys sewage to the ARWRF for treatment.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$500,000	-	-	-	-	-	$500,000
CONSTRUCT	-	$2,000,000	-	-	$100,000	$2,900,000	$5,000,000
DESIGN	$100,000	$750,000	-	-	$800,000	$800,000	$2,450,000
INTRNL CHG	-	$230,000	-	-	$80,000	$200,000	$510,000
PUBLIC ART	-	$20,000	-	-	$20,000	$100,000	$140,000
Grand Total	**$600,000**	**$3,000,000**	**-**	**-**	**$1,000,000**	**$4,000,000**	**$8,600,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6030-Sewer	$600,000	$3,000,000	-	-	$1,000,000	$4,000,000	$8,600,000
Grand Total	**$600,000**	**$3,000,000**	**-**	**-**	**$1,000,000**	**$4,000,000**	**$8,600,000**

WEST AREA WRF IMPROV - PH 2

Wastewater

Package: FY27-36CIP Wastewater
Project #: CIPWW21026

DESCRIPTION

Evaluate, design and construct process improvements and rehabilitate system components at the West Area WRF. System components for the next rehabilitation include: HVAC replacement, electrical assessment, SCADA/process controls, and additional processes as recommended by condition assessment.

JUSTIFICATION

West Area WRF was built in 2000 and processes 2.7 billion gallons of wastewater annually. A condition assessment will be performed first on components not rehabbed in earlier projects. Rehabilitation is prioritized to maintain permit compliance, operational flexibility, worker safety, and efficient facility operation.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$2,000,000	-	-	-	-	-	$2,000,000
CONSTRUCT	$800,000	$3,000,000	$3,500,000	$3,500,000	$3,500,000	$9,000,000	$23,300,000
DESIGN	$150,000	$400,000	$1,000,000	$1,000,000	$1,000,000	$5,900,000	$9,450,000
INTRNL CHG	$30,000	$150,000	$250,000	$250,000	$250,000	$600,000	$1,530,000
PUBLIC ART	$20,000	$50,000	$50,000	$50,000	$50,000	$100,000	$320,000
Grand Total	**$3,000,000**	**$3,600,000**	**$4,800,000**	**$4,800,000**	**$4,800,000**	**$15,600,000**	**$36,600,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6030-Sewer	$3,000,000	$3,600,000	$4,800,000	$4,800,000	$4,800,000	$15,600,000	$36,600,000
Grand Total	**$3,000,000**	**$3,600,000**	**$4,800,000**	**$4,800,000**	**$4,800,000**	**$15,600,000**	**$36,600,000**

Return to TOC

ARROWHEAD WRF IMPROVEMENTS

Wastewater

Package: FY27-36CIP Wastewater
Project #: CIPWW21027

DESCRIPTION

Evaluate, design, and construct process improvements at Arrowhead Ranch WRF. System components for next rehabilitation include: flow equalization, SCADA equipment, aeration blowers, electrical, and effluent reuse distribution system (ERDS).

JUSTIFICATION

Arrowhead was built in 1985 and processes 1.5 billion gallons of wastewater annually. A condition assessment will be performed first on components not rehabbed in earlier projects to prioritize near term facility needs for continued permit compliant efficient operations.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$100,000	-	-	-	-	-	$100,000
CONSTRUCT	$2,730,000	$2,230,000	$1,250,000	$1,250,000	$2,250,000	$8,500,000	$18,210,000
DESIGN	$500,000	$500,000	$210,000	$210,000	$500,000	$2,300,000	$4,220,000
INTRNL CHG	$200,000	$200,000	$20,000	$20,000	$200,000	$510,000	$1,150,000
PUBLIC ART	$20,000	$20,000	$20,000	$20,000	$50,000	$90,000	$220,000
Grand Total	**$3,550,000**	**$2,950,000**	**$1,500,000**	**$1,500,000**	**$3,000,000**	**$11,400,000**	**$23,900,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6030-Sewer	$3,550,000	$2,950,000	$1,500,000	$1,500,000	$3,000,000	$11,400,000	$23,900,000
Grand Total	**$3,550,000**	**$2,950,000**	**$1,500,000**	**$1,500,000**	**$3,000,000**	**$11,400,000**	**$23,900,000**

SEWER LINE REHAB PROGRAM

Wastewater

Package: FY27-36CIP Wastewater
Project #: CIPWW22076

DESCRIPTION

Sewer rehabilitation is performed in segments based on condition assessment. The next segments include effort near the intersections of Orangewood & 72nd Av, Ocotillo & 54th Av, Lamar & 57th Av, and Greenway & 67th Av.

JUSTIFICATION

Continue the reliable and safe conveyance of sewage from residential and business customers throughout Glendale. This project is needed to reduce risk of sewer line collapse and overflows.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$2,000,000	-	-	-	-	-	$2,000,000
CONSTRUCT	$3,074,000	$2,800,000	$6,100,000	$3,700,000	$5,000,000	$24,500,000	$45,174,000
DESIGN	$500,000	$500,000	$2,050,000	$2,049,000	$1,700,000	$9,000,000	$15,799,000
INTRNL CHG	$150,000	$140,000	$300,000	$200,000	$200,000	$1,040,000	$2,030,000
PUBLIC ART	$30,000	$10,000	$100,000	$100,000	$100,000	$460,000	$800,000
Grand Total	**$5,754,000**	**$3,450,000**	**$8,550,000**	**$6,049,000**	**$7,000,000**	**$35,000,000**	**$65,803,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6030-Sewer	$5,754,000	$3,450,000	$8,550,000	$6,049,000	$7,000,000	$35,000,000	$65,803,000
Grand Total	**$5,754,000**	**$3,450,000**	**$8,550,000**	**$6,049,000**	**$7,000,000**	**$35,000,000**	**$65,803,000**

LIFT STATION & FORCE MAIN REHAB

Wastewater

Package: FY27-36CIP Wastewater
Project #: CIPWW22077

DESCRIPTION

The Integrated Water Master Plan (IWMP) recommended assessment and improvements to lift stations and various sewer force mains. Projects includes: 24" force main from 99th Avenue & Camelback Road and dual force main from Airport Lift Station to the West Area WRF.

JUSTIFICATION

Lift station and force main rehabilitation is needed to maintain operations, meet safety requirements, and prevent sewer overflows. The 24" forcemain to the West Area WRF was assessed and determined segments that require rehabilitation.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$300,000	-	-	-	-	-	$300,000
NC INT CHG	$75,000	$75,000	$75,000	$50,000	$50,000	$100,000	$425,000
NONCAPITAL	$2,150,000	$3,375,000	$2,350,000	$1,450,000	$1,450,000	$2,400,000	$13,175,000
Grand Total	**$2,525,000**	**$3,450,000**	**$2,425,000**	**$1,500,000**	**$1,500,000**	**$2,500,000**	**$13,900,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6030-Sewer	$2,525,000	$3,450,000	$2,425,000	$1,500,000	$1,500,000	$2,500,000	$13,900,000
Grand Total	**$2,525,000**	**$3,450,000**	**$2,425,000**	**$1,500,000**	**$1,500,000**	**$2,500,000**	**$13,900,000**

FACILITIES REHAB – SEWER

Wastewater

Package: FY27-36CIP Wastewater
Project #: CIPWW23010

DESCRIPTION

Rehabilitate interior and exterior facility components at wastewater facilities per Facilities assessment.

JUSTIFICATION

Replace roof, interior & exterior building and pavement replacement is needed to prevent damage to infrastructure and contents.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000	$1,000,000
Grand Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**	**$1,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6030-Sewer	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000	$1,000,000
Grand Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**	**$1,000,000**

SEWER DEVELOPMENT INFRASTRUCTURE

Wastewater

Package: FY27-36CIP Wastewater
Project #: CIPWW23012

DESCRIPTION

Infrastructure Improvement Plan (IIP) includes projects for sewer line extension, oversizing, and other infrastructure to increase capacity due to growth.

JUSTIFICATION

Provide funding for oversizing and extension of sewer line for new development. Funding included in 2019 Infrastructure Improvement Plan (IIP).

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$500,000	-	-	-	-	-	$500,000
CONSTRUCT	$500,000	$500,000	$500,000	$500,000	$500,000	-	$2,500,000
DESIGN	$100,000	$100,000	$100,000	$100,000	$100,000	-	$500,000
INTRNL CHG	$100,000	$100,000	$100,000	$100,000	$100,000	-	$500,000
Grand Total	**$1,200,000**	**$700,000**	**$700,000**	**$700,000**	**$700,000**	**-**	**$4,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6101-2019-Sewer DIF	$1,200,000	$700,000	$700,000	$700,000	$700,000	-	$4,000,000
Grand Total	**$1,200,000**	**$700,000**	**$700,000**	**$700,000**	**$700,000**	**-**	**$4,000,000**

99TH AVE INTERCEPTOR LINE

Wastewater

Package: FY27-36CIP Wastewater
Project #: CIPWW63003

DESCRIPTION

Assess and rehabilitate 99th Ave interceptor manholes and interior lining. Glendale's share of total cost is based on ownership of 71%. Epcor repays 21% of Glendale share for Sun City use.

JUSTIFICATION

The 99th Avenue interceptor conveys sewerage from Glendale, Sun City, Peoria, and Phoenix to the 91st Ave WWTP. The interceptor is rehabilitated in phases based on condition assessments.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$3,500,000	-	-	-	-	-	$3,500,000
NONCAPITAL	$4,000,000	$100,000	$1,300,000	$300,000	$1,800,000	$5,000,000	$12,500,000
Grand Total	**$7,500,000**	**$100,000**	**$1,300,000**	**$300,000**	**$1,800,000**	**$5,000,000**	**$16,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6030-Sewer	$7,500,000	$100,000	$1,300,000	$300,000	$1,800,000	$5,000,000	$16,000,000
Grand Total	**$7,500,000**	**$100,000**	**$1,300,000**	**$300,000**	**$1,800,000**	**$5,000,000**	**$16,000,000**

91ST AVENUE WWTP IMPROVEMENTS

Wastewater

Package: FY27-36CIP Wastewater
Project #: CIPWW63010

DESCRIPTION

Improvements at the 91st Ave WWTP operated by the Sub Regional Operating Group (SROG) of which Glendale is part owner. This is Glendale's 6.5% share of cost for ongoing improvements projects.

JUSTIFICATION

Glendale is one of five partner-cities that own the 91st Avenue Wastewater Treatment Plant. Rehabilitation and improvements are on-going. Contribution is based on ownership equity and is mandatory. The City of Phoenix performs the work.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$100,000	-	-	-	-	-	$100,000
NONCAPITAL	$5,500,000	$7,000,000	$8,000,000	$11,000,000	$12,600,000	$50,000,000	$94,100,000
Grand Total	**$5,600,000**	**$7,000,000**	**$8,000,000**	**$11,000,000**	**$12,600,000**	**$50,000,000**	**$94,200,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6030-Sewer	$5,600,000	$7,000,000	$8,000,000	$11,000,000	$12,600,000	$50,000,000	$94,200,000
Grand Total	**$5,600,000**	**$7,000,000**	**$8,000,000**	**$11,000,000**	**$12,600,000**	**$50,000,000**	**$94,200,000**

SEWER MANHOLE REHAB PROGRAM

Wastewater

Package: FY27-36CIP Wastewater
Project #: CIPWW63024

DESCRIPTION

Assess and rehabilitate sewer manholes throughout the city. Construction performed in phases based on condition assessment.

JUSTIFICATION

Manholes are in a very corrosive environment. It is important that sewage from residential homes and businesses can be reliably conveyed in sewer lines that have structural integrity. Rehabilitation reduces the risk of sewer line collapse.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$100,000	-	-	-	-	-	$100,000
NC INT CHG	$30,000	$50,000	$50,000	$50,000	$100,000	$500,000	$780,000
NONCAPITAL	$500,000	$700,000	$700,000	$700,000	$900,000	$4,500,000	$8,000,000
Grand Total	**$630,000**	**$750,000**	**$750,000**	**$750,000**	**$1,000,000**	**$5,000,000**	**$8,880,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6030-Sewer	$630,000	$750,000	$750,000	$750,000	$1,000,000	$5,000,000	$8,880,000
Grand Total	**$630,000**	**$750,000**	**$750,000**	**$750,000**	**$1,000,000**	**$5,000,000**	**$8,880,000**

WASTEWATER CAPITAL EQUIPMENT

Wastewater

Package: FY27-36CIP Wastewater
Project #: CIPWW63031

DESCRIPTION

Replacement of capital equipment at wastewater facilities. Includes pumps, motors, and electrical components.

JUSTIFICATION

As equipment at the wastewater treatment plants reach the end of service-life, it is replaced. It is critical to ensure City's treatment facilities are in good operational condition to meet demands and regulatory requirements.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$100,000	-	-	-	-	-	$100,000
EQUIPMENT	$500,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	$5,000,000
Grand Total	**$600,000**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$2,500,000**	**$5,100,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6030-Sewer	$600,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	$5,100,000
Grand Total	**$600,000**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$2,500,000**	**$5,100,000**

WASTEWATER COLLECTION IMPROVEMENTS

Wastewater

Package: FY27-36CIP Wastewater
Project #: CIPWW63032

DESCRIPTION

Study, design and construct improvements to wastewater collection system. Includes air relief valves, odor control, and force mains.

JUSTIFICATION

As wastewater collection system equipment reaches the end of service-life, it is replaced. It is critical to ensure City's collection system is in good operational condition to meet demands and regulatory requirements.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$100,000	-	-	-	-	-	$100,000
EQUIPMENT	$300,000	$300,000	$300,000	$300,000	$500,000	$2,500,000	$4,200,000
Grand Total	**$400,000**	**$300,000**	**$300,000**	**$300,000**	**$500,000**	**$2,500,000**	**$4,300,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6030-Sewer	$400,000	$300,000	$300,000	$300,000	$500,000	$2,500,000	$4,300,000
Grand Total	**$400,000**	**$300,000**	**$300,000**	**$300,000**	**$500,000**	**$2,500,000**	**$4,300,000**

FY 2027-2036 Capital Improvement Program

Water
Summary by Funding Source

Funding Source	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$11,584,000	$52,850,000	$51,925,000	$62,920,000	$57,920,000	$111,215,000	$484,025,000	**$832,439,000**
6071-2019-Water DIF	$670,000	$1,450,000	$2,150,000	$1,275,000	$1,025,000	-	-	**$6,570,000**
Grand Total	**$12,254,000**	**$54,300,000**	**$54,075,000**	**$64,195,000**	**$58,945,000**	**$111,215,000**	**$484,025,000**	$839,009,000

FY 2027-2036 Capital Improvement Program

Water
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPWA19018	WATER RIGHTS & OTHER SUPPLY SOURCES	$20,000	$700,000	$3,650,000	$1,025,000	$1,025,000	$1,025,000	$875,000	**$8,320,000**
CIPWA19020	SCADA IMPROVEMENTS	$200,000	$1,300,000	$1,400,000	$1,300,000	$1,300,000	$1,500,000	$8,500,000	**$15,500,000**
CIPWA19021	STORAGE & RECOVERY WELLS REHAB	$50,000	$500,000	$460,000	$420,000	$420,000	$520,000	$1,750,000	**$4,120,000**
CIPWA19022	GROUNDWATER WELLS & INTERCONNECTS	$2,500,000	$11,200,000	$11,000,000	$5,900,000	$7,750,000	$6,000,000	$10,000,000	**$54,350,000**
CIPWA21022	OASIS WTP IMPROVEMENTS	$100,000	$500,000	$500,000	$3,500,000	$6,000,000	$3,500,000	$20,650,000	**$34,750,000**
CIPWA21023	PYRAMID PEAK WTP IMPROVEMENT	$400,000	$4,950,000	$2,540,000	$2,500,000	$2,500,000	$3,000,000	$30,000,000	**$45,890,000**
CIPWA21024	CHOLLA WTP IMPROVEMENTS	$100,000	$8,000,000	$7,000,000	$7,000,000	$3,000,000	$5,000,000	$40,000,000	**$70,100,000**
CIPWA23008	WATER METER DATA COLLECTION SYSTEM	$1,400,000	$6,000,000	$10,000,000	$10,000,000	-	-	-	**$27,400,000**
CIPWA23009	FACILITIES REHAB – WATER	-	$400,000	$400,000	$400,000	$400,000	$400,000	$2,000,000	**$4,000,000**
CIPWA23011	WATER DEVELOPMENT INFRASTRUCTURE	$150,000	$150,000	$150,000	$250,000	$250,000	$150,000	-	**$1,100,000**
CIPWA26001	BARTLETT LAKE ADDITIONAL SPACE	$90,000	$500,000	$500,000	$4,000,000	$4,000,000	-	-	**$9,090,000**
CIPWA26002	ADVANCED WATER PURIFICATION FACILIT	$384,000	$1,200,000	$760,000	$15,400,000	$19,800,000	$75,500,000	$288,800,000	**$401,844,000**
CIPWA60017	WATER & WASTEWATER SYSTEMS MODELING	$100,000	$250,000	$250,000	$200,000	$200,000	$200,000	$750,000	**$1,950,000**
CIPWA60018	LABORATORY EQUIPMENT REPLACEMENT	-	$150,000	$150,000	$500,000	$150,000	$200,000	$1,000,000	**$2,150,000**
CIPWA60019	VEHICLE REPLACEMENT PROGRAM	$1,700,000	$2,000,000	$1,500,000	$1,500,000	$1,500,000	$2,000,000	$8,000,000	**$18,200,000**
CIPWA61001	WATER VALVE REPLACEMENT PRGM	$600,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,720,000	$8,000,000	**$16,320,000**
CIPWA61013	WATER LINE REHABILITATION PROGRAM	$2,000,000	$6,000,000	$5,500,000	$6,000,000	$6,000,000	$7,000,000	$50,000,000	**$82,500,000**
CIPWA61023	WATER SYSTEM SECURITY	$50,000	$300,000	$150,000	$150,000	$150,000	$200,000	$500,000	**$1,500,000**
CIPWA61045	THUNDERBIRD RESERV & DIST SYS IMPRV	$1,000,000	$6,000,000	$3,500,000	-	-	-	-	**$10,500,000**
CIPWA61047	METER VAULT REPLACEMENT PROGRAM	$10,000	$500,000	$515,000	$500,000	$500,000	$500,000	$1,500,000	**$4,025,000**
CIPWA61048	GROUNDWATER WELL REHAB PROGRAM	$1,000,000	$700,000	$650,000	$650,000	$1,000,000	$1,000,000	$5,000,000	**$10,000,000**
CIPWA61054	DISTRIBUTION SYSTEM IMPROV PROGRAM	$200,000	$200,000	$500,000	$200,000	$200,000	$500,000	$2,500,000	**$4,300,000**

FY 2027-2036 Capital Improvement Program

Water
Summary by Project

Project Number	Project Title	CARRYOVER	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIPWA61061	WATER CAPITAL EQUIPMENT REPLACEMENT	$100,000	$700,000	$700,000	$700,000	$700,000	$700,000	$3,000,000	**$6,600,000**
CIPWA61062	TRANSMISSION LINE & VALVE ASSESSMNT	$100,000	$600,000	$800,000	$600,000	$600,000	$600,000	$1,200,000	**$4,500,000**
Grand Total		**$12,254,000**	**$54,300,000**	**$54,075,000**	**$64,195,000**	**$58,945,000**	**$111,215,000**	**$484,025,000**	**$839,009,000**

WATER RIGHTS & OTHER SUPPLY SOURCES

Water

Package: FY27-36CIP Water
Project #: CIPWA19018

DESCRIPTION

Acquire additional water sources. Includes: 100-year lease of Central Arizona Project(CAP) water rights per the White Mountain Apache Tribe(WMAT) settlement for 2,363 acre feet annually, regional utility exchanges, and the SRP to CAP interconnect facility(SCIF).

JUSTIFICATION

Council approved the lease settlement on February 24, 2009 and approved the amended and restated WMAT Water Quantification agreement on February 12, 2013. Additional water rights assures water is available for growth. Participation in utility water exchanges provides additional sources during drought restrictions.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	$700,000	$3,650,000	$1,025,000	$1,025,000	$1,025,000	$875,000	$8,300,000
CARRYOVER	$20,000	-	-	-	-	-	$20,000
Grand Total	**$720,000**	**$3,650,000**	**$1,025,000**	**$1,025,000**	**$1,025,000**	**$875,000**	**$8,320,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$400,000	$1,650,000	-	-	$1,025,000	$875,000	$3,950,000
6071-2019-Water DIF	$320,000	$2,000,000	$1,025,000	$1,025,000	-	-	$4,370,000
Grand Total	**$720,000**	**$3,650,000**	**$1,025,000**	**$1,025,000**	**$1,025,000**	**$875,000**	**$8,320,000**

SCADA IMPROVEMENTS

Water

Package: FY27-36CIP Water
Project #: CIPWA19020

DESCRIPTION

Study alternative technologies and communication systems to develop a master plan to upgrade equipment for the Supervisory Control and Data Acquisition (SCADA) system. Upgrade to includes communication system redundancy, fiber optic, and pertinent electrical equipment.

JUSTIFICATION

SCADA controls the automated treatment processes within the plants and distribution systems. System components are at end of service life. New technologies and equipment will reduce risk of failure at critical measurement points and increase resiliency of the systems.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$200,000	-	-	-	-	-	$200,000
EQUIPMENT	$400,000	$400,000	$500,000	$500,000	$500,000	$6,000,000	$8,300,000
NONCAPITAL	$900,000	$1,000,000	$800,000	$800,000	$1,000,000	$2,500,000	$7,000,000
Grand Total	**$1,500,000**	**$1,400,000**	**$1,300,000**	**$1,300,000**	**$1,500,000**	**$8,500,000**	**$15,500,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$1,500,000	$1,400,000	$1,300,000	$1,300,000	$1,500,000	$8,500,000	$15,500,000
Grand Total	**$1,500,000**	**$1,400,000**	**$1,300,000**	**$1,300,000**	**$1,500,000**	**$8,500,000**	**$15,500,000**

STORAGE & RECOVERY WELLS REHAB

Water

Package: FY27-36CIP Water
Project #: CIPWA19021

DESCRIPTION

Rehabilitate four aquifer storage and recovery wells (two at the Arrowhead WRF & two at Oasis Lake) and eight vadose zone recharge wells (six at the AWRF and two at Oasis Lake) on a 10-year cycle.

JUSTIFICATION

Wells require annual maintenance and equipment rehabilitation to maintain the system's resiliency. These recharge wells recharge effluent to various groundwater levels to maximize groundwater storage credits for later withdrawal.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$50,000	-	-	-	-	-	$50,000
INTRNL CHG	$20,000	$15,000	$10,000	$10,000	$20,000	$100,000	$175,000
NONCAPITAL	$480,000	$445,000	$410,000	$410,000	$500,000	$1,650,000	$3,895,000
Grand Total	**$550,000**	**$460,000**	**$420,000**	**$420,000**	**$520,000**	**$1,750,000**	**$4,120,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$550,000	$460,000	$420,000	$420,000	$520,000	$1,750,000	$4,120,000
Grand Total	**$550,000**	**$460,000**	**$420,000**	**$420,000**	**$520,000**	**$1,750,000**	**$4,120,000**

GROUNDWATER WELLS & INTERCONNECTS

Water

Package: FY27-36CIP Water
Project #: CIPWA19022

DESCRIPTION

Evaluate, design and construct new groundwater wells, well head treatment, and interconnects to potable water supply from adjacent cities of Phoenix and Peoria. New wells include completion of COG50, design and construct COG51, COG52, COG53, and COG54. Glendale has been awarded federal funding associated with these projects.

JUSTIFICATION

Provide water supply redundancy from multiple sources at times of restricted supply is critical. Wells can provide direct supply during drought management, plant shut-down, or transmission interruptions.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$2,500,000	-	-	-	-	-	$2,500,000
CONSTRUCT	$9,700,000	$8,650,000	$4,500,000	$5,850,000	$4,100,000	$7,000,000	$39,800,000
DESIGN	$725,000	$2,000,000	$1,210,000	$1,700,000	$1,500,000	$2,500,000	$9,635,000
INTRNL CHG	$700,000	$250,000	$150,000	$150,000	$300,000	$400,000	$1,950,000
PUBLIC ART	$75,000	$100,000	$40,000	$50,000	$100,000	$100,000	$465,000
Grand Total	**$13,700,000**	**$11,000,000**	**$5,900,000**	**$7,750,000**	**$6,000,000**	**$10,000,000**	**$54,350,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$12,200,000	$11,000,000	$5,900,000	$7,750,000	$6,000,000	$10,000,000	$52,850,000
6071-2019-Water DIF	$1,500,000	-	-	-	-	-	$1,500,000
Grand Total	**$13,700,000**	**$11,000,000**	**$5,900,000**	**$7,750,000**	**$6,000,000**	**$10,000,000**	**$54,350,000**

OASIS WTP IMPROVEMENTS

Water

Package: FY27-36CIP Water
Project #: CIPWA21022

DESCRIPTION

Evaluate, design, and construct process improvements and rehabilitation of system components at the Oasis WTP. System components include: return water improvements, IX plant operations, electrical components, and other process systems.

JUSTIFICATION

Oasis treats 2.2 billion gallons of water from the SRP surface and groundwater supply for the southern and western portions of Glendale. A condition assessment and rehabilitation program of the plant every 5 - 7 years makes for a reliable and efficient treatment facility.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$100,000	-	-	-	-	-	$100,000
CONSTRUCT	$300,000	$340,000	$2,500,000	$3,000,000	$2,250,000	$17,720,000	$26,110,000
DESIGN	$100,000	$100,000	$900,000	$2,900,000	$1,000,000	$2,200,000	$7,200,000
INTRNL CHG	$80,000	$50,000	$80,000	$80,000	$200,000	$600,000	$1,090,000
PUBLIC ART	$20,000	$10,000	$20,000	$20,000	$50,000	$130,000	$250,000
Grand Total	**$600,000**	**$500,000**	**$3,500,000**	**$6,000,000**	**$3,500,000**	**$20,650,000**	**$34,750,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$600,000	$500,000	$3,500,000	$6,000,000	$3,500,000	$20,650,000	$34,750,000
Grand Total	**$600,000**	**$500,000**	**$3,500,000**	**$6,000,000**	**$3,500,000**	**$20,650,000**	**$34,750,000**

PYRAMID PEAK WTP IMPROVEMENT

Water

Package: FY27-36CIP Water
Project #: CIPWA21023

DESCRIPTION

Evaluate, design, and construct process improvements and rehabilitation of system components at the Pyramid Peak WTP. System components for the next rehab include: finished water chemical dosing, electrical components, lagoon improvements, HVAC, and other process systems. Peoria will contribute 44.4% of the cost.

JUSTIFICATION

Pyramid Peak WTP treats 13 billion gallons of CAP water annually for the northern portion of Glendale and the city of Peoria. A condition assessment and rehabilitation program of the plant every 5 - 7 years is planned for a reliable and efficient treatment facility.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$400,000	-	-	-	-	-	$400,000
CONSTRUCT	$4,150,000	$2,090,000	$2,000,000	$2,000,000	$2,000,000	$21,000,000	$33,240,000
DESIGN	$600,000	$350,000	$350,000	$350,000	$750,000	$8,100,000	$10,500,000
INTRNL CHG	$150,000	$80,000	$100,000	$100,000	$200,000	$600,000	$1,230,000
PUBLIC ART	$50,000	$20,000	$50,000	$50,000	$50,000	$300,000	$520,000
Grand Total	**$5,350,000**	**$2,540,000**	**$2,500,000**	**$2,500,000**	**$3,000,000**	**$30,000,000**	**$45,890,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$5,350,000	$2,540,000	$2,500,000	$2,500,000	$3,000,000	$30,000,000	$45,890,000
Grand Total	**$5,350,000**	**$2,540,000**	**$2,500,000**	**$2,500,000**	**$3,000,000**	**$30,000,000**	**$45,890,000**

CHOLLA WTP IMPROVEMENTS

Water

Package: FY27-36CIP Water
Project #: CIPWA21024

DESCRIPTION

Evaluate, design, and construct process improvements and rehabilitation of system components at the Cholla WTP. The system components for the next rehab include: air scour for backwash pumps, solid handling, electrical components, and other process systems.

JUSTIFICATION

Cholla WTP treats 4 billion gallons of SRP water annually for the central portion of Glendale. A condition assessment and rehabilitation program of the plant every 5 - 7 years is planned for a reliable and efficient treatment facility.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$100,000	-	-	-	-	-	$100,000
CONSTRUCT	$6,100,000	$6,000,000	$6,000,000	$2,000,000	$4,000,000	$27,000,000	$51,100,000
DESIGN	$1,500,000	$720,000	$720,000	$680,000	$680,000	$11,200,000	$15,500,000
INTRNL CHG	$340,000	$240,000	$240,000	$300,000	$300,000	$1,560,000	$2,980,000
PUBLIC ART	$60,000	$40,000	$40,000	$20,000	$20,000	$240,000	$420,000
Grand Total	**$8,100,000**	**$7,000,000**	**$7,000,000**	**$3,000,000**	**$5,000,000**	**$40,000,000**	**$70,100,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$8,100,000	$7,000,000	$7,000,000	$3,000,000	$5,000,000	$40,000,000	$70,100,000
Grand Total	**$8,100,000**	**$7,000,000**	**$7,000,000**	**$3,000,000**	**$5,000,000**	**$40,000,000**	**$70,100,000**

WATER METER DATA COLLECTION SYSTEM

Water

Package: FY27-36CIP Water
Project #: CIPWA23008

DESCRIPTION

Evaluate Advance Metering Infrastructure (AMI) technologies. Manage the selection, implementation of the new water meter data collection infrastructure and interface with City billing system.

JUSTIFICATION

New water meter data collection technology can now provide real-time collection and billing results to manage treatment operations effectively and efficiently and provide enhance customer experience and knowledge of water usage.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,400,000	-	-	-	-	-	$1,400,000
NONCAPITAL	$6,000,000	$10,000,000	$10,000,000	-	-	-	$26,000,000
Grand Total	**$7,400,000**	**$10,000,000**	**$10,000,000**	**-**	**-**	**-**	**$27,400,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$7,400,000	$10,000,000	$10,000,000	-	-	-	$27,400,000
Grand Total	**$7,400,000**	**$10,000,000**	**$10,000,000**	**-**	**-**	**-**	**$27,400,000**

OPERATING COSTS

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIP O&M	-	$155,000	$440,000	$450,000	$460,000	$2,500,000	$4,005,000

FACILITIES REHAB – WATER

Water

Package: FY27-36CIP Water
Project #: CIPWA23009

DESCRIPTION

Rehabilitate interior and exterior facility components at water facilities per Facilities assessment.

JUSTIFICATION

Roof, interior & exterior building, and pavement rehabilitation and replacement is needed to prevent damage to building infrastructure and contents.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
NONCAPITAL	$400,000	$400,000	$400,000	$400,000	$400,000	$2,000,000	$4,000,000
Grand Total	**$400,000**	**$400,000**	**$400,000**	**$400,000**	**$400,000**	**$2,000,000**	**$4,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$400,000	$400,000	$400,000	$400,000	$400,000	$2,000,000	$4,000,000
Grand Total	**$400,000**	**$400,000**	**$400,000**	**$400,000**	**$400,000**	**$2,000,000**	**$4,000,000**

WATER DEVELOPMENT INFRASTRUCTURE

Water

Package: FY27-36CIP Water
Project #: CIPWA23011

DESCRIPTION

Infrastructure Improvement Plan (IIP) includes projects for water line extension and oversizing in the city to the east of 115th Avenue and acquisition of water supply rights.

JUSTIFICATION

Provide funding for oversizing and extension of water line. Funding included in Infrastructure Improvement Plan (IIP).

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CONSTRUCT	$100,000	$100,000	$200,000	$200,000	$150,000	-	$750,000
DESIGN	$50,000	$50,000	$50,000	$50,000	-	-	$200,000
CARRYOVER	$150,000	-	-	-	-	-	$150,000
Grand Total	**$300,000**	**$150,000**	**$250,000**	**$250,000**	**$150,000**	**-**	**$1,100,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	-	-	-	$250,000	$150,000	-	$400,000
6071-2019-Water DIF	$300,000	$150,000	$250,000	-	-	-	$700,000
Grand Total	**$300,000**	**$150,000**	**$250,000**	**$250,000**	**$150,000**	**-**	**$1,100,000**

Return to TOC

BARTLETT LAKE ADDITIONAL SPACE

Water

Package: FY27-36CIP Water
Project #: CIPWA26001

DESCRIPTION

SRP is evaluating alternatives to increase storage capacity along the Verde River through planned modifications to Bartlett Lake Dam. This expansion project would provide Glendale additional water storage for future use.

JUSTIFICATION

Data affirms ongoing drought conditions impacting the Colorado River supply to Glendale. Participation in this regional utility approach secures additional water sources for drought management.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$90,000	-	-	-	-	-	$90,000
NONCAPITAL	$500,000	$500,000	$4,000,000	$4,000,000	-	-	$9,000,000
Grand Total	**$590,000**	**$500,000**	**$4,000,000**	**$4,000,000**	**-**	**-**	**$9,090,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$590,000	$500,000	$4,000,000	$4,000,000	-	-	$9,090,000
Grand Total	**$590,000**	**$500,000**	**$4,000,000**	**$4,000,000**	**-**	**-**	**$9,090,000**

ADVANCED WATER PURIFICATION FACILIT

Water

Package: FY27-36CIP Water
Project #: CIPWA26002

DESCRIPTION

Evaluate and participate in the new approach of Advanced Water Purification that could be located at the 91st Ave WWTP or other west-side facility to provide additional water sources.

JUSTIFICATION

Data affirms ongoing drought conditions impacting the Colorado River supply to Glendale. Participation in this regional utility approach secures additional water sources for drought management.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$384,000	-	-	-	-	-	$384,000
NONCAPITAL	$1,200,000	$760,000	$15,400,000	$19,800,000	$75,500,000	$288,800,000	$401,460,000
Grand Total	**$1,584,000**	**$760,000**	**$15,400,000**	**$19,800,000**	**$75,500,000**	**$288,800,000**	**$401,844,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$1,584,000	$760,000	$15,400,000	$19,800,000	$75,500,000	$288,800,000	$401,844,000
Grand Total	**$1,584,000**	**$760,000**	**$15,400,000**	**$19,800,000**	**$75,500,000**	**$288,800,000**	**$401,844,000**

OPERATING COSTS

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CIP O&M	-	-	-	-	-	$8,500,000	$8,500,000

Return to TOC

WATER & WASTEWATER SYSTEMS MODELING

Water

Package: FY27-36CIP Water
Project #: CIPWA60017

DESCRIPTION

Update the Integrated Master Plan to include the plans for water, sewer and stormwater systems. Perform ad hoc Water & Wastewater Systems modeling as needed.

JUSTIFICATION

This project provides needed planning and modeling to ensure necessary infrastructure is available, and water resources are available to meet anticipated demands to support future development.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$100,000	-	-	-	-	-	$100,000
NONCAPITAL	$250,000	$250,000	$200,000	$200,000	$200,000	$750,000	$1,850,000
Grand Total	**$350,000**	**$250,000**	**$200,000**	**$200,000**	**$200,000**	**$750,000**	**$1,950,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$350,000	$250,000	$200,000	$200,000	$200,000	$750,000	$1,950,000
Grand Total	**$350,000**	**$250,000**	**$200,000**	**$200,000**	**$200,000**	**$750,000**	**$1,950,000**

LABORATORY EQUIPMENT REPLACEMENT

Water

Package: FY27-36CIP Water
Project #: CIPWA60018

DESCRIPTION

Replace capital water quality laboratory test equipment as each reaches the end of service-life.

JUSTIFICATION

Critical laboratory test equipment is at the end of useful life. Maintenance is becoming costly versus replacement or using outside laboratory services. Water quality testing is mandatory per government permit regulations.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
EQUIPMENT	$150,000	$150,000	$500,000	$150,000	$200,000	$1,000,000	$2,150,000
Grand Total	**$150,000**	**$150,000**	**$500,000**	**$150,000**	**$200,000**	**$1,000,000**	**$2,150,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$150,000	$150,000	$500,000	$150,000	$200,000	$1,000,000	$2,150,000
Grand Total	**$150,000**	**$150,000**	**$500,000**	**$150,000**	**$200,000**	**$1,000,000**	**$2,150,000**

VEHICLE REPLACEMENT PROGRAM

Water

Package: FY27-36CIP Water
Project #: CIPWA60019

DESCRIPTION

Replacement of vehicles, heavy trucks, and excavation equipment. Replacement is based on service life, usage, condition, and cost to maintain.

JUSTIFICATION

Mobility is critical to effectively and efficiently perform work required. The fleet is comprised of over 165 units for a cost to replace of more than $10 million. Units range in value from $50,000 to $500,000 with service life of 10 to 20 years.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,700,000	-	-	-	-	-	$1,700,000
VEHICLE	$2,000,000	$1,500,000	$1,500,000	$1,500,000	$2,000,000	$8,000,000	$16,500,000
Grand Total	**$3,700,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$2,000,000**	**$8,000,000**	**$18,200,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$3,700,000	$1,500,000	$1,500,000	$1,500,000	$2,000,000	$8,000,000	$18,200,000
Grand Total	**$3,700,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$2,000,000**	**$8,000,000**	**$18,200,000**

WATER VALVE REPLACEMENT PRGM

Water

Package: FY27-36CIP Water
Project #: CIPWA61001

DESCRIPTION

Replace water main valves up to 18" diameter, related water lines and fire hydrants. Depending on size and condition, 60 to 70 valves are replaced annually. Program includes replacement of valves ahead of arterial street improvements.

JUSTIFICATION

Age of main valves vary, with many of them over 30 years old. Replacement is required along with any attached fire hydrants and service lines to reduce the risk of equipment failure and improve water distribution and fire suppression reliability.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$600,000	-	-	-	-	-	$600,000
NC INT CHG	$50,000	$50,000	$50,000	$50,000	$50,000	$250,000	$500,000
NONCAPITAL	$1,450,000	$1,450,000	$1,450,000	$1,450,000	$1,670,000	$7,750,000	$15,220,000
Grand Total	**$2,100,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$1,720,000**	**$8,000,000**	**$16,320,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$2,100,000	$1,500,000	$1,500,000	$1,500,000	$1,720,000	$8,000,000	$16,320,000
Grand Total	**$2,100,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$1,720,000**	**$8,000,000**	**$16,320,000**

WATER LINE REHABILITATION PROGRAM

Water

Package: FY27-36CIP Water
Project #: CIPWA61013

DESCRIPTION

Design and construct waterline, valves, and service line replacement. Work is performed in segments based on condition assessments. The next segments include effort near the intersections of Maryland & 54th Av, Myrtle & 54th Av, Gardinia and Northview from 58th Av to 59th Ln, 67th Ave from Glendale to Bethany Home, Glenn Dr from 62nd Av to 59th Dr.

JUSTIFICATION

The average age of the water distribution system is over 45 years old. Rehabilitation or replacement is performed based on evaluation of the condition of the line segment to reduce risk of failure.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$2,000,000	-	-	-	-	-	$2,000,000
DESIGN	$1,000,000	$1,000,000	$800,000	$800,000	$600,000	$5,160,000	$9,360,000
NC INT CHG	$250,000	$250,000	$150,000	$150,000	$300,000	$1,500,000	$2,600,000
NONCAPITAL	$4,700,000	$4,200,000	$5,000,000	$5,000,000	$6,000,000	$42,000,000	$66,900,000
PUBLIC ART	$50,000	$50,000	$50,000	$50,000	$100,000	$1,340,000	$1,640,000
Grand Total	**$8,000,000**	**$5,500,000**	**$6,000,000**	**$6,000,000**	**$7,000,000**	**$50,000,000**	**$82,500,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$8,000,000	$5,500,000	$6,000,000	$6,000,000	$7,000,000	$50,000,000	$82,500,000
Grand Total	**$8,000,000**	**$5,500,000**	**$6,000,000**	**$6,000,000**	**$7,000,000**	**$50,000,000**	**$82,500,000**

WATER SYSTEM SECURITY

Water

Package: FY27-36CIP Water
Project #: CIPWA61023

DESCRIPTION

Replace video, communication, and perimeter equipment to enhance security of city's water supply, treatment plants and distribution systems.

JUSTIFICATION

Replace cameras and equipment at Water Services facilities to further enhance security of City's water supply, treatment plants and distribution systems. Required to ensure the city complies with the federal homeland security requirements.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$50,000	-	-	-	-	-	$50,000
EQUIPMENT	$300,000	$150,000	$150,000	$150,000	$200,000	$500,000	$1,450,000
Grand Total	**$350,000**	**$150,000**	**$150,000**	**$150,000**	**$200,000**	**$500,000**	**$1,500,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$350,000	$150,000	$150,000	$150,000	$200,000	$500,000	$1,500,000
Grand Total	**$350,000**	**$150,000**	**$150,000**	**$150,000**	**$200,000**	**$500,000**	**$1,500,000**

THUNDERBIRD RESERV & DIST SYS IMPRV

Water

Package: FY27-36CIP Water
Project #: CIPWA61045

DESCRIPTION

Design and construct improvements at Thunderbird Reservoir and nearby location for new booster station and zones 3/2 flow control facility. Project includes electrical, instrumentation, and water quality improvements.

JUSTIFICATION

The 12 million gallon reservoir was constructed in 1985 and is essential to meeting peak hourly water demand within the north and central portion of Glendale. Condition assessments and the integrated water master plan recommend reservoir and booster station improvements for drought resilience.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,000,000	-	-	-	-	-	$1,000,000
CONSTRUCT	$4,500,000	$3,400,000	-	-	-	-	$7,900,000
DESIGN	$1,300,000	-	-	-	-	-	$1,300,000
INTRNL CHG	$150,000	$70,000	-	-	-	-	$220,000
PUBLIC ART	$50,000	$30,000	-	-	-	-	$80,000
Grand Total	**$7,000,000**	**$3,500,000**	**-**	**-**	**-**	**-**	**$10,500,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$7,000,000	$3,500,000	-	-	-	-	$10,500,000
Grand Total	**$7,000,000**	**$3,500,000**	**-**	**-**	**-**	**-**	**$10,500,000**

METER VAULT REPLACEMENT PROGRAM

Water

Package: FY27-36CIP Water
Project #: CIPWA61047

DESCRIPTION

Program to assess vault condition and replace three to four large in-ground meter vaults annually. Work will be contracted in phases. Cost varies with each vault rehab.

JUSTIFICATION

The program includes evaluation of each vault as to repair or replace to meet safety standards for confined space entry.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$10,000	-	-	-	-	-	$10,000
NC INT CHG	$15,000	$15,000	$15,000	$15,000	$15,000	$45,000	$120,000
NONCAPITAL	$485,000	$500,000	$485,000	$485,000	$485,000	$1,455,000	$3,895,000
Grand Total	**$510,000**	**$515,000**	**$500,000**	**$500,000**	**$500,000**	**$1,500,000**	**$4,025,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$510,000	$515,000	$500,000	$500,000	$500,000	$1,500,000	$4,025,000
Grand Total	**$510,000**	**$515,000**	**$500,000**	**$500,000**	**$500,000**	**$1,500,000**	**$4,025,000**

GROUNDWATER WELL REHAB PROGRAM

Water

Package: FY27-36CIP Water
Project #: CIPWA61048

DESCRIPTION

Assess, design, and construct improvements for existing groundwater well components. Components for rehab include: water quality improvements, redrill of well, and wellhead treatment.

JUSTIFICATION

Wells need rehabilitation every 5-10 years to maintain production and water quality levels and replacement at end of service-life. Rehabilitation reduces risk of equipment failure, loss of service, and decrease in water quality.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$1,000,000	-	-	-	-	-	$1,000,000
NC INT CHG	$50,000	$50,000	$50,000	$50,000	$50,000	$250,000	$500,000
NONCAPITAL	$650,000	$600,000	$600,000	$950,000	$950,000	$4,750,000	$8,500,000
Grand Total	**$1,700,000**	**$650,000**	**$650,000**	**$1,000,000**	**$1,000,000**	**$5,000,000**	**$10,000,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$1,700,000	$650,000	$650,000	$1,000,000	$1,000,000	$5,000,000	$10,000,000
Grand Total	**$1,700,000**	**$650,000**	**$650,000**	**$1,000,000**	**$1,000,000**	**$5,000,000**	**$10,000,000**

DISTRIBUTION SYSTEM IMPROV PROGRAM

Water

Package: FY27-36CIP Water
Project #: CIPWA61054

DESCRIPTION

Design and construct water distribution system improvements city-wide. Includes pressure reducing valves (PRV), water instrumentation, flow meters, manhole access, and booster station improvements.

JUSTIFICATION

Water distribution infrastructure is assessed to identify components at the end of service life. It is very important to ensure these components are functional to move water between different pressure zones to meet water demand and manage water pressure.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$200,000	-	-	-	-	-	$200,000
CONSTRUCT	$180,000	$425,000	$180,000	$170,000	$400,000	$2,000,000	$3,355,000
DESIGN	-	$50,000	-	$10,000	$80,000	$400,000	$540,000
INTRNL CHG	$18,000	$20,000	$18,000	$18,000	$15,000	$75,000	$164,000
PUBLIC ART	$2,000	$5,000	$2,000	$2,000	$5,000	$25,000	$41,000
Grand Total	**$400,000**	**$500,000**	**$200,000**	**$200,000**	**$500,000**	**$2,500,000**	**$4,300,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$400,000	$500,000	$200,000	$200,000	$500,000	$2,500,000	$4,300,000
Grand Total	**$400,000**	**$500,000**	**$200,000**	**$200,000**	**$500,000**	**$2,500,000**	**$4,300,000**

Return to TOC

WATER CAPITAL EQUIPMENT REPLACEMENT

Water

Package: FY27-36CIP Water
Project #: CIPWA61061

DESCRIPTION

Replacement of capital equipment at water facilities. Includes Programmable Logic Controllers (PLC), Variable Frequency Drives (VFD), miscellaneous pumps and motors.

JUSTIFICATION

As equipment at the water treatment plants reaches the end of service-life, it is replaced. It is critical to ensure City's water treatment facilities are in good operational condition to meet water demands and regulatory requirements.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$100,000	-	-	-	-	-	$100,000
EQUIPMENT	$700,000	$700,000	$700,000	$700,000	$700,000	$3,000,000	$6,500,000
Grand Total	**$800,000**	**$700,000**	**$700,000**	**$700,000**	**$700,000**	**$3,000,000**	**$6,600,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$800,000	$700,000	$700,000	$700,000	$700,000	$3,000,000	$6,600,000
Grand Total	**$800,000**	**$700,000**	**$700,000**	**$700,000**	**$700,000**	**$3,000,000**	**$6,600,000**

TRANSMISSION LINE & VALVE ASSESSMNT

Water

Package: FY27-36CIP Water
Project #: CIPWA61062

DESCRIPTION

Assess condition of large water transmission line and valves to identify segments for future rehabilitation. The next segment to assess is the Zone 2 main in 51st Av from the Cholla Water Treatment Plant up to 59th Av & Thunderbird.

JUSTIFICATION

Glendale's water distribution network has central transmission pipelines connecting Pyramid Peak WTP and Cholla WTP which allows operations to move water throughout the City. These pipelines are critical infrastructure and their assessment and rehabilitation are essential.

PROJECT PHASES

Phase	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
CARRYOVER	$100,000	-	-	-	-	-	$100,000
INTRNL CHG	$20,000	$20,000	$20,000	$20,000	$20,000	$40,000	$140,000
NONCAPITAL	$580,000	$780,000	$580,000	$580,000	$580,000	$1,160,000	$4,260,000
Grand Total	**$700,000**	**$800,000**	**$600,000**	**$600,000**	**$600,000**	**$1,200,000**	**$4,500,000**

CAPITAL COSTS BY FUNDING SOURCE

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032-2036	Grand Total
6020-Water	$700,000	$800,000	$600,000	$600,000	$600,000	$1,200,000	$4,500,000
Grand Total	**$700,000**	**$800,000**	**$600,000**	**$600,000**	**$600,000**	**$1,200,000**	**$4,500,000**

Schedules

Fiscal Year 2026 – 2027 Annual Budget Book

Glendale
ARIZONA

WHY HAVE SCHEDULES?

The budget schedules summarize the City's financial activities in a comprehensive, numeric format. They are intended to give the reader a glance at the city's financial situation. *Schedule 1* is the most comprehensive schedule, offering a summary of all pertinent financial information for all the City's funds. The reader can readily determine the starting and ending fund balances, transfers in and out, revenues, operating, capital, and debt service expenditures for each fund.

The remaining schedules provide in-depth detail of budgetary information, which is necessary for the smooth operation of the city. All the schedules serve as handy reference materials to City of Glendale employees and to the public.

This section includes detailed analyses and reports for the following areas:

- **Schedule 1** is a summary of the inflows and outflows and the effect on **fund balance**
- **Schedule 2** is a multi-year look at **revenues** by individual fund
- **Schedule 3** is a multi-year look at **operating expenditures**
- **Schedule 4** is a summary of scheduled **inter-fund transfers**
- **Schedule 5** is a multi-year look at Glendale **property tax** rates and levies
- **Schedule 6** is a multi-year listing of departmental **authorized staffing** by position
- **Schedule 7** is the current year's **debt service** obligations
- **Schedule 8** is a listing of **internal services premiums** by fund and department

Official Budget Forms per the State of Arizona Office of the Auditor General:

- **Schedule A** - Summary Schedule of Estimated Revenues and Expenditures/Expenses
- **Schedule B** - Tax Levy and Tax Rate Information
- **Schedule C** - Revenues Other Than Property Taxes
- **Schedule D** - Other Financing Sources/(Uses) and Inter-fund Transfers
- **Schedule E** - Expenditures/Expenses by Fund
- **Schedule F** - Expenditures/Expenses by Department
- **Schedule G** - Full-Time Employees and Personnel Compensation

Return to TOC

City of Glendale
Schedule 1 - Fund Balance Analysis

	Beginning Fund Balance	Projected Revenues	Transfer In	Transfer Out	Operations	Capital Outlay	Debt Service	Contingency	Total Appropriation	Ending Fund Balance
General Funds										
1000-General Fund	250,908,249	363,021,738	48,728,895	(83,142,506)	(341,778,633)	-	-	(5,000,000)	(346,778,633)	232,737,743
1020-Vehicle Replacement	8,515,017	750,000	5,082,136	-	(13,266,711)	-	-		(13,266,711)	1,080,442
Sub-Total General Fund	**259,423,266**	**363,771,738**	**53,811,031**	**(83,142,506)**	**(355,045,344)**	**-**	**-**	**(5,000,000)**	**(360,045,344)**	**233,818,185**
Special Revenue Funds										
2010-Home Grant	-	6,001,534	-	-	(6,001,534)	-	-		(6,001,534)	-
2020-Neighborhood Stabilization	455,866	127,354	-	-	(583,220)	-	-		(583,220)	-
2030-Neighborhd Stabilization Pgm3	-	227,300	-	-	(227,300)	-	-		(227,300)	-
2040-C.D.B.G.	-	6,173,633	-	-	(6,173,633)	-	-		(6,173,633)	-
2041-CDBG-CV1	-	80,000	-	-	(80,000)	-	-		(80,000)	-
2044-CDBG-CV3	-	125,000	-	-	(125,000)	-	-		(125,000)	-
2050-Highway User Revenue Fund	35,369,209	21,391,459	-	(4,914,260)	(14,849,279)	(3,515,780)	-	(1,500,000)	(19,865,059)	31,981,349
2060-Transportation Grants	2,039,853	18,206,605	-	-	(9,114,571)	(11,131,887)	-	-	(20,246,458)	-
2070-Transportation Sales Tax	107,485,522	48,911,874	-	(41,360,539)	(19,697,560)	(16,818,111)	-	(300,000)	(36,815,671)	78,221,185
2071-Streets In-Lieu	7,237,759	-	-	-	-	-	-	-	-	7,237,759
2080-Police Special Revenue	8,356,807	29,460,738	-	(32,460,738)	-	-	-		-	5,356,807
2090-Fire Special Revenue	3,379,683	14,768,157	-	(16,268,157)	-	-	-		-	1,879,683
2100-Utility Bill Donation	89,538	150,000	-	-	(150,000)	-	-		(150,000)	89,538
2110-Arts Commission	4,420,454	835,752	-	-	(643,830)	(979,851)	-		(1,623,681)	3,632,525
2120-Court Security Bonds	(174,500)	327,500	-	-	(126,103)	-	-		(126,103)	26,898
2130-Airport Special Revenue	-	1,119,704	182,415	-	(1,302,120)	-	-		(1,302,120)	-
2140-CAP Grant	-	1,508,827	70,215	-	(1,579,042)	-	-		(1,579,042)	-
2145-Other Community Revite Grants	6,000,000	-	-	-	(6,000,000)	-	-	-	(6,000,000)	-
2150-Emergency Shelter Grant	-	482,992	-	-	(482,992)	-	-		(482,992)	-
2160-Other Grants	55,792	68,213,951	-	-	(10,826,368)	(21,723,596)	-	(35,719,779)	(68,269,743)	-
2161-American Recovery Plan Act	1,032,695	-	-	-	(1,032,695)	-	-		(1,032,695)	-
2162-Opioid Settlement Fund	2,707,155	-	-	-	(2,550,000)	-	-	(157,155)	(2,707,155)	-
2170-Rico Funds	705,504	512,000	-	-	(600,000)	-	-		(600,000)	617,504
2180-Park and Rec Designated	276,141	12,700	-	-	(64,190)	-	-		(64,190)	224,650
2190-Airport Capital Grant	14,097	9,655,587	-	-	-	(9,669,684)	-		(9,669,684)	-
2200-Training Facility Revenue	8,479,906	3,676,457	3,901,990	-	(4,717,893)	(4,191,188)	-		(8,909,081)	7,149,273
Sub-Total Special Revenue Fund	**187,931,480**	**231,969,125**	**4,154,620**	**(95,003,694)**	**(86,927,330)**	**(68,030,096)**	**-**	**(37,676,934)**	**(192,634,361)**	**136,417,170**
Debt Service Funds										
3010-General Obligation Debt Srv	569,822	26,230,690	-	-	-	-	(21,065,565)		(21,065,565)	5,734,946
3030-MPC Debt Service	18,761,404	9,857,073	-	(9,857,073)	-	-	(3,483,569)		(3,483,569)	15,277,835
3040-Transportation Debt Service	1,986,659	-	482,206	-	-	-	(482,206)		(482,206)	1,986,659
3050-Excise Tax Debt Service	7,249,985	-	40,965,573	-	-	-	(31,108,500)		(31,108,500)	17,107,058
3060-POB Debt Service	402,160	-	20,556,073	-	-	-	(20,556,073)		(20,556,073)	402,160
Sub-Total Debt Service Funds	**28,970,030**	**36,087,763**	**62,003,852**	**(9,857,073)**	**-**	**-**	**(76,695,913)**	**-**	**(76,695,913)**	**40,508,659**

City of Glendale
Schedule 1 - Fund Balance Analysis

	Beginning Fund Balance	Projected Revenues	Transfer In	Transfer Out	Operations	Capital Outlay	Debt Service	Contingency	Total Appropriation	Ending Fund Balance
Permanent Funds										
8010-Cemetery	7,423,492	300,000	-	-	-	-	-	(7,723,492)	(7,723,492)	-
Sub-Total Permanent Funds	**7,423,492**	**300,000**	**-**	**-**	**-**	**-**	**-**	**(7,723,492)**	**(7,723,492)**	**-**
Capital Project Funds										
1080-General Government Capital Prj	48,856,605	-	15,270,476	(647,307)	-	(58,478,631)	-	(300,000)	(58,778,631)	4,701,143
1070 - Camelback Ranch	-	963,652	4,522,307	-	-	(4,523,307)	-	(962,652)	(5,485,959)	-
4020-Hurf Capital Projects	-	-	4,914,260	-	-	(4,914,260)	-	-	(4,914,260)	-
4030-Transportation Capital Proj	-	-	40,878,333	-	-	(40,878,333)	-	-	(40,878,333)	-
4010+G.O. Bonds - Streets Constr.	6,001,468	4,126,492	-	-	-	(10,127,960)	-	-	(10,127,960)	-
4040+G.O. Bonds - Public Safety Constr.	25,419,823	6,044,211	-	-	-	(31,464,034)	-	-	(31,464,034)	-
4050-G.O. Bonds - Parks Construction	1,660,741	-	-	-	-	(1,660,741)	-	-	(1,660,741)	-
4060+G.O. Bonds - Government Facilities	1,763,154	1,410,954	-	-	-	(3,174,108)	-	-	(3,174,108)	-
4070-G.O. Bonds - Economic Development	2,943,150	-	-	-	-	-	-	(2,943,150)	(2,943,150)	-
480+G.O. Bonds - Cultural Facility	3,967,250	-	-	-	-	(3,967,250)	-	-	(3,967,250)	-
4090+G.O. Bonds - Open Space/Trail Constr.	20,709,070	9,796,862	-	-	-	(30,505,932)	-	-	(30,505,932)	-
4100+G.O. Bonds - Library Construction	4,860,439	-	-	-	-	(4,860,439)	-	-	(4,860,439)	-
4110+G.O. Bonds - Flood Control	7,391,274	5,005,701	-	-	-	(12,396,975)	-	-	(12,396,975)	-
4165+Development Impact Fees - Public Safety	28,635,500	539,202	-	-	-	(37,500)	-	(29,137,201)	(29,174,701)	-
4283+Development Impact Fees - Libraries	553,216	10,309	-	-	-	(156,223)	-	(407,302)	(563,525)	-
4325+Development Impact Fees - Parks & Rec	4,117,372	80,406	-	-	-	(173,517)	-	(4,024,261)	(4,197,778)	-
4405+Development Impact Fees - Streets	53,125,258	1,637,333	-	-	-	(5,619,687)	-	(49,142,905)	(54,762,591)	-
4510-Gov Facility Excise Tax 24 Bond	14,210,558	-	-	-	-	(14,210,558)	-	-	(14,210,558)	-
4520 - Gov Facility-Excise Tax 25Bond	27,064,705	-	-	-	-	(27,064,705)	-	-	(27,064,705)	-
4610-ARPA Capital Projects	1,756,829	-	-	-	-	(1,756,829)	-	-	(1,756,829)	-
Sub-Total Capital Fund	**253,036,411**	**29,615,121**	**65,585,376**	**(647,307)**	**-**	**(255,970,989)**	**-**	**(86,917,470)**	**(342,888,459)**	**4,701,143**
Enterprise Funds										
6020+ Water and Sewer	86,107,057	198,766,930	35,976,697	(35,093,000)	(90,605,130)	(101,564,894)	(35,093,000)	(2,000,000)	(229,263,024)	56,494,661
6110+ Landfill	18,236,237	16,781,254	1,219,496	-	(12,141,490)	(6,888,733)	(712,750)	(500,000)	(20,242,973)	15,994,014
6120-Solid Waste	11,497,387	30,493,596	206,250	-	(21,419,021)	(8,713,524)	-	(200,000)	(30,332,546)	11,864,687
6130-Housing Public Activities	-	21,474,846	786,258	-	(22,261,104)	-	-		(22,261,104)	-
Sub-Total Enterprise Funds	**115,840,681**	**267,516,626**	**38,188,701**	**(35,093,000)**	**(146,426,746)**	**(117,167,151)**	**(35,805,750)**	**(2,700,000)**	**(302,099,647)**	**84,353,361**
Internal Service Funds										
7010-Risk Management Self Insurance	22,403,044	-	-	-	(14,555,915)	-	-	(1,000,000)	(15,555,915)	6,847,129
7020-Workers Comp Self Insurance	35,566,722	26,000	-	-	(13,018,779)	-	-	(1,000,000)	(14,018,779)	21,573,942
7030-Benefits Trust	34,851,434	35,009,007	-	-	(46,367,652)	-	-	-	(46,367,652)	23,492,789
7040-Fleet Services	2,615,112	16,992,593	-	-	(16,992,593)	-	-	-	(16,992,593)	2,615,112
7050-Technology	10,714,701	25,042,119	-	-	(24,436,474)	-	-	-	(24,436,474)	11,320,346
7060-Technology Projects	10,541,372	-	-	-	(10,541,372)	-	-	-	(10,541,372)	-
Sub-Total Internal Service Funds	**116,692,386**	**77,069,719**	**-**	**-**	**(125,912,785)**	**-**	**-**	**(2,000,000)**	**(127,912,785)**	**65,849,320**
TOTAL	**969,317,746**	**1,006,330,091**	**223,743,580**	**(223,743,580)**	**(714,312,205)**	**(441,168,237)**	**(112,501,663)**	**(142,017,896)**	**(1,410,000,000)**	**565,647,837**

FUND - DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
General Fund				
1000-General Fund				
City Sales Tax	$ 192,633,427	$ 180,554,585	$ 180,554,585	$ 191,020,121
State Income Tax	$ 54,002,050	$ 50,512,311	$ 50,512,311	$ 53,660,385
State Shared Sales Tax	$ 41,384,658	$ 39,130,450	$ 39,130,450	$ 38,346,215
Motor Vehicle In-Lieu	$ 13,550,983	$ 13,738,664	$ 13,738,664	$ 13,697,639
Miscellaneous	$ 5,939,082	$ 11,864,433	$ 11,864,433	$ 11,819,545
Staff & Adm Chargebacks	$ 8,839,560	$ 9,016,351	$ 9,016,351	$ 9,016,351
Property Tax	$ 6,661,944	$ 7,275,997	$ 7,275,997	$ 7,528,526
Building Permits	$ 7,361,657	$ 5,041,171	$ 5,041,171	$ 5,555,387
Plan Check Fees	$ 3,588,570	$ 2,661,783	$ 2,661,783	$ 5,238,913
Grants	$ 2,699,230	$ 18,961,285	$ 18,961,285	$ 5,002,324
Interest	$ 13,029,391	$ 4,000,000	$ 4,000,000	$ 4,000,000
Court Revenue	$ 2,200,937	$ 2,007,047	$ 2,007,047	$ 2,298,206
Right-of-Way Permits	$ 717,378	$ 476,657	$ 476,657	$ 2,220,037
Fire Department Other Fees	$ 1,697,685	$ 1,855,868	$ 1,855,868	$ 1,841,843
Facility Rental Income	$ 3,529,393	$ 2,505,609	$ 2,505,609	$ 1,368,929
Bus./Prof. Licenses	$ 958,720	$ 1,221,106	$ 1,221,106	$ 1,183,793
State Shared Smart & Safe-Fire	$ 740,418	$ 1,130,819	$ 1,130,819	$ 1,153,436
Lease Proceeds	$ 677,322	$ 900,403	$ 900,403	$ 924,099
Fire Dept CD Fees	$ 805,998	$ 834,034	$ 834,034	$ 821,752
Engineering Plan Check Revenue	$ 681,108	$ 683,245	$ 683,245	$ 795,442
Recreation Revenue	$ 876,164	$ 764,013	$ 764,013	$ 780,356
St Shared Smart & Safe-Police	$ 1,176,787	$ 709,857	$ 709,857	$ 724,055
Cable Franchise Fees	$ 880,621	$ 1,067,918	$ 1,067,918	$ 716,948
Arena Fees	$ 553,736	$ 547,225	$ 547,225	$ 597,448
Planning/Zoning	$ 605,206	$ 443,764	$ 443,764	$ 528,614
SRO Revenue	$ 765,385	$ 376,507	$ 376,507	$ 376,507
Business Licenses	$ 261,213	$ 318,234	$ 318,234	$ 323,033
Gas/Electric Franchise Fees	$ 5,377,556	$ 3,983,130	$ 3,983,130	$ 277,152
Liquor Licenses	$ 223,375	$ 275,351	$ 275,351	$ 275,514
Traffic Engineering Plan Check	$ 216,441	$ 208,159	$ 208,159	$ 274,920
Cemetery Revenue	$ 270,131	$ 290,405	$ 290,405	$ 217,007
SRP In-Lieu	$ 227,078	$ 172,012	$ 172,012	$ 207,916
Water Franchise Fees	$ 120,833	$ 127,364	$ 127,364	$ 115,722
Security Revenue	$ 69,825	$ 67,488	$ 67,488	$ 84,236
Equipment Rental	$ 26,254	$ 24,177	$ 24,177	$ 22,587
Library Fines/Fees	$ 4,892	$ 3,058	$ 3,058	$ 6,783
Miscellaneous CD Fees	$ (4,607)	$ -	$ -	$ -
1000-General Fund Total	**$ 373,350,401**	**$ 363,750,479**	**$ 363,750,479**	**$ 363,021,738**
1020-Vehicle Replacement				
Interest	$ 410,813	$ 20,000	$ 20,000	$ 500,000
Miscellaneous	$ 265,148	$ 250,000	$ 250,000	$ 250,000
1020-Vehicle Replacement Total	**$ 675,961**	**$ 270,000**	**$ 270,000**	**$ 750,000**
1070-Camelback Ranch				
Miscellaneous	$ -	$ -	$ -	$ 963,652
1070-Camelback Ranch Total	**$ -**	**$ -**	**$ -**	**$ 963,652**
1080-General Government Capital Prj				
Interest	$ 1,179,158	$ -	$ -	$ -
Facility Rental Income	$ 9,719,536	$ -	$ -	$ -
Miscellaneous	$ 12	$ -	$ -	$ -
1080-General Government Capital Prj Total	**$ 10,898,706**	**$ -**	**$ -**	**$ -**
General Fund Total	**$ 384,925,067**	**$ 364,020,479**	**$ 364,020,479**	**$ 364,735,390**

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FUND - DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
Special Revenue Funds				
2010-Home Grant				
Grants	$ 1,165,655	$ 5,668,421	$ 5,668,421	$ 6,001,534
2010-Home Grant Total	**$ 1,165,655**	**$ 5,668,421**	**$ 5,668,421**	**$ 6,001,534**
2020-Neighborhood Stabilization				
Grants	$ 17,833	$ 91,643	$ 91,643	$ 127,354
2020-Neighborhood Stabilization Total	**$ 17,833**	**$ 91,643**	**$ 91,643**	**$ 127,354**
2030-Neighborhd Stabilization Pgm3				
Grants	$ -	$ 366,725	$ 366,725	$ 227,300
2030-Neighborhd Stabilization Pgm3 Total	**$ -**	**$ 366,725**	**$ 366,725**	**$ 227,300**
2040-CDBG				
Grants	$ 1,923,925	$ 6,060,354	$ 6,060,354	$ 6,173,633
Miscellaneous	$ 2,906	$ -	$ -	$ -
2040-CDBG Total	**$ 1,926,831**	**$ 6,060,354**	**$ 6,060,354**	**$ 6,173,633**
2041-CDBG-CV1				
Grants	$ 83,638	$ 174,000	$ 174,000	$ 80,000
2041-CDBG-CV1 Total	**$ 83,638**	**$ 174,000**	**$ 174,000**	**$ 80,000**
2044-CDBG-CV3				
Grants	$ 92,998	$ 158,000	$ 158,000	$ 125,000
2044-CDBG-CV3 Total	**$ 92,998**	**$ 158,000**	**$ 158,000**	**$ 125,000**
2050-Highway User Revenue Fund				
Highway User Revenues	$ 19,689,484	$ 20,412,783	$ 20,412,783	$ 20,301,516
Miscellaneous CD Fees	$ 1,498,809	$ 1,463,189	$ 1,463,189	$ 1,058,300
Miscellaneous	$ 187,742	$ -	$ -	$ 31,644
2050-Highway User Revenue Fund Total	**$ 21,376,035**	**$ 21,875,972**	**$ 21,875,972**	**$ 21,391,459**
2060-Transportation Grants				
Grants	$ 3,702,150	$ 12,756,828	$ 12,756,828	$ 18,206,605
2060-Transportation Grants Total	**$ 3,702,150**	**$ 12,756,828**	**$ 12,756,828**	**$ 18,206,605**
2070-Transportation Sales Tax				
City Sales Tax	$ 48,602,391	$ 46,274,522	$ 46,274,522	$ 46,616,965
Interest	$ 5,710,475	$ 4,572,276	$ 4,572,276	$ 1,929,362
Miscellaneous	$ 170,627	$ 123,387	$ 123,387	$ 231,105
Transit Revenue	$ 120,618	$ 118,761	$ 118,761	$ 134,441
Facility Rental Income	$ 725	$ -	$ -	$ -
2070-Transportation Sales Tax Total	**$ 54,604,837**	**$ 51,088,946**	**$ 51,088,946**	**$ 48,911,874**
2071-Transportation SILF				
Interest	$ 361,691	$ -	$ -	$ -
Miscellaneous	$ 234,450	$ -	$ -	$ -
2071-Transportation SILF Total	**$ 596,141**	**$ -**	**$ -**	**$ -**
2080-Police Special Revenue				
City Sales Tax	$ 30,073,587	$ 28,125,844	$ 28,125,844	$ 29,460,738
Miscellaneous	$ 3,405	$ -	$ -	$ -
2080-Police Special Revenue Total	**$ 30,076,992**	**$ 28,125,844**	**$ 28,125,844**	**$ 29,460,738**
2090-Fire Special Revenue				
City Sales Tax	$ 15,027,721	$ 14,054,216	$ 14,054,216	$ 14,768,157
2090-Fire Special Revenue Total	**$ 15,027,721**	**$ 14,054,216**	**$ 14,054,216**	**$ 14,768,157**
2100-Utility Bill Donation				
Miscellaneous	$ 58,059	$ 149,000	$ 149,000	$ 146,000
Interest	$ 3,590	$ 1,000	$ 1,000	$ 4,000
2100-Utility Bill Donation Total	**$ 61,649**	**$ 150,000**	**$ 150,000**	**$ 150,000**
2110-Arts Commission				
Miscellaneous	$ 1,057,115	$ 697,254	$ 697,254	$ 835,752
Interest	$ 108,516	$ -	$ -	$ -
2110-Arts Commission Total	**$ 1,165,631**	**$ 697,254**	**$ 697,254**	**$ 835,752**
2120-Court Security Bonds				
Court Revenue	$ 308,814	$ 246,400	$ 246,400	$ 307,400
Miscellaneous	$ 16,347	$ 17,000	$ 17,000	$ 17,000
Interest	$ (5,320)	$ 3,100	$ 3,100	$ 3,100
2120-Court Security Bonds Total	**$ 319,841**	**$ 266,500**	**$ 266,500**	**$ 327,500**

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FUND - DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
2130-Airport Special Revenue				
Airport Fees	$ 749,410	$ 781,518	$ 781,518	$ 1,111,638
Miscellaneous	$ 26,136	$ 379,501	$ 379,501	$ 8,067
2130-Airport Special Revenue Total	**$ 775,546**	**$ 1,161,019**	**$ 1,161,019**	**$ 1,119,704**
2140-CAP Grant				
Grants	$ 1,863,450	$ 2,158,480	$ 2,158,480	$ 1,508,827
2140-CAP Grant Total	**$ 1,863,450**	**$ 2,158,480**	**$ 2,158,480**	**$ 1,508,827**
2145-Homeless Outreach Grants				
Grants	$ 551,222	$ -	$ -	$ -
2145-Homeless Outreach Grants Total	**$ 551,222**	**$ -**	**$ -**	**$ -**
2150-Emergency Shelter Grant				
Grants	$ 513,798	$ 480,992	$ 480,992	$ 482,992
2150-Emergency Shelter Grant Total	**$ 513,798**	**$ 480,992**	**$ 480,992**	**$ 482,992**
2160-Other Grants				
Grants	$ 3,780,849	$ 90,988,070	$ 90,988,070	$ 67,436,066
Miscellaneous	$ 1,389,370	$ 377,885	$ 377,885	$ 777,885
Interest	$ 1,298	$ -	$ -	$ -
Library Fines/Fees	$ 1,357	$ -	$ -	$ -
2160-Other Grants Total	**$ 5,172,875**	**$ 91,365,955**	**$ 91,365,955**	**$ 68,213,951**
2161-American Rescue Plan Act				
Grants	$ 2,483,353	$ -	$ -	$ -
2161-American Rescue Plan Act Total	**$ 2,483,353**	**$ -**	**$ -**	**$ -**
2162-Opioid				
Interest	$ 100,777	$ -	$ -	$ -
Miscellaneous	$ 651,457	$ -	$ -	$ -
2162-Opioid Total	**$ 752,234**	**$ -**	**$ -**	**$ -**
2170-Rico Funds				
State Forfeitures	$ 303,412	$ 1,000,000	$ 1,000,000	$ 500,000
Federal Forfeitures	$ 19,691	$ 15,000	$ 15,000	$ 12,000
Interest	$ 32,977	$ -	$ -	$ -
Miscellaneous	$ 5,604	$ -	$ -	$ -
2170-Rico Funds Total	**$ 361,684**	**$ 1,015,000**	**$ 1,015,000**	**$ 512,000**
2180-Park and Rec Designated				
Recreation Revenue	$ 15,200	$ 6,000	$ 6,000	$ 12,000
Interest	$ 1,061	$ 700	$ 700	$ 700
2180-Park and Rec Designated Total	**$ 16,261**	**$ 6,700**	**$ 6,700**	**$ 12,700**
2190-Airport Capital Grant				
Grants	$ -	$ 9,937,714	$ 9,937,714	$ 9,655,587
Interest	$ 57	$ -	$ -	$ -
2190-Airport Capital Grant Total	**$ 57**	**$ 9,937,714**	**$ 9,937,714**	**$ 9,655,587**
2200-Training Facility Revenue				
Partner Revenue	$ 1,952,230	$ 3,156,457	$ 3,156,457	$ 3,676,457
Miscellaneous	$ 4,869	$ -	$ -	$ -
2200-Training Facility Revenue Total	**$ 1,957,099**	**$ 3,156,457**	**$ 3,156,457**	**$ 3,676,457**
Special Revenue Funds Total	**$ 144,665,530**	**$ 250,817,019**	**$ 250,817,019**	**$ 231,969,125**
Debt Service Funds				
3010-General Obligation Debt Serv				
Property Tax	$ 23,289,991	$ 25,351,530	$ 25,351,530	$ 26,230,690
Miscellaneous	$ 17,651	$ -	$ -	$ -
3010-General Obligation Debt Serv Total	**$ 23,307,642**	**$ 25,351,530**	**$ 25,351,530**	**$ 26,230,690**
3030-MPC Debt Service				
Miscellaneous	$ 9,989,659	$ -	$ -	$ 9,857,073
Interest	$ 165,539	$ -	$ -	$ -
3030-MPC Debt Service Total	**$ 10,155,198**	**$ -**	**$ -**	**$ 9,857,073**

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FUND - DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
3040-Transportation Debt Service				
Interest	$ 2,552	$ -	$ -	$ -
Miscellaneous	$ (55,797)	$ -	$ -	$ -
3040-Transportation Debt Service Total	**$ (53,245)**	**$ -**	**$ -**	**$ -**
3050-Excise Tax Debt Service				
Interest	$ 465,658	$ -	$ -	$ -
Miscellaneous	$ 24,011	$ -	$ -	$ -
3050-Excise Tax Debt Service Total	**$ 489,669**	**$ -**	**$ -**	**$ -**
3060-COP's Debt Service				
Interest	$ 45,069	$ -	$ -	$ -
3060-COP's Debt Service Total	**$ 45,069**	**$ -**	**$ -**	**$ -**
Debt Service Funds Total	**$ 33,944,332**	**$ 25,351,530**	**$ 25,351,530**	**$ 36,087,763**
Permanent Funds				
8010-Cemetery				
Interest	$ 383,785	$ 26,000	$ 26,000	$ 300,000
8010-Cemetery Total	**$ 383,785**	**$ 26,000**	**$ 26,000**	**$ 300,000**
Permanent Funds Total	**$ 383,785**	**$ 26,000**	**$ 26,000**	**$ 300,000**
Capital Projects Funds				
4011-Streets Construction				
Bond Proceeds	$ 6,012,361	$ -	$ -	$ -
4011-Streets Construction Total	**$ 6,012,361**	**$ -**	**$ -**	**$ -**
4012-Streets Construction				
Bond Proceeds	$ -	$ 2,719,828	$ 2,719,828	$ -
4012-Streets Construction Total	**$ -**	**$ 2,719,828**	**$ 2,719,828**	**$ -**
4013-Streets Construction				
Bond Proceeds	$ -	$ -	$ -	$ 4,126,492
4013-Streets Construction Total	**$ -**	**$ -**	**$ -**	**$ 4,126,492**
4030-Transportation Capital Proj				
Miscellaneous	$ 2,150,253	$ -	$ -	$ -
4030-Transportation Capital Proj Total	**$ 2,150,253**	**$ -**	**$ -**	**$ -**
4041-Public Safety Construction				
Bond Proceeds	$ 15,836,703	$ -	$ -	$ -
4041-Public Safety Construction Total	**$ 15,836,703**	**$ -**	**$ -**	**$ -**
4042-Public Safety Construction				
Bond Proceeds	$ -	$ 14,108,984	$ 14,108,984	$ -
4042-Public Safety Construction Total	**$ -**	**$ 14,108,984**	**$ 14,108,984**	**$ -**
4043-Public Safety Construction				
Bond Proceeds	$ -	$ -	$ -	$ 6,044,211
4043-Public Safety Construction Total	**$ -**	**$ -**	**$ -**	**$ 6,044,211**
4061-Government Facilities				
Bond Proceeds	$ 3,585,926	$ -	$ -	$ -
4061-Government Facilities Total	**$ 3,585,926**	**$ -**	**$ -**	**$ -**
4062-Government Facilities				
Bond Proceeds	$ -	$ 539,471	$ 539,471	$ -
4062-Government Facilities Total	**$ -**	**$ 539,471**	**$ 539,471**	**$ -**
4063-Government Facilities				
Bond Proceeds	$ -	$ -	$ -	$ 1,410,954
4063-Government Facilities Total	**$ -**	**$ -**	**$ -**	**$ 1,410,954**
4081-Cultural Facility				
Bond Proceeds	$ 6,182,378	$ -	$ -	$ -
4081-Cultural Facility Total	**$ 6,182,378**	**$ -**	**$ -**	**$ -**
4091-Open Space/Trail Construction				
Bond Proceeds	$ 10,727,962	$ -	$ -	$ -
4091-Open Space/Trail Construction Total	**$ 10,727,962**	**$ -**	**$ -**	**$ -**

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FUND - DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
4092-Open Space/Trail Construction				
Bond Proceeds	$ -	$ 1,700,966	$ 1,700,966	$ -
4092-Open Space/Trail Construction Total	**$ -**	**$ 1,700,966**	**$ 1,700,966**	**$ -**
4093-Open Space/Trail Construction				
Bond Proceeds	$ -	$ -	$ -	$ 9,796,862
4093-Open Space/Trail Construction Total	**$ -**	**$ -**	**$ -**	**$ 9,796,862**
4101-Library Construction				
Bond Proceeds	$ 6,564,494	$ -	$ -	$ -
4101-Library Construction Total	**$ 6,564,494**	**$ -**	**$ -**	**$ -**
4112-Flood Control Construction				
Bond Proceeds	$ -	$ 1,875,211	$ 1,875,211	$ -
4112-Flood Control Construction Total	**$ -**	**$ 1,875,211**	**$ 1,875,211**	**$ -**
4113-Flood Control Construction				
Bond Proceeds	$ -	$ -	$ -	$ 5,005,701
4113-Flood Control Construction Total	**$ -**	**$ -**	**$ -**	**$ 5,005,701**
4165-2014-DIF Fire				
Interest	$ 137,085	$ 14,253	$ 14,253	$ 20,656
Development Impact Fees	$ -	$ -	$ -	$ -
4165-2014-DIF Fire Total	**$ 137,085**	**$ 14,253**	**$ 14,253**	**$ 20,656**
4173-2019-DIF Fire				
Interest	$ 584,289	$ 114,533	$ 114,533	$ 122,712
Development Impact Fees	$ 1,239,080	$ 786	$ 786	$ 786
4173-2019-DIF Fire Total	**$ 1,823,369**	**$ 115,319**	**$ 115,319**	**$ 123,498**
4174-2025-DIF Fire				
Development Impact Fees	$ -	$ -	$ -	$ 126,377
4174-2025-DIF Fire Total	**$ -**	**$ -**	**$ -**	**$ 126,377**
4215-2014-DIF Police				
Interest	$ 44,853	$ 7,061	$ 7,061	$ 7,789
Development Impact Fees	$ -	$ -	$ -	$ -
4215-2014-DIF Police Total	**$ 44,853**	**$ 7,061**	**$ 7,061**	**$ 7,789**
4223-2019-DIF Police				
Interest	$ 609,111	$ 119,909	$ 119,909	$ 128,486
Development Impact Fees	$ 1,389,045	$ 863	$ 863	$ 863
4223-2019-DIF Police Total	**$ 1,998,156**	**$ 120,772**	**$ 120,772**	**$ 129,349**
4224-2025-DIF Police				
Development Impact Fees	$ -	$ -	$ -	$ 131,533
4224-2025-DIF Police Total	**$ -**	**$ -**	**$ -**	**$ 131,533**
4284-2019-DIF Libraries				
Interest	$ 104,523	$ 19,065	$ 19,065	$ 4,543
Development Impact Fees	$ 231,234	$ 234	$ 234	$ 234
4284-2019-DIF Libraries Total	**$ 335,757**	**$ 19,299**	**$ 19,299**	**$ 4,777**
4285-2025-DIF Libraries				
Development Impact Fees	$ -	$ -	$ -	$ 5,532
4285-2025-DIF Libraries Total	**$ -**	**$ -**	**$ -**	**$ 5,532**
4383-2019-DIF Parks & Rec				
Interest	$ 421,884	$ 62,634	$ 62,634	$ 37,809
Development Impact Fees	$ 1,128,092	$ 1,423	$ 1,423	$ 1,423
4383-2019-DIF Parks & Rec Total	**$ 1,549,976**	**$ 64,057**	**$ 64,057**	**$ 39,232**
4384-2025-DIF Parks & Rec				
Development Impact Fees	$ -	$ -	$ -	$ 41,174
4384-2025-DIF Parks & Rec Total	**$ -**	**$ -**	**$ -**	**$ 41,174**
4410-2014-DIF Streets Zone 1 East				
Interest	$ 96,925	$ 18,070	$ 18,070	$ 8,388
Development Impact Fees	$ -	$ -	$ -	$ -
4410-2014-DIF Streets Zone 1 East Total	**$ 96,925**	**$ 18,070**	**$ 18,070**	**$ 8,388**
4420-2014-DIF Streets Zn 2 West 101				
Interest	$ 58,277	$ 10,851	$ 10,851	$ 9,096
4420-2014-DIF Streets Zn 2 West 101 Total	**$ 58,277**	**$ 10,851**	**$ 10,851**	**$ 9,096**
4430-2014-DIF Streets Zn 3 West 303				
Interest	$ 619	$ 115	$ 115	$ 120
4430-2014-DIF Streets Zn 3 West 303 Total	**$ 619**	**$ 115**	**$ 115**	**$ 120**

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FUND - DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
4431-2019-DIF-Streets				
Development Impact Fees	$ -	$ 897,453	$ 897,453	$ 897,453
Interest	$ 1,238,427	$ 228,526	$ 228,526	$ 237,617
4431-2019-DIF-Streets Total	**$ 1,238,427**	**$ 1,125,980**	**$ 1,125,980**	**$ 1,135,070**
4433-2023-DIF Streets East				
Development Impact Fees	$ 4,785,167	$ -	$ -	$ 208,628
Interest	$ 846,476	$ -	$ -	$ -
4433-2023-DIF Streets East Total	**$ 5,631,643**	**$ -**	**$ -**	**$ 208,628**
4434-2023-DIF Streets West				
Development Impact Fees	$ 2,408,535	$ 2,752,916	$ 2,752,916	$ 276,032
Interest	$ 285,014	$ -	$ -	$ -
4434-2023-DIF Streets West Total	**$ 2,693,549**	**$ 2,752,916**	**$ 2,752,916**	**$ 276,032**
4610-ARPA Capital Projects				
Grants	$ 20,828,428	$ -	$ -	$ -
4610-ARPA Capital Projects Total	**$ 20,828,428**	**$ -**	**$ -**	**$ -**
Capital Projects Funds Total	**$ 87,497,142**	**$ 25,193,153**	**$ 25,193,153**	**$ 28,651,469**
Enterprise Funds				
6020+-Water and Sewer				
Water Revenues	$ 69,208,679	$ 73,144,243	$ 73,144,243	$ 83,370,000
Sewer Revenue	$ 45,996,297	$ 46,395,083	$ 46,395,083	$ 51,296,930
Bond Proceeds	$ 50,442,590	$ 55,000,000	$ 55,000,000	$ 50,000,000
Miscellaneous	$ 10,565,436	$ 6,502,043	$ 6,502,043	$ 7,070,000
Intergovernmental Agreement	$ 2,534,565	$ 1,615,702	$ 1,615,702	$ 3,460,000
Interest	$ 2,903,449	$ 373,695	$ 373,695	$ 1,300,000
Water Development Impact Fees	$ 2,128,901	$ 1,855,831	$ 1,855,831	$ 1,100,000
Sewer Development Impact Fees	$ 2,221,075	$ 1,891,733	$ 1,891,733	$ 1,070,000
Staff & Adm Chargebacks	$ 82,000	$ 82,000	$ 82,000	$ 100,000
Lease Proceeds	$ 64,652	$ 96,978	$ 96,978	$ -
6020+-Water and Sewer Total	**$ 186,147,644**	**$ 186,957,308**	**$ 186,957,308**	**$ 198,766,930**
6110-Landfill				
Tipping Fees	$ 12,666,550	$ 9,747,703	$ 9,747,703	$ 11,918,266
Internal Charges	$ 3,296,499	$ 4,848,403	$ 4,848,403	$ 3,952,583
Staff & Adm Chargebacks	$ 431,000	$ 464,140	$ 464,140	$ 431,000
Interest	$ 433,259	$ 28,969	$ 28,969	$ 344,161
Recycling Sales	$ 7,686	$ 777	$ 777	$ 75,243
Miscellaneous	$ 1,217,942	$ 580,007	$ 580,007	$ 60,000
Grants	$ 500,000	$ -	$ -	$ -
Residential Recycling Fees	$ 5,375	$ -	$ -	$ -
6110-Landfill Total	**$ 18,558,312**	**$ 15,669,999**	**$ 15,669,999**	**$ 16,781,254**
6120-Solid Waste				
Residential Sanitiation	$ 21,845,799	$ 22,335,326	$ 22,335,326	$ 23,293,931
Commercial Sanitation Frontload	$ 4,762,866	$ 5,135,463	$ 5,135,463	$ 5,006,355
Commercial Sanitation Rolloff	$ 1,069,462	$ 1,158,141	$ 1,158,141	$ 1,133,225
Grants	$ -	$ 354,376	$ 354,376	$ 354,376
Miscellaneous Bin Service	$ 205,700	$ 308,550	$ 308,550	$ 335,657
Internal Charges	$ 356,849	$ (26)	$ (26)	$ 310,000
Miscellaneous	$ 342,667	$ 195,110	$ 195,110	$ 50,242
Interest	$ 87,929	$ 9,810	$ 9,810	$ 9,810
Outside City Commercial	$ 42,423	$ -	$ -	$ -
6120-Solid Waste Total	**$ 28,713,697**	**$ 29,496,750**	**$ 29,496,750**	**$ 30,493,596**
6130-Housing Public Activities				
Grants	$ 2,850,108	$ 21,314,823	$ 21,314,823	$ 21,474,846
Miscellaneous	$ 1,857	$ -	$ -	$ -
6130-Housing Public Activities Total	**$ 2,851,966**	**$ 21,314,823**	**$ 21,314,823**	**$ 21,474,846**
Enterprise Funds Total	**$ 236,271,618**	**$ 253,438,880**	**$ 253,438,880**	**$ 267,516,626**

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FUND - DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
Internal Service Funds				
7010-Risk Management Self Insurance				
Internal Charges	$ 12,152,332	$ 12,000,000	$ 12,000,000	$ -
Miscellaneous	$ 581,642	$ -	$ -	$ -
Interest	$ 1,619,685	$ -	$ -	$ -
7010-Risk Management Self Insurance Total	**$ 14,353,658**	**$ 12,000,000**	**$ 12,000,000**	**$ -**
7020-Workers Comp Self Insurance				
Interest	$ 2,011,115	$ 26,000	$ 26,000	$ 26,000
Internal Charges	$ 10,601,969	$ 9,974,000	$ 9,974,000	$ -
Miscellaneous	$ 12,781	$ -	$ -	$ -
7020-Workers Comp Self Insurance Total	**$ 12,625,866**	**$ 10,000,000**	**$ 10,000,000**	**$ 26,000**
7030-Benefits Trust				
City Contributions	$ 26,256,241	$ 29,512,243	$ 29,512,243	$ 25,267,387
Employee Contributions	$ 7,749,090	$ 8,646,435	$ 8,646,435	$ 7,402,786
Retiree Contributions	$ 1,030,348	$ 2,731,753	$ 2,731,753	$ 2,338,835
Internal Charges	$ (517)	$ -	$ -	$ -
Interest	$ 2,342,804	$ -	$ -	$ -
Miscellaneous	$ 163	$ -	$ -	$ -
Right-of-Way Permits	$ 45,299	$ -	$ -	$ -
7030-Benefits Trust Total	**$ 37,423,429**	**$ 40,890,431**	**$ 40,890,431**	**$ 35,009,007**
7040-Fleet Services				
Internal Charges	$ 15,368,976	$ 16,470,580	$ 16,470,580	$ 16,992,593
Miscellaneous	$ 535	$ 475,000	$ 475,000	$ -
7040-Fleet Services Total	**$ 15,369,510**	**$ 16,945,580**	**$ 16,945,580**	**$ 16,992,593**
7050-Technology				
Internal Charges	$ 20,730,718	$ 24,280,736	$ 24,280,736	$ 25,042,119
Interest	$ 511,922	$ -	$ -	$ -
Miscellaneous	$ 23,956	$ -	$ -	$ -
7050-Technology Total	**$ 21,266,596**	**$ 24,280,736**	**$ 24,280,736**	**$ 25,042,119**
7060-Technology Projects				
Internal Charges	$ 513,435	$ -	$ -	$ -
7060-Technology Projects Total	**$ 513,435**	**$ -**	**$ -**	**$ -**
Internal Service Funds Total	**$ 101,552,494**	**$ 104,116,747**	**$ 104,116,747**	**$ 77,069,719**
Grand Total	**$ 989,239,969**	**$ 1,022,963,807**	**$ 1,022,963,807**	**$ 1,006,330,091**

Return to TOC

FUND DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
General Funds				
1000-General Fund				
Audit Department				
10001310 Audit Administration	$ 594,999	$ 633,510	$ 479,020	$ 649,908
Audit Department Total	**$ 594,999**	**$ 633,510**	**$ 479,020**	**$ 649,908**
Budget and Finance				
10001110 Budget&Finance Administration	$ 768,048	$ 898,080	$ 736,004	$ 940,566
10001111 Accounting Services	$ 2,625,065	$ 2,981,202	$ 2,293,781	$ 3,110,287
10001112 Tax and License	$ 1,277,845	$ 1,753,558	$ 1,381,174	$ 1,796,350
10001113 Procurement	$ 733,612	$ 1,006,774	$ 721,254	$ 1,008,760
10001114 Other Fees	$ 481,337	$ 564,353	$ 423,265	$ 564,353
10001115 Budget and Research	$ 597,770	$ 699,326	$ 550,188	$ 737,870
10001116 Grants Administration	$ 153,119	$ 172,563	$ 132,671	$ 152,273
10001117 Customer Service	$ 335,723	$ 408,571	$ 315,604	$ 459,821
10001119 Collections	$ 453,729	$ 586,783	$ 451,693	$ 596,923
Budget and Finance Total	**$ 7,426,248**	**$ 9,071,210**	**$ 7,005,633**	**$ 9,367,203**
City Attorney's Office				
10001210 Legal Services	$ 5,377,354	$ 6,120,938	$ 4,742,329	$ 6,266,600
City Attorney's Office Total	**$ 5,377,354**	**$ 6,120,938**	**$ 4,742,329**	**$ 6,266,600**
City Clerk				
10001410 City Clerk Administration	$ 1,048,263	$ 1,139,567	$ 878,619	$ 1,208,878
10001411 Elections	$ 127,544	$ 377,750	$ 283,313	$ 127,750
City Clerk Total	**$ 1,175,806**	**$ 1,517,317**	**$ 1,161,931**	**$ 1,336,628**
City Court				
10001510 Court Administration	$ 6,627,421	$ 7,369,860	$ 5,705,564	$ 8,056,406
City Court Total	**$ 6,627,421**	**$ 7,369,860**	**$ 5,705,564**	**$ 8,056,406**
City Manager's Office				
10001610 City Manager Administration	$ 2,363,722	$ 2,536,634	$ 1,927,659	$ 2,715,266
10001612 Code Compliance	$ 3,509,574	$ 4,054,017	$ 3,170,290	$ 4,216,429
City Manager's Office Total	**$ 5,873,296**	**$ 6,590,651**	**$ 5,097,949**	**$ 6,931,695**
Communications				
10003510 Communications	$ 2,404,645	$ 2,642,488	$ 2,074,997	$ 2,711,529
Communications Total	**$ 2,404,645**	**$ 2,642,488**	**$ 2,074,997**	**$ 2,711,529**
Community Services				
10001710 Community Services Admin	$ 1,485,151	$ 1,180,200	$ 932,426	$ 1,314,861
10001711 Library	$ 7,227,139	$ 8,151,234	$ 6,361,312	$ 8,324,891
10001712 Community Engagement	$ 330,600	$ 513,737	$ 393,384	$ 504,125
10001715 CAP Local Match	$ 625,048	$ 657,486	$ 551,317	$ 471,859
10001716 Community Revitalization	$ 559,835	$ 828,888	$ 635,630	$ 814,388
Community Services Total	**$ 10,227,772**	**$ 11,331,545**	**$ 8,874,068**	**$ 11,430,125**
Development Services				
10001810 Planning	$ 2,057,941	$ 3,301,387	$ 2,561,478	$ 3,297,514
10001811 Building Safety	$ 5,019,506	$ 5,767,713	$ 4,469,970	$ 5,592,740
10005006 Mapping and Records	$ 128,764	$ 202,925	$ 158,378	$ 150,370
Development Services Total	**$ 7,206,211**	**$ 9,272,024**	**$ 7,189,826**	**$ 9,040,624**
Economic Development				
10001910 Economic Development	$ 1,768,168	$ 2,240,587	$ 1,716,151	$ 2,195,490
10005007 Business Development	$ 208,899	$ 301,256	$ 225,942	$ 303,256
10001912 Citywide Special Events	$ 931,485	$ 1,633,459	$ 687,308	$ -
10005333 City SalesTx-Hotel/Motel Add'l	$ 379,188	$ 976,725	$ 747,972	$ 955,787
10005334 Glendale CVB - Memberships	$ 3,831	$ -	$ -	$ -
10005335 Tourism - Souvenir Program	$ 22	$ -	$ -	$ -
10005336 Tourism / Hotel/Motel Add'l Tx	$ 482,738	$ 642,308	$ 482,367	$ 639,765
10005337 Tohono O'odham Funding	$ 46,177	$ 117,632	$ 88,340	$ 119,518
10005338 Tourism Grant Program	$ 46,680	$ 100,398	$ 75,398	$ 100,000
Economic Development Total	**$ 3,867,188**	**$ 6,012,364**	**$ 4,023,478**	**$ 4,313,816**
Emergency Management				
10003610 Administration	$ 957,773	$ 883,930	$ 697,352	$ 822,091
10003611 Activations	$ -	$ -	$ -	$ -
Emergency Management Total	**$ 957,773**	**$ 883,930**	**$ 697,352**	**$ 822,091**

Return to TOC

FUND DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
Engineering				
10003014 Engineering Administration	$ 1,116,249	$ 790,204	$ 651,823	$ 561,272
10003016 CIP Administration	$ 138,470	$ 1,300,649	$ 1,020,483	$ 1,109,921
10003017 Land Development	$ 784,979	$ 875,283	$ 671,735	$ 850,786
10003018 Construction Inspection	$ 2,179,895	$ 1,793,948	$ 1,436,788	$ 1,645,164
Engineering Total	**$ 4,219,593**	**$ 4,760,084**	**$ 3,780,829**	**$ 4,167,143**
Field Operations				
10002810 Field Operations Admin	$ 446,635	$ 422,505	$ 343,244	$ 394,880
10002812 Facilities	$ 9,362,521	$ 13,021,153	$ 9,930,427	$ 12,650,472
10005060 Custodial Services	$ 1,754,799	$ -	$ -	$ -
10002847 Cemetery	$ 382,136	$ 593,479	$ 483,284	$ 474,411
10005318 Promenade at Palmaire-Retail	$ 100,219	$ -	$ -	$ -
10005319 Downtown Parking Garage (BofA)	$ 58,002	$ -	$ -	$ -
Field Operations Total	**$ 12,104,312**	**$ 14,037,136**	**$ 10,756,955**	**$ 13,519,763**
Fire Services				
10002010 Fire Administration	$ 3,796,951	$ 3,939,426	$ 3,116,368	$ 4,411,340
10002011 Fire Operations	$ 49,181,160	$ 55,483,286	$ 42,559,541	$ 53,968,650
10002012 Fire Special Operations	$ 774,809	$ 435,652	$ 446,550	$ 104,469
10002013 Fire Resource Management	$ 5,457,428	$ 5,639,387	$ 4,394,501	$ 5,422,703
10002014 Fire Training	$ 784,106	$ 569,353	$ 612,445	$ 518,077
10002015 Fire Medical Services & Health	$ 1,271,947	$ 1,239,098	$ 1,092,056	$ 1,320,465
10002017 Fire Marshal's Office	$ 1,718,734	$ 2,003,075	$ 1,585,894	$ 2,056,737
10002018 Fire Community Services	$ 13,883	$ 26,893	$ 20,935	$ 30,790
10002019 LA Services	$ 752,389	$ 1,093,998	$ 780,051	$ 772,356
10002023 PS Training Fac - Fire	$ -	$ 581	$ 581	$ -
10005009 Fire - Fiesta Bowl Event	$ 12,378	$ 59,398	$ 14,996	$ 55,482
10005010 Stadium - Fire Event Staffing	$ 87,248	$ 17,674	$ 52,616	$ 17,674
10005011 Arena - Fire Event Staffing	$ 241,644	$ 378,735	$ 274,676	$ 351,605
10005012 CBRanch - Fire Event Staffing	$ 304	$ 51,491	$ 38,669	$ 50,602
10005076 Fire-Crisis Response	$ 6,255	$ 10,000	$ 7,500	$ 10,000
10005077 Fire-Health & Safety	$ 320,519	$ 610,973	$ 571,200	$ 860,973
10005078 Fire-Turnout Program	$ 536,538	$ 568,169	$ 481,592	$ 568,169
Fire Services Total	**$ 64,956,293**	**$ 72,127,190**	**$ 56,050,172**	**$ 70,520,093**
Human Resources				
10002110 Human Resource Administration	$ 3,001,966	$ 3,388,518	$ 2,608,008	$ 3,444,248
10002112 Organizational Development	$ 348,692	$ 489,031	$ 370,190	$ 425,111
10005017 Employee Programs	$ 62,922	$ 70,000	$ 52,500	$ 60,000
10005018 Benefits	$ 3,507	$ 5,494	$ 4,126	$ 1,000
Human Resources Total	**$ 3,417,086**	**$ 3,953,043**	**$ 3,034,824**	**$ 3,930,359**
Intergovernmental Programs				
10002510 Intergovernmental Progs Admin	$ 731,406	$ 816,078	$ 623,326	$ 833,805
Intergovernmental Programs Total	**$ 731,406**	**$ 816,078**	**$ 623,326**	**$ 833,805**
Mayor & Council Office				
10001010 Mayor's Office	$ 579,098	$ 667,184	$ 514,265	$ 677,836
10001011 Council Office Administration	$ 992,980	$ 1,504,731	$ 1,167,898	$ 1,422,825
10001012 Cholla District	$ 28,237	$ 79,274	$ 59,456	$ 79,274
10001013 Barrel District	$ 60,338	$ 79,274	$ 25,272	$ 33,696
10001014 Sahuaro District	$ 28,041	$ 79,274	$ 59,456	$ 79,274
10001015 Cactus District	$ 95,774	$ 79,274	$ 25,272	$ 33,696
10001016 Yucca District	$ 23,401	$ 33,696	$ 25,272	$ 33,696
10001017 Ocotillo District	$ 25,122	$ 33,696	$ 25,272	$ 33,696
Mayor & Council Office Total	**$ 1,832,991**	**$ 2,556,402**	**$ 1,902,162**	**$ 2,393,993**
Non-Departmental				
10002310 Non-Departmental	$ 7,115,658	$ 9,151,134	$ 6,863,351	$ 9,151,134
10002313 COVID-19 TRACKING	$ 65,333	$ -	$ -	$ -
10002320 Non-Departmental Mega Events	$ 2,197	$ -	$ -	$ -
Non-Departmental Total	**$ 7,183,188**	**$ 9,151,134**	**$ 6,863,351**	**$ 9,151,134**
Organizational Performance				
10003410 Organizational Performance	$ 717,717	$ 787,573	$ 600,756	$ 909,501
Organizational Performance Total	**$ 717,717**	**$ 787,573**	**$ 600,756**	**$ 909,501**

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FUND DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
Parks and Recreation				
10002610 Public Facil,Rec&Special Event	$ 2,012,645	$ 2,249,759	$ 1,740,668	$ 2,186,064
10002611 Parks Maintenance	$ 9,412,700	$ 11,746,925	$ 9,030,570	$ 11,736,054
10002613 Citywide Special Events	$ -	$ -	$ 549,874	$ 1,375,433
10002615 Park Rangers	$ 623,806	$ 881,698	$ 690,258	$ 898,871
10002616 Foothills Recreation Center	$ 1,751,291	$ 2,136,787	$ 1,654,702	$ 2,263,731
10002617 Civic Center	$ 880,183	$ 880,611	$ 677,992	$ 889,413
10002618 Adult Center	$ 650,954	$ 737,396	$ 579,494	$ 754,116
10005034 Paseo Racquet Center	$ 598	$ 661	$ 661	$ -
10005036 Youth and Teen	$ 836,717	$ 1,142,016	$ 906,824	$ 1,841,365
10005037 Aquatics-Rose Ln & Splash Pads	$ 704,190	$ 827,897	$ 640,439	$ 889,587
10005040 SRPHA Sahuaro Ranch Hist	$ 183,993	$ 229,430	$ 176,331	$ 245,956
10005041 Sports and Health	$ 295,325	$ 577,136	$ 438,065	$ 552,048
10005303 PFR&SE Marketing	$ 88,821	$ 77,482	$ 58,112	$ 77,482
10005306 Heroes Splash Pad	$ 12,772	$ 36,055	$ 27,041	$ 36,055
10005314 O'Neil Park Splash Pad	$ 21,560	$ 34,246	$ 25,718	$ 34,110
10005315 Sunset Palms Park Splash Pad	$ 17,305	$ 34,246	$ 25,718	$ 34,110
10005328 O'Neil Community Center	$ 40,720	$ 50,767	$ 38,126	$ 50,566
10005329 Glendale Community Center	$ 27,736	$ 51,394	$ 38,596	$ 51,190
10005330 Rose Lane Community Center	$ 35,547	$ 50,691	$ 38,068	$ 50,490
10005352 Greenway Grenada Pk Splash Pad	$ -	$ 36,233	$ 27,211	$ 36,090
Parks and Recreation Total	**$ 17,596,862**	**$ 21,781,430**	**$ 17,364,467**	**$ 24,002,731**
Police Services				
10002410 Police Administration	$ 6,991,121	$ 7,408,352	$ 5,744,965	$ 7,067,715
10002411 Training	$ 4,570,736	$ 4,576,117	$ 3,513,771	$ 6,362,707
10002414 Special Operations	$ 10,070,466	$ 11,392,140	$ 8,775,260	$ 11,783,843
10002416 Crime Investigations	$ 17,945,746	$ 19,278,210	$ 14,996,589	$ 18,837,309
10002417 Police Support Services	$ 4,319,090	$ 4,681,254	$ 3,625,442	$ 4,751,555
10002418 Detention	$ 4,479,852	$ 5,567,621	$ 4,256,822	$ 5,425,944
10002419 Communications	$ 5,483,992	$ 5,871,812	$ 4,530,790	$ 6,004,509
10002420 Towing Administration	$ 114,252	$ 128,672	$ 99,478	$ 131,411
10002421 Gateway Patrol Division	$ 33,722,498	$ 38,622,994	$ 30,045,406	$ 39,276,211
10002422 Foothills Patrol Division	$ 28,058,742	$ 31,709,240	$ 24,330,667	$ 34,395,624
10002426 MROP Program	$ 806,047	$ 838,960	$ 649,415	$ 879,604
10002427 RTCC-Real Time Crime Center	$ 1,062,024	$ 992,943	$ 767,757	$ 1,210,796
10002428 Security Services	$ 416,623	$ 387,968	$ 306,487	$ 476,358
10005020 Police Personnel Management	$ 1,668,626	$ 1,588,333	$ 1,223,282	$ 2,224,929
10005021 Fiscal Management	$ 7,539,448	$ 7,884,117	$ 6,409,446	$ 8,262,140
10005022 PD - Stadium Event Staffing	$ 1,560,550	$ 1,950,565	$ 1,468,666	$ 1,857,389
10005023 PD - Fiesta Bowl Event	$ 100,044	$ 156,525	$ 117,589	$ 200,910
10005024 PD - Arena Event Staffing	$ 756,642	$ 940,292	$ 708,997	$ 898,357
10005026 PD - CBRanch Event Staffing	$ 8,740	$ 30,407	$ 22,845	$ 36,883
10007002 Significant Event-PD	$ 332	$ -	$ -	$ -
Police Services Total	**$ 129,675,573**	**$ 144,006,523**	**$ 111,593,673**	**$ 150,084,194**
Transportation				
10005055 Stadium - Transportation Ops	$ 1,369,756	$ 1,612,240	$ 1,210,776	$ 999,029
10005056 Transp - Fiesta Bowl Event	$ 39,100	$ 39,852	$ 29,928	$ 39,361
10005057 Arena - Transportation Ops.	$ 39,855	$ 43,024	$ 32,311	$ 42,663
10005058 Graffiti Removal	$ 17,322	$ 29,560	$ 22,199	$ 29,443
10005059 CBRanch - ROW Maintenance	$ 5,667	$ 26,080	$ 19,560	$ 26,080
10002920 Right of Way	$ 133,489	$ 203,522	$ 152,843	$ 202,716
Transportation Total	**$ 1,605,189**	**$ 1,954,278**	**$ 1,467,617**	**$ 1,339,292**
1000-General Fund Total	**$ 295,778,921**	**$ 337,376,709**	**$ 261,090,280**	**$ 341,778,633**
1020-Vehicle Replacement				
Field Operations				
10202842 Equipment Replacement	$ 4,775,258	$ 9,727,743	$ 8,425,456	$ 10,193,591
10205305 VRF Vehicles 1 time supplement	$ 184,730	$ 2,748,059	$ 2,636,915	$ 3,073,120
Field Operations Total	**$ 4,959,988**	**$ 12,475,802**	**$ 11,062,371**	**$ 13,266,711**
1020-Vehicle Replacement Total	**$ 4,959,988**	**$ 12,475,802**	**$ 11,062,371**	**$ 13,266,711**
General Funds Total	**$ 300,738,908**	**$ 349,852,511**	**$ 272,152,650**	**$ 355,045,344**

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FUND DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
Special Revenue Funds				
2010-Home Grant				
Community Services				
20104017 Grants-Community Service	$ -	$ 13,062	$ 9,797	$ 13,062
20105140 HOME Administration	$ 7,834	$ 183,957	$ 137,968	$ 193,957
20105142 HOME Affordable Housing	$ -	$ 500,000	$ 375,000	$ 500,000
20105144 HOME Tenant Based Rental Assis	$ 614,912	$ 3,604,515	$ 2,703,386	$ 3,894,515
20105331 HOME ARP	$ 428,809	$ 2,291,768	$ 1,718,826	$ 1,400,000
Community Services Total	**$ 1,051,554**	**$ 6,593,302**	**$ 4,944,977**	**$ 6,001,534**
2010-Home Grant Total	**$ 1,051,554**	**$ 6,593,302**	**$ 4,944,977**	**$ 6,001,534**
2020-Neighborhood Stabilization				
Community Services				
20204017 Neighborhood Stabilization	$ (127,054)	$ 438,220	$ 328,665	$ 583,220
Community Services Total	**$ (127,054)**	**$ 438,220**	**$ 328,665**	**$ 583,220**
2020-Neighborhood Stabilization Total	**$ (127,054)**	**$ 438,220**	**$ 328,665**	**$ 583,220**
2030-Neighborhd Stabilization Pgm3				
Community Services				
20304017 Grants Neigh Stab Pgm3	$ 128,163	$ 162,000	$ 121,500	$ -
20305150 NSP3 Administration	$ 33,294	$ 227,300	$ 170,475	$ 227,300
Community Services Total	**$ 161,457**	**$ 389,300**	**$ 291,975**	**$ 227,300**
2030-Neighborhd Stabilization Pgm3 Total	**$ 161,457**	**$ 389,300**	**$ 291,975**	**$ 227,300**
2040-CDBG				
Community Services				
20404017 CDBG	$ -	$ 988,145	$ 741,109	$ 801,004
20405100 CDBG Administration	$ 471,852	$ 119,330	$ 89,497	$ 110,350
20405101 CDBG Single Family Resid Rehab	$ 421,018	$ 840,000	$ 630,000	$ 1,240,000
20405102 CDBG Lead Based Paint	$ 1,359	$ 10,000	$ 7,500	$ 10,000
20405103 CDBG Temporary Relocation	$ 15,293	$ 10,000	$ 7,500	$ -
20405104 CDBG Rehab/Delivery	$ 82,561	$ 188,645	$ 141,484	$ 88,645
20405105 CDBG Demolition Low/Mod	$ -	$ 5,000	$ 3,750	$ 5,000
20405107 CDBG Public Services	$ 373,513	$ 450,000	$ 337,500	$ 450,000
20405108 CDBG Housing Services-City Prj	$ 444,585	$ 1,141,000	$ 855,750	$ 1,160,400
20405109 CDBG Housing Services-External	$ -	$ 1,540,000	$ 1,155,000	$ 1,540,000
20405110 CDBG Public Facit/Infra-CtyPrj	$ -	$ 25,000	$ 18,750	$ 25,000
20405112 CDBG Roof Replacement Program	$ 116,650	$ 743,234	$ 557,426	$ 743,234
Community Services Total	**$ 1,926,831**	**$ 6,060,354**	**$ 4,545,266**	**$ 6,173,633**
2040-CDBG Total	**$ 1,926,831**	**$ 6,060,354**	**$ 4,545,266**	**$ 6,173,633**
2041-CDBG-CV1				
Community Services				
20415114 CDBG CV1 Projects	$ 83,638	$ 174,000	$ 130,500	$ 80,000
Community Services Total	**$ 83,638**	**$ 174,000**	**$ 130,500**	**$ 80,000**
2041-CDBG-CV1 Total	**$ 83,638**	**$ 174,000**	**$ 130,500**	**$ 80,000**
2044-CDBG-CV3				
Community Services				
20445115 CDBG CV3 Admin	$ -	$ -	$ -	$ -
20445116 CDBG CV3 Projects	$ 92,998	$ 158,000	$ 118,500	$ 125,000
Community Services Total	**$ 92,998**	**$ 158,000**	**$ 118,500**	**$ 125,000**
2044-CDBG-CV3 Total	**$ 92,998**	**$ 158,000**	**$ 118,500**	**$ 125,000**

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FUND DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
2050-Highway User Revenue Fund				
Transportation				
20502919 Transportation Administration	$ 143,703	$ 159,860	$ 125,119	$ 159,538
20502920 Right of Way	$ 4,635,182	$ 5,412,805	$ 4,256,029	$ 5,552,108
20502921 Street Maintenance	$ 2,702,765	$ 3,044,629	$ 2,521,393	$ 2,101,166
20502923 Traffic Signals	$ 1,746,492	$ 2,117,981	$ 1,646,665	$ 2,270,136
20502924 Signs & Markings	$ 984,292	$ 1,443,752	$ 1,132,925	$ 1,134,563
20502925 Barricade Management	$ 346,787	$ 503,095	$ 390,286	$ 441,627
20505064 Traffic Design and Development	$ 260,701	$ 289,949	$ 227,131	$ 273,962
20505065 Graffiti Removal - ROW	$ 231,434	$ 281,661	$ 214,861	$ 246,721
20502935 Street Lighting	$ 2,031,145	$ 2,375,035	$ 1,844,841	$ 2,394,459
20502938 Post Incident Repairs	$ 179,110	$ 286,437	$ 242,437	$ 275,000
Transportation Total	**$ 13,261,612**	**$ 15,915,203**	**$ 12,601,685**	**$ 14,849,279**
2050-Highway User Revenue Fund Total	**$ 13,261,612**	**$ 15,915,203**	**$ 12,601,685**	**$ 14,849,279**
2060-Transportation Grants				
Transportation				
20604029 Grants-Transportation	$ -	$ 2,000,000	$ 2,000,000	$ 8,414,571
20605271 Transportation Transit Grants	$ 680,008	$ 700,000	$ 525,000	$ 700,000
Transportation Total	**$ 680,008**	**$ 2,700,000**	**$ 2,525,000**	**$ 9,114,571**
2060-Transportation Grants Total	**$ 680,008**	**$ 2,700,000**	**$ 2,525,000**	**$ 9,114,571**
2070-Transportation Sales Tax				
Transportation				
20702926 Transportation Program Mgmt	$ 3,126,797	$ 3,446,846	$ 2,759,522	$ 3,367,917
20702927 Fixed Route	$ 5,166,698	$ 6,277,353	$ 4,819,998	$ 6,722,268
20702928 Dial-A-Ride	$ 5,437,188	$ 7,178,662	$ 5,507,318	$ 4,701,056
20702929 Transit Program Administration	$ 594,814	$ 675,345	$ 523,946	$ 676,301
20702930 Intelligent Transport Systems	$ 1,066,035	$ 1,409,307	$ 1,088,450	$ 1,356,434
20702931 Traffic Mitigation	$ 509,552	$ 675,309	$ 513,436	$ 660,593
20702939 Post Incident Repairs	$ 93,138	$ 217,270	$ 204,770	$ 200,000
20705066 Transportation Education	$ 274,055	$ 328,570	$ 253,195	$ 330,381
20705067 Demand Management	$ 20,192	$ 28,505	$ 21,379	$ 28,505
20705069 CIP O&M	$ 162,336	$ 114,589	$ 90,695	$ 120,364
20705071 Signs & Markings	$ 40,607	$ 50,097	$ 38,067	$ 68,620
20705088 Street Light Management	$ 244,250	$ 302,600	$ 226,950	$ 384,600
20705332 Right of Way Maintenance	$ 917,393	$ 953,613	$ 716,154	$ 1,080,521
Transportation Total	**$ 17,653,055**	**$ 21,658,065**	**$ 16,763,879**	**$ 19,697,560**
2070-Transportation Sales Tax Total	**$ 17,653,055**	**$ 21,658,065**	**$ 16,763,879**	**$ 19,697,560**
2100-Utility Bill Donation				
Grant Non-Departmental				
21004023 Utility Bill Don-FrmtheHeart	$ 76,478	$ 150,000	$ 112,500	$ 150,000
Grant Non-Departmental Total	**$ 76,478**	**$ 150,000**	**$ 112,500**	**$ 150,000**
2100-Utility Bill Donation Total	**$ 76,478**	**$ 150,000**	**$ 112,500**	**$ 150,000**
2110-Arts Commission				
Economic Development				
21101911 Arts Program	$ 391,613	$ 613,296	$ 466,503	$ 643,830
Economic Development Total	**$ 391,613**	**$ 613,296**	**$ 466,503**	**$ 643,830**
2110-Arts Commission Total	**$ 391,613**	**$ 613,296**	**$ 466,503**	**$ 643,830**
2120-Court Security Bonds				
City Court				
21205001 Court Security	$ 297,747	$ 434,946	$ 330,819	$ 57,219
21205002 Court Time Payments	$ 43,945	$ 91,750	$ 70,327	$ 13,493
21205003 Fill the Gap	$ 23,218	$ 59,611	$ 44,767	$ 55,390
City Court Total	**$ 364,910**	**$ 586,307**	**$ 445,913**	**$ 126,103**
2120-Court Security Bonds Total	**$ 364,910**	**$ 586,307**	**$ 445,913**	**$ 126,103**
2130-Airport Special Revenue				
Transportation				
21302933 Airport Operations	$ 1,175,980	$ 1,318,026	$ 1,022,861	$ 1,292,120
21302940 Post Incident Repairs	$ 44	$ 10,040	$ 7,540	$ 10,000
Transportation Total	**$ 1,176,024**	**$ 1,328,066**	**$ 1,030,401**	**$ 1,302,120**
2130-Airport Special Revenue Total	**$ 1,176,024**	**$ 1,328,066**	**$ 1,030,401**	**$ 1,302,120**

Return to TOC

FUND DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
2140-CAP Grant				
Community Services				
21404017 CAP Grant	$ -	$ 905,112	$ 678,834	$ 680,842
21405261 Community Action Program DHHS	$ 1,100,264	$ 897,805	$ 1,194,500	$ 182,723
21405262 Community Action Program ACAA	$ 132,617	$ 61,726	$ 46,295	$ 251,709
21405264 Community Action Prgm MCHS CSD	$ 357,869	$ -	$ -	$ -
21405265 Comm Action Prgm-EmerRntlAsst	$ 274,404	$ 358,136	$ 268,602	$ 463,768
Community Services Total	**$ 1,865,154**	**$ 2,222,779**	**$ 2,188,230**	**$ 1,579,042**
2140-CAP Grant Total	**$ 1,865,154**	**$ 2,222,779**	**$ 2,188,230**	**$ 1,579,042**
2145-Homeless Outreach Grants				
Community Services				
21455327 Homeless Serv Grant Pilot Pgm	$ 277,235	$ -	$ -	$ -
21455348 Veteran's Comm Prj-State GF	$ 273,356	$ 6,091,145	$ 4,568,359	$ 3,000,000
21455351 Veteran's Comm Prj-MCHSD	$ 631	$ -	$ -	$ 3,000,000
Community Services Total	**$ 551,222**	**$ 6,091,145**	**$ 4,568,359**	**$ 6,000,000**
2145-Homeless Outreach Grants	**$ 551,222**	**$ 6,091,145**	**$ 4,568,359**	**$ 6,000,000**
2150-Emergency Shelter Grant				
Community Services				
21505130 ESG Administration	$ 26,528	$ 48,883	$ 36,662	$ 48,883
21505131 ESG Rapid Rehousing	$ 459,788	$ 432,109	$ 324,082	$ 434,109
21505133 ESG Emergency Solutions Serv	$ 27,481	$ -	$ -	$ -
Community Services Total	**$ 513,798**	**$ 480,992**	**$ 360,744**	**$ 482,992**
2150-Emergency Shelter Grant Total	**$ 513,798**	**$ 480,992**	**$ 360,744**	**$ 482,992**
2160-Other Grants				
Budget and Finance				
21604011 Grants-Finance	$ 135,598	$ -	$ -	$ -
Budget and Finance Total	**$ 135,598**	**$ -**	**$ -**	**$ -**
City Attorney's Office				
21605253 City Attorney's Grants	$ 7,100	$ -	$ 30,000	$ -
City Attorney's Office Total	**$ 7,100**	**$ -**	**$ 30,000**	**$ -**
City Court				
21605256 Grants - Courts	$ 69,941	$ -	$ 168,045	$ -
City Court Total	**$ 69,941**	**$ -**	**$ 168,045**	**$ -**
Community Services				
21604017 Grants-Community Service	$ -	$ 366,197	$ 274,648	$ 366,197
21605241 Library Grant Accounts	$ 65,684	$ -	$ 61,457	$ -
21605249 Library Donation Accounts	$ 1,357	$ -	$ 16,500	$ -
21605248 Community Connections Donation	$ 4,649	$ -	$ 6,000	$ -
21605268 Donations-Mun Util Bill Assist	$ 61,938	$ -	$ 37,950	$ -
Community Services Total	**$ 133,628**	**$ 366,197**	**$ 396,554**	**$ 366,197**
Development Services				
21605258 Planning Donations	$ 11,200	$ -	$ -	$ -
Development Services Total	**$ 11,200**	**$ -**	**$ -**	**$ -**
Economic Development				
21605125 CVB Grants	$ 339,837	$ -	$ 278,639	$ -
Economic Development Total	**$ 339,837**	**$ -**	**$ 278,639**	**$ -**
Field Operations				
21605254 Public Works Grants	$ -	$ -	$ 388,047	$ -
Field Operations Total	**$ -**	**$ -**	**$ 388,047**	**$ -**
Fire Services				
21604020 Grants-Fire Services	$ -	$ 5,904,764	$ 3,893,935	$ 5,616,405
21605201 Fire AZDOHS Grants	$ 28,665	$ -	$ 49,482	$ -
21605202 Fire FEMA Grants	$ 55,235	$ -	$ 1,120,415	$ -
21605203 Fire AZ Forestry Grants	$ 26,955	$ -	$ 53,450	$ -
21605208 Fire Miscellaneous Grants	$ 173,387	$ -	$ 24,740	$ -
21605209 Fire Donation Accounts	$ 6,861	$ -	$ 17,250	$ -
Fire Services Total	**$ 291,103**	**$ 5,904,764**	**$ 5,159,272**	**$ 5,616,405**
Mayor & Council Office				
21605259 Other Department Donation Acct	$ 9,065	$ -	$ 11,250	$ -
Mayor & Council Office Total	**$ 9,065**	**$ -**	**$ 11,250**	**$ -**

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FUND DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
Parks and Recreation				
21604026 Grants-Public Fclt, Rec&SE	$ -	$ 33,291	$ 24,968	$ 33,291
21605231 Parks & Rec Grant Accounts	$ -	$ -	$ 10,125	$ -
21605239 Parks & Rec Donation Accounts	$ 16,836	$ -	$ 48,750	$ -
Parks and Recreation Total	**$ 16,836**	**$ 33,291**	**$ 83,843**	**$ 33,291**
Police Services				
21604024 Grants-Police Services	$ -	$ 3,917,706	$ 2,062,135	$ 3,320,070
21605211 Police AZDOHS Grants	$ 99,658	$ -	$ 317,735	$ -
21605212 Police AZDPS Grants	$ 381,057	$ 511,978	$ 660,526	$ 439,359
21605213 Police GOHS Grants	$ 312,093	$ -	$ 265,423	$ -
21605214 Police HIDTA Grants	$ 161,741	$ -	$ 147,000	$ -
21605215 Police USDOJ Grants	$ 1,150,320	$ 1,216,625	$ 1,192,802	$ 1,106,689
21605216 Police USMS Grants	$ 58,588	$ -	$ 41,250	$ -
21605217 Police DUIAC Grants	$ 32,153	$ -	$ 36,750	$ -
21605218 Police SRO Recovery Grants	$ -	$ 89,081	$ 66,811	$ (62,774)
21605219 Police Task Forces Grants	$ 83,252	$ -	$ 83,084	$ -
21605228 Police Miscellaneous Grants	$ 944,401	$ 14,849	$ 485,410	$ 7,131
21605229 Police Donation Accounts	$ 31,117	$ -	$ 71,250	$ -
Police Services Total	**$ 3,254,380**	**$ 5,750,239**	**$ 5,430,175**	**$ 4,810,476**
Water Services				
21605257 Environ Resources Donations	$ 165,886	$ -	$ 150,000	$ -
Water Services Total	**$ 165,886**	**$ -**	**$ 150,000**	**$ -**
2160-Other Grants Total	**$ 4,434,573**	**$ 12,054,490**	**$ 12,095,825**	**$ 10,826,368**
2161-American Rescue Plan Act				
Fire Services				
21612025 Fire ARPA	$ 110,000	$ -	$ -	$ -
Fire Services Total	**$ 110,000**	**$ -**	**$ -**	**$ -**
Non-Departmental				
21612316 Non-Departmental ARPA	$ 2,220,687	$ 684,142	$ 513,106	$ 147,924
Non-Departmental Total	**$ 2,220,687**	**$ 684,142**	**$ 513,106**	**$ 147,924**
Parks and Recreation				
21612621 Parks and Rec ARPA	$ 152,667	$ 1,073,841	$ 805,381	$ 884,771
Non-Departmental Total	**$ 152,667**	**$ 1,073,841**	**$ 805,381**	**$ 884,771**
2161-American Rescue Plan Act Total	**$ 2,483,353**	**$ 1,757,983**	**$ 1,318,487**	**$ 1,032,695**
2162 - Opioid Settlement Fund				
Community Services				
21621718 Comm Svs-Opioid Settlement	$ 232,209	$ 750,000	$ 562,500	$ 2,550,000
Community Services Total	**$ 232,209**	**$ 750,000**	**$ 562,500**	**$ 2,550,000**
2162-Opioid Settlement Fund Total	**$ 232,209**	**$ 750,000**	**$ 562,500**	**$ 2,550,000**
2170-Rico Funds				
Police Services				
21702423 Federal RICO	$ 43,099	$ 225,000	$ 193,750	$ 50,000
21702424 State RICO	$ 550,540	$ 1,357,972	$ 1,100,407	$ 550,000
21702425 Federal RICO-Treasury	$ 9,318	$ -	$ -	$ -
Police Services Total	**$ 602,958**	**$ 1,582,972**	**$ 1,294,157**	**$ 600,000**
2170-Rico Funds Total	**$ 602,958**	**$ 1,582,972**	**$ 1,294,157**	**$ 600,000**
2180-Park and Rec Designated				
Public Faclit Recr&Spec Events				
21805029 Desert Valley Park	$ -	$ 6,000	$ 4,500	$ 6,000
21805030 Desert Mirage Park	$ -	$ 5,000	$ 3,750	$ 5,000
21805031 Desert Gardens Park	$ -	$ 8,000	$ 6,000	$ 8,000
21805032 Discovery Park	$ -	$ 4,000	$ 3,000	$ 4,000
21805033 Elsie McCarthy Pk. Maint	$ 4,047	$ 14,851	$ 11,180	$ 14,190
21805034 Paseo Racquet Center	$ -	$ 25,000	$ 18,750	$ 25,000
21805028 Dedicate a Tree	$ 46	$ 2,000	$ 1,500	$ 2,000
21805090 Dedicate a Bench	$ 976	$ -	$ -	$ -
Public Faclit Recr&Spec Events Total	**$ 5,069**	**$ 64,851**	**$ 48,680**	**$ 64,190**
2180-Park and Rec Designated Total	**$ 5,069**	**$ 64,851**	**$ 48,680**	**$ 64,190**

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FUND DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
2200-Training Facility Revenue				
Field Operations				
22002846 PS Training Ops - Fac. Mgmt	$ 993,681	$ 1,213,075	$ 920,636	$ 1,847,460
Field Operations Total	**$ 993,681**	**$ 1,213,075**	**$ 920,636**	**$ 1,847,460**
Fire Services				
22002023 PS Training Ops - Fire	$ 1,668,749	$ 2,403,282	$ 1,790,353	$ 2,093,371
22002026 GRPSTC Fire Recruit Academies	$ -	$ -	$ 117,500	$ 200,000
Fire Services Total	**$ 1,668,749**	**$ 2,403,282**	**$ 1,907,853**	**$ 2,293,371**
Police Services				
22002413 PS Training Ops - Police	$ 730,507	$ 1,131,869	$ 876,803	$ 577,062
Police Services Total	**$ 730,507**	**$ 1,131,869**	**$ 876,803**	**$ 577,062**
2200-Training Facility Revenue Total	**$ 3,392,937**	**$ 4,748,225**	**$ 3,705,292**	**$ 4,717,893**
Special Revenue Funds Total	**$ 50,874,397**	**$ 86,517,552**	**$ 70,448,039**	**$ 86,927,330**
Enterprise Funds				
6020+-Water & Sewer				
Budget and Finance				
60201117 Customer Service	$ 3,669,695	$ 4,409,375	$ 3,394,400	$ 4,361,347
Budget and Finance Total	**$ 3,669,695**	**$ 4,409,375**	**$ 3,394,400**	**$ 4,361,347**
Water Services				
60202710 Environmental Resources	$ 858,611	$ 984,209	$ 765,628	$ 941,705
60202711 Water Services Administration	$ 8,409,033	$ 8,846,284	$ 8,096,323	$ 8,660,655
60202712 Operating Administration	$ 1,761,512	$ 2,170,510	$ 1,659,202	$ 2,118,665
60202713 SCADA Management	$ 1,380,366	$ 1,779,487	$ 1,433,126	$ 2,141,090
60202715 System Security	$ 986,945	$ 1,230,840	$ 956,091	$ 1,093,889
60202717 Water Conservation	$ 565,741	$ 877,064	$ 672,034	$ 855,015
60202718 Water Quality	$ 1,885,126	$ 2,183,315	$ 1,690,294	$ 2,059,250
60202719 Materials Control Warehouse	$ 438,140	$ 542,620	$ 451,079	$ 525,967
60202720 Customer Service - Field	$ 1,802,207	$ 2,131,210	$ 1,707,783	$ 1,923,556
60202722 Raw Water Usage	$ 6,596,690	$ 8,924,338	$ 6,702,088	$ 9,364,000
60202723 Central System Control	$ 2,497,346	$ 3,472,447	$ 2,660,298	$ 2,906,683
60202724 Pyramid Peak WTP	$ 6,242,320	$ 6,998,489	$ 5,305,675	$ 7,325,023
60202725 Cholla Treatment Plant	$ 5,838,334	$ 6,438,466	$ 5,031,917	$ 6,811,190
60202726 Central System Maintenance	$ 4,035,957	$ 5,044,866	$ 3,894,795	$ 4,656,492
60202727 Water Distribution	$ 8,036,693	$ 9,540,013	$ 7,241,067	$ 8,536,174
60202729 Oasis Surface WTP	$ 3,524,696	$ 4,261,067	$ 3,237,644	$ 4,451,979
60302731 Pretreatment Program	$ 618,337	$ 702,887	$ 582,758	$ 728,087
60302734 Storm Water	$ 1,205,732	$ 1,365,144	$ 1,184,440	$ (0)
60302735 SROG - 91st Ave WWTP	$ 4,211,727	$ 5,614,722	$ 4,104,100	$ 6,367,489
60302737 Wastewater Collection	$ 4,129,606	$ 4,619,231	$ 3,649,645	$ 4,492,480
60302738 Arrowhead WRF	$ 2,742,374	$ 3,242,802	$ 2,557,438	$ 3,116,044
60302739 West Area WRF	$ 4,486,637	$ 5,288,866	$ 3,799,349	$ 5,198,545
60302740 Irrigation	$ 196,128	$ 326,308	$ 247,808	$ 314,000
60312743 Water Services	$ -	$ -	$ 67,500	$ 1,655,807
Water Services Total	**$ 72,450,259**	**$ 86,585,184**	**$ 67,698,083**	**$ 86,243,784**
6020+-Water & Sewer Total	**$ 76,119,954**	**$ 90,994,559**	**$ 71,092,484**	**$ 90,605,130**
6110+-Landfill				
Budget and Finance				
61101120 Landfill Customer Service	$ 86,244	$ 133,914	$ 103,415	$ 102,726
Budget and Finance Total	**$ 86,244**	**$ 133,914**	**$ 103,415**	**$ 102,726**
Field Operations				
61102834 Landfill	$ 5,372,091	$ 6,032,458	$ 4,786,169	$ 5,482,778
61102835 Solid Waste Admin	$ 1,866,704	$ 2,567,012	$ 1,924,424	$ 2,275,957
61102836 Recycling	$ 1,527,540	$ 2,361,740	$ 1,867,878	$ 2,219,198
61102837 MRF Operations	$ 1,133,241	$ 1,878,615	$ 1,595,496	$ 1,864,107
61105073 Gas Management System	$ 234,693	$ 166,724	$ 125,874	$ 196,724
Field Operations Total	**$ 10,134,268**	**$ 13,006,550**	**$ 10,299,841**	**$ 12,038,764**
6110+-Landfill Total	**$ 10,220,512**	**$ 13,140,464**	**$ 10,403,256**	**$ 12,141,490**

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FUND DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
6120-Solid Waste				
Field Operations				
61202838 Solid Waste Roll-off	$ 1,003,661	$ 1,240,534	$ 984,676	$ 1,177,864
61202839 Commercial Frontload	$ 3,986,339	$ 4,545,979	$ 3,612,675	$ 4,309,979
61202840 Curb Service	$ 12,119,998	$ 12,741,271	$ 10,358,749	$ 10,487,968
61202841 Residential-Loose Trash Collec	$ 5,520,999	$ 6,052,925	$ 4,811,344	$ 5,443,211
Field Operations Total	**$ 22,630,997**	**$ 24,580,709**	**$ 19,767,444**	**$ 21,419,022**
6120-Solid Waste Total	**$ 22,630,997**	**$ 24,580,709**	**$ 19,767,444**	**$ 21,419,022**
6130-Housing Public Activities				
Community Services				
61301713 Housing Public Activities	$ 1,800,680	$ 21,314,823	$ 16,113,048	$ 21,473,156
61301717 Housing Admin-GF Supported	$ 1,051,285	$ 1,240,293	$ 1,047,951	$ 787,948
Community Services Total	**$ 2,851,966**	**$ 22,555,116**	**$ 17,161,000**	**$ 22,261,104**
6130-Housing Public Activities Total	**$ 2,851,966**	**$ 22,555,116**	**$ 17,161,000**	**$ 22,261,104**
Enterprise Funds Total	**$ 111,823,429**	**$ 151,270,848**	**$ 118,424,184**	**$ 146,426,746**
Internal Service Funds				
7010-Risk Management Self Insurance				
Human Resources				
70102113 Risk Management	$ 7,868,757	$ 14,380,976	$ 10,806,689	$ 14,555,915
Human Resources Total	**$ 7,868,757**	**$ 14,380,976**	**$ 10,806,689**	**$ 14,555,915**
7010-Risk Management Self Insurance Total	**$ 7,868,757**	**$ 14,380,976**	**$ 10,806,689**	**$ 14,555,915**
7020-Workers Comp Self Insurance				
Human Resources				
70202114 Workers' Compensation	$ 3,719,926	$ 12,235,386	$ 9,178,167	$ 12,203,496
70205098 Presumptive Cancer Care	$ 1,777,607	$ 818,524	$ 614,703	$ 815,283
Human Resources Total	**$ 5,497,533**	**$ 13,053,910**	**$ 9,792,871**	**$ 13,018,779**
7020-Workers Comp Self Insurance Total	**$ 5,497,533**	**$ 13,053,910**	**$ 9,792,871**	**$ 13,018,779**
7030-Benefits Trust				
Human Resources				
70305019 Benefit Programs	$ 35,630,807	$ 41,871,800	$ 31,403,850	$ 45,247,063
70302111 Benefits	$ 710,375	$ 780,777	$ 601,252	$ 1,020,589
70305361 Wellness Program	$ -	$ -	$ -	$ 100,000
Human Resources Total	**$ 36,341,182**	**$ 42,652,577**	**$ 32,005,102**	**$ 46,367,652**
7030-Benefits Trust Total	**$ 36,341,182**	**$ 42,652,577**	**$ 32,005,102**	**$ 46,367,652**
7040-Fleet Services				
Field Operations				
70402843 Fleet Management	$ 7,691,996	$ 8,297,491	$ 6,394,232	$ 8,371,488
70402844 Fuel Services	$ 3,496,088	$ 4,987,780	$ 3,633,700	$ 4,966,319
70402845 Parts Store Operations	$ 2,768,413	$ 2,910,310	$ 2,311,738	$ 2,904,786
70402848 Fleet Mgt-Ins Claim Repairs	$ 457,944	$ 750,000	$ 625,000	$ 750,000
Field Operations Total	**$ 14,414,441**	**$ 16,945,580**	**$ 12,964,669**	**$ 16,992,593**
7040-Fleet Services Total	**$ 14,414,441**	**$ 16,945,580**	**$ 12,964,669**	**$ 16,992,593**
7050-Technology				
Innovation and Technology				
70502210 Innovation & Tech Operations	$ 15,695,416	$ 22,208,714	$ 17,734,963	$ 2,790,260
70502211 Telephones	$ 881,272	$ 837,855	$ 628,393	$ 836,690
70502212 Innovation & Tech Maintenance	$ 2,231,333	$ 2,273,490	$ 2,286,368	$ -
70502215 IT Administration	$ -	$ -	$ -	$ 1,913,925
70502216 Cybersecurity	$ -	$ -	$ -	$ 1,377,701
70502217 IT PMO	$ -	$ -	$ -	$ 1,350,576
70502218 Infrastructure & Operations	$ -	$ -	$ -	$ 990,326
70502219 Enterprise Applications	$ -	$ -	$ -	$ 7,705,858
70502220 TMF: Workstations&Peripherals	$ -	$ -	$ -	$ 1,194,245
70502221 TMF: Infrastructure	$ -	$ -	$ -	$ 796,745
70502222 TMF: Other	$ -	$ -	$ -	$ 60,000
70505357 System Admin	$ -	$ -	$ -	$ 1,994,203
70505358 Networking	$ -	$ -	$ -	$ 1,282,474
70505359 Service Desk	$ -	$ -	$ -	$ 1,073,469
70505360 DARG	$ -	$ -	$ -	$ 1,070,004
Innovation and Technology Total	**$ 18,808,021**	**$ 25,320,059**	**$ 20,649,723**	**$ 24,436,474**
7050-Technology Total	**$ 18,808,021**	**$ 25,320,059**	**$ 20,649,723**	**$ 24,436,474**

Return to TOC

FUND DESCRIPTION	FY2025 ACTUAL	FY2026 BUDGET	FY2026 ESTIMATE	FY2027 BUDGET
7060-Technology Projects				
Innovation and Technology				
70602213 Technology Projects	$ 2,203,000	$ 9,758,228	$ 7,229,357	$ 10,541,372
Innovation and Technology Total	**$ 2,203,000**	**$ 9,758,228**	**$ 7,229,357**	**$ 10,541,372**
7060-Technology Projects Total	**$ 2,203,000**	**$ 9,758,228**	**$ 7,229,357**	**$ 10,541,372**
Internal Service Funds Total	**$ 85,132,934**	**$ 122,111,331**	**$ 93,448,411**	**$ 125,912,785**
Capital Project Funds				
4610-ARPA Capital Projects				
Budget and Finance				
46104011 Grants-Finance	$ -	$ -	$ 110,943	$ -
Budget and Finance Total	**$ -**	**$ -**	**$ 110,943**	**$ -**
4610-ARPA Capital Projects Total	**$ -**	**$ -**	**$ 110,943**	**$ -**
Capital Project Funds Total	**$ -**	**$ -**	**$ 110,943**	**$ -**
Grand Total	**$ 548,569,668**	**$ 709,752,242**	**$ 554,584,227**	**$ 714,312,205**

Return to TOC

Transfers To / Transfer From	1000 General Fund	1080 Gen Gov Capital Project Fund	2050 Highway User Gas Tax	2070 Transportation Sales Tax	2080 Police Special Revenue	2090 Fire Special Revenue	3030 M.P.C. Debt Service Fund	6020 Water/Sewer	Total Transfers-In
1000-General Fund	-		-	-	32,460,738	16,268,157		-	48,728,895
1020-Vehicle Replacement Fund	5,082,136		-	-	-	-		-	5,082,136
1070-Camelback Ranch	3,875,000	647,307							4,522,307
1080-Gen Gov Capital Project Fund	15,270,476		-	-	-	-		-	15,270,476
2130-Airport Special Revenue Fund	182,415		-	-	-	-		-	182,415
2140-CAP Grant Fund	70,215		-	-	-	-		-	70,215
2200-Training Facility Revenue Fund	3,901,990		-	-	-	-		-	3,901,990
3040-Transportation Debt Service Fund			-	482,206	-	-		-	482,206
3050-Excise Tax Deb Service Fund	31,108,500		-	-	-	-	9,857,073	-	40,965,573
3060-COP's Debt Service Fund	20,556,073								20,556,073
4020-Hurf Capital Project Fund	-		4,914,260	-	-	-		-	4,914,260
4030-Transportation Capital Project Fund	-		-	40,878,333	-	-		-	40,878,333
6020-Water/Sewer Fund	883,697		-	-	-	-		-	883,697
6040-Water/Sewer Debt Service Fund	-		-	-	-	-		35,093,000	35,093,000
6110-Landfill Fund	1,219,496		-	-	-	-		-	1,219,496
6120-Solid Waste Fund	206,250		-	-	-	-		-	206,250
6130-Public Housing Fund	786,258		-	-	-	-		-	786,258
Total Transfers Out	**83,142,506**	**647,307**	**4,914,260**	**41,360,539**	**32,460,738**	**16,268,157**	**9,857,073**	**35,093,000**	**223,743,580**

** Actual transfer amounts will vary based on actual revenues, expenses, grant opportunities, etc.*

Return to TOC

DESCRIPTION	BUDGET FY 2023	BUDGET FY 2024	BUDGET FY 2025	BUDGET FY 2026	PROJECTED FY 2027
Fiscal Year Budget Amount	$1,070,000,000	$1,260,000,000	$1,480,000,000	$1,460,000,000	$1,410,000,000
Qualifiable Exclusions (estimated)	$492,987,137	$546,977,964	$726,319,256	$696,172,998	$676,891,646
Total Estimated Expenditures	$577,012,863	$713,022,036	$753,680,744	$763,827,002	$733,108,354
Expenditure Limitation	$671,002,519	$730,770,870	$765,293,060	$792,660,668	$831,209,470
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	$1,682,808,105	$1,880,897,519	$2,106,043,229	$2,244,292,687	$2,431,694,599
Maximum Allowable Primary Tax Levy	$7,197,370	$7,677,824	$8,375,734	$8,543,249	$8,867,200
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	$1,682,808,105	$1,880,897,519	$2,106,043,229	$2,244,292,687	$2,431,694,599
A. Secondary Property Tax Levy	**$21,837,801**	**$22,837,857**	**$24,423,783**	**$25,351,530**	**$26,230,690**
B. Primary Property Tax Levy	**$6,266,777**	**$6,553,047**	**$7,008,912**	**$7,275,997**	**$7,528,526**
Total Property Tax Levy Amount	$27,304,705	$29,390,904	$31,432,695	$32,627,527	$33,759,216
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	$6,266,777	$6,553,047	$7,008,912	$7,275,997	$7,528,526
Prior Year's	$67,324	$77,813	$81,917	$97,827	$106,283
B. Secondary Property Tax	$21,837,801	$22,837,857	$24,423,783	$25,351,530	$26,230,690
Prior Year's	$135,981	$128,616	$121,275	$107,603	$100,673
Total Current Year's Collections	$28,104,578	$29,390,904	$31,432,695	$32,627,527	$33,759,216
Total Prior Year's Collections	$203,305	$206,429	$203,192	$205,430	$206,956
Total Property Tax Levy Collected	$28,307,883	$29,597,333	$31,635,887	$32,832,957	$33,966,172
City of Glendale Tax Rate					
A. Primary Property Tax Rate	$0.3724	$0.3484	$0.3328	$0.3242	$0.3096
B. Secondary Property Tax Rate	$1.2977	$1.2142	$1.1597	$1.1296	$1.0787
Total Property Tax Rate	$1.7257	$1.5626	$1.4925	$1.4538	$1.3883

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds	
Secondary Property Value	$2,431,694,599
Bond Indebtedness Limitation	$486,338,920
Debt Outstanding as of 07/01/26	$165,045,000
Principal Payments FY27	$11,485,000
Proposed Debt FY27	$24,973,266
Estimated Debt outstanding FY27	$178,533,266
Remaining limitation available	$307,805,654
6% Bonds	
Secondary Property Value	$2,431,694,599
Bond Indebtedness Limitation	$145,901,676
Debt Outstanding as of 07/01/26	$14,580,000
Principal Payments FY27	$2,220,000
Proposed Debt FY27	$1,410,954
Estimated Debt outstanding FY27	$13,770,954
Remaining limitation available	$132,130,722

Truth in Taxation Calculation

Previous year's primary levy / Current net assessed valuation(AV) = Tax Rate

$7,275,997 / $2,350,295,726 = $0.3096

Current AV-Existing Property	$2,350,295,726
Prior year Levy	$7,275,997
Prior Year Tax Rate	$0.3242
Rate to Receive Prior Year Levy	$0.3096
New property valuation	$81,398,873
Growth in Levy-New Property	$252,011
Increase-Exclusive of New Property	$518

Return to TOC

DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
Audit							
	10001310						
		INTERNAL AUDIT PROGRAM MANAGER	1	1	1	1	1
	10001310 Total		**1**	**1**	**1**	**1**	**1**
Audit Total			1	1	1	1	1
Budget and Finance							
	10001110						
		ASSISTANT DIRECTOR, FINANCE	1	1	1	1	1
		CONTRACTS PROGRAM MANAGER	1	1	1	1	1
		DIRECTOR, BUDGET & FINANCE	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
	10001110 Total		**4**	**4**	**4**	**4**	**4**
	10001111						
		ACCOUNTANT	4	4	4	4	4
		ACCOUNTANT, SR.	4	4	5	5	5
		ACCOUNTING PROJECT MANAGER	1	1	1	1	1
		ACCOUNTS PAYABLE SPECIALIST	2	2	2	2	2
		CONTROLLER	1	1	1	1	1
		PAYROLL SPECIALIST	2	2	3	3	3
		PAYROLL SPECIALIST, LEAD	1	1	1	1	1
		SUPERVISOR, PAYROLL	1	1	1	1	1
	10001111 Total		**16**	**16**	**18**	**18**	**18**
	10001112						
		LICENSING & TAXPAYER ANALYST	1	1	1	1	1
		LICENSING SPECIALIST	2	2	2	2	2
		MANAGER, TAX & LICENSE	1	1	1	1	1
		SOFTWARE ENGINEER, SR		1	1	1	1
		SUPERVISOR, TAX & LICENSING	1	1	1	1	1
		SYSTEMS ANALYST, SR	1				
		TAX AUDITOR	4	4	4	4	4
	10001112 Total		**10**	**10**	**10**	**10**	**10**
	10001113						
		ADMINISTRATOR, PROCUREMENT	1	1	1	1	1
		BUYER II	1				
		CONTRACT ANALYST					
		MANAGEMENT ASSISTANT	1	1	1	1	1
		PROCUREMENT OFFICER	3	3	3	3	3
		PROCUREMENT SPECIALIST		1	1	1	1
	10001113 Total		**6**	**6**	**6**	**6**	**6**
	10001115						
		ADMINISTRATOR, BUDGET	1	1	1	1	1
		BUDGET & FINANCE ANALYST	2	2	2	2	2
		BUDGET & PERFORMANCE ANALYST	1	1	1	1	1
	10001115 Total		**4**	**4**	**4**	**4**	**4**
	10001116						
		GRANTS PROGRAM MANAGER	1	1	1	1	1
	10001116 Total		**1**	**1**	**1**	**1**	**1**
	10001117						
		CUSTOMER SERVICE REPRESNTATIVE, LEAD	1	1	1	1	1
		CUSTOMER SERVICE REPRESNTATIVE, SR	1	1	1	1	1
		SOFTWARE ENGINEER, SR		1	1	1	1
		SYSTEMS ANALYST, SR.	1				
	10001117 Total		**3**	**3**	**3**	**3**	**3**
	10001119						
		COLLECTIONS REPRESENTATIVE	2	2	2	2	2
		COLLECTIONS REPRESENTATIVE, SR		1	1	1	1
		SUPERVISOR, REVENUE RECOVERY	1	1	1	1	1
	10001119 Total		**3**	**4**	**4**	**4**	**4**
	60201117						
		ADMINISTRATIVE SUPPORT ASST					
		ADMINISTRATOR, BUSINESS OPERATIONS	1	1	1	1	1
		BUSINESS ANALYST	1	1	1	1	
		COLLECTIONS REPRESENTATIVE					
		COLLECTIONS REPRESENTATIVE SR	1				
		CUSTOMER SERVICE REPRESENTATIVE, LEAD	1				
		CUSTOMER SVC REPRESENTATIVE	14.5	13.5	13.5	13.5	13.5

Return to TOC

DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
		CUSTOMER SVC REPRESENTATIVE SR	5	4	4	4	4
		MANAGEMENT ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		MANAGER, CUSTOMER SERVICE	1	1	1	1	1
		SUPERVISOR, CUSTOMER SERVICE	2	3	3	3	3
		SUPERVISOR, REVENUE RECOVERY					
	60201117 Total		**28.5**	**25.5**	**25.5**	**25.5**	**24.5**
	61101120						
		CUSTOMER SVC REPRESENTATIVE SR	1	1	1	1	1
	61101120 Total		**1**	**1**	**1**	**1**	**1**
Budget and Finance Total			73.5	74.5	76.5	76.5	75.5
City Attorney's Office							
	10001210						
		ADMINISTRATIVE SUPPORT ASSISTANT	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	6	6	6	6	6
		ASSISTANT CITY ATTORNEY	3	3	3	3	3
		ASSISTANT CITY PROSECUTOR	5	5	7	7	7
		ASSISTANT CITY PROSECUTOR, SR.	2	2	2	2	2
		ASST CITY PROSECUTOR	1	1		1	1
		CHIEF DEPUTY CITY ATTORNEY	1	1	1	1	1
		CITY ATTORNEY	1	1	1	1	1
		CITY PROSECUTOR	1	1	1	1	1
		CONTRACTS PROGRAM MANAGER	1	1	1	1	1
		DEPUTY CITY ATTORNEY	2	2	2	2	2
		LEGAL ASSISTANT	2	2	2	2	2
		LEGAL ASSISTANT, SR.	1	1	1	1	
		PARALEGAL	1	1	1	1	1
		SUPERVISOR, ADMINISTRATIVE SUPPORT					1
		VICTIM ASSISTANCE CASEWORKER	2	2	2	2	2
	10001210 Total		**30**	**30**	**31**	**32**	**32**
City Attorney's Office Total			30	30	31	32	32
City Clerk							
	10001410						
		ADMINISTRATIVE SUPPORT SPEC	1				
		ASSISTANT TO THE CITY CLERK		1	1	1	1
		CITY CLERK	1	1	1	1	1
		CITY CLERK SPECIALIST		2	2	2	2
		CITY CLERK SPECIALIST, SR		1	1	1	1
		COUNCIL AGENDA PROCESS MANAGER	1				
		DEPUTY CITY CLERK	1	1	1	1	1
		MANAGEMENT ASSISTANT	1				
		RECORDS COORDINATOR	1				
		RECORDS PROGRAM MANAGER	1	1	1	1	1
	10001410 Total		**7**	**7**	**7**	**7**	**7**
City Clerk Total			7	7	7	7	7
City Court							
	10001510						
		ACCOUNTANT	1	1	1	1	1
		ACCOUNTANT, SR.	1	1	1	1	1
		ADMINISTRATOR, COURT	1	1	1	1	1
		CITY JUDGE	2	2	2	2	2
		COURT CLERK	23.5	23.5	23.5	23.5	23.5
		COURT CLERK, SR.	4	4	4	4	4
		COURT HEARING OFFICER	1	1	1	1	1
		COURT INTERPRETER	1.5	1.5	1.5	1.5	1.5
		COURT PROGRAM COORDINATOR	2	2	2	2	2
		COURT SECURITY GUARD					3.5
		COURT SUPERVISOR					1
		DEPUTY COURT ADMINISTRATOR	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		PRESIDING CITY JUDGE	1	1	1	1	1
		SUPERVISOR, COURT	3	3	3	3	3
		SYSTEMS ANALYST	2	2	2	2	2
	10001510 Total		**45**	**45**	**45**	**45**	**49.5**

Return to TOC

DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	21205001						
		COURT PROGRAM COORDINATOR					
		POLICE OFFICER	1	1	1	1	1
	21205001 Total		**1**	**1**	**1**	**1**	**1**
	21205002						
		COURT CLERK	0.5	0.5	0.5	0.5	0.5
	21205002 Total		**0.5**	**0.5**	**0.5**	**0.5**	**0.5**
City Court Total			46.5	46.5	46.5	46.5	51.0
City Manager's Office							
	10001610						
		ASSISTANT CITY MANAGER	2	2	2	2	2
		CITY MANAGER	1	1	1	1	1
		DEPUTY CITY MANAGER	2	2	2	2	2
		EXEC ASST TO CITY MGR	1	1			
		EXECUTIVE MANAGEMENT ASSISTANT			1	1	1
		MANAGEMENT ASSISTANT	1	1			
		STRATEGIC INITIATIVES EXECUTIVE			1	1	1
	10001610 Total		**7**	**7**	**7**	**7**	**7**
	10001612						
		ADMINISTRATIVE SUPPORT ASSISTANT	2	2	2	2	2
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1			
		ADMINISTRATOR, CODE COMPLIANCE	2	3	3	3	3
		CODE COMPLIANCE OFFICIAL	1	1	1	1	1
		CODE INSPECTOR	11	12	12	12	12
		CODE INSPECTOR, SR.	5	5	5	5	5
		SUPERVISOR, ADMINISTRATIVE SUPPORT			1	1	1
	10001612 Total		**22**	**24**	**24**	**24**	**24**
City Manager's Office Total			29	31	31	31	31
Communications							
	10003510						
		CREATIVE DESIGNER		1	1	1	1
		CREATIVE SERVICES PROGRAM MANAGER		1	1	1	1
		DIGITAL COMMUNICATIONS PROGRAM MANAGER		1	1	1	1
		DIGITAL CONTENT PROGRAM MANAGER		1	1	1	1
		MANAGEMENT ASSISTANT		1	1	1	1
		MEDIA PRODUCTION SPECIALST		2.5	2.5	2.5	2.5
		MEDIA RELATIONS & COMMUNICATIONS COORDINATOR		1	1	1	1
		MEDIA RELATIONS & COMMUNICATIONS PROGRAM MANAGER		1	1	1	1
		VIDEO EDITOR/PHOTOGRAPHER		2	2	2	2
		DIRECTOR, COMMUNICATIONS		1	1	1	1
	10003510 Total			**12.5**	**12.5**	**12.5**	**12.5**
Communications Total				12.5	12.5	12.5	12.5
Community Services							
	10001710						
		ADMINISTRATIVE SUPPORT SPECIALIST					2
		ASSISTANT DIRECTOR, COMMUNITY SERVICES	1	1			
		DEPUTY DIRECTOR, COMMUNITY SERVICES			2	2	2
		DIRECTOR, COMMUNITY SERVICES	1	1	1	1	1
		MANAGEMENT ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
	10001710 Total		**4**	**4**	**5**	**5**	**7**
	10001711						
		ADMINISTRATIVE LIBRARIAN	6	6	6	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1		
		ADMINISTRATOR, LIBRARY	1	1	1	2	2
		COMMUNITY SERVICES REPRESENTATIVE				2	1
		CHIEF LIBRARIAN	1	1	1		
		DEPUTY DIRECTOR, LIBRARY SERVICES				1	1
		LIBRARIAN	12.5	12.5	12.5	9	9
		LIBRARY ASSISTANT	2.5	2.5	2.5	0.5	0.5
		LIBRARY ASSISTANT, LEAD	2	2	2	1	1
		LIBRARY ASSISTANT, SR	6	6	6		
		LIBRARY BRANCH MANAGER				4	4
		LIBRARY OPERATIONS COORDINATOR	1	1	1		
		LIBRARY PROGRAMMING ASSISTANT				5	5
		LIBRARY SUPPORT ASSISTANT				1	1

Return to TOC

DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
		LIBRARY TECHNOLOGY SPECIALIST	1	1	1	1	1
		MANAGEMENT ASSISTANT				1	1
		PUBLIC SERVICE ASSISTANT	10.5	15.5	15.5	14	14
		SERVICE WORKER	0.5	0.5	0.5	0.5	0.5
		SERVICE WORKER, PARKS	1	1	1	1	1
		SUPERVISING LIBRARIAN				6	6
		SUPERVISOR, CIRCULATION				2	2
		SUPERVISOR, LIBRARY OPERATIONS	4	4	4	3	3
		SUPERVISOR, LIBRARY OPERATIONS SENIOR				2	2
		VOLUNTEER COORDINATOR	1	1	1	1	1
	10001711 Total		**51**	**56**	**56**	**58**	**57**
	10001712						
		COMMUNITY SERVICES PROGRAM COORDINATOR		1	1	1	1
		COMMUNITY ENGAGEMENT PROGRAM MANAGER		1	1	1	1
		NEIGHBORHOOD SVCS PROG MGR	1				
	10001712 Total		**1**	**2**	**2**	**2**	**2**
	10001715						
		ACCOUNTANT, SR.			1		
		ADMINISTRATOR, COMMUNITY ACTION PROGRAM	1	1	1	1	1
		COMMUNITY SERVICES REPRESENTATIVE	1	1	1	1	1
		SUPERVISOR, ADMINISTRATIVE SUPPORT	1	1	1	1	1
	10001715 Total		**3**	**3**	**4**	**3**	**3**
	10001716						
		ACCOUNTANT, SR.				1	1
		ADMINISTRATOR, REVITALIZATION	1	1	1	1	1
		HUMAN SERVICES COORDINATOR			1	1	1
		SUPV, REVITALIZATION GRANTS	1	1	1	1	1
	10001716 Total		**2**	**2**	**3**	**4**	**4**
	20404017						
		ACCOUNT SPECIALIST					
		ACCOUNTANT, SR.	1	1			
		ADMINISTRATIVE SUPPORT ASSISTANT	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		CONTRACT MONITOR	1	1	1		
		HUMAN SERVICES COORDINATOR	1	1	1	1	1
		REVITALIZATION COORDINATOR	2	2	2	4	4
		SUPERVISOR, REVITALIZATION	1	1	1		
	20404017 Total		**8**	**8**	**7**	**7**	**7**
	21404017						
		ADMINISTRATIVE SUPPORT SPEC					
		COMMUNITY SERVICES PROGRAM COORDINATOR	2				
	21404017 Total		**2**				
	21405261						
		COMMUNITY SERVICES REPRESENTATIVE	3.5	3.5	3.5	0.5	0.5
	21405261 Total		**3.5**	**3.5**	**3.5**	**0.5**	**0.5**
	21405265						
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		COMMUNITY SERVICES PROGRAM COORDINATOR		2	2	2	2
		COMMUNITY SERVICES REPRESENTATIVE, SR.	1	1	1	1	1
	21405261 Total		**2**	**4**	**4**	**4**	**4**
	61301713						
		ACCOUNT SPECIALIST	1				
		ACCOUNTANT	1				
		ADMINISTRATIVE SUPPORT SPECIALIST	2	2	2	2	
		ADMINISTRATOR, HOUSING SERVICE	1				
		BUILDING MAINTENANCE WORKER, LEAD	1	1	1	1	1
		BUILDING MAINTENANCE WORKER	1	1	1	1	1
		COMMUNITY SERVICES PROGRAM COORDINATOR	1	2	2	2	2
		COMMUNITY SERVICES REPRESENTATIVE	6	6	8	9	10
		COMMUNITY SERVICES REPRESENTATIVE, SR.	1	1	2	2	2
		FACILITY MAINTENANCE SUPERVISOR					
		HOUSING PROGRAM INSPECTOR	1	1	1	1	1
		HOUSING PROGRAM MANAGER	1				
		SERVICE WORKER, BUILDING MAINTENANCE	1	1	1	1	1

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
		SUPERVISOR, FACILITIES COMMUNITY SERVICES	1	1	1	1	
		SUPERVISOR, BUILDING MAINTENANCE					1
		SUPERVISOR, HOUSING	1		2	2	2
	61301713 Total		**20**	**16**	**21**	**22**	**21**
	61301717						
		ACCOUNT SPECIALIST		1	1	1	1
		ACCOUNTANT		1	1	1	1
		ADMINISTRATOR, HOUSING SERVICE		1	1	1	1
		HOUSING PROGRAM MANAGER		1	1	1	1
		SUPERVISOR, HOUSING		1	1	1	1
	61301717 Total			**5**	**5**	**5**	**5**
Community Services Total			96.5	103.5	110.5	110.5	110.5
Development Services							
	10001810						
		ADMINISTRATIVE SUPPORT ASSISTANT		1	1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		ASSOCIATE PLANNER	1	1	1	1	1
		DEPUTY DIRECTOR, DEVELOPMENT SERVICES		1	1	1	1
		DIRECTOR, DEVELOPMENT SERVICES	1	1	1	1	1
		MANAGEMENT ASSISTANT					
		GIS SPECIALIST	1	1	1	1	1
		GIS TECHNICIAN	1	1	1	1	1
		PLANNER		2	2	2	5
		PLANNER, SR.	7	5	5	5	3
		PLANNING PROJECT MANAGER, SR					
		PRINCIPAL PLANNER		1	1	1	1
		SPECIAL PROJECTS EXECUTIVE OFFICER	1				
		SUPERVISOR, ADMINISTRATIVE SUPPORT	1	1	1	1	1
		MANAGER, PLANNING	1				
	10001810 Total		**15**	**16**	**16**	**16**	**17**
	10001811						
		ABATEMENT PROGRAM MANAGER				1	1
		ADMINISTRATIVE SUPPORT ASSISTANT	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST					1
		ADMINISTRATOR, BUILDING SAFETY	1	1	1	1	1
		BUILDING INSPECTOR	6	6	6	5	4
		BUILDING INSPECTOR SPECIALIST	9	9	9	8	8
		BUILDING INSPECTOR, LEAD	1	1	1	1	1
		BUILDING SAFETY OFFICIAL	1				
		DEPUTY DIRECTOR, DEVELOPMENT SERVICES		1	1	1	1
		DEVELOPMENT SERVICES REPRESENTATIVE	5	6	6	6	6
		DEVELOPMENT SERVICES REPRESENTATIVE, LEAD				1	1
		DEVELOPMENT SERVICES REPRESENTATIVE, SR	2	2	2	2	2
		MANAGEMENT ASSISTANT	1	1	1	1	
		PLANS EXAMINER	3	1	1	1	1
		PLANS EXAMINER, SR.		2	2	2	2
		PLANS REVIEWER	1	1	1	1	1
		STRUCTURAL ENGINEER	1	1	1	1	1
		STRUCTURAL PLANS EXAMINER					
		SUPERVISOR, ADMINISTRATIVE SUPPORT					1
		SUPERVISOR, BUILDING INSPECTION	1	1	1	1	1
		SUPERVISOR, DEVELOPMENT SERVICES	1	1	1	1	1
	10001811 Total		**34**	**35**	**35**	**35**	**35**
	10005006						
		GIS TECHNICIAN	1	1	1	1	1
		PLANNER	1	1	1	1	
	10005006 Total		**2**	**2**	**2**	**2**	**1**
Development Services Total			51	53	53	53	53
Economic Development							
	10001910						
		ASST DIRECTOR, ECONOMIC DEV	1				
		CREATIVE DESIGNER		1	1	1	1
		DEPUTY DIRECTOR, ECONOMIC DEVELOPMENT		2	2	2	2
		DIRECTOR, ECONOMIC DEVELOPMENT	1	1	1	1	1
		ECONOMIC DEVELOPMENT PROGRAM MANAGER	3	3	3	3	3
		ECONOMIC DEVELOPMENT OFFICER	1				

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
		ECONOMIC DEVELOPMENT SPECIALIST	2	2	2	2	2
		MANAGEMENT ASSISTANT	1				
		OPERATIONS SPECIALIST		1	1	1	1
	10001910 Total		**9**	**10**	**10**	**10**	**10**
	10001912						
		ADMINISTRATOR, SPECIAL EVENTS	1	1	1	1	
		AUDIO VISUAL SPECIALIST		1	1	1	
		RECREATION COORDINATOR	1				
		SPECIAL EVENTS PROGRAM MANAGER	1	1	1	1	
		SPECIAL EVENTS PROD SPECIALIST	1				
	10001912 Total		**3**	**3**	**3**	**3**	**0**
	10005333						
		ADMINISTRATOR, CONVENTION & VISITORS BUREAU	1	1	1	1	1
		CONVENTION & VISITORS BUREAU REPRESENTATIVE	0.5	0.5	0.5	0.75	0.75
		DIGITAL CONTENT SPECIALIST	1	1	1	1	1
		NATIONAL SALES MANAGER	2	2	2	2	2
	10005333 Total		**4.5**	**4.5**	**4.5**	**4.75**	**4.75**
	21101911						
		ADMINISTRATOR, ARTS		1	1	1	1
		ARTS & CULTURE PROGRAM MANAGER	1				
		ARTS & CULTURE COORDINATOR	1	1	1	1	1
	21101911 Total		**2**	**2**	**2**	**2**	**2**
Economic Development Total			11	19.5	19.5	19.75	16.75
Emergency Management							
	10003610						
		EMERGENCY MANAGEMENT SPECIALIST			2	2	2
		MANAGEMENT ASSISTANT			1	1	1
		DIRECTOR, EMERGENCY MANAGEMENT			1	1	1
	10003610 Total		**0**	**0**	**4**	**4**	**4**
Emergency Management Total					4	4	4
Engineering							
	10003014						
		ADMINISTRATOR, ENGINEERING BUDGET & CIP	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		CELL SITE PROGRAM COORDINATOR	1				
		DIRECTOR, ENGINEERING SERVICES	1	1	1	1	1
		FINANCIAL ANALYST				1	1
		MANAGEMENT ANALYST	1	1	1	1	1
		REAL PROPERTY SPECIALIST		1	1		
		SUPERVISOR, ADMIN SUPPORT	1	1	1		
	10003014 Total		**6**	**6**	**6**	**5**	**5**
	10003016						
		ARCHITECT, SR.	1	1	1	2	2
		CIP & ENGINEERING PROJECT MANAGER	5	5	5	5	5
		CITY ARCHITECT	1	1	1	1	1
		CITY ENGINEER	1	1	1	1	1
		CIVIL ENGINEER, SR.	4	4	4	3	3
		PRINCIPAL ENGINEER	1	1	1	1	1
		TRAFFIC ENGINEERING TECHNICIAN	1	1	1	1	1
	10003016 Total		**14**	**14**	**14**	**14**	**14**
	10003017						
		ADMINISTRATOR, REAL ESTATE				1	1
		CIP & ENGINEERING PROJECT MANAGER	1	1	1	1	1
		ENGINEERING TECHNICIAN					1
		PRINCIPAL ENGINEER	1	1	1	1	1
		REAL PROPERTY SPECIALIST	1	1	1	1	
		RIGHT OF WAY AGENT	1	1	1	1	1
	10003017 Total		**4**	**4**	**4**	**5**	**5**
	10003018						
		ADMINISTRATOR, CIVIL ENGINEER	1	1	1	1	1
		ENGINEERING ASSOCIATE	9	9	9	9	9
		ENGINEERING ASSOCIATE, SR.	5	5	5	5	5
		ENGINEERING INSPECTOR					
		ENGINEERING INSPECTOR, SR.					
	10003018 Total		**15**	**15**	**15**	**15**	**15**
Engineering Total			39	39	39	39	39

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
Field Operations							
	10002810						
		DIRECTOR, FIELD OPERATIONS	1	1	1	1	1
	10002810 Total		**1**	**1**	**1**	**1**	**1**
	10002812						
		ADMINISTRATOR, FIELD OPERATIONS CIP	1	1	1	1	1
		CIP &ENGINEERING PROJECT MANAGER	1	2	2	3	3
		CONTRACT MONITOR	1	2	2	2	2
		CUSTODIAN, LEAD				1	1
		DEPUTY DIRECTOR, FIELD OPERATIONS				1	1
		PLANNER & SCHEDULER		1	1	2	1
		PLANNER & SCHEDULER, SR					1
		SUPERVISOR, FACILITIES MAINTENANCE	1	1	1	1	1
		TRADES WORKER	11	12	12	11	11
		TRADES WORKER, LEAD	2	2	2	3	4
		FACILITY MAINTENANCE SUPERVISOR				1	1
	10002812 Total		**17**	**21**	**21**	**26**	**27**
	10002847						
		CREWLEADER, PARKS	1	1	1	1	1
		SERVICE WORKER		1	1	1	1
	10002847 Total		**1**	**2**	**2**	**2**	**2**
	10005060						
		CONTRACT MONITOR	1	1	1		
		CUSTODIAN					
		CUSTODIAN, LEAD	1	1	1		
		DEPUTY DIRECTOR, FIELD OPS	1	1	1		
		PLANNER & SCHEDULER	1	1	1		
	10005060 Total		**4**	**4**	**4**	**0**	**0**
	22002846						
		BUILDING MAINTENANCE WORKER	1				
		TRADES WORKER	1	2	2	2	2
	22002846 Total		**2**	**2**	**2**	**2**	**2**
	61102834						
		ACCOUNT SPECIALIST				1	1
		ACCOUNT SPECIALIST, LEAD	1	1	1	1	1
		BUSINESS ANALYST	1				
		CASHIER	4	4	4	3	3
		ENVIRONMENTAL RESOURCES SPECIALIST				1	1
		EQUIPMENT MECHANIC SPECIALIST, SR.	2	2	2	1	
		EQUIPMENT OPERATOR, LEAD SOLID WASTE MANAGEMENT		1	1	1	
		FLEET JOURNEYMAN TECHNICIAN				1	2
		FOREMAN, SOLID WASTE MANAGEMENT	1	1	1	1	1
		LANDFILL INSPECTOR	1	1	1		
		LANDFILL OPERATOR	6	6	6	6	6
		SERVICE WORKER, LANDFILL	4	5	5	5	5
		SUPERINTENDENT, LANDFILL	1	1	1	1	1
		SUPERVISOR, LANDFILL	1	1	1	1	1
	61102834 Total		**22**	**23**	**23**	**23**	**22**
	61102835						
		ACCOUNT SPECIALIST	2	3	3	3	3
		ADMINISTRATOR, DEPARTMENT SUPPORT SERVICES					
		ADMINISTRATIVE SUPPORT COORDINATOR	1	1	1	1	1
		ADMINISTRATOR, FINANCIAL PROGRAMS		1	1	1	1
		CIP & ENGINEERING PROJECT MANAGER	1				
		CONTRACT MONITOR	1	1	1	1	1
		DEPUTY DIRECTOR, FIELD OPERATIONS	2	2	2	2	2
		EQUIPMENT OPERATOR, LEAD SOLID WASTE MANAGEMENT		1	1	1	
		FIELD OPERATIONS PROGRAM MANAGER		1	1	1	1
		MANAGEMENT ANALYST	1			1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		SAFETY PROGRAM MANAGER	0.5	0.5	0.5	0.5	0.5
		SUPERVISOR, ADMINISTRATIVE SUPPORT	1	1	1		
		SUPERINTENDENT, SOLID WASTE MANAGEMENT	1	1	1	1	1
	61102835 Total		**11.5**	**13.5**	**13.5**	**13.5**	**12.5**

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	61102836						
		FOREMAN, SOLID WASTE MANAGEMENT	1	1			
		RECYCLING EDUCATION PROGRAM MANAGER			1	1	1
		SOLID WASTE MANAGEMENT INSPECTOR	5	5	6	6	6
		SUPERVISOR, RECYCLING	1	1	1	1	1
	61102836 Total		**7**	**7**	**8**	**8**	**8**
	61102837						
		CREWLEADER, SOLID WASTE MANAGEMENT	1	1	1		
		EQUIPMENT MECHANIC SPECIALIST, SR.					
		EQUIPMENT OPERATOR, LEAD SOLID WASTE MANAGEMENT		1	1	1	1
		FIELD OPERATIONS PROGRAM MANAGER	1				
		MANAGEMENT ANALYST				1	1
		SERVICE WORKER	1	1	1	1	1
		SERVICE WORKER, LANDFILL	1				
		SUPERVISOR, MRF OPERATIONS					
	61102837 Total		**4**	**3**	**3**	**3**	**3**
	61202838						
		EQUIPMENT OPERATOR, SOLID WASTE MANAGEMENT	2	2	2	2	2
	61202838 Total		**2**	**2**	**2**	**2**	**2**
	61202839						
		EQUIPMENT OPERATOR, SOLID WASTE MANAGEMENT	8				
		EQUIPMENT OPERATOR, SR SOLID WASTE MANAGEMENT		8	8	8	8
		EQUIPMENT OPERATOR, LEAD SOLID WASTE MANAGEMENT					1
		FOREMAN, SOLID WASTE MANAGEMENT	1	1	1	1	1
		SERVICE WORKER, SR SOLID WASTE MANAGEMENT	1	1	1	1	1
		SOLID WASTE SERVICES REPRESENTATIVE	1	1	1	1	1
	61202839 Total		**11**	**11**	**11**	**11**	**12**
	61202840						
		EQUIPMENT MECHANIC SPECIALIST	2	2	2		
		EQUIPMENT OPERATOR, SOLID WASTE MANAGEMENT	32	31	31	31	31
		EQUIPMENT OPERATOR, LEAD SOLID WASTE MANAGEMENT		1	1	1	1
		FLEET JOURNEYMAN TECHNICIAN				2	2
		FOREMAN, SOLID WASTE MANAGEMENT	2	2	2	2	2
		SAFETY PROGRAM MANAGER	0.5	0.5	0.5	0.5	0.5
		SERVICE WORKER, SOLID WASTE MANAGEMENT	2	2	2	2	2
		SOLID WASTE ROUTING SPECIALIST	1	1	1	1	1
		SUPERVISOR, SOLID WASTE MANAGEMENT	1	1	1	1	1
	61202840 Total		**40.5**	**40.5**	**40.5**	**40.5**	**40.5**
	61202841						
		EQUIPMENT OPERATOR, STREETS	3	3	3	3	3
		EQUIPMENT OPERATOR, SOLID WASTE MANAGEMENT	18	18	18	18	18
		EQUIPMENT OPERATOR, LEAD SOLID WASTE MANAGEMENT					1
		FOREMAN, SOLID WASTE MANAGEMENT	1	1	1	1	1
		SERVICE WORKER, SOLID WASTE MANAGEMENT	1	1	1	1	1
		SOLID WASTE MANAGEMENT INSPECTOR	1	1	1	1	1
		SUPERVISOR, SOLID WASTE MANAGEMENT	1	1	1	1	1
	61202841 Total		**25**	**25**	**25**	**25**	**26**
	70402843						
		BUSINESS ANALYST		1	1	1	
		BUYER	1	1	1	1	1
		CONTRACT MONITOR		1	1	1	1
		DEPUTY DIRECTOR, FIELD OPERATIONS	1	1	1	1	1
		EQUIPMENT MECHANIC	3	3	3		
		EQUIPMENT MECHANIC SPECIALIST	13	13	13	1	
		EQUIPMENT MECHANIC SPECIALIST, SR.	1	1	1	2	
		EQUIPMENT MECHANIC, SR.	5	5	5	1	1
		FLEET JOURNEYMAN TECHNICIAN				8	9
		FLEET JOURNEYMAN TECHNICIAN, LEAD				2	2
		FLEET MAINTENANCE COORDINATOR	2	2	2	2	2
		FLEET MAINTENANCE WELDER	1	1	1	1	1
		FLEET MECHANIC				3	3
		FLEET TECHNICIAN				7	10
		FLEET TIRE TECHNICIAN			1	2	2
		FLEET TIRE SPECIALIST	1	1	1		
		MANAGER, BUSINESS OPERATIONS					

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
		SERVICE WORKER	1	1	1	1	1
		SERVICE WRITER	1	1	1	1	1
		SUPERINTENDENT, EQUIPMENT MANAGEMENT					
		SUPERVISOR, FLEET	2	2	2	2	2
		SUPERVISOR, FLEET ANALYSIS & ACQUISITION	1	1	1	1	1
	70402843 Total		**33**	**35**	**36**	**38**	**38**
	70402845						
		CONTRACT MONITOR	1				
		MANAGEMENT ASSISTANT					
	70402845 Total		**1**	**0**	**0**	**0**	**0**
Field Operations Total			182	190	192	195	196
Fire Services							
	10002010						
		ACCOUNT SPECIALIST	2	2	2	2	2
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		ADMINISTRATOR, FIRE HUMAN SERVICES		1	1		
		ASSISTANT FIRE CHIEF	2	3	3	3	3
		COMMUNITY RISK REDUCTION PROGRAM MANAGER				1	1
		CRISIS INTERVENTION SPECIALIST	2	2	2	2	2
		DEPUTY FIRE CHIEF 56 HRS		1	1	1	3
		FIRE & LIFE SAFETY PROGRAM MANAGER		1	1		
		FIRE CAPTAIN 56 HRS		1	1	1	2
		FIRE CHIEF	1	1	1	1	1
		FIRE DATA PROJECT MANAGER	1				
		FIRE DEPARTMENT STAFF COUNSELOR	1	1	1	1	1
		FIRE EDUCATION & COMMUNITY OUTREACH COORDINATOR	1				
		FIRE EMERGENCY MEDICAL SERVICES COORDINATOR		1	1	1	1
		FIRE FIGHTER 56 HRS	3				
		FIRE HEALTH AND FITNESS COORDINATOR		1	1	1	1
		FIRE PERSONNEL ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	3	3	3	3	3
		SYSTEMS ANALYST, SR		1	1	1	1
	10002010 Total		**18**	**21**	**21**	**20**	**23**
	10002011						
		ADMINISTRATOR, FIRE HUMAN SERVICES	1				
		DEPUTY FIRE CHIEF 56 HRS	6	3	3	3	3
		FIRE BATTALION CHIEF 56 HRS	8	6	6	8	6
		FIRE CAPTAIN 56 HRS	64	65	66	70	70
		FIRE ENGINEER 56 HRS	56	56	56	56	56
		FIRE FIGHTER 56 HRS	118	121	121	119	119
	10002011 Total		**253**	**251**	**252**	**256**	**254**
	10002012						
		FIRE BATTALION CHIEF 56 HRS		1	1		
		FIRE CAPTAIN 56 HRS		1	1		
	10002012 Total		**0**	**2**	**2**	**0**	**0**
	10002013						
		BUSINESS ANALYST					
		CIP & ENGINEERING PROJECT MANAGER					1
		DEPUTY FIRE CHIEF 56 HRS		1	1	1	1
		FIRE CAPTAIN 56 HRS		1	1	1	1
		FLEET JOURNEYMAN TECHNICIAN, LEAD					1
		FLEET MAINTENANCE COORDINATOR	1	1	1	1	
		SERVICE WORKER	1	1	1		
		SERVICE WORKER, SR.	3	3	3	4	3
		EMERGENCY MANAGEMENT SPECIALIST	1				
	10002013 Total		**6**	**7**	**7**	**7**	**7**
	10002014						
		FIRE BATTALION CHIEF 56 HRS		1	1		
		FIRE CAPTAIN 56 HRS		1	1	2	1
	10002014 Total		**0**	**2**	**2**	**2**	**1**
	10002015						
		FIRE CAPTAIN 56 HRS		2	2	2	1
	10002015 Total		**0**	**2**	**2**	**2**	**1**

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	10002016						
		EMERGENCY MANAGEMENT ANALYST	1	1			
		EMERGENCY MANAGEMENT SPECIALIST		1			
		EMERGENCY SERVICES COORDINATOR					
		FIRE BATTALION CHIEF 56 HRS					
		EMERGENCY MANAGER	1	1			
	10002016 Total		**2**	**3**	**0**	**0**	**0**
	10002017						
		ASSISTANT FIRE MARSHAL	1	2	2		
		FIRE INSPECTOR	3	3	4	4	4
		FIRE INSPECTOR, SR.	4	3	3	4	4
		FIRE MARSHAL	1	1	1	1	1
		PLANS EXAMINER	1	1	1	1	1
		PLANS EXAMINER, SR.	1	1	1	1	1
		SUPERVISOR, FIRE INSPECTOR				1	1
	10002017 Total		**11**	**11**	**12**	**12**	**12**
	10002019						
		ADMINISTRATIVE SUPPORT SPECIALIST					
		FIRE CAPTAIN 56 HRS	1				
		FIRE FIGHTER 56 HRS					
	10002019 Total		**1**	**0**	**0**	**0**	**0**
	21605202						
		FIRE FIGHTER 56 HRS					
	21605202 Total						
	22002023						
		ADMINISTRATIVE SUPPORT COORDINATOR	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		DEPUTY FIRE CHIEF 56 HRS	1	1	1	1	1
		FIRE CAPTAIN 56 HRS	1	1	1		1
		SUPERVISOR, FIRE ADMINISTRATION	1	1	1	1	1
		SERVICE WORKER, SR.	1	1	1	1	1
	22002023 Total		**6**	**6**	**6**	**5**	**6**
Fire Services Total			297	305	304	304	304
Human Resources							
	10002110						
		ADMINISTRATIVE SUPPORT ASSISTANT				1	1
		ADMINISTRATOR, HUMAN RESOURCES	2	2	2	1	1
		ASSISTANT DIRECTOR, HR	1	1	1	1	1
		BENEFITS & WELLNESS ANALYST					
		BENEFITS ANALYST	1	1			
		BUSINESS ANALYST	1	1	1	1	2
		CLASSIFICATION & COMPENSATION TECHNICIAN				1	1
		DIRECTOR, HUMAN RESOURCES & RISK MANAGEMENT	1	1	1	1	1
		HUMAN RESOURCES ANALYST	2	3	3	3	1
		HUMAN RESOURCES BUSINESS PARTNER	5	5	5	5	5
		HUMAN RESOURCES BUSINESS PARTNER, SR					1
		HUMAN RESOURCES PROGRAM MANAGER	2	2	1	1	1
		HUMAN RESOURCES SPECIALIST	1	1			1
		HUMAN RESOURCES TECHNICIAN	2	2	2	2	1
		HUMAN RESOURCES ASSISTANT					
		MANAGEMENT ANALYST			1	1	1
		MANAGER, HUMAN RESOURCES					1
		SUPERVISOR, ADMINISTRATIVE SUPPORT	1	1			
		SUPERVISOR, HUMAN RESOURCES			1	1	0
	10002110 Total		**19**	**20**	**18**	**19**	**19**
	10002112						
		HUMAN RESOURCES PROGRAM MANAGER	1	1	1	1	
	10002112 Total		**1**	**1**	**1**	**1**	**0**
	10005018						
		HUMAN RESOURCES TECHNICIAN		1			
	10005018 Total		**0**	**1**	**0**	**0**	**0**

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	70102113						
		HUMAN RESOURCES PROGRAM MANAGER				1	1
		RISK MANAGEMENT SPECIALIST	1	1	1	1	1
		ADA & ACCESSIBILITY PROGRAMS OFFICER					1
		RISK MANAGER	1	1	1	1	1
	70102113 Total		**2**	**2**	**2**	**3**	**4**
	70202114						
		HUMAN RESOURCES ANALYST					
		HUMAN RESOURCES PROGRAM MANAGER	1	1	1	1	1
		HUMAN RESOURCES TECHNICIAN					
		MANAGER, HUMAN RESOURCES					
		RISK MANAGEMENT SAFETY PROGRAM MANAGER	1	1	1	1	1
		RISK MANAGEMENT SPECIALIST	1	1	1		
		WORKERS COMPENSATION ANALYST				1	1
	70202114 Total		**3**	**3**	**3**	**3**	**3**
	70302111						
		BENEFITS ANALYST			1	1	
		HUMAN RESOURCES PROGRAM MANAGER			1	1	1
		HUMAN RESOURCES SPECIALIST					1
		HUMAN RESOURCES TECHNICIAN			2	2	3
		MANAGER, BENEFITS			1	1	1
		WELLNESS TECHNICIAN					1
	70302111 Total		**0**	**0**	**5**	**5**	**7**
Human Resources Total			25	27	29	31	33
Innovation and Technology							
	70502210						
		ADMINISTRATOR, GIS	1				
		ADMINISTRATOR, INFO TECHNOLOGY	2				
		ADMINISTRATIVE SUPPORT SPECIALIST				1	
		APPLICATIONS ANALYST					
		BUSINESS ANALYST	1	1	1	1	
		BUSINESS INTELLIGENCE DEVELOPER	1	1	1	1	
		CHIEF INFORMATION OFFICER	1	1	1	1	
		CYBERSECURITY ANALYST	1	2	2	2	
		CYBERSECURITY ENGINEER		1			
		CYBERSECURITY SPECIALIST			1	1	
		DATA ANALYST					
		DATA ARCHITECT	1	1	1		
		DATABASE ADMINISTRATOR	1	1	1	1	
		DATABASE ADMINISTRATOR, SR.	1	1	1	1	
		DEPUTY CHIEF INFORMATION OFFICER	1	1	1	1	
		ENTERPRISE APPLICATIONS SUPERVISOR			1		
		ENTERPRISE CYBERSECURITY MANAGER			1		
		ENTERPRISE NETWORK ENGINEER		2	2	2	
		ENTERPRISE NETWORK ENGINEER, SR		1	2	2	
		GIS ANALYST	1	1			
		GIS ANALYST, SR.	1	1	1	1	
		GIS SOFTWARE ENGINEER, SR			1	1	
		INFORMATION TECHNOLOGY ADMINISTRATOR, DATA & ANALYTICS	1				
		INFORMATION TECHNOLOGY PMO MANAGER		1	1	1	
		INFORMATION TECHNOLOGY PROJECT MANAGER	3	3	3	3	
		IT ENTERPRISE ARCHITECT				1	
		MANAGEMENT ANALYST		1	1	1	
		MANAGEMENT ASSISTANT	1	1	1	1	
		MANAGER, ENTERPRISE APPLICATIONS		1	1	1	
		MANAGER, ENTERPRISE CYBERSECURITY				1	
		MANAGER, ENTERPRISE DATA & ANALYTICS		1	1		
		MANAGER, ENTERPRISE GIS		1	1	1	
		MANAGER, ENTERPRISE OPERATIONS & INFRASTRUCTURE		1	1	1	
		MANAGER, TECHNOLOGY SERVICES		1	1	1	
		NETWORK ENGINEER	2				
		NETWORK ENGINEER, SR.	1				
		PROJECT COORDINATOR					

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
		SERVICE DESK SPECIALIST	5	5	5	5	
		SERVICE DESK TECHNICIAN				1	
		SOFTWARE ENGINEER		1	1	1	
		SOFTWARE ENGINEER, SR		3	3	3	
		SUPERVISOR, INFORMATION TECHNOLOGY	2	2	2		
		SUPERVISOR, SERVICE DESK	1				
		SUPERVISOR, INNOVATON & TECHNOLOGY				3	
		SYSTEM ADMINISTRATOR	4	3	3	3	
		SYSTEMS ADMINISTRATOR, SR	2	1	1	2	
		SYSTEMS ADMINISTRATOR SPECIALIST			1	1	
		SYSTEMS ANALYST	2	4	4	4	
		SYSTEMS ANALYST, SR.	3				
	70502210 Total		**40**	**45**	**49**	**51**	**0**
	70502211						
		ENTERPRISE NETWORK ENGINEER, SR		1			
		TELECOMMUNICATIONS ANALYST					
		NETWORK ENGINEER, SR.	1				
	70502211 Total		**1**	**1**	**0**	**0**	**0**
	70502215						
		ADMINISTRATIVE SUPPORT SPECIALIST					1
		BUSINESS ANALYST					1
		CHIEF INFORMATION OFFICER					1
		DEPUTY CHIEF INFORMATION OFFICER					1
		IT ENTERPRISE ARCHITECT					1
		MANAGEMENT ANALYST					1
		SUPERVISOR, ADMINISTRATIVE SUPPORT					1
	70502215 Total		**0**	**0**	**0**	**0**	**7**
	70502216						
		CYBERSECURITY ANALYST					2
		CYBERSECURITY SPECIALIST					1
		MANAGER, ENTERPRISE CYBERSECURITY					1
	70502216 Total		**0**	**0**	**0**	**0**	**4**
	70502217						
		BUSINESS ANALYST					1
		INFORMATION TECHNOLOGY PROJECT COORDINATOR					1
		INFORMATION TECHNOLOGY PROJECT MANAGER					3
		INFORMATION TECHNOLOGY PMO MANAGER					1
	70502217 Total		**0**	**0**	**0**	**0**	**6**
	70502218						
		DATABASE ADMINISTRATOR					1
		DATABASE ADMINISTRATOR, SR.					1
		DEPUTY CHIEF INFORMATION OFFICER					1
	70502218 Total		**0**	**0**	**0**	**0**	**3**
	70502219						
		DEPUTY CHIEF INFORMATION OFFICER					1
		MANAGER, ENTERPRISE IT					1
		SYSTEMS ANALYST					4
		MANAGER, ENTERPRISE APPLICATIONS					1
		SOFTWARE ENGINEER					4
	70502219 Total		**0**	**0**	**0**	**0**	**11**
	70505357						
		MANAGER, ENTERPRISE IT					1
		SYSTEM ADMINISTRATOR SPECIALIST					1
		SYSTEMS ADMINISTRATOR					3
		SYSTEMS ADMINISTRATOR, SR					2
	70505357 Total		**0**	**0**	**0**	**0**	**7**
	70505358						
		ENTERPRISE NETWORK ENGINEER					2
		ENTERPRISE NETWORK ENGINEER, SR					2
		MANAGER, ENTERPRISE IT					1
	70505358 Total		**0**	**0**	**0**	**0**	**5**
	70505359						
		MANAGER, TECHNOLOGY SERVICES					1
		SERVICE DESK SPECIALIST					5
		SERVICE DESK TECHNICIAN					1
	70505359 Total		**0**	**0**	**0**	**0**	**7**

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	70505360						
		BUSINESS INTELLIGENCE DEVELOPER					1
		GIS ANALYST, SR.					1
		GIS SOFTWARE ENGINEER, SR					1
		MANAGER, ENTERPRISE IT					1
	70505360 Total		**0**	**0**	**0**	**0**	**4**
Innovation and Technology Total			41	46	49	51	54
Intergovernmental Programs							
	10002510						
		ASSISTANT DIRECTOR, INTERGOVERMENTAL	1				
		ASSTISTANT DIRECTOR, PUBLIC INFORMATION & COMMUNICATION	1				
		CREATIVE DESIGNER	1				
		CREATIVE SERVICES PROGRAM MANAGER	1				
		DEPUTY CITY MANAGER					
		DIGITAL COMMUNICATIONS PROGRAM MANAGER	1				
		DIGITAL CONTENT PROGRAM MANAGER	1				
		DIRECTOR, INTERGOVERNMENTAL PROGRAMS		1	1	1	1
		EXECUTIVE MANAGEMENT ASSISTANT		1	1	1	1
		INTERGOVERNMENTAL COORDINATOR		1	1	1	
		INTERGOVERNMENTAL PROGRAM MANAGER	1				1
		MANAGEMENT ASSISTANT	2				
		MEDIA PRODUCTION SPECIALIST	2.5				
		MARKETING & COMMUNICATION PROGGRAM MANAGER	2				
		VIDEO EDITOR/PHOTOGRAPHER	1				
	10002510 Total		**14.5**	**3**	**3**	**3**	**3**
Intergovernmental Programs Total			14.5	3	3	3	3
Mayor & Council Office							
	10001010						
		ASSISTANT TO THE MAYOR	1	1	1	1	1
		COMMUNICATIONS PROJECT MANAGER	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		MAYOR	1	1	1	1	1
	10001010 Total		**4**	**4**	**4**	**4**	**4**
	10001011						
		COUNCIL ASSISTANT	6	6	6	6	6
		COUNCIL MEMBER	5	5	5	5	5
		VICE MAYOR	1	1	1	1	1
	10001011 Total		**12**	**12**	**12**	**12**	**12**
Mayor & Council Office Total			16	16	16	16	16
Organizational Performance							
	10003410						
		BUSINESS INTELLIGENCE & ANALYTICS OFFICER	1	1	1	1	1
		DIRECTOR, ORGANIZATIONAL PERFORMANCE	1	1	1	1	1
		ORGANIZATIONAL PERFORMANCE PROGRAM MANAGER	1	1	1	1	1
	10003410 Total		**3**	**3**	**3**	**3**	**3**
Organizational Performance Total			3	3	3	3	3
Parks & Recreation							
	10002610						
		ACCOUNT SPECIALIST	1	1	1		
		ADMINISTRATOR, RECREATION	1	1	1	1	
		ADMINISTRATIVE SUPPORT ASSISTANT	2				
		ADMINISTRATIVE SUPPORT COORDINATOR	2	2	2	2	2
		ADMINISTRATIVE SUPPORT SPECIALIST		2	2	3	3
		ASSISTANT DIRECTOR, PFRE	1	1	1	1	1
		CIP & ENGINEERING PROJECT MANAGER	2	2	2	2	2
		DEPARTMENTAL PERFORMANCE ANALYST				1	1
		DEPUTY DIRECTOR, PFRSE	1	1	1	1	1
		DIRECTOR, PFRE	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		PARKS & RECREATION MANAGER					2
		PFRE PROGRAM MANAGER	1	1	1	1	
	10002610 Total		**13**	**13**	**13**	**14**	**14**

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	10002611						
		ADMINISTRATIVE SUPPORT SPECIALIST					
		BUSINESS ANALYST	1	1	1		
		CONTRACT MONITOR		1	1	1	1
		CREWLEADER, PARKS	1	1	1	1	1
		LANDSCAPE GARDENER & HORTICULTURIST	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		PARK MANAGER	2	2	2	2	2
		PLAYGROUND EQUIPMENT SERVICE WORKER	2	2	2	2	2
		SERVICE WORKER, PARKS	11	16	18	16	22
		SERVICE WORKER, SR. PARKS	6	6	6	6	6
		SUPERINTENDENT, PARKS	1	1	1	1	1
		SUPERVISOR, PARKS	3	3	3	3	3
	10002611 Total		**29**	**35**	**37**	**34**	**40**
	10002613						
		ADMINISTRATOR, SPECIAL EVENTS	1				1
		AUDIO VISUAL SPECIALIST					1
		RECREATION COORDINATOR	1				
		SPECIAL EVENTS PROGRAM MANAGER	1				1
	10002613 Total		**3**	**0**	**0**	**0**	**3**
	10002615						
		PARK RANGER	1	4	4	4	4
		SUPERVISOR, PARK RANGERS	1	1	1	1	1
	10002615 Total		**2**	**5**	**5**	**5**	**5**
	10002616						
		ADMINISTRATIVE SUPPORT ASSISTANT	1	1	1	1	1
		RECREATION COORDINATOR	3	3	3	2	2
		RECREATION COORDINATOR, SR.	1	1	1	1	1
		RECREATION PROGRAMMER	1	1	1	1	1
	10002616 Total		**6**	**6**	**6**	**5**	**5**
	10002617						
		ADMINISTRATOR, CIVIC CENTER	1	1	1	1	
		CIVIC CENTER EVENT COORDINATOR	2	2	2	2	2
		MEDIA AND OPERATIONS COORDINATOR			1	1	1
		OPERATIONS COORDINATOR	1	1			
		PARKS & RECREATION MANAGER					1
	10002617 Total		**4**	**4**	**4**	**4**	**4**
	10002618						
		RECREATION COORDINATOR	1	2	2	2	2
		RECREATION COORDINATOR, SR.	1	1			
		SERVICE WORKER, PARKS	1	1	1	1	1
		SUPERVISOR, RECREATION			1	1	1
	10002618 Total		**3**	**4**	**4**	**4**	**4**
	10005036						
		MANAGEMENT ASSSISTANT			1		1
		RECREATION COORDINATOR	1	2	4	2	4
		RECREATION COORDINATOR, SR.	1	1			
		RECREATION PROGRAMMER			6		6
		SERVICE WORKERS, PARKS					2
		SUPERVISOR, RECREATION			1	1	1
	10005036 Total		**2**	**3**	**12**	**3**	**14**
	10005037						
		RECREATION COORDINATOR	1	1	1	1	
		SERVICE WORKER, PARKS	1	1	1	1	1
		SERVICE WORKER, SR. PARKS	2	2	2	2	2
		SUPERVISOR, RECREATION					1
	10005037 Total		**4**	**4**	**4**	**4**	**4**
	10005038						
		SPECIAL EVENTS PRODUCTION SPECIALIST	1				
	10005038 Total		**1**	**0**	**0**	**0**	**0**
	10005040						
		RECREATION COORDINATOR, SR.				1	1
	10005040 Total		**0**	**0**	**0**	**1**	**1**
	10005041						
		RECREATION COORDINATOR	1	1	1	1	1
	10005041 Total		**1**	**1**	**1**	**1**	**1**

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	10005051						
		ADMINISTRATOR, CONVENTION AND VISITORS BUREAU	1				
		CVB REPRESENTATIVE	0.5				
		DIGITAL CONTENT SPECIALIST	1				
		NATIONAL SALES MANAGER	2				
	10005051 Total		**4.5**	**0**	**0**	**0**	**0**
	21612621						
		MANAGEMENT ASSISTANT				1	
		RECREATION COORDINATOR				2	
		RECREATION PROGRAMMER				6	
		SERVICE WORKERS, PARKS				2	
	21612621 Total		**0**	**0**	**0**	**11**	**0**
Parks & Recreation Total			72.5	75	86	86	95
Police Services							
	10002410						
		ACCOUNT SPECIALIST	1	1			
		ADMINISTRATOR, POLICE TECHNICAL SERVICES		1	1	1	1
		ADMINISTRATIVE SUPPORT COORDINATOR					
		ASSISTANT DIRECTOR, POLICE	1	1	1	1	1
		ASSISTANT POLICE CHIEF	2	2	2	2	2
		FINANCIAL ANALYST			1	1	1
		MANAGEMENT ANALYST	2	2	2	2	2
		MANAGEMENT ASSISTANT	3	3	3	3	3
		MANAGER, POLICE ADMINISTRATIVE SERVICES		1	1	1	1
		POLICE CHIEF	1	1	1	1	1
		POLICE COMMANDER	1	1	2	2	2
		POLICE LIEUTENANT	1	1	1	1	1
		POLICE OFFICER	11	6	4	2	2
		POLICE PERSONNEL SPECIALIST	1				
		POLICE PLAN & RESEARCH ANALYST					
		POLICE REAL TIME CRIME CENTER SPECIALIST	1	2	2		
		POLICE RECORDS TECHNICIAN	2				
		POLICE RESEARCH/MANAGEMENT ANALYST	2	2	2		
		POLICE RESEARCH/MANAGEMENT ANALYST, SR.	1	1	1	1	1
		POLICE SERGEANT	6	6	7	5	5
		PUBLIC SAFETY MEDIA & COMMUNICATIONS PROGRAM MANAGER	1	1	1	1	1
		SUPERVISOR, ADMINISTRATIVE SUPPORT	1	1	1	1	1
		VIDEO EDITOR & PHOTOGRAPHER		2	2	2	2
		VOLUNTEER COORDINATOR					
	10002410 Total		**38**	**35**	**35**	**27**	**27**
	10002411						
		POLICE COMMANDER					
		POLICE OFFICER	15	14	14	12	12
		POLICE PLAN & RESEARCH ANALYST					
		POLICE SERGEANT	4	3	5	5	5
	10002411 Total		**19**	**17**	**19**	**17**	**17**
	10002414						
		ACCOUNT SPECIALIST			1		
		POLICE COMMANDER		1	1	1	1
		POLICE COMMUNICATIONS SPECIALIST		1	1		
		POLICE COMMUNITY SERVICES OFFICER					
		POLICE LIEUTENANT	3	3	3	3	3
		POLICE OFFICER	27	28	29	23	23
		POLICE SERGEANT	9	9	7	7	7
		SECURITY OFFICER	6	2	2	2	2
		SUPERVISOR, SECURITY SERVICES		1	1		
		SUPERVISOR, TRAFFIC SERVICES		1	1	1	1
		SUPERVISOR, SUPPORT SERVICES	2				
		TRAFFIC SERVICES SPECIALIST	6	6	6	6	6
	10002414 Total		**53**	**52**	**52**	**43**	**43**

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	10002416						
		ACCOUNT SPECIALIST			1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		FORENSICS SCIENTIST	6	6	6	6	6
		FORENSICS MANAGER (CRIME LAB MANAGER)					1
		MANAGER, VICTIM ASSISTANCE	1	1	1	1	1
		POLICE CASE SUPPORT SPECIALIST	3	3	3	3	3
		POLICE COMMANDER	2	1		1	1
		POLICE FORENSICS SPECIALIST		3	3	3	3
		POLICE LIEUTENANT	3	3	3	3	3
		POLICE OFFICER	56	55	55	52	52
		POLICE SERGEANT	8	8	8	8	8
		SUPERVISOR, CRIME SCENE				1	1
		SUPERVISOR, FORENSICS	1	1	2	1	1
		VICTIM ASSISTANCE CASEWORKER	3	3	3	3	3
	10002416 Total		**84**	**85**	**86**	**84**	**85**
	10002417						
		ADMINISTRATOR, POLICE TECHNICAL SERVICES					
		BUSINESS ANALYST	1	1	1	1	2
		BUSINESS SYSTEMS ANALYST	1	1	1	1	1
		MANAGER, DETENTION & FLEET SERVICES	1	1	1	1	1
		MANAGER, POLICE SUPPORT SERVICES	1	1	1	1	1
		POLICE COMMUNICATIONS SPECIALIST		1	1		
		POLICE COMMUNICATIONS SYSTEMS TECHNICIAN	1	1	1	1	1
		POLICE PROPERTY & EVIDENCE SPECIALIST	4	4	4	4	4
		POLICE RECORDS SPECIALIST		14.5	14.5	14.5	14.5
		POLICE RECORDS TECHNICIAN	13.5				
		POLICE RESEARCH & MANAGEMENT ANALYST				2	2
		SECURITY OFFICER		3	3		
		SUPERVISOR, BUSINESS SYSTEMS	1	1	1	1	1
		SUPERVISOR, POLICE RECORDS		3	3	3	3
		SUPERVISOR, PROPERTY EVIDENCE	1	1	1	1	1
		SUPERVISOR, SUPPORT SERVICES	2				
		SYSTEMS ANALYST	1	1	1	1	1
		SYSTEMS ANALYST, SR.	1	1	1	1	1
		USER SUPPORT SPECIALIST	1	1	2	2	1
	10002417 Total		**29.5**	**35.5**	**36.5**	**34.5**	**34.5**
	10002418						
		MANAGER, DETENTION & FLEET SERVICES					
		POLICE DETENTION OFFICER	14	14	13	13	13
		SUPERVISOR, DETENTION SERVICES		4	4	4	4
		SUPERVISOR, SUPPORT SERVICES	4				
	10002418 Total		**18**	**18**	**17**	**17**	**17**
	10002419						
		MANAGER, POLICE COMMUNICATIONS	2	2	2	2	2
		POLICE COMM SPECIALIST	34.5	32.5	32.5	34.5	34.5
		SUPERVISOR, POLICE COMMUNICATIONS	5	5	5	5	5
	10002419 Total		**41.5**	**39.5**	**39.5**	**41.5**	**41.5**
	10002420						
		ACCOUNT SPECIALIST	1	1	1	1	1
		POLICE SERGEANT					
	10002420 Total		**1**	**1**	**1**	**1**	**1**
	10002421						
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		POLICE CASE SUPPORT SPECIALIST	1	2	2	2	2
		POLICE COMMANDER	1	1	1		
		POLICE CRIME PREVENTION SPECIALIST	2	2	2	2	2
		POLICE LIEUTENANT	5	5	5	5	5
		POLICE OFFICER	117	117	140	144	152
		POLICE SERGEANT	14	13	19	21	21
	10002421 Total		**141**	**141**	**170**	**175**	**183**

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	10002422						
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		POLICE CASE SUPPORT SPECIALIST	1	1			
		POLICE COMMANDER	1	1	1	1	1
		POLICE CRIME PREVENTION SPECIALIST	2	4	4	3	3
		POLICE LIEUTENANT	5	5	5	5	5
		POLICE OFFICER	122	129	123	124	124
		POLICE SERGEANT	15	18	14	11	11
		PUBLIC SAFETY EVENTS SCHEDULER		1	1	1	1
	10002422 Total		**147**	**160**	**149**	**146**	**146**
	10002426						
		POLICE CRIME PREVENTION SPECIALIST				1	1
		POLICE OFFICER				3	3
		POLICE SERGEANT				1	1
	10002426 Total		**0**	**0**	**0**	**5**	**5**
	10002427						
		POLICE OFFICER				3	3
		POLICE REAL TIME CRIME CENTER SPECIALIST				2	2
		POLICE SERGEANT				1	1
	10002427 Total		**0**	**0**	**0**	**6**	**6**
	10002428						
		SECURITY OFFICER				3	3
		SUPERVISOR, SECURITY SERVICES				1	1
	10002428 Total		**0**	**0**	**0**	**4**	**4**
	10005020						
		MANAGER, POLICE PERSONNEL					
		MANAGER, POLICE ADMINISTRATIVE SERVICES	1				
		POLICE OFFICER	2	4	4	4	4
		POLICE PERSONNEL SPECIALIST	1	2	2	2	2
		POLICE SERGEANT	1	1	1	1	1
		VOLUNTEER COORDINATOR	1	1	1	1	1
	10005020 Total		**6**	**8**	**8**	**8**	**8**
	10005021						
		FORENSICS SPECIALIST					1
	10005021 Total		**0**	**0**	**0**	**0**	**1**
	10005022						
		ACCOUNT SPECIALIST	1	1		1	1
	10005022 Total		**1**	**1**	**0**	**1**	**1**
	10005024						
		PUBLIC SAFETY EVENTS SCHEDULER	1	1	1	1	1
	10005024 Total		**1**	**1**	**1**	**1**	**1**
	21605212						
		VICTIM ASSISTANCE CASEWORKER	2	2	2	2	2
	21605212 Total		**2**	**2**	**2**	**2**	**2**
	21604024						
		FORENSICS SPECIALIST			1	1	
		POLICE OFFICER		4	1		
	21604024 Total		**0**	**4**	**2**	**1**	**0**
	21605218						
		POLICE OFFICER	1	1	1	1	1
	21605218 Total		**1**	**1**	**1**	**1**	**1**
	21702424						
		ACCOUNT SPECIALIST	1	1			
	21702424 Total		**1**	**1**	**0**	**0**	**0**
	22002429						
		MANAGER, WEST VALLEY LAW ENFORCEMENT TRAINING ACADEMY					**1**
	22002429 Total		**0**	**0**	**0**	**0**	**1**
	22002413						
		POLICE LIEUTENANT	1	1	1	1	1
		POLICE OFFICER				3	3
		POLICE SERGEANT				1	1
		SECURITY OFFICER		1	1	1	1
	22002413 Total		**1**	**2**	**2**	**6**	**6**
Police Services Total			585	604	621	621	631

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
Transportation							
	20502919						
		SUPERVISOR, ADMINISTRATIVE SUPPORT	1	1	1	1	1
	20502919 Total		**1**	**1**	**1**	**1**	**1**
	20502920						
		CONTRACT MONITOR	1	1	1	1	1
		CREWLEADER, STREETS	1	1	1	2	2
		SERVICE WORKER, STREETS	4	6	6	6	6
		SERVICE WORKER, SR. STREETS	5	5	5	4	4
		SUPERVISOR, RIGHT OF WAY	1	1	1	1	1
	20502920 Total		**12**	**14**	**14**	**14**	**14**
	20502921						
		CREWLEADER, STREETS	2	2	2	2	2
		PRINCIPAL ENGINEER	1	1	1	1	1
		SERVICE WORKER, STREETS	2	2	2	2	2
		SERVICE WORKER, SR. STREETS	2	2	2	2	2
		SUPERINTENDENT, STREETS	1	1	1	1	1
		SUPERVISOR, STREETS	1	1	1	1	1
	20502921 Total		**9**	**9**	**9**	**9**	**9**
	20502923						
		SUPERVISOR, TRAFFIC SIGNAL	1	1	1	1	1
		TRAFFIC OPERATIONS ELECTRONIC TECHNICIAN	1	1	1	1	1
		TRAFFIC SIGNAL TECHNICIAN	1	1	1	1	1
		TRAFFIC SIGNAL TECHNICIAN, SR	3	3	3	3	3
		TRAFFIC SIGNAL TECHNICIAN, LEAD				1	1
		UTILITY LOCATOR	2	2	2	2	2
	20502923 Total		**8**	**8**	**8**	**9**	**9**
	20502924						
		CREWLEADER, STREETS	1	1	1	1	1
		SERVICE WORKER, STREETS	3	4	4	4	4
		SUPERVISOR, TRAFFIC ENGINEERING	1				
		SUPERVISOR, TRAFFIC SIGNS & MARKINGS		1	1	1	1
	20502924 Total		**5**	**6**	**6**	**6**	**6**
	20502925						
		SUPERVISOR, TRAFFIC ENGINEERING	1	1	1	1	1
		TRAFFIC ENGINEERING SPECIALIST	1	1	1	1	1
	20502925 Total		**2**	**2**	**2**	**2**	**2**
	20502935						
		STREETLIGHT PROGRAM MANAGER	1	1	1	1	1
		STREETLIGHT SPECIALIST					1
		TRAFFIC ENGINEERING TECHNICIAN	1	1	1	1	
	20502935 Total		**2**	**2**	**2**	**2**	**2**
	20505064						
		TRAFFIC ENGINEERING SPECIALIST, SR	1	1	1	1	1
		TRAFFIC ENGINEERING TECHNICIAN	1	1	1	1	1
	20505064 Total		**2**	**2**	**2**	**2**	**2**
	20505065						
		SERVICE WORKER, SR STREETS			1	1	1
		SERVICE WORKER, STREETS	2	2	1	1	1
	20505065 Total		**2**	**2**	**2**	**2**	**2**
	20702926						
		ADMINISTRATOR, TRANSPORTATION PLANNING	1	1	1	1	1
		ADMINISTRATIVE SUPPORT ASSISTANT					1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	2	2
		CITY TRAFFIC ENGINEER	1	1	1	1	1
		DEPUTY DIRECTOR, TRANSPORTATION	1	2	2	2	2
		DIRECTOR, TRANSPORTATION	1	1	1	1	1
		FINANCIAL ANALYST	1	1	1	1	1
		GIS TECHNICIAN	1	1	1	1	1
		MANAGEMENT ANALYST			1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		TRANSPORTATION ANALYST					
		TRANSPORTATION PLANNER	2	2	2	2	2
		TRANSPORTATION PLANNER, SR	1	1	1	1	1
	20702926 Total		**11**	**12**	**13**	**14**	**15**

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	20702928						
		ADMINISTRATIVE SUPPORT ASSISTANT		1	1	1	
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1		
		DISPATCHER ROUTER	6.5	5.75	5.75	5.75	5.75
		MANAGEMENT ANALYST		1			
		SERVICE WORKER					1
		SUPERVISOR, TRANSIT	2	2	2	2	2
		TRANSIT COORDINATOR	1	1	1	1	1
		TRANSIT OPERATOR	16	20	20	20	20.25
		TRANSIT OPERATOR, LEAD			7	7	7
		TRANSIT REPRESENTATIVE, LEAD	6.75	7			
	20702928 Total		**33.25**	**38.75**	**37.75**	**36.75**	**37**
	20702929						
		ADMINISTRATOR, TRANSIT	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		SUPERINTENDENT, TRANSIT OPERATIONS	1	1	1	1	1
		TRANSPORTATION PROGRAM MANAGER	1	1	1	1	1
	20702929 Total		**4**	**4**	**4**	**4**	**4**
	20702930						
		ADMINISTRATOR,TRANSPORTATION SYSTEMS	1				
		INTELLIGENT TRANSPORTATION SYSTEMS ANALYST	1	1	1	1	1
		INTELLIGENT TRANSPORTATION SYSTEMS TECHNICIAN	2	3	3	3	3
		MANAGER, TRANSPORTATION SYSTEMS		1	1	1	1
		SUPERINTENDENT, INTELLIGENT TRANSPORTATION SYSTEMS		1	1	1	1
		SUPERVISOR, INTELLIGENT TRANSPORTATION SYSTEMS	1				
	20702930 Total		**5**	**6**	**6**	**6**	**6**
	20702931						
		PRINCIPAL ENGINEER	1	1	1	1	1
		TRANSPORTATION ENGINEER	1	1	1	1	1
	20702931 Total		**2**	**2**	**2**	**2**	**2**
	20705066						
		TRAFFIC EDUCATION PROGRAM MANAGER	1	1	1	1	1
		TRAFFICE EDUCATION SPECIALIST		1	1	1	1
	20705066 Total		**1**	**2**	**2**	**2**	**2**
	20705069						
		SERVICE WORKER, AIRPORT	1	1	1	1	1
	20705069 Total		**1**	**1**	**1**	**1**	**1**
	21302933						
		ADMINISTRATOR, AIRPORT	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		SERVICE WORKER, AIRPORT	2	2	2	2	2
		SERVICE WORKER, SR. AIRPORT	1	1	1	1	1
		SUPERVISOR, AIRPORT OPERATIONS	1	1	1	1	1
	21302933 Total		**6**	**6**	**6**	**6**	**6**
Transportation Total			106.25	117.75	117.75	118.75	120
Water Services							
	60202710						
		ENVIRONMENTAL PROGRAM MANAGER	2	2	2	2	2
		ENVIRONMENTAL RESOURCES SPECIALIST	1	1	1	1	1
		PRINCIPAL ENGINEER					
		SAFETY PROGRAM MANAGER					
		WATER RESOURCES ANALYST					1
		WATER RESOURCES PROGRAM MANAGER	1	1	1	1	1
		WATER SERVICES DATA COORDINATOR	1	1	1	1	
	60202710 Total		**5**	**5**	**5**	**5**	**5**

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	60202711						
		ADMINISTRATOR, DEPARTMENT SUPPORT SERVICES	1	1	1	1	1
		ADMINISTRATOR, FINANCIAL PROGRAMS	1	1	1	1	1
		ADMINISTRATIVE SUPPORT ASSISTANT					
		ADMINISTRATIVE SUPPORT SPECIALIST	3	3	3	3	2
		ACCOUNT SPECIALIST					1
		DEPUTY DIRECTOR, WATER SERVICES	4	4	4	4	4
		DIRECTOR, WATER SERVICES	1	1	1	1	1
		FINANCIAL ANALYST	1	1	1	1	1
		MANAGEMENT ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	2	2	2	2	2
		SUPERVISOR, MAT CONTROL WAREHOUSE					
	60202711 Total		**14**	**14**	**14**	**14**	**14**
	60202712						
		CIP & ENGINEERING PROJECT MANAGER				1	1
		CIVIL ENGINEER					
		CIVIL ENGINEER, SR.	1	1	1	1	1
		PRINCIPAL ENGINEER	1	1	1	1	1
		SAFETY PROGRAM MANAGER	1	1	1	1	1
		SUPERINTENDENT, WATER OPERATIONS & MAINTENANCE	5	5	5	5	5
		WATER SERVICES PROCESS CONTROL SPECIALIST	1	1	1	1	1
	60202712 Total		**9**	**9**	**9**	**10**	**10**
	60202713						
		ADMINISTRATOR, INFORMATION TECHNOLOGY	1	1	1	1	1
		APPLICATIONS ANALYST, SR.					
		NETWORK ENGINEER	1	1	1	1	1
		SCADA PROGRAM MANAGER		1	1		
		SYSTEMS ADMINISTRATOR				1	1
		SYSTEMS ADMINISTRATOR, SR		1	1	1	2
		TECHNOLOGY PROGRAM MANAGER			1	1	1
		SYSTEMS ANALYST, SR.	1				
	60202713 Total		**3**	**4**	**5**	**5**	**6**
	60202714						
		PUBLIC SERVICE REPRESENTATIVE	1				
		PUBLIC SVC REPRESENTATIVE LEAD					
		SUPERVISOR, WATER SERVICES	1				
		UTILITY LOCATOR	2				
	60202714 Total		**4**				
	60202715						
		SECURITY OFFICER	5	6	6	6	6
		SECURITY SYSTEMS TECHNICIAN	1	1	1	1	1
		SUPERVISOR, SUPPORT SERVICES	1	1	1	1	1
	60202715 Total		**7**	**8**	**8**	**8**	**8**
	60202717						
		ADMINISTRATOR, ENVIRONMENTAL PROGRAMS	1	1	1	1	1
		WATER CONSERVATION SPECIALIST	2	2	2	3	3
	60202717 Total		**3**	**3**	**3**	**4**	**4**
	60202718						
		ADMINISTRATOR, WATER QUALITY LAB	1	1	1	1	1
		CHEMIST	4	4	4	4	4
		CHEMIST, LEAD	1	1	1	1	1
		LABORATORY TECHNICIAN	2	2	2	2	2
		LABORATORY TECHNICIAN, LEAD	1	1	1	1	1
		SUPERVISOR, WATER QUALITY LAB	1	1	1	1	1
		WATER QUALITY ASSURANCE COORDINATOR	1	1	1	1	1
		WATER SERVICES DATA COORDINATOR					
	60202718 Total		**11**	**11**	**11**	**11**	**11**
	60202719						
		BUYER	1	1	1	1	1
		MATERIALS CONTROL SPECIALIST	2	2	2	2	2
		SUPERVISOR, MATERIALS CONTROL WAREHOUSE	1	1	1	1	1
	60202719 Total		**4**	**4**	**4**	**4**	**4**

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	60202720						
		SUPERVISOR, WATER SERVICES	1	1	1	1	1
		WATER SERVICES REPRESENTATIVE	11	11	11	11	11
		WATER SERVICES REPRESENTATIVE, LEAD	2	2	2	2	2
	60202720 Total		**14**	**14**	**14**	**14**	**14**
	60202723						
		PUBLIC SERVICE REPRESENTATIVE	2	2			
		PUBLIC SERVICES REPRESENTATIVE LEAD	1	1			
		REMOTE FACILITIES TECHNICIAN			2	2	2
		REMOTE FACILITIES TECHNICIAN, LEAD			1	1	1
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER CONTROL ROOM OPERATOR	5	5	5	5	5
		WATER CONTROL ROOM OPERATOR, LEAD	1	1	1	1	1
	60202723 Total		**10**	**10**	**10**	**10**	**10**
	60202724						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR, LEAD	1	1	1	1	1
		WATER PLANT OPERATOR, SR	6	6	6	7	7
		WATER SERVICES PLANT OPERATOR		1	1	1	1
	60202724 Total		**8**	**9**	**9**	**10**	**10**
	60202725						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR, LEAD	1	1	1	1	1
		WATER PLANT OPERATOR, SR	7	7	7	7	7
		WATER SERVICES PLANT OPERATOR					
	60202725 Total		**9**	**9**	**9**	**9**	**9**
	60202726						
		BUSINESS ANALYST	1	2	2	2	2
		GIS ANALYST					
		GIS SPECIALIST	1	1	1	1	1
		GIS TECHNICIAN	1	1	1	1	1
		INDUSTRIAL MAINTENANCE PLANNER & SCHEDULER	1	1	1	1	2
		INDUSTRIAL MAINTENANCE ELECTRICIAN	2	3	3	3	3
		INDUSTRIAL MAINTENANCE MECHANIC	4	4	4	4	4
		INDUSTRIAL MAINTENANCE MECHANIC SR	4	4	4	4	4
		INSTRUMENTATION TECHNICIAN	3	2	2		
		INSTRUMENTATION TECHNICIAN, SR	3	3	3	5	5
		PC OPERATOR	2	2	1	1	1
		SUPERVISOR, ENTERPRISE ASSET MANAGEMENT	1	1	1	1	1
		SUPERVISOR, WATER INDUSTRIAL MAINTENANCE	2	2	2	2	2
		SUPERVISOR, WATER SERVICES					
		SYSTEM ADMINISTRATOR	1	1			
		SYSTEM ADMINISTRATOR, SR.	1				
		USER SUPPORT SPECIALIST			1	1	1
	60202726 Total		**27**	**27**	**26**	**26**	**27**
	60202727						
		ADMINISTRATIVE SUPPORT ASSISTANT					
		BUILDING INSPECTOR SPECIALIST					
		CROSS CONNECTION CONTROL SPECIALIST	1	1	1	1	1
		SUPERVISOR, WATER SERVICES	3	3	3	3	3
		UTILITY LOCATOR		2	2	3	3
		WATER SERVICES SYSTEM TECHNICIAN, LEAD	3	3	3	3	3
		WATER SERVICES SYSTEM TECHNICIAN, SR	11	11	11	11	11
		WATER SERVICES SYSTEM TECHNICIAN	15	15	15	15	15
	60202727 Total		**33**	**35**	**35**	**36**	**36**
	60202729						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR, LEAD	1	1	1	1	1
		WATER PLANT OPERATOR, SR	6	6	6	6	6
		WATER SERVICES PLANT OPERATOR					
	60202729 Total		**8**	**8**	**8**	**8**	**8**
	60302731						
		ENVIRONMENTAL COMPLIANCE OFFICER	1	1	1	1	1
		PRETREATMENT INSPECTOR	3	3	3	2	2
		PRETREATMENT INSPECTOR, SR.				1	1
	60302731 Total		**4**	**4**	**4**	**4**	**4**

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DEPT	FUND/ORG	POSITION TITLE	FY2023	FY2024	FY2025	FY2026	FY2027
	60302734						
		SUPERVISOR, WATER SERVICES	1	1	1	1	
		WATER SERVICES CONTRACT COMPLIANCE INSPECTOR	1	1	1	1	
		WATER SERVICES SYSTEM TECHNICIAN, LEAD	1	1	1	1	
		WATER SERVICES SYSTEM TECHNICIAN, SR			1	1	
		WATER SERVICES SYSTEM TECHNICIAN	2	2	2	2	
	60302734 Total		**5**	**5**	**6**	**6**	
	60302737						
		SUPERVISOR, WATER SERVICES	1	1	1	1	1
		WATER SERVICES SYSTEM TECHNICIAN, LEAD	2	2	2	2	2
		WATER SERVICES SYSTEM TECHNICIAN, SR	4	4	4	4	4
		WATER SERVICES SYSTEM TECHNICIAN	7	7	6	6	6
	60302737 Total		**14**	**14**	**13**	**13**	**13**
	60302738						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR			1	1	1
		WATER RECLAMATION FACILITY OPERATOR, LEAD	1	1	1	1	1
		WATER RECLAMATION FACILITY OPERATOR, SR	7	7	7	7	7
		WATER SERVICES PLANT OPERATOR	2	1			
	60302738 Total		**11**	**10**	**10**	**10**	**10**
	60302739						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER RECLAMATION FACILITY OPERATOR, LEAD	1	1	1	1	1
		WATER RECLAMATION FACILITY OPERATOR, SR	8	8	8	8	8
		WATER SERVICES PLANT OPERATOR	1	1	1	1	1
	60302739 Total		**11**	**11**	**11**	**11**	**11**
	60312743						
		SUPERVISOR, WATER SERVICES					1
		WATER SERVICES CONTRACT COMPLIANCE INSPECTOR					1
		WATER SERVICES SYSTEM TECHNICIAN					3
		WATER SERVICES SYSTEM TECHNICIAN, LEAD					1
		WATER SERVICES SYSTEM TECHNICIAN, SR					1
	60312743 Total						**7**
Water Services Total			214	214	214	218	221
Grand Total			**1,940.75**	**2,018.25**	**2,066.25**	**2,079.50**	**2,109.25**

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Bond Description	Original Issue**	Outstanding Principal 7/1/2026	FY26-27 Principal	FY26-27 Interest	FY26-27 Fees	Total Requirements
MPC Tax Funded Debt (Fund 3030)						
Existing						
MPC Bonds - Series 2003B - Taxable	97,040,000	1,480,000	-	82,584	5,000	87,584
MPC Bonds - Series 2008B - Taxable	52,780,000	11,710,000	2,670,000	720,985	5,000	3,395,985
MPC Tax Funded Debt Total	**149,820,000**	**13,190,000**	**2,670,000**	**803,569**	**10,000**	**3,483,569**
						-
Excise Tax Funded Debt (Fund 3050)						
Existing						
Excise Tax Debt Bonds - Series 2017*	64,910,000	43,085,000	6,495,000	2,154,250	5,000	8,654,250
Excise Tax Debt Bonds - Series 2024*	171,205,000	159,000,000	12,050,000	7,950,000	10,000	20,010,000
Excise Tax Debt Bonds - Series 2025**	48,685,000	48,685,000	-	2,434,250	10,000	2,444,250
Excise Tax Funded Debt Total	**284,800,000**	**250,770,000**	**18,545,000**	**12,538,500**	**25,000**	**31,108,500**
COP's Funded Debt (Fund 3060)						
Existing						
Certificates of Participation - Series 2021 - Taxable	253,820,000	211,285,000	15,385,000	5,166,073	5,000	20,556,073
COP's Funded Debt Total	**253,820,000**	**211,285,000**	**15,385,000**	**5,166,073**	**5,000**	**20,556,073**
						-
Property Tax Funded Debt (Fund 3010)						
Existing						
General Obligation Bond - Series 2016B - Taxable	10,580,000	1,555,000	1,555,000	49,978	1,250	1,606,228
General Obligation Bond - Series 2017 (Refund 2009B)*	26,555,000	10,760,000	2,565,000	339,693	1,250	2,905,943
General Obligation Bond - Series 2019	15,385,000	11,745,000	750,000	517,450	1,250	1,268,700
General Obligation Bond - Series 2021	13,435,000	8,725,000	370,000	336,900	1,250	708,150
General Obligation Bond - Series 2021 Refunding	32,225,000	27,545,000	955,000	608,745	1,250	1,564,995
General Obligation Bond - Series 2022	40,290,000	17,945,000	760,000	897,250	1,250	1,658,500
General Obligation Bond - Series 2023	64,260,000	34,220,000	2,190,000	1,666,100	1,250	3,857,350
General Obligation Bond - Series 2024	43,075,000	43,075,000	1,560,000	2,119,450	1,250	3,680,700
General Obligation Bond - Series 2025	16,300,000	16,300,000	-	815,000		815,000
Property Tax Funded Debt Total	**262,105,000**	**171,870,000**	**10,705,000**	**7,350,566**	**10,000**	**18,065,566**
						-
Water & Sewer Revenue Funded Debt (Fund 6040)						
Existing						
Subordinate Lien W&S Bonds - Series 2020*	20,250,000	20,250,000	4,705,000	1,012,500	1,500	5,719,000
Subordinate Lien W&S Bonds - Series 2021A	23,565,000	22,720,000	-	1,136,000	1,500	1,137,500
Senior Lien W&S Bonds - Series 2022A	20,665,000	20,665,000	-	1,033,250	1,000	1,034,250
Senior Lien W&S Bonds - Series 2022B (Refund 2012)	40,010,000	12,920,000	6,305,000	646,000	2,000	6,953,000
Senior Lien W&S Bonds - Series 2024	31,545,000	31,545,000	-	1,577,250	2,000	1,579,250
W&S Bonds - Series 2025	74,295,000	59,760,000	9,680,000	2,988,000	2,000	12,670,000
W&S Bonds - Series 2026	36,570,000	36,570,000	-	1,965,638	-	1,965,638
Water & Sewer Revenue Funded Debt Total	**246,900,000**	**204,430,000**	**20,690,000**	**10,358,638**	**10,000**	**31,058,638**
Landfill Revenue Funded Debt (Fund 6110)						
General Obligation Bond - Series 2022	10,900,000	7,755,000	325,000	387,750	-	712,750
Landfill Revenue Funded Debt Total	**10,900,000**	**7,755,000**	**325,000**	**387,750**	**-**	**712,750**
						-
Transp. Sales Tax Rev Funded Debt (Fund 3040)						
Existing						
Transp. Sales Tax Obligations Bond - Series 2015*	55,340,000	8,745,000	-	265,400	5,000	270,400
Transp. Sales Tax Obligations Bond - Series 2017*	19,330,000	7,130,000	20,000	186,806	5,000	211,806
Transportation Sales Tax Funded Debt Total	**74,670,000**	**15,875,000**	**20,000**	**452,206**	**10,000**	**482,206**
Total Debt Service Payments (All Funds)	**$ 1,283,015,000**	**$ 875,175,000**	**$ 68,340,000**	**$ 37,057,302**	**$ 70,000**	**$ 105,467,302**

* Refunding

** Original issue as of July 1st, 2026

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Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Technology Projects	Telephone	Technology
General Funds			
1000-General Fund			
Budget and Finance			
10001110 Budget&Finance Administration	$ -	$ 2,755	$ 51,770
10001111 Accounting Services	$ -	$ 4,477	$ 202,149
10001112 Tax and License	$ -	$ 344	$ 241,879
10001113 Procurement	$ -	$ 3,099	$ 64,368
10001115 Budget and Research	$ -	$ 1,722	$ 43,854
10001116 Grants Administration	$ -	$ 344	$ 10,539
10001117 Customer Service	$ -	$ 344	$ 31,618
10001119 Collections	$ -	$ 689	$ 42,158
Budget and Finance Total	**$ -**	**$ 13,775**	**$ 688,336**
City Attorney's Office			
10001210 Legal Services	$ -	$ 12,398	$ 353,863
City Attorney's Office Total	**$ -**	**$ 12,398**	**$ 353,863**
Audit Department			
10001310 Audit Administration	$ -	$ 689	$ 11,670
Audit Department Total	**$ -**	**$ 689**	**$ 11,670**
City Clerk			
10001410 City Clerk Administration	$ -	$ 3,444	$ 81,127
City Clerk Total	**$ -**	**$ 3,444**	**$ 81,127**
City Court			
10001510 Court Administration	$ -	$ 24,796	$ 681,568
City Court Total	**$ -**	**$ 24,796**	**$ 681,568**
City Manager's Office			
10001610 City Manager Administration	$ -	$ 5,166	$ 82,823
10001612 Code Compliance	$ -	$ 9,298	$ 353,048
City Manager's Office Total	**$ -**	**$ 14,464**	**$ 435,871**
Communications			
10003510 Communications	$ -	$ 10,676	$ 325,677
Communications Total	**$ -**	**$ 10,676**	**$ 325,677**
Community Services			
10001710 Community Services Admin	$ -	$ 4,477	$ 157,730
10001711 Library	$ -	$ 40,637	$ 833,697
10001712 Community Engagement	$ -	$ -	$ 25,602
10001715 CAP Local Match	$ -	$ 9,643	$ 44,804
10001716 Community Revitalization	$ -	$ 1,033	$ 51,204
Community Services Total	**$ -**	**$ 55,790**	**$ 1,113,037**
Development Services			
10001810 Planning	$ -	$ 5,854	$ 318,309
10001811 Building Safety	$ -	$ 10,676	$ 448,586
10005006 Mapping and Records	$ -	$ -	$ 11,105
Development Services Total	**$ -**	**$ 16,530**	**$ 778,000**
Economic Development			
10001910 Economic Development	$ -	$ 4,477	$ 125,184
10001912 Citywide Special Events	$ -	$ -	$ -
10005333 City SalesTx-Hotel/Motel Add'l	$ -	$ 2,066	$ 50,628
Economic Development Total	**$ -**	**$ 6,543**	**$ 175,812**

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Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Technology Projects	Telephone	Technology
Emergency Management			
10003610 Administration	$ -	$ 35,816	$ 84,563
Emergency Management Total	**$ -**	**$ 35,816**	**$ 84,563**
Engineering			
10003014 Engineering Administration	$ -	$ 8,265	$ 74,748
10003016 CIP Administration	$ -	$ 1,033	$ 149,814
10003017 Land Development	$ -	$ 689	$ 52,697
10003018 Construction Inspection	$ -	$ -	$ 160,354
Engineering Total	**$ -**	**$ 9,987**	**$ 437,613**
Field Operations			
10002810 Field Operations Admin	$ -	$ 4,821	$ 77,739
10002812 Facilities	$ -	$ 689	$ 302,093
10002847 Cemetery	$ -	$ -	$ 22,210
Field Operations Total	**$ -**	**$ 5,510**	**$ 402,043**
Fire Services			
10002010 Fire Administration	$ -	$ 26,517	$ 231,868
10002011 Fire Operations	$ -	$ 1,378	$ 2,688,131
10002013 Fire Resource Management	$ -	$ 42,703	$ 180,638
10002014 Fire Training	$ -	$ -	$ 10,539
10002015 Fire Medical Services & Health	$ -	$ 689	$ 10,539
10002017 Fire Marshal's Office	$ -	$ 2,411	$ 134,955
Fire Services Total	**$ -**	**$ 73,698**	**$ 3,256,671**
Human Resources			
10002110 Human Resource Administration	$ -	$ 9,987	$ 226,259
10002112 Organizational Development	$ -	$ 344	$ 10,539
Human Resources Total	**$ -**	**$ 10,331**	**$ 236,798**
Intergovernmental Programs			
10002510 Intergovernmental Progs Admin	$ -	$ 4,133	$ 34,445
Intergovernmental Programs Total	**$ -**	**$ 4,133**	**$ 34,445**
Mayor & Council Office			
10001010 Mayor's Office	$ -	$ 2,411	$ 46,116
10001011 Council Office Administration	$ -	$ 3,444	$ 134,955
Mayor & Council Office Total	**$ -**	**$ 5,854**	**$ 181,070**
Organizational Performance			
10003410 Organizational Performance	$ -	$ 689	$ 33,315
Organizational Performance Total	**$ -**	**$ 689**	**$ 33,315**
Parks and Recreation			
10002610 Public Facil,Rec&Special Event	$ -	$ 5,166	$ 153,975
10002611 Parks Maintenance	$ -	$ 5,854	$ 465,839
10002613 Citywide Special Events	$ -	$ 689	$ 32,749
10002615 Park Rangers	$ -	$ -	$ 54,394
10002616 Foothills Recreation Center	$ -	$ 9,987	$ 83,026
10002617 Civic Center	$ -	$ 3,444	$ 47,812
10002618 Adult Center	$ -	$ 9,298	$ 60,816
10005036 Youth and Teen	$ -	$ -	$ 126,474
10005037 Aquatics-Rose Ln & Splash Pads	$ -	$ -	$ 46,116
10005040 SRPHA Sahuaro Ranch Hist	$ -	$ 344	$ 11,105
10005041 Sports and Health	$ -	$ 1,033	$ 10,539
Parks and Recreation Total	**$ -**	**$ 35,816**	**$ 1,092,846**

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Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Technology Projects	Telephone	Technology
Police Services			
10002410 Police Administration	$ -	$ 138,786	$ 380,552
10002411 Training	$ -	$ 2,755	$ 231,868
10002414 Special Operations	$ -	$ 6,543	$ 453,197
10002416 Crime Investigations	$ -	$ 32,716	$ 855,959
10002417 Police Support Services	$ -	$ 4,477	$ 365,308
10002418 Detention	$ -	$ 6,199	$ 179,171
10002419 Communications	$ -	$ 8,265	$ 437,388
10002420 Towing Administration	$ -	$ -	$ 10,539
10002421 Gateway Patrol Division	$ -	$ 45,458	$ 1,739,013
10002422 Foothills Patrol Division	$ -	$ 34,438	$ 1,707,395
10002426 MROP Program	$ -	$ -	$ 42,158
10002427 RTCC-Real Time Crime Center	$ -	$ -	$ 63,237
10002428 Security Services	$ -	$ -	$ 52,697
10005020 Police Personnel Management	$ -	$ 1,033	$ 107,091
10005021 Fiscal Management	$ -	$ 3,099	$ 588,586
10005022 PD - Stadium Event Staffing	$ -	$ -	$ 10,539
10005024 PD - Arena Event Staffing	$ -	$ -	$ 10,539
Police Services Total	**$ -**	**$ 283,771**	**$ 7,235,239**
1000-General Fund Total	**$ -**	**$ 624,709**	**$ 17,639,565**
General Funds Total	**$ -**	**$ 624,709**	**$ 17,639,565**
Special Revenue Funds			
2050-Highway User Revenue Fund			
Transportation			
20502919 Transportation Administration	$ -	$ 7,921	$ 11,670
20502920 Right of Way	$ -	$ 3,099	$ 152,641
20502921 Street Maintenance	$ -	$ 3,099	$ 101,075
20502923 Traffic Signals	$ -	$ 3,444	$ 97,117
20502924 Signs & Markings	$ -	$ -	$ 68,325
20502925 Barricade Management	$ -	$ -	$ 22,210
20502935 Street Lighting	$ -	$ 344	$ 22,210
20505064 Traffic Design and Development	$ -	$ -	$ 22,210
20505065 Graffiti Removal - ROW	$ -	$ -	$ 21,079
Transportation Total	**$ -**	**$ 17,908**	**$ 518,537**
2050-Highway User Revenue Fund Total	**$ -**	**$ 17,908**	**$ 518,537**
2070-Transportation Sales Tax			
Transportation			
20702926 Transportation Program Mgmt	$ -	$ 1,033	$ 172,268
20702928 Dial-A-Ride	$ -	$ 11,020	$ 408,042
20702929 Transit Program Administration	$ -	$ 344	$ 44,985
20702930 Intelligent Transport Systems	$ -	$ 1,722	$ 72,849
20702931 Traffic Mitigation	$ -	$ -	$ 22,210
20705066 Transportation Education	$ -	$ 344	$ 22,210
20705069 CIP O&M	$ -	$ -	$ 10,539
Transportation Total	**$ -**	**$ 14,464**	**$ 753,103**
2070-Transportation Sales Tax Total	**$ -**	**$ 14,464**	**$ 753,103**

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Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Technology Projects	Telephone	Technology
2110-Arts Commission			
Economic Development			
21101911 Arts Program	$ -	$ 344	$ 21,644
Economic Development Total	**$ -**	**$ 344**	**$ 21,644**
2110-Arts Commission Total	**$ -**	**$ 344**	**$ 21,644**
2130-Airport Special Revenue			
Transportation			
21302933 Airport Operations	$ -	$ 3,444	$ 68,891
Transportation Total	**$ -**	**$ 3,444**	**$ 68,891**
2130-Airport Special Revenue Total	**$ -**	**$ 3,444**	**$ 68,891**
2200-Training Facility Revenue			
Field Operations			
22002846 PS Training Ops - Fac. Mgmt	$ -	$ -	$ 21,079
Field Operations Total	**$ -**	**$ -**	**$ 21,079**
Fire Services			
22002023 PS Training Ops - Fire	$ -	$ 14,808	$ 242,470
Fire Services Total	**$ -**	**$ 14,808**	**$ 242,470**
Police Services			
22002413 PS Training Ops - Police	$ -	$ -	$ 21,079
Police Services Total	**$ -**	**$ -**	**$ 21,079**
2200-Training Facility Revenue Total	**$ -**	**$ 14,808**	**$ 284,628**
Special Revenue Funds Total	**$ -**	**$ 50,969**	**$ 1,646,803**
Enterprise Funds			
6020+-Water & Sewer			
Budget and Finance			
60201117 Customer Service	$ -	$ 22,040	$ 276,875
Budget and Finance Total	**$ -**	**$ 22,040**	**$ 276,875**
Water Services			
60202710 Environmental Resources	$ -	$ -	$ 56,090
60202711 Water Services Administration	$ -	$ 26,517	$ 148,683
60202712 Operating Administration	$ -	$ -	$ 105,395
60202713 SCADA Management	$ -	$ -	$ 345,374
60202715 System Security	$ -	$ -	$ 85,447
60202717 Water Conservation	$ -	$ 2,066	$ 46,681
60202718 Water Quality	$ -	$ 344	$ 115,934
60202719 Materials Control Warehouse	$ -	$ 344	$ 42,158
60202720 Customer Service - Field	$ -	$ 2,066	$ 147,553
60202723 Central System Control	$ -	$ 2,755	$ 105,395

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Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Technology Projects	Telephone	Technology
60202724 Pyramid Peak WTP	$ -	$ 16,186	$ 106,526
60202725 Cholla Treatment Plant	$ -	$ 11,020	$ 94,855
60202726 Central System Maintenance	$ -	$ -	$ 286,262
60202727 Water Distribution	$ -	$ 3,099	$ 463,986
60202729 Oasis Surface WTP	$ -	$ -	$ 88,839
60302731 Pretreatment Program	$ -	$ -	$ 42,158
60302737 Wastewater Collection	$ -	$ -	$ 137,579
60302738 Arrowhead WRF	$ -	$ 5,510	$ 106,526
60302739 West Area WRF	$ -	$ 13,775	$ 116,500
60312743 Water Services	$ -	$ 1,033	$ 74,342
Water Services Total	**$ -**	**$ 84,718**	**$ 2,716,280**
6020+-Water & Sewer Total	**$ -**	**$ 106,758**	**$ 2,993,156**
6110+-Landfill			
Budget and Finance			
61101120 Landfill Customer Service	$ -	$ -	$ 10,539
Budget and Finance Total	**$ -**	**$ -**	**$ 10,539**
Field Operations			
61102834 Landfill	$ -	$ 3,788	$ 247,881
61102835 Solid Waste Admin	$ -	$ 15,153	$ 139,478
61102836 Recycling	$ -	$ 2,411	$ 93,362
61102837 MRF Operations	$ -	$ 1,378	$ 32,749
Field Operations Total	**$ -**	**$ 22,729**	**$ 513,470**
6110+-Landfill Total	**$ -**	**$ 22,729**	**$ 524,010**
6120-Solid Waste			
Field Operations			
61202838 Solid Waste Roll-off	$ -	$ -	$ 21,079
61202839 Commercial Frontload	$ -	$ -	$ 127,605
61202840 Curb Service	$ -	$ 689	$ 430,807
61202841 Residential-Loose Trash Collec	$ -	$ -	$ 276,288
Field Operations Total	**$ -**	**$ 689**	**$ 855,778**
6120-Solid Waste Total	**$ -**	**$ 689**	**$ 855,778**
6130-Housing Public Activities			
Community Services			
61301713 Housing Public Activities	$ -	$ -	$ -
61301717 Housing Admin-GF Supported	$ -	$ 11,020	$ 52,697
Community Services Total	**$ -**	**$ 11,020**	**$ 52,697**
6130-Housing Public Activities Total	**$ -**	**$ 11,020**	**$ 52,697**
Enterprise Funds Total	**$ -**	**$ 141,197**	**$ 4,425,641**
Internal Service Funds			
7010-Risk Management Self Insurance			
Human Resources			
70102113 Risk Management	$ -	$ 1,378	$ -
Human Resources Total	**$ -**	**$ 1,378**	**$ -**
7010-Risk Management Self Insurance Total	**$ -**	**$ 1,378**	**$ -**

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Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Technology Projects	Telephone	Technology
7020-Workers Comp Self Insurance			
Human Resources			
70202114 Workers' Compensation	$ -	$ 689	$ -
70205098 Presumptive Cancer Care	$ -	$ -	$ -
Human Resources Total	**$ -**	**$ 689**	**$ -**
7020-Workers Comp Self Insurance Total	**$ -**	**$ 689**	**$ -**
7030-Benefits Trust			
Human Resources			
70302111 Benefits	$ -	$ 1,378	$ 63,237
Human Resources Total	**$ -**	**$ 1,378**	**$ 63,237**
7030-Benefits Trust Total	**$ -**	**$ 1,378**	**$ 63,237**
7040-Fleet Services			
Field Operations			
70402843 Fleet Management	$ -	$ 17,219	$ 429,336
70402844 Fuel Services	$ -	$ -	$ -
70402845 Parts Store Operations	$ -	$ -	$ -
Field Operations Total	**$ -**	**$ 17,219**	**$ 429,336**
7040-Fleet Services Total	**$ -**	**$ 17,219**	**$ 429,336**
7050-Technology			
Innovation and Technology			
70502210 Innovation & Tech Operations	$ 2,766,671	$ -	$ -
70502211 Telephones	$ -	$ -	$ -
Innovation and Technology Total	**$ 2,766,671**	**$ -**	**$ -**
7050-Technology Total	**$ 2,766,671**	**$ -**	**$ -**
Internal Service Funds Total	**$ 2,766,671**	**$ 20,663**	**$ 492,572**
Grand Total	**$ 2,766,671**	**$ 837,537**	**$ 24,204,582**

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City of Glendale
Summary Schedule of estimated revenues and expenditures/expenses
Fiscal Year 2027

Fiscal Year		Sch		Funds							
				General Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Permanent Funds	Enterprise Funds	Internal Service Funds	Total all funds
2026	Adopted/adjusted budgeted expenditures/expenses*	E	1	355,019,420	187,593,460	115,198,815	381,358,140	7,126,053	288,914,246	124,789,867	1,460,000,000
2026	Actual expenditures/expenses**	E	2	330,691,296	150,727,675	115,020,671	247,522,101	0	243,495,768	98,113,494	1,185,571,004
2027	Beginning fund balance/(deficit) or net position/(deficit) at July 1***		3	259,423,266	187,783,556	28,970,030	253,036,411	7,423,492	115,840,681	116,840,310	969,317,746
2027	Primary property tax levy	B	4	7,528,526	0	0	0	0	0	0	7,528,526
2027	Secondary property tax levy	B	5	0	0	26,230,690	0	0	0	0	26,230,690
2027	Estimated revenues other than property taxes	C	6	356,243,212	231,969,125	9,857,073	3,230,901	300,000	217,516,626	77,069,719	896,186,656
2027	Other financing sources	D	7	0	0	0	26,384,220	0	50,000,000	0	76,384,220
2027	Other financing (uses)	D	8	0	0	0	0	0	0	0	0
2027	Interfund transfers in	D	9	53,811,031	4,154,620	62,003,852	65,585,376	0	38,188,701	0	223,743,580
2027	Interfund Transfers (out)	D	10	83,142,506	95,003,694	9,857,073	647,307	0	35,093,000	0	223,743,580
2027	Line 11: Reduction for fund balance reserved for future budget year expenditures			0	0	0	0	0	0	0	0
	Maintained for future debt retirement			0	0	0	0	0	0	0	0
	Maintained for future capital projects		11	18,545,476	0	0	0	0	0	0	18,545,476
	Maintained for future financial stability			0	0	0	0	0	0	0	0
	Maintained for future retirement contributions			20,000,000	0	0	0	0	0	0	20,000,000
				0	0	0	0	0	0	0	0
2027	Total financial resources available		12	555,318,053	328,903,606	117,204,572	347,589,602	7,723,492	386,453,009	193,910,028	1,937,102,361
2027	Budgeted expenditures/expenses	E	13	360,045,344	192,634,361	76,695,913	342,888,459	7,723,492	302,099,647	127,912,785	1,410,000,000

	Expenditure limitation comparison	2026	2027
1	Budgeted expenditures/expenses	$ 1,460,000,000	$ 1,410,000,000
2	Add/subtract: estimated net reconciling items	0	0
3	Budgeted expenditures/expenses adjusted for reconciling items	1,460,000,000	1,410,000,000
4	Less: estimated exclusions	696,172,998	676,891,646
5	Amount subject to the expenditure limitation	$ 763,827,002	$ 733,108,354
6	EEC expenditure limitation or voter-approved alternative expenditure limitation	$ 792,660,668	$ 831,209,470

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes expenditure/expense adjustments approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent beginning fund balance/(deficit) or net position/(deficit) amounts except for nonspendable amounts (e.g., prepaids and inventories) or amounts legally or contractually required to be maintained intact (e.g., principal of a permanent fund). See the Instructions tab, cell C17 for more information about the amounts that should and should not be included on this line.

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City of Glendale
Tax levy and tax rate information
Fiscal Year 2027

		2026	2027
1.	Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	$ 8,543,249	$ 8,867,200
2.	Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	$	$
3.	Property tax levy amounts		
A.	Primary property taxes	$ 7,275,997	$ 7,528,526
	Property tax judgment		
B.	Secondary property taxes	25,351,530	26,230,690
	Property tax judgment		
C.	Total property tax levy amounts	$ 32,627,527	$ 33,759,216
4.	Property taxes collected*		
A.	Primary property taxes		
	(1) Current year's levy	$ 6,653,681	
	(2) Prior years' levies	350,194	
	(3) Total primary property taxes	$ 7,003,875	
B.	Secondary property taxes		
	(1) Current year's levy	$ 23,253,057	
	(2) Prior years' levies	1,223,845	
	(3) Total secondary property taxes	$ 24,476,902	
C.	Total property taxes collected	$ 31,480,777	
5.	Property tax rates		
A.	City/Town tax rate		
	(1) Primary property tax rate	0.3242	0.3096
	Property tax judgment		
	(2) Secondary property tax rate	1.1296	1.0787
	Property tax judgment		
	(3) Total city/town tax rate	1.4538	1.3883

B. Special assessment district tax rates

Secondary property tax rates—As of the date the proposed budget was prepared, the city/town was operating 0 special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

Return to TOC

City of Glendale
Revenues other than property taxes
Fiscal Year 2027

Sources of revenues	Estimated revenues 2026	Actual revenues* 2026	Estimated revenues 2027
General Fund			
Local taxes			
City Sales Tax	$ 180,554,585	$ 180,554,585	$ 191,020,121
Licenses and permits			
Building Permits	$ 5,041,171	$ 5,041,171	$ 5,555,387
Right-of-Way Permits	438,755	438,755	1,934,268
Fire Department Other Fees	1,781,295	1,781,295	1,840,745
Bus./Prof. Licenses	1,221,106	1,221,106	1,183,793
Fire Dept CD Fees	834,034	834,034	821,752
Cable Franchise Fees	1,067,918	1,067,918	716,948
Planning/Zoning	443,720	443,720	528,613
Business Licenses	318,234	318,234	323,033
Gas/Electric Franchise Fees	3,983,130	3,983,130	277,152
Liquor Licenses	275,351	275,351	275,514
Water Franchise Fees	127,364	127,364	115,722
Plan Check Fees	53,493	53,493	99,981
Miscellaneous	53,363	53,363	49,114
Engineering Plan Check Revenue	14,954	14,954	7,431
Intergovernmental			
State Income Tax	$ 50,512,311	$ 50,512,311	$ 53,660,385
State Shared Sales Tax	39,130,450	39,130,450	38,346,215
Motor Vehicle In-Lieu	13,738,664	13,738,664	13,697,639
Miscellaneous	9,861,277	9,861,277	9,920,823
Grants	18,958,285	18,958,285	4,999,324
State Shared Smart & Safe-Fire	1,130,819	1,130,819	1,153,436
St Shared Smart & Safe-Police	709,857	709,857	724,055
Arena Fees	547,225	547,225	597,448
SRO Revenue	376,507	376,507	376,507
Recreation Revenue	145,239	145,239	-
Charges for services			
Staff & Adm Chargebacks	$ 9,016,351	$ 9,016,351	$ 9,016,351
Plan Check Fees	2,608,290	2,608,290	5,138,932
Facility Rental Income	2,505,609	2,505,609	1,368,929
Engineering Plan Check Revenue	668,291	668,291	788,011

Return to TOC

City of Glendale
Revenues other than property taxes
Fiscal Year 2027

Sources of revenues	Estimated revenues 2026	Actual revenues* 2026	Estimated revenues 2027
Recreation Revenue	618,775	618,775	780,355
Miscellaneous	600,392	600,392	500,000
Right-of-Way Permits	37,902	37,902	285,769
Traffic Engineering Plan Check	208,159	208,159	274,920
Security Revenue	67,488	67,488	84,236
Court Revenue	37,013	37,013	38,331
Equipment Rental	24,177	24,177	22,587
Fire Department Other Fees	74,573	74,573	1,099
Planning/Zoning	44	44	-
Fines and forfeits			
Court Revenue	$ 1,970,034	$ 1,970,034	$ 2,259,875
Miscellaneous	20,566	20,566	20,772
Interest on investments			
Interest	$ 4,020,000	$ 4,020,000	$ 4,500,000
Contributions			
SRP In-Lieu	$ 172,012	$ 172,012	$ 207,916
Miscellaneous			
Miscellaneous	$ 1,578,836	$ 1,578,836	$ 1,578,836
Lease Proceeds	900,403	900,403	924,099
Cemetery Revenue	290,405	290,405	217,007
Library Fines/Fees	3,058	3,058	6,783
Grants	3,000	3,000	3,000
Total General Fund	$ 356,744,482	$ 356,744,482	$ 356,243,212

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Special Revenue Funds

Public Facilities and Events Funds

Recreation Revenue	$ 6,000	$ 6,000	$ 12,000
Interest	700	700	700
	$ 6,700	$ 6,700	$ 12,700

Return to TOC

City of Glendale
Revenues other than property taxes
Fiscal Year 2027

Sources of revenues	Estimated revenues 2026	Actual revenues* 2026	Estimated revenues 2027
Community Services Grants			
Grants	$ 15,158,615	$ 15,158,615	$ 14,726,641
	$ 15,158,615	$ 15,158,615	$ 14,726,641
Other Grants			
Grants	$ 90,988,070	$ 90,988,070	$ 67,436,066
Miscellaneous	377,885	377,885	777,885
	$ 91,365,955	$ 91,365,955	$ 68,213,951
Public Safety Funds			
City Sales Tax	$ 42,180,060	$ 42,180,060	$ 44,228,895
State Forfeitures	1,000,000	1,000,000	500,000
Federal Forfeitures	15,000	15,000	12,000
	$ 43,195,060	$ 43,195,060	$ 44,740,895
Transportation/HURF Funds			
City Sales Tax	$ 46,274,522	$ 46,274,522	$ 46,616,965
Grants	22,694,541	22,694,541	27,862,192
Highway User Revenues	20,412,783	20,412,783	20,301,516
Interest	4,572,276	4,572,276	1,929,362
Airport Fees	781,518	781,518	1,111,638
Miscellaneous CD Fees	1,463,189	1,463,189	1,058,300
Miscellaneous	502,887	502,887	270,816
Transit Revenue	118,761	118,761	134,441
	$ 96,820,478	$ 96,820,478	$ 99,285,230
Intergovernmental			
Partner Revenue	$ 3,156,457	$ 3,156,457	$ 3,676,457
Miscellaneous	17,000	17,000	17,000
	$ 3,173,457	$ 3,173,457	$ 3,693,457
Fines and forfeits			
Court Revenue	$ 246,400	$ 246,400	$ 307,400
	$ 246,400	$ 246,400	$ 307,400

Return to TOC

City of Glendale
Revenues other than property taxes
Fiscal Year 2027

Sources of revenues	Estimated revenues 2026	Actual revenues* 2026	Estimated revenues 2027
Interest on investments			
Interest	$ 4,100	$ 4,100	$ 7,100
	$ 4,100	$ 4,100	$ 7,100
Miscellaneous			
Miscellaneous	$ 846,254	$ 846,254	$ 981,752
	$ 846,254	$ 846,254	$ 981,752
Total Special Revenue Funds	$ 250,817,019	$ 250,817,019	$ 231,969,125

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Debt Service Funds			
Miscellaneous	$ -	$ -	$ 9,857,073
	$ -	$ -	$ 9,857,073
Total Debt Service Funds	$ -	$ -	$ 9,857,073

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Capital Project Funds			
G.O. Bond Funds			
Bond Proceeds	$ 20,944,460	$ 20,944,460	$ 26,384,220
	$ 20,944,460	$ 20,944,460	$ 26,384,220
Other Capital Funds			
Miscellaneous	$ -	$ -	$ 963,652
	$ -	$ -	$ 963,652
Development Impact Fee Funds			
Development Impact Fees	$ 3,653,675	$ 3,653,675	$ 1,690,034

Return to TOC

City of Glendale
Revenues other than property taxes
Fiscal Year 2027

Sources of revenues	Estimated revenues 2026	Actual revenues* 2026	Estimated revenues 2027
Interest	595,018	595,018	577,216
	$ 4,248,693	$ 4,248,693	$ 2,267,250
Total Capital Project Funds	$ 25,193,153	$ 25,193,153	$ 29,615,121

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Permanent Funds

Cemetery Perpetual Care

Interest	$ 26,000	$ 26,000	$ 300,000
	$ 26,000	$ 26,000	$ 300,000
Total Permanent Funds	$ 26,000	$ 26,000	$ 300,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Enterprise Funds

Water/Sewer Funds

Water Revenues	$ 73,144,243	$ 73,144,243	$ 83,370,000
Sewer Revenue	46,395,083	46,395,083	51,296,930
Bond Proceeds	55,000,000	55,000,000	50,000,000
Miscellaneous	6,502,043	6,502,043	7,070,000
Intergovernmental Agreement	1,615,702	1,615,702	3,460,000
Interest	373,695	373,695	1,300,000
Water Development Impact Fees	1,855,831	1,855,831	1,100,000
Sewer Development Impact Fees	1,891,733	1,891,733	1,070,000
Staff & Adm Chargebacks	82,000	82,000	100,000

Return to TOC

City of Glendale
Revenues other than property taxes
Fiscal Year 2027

Sources of revenues	Estimated revenues 2026	Actual revenues* 2026	Estimated revenues 2027
Lease Proceeds	96,978	96,978	-
	$ 186,957,308	$ 186,957,308	$ 198,766,930
Landfill			
Tipping Fees	$ 9,747,703	$ 9,747,703	$ 11,918,266
Internal Charges	4,848,403	4,848,403	3,952,583
Staff & Adm Chargebacks	464,140	464,140	431,000
Interest	28,969	28,969	344,161
Recycling Sales	777	777	75,243
Miscellaneous	580,007	580,007	60,000
	$ 15,669,999	$ 15,669,999	$ 16,781,254
Solid Waste			
Residential Sanitiation	$ 22,335,326	$ 22,335,326	$ 23,293,931
Commercial Sanitation Frontload	5,135,463	5,135,463	5,006,355
Commercial Sanitation Rolloff	1,158,141	1,158,141	1,133,225
Grants	354,376	354,376	354,376
Miscellaneous Bin Service	308,550	308,550	335,657
Internal Charges	(26)	(26)	310,000
Miscellaneous	195,110	195,110	50,242
Interest	9,810	9,810	9,810
	$ 29,496,750	$ 29,496,750	$ 30,493,596
Pub Housing Budget Activities			
Grants	$ 21,314,823	$ 21,314,823	$ 21,474,846
	$ 21,314,823	$ 21,314,823	$ 21,474,846
Total Enterprise Funds	$ 253,438,880	$ 253,438,880	$ 267,516,626

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Internal Service Funds

Risk Management Self Insurance

Internal Charges	$ 12,000,000	$ 12,000,000	$ -
	$ 12,000,000	$ 12,000,000	$ -

Return to TOC

City of Glendale
Revenues other than property taxes
Fiscal Year 2027

Sources of revenues	Estimated revenues 2026	Actual revenues* 2026	Estimated revenues 2027
Workers Comp. Self Insurance			
Interest	$ 26,000	$ 26,000	$ 26,000
Internal Charges	9,974,000	9,974,000	-
	$ 10,000,000	$ 10,000,000	$ 26,000
Benefits Trust Fund			
City Contributions	$ 29,512,243	$ 29,512,243	$ 25,267,387
Employee Contributions	8,646,435	8,646,435	7,402,786
Retiree Contributions	2,731,753	2,731,753	2,338,835
	$ 40,890,431	$ 40,890,431	$ 35,009,007
Fleet Services			
Internal Charges	$ 16,470,580	$ 16,470,580	$ 16,992,593
Miscellaneous	475,000	475,000	-
	$ 16,945,580	$ 16,945,580	$ 16,992,593
Technology			
Internal Charges	$ 24,280,736	$ 24,280,736	$ 25,042,119
	$ 24,280,736	$ 24,280,736	$ 25,042,119
Total Internal Service Funds	$ 104,116,747	$ 104,116,747	$ 77,069,719
Total all funds	$ 990,336,280	$ 990,336,280	$ 972,570,875

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Return to TOC

City of Glendale
Other financing sources/(uses) and interfund transfers
Fiscal Year 2027

Fund	Other financing Sources	Other financing (Uses)	Interfund transfers In	Interfund transfers (Out)
General Fund				
1000 - General Fund	$	$	$ 48,728,895	$ 83,142,506
1020 - Vehicle Replacement			5,082,136	
Total General Fund	$	$	$ 53,811,031	$ 83,142,506
Special Revenue Funds				
2050 - Highway User Revenue Fund	$	$	$	$ 4,914,260
2070 - Transportation Sales Tax				41,360,539
2080 - Police Special Revenue				32,460,738
2090 - Fire Special Revenue				16,268,157
2130 - Airport Special Revenue			182,415	
2140 - CAP Grant			70,215	
2200 - Training Facility Revenue			3,901,990	
Total Special Revenue Funds	$	$	$ 4,154,620	$ 95,003,694
Debt Service Funds				
3030 - MPC Debt Service	$	$	$	$ 9,857,073
3040 - Transportation Debt Service			482,206	
3050 - Excise Tax Debt Service			40,965,573	
3060 - COP's Debt Service			20,556,073	
Total Debt Service Funds	$	$	$ 62,003,852	$ 9,857,073
Capital Project Funds				
1070 - Camelback Ranch	$	$	$ 4,522,307	$
1080 - General Government Capital			15,270,476	647,307
4013 - 2026 Streets Bonds	4,126,492			
4020 - Hurf Capital Projects			4,914,260	
4030 - Transportation Capital Proj			40,878,333	
4043 - 2026 Public Safety Bonds	6,044,211			
4063 - 2026 General Government Bonds	1,410,954			
4093 - 2026 Open Space Bonds	9,796,862			
4113 - 2026 Flood Control Bonds	5,005,701			
Total Capital Project Funds	$ 26,384,220	$	$ 65,585,376	$ 647,307
Enterprise Funds				
6020 - Water	$ 50,000,000	$	$ 883,697	$ 35,093,000
6040 - Water and Sewer Bond Debt Svc			35,093,000	
6110 - Landfill			1,219,496	
6120 - Solid Waste			206,250	
6130 - Housing Public Activities			786,258	
Total Enterprise Funds	$ 50,000,000	$	$ 38,188,701	$ 35,093,000
Total all fund	$ 76,384,220	$	$ 223,743,580	$ 223,743,580

Return to TOC

City of Glendale
Expenditures/expenses by fund
Fiscal Year 2027

Fund/Department	Adopted budgeted expenditures/ expenses 2026	Expenditure/ expense adjustments approved 2026	Actual expenditures/ expenses* 2026	Budgeted expenditures/ expenses 2027
General Fund				
Audit	$ 633,510	$ -	$ 479,020	$ 649,908
Budget and Finance	9,071,210	1,263,431	14,142,639	9,367,203
City Attorney's Office	6,120,938	-	4,742,329	6,266,600
City Clerk	1,517,317	-	1,161,931	1,336,628
City Court	7,369,860	-	5,705,564	8,056,406
City Manager's Office	6,590,651	-	5,097,949	6,931,695
Communications	2,642,488	-	2,074,997	2,711,529
Community Services	11,331,545	-	8,874,068	11,430,125
Development Services	9,272,024	-	7,188,559	9,040,624
Economic Development	6,012,364	(727,203)	4,023,478	4,313,816
Emergency Management	883,930	-	697,352	822,091
Engineering	4,760,084	-	4,486,475	4,167,143
Field Operations	26,512,938	(1,263,431)	66,588,706	26,786,474
Fire Services	72,127,190	200,000	56,874,858	70,520,093
Human Resources	3,953,043	-	3,034,824	3,930,359
Intergovernmental Programs	816,078	-	1,479,219	833,805
Mayor & Council Office	2,556,402	(91,156)	2,251,852	2,393,993
Non-Departmental	9,151,134	-	6,863,351	9,151,134
Organizational Performance	787,573	-	600,756	909,501
Parks and Recreation	21,781,430	694,305	17,887,258	24,002,731
Police Services	144,006,523	290,963	112,857,168	150,084,194
Transportation	1,954,278	-	3,578,941	1,339,292
Contingency	5,000,000	(200,000)	-	5,000,000
Total General Fund	$ 354,852,511	$ 166,909	$ 330,691,296	$ 360,045,344
Special Revenue Funds				
Budget and Finance	$ -	$ 15,398,277	$ 15,398,277	$ -
City Attorney's Office	-	40,000	30,000	-
City Court	586,307	224,060	613,958	126,103
Community Services	23,974,290	694,862	18,436,270	24,418,918
Economic Development	1,593,147	371,519	1,724,993	1,623,681
Engineering	18,526,149	(369,663)	18,156,486	20,223,596
Field Operations	2,437,981	536,066	2,681,608	3,588,150
Fire Services	12,736,281	(479,285)	9,016,074	12,360,274
Mayor & Council Office	-	15,000	11,250	-
Non-Departmental	56,719,458	(35,192,217)	21,318,705	31,117,703
Parks and Recreation	1,321,983	-	937,904	2,632,252
Police Services	10,965,079	-	6,586,135	8,487,538
Transportation	85,716,445	(11,432,348)	55,666,014	86,098,992

Return to TOC

City of Glendale
Expenditures/expenses by fund
Fiscal Year 2027

Fund/Department	Adopted budgeted expenditures/ expenses 2026	Expenditure/ expense adjustments approved 2026	Actual expenditures/ expenses* 2026	Budgeted expenditures/ expenses 2027
Water Services	-	200,000	150,000	-
Contingency	3,010,071	-	-	1,957,155
Total Special Revenue Funds	$ 217,587,190	$ (29,993,730)	$ 150,727,675	$ 192,634,361
Debt Service Funds				
COP's Debt Service	$ 19,993,356	$ -	$ 19,993,356	$ 20,556,073
Excise Tax Debt Service	32,183,126	16,222,054	48,405,180	31,108,500
General Obligation Debt Serv	25,351,530	-	25,351,530	21,065,565
MPC Debt Service	4,395,269	16,570,750	20,966,019	3,483,569
Transportation Debt Service	482,730	-	304,587	482,206
Total Debt Service Funds	$ 82,406,011	$ 32,792,804	$ 115,020,671	$ 76,695,913
Capital Project Funds				
Budget and Finance	$ 6,612,550	$ 48,172,361	$ 49,174,355	$ 1,756,829
Community Services	8,759,111	(178,714)	8,580,397	4,860,439
Engineering	10,718,421	(132,985)	6,936,640	16,497,179
Field Operations	169,103,372	(32,452,558)	91,881,433	123,599,074
Fire Services	976,557	4,331,258	4,483,128	6,400,132
Innovation and Technology	258,206	(113,412)	144,794	70,156
Intergovernmental Programs	855,893	-	-	-
Mayor & Council Office	258,958	90,732	-	292,387
Parks and Recreation	30,312,794	2,542,021	32,332,024	37,379,007
Police Services	1,859,833	(596,338)	-	3,167,245
Transportation	81,497,537	(25,396,884)	53,989,329	65,854,343
Contingency	73,879,427	-	-	83,011,669
Total Capital Project Funds	$ 385,092,659	$ (3,734,519)	$ 247,522,101	$ 342,888,459
Permanent Funds				
Contingency	$ 7,126,053	$ -	$ -	$ 7,723,492
Total Permanent Funds	$ 7,126,053	$ -	$ -	$ 7,723,492
Enterprise Funds				
Budget and Finance	$ 4,543,288	$ 2,699,529	$ 6,197,345	$ 4,464,072
Community Services	22,555,116	-	17,161,000	22,261,104
Debt Service	32,390,750	-	32,390,750	35,805,750
Field Operations	52,548,859	(787,795)	42,445,439	52,370,937
Water Services	174,086,232	(1,821,734)	145,301,234	184,497,784
Contingency	2,700,000	-	-	2,700,000
Total Enterprise Funds	$ 288,824,246	$ 90,000	$ 243,495,767	$ 302,099,647

Return to TOC

City of Glendale
Expenditures/expenses by fund
Fiscal Year 2027

Fund/Department	Adopted budgeted expenditures/ expenses 2026	Expenditure/ expense adjustments approved 2026	Actual expenditures/ expenses* 2026	Budgeted expenditures/ expenses 2027
Internal Service Funds				
Budget and Finance	$ -	$ 684,172	$ 684,172	$ -
Field Operations	16,945,580	-	16,945,580	16,992,593
Human Resources	70,087,464	-	52,604,662	73,942,346
Innovation and Technology	35,078,287	(5,636)	27,879,080	34,977,846
Contingency	2,000,000	-	-	2,000,000
Total Internal Service Funds	$ 124,111,331	$ 678,536	$ 98,113,493	$ 127,912,785
Total all funds	$ 1,460,000,000	$ -	$ 1,185,571,004	$ 1,410,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Return to TOC

City of Glendale
Expenditures/expenses by department
Fiscal Year 2027

Department/Fund	Adopted budgeted expenditures/ expenses 2026	Expenditure/ expense adjustments approved 2026	Actual expenditures/ expenses* 2026	Budgeted expenditures/ expenses 2027
Audit				
1000 - General Fund	$ 633,510	$	$ 479,020	$ 649,908
Total Audit	$ 633,510	$	$ 479,020	$ 649,908
Budget and Finance				
1000 - General Fund	$ 9,071,210	$	$ 7,005,633	$ 9,367,203
1020 - Vehicle Replacement		1,263,431	1,263,431	
1080 - General Government Capital		5,573,575	5,873,575	
2060 - Transportation Grants		5,420,938	5,420,938	
2160 - Other Grants		369,663	369,663	
2190 - Airport Capital Grant		9,011,410	9,011,410	
2200 - Training Facility Revenue		596,266	596,266	
4010 - Streets Construction Bonds		681,496	681,496	
4020 - Hurf Capital Projects		2,351,335	2,351,335	
4030 - Transportation Capital Proj		16,398,427	16,398,427	
4050 - Parks Construction Bonds		335,164	335,164	
4060 - Government Facilities Bonds		65,692	65,692	
4080 - Cultural Facility Bonds		393,401	393,401	
4090 - Open Space/Trail Constr. Bonds		268,859	268,859	
4100 - Library Construction Bonds		178,714	178,714	
4410 - 2014-DIF Streets Zone 1 East		626,854	626,854	
4420 - 2014-DIF Streets Zn 2 West 101		57,960	57,960	
4430 - 2014-DIF Streets Zn 3 West 303		9,160	9,160	
4431 - 2019-DIF-Streets		5,311,891	5,311,891	
4510 - Gov Facility-Excise Tax 24Bond		15,847,084	15,847,084	
4520 - Gov Facility-Excise Tax 25Bond		72,749	72,749	
4610 - ARPA Capital Projects	6,612,550		6,575,569	1,756,829
6020 - Water	4,409,375	709,559	4,293,857	4,361,347
6030 - Sewer		1,184,415	1,184,415	
6071 - 2019-Water DIF		189,897		
6110 - Landfill	133,914		103,415	102,726
6120 - Solid Waste		615,658	615,658	
7060 - Technology Projects		684,172	684,172	
Total Budget and Finance	$ 20,227,049	$ 68,217,769	$ 85,596,787	$ 15,588,104
City Attorney's Office				
1000 - General Fund	$ 6,120,938	$	$ 4,742,329	$ 6,266,600
2160 - Other Grants		40,000	30,000	
Total City Attorney's Office	$ 6,120,938	$ 40,000	$ 4,772,329	$ 6,266,600
City Clerk				
1000 - General Fund	$ 1,517,317	$	$ 1,161,931	$ 1,336,628
Total City Clerk	$ 1,517,317	$	$ 1,161,931	$ 1,336,628
City Court				

Return to TOC

City of Glendale
Expenditures/expenses by department
Fiscal Year 2027

Department/Fund	Adopted budgeted expenditures/ expenses 2026	Expenditure/ expense adjustments approved 2026	Actual expenditures/ expenses* 2026	Budgeted expenditures/ expenses 2027
1000 - General Fund	$ 7,369,860	$	$ 5,705,564	$ 8,056,406
2120 - Court Security Bonds	586,307		445,913	126,103
2160 - Other Grants		224,060	168,045	
Total City Court	$ 7,956,168	$ 224,060	$ 6,319,523	$ 8,182,509
City Manager's Office				
1000 - General Fund	$ 6,590,651	$	$ 5,097,949	$ 6,931,695
Total City Manager's Office	$ 6,590,651	$	$ 5,097,949	$ 6,931,695
Communications				
1000 - General Fund	$ 2,642,488	$	$ 2,074,997	$ 2,711,529
Total Communications	$ 2,642,488	$	$ 2,074,997	$ 2,711,529
Community Services				
1000 - General Fund	$ 11,331,545	$	$ 8,874,068	$ 11,430,125
2010 - Home Grant	6,593,302		4,944,977	6,001,534
2020 - Neighborhood Stabilization	438,220		328,665	583,220
2030 - Neighborhd Stabilization Pgm3	389,300		291,975	227,300
2040 - CDBG	6,060,354		4,545,266	6,173,633
2041 - CDBG-CV1	174,000		130,500	80,000
2044 - CDBG-CV3	158,000		118,500	125,000
2140 - CAP Grant	2,222,779	694,862	2,188,230	1,579,042
2145 - Other Community Revite Grants	6,091,145		4,568,359	6,000,000
2150 - Emergency Solutions Grant	480,992		360,744	482,992
2160 - Other Grants	616,197		396,554	616,197
2162 - Opioid Settlement Fund	750,000		562,500	2,550,000
4100 - Library Construction Bonds	2,808,595	(914,554)	1,894,041	646,576
4101 - 2024 Library Bonds	5,950,516	735,841	6,686,357	4,213,863
6130 - Housing Public Activities	22,555,116		17,161,000	22,261,104
Total Community Services	$ 66,620,062	$ 516,148	$ 53,051,736	$ 62,970,586
Debt Service				
3010 - General Obligation Debt Serv	$ 25,351,530	$	$ 25,351,530	$ 21,065,565
3030 - MPC Debt Service	4,395,269	16,570,750	20,966,019	3,483,569
3040 - Transportation Debt Service	482,730		304,587	482,206
3050 - Excise Tax Debt Service	32,183,126	16,222,054	48,405,180	31,108,500
3060 - COP's Debt Service	19,993,356		19,993,356	20,556,073
6040 - Water and Sewer Bond Debt Svc	31,677,500		31,677,500	35,093,000
6110 - Landfill	713,250		713,250	712,750
Total Debt Service	$ 114,796,761	$ 32,792,804	$ 147,411,421	$ 112,501,663
Development Services				
1000 - General Fund	$ 9,272,024	$	$ 7,188,559	$ 9,040,624
Total Development Services	$ 9,272,024	$	$ 7,188,559	$ 9,040,624

Return to TOC

City of Glendale
Expenditures/expenses by department
Fiscal Year 2027

Department/Fund	Adopted budgeted expenditures/ expenses 2026	Expenditure/ expense adjustments approved 2026	Actual expenditures/ expenses* 2026	Budgeted expenditures/ expenses 2027
Economic Development				
1000 - General Fund	$ 6,012,364	$ (727,203)	$ 4,023,478	$ 4,313,816
2110 - Arts Commission	1,593,147		1,446,354	1,623,681
2160 - Other Grants		371,519	278,639	
Total Economic Development	$ 7,605,510	$ (355,684)	$ 5,748,472	$ 5,937,497
Emergency Management				
1000 - General Fund	$ 883,930	$	$ 697,352	$ 822,091
Total Emergency Management	$ 883,930	$	$ 697,352	$ 822,091
Engineering				
1000 - General Fund	$ 4,760,084	$	$ 3,780,829	$ 4,167,143
1080 - General Government Capital	838,631	(132,985)	705,646	1,157,053
2160 - Other Grants	18,526,149	(369,663)	18,156,486	20,223,596
4070 - Economic Development	2,943,150			2,943,150
4110 - Flood Control Constr. Bonds	5,061,429		5,061,429	5,516,768
4112 - 2025 Flood Control Bonds	1,875,211		1,875,211	1,874,506
4113 - 2026 Flood Control Bonds				5,005,701
Total Engineering	$ 34,004,654	$ (502,648)	$ 29,579,601	$ 40,887,918
Field Operations				
1000 - General Fund	$ 14,037,136	$	$ 10,756,955	$ 13,519,763
1020 - Vehicle Replacement	12,475,802	(1,263,431)	11,062,371	13,266,711
1070 - Camelback Ranch				5,485,959
1080 - General Government Capital	74,356,047	(29,586,666)	44,769,380	47,391,657
2160 - Other Grants		388,047	388,047	
2200 - Training Facility Revenue	2,437,981	148,019	2,293,561	3,588,150
4030 - Transportation Capital Proj	1,847,258	(172,137)	1,675,121	2,965,046
4040 - Public Safety Bonds	14,152,027	(6,118,481)	8,033,546	13,877
4041 - 2024 Public Safety Bonds	8,791,498	6,118,481	14,909,979	11,307,034
4042 - 2025 Public Safety Bonds	14,108,984		14,108,984	14,098,912
4043 - 2026 Public Safety Bonds				6,044,211
4060 - Government Facilities Bonds	2,349,959	(876,162)	1,473,797	172,111
4061 - 2024 General Government Bonds	1,298,341	810,470	2,108,811	1,060,219
4062 - 2025 General Government Bonds	539,471		539,471	530,825
4063 - 2026 General Government Bonds				1,410,954
4080 - Cultural Facility Bonds	3,625,281	(408,402)	3,216,879	826,914
4081 - 2024 Cultural Facility Bonds	6,106,638	15,000	6,121,638	3,140,336
4173 - 2019-DIF Fire	37,500		37,500	37,500
4284 - 2019-DIF Libraries	1,139,932		1,139,932	156,223
4510 - Gov Facility-Excise Tax 24Bond	40,750,436	(15,847,084)	24,903,352	14,210,558
4520 - Gov Facility-Excise Tax 25Bond		13,612,423	13,612,423	14,746,740
6020 - Water	1,967,789	(172,137)		3,310,894
6110 - Landfill	18,259,673		15,552,964	18,927,498
6120 - Solid Waste	32,321,397	(615,658)	26,892,475	30,132,546

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City of Glendale
Expenditures/expenses by department
Fiscal Year 2027

Department/Fund	Adopted budgeted expenditures/ expenses 2026	Expenditure/ expense adjustments approved 2026	Actual expenditures/ expenses* 2026	Budgeted expenditures/ expenses 2027
7040 - Fleet Services	16,945,580		16,945,580	16,992,593
Total Field Operations	$ 267,548,730	$ (33,967,718)	$ 220,542,767	$ 223,337,227
Fire Services				
1000 - General Fund	$ 72,127,190	$ 200,000	$ 56,050,172	$ 70,520,093
1080 - General Government Capital	976,557	(151,871)	824,686	6,400,132
2160 - Other Grants	7,904,764		5,159,272	7,616,405
2200 - Training Facility Revenue	4,831,517	(479,285)	3,856,802	4,743,869
4520 - Gov Facility-Excise Tax 25Bond		4,483,128	4,483,128	
Total Fire Services	$ 85,840,027	$ 4,051,972	$ 70,374,061	$ 89,280,498
Human Resources				
1000 - General Fund	$ 3,953,043	$	$ 3,034,824	$ 3,930,359
7010 - Risk Management Self Insurance	14,380,976		10,806,689	14,555,915
7020 - Workers Comp Self Insurance	13,053,910		9,792,871	13,018,779
7030 - Benefits Trust	42,652,577		32,005,102	46,367,652
Total Human Resources	$ 74,040,506	$	$ 55,639,485	$ 77,872,705
Innovation and Technology				
1080 - General Government Capital	$ 258,206	$ (113,412)	$ 144,794	$ 70,156
7050 - Technology	25,320,059	450,000	20,649,723	24,436,474
7060 - Technology Projects	9,758,228	(455,636)	7,229,357	10,541,372
Total Innovation and Technology	$ 35,336,493	$ (119,048)	$ 28,023,874	$ 35,048,003
Intergovernmental Programs				
1000 - General Fund	$ 816,078	$	$ 623,326	$ 833,805
1080 - General Government Capital	855,893		855,893	
Total Intergovernmental Programs	$ 1,671,971	$	$ 1,479,219	$ 833,805
Mayor & Council Office				
1000 - General Fund	$ 2,556,402	$ (91,156)	$ 1,902,162	$ 2,393,993
1080 - General Government Capital	258,958	90,732	349,690	292,387
2160 - Other Grants		15,000	11,250	
Total Mayor & Council Office	$ 2,815,360	$ 14,576	$ 2,263,102	$ 2,686,380
Non-Departmental				
1000 - General Fund	$ 9,151,134	$	$ 6,863,351	$ 9,151,134
2100 - Utility Bill Donation	150,000		112,500	150,000
2160 - Other Grants	55,885,316	(35,192,217)	20,693,098	30,819,779
2161 - American Rescue Plan Act	684,142		513,106	147,924
Total Non-Departmental	$ 65,870,592	$ (35,192,217)	$ 28,182,055	$ 40,268,837
Organizational Performance				
1000 - General Fund	$ 787,573	$	$ 600,756	$ 909,501
Total Organizational Performance	$ 787,573	$	$ 600,756	$ 909,501

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City of Glendale
Expenditures/expenses by department
Fiscal Year 2027

Department/Fund	Adopted budgeted expenditures/ expenses 2026	Expenditure/ expense adjustments approved 2026	Actual expenditures/ expenses* 2026	Budgeted expenditures/ expenses 2027
Parks and Recreation				
1000 - General Fund	$ 21,781,430	$ 694,305	$ 17,364,467	$ 24,002,731
1080 - General Government Capital	2,628,378	(2,105,587)	522,791	
2160 - Other Grants	183,291		83,843	1,683,291
2161 - American Rescue Plan Act	1,073,841		805,381	884,771
2180 - Park and Rec Designated	64,851		48,680	64,190
4050 - Parks Construction Bonds	4,296,699	(335,164)	3,961,535	1,660,741
4090 - Open Space/Trail Constr. Bonds	9,989,083	(268,859)	9,720,224	8,402,790
4091 - 2024 Open Space/Trails Bonds	10,622,563		10,622,563	10,605,953
4092 - 2025 Open Space/Trails Bonds	1,700,966		1,700,966	1,700,327
4093 - 2026 Open Space Bonds				9,796,862
4383 - 2019-DIF Parks & Rec	1,075,105		1,075,105	173,517
4520 - Gov Facility-Excise Tax 25Bond		5,251,632	5,251,632	5,038,817
Total Parks and Recreation	$ 53,416,207	$ 3,236,326	$ 51,157,186	$ 64,013,990
Police Services				
1000 - General Fund	$ 144,006,523	$ 290,963	$ 111,593,673	$ 150,084,194
1080 - General Government Capital	1,859,833	(596,338)	1,263,495	3,167,245
2160 - Other Grants	8,250,239		5,430,175	7,310,476
2170 - Rico Funds	1,582,972		279,157	600,000
2200 - Training Facility Revenue	1,131,869		876,803	577,062
Total Police Services	$ 156,831,435	$ (305,375)	$ 119,443,303	$ 161,738,977
Transportation				
1000 - General Fund	$ 1,954,278	$	$ 1,467,617	$ 1,339,292
1080 - General Government Capital	9,707,112	(7,595,788)	2,111,324	
2050 - Highway User Revenue Fund	19,668,327		16,354,809	18,365,059
2060 - Transportation Grants	14,170,772	(2,420,938)	11,574,834	20,246,458
2070 - Transportation Sales Tax	38,035,291		33,141,105	36,515,671
2071 - Transportation SILF	2,500,000		2,500,000	
2130 - Airport Special Revenue	1,328,066		1,030,401	1,302,120
2190 - Airport Capital Grant	10,013,988	(9,011,410)	(8,935,136)	9,669,684
4010 - Streets Construction Bonds	892,230	(681,496)	210,734	138,370
4011 - 2024 Street Bonds	5,876,298		5,876,298	5,863,098
4012 - 2025 Streets Bonds	2,719,828		2,719,828	
4013 - 2026 Streets Bonds				4,126,492
4020 - Hurf Capital Projects	5,669,951	(2,351,335)	3,318,616	4,914,260
4030 - Transportation Capital Proj	43,944,252	(16,226,289)	27,717,963	37,913,288
4410 - 2014-DIF Streets Zone 1 East	626,854	(626,854)		
4420 - 2014-DIF Streets Zn 2 West 101	937,975	(57,960)	880,015	662,443
4430 - 2014-DIF Streets Zn 3 West 303	9,160	(9,160)		
4431 - 2019-DIF-Streets	9,178,085	(5,311,891)	3,866,194	4,957,244
4434 - 2023-DIF Streets West	1,935,792		1,935,792	
4520 - Gov Facility-Excise Tax 25Bond		7,463,889	7,463,889	7,279,148

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City of Glendale
Expenditures/expenses by department
Fiscal Year 2027

Department/Fund	Adopted budgeted expenditures/ expenses 2026	Expenditure/ expense adjustments approved 2026	Actual expenditures/ expenses* 2026	Budgeted expenditures/ expenses 2027
Total Transportation	$ 169,168,260	$ (36,829,232)	$ 113,234,284	$ 153,292,627
Water Services				
2160 - Other Grants	$	$ 200,000	$ 150,000	$
6020 - Water	117,446,273	(987,422)	99,271,714	128,805,332
6030 - Sewer	52,849,959	(734,415)	44,469,654	50,475,645
6031 - Stormwater		90,000		1,896,807
6065 - 2014-DIF Water	640,000			
6071 - 2019-Water DIF	2,450,000	(189,897)	1,449,833	2,120,000
6101 - 2019-Sewer DIF	700,000		110,032	1,200,000
Total Water Services	$ 174,086,232	$ (1,621,734)	$ 145,451,234	$ 184,497,784
Contingency				
1000 - General Fund	$ 5,000,000	$ (200,000)	$	$ 5,000,000
1080 - General Government Capital	300,000			300,000
2050 - Highway User Revenue Fund	1,500,000			1,500,000
2070 - Transportation Sales Tax	300,000			300,000
2162 - Opioid Settlement Fund	1,210,071			157,155
4165 - 2014-DIF Fire	1,439,587			2,086,280
4173 - 2019-DIF Fire	11,531,120			12,357,186
4174 - 2025-DIF Fire				492,873
4215 - 2014-DIF Police	713,193			786,673
4223 - 2019-DIF Police	12,111,657			12,977,942
4224 - 2025-DIF Police				436,248
4284 - 2019-DIF Libraries	785,849			302,815
4285 - 2025-DIF Libraries				104,487
4383 - 2019-DIF Parks & Rec	5,252,379			3,646,662
4384 - 2025-DIF Parks & Rec				377,599
4410 - 2014-DIF Streets Zone 1 East	1,198,211			847,223
4420 - 2014-DIF Streets Zn 2 West 101	157,993			256,219
4430 - 2014-DIF Streets Zn 3 West 303	2,423			12,111
4431 - 2019-DIF-Streets	14,800,538			19,939,538
4433 - 2023-DIF Streets East	17,914,926			21,071,387
4434 - 2023-DIF Streets West	7,671,550			7,016,426
6020 - Water	2,000,000			2,000,000
6110 - Landfill	500,000			500,000
6120 - Solid Waste	200,000			200,000
7010 - Risk Management Self Insurance	1,000,000			1,000,000
7020 - Workers Comp Self Insurance	1,000,000			1,000,000
8010 - Cemetery	7,126,053			7,723,492
Total Contingency	$ 93,715,551	$ (200,000)	$ -	$ 102,392,316
Department total	$ 1,460,000,000	$ -	$ 1,185,571,004	$ 1,410,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

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City of Glendale
Full-Time Employees and Personnel Compensation
Fiscal Year 2027

FUND	Full-Time Equivalent (FTE) 2027	Employee Salaries and Hourly Costs 2027	Retirement Costs 2027	Healthcare Costs 2027	Other Benefit Costs 2027	Total Estimated Personnel Compensation 2027
GENERAL FUND						
1000-General Fund	1,458.25	$ 179,815,729	$ 39,495,649	$ 24,715,608	$ 14,679,619	$ 258,706,606
Total General Fund	1,458.25	$ 179,815,729	$ 39,495,649	$ 24,715,608	$ 14,679,619	$ 258,706,606
SPECIAL REVENUE FUNDS						
2010-Home Grant	-	$ 0	$ 0	$ 0	$ 32,019	$ 32,019
2020-Neighborhood Stabilization	-	-	-	-	25,000	25,000
2030-Neighborhd Stabilization Pgm3	-	-	-	-	25,000	25,000
2040-CDBG	7.00	570,951	68,877	114,676	232,901	987,404
2050-Highway User Revenue Fund	47.00	4,001,736	456,187	709,643	292,809	5,460,375
2070-Transportation Sales Tax	67.00	5,987,247	687,602	1,009,248	453,664	8,137,761
2110-Arts Commission	2.00	185,290	22,102	21,136	14,113	242,641
2120-Court Security Bonds	-	73,649	0	0	0	73,649
2130-Airport Special Revenue	6.00	630,024	75,666	83,580	49,148	838,419
2140-CAP Grant	4.50	379,530	78,516	73,329	47,667	579,042
2150-Emergency Shelter Grant	-	-	-	-	17,183	17,183
2160-Other Grants	2.00	7,228,505	2,404,278	30,337	990,229	10,653,349
2161-American Rescue Plan Act	-	857,367	1,537	12,055	13,813	884,771
2180-Park and Rec Designated	-	6,924	-	-	0	6,924
2200-Training Facility Revenue	9.00	1,141,139	283,348	130,019	74,248	1,628,754
Total Special Revenue Funds	144.50	$ 21,062,362	$ 4,078,113	$ 2,184,022	$ 2,267,795	$ 29,592,292
ENTERPRISE FUNDS						
6020+-Water and Sewer	245.50	$ 24,733,734	$ 2,891,323	$ 4,032,372	$ 1,932,013	$ 33,589,442
6110-Landfill	45.50	4,169,639	497,446	716,132	310,003	5,693,220
6120-Solid Waste	79.50	6,544,247	765,250	1,202,932	466,203	8,978,632
6130-Housing Public Activities	28.00	2,525,797	290,346	475,058	183,418	3,474,620
Total Enterprise Funds	398.50	$ 37,973,417	$ 4,444,366	$ 6,426,494	$ 2,891,637	$ 51,735,914
INTERNAL SERVICE FUND						
7010-Risk Management Self Insurance	4.00	$ 550,003	$ 67,133	$ 74,307	$ 44,669	$ 736,112
7020-Workers Comp Self Insurance	3.00	358,391	43,178	41,625	29,355	472,548
7030-Benefits Trust	7.00	704,858	90,263	107,426	50,693	953,241
7040-Fleet Services	40.00	3,732,730	443,673	603,187	297,683	5,077,273
7050-Technology	54.00	7,396,759	876,221	856,337	585,324	9,714,642
Total Internal Service Fund	108.00	$ 12,742,741	$ 1,520,468	$ 1,682,882	$ 1,007,724	$ 16,953,816
TOTAL ALL FUNDS	2,109.25	$ 251,594,249	$ 49,538,597	$ 35,009,007	$ 20,846,775	$ 356,988,627

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Appendix

Fiscal Year 2026 – 2027 Annual Budget Book

Glendale
ARIZONA

RESOLUTION NO. R26-64

A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, ADOPTING THE FINAL BUDGET OF THE AMOUNTS REQUIRED FOR THE PUBLIC EXPENSE FOR THE CITY OF GLENDALE FOR THE FISCAL YEAR 2026-2027, SETTING FORTH THE REVENUE AND THE AMOUNT TO BE RAISED BY DIRECT PROPERTY TAXATION AND ADOPTING THE CITY COUNCIL'S FINANCIAL POLICIES.

WHEREAS, pursuant to the provisions of the laws of the United States, the State of Arizona and the charter and ordinances of the City of Glendale, the Glendale City Council must adopt a final budget for the fiscal year beginning July 1, 2026, and ending June 30, 2027; and

WHEREAS, the tentative budget has been advertised in the City's newspaper of record; and

WHEREAS, the tentative budget was approved by the Glendale City Council on May 12, 2026, by Resolution No. R26-52; and

WHEREAS, it appears that the sums to be raised by taxation, as specified in the tentative budget, do not in the aggregate exceed that amount for primary property taxes as computed in A.R.S. § 42-17051(A).

BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE as follows:

SECTION 1. That the schedules contained in Exhibit A to this resolution are adopted for the purpose as set forth in the final budget for the City of Glendale for the fiscal year 2026-2027.

SECTION 2. That the Council will set the property tax levy on June 23, 2026.

SECTION 3. That upon the recommendation by the City Manager and with the approval of the City Council, expenditures may be made from the appropriation for contingencies.

SECTION 4. That money from any fund may be used for any and all of these appropriations, except monies specifically restricted by federal and state law, or the Glendale City Charter and ordinances.

SECTION 5. That all sums contained in the final budget estimated expenditures are considered as specific appropriation and authority for the expenditures, as provided in the final budget, the laws of the United States Government, the State of Arizona, and the charter and ordinances of the City of Glendale.

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PASSED, ADOPTED AND APPROVED by the Mayor and Council of the City of Glendale, Maricopa County, Arizona, this 9th day of June, 2026.

Mayor Jerry P. Weiers

ATTEST:

Julie K. Bower, City Clerk (SEAL)

APPROVED AS TO FORM:

Michael D. Bailey, City Attorney

REVIEWED BY:

Patrick S. Banger, City Manager

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FY2027 Fund Matrix

Fund Name / Departments	Audit	Budget and Finance	City Attorney's Office	City Clerk	City Court	City Manager's Office	Communications	Community Services	Development Services	Economic Development	Emergency Management	Engineering	Field Operations	Fire Services	Human Resources	Innovation and Technology	Intergovernmental Programs	Mayor & Council Office	Organizational Performance	Parks and Recreation	Police Services	Transportation	Water Services
General Funds																							
1000-General Fund	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	
1020-Vehicle Replacement													X										
Special Revenue Funds																							
2010 Home Grant								X															
2020-Neighborhood Stabilization								X															
2030-Neighborhd Stabilization Pgm3								X															
2040-C.D.B.G.								X															
2041-CDBG-CV1								X															
2044-CDBG-CV3								X															
2050-Highway User Revenue Fund																						X	
2060-Transportation Grants																						X	
2070-Transportation Sales Tax																						X	
2110-Arts Commission										X													
2120-Court Security Bonds					X																		
2130-Airport Special Revenue																						X	
2140-CAP Grant								X															
2145-Other Community Revite Grants								X															
2150-Emergency Shelter Grant								X															
2160-Other Grants								X						X						X	X		
2161-American Recovery Plan Act																				X			
2162-Opioid Settlement Fund								X															
2170-Rico Funds																					X		
2180-Park and Rec Designated																				X			
2200-Training Facility Revenue													X	X							X		
Capital Project Funds																							
1080-General Government Capital Prj												X	X	X		X		X			X		
1070 - Camelback Ranch													X										
4020-Hurf Capital Projects																						X	
4030-Transportation Capital Proj													X									X	
4010+G.O. Bonds - Streets Constr.																						X	
4040+G.O. Bonds - Public Safety Constr.													X	X							X		
4050+G.O. Bonds - Parks Construction																				X			
4060+G.O. Bonds - Government Facilities													X										
4080+G.O. Bonds - Cultural Facility													X										
4090+G.O. Bonds - Open Space/Trail Constr.																				X			
4100+G.O. Bonds - Library Construction													X										
4110+G.O. Bonds - Flood Control												X	X										
4165+DIF - Public Safety														X									
4283+DIF - Libraries													X										
4325+DIF - Parks & Rec																				X			
4405+DIF - Streets																						X	
4510-Gov Facility Excise Tax 24 Bond													X										
4520-Gov Facility-Excise Tax 25Bond													X									X	
4610-ARPA Capital Projects													X								X		
Enterprise Funds																							
6020+ Water and Sewer		X																					X
6110+ Landfill		X											X										
6120-Solid Waste													X										
6130-Housing Public Activities								X															
Internal Service Funds																							
7010-Risk Management Self Insurance															X								
7020-Workers Comp Self Insurance															X								
7030-Benefits Trust															X								
7040-Fleet Services													X										
7050-Technology																X							
7060-Technology Projects																X							

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GLOSSARY OF TERMS

The City of Glendale designed the Annual Budget to offer citizens and staff an understandable and meaningful budget document. This glossary provides assistance to those unfamiliar with budgeting terms and specific terms related to the Glendale financial planning process.

A

ACCRUAL BASIS OF ACCOUNTING: The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid.

APPROPRIATION: An authorization made by the City Council that permits the city to incur obligations and expend resources.

ASSESSED VALUATION: A valuation placed upon real estate or other property by the county assessor and the state as a basis for levying taxes.

AUDIT: An examination of evidence, including records, facilities, inventories, systems, etc., to discover or verify information.

B

BALANCED BUDGET: Arizona law (Title 42 Arizona Revised Statutes) requires the City Council to annually adopt a balanced budget by purpose of public expense. The city charter also requires an annual balanced budget. The charter specifically states that "the total amounts in the budget proposed for expenditure shall not exceed the total amounts proposed for expenditure in the published estimates.

BASE BUDGET: Ongoing expenses for personnel, contractual services, supplies, and replacement of equipment to maintain service levels for each program as authorized by the City Council.

BUDGET ADOPTION: A formal action taken by the City Council that sets the expenditure spending limits for the fiscal year.

BOND: A municipality will issue this debt instrument and agree to repay the face amount of the bond on the designated maturity date. Bonds are primarily used to finance capital projects.

General Obligation (GO) Bond: This type of bond is secured by the full faith, credit, and taxing power of the municipality.

Revenue Bond: This type of bond is secured by the revenues generated from providing a specific service, such as water/sewer or landfill operations.

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C

CAPITAL BUDGET: The appropriation of bond funds or operating revenues used to fund improvements to city facilities, including buildings, streets, water/sewer lines, and parks.

CAPITAL IMPROVEMENT PROJECT: Non-routine capital expenditures that generally cost more than $50,000, resulting in the construction, renovation, or acquisition of land, infrastructure, buildings and/or the purchase of equipment, with an expected useful life of at least five years. Capital improvement projects are designed to prevent the deterioration of the city's existing infrastructure and respond to the future growth needs of the city.

CARRYOVER: Projected year-end savings that can be carried forward to cover any one-time expenses such as supplies, equipment, or special contracts when approved by Council.

D

DEBT RATIO: Total debt divided by total assets. Used by finance and budget staff to assess fiscal health, internal controls, etc.

DEBT SERVICE: Principal and interest payments on outstanding bonds.

DEPRECIATION: The decline in the value of an asset due to general wear and tear or obsolescence.

DEVELOPMENT IMPACT FEE: Fees requiring new development to cover the increased cost to the city of providing new infrastructure when they construct new residential and commercial developments.

E

ENCUMBRANCE: The formal accounting recognition of commitments to expend resources in the future.

ENTERPRISE FUND: Funds that are accounted for in a manner similar to a private business. Enterprise funds are intended to be self-sufficient with all costs supported primarily by user fees. The city maintains three enterprise funds: water/sewer, landfill, and sanitation.

EXPENDITURE: Represents a decrease in fund resources.

EXPENDITURE LIMITATION: An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The Economic Estimates Commission uses actual payments of local revenues for FY 1980 as the base limit and adjusts annually for population growth and inflation. All municipalities have the option of Home Rule, which requires voters to approve a four-year expenditure limit based on revenues received. Glendale citizens have approved the Home Rule Option since the inception of the expenditure limitation.

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F

FISCAL YEAR (FY): The period designated by the city for the beginning and ending of financial transactions. The fiscal year for the City of Glendale begins July 1 and ends June 30.

FULL-TIME EQUIVALENT (FTE): A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time employee working 20 hours per week would be equivalent to a 0.5 FTE (20 hours times 52 weeks divided by 2,080 hours).

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

FUND BALANCE: A balance or carryover that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures.

G

GENERAL FUND: Primary operating fund of the city. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police and fire protection, street and right-of-way maintenance, parks and recreation, planning and economic development, general administration of the city, and any other activity for which a special fund has not been created.

GOAL: A general and timeless statement created with a purpose based on the needs of the community.

GOVERNMENTAL FUND: Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds.

I

INFRASTRUCTURE: Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks, and airports.

L

LOCAL IMPROVEMENT DISTRICT (LID): LID's are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a special assessment.

M

MAJOR FUND: A fund that is reported in a separate column in the basic fund financial statements and is subject to a separate audit opinion in the independent auditor's report.

MODIFIED ACCRUAL METHOD OF ACCOUNTING: A method of accounting that combines accrual-basis accounting with cash-basis

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accounting. Revenues are recognized in the period when they become available and measurable. They are available when collectible within the current period or soon thereafter to pay liabilities of the current period. Expenditures are recognized in the period in which the associated liability is incurred, as under accrual accounting. However, debt services expenditures, and those related to compensated absences, claims, and judgments, are recorded only when payment is due.

O

OBJECTIVE: A measurable output that an organization strives to achieve within a designated time frame. The achievement of the objective advances an organization toward a corresponding goal.

OPERATING AND MAINENANCE (O & M) COSTS: The day-to-day costs of a municipality including personnel, gas, electric and utility bills, telephone expenses, reproduction costs, postage and vehicle maintenance.

OPERATING BUDGET: The day-to-day costs of delivering city services.

P

PAY-AS-YOU-GO (PAYGO) CAPITAL PROJECTS: Capital projects funded by General Fund operating revenues.

PERFORMANCE MEASURES: Measurement of service performance indicators that reflect the amount of money spent on services and the resulting outcomes at a specific level of services provided.

PERMANENT BASE ADJUSTMENT: An adjustment to the expenditure limitation base established by the Economics Estimate Commission (see expenditure limitation) which requires voter approval. The Glendale voters approved a permanent base adjust in the spring of 2000 which became effective with the FY 2003 budget year.

PRODUCTIVITY: A measurement of the increase/decrease of city services output compared to the per unit input cost invested.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility.

PROPERTY TAX: The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary tax rate.

- **Primary Tax:** Arizona statute limits the primary property tax levy amount and municipalities may use this tax for any purpose.
- **Secondary Rate:** Arizona statute does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt.

PROPRIETARY FUNDS: Funds that focus on the determination of operating income, changes in net

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assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

R

RESOURCES: Total amounts available for appropriation, including fund balances, estimated revenues, and fund transfers.

REVENUE: Financial resources received from taxes, user charges and other levels of government.

> **Actual vs. Budget:** Difference between the amount projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred through the end of the fiscal year.

S

SALARY SAVINGS TRANSFER: A transfer of savings from salary & benefit accounts to non-salary, operational accounts like office supplies, equipment maintenance, etc. Normal employee turnover, retirements and terminations can create salary savings situations. This action requires Council approval.

SECONDARY PROPERTY TAX: A tax levy restricted to the payment of principal and interest on general obligation bonds.

SERVICE LEASE: A lessor maintains and services an asset under a service lease.

SPECIAL REVENUE FUND: A separate fund that accounts for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

STATE-SHARED REVENUE: Includes the city's portion of state sales tax revenues, state income tax receipts, and Motor Vehicle In-Lieu taxes.

SUPPLEMENTAL BUDGET ALLOWANCE: This allowance provides additional personnel, equipment and related expenses which enhance the service level of a program. Supplemental increases are directed at attaining council goals or meeting increased service needs and must be approved by Council.

T

TAX LEVY: The total amount of the general property taxes collected for purposes specified in the Tax Levy Ordinance.

TAX RATE: The amount of tax levied for each $100 of assessed valuation.

TRANSFER: Movement of resources between two funds. Example: An inter-fund transfer could include the transfer of operating resources from the General Fund to the Civic Center or Housing Fund.

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U

USER CHARGES: The payment of a fee in direct receipt of a public service by the party who benefits from the service.

W

WORKLOAD INDICATORS: Statistical information that indicates the demands for services within a given department or division. Workload indicators are a type of performance measure utilized by some departments or divisions to help assess its level of service being provided.

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A	
ACFR	Annual Consolidated Financial Report
ADA	Americans with Disabilities Act
ADOT	Arizona Department of Transportation
AFB	Air Force Base
ARPA	American Rescue Plan Act
ARRA	American Recovery and Reinvestment Act
AWRF	Arrowhead Water Reclamation Facility
AZ CARES	Arizona Coronavirus Aid, Relief, and Economic Security
AZSTA	Arizona Sports and Tourism Authority
B	
BofA	Bank of America
C	
CAP	Community Action Program
CD	Community Development
CDBG	Community Development Block Grant
CIP	Capital Improvement Plan
COPs	Certificates of Participation
CPI	Consumer Price Index
CPI-U	Consumer Price Index for Urban Users
CVB	Convention & Visitors Bureau
CY	Calendar Year
D	
DIF	Development Impact Fees
DMP	Debt Management Plan
DUI	Driving Under the Influence
E	
EMS	Emergency Medical Services
EOC	Emergency Operations Center
F	
FAA	Federal Aviation Administration
FAQ	Frequently Asked Questions
FT	Full Time
FTE	Full Time Equivalent
FY	Fiscal Year
G	
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographic Information System
G.O.	General Obligation
GUS	Glendale Urban Shuttle

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H	
HR	Human Resources
HUD	Department of Housing and Urban Development
HURF	Highway User Revenue Fund
I	
IGA	Intergovernmental Agreement
IT	Innovation & Technology
J	
JAG	Juvenile Alternatives of Glendale
L	
LID	Local Improvement Districts
M	
MGD	Million Gallons per Day
MPC	Municipal Property Corporation
MRF	Materials Recovery Facility
O	
O and M	Operational and Maintenance
P	
PAYGO	Pay-As-You-Go Capital
PFC	Public Facilities Corporation
PSPRS	Public Safety Personnel Retirement System
R	
RICO	Racketeer Influenced and Corrupt Organizations
ROW	Right-of-Way
S	
SRP	Salt River Project
W	
WIFA	Water Infrastructure Finance Authority
WRF	Water Reclamation Facility
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant

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FREQUENTLY ASKED QUESTIONS

The City of Glendale Annual Budget document is designed to offer citizens and staff an understandable and meaningful financial plan. This user guide to frequently asked questions (FAQ) provides assistance to those unfamiliar with Glendale's budgeting and financial planning processes.

What is a "Fiscal Year (FY)" and when does it begin and end? The City of Glendale and State of Arizona follow a Fiscal Year (FY) that starts July 1 and ends June 30. A Fiscal Year is the period designated by the City for the beginning and ending of financial transactions or a budget cycle.

What does it mean to, "adopt the budget?" Budget adoption is a formal action taken by the City Council that sets the City's priorities and spending limits for the upcoming fiscal year. The FY budget will be formally adopted by the City Council at a public meeting in June, though city staff has been preparing the budget for months in advance.

How do I get involved or learn about the budget before it's adopted? At any time of the year citizens can view Glendale's budget on the City's website, in city libraries or at City Hall. Residents can discuss it with neighbors, city staff or Council Members. In addition, the City Council has several special Budget Workshops beginning in February and concluding in April that citizens can attend, watch on KGLN cable channel 11 or borrow on videotape from Glendale's libraries.

Link to Agendas, Minutes and Videos of Council Workshops / Council Meetings:
City of Glendale Budget Workshops / Council Meetings

What is meant by "budget appropriation?" Budget appropriation refers to authorizations made by the City Council that permit the city to incur obligations and expend resources. When the City Council appropriates funds, they are saying the community should, for example, spend its money on public safety, or make investments that improve the quality of life in Glendale. The City cannot spend money unless it is appropriated, and this ensures the public's money is spent according to the public's needs as expressed by the democratically elected City Council.

What are municipal bonds? A municipality, such as the City of Glendale, will sell (issue) bonds primarily to finance capital projects. This is similar to a family taking out a mortgage in order to finance a house. Just like a family, the City has basic necessities (infrastructure) like roads and office buildings, but usually does not have cash available for such major purchases. Municipal bonds are like loans that help make large, important purchases affordable. Bonds also effectively spread out the costs of major projects across their useful life, so all those citizens who utilize them can help pay for them.

What is the difference between the capital budget and the operating budget? The capital budget, or Capital Improvement Plan, is an appropriation of bonds or operating revenue for improvements to City facilities that may include buildings, parks, streets and water/sewer lines. The operating budget covers the costs of the City's day-to-day operations, such as employee salaries, supplies and contracts.

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What is carryover? Carryover refers to year-end savings that can be carried forward into the next fiscal year to cover any equipment or special contracts that were budgeted for but not purchased (or paid for) in the previous fiscal year (typically Capital projects). For example, if a piece of equipment was ordered in June (the last month in a fiscal year) but not received until July (the start of the next fiscal year), then the "savings" from the previous budget year could be used to purchase the equipment in the next budget year using carryover appropriation.

What is a debt ratio? The debt ratio is total debt divided by total assets. This is one measurement of fiscal health. If the city, or a family, owes substantially more money than the value of the things it owns or its ability to generate revenue, a dangerous financial situation exists. The lower the debt ratio, the better interest rates the city can receive when it wants to sell more bonds to finance additional capital improvements for Glendale.

What is debt service? A family's debt service is the payments they make on loans, such as a mortgage and credit cards. Principal and interest payments on outstanding bonds are referred to as debt service. Just like a family cannot skip on mortgage or credit card payments, the City must always keep up on its debt service, so this will always be a part of the City's budget.

What is an encumbrance? An encumbrance refers to the formal accounting recognition of commitments to expend resources in the future. For example, when a purchase order is issued for equipment, that funding is encumbered until delivery. Once the equipment is received, the invoice is paid and the encumbrance becomes an expense.

What is an expenditure? Expenditures represent a decrease in fund resources or, stated simply, a recorded expense.

What is an expenditure limitation or permanent base adjustment? Any city or town can permanently adjust its state-imposed expenditure limitation base if a majority of the electors voting on the issue at a regular city election vote in favor of the adjustment. In the spring of 2000, Glendale voters approved a permanent base adjustment.

What is a full-time equivalent (FTE) position? An FTE (1.0 FTE) refers to one or more employees working 40 hours per week, or 2,080 hours per year. For example, a part-time employee working 20 hours per week would be considered a 0.5 FTE. Two part-time employees each working 20 hours per week would be considered 1.0 FTE.

What is the definition of a budget fund? Glendale currently has over 100 budget funds to help keep track of and focus resources. These include the General Fund, Transportation Fund, Sanitation Fund and Water/Sewer Fund, to name just a few. A family might use several funds, too, in order to help manage their finances and determine how close they are to reaching certain goals. For instance, a family might have a children's college fund, a retirement fund, vacation fund and household expenses fund (such as an IRA, savings and checking account). A budget fund, then, is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources. Glendale uses separate funds in order to correctly and legally track revenues and expenditures associated with that particular fund to aid with various financial reporting requirements.

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What is a fund balance? Fund balance refers to the remainder or carryover that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures at the end of the fiscal year (June 30). If the city budgets (plans to spend) $15.0 million on roads next year, but only spends $14.0 million, the leftover $1.0 million would essentially become fund balance.

What does the word "group" in Glendale's budget mean? Every department belongs to an administrative group led by a Department Director, City Manager or Assistant City Manager. These groups include Appointed & Elected Officials, City Auditor, City Manager, Community Services, Development Services, Economic Development, Budget & Finance, Human Resources & Risk Management, Public Affairs, Police Services, Fire Services, Parks and Recreation, Public Works, and Water Services.

What are infrastructure and capital improvements? Infrastructure and capital improvements refer to facilities that need to be in place in order to support the basic needs of residents and businesses in the community. Examples include roads, water lines, sewers, public buildings, parks and airports.

What are strategic priorities and benchmarks? Why does Glendale use them?
Strategic Priorities, developed by the City Council, are statements of community values that direct the City's operations and help demonstrate progress towards a shared vision. City staff uses these priorities to assist in program development, creating annual budget requests and building department business plans.

Benchmarks are established for each activity listed in business plans and represent a desired level of performance that demonstrates the efficient use of city resources to do the most good. City staff measures actual performance throughout the year, makes comparisons to established benchmarks, determines the causes for deviation and evaluates alternative courses of action.

What exactly is a ‘‘program’’ in the City budget? A program is a group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility. For example, one program in the Field Operations Department is Street Cleaning. Based on staff’s assessment of costs and needs, the desires of citizens and the priorities of the City Council, the Field Operations Department is budgeted a set amount of money to accomplish street cleaning.

What is ‘‘assessed valuation’’ and how does it relate to my taxes and the city’s budget?
Each year the Maricopa County Assessor’s Office determines the value of all property within the county, including city buildings and individual homes. These assessment values are then used as a basis for levying property taxes. The City of Glendale charges the City Council approved primary and secondary rate in property tax per $100 of assessed valuation.

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How much does the City receive from my property tax bill and how is it used? The City of Glendale is one of several entities that receive a portion of the property taxes residents pay, with school districts typically receiving the majority. Each year the Glendale City Council levies the property tax one week after final budget adoption.

> **Primary Tax:** Arizona law limits the primary property tax levy amount and municipalities may use revenue from this tax for any lawful purpose. Glendale's Primary Property tax revenue represents <4% of the city's General Fund revenue and is used for General Fund operations.
>
> **Secondary Tax:** Arizona does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt. Secondary Property Tax is used to pay off General Obligation bonds.

Where does the City's revenue come from? Glendale's revenue comes from a variety of sources, including sales tax, property tax, user charges and other levels of government.

What is state-shared revenue? The state of Arizona shares a portion of its tax revenues (from sales, income and motor vehicle in-lieu taxes) with Arizona cities and towns. This funding is divided among the cities and towns using population formulas supplied by state law. These state-shared revenues comprise a large portion of most city and town budgets.

State-shared revenue enables local governments to continue providing basic services, such as police and fire protection, without burdening the residents with additional local taxes. Since cities and towns are not equally wealthy, state shared revenue is of great assistance, especially to cities with lesser wealth or greater service needs. Because state-shared revenue distribution is a specified percentage of state revenue collections, as state revenue declines, city revenue declines. Consequently, in difficult economic times, cities 'feel the pinch' just as the State does.

What is a budget transfer? A budget transfer moves budget appropriation between City offices, departments, or agencies.

What are user charges? User charges are fees paid in direct receipt of a public service by the party who benefits from the service. Fees paid for recreation classes or leagues that citizens elect to sign up for and participate in are examples of user charges.

City of Glendale
Budget and Finance Department
5850 W Glendale Ave.
Glendale, Arizona 85301
Phone: (623) 930-2480
glendaleaz.gov
facebook.com/GlendaleAZ
x.com/GlendaleAZ

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