

HEAD B

ATTORNEY-GENERAL'S CHAMBERS

OVERVIEW

Mission Statement

Serving Singapore's interests and upholding the rule of law through sound advice, effective representation, fair and independent prosecution, and accessible legislation.

FY2026 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	TOTAL EXPENDITURE	249,019,691	287,802,600	287,285,500	311,076,400	23,790,900	8.3
	MAIN ESTIMATES						
	OPERATING EXPENDITURE ¹	246,008,375	282,029,500	281,147,600	308,833,700	27,686,100	9.8
	<i>RUNNING COSTS</i>	<i>245,986,378</i>	<i>282,010,500</i>	<i>281,130,500</i>	<i>308,817,400</i>	<i>27,686,900</i>	<i>9.8</i>
	Expenditure on Manpower	177,642,407	195,813,100	196,428,100	206,748,500	10,320,400	5.3
1400	Other Statutory Appointments	8,008,871	7,400,000	8,708,500	7,888,900	(819,600)	(9.4)
1500	Permanent Staff	169,524,911	188,320,400	187,605,700	198,729,900	11,124,200	5.9
1600	Temporary, Daily-Rated and Other Staff	108,625	92,700	113,900	129,700	15,800	13.9
	Other Operating Expenditure	61,222,092	77,537,400	77,150,100	94,003,300	16,853,200	21.8
2100	Consumption of Products and Services	52,368,064	60,347,400	66,365,700	70,159,200	3,793,500	5.7
2200	Maintenance	—	—	—	19,608,900	19,608,900	n.a.
2300	Staff Development and Well-Being	—	—	—	3,607,500	3,607,500	n.a.
2300A	Manpower Development	4,961,958	8,657,600	4,696,100	—	(4,696,100)	(100.0)
2400	International and Public Relations, Communications	2,817,693	7,169,100	5,461,200	394,300	(5,066,900)	(92.8)
2700	Asset Acquisition	403,083	347,300	392,500	144,500	(248,000)	(63.2)
2800	Miscellaneous	671,295	1,016,000	234,600	88,900	(145,700)	(62.1)
	Grants, Transfers and Capital Injections	7,121,879	8,660,000	7,552,300	8,065,600	513,300	6.8
3200	Grants and Capital Injections to Educational Institutions	7,121,879	8,660,000	7,552,300	8,065,600	513,300	6.8
	<i>TRANSFERS</i>	<i>21,997</i>	<i>19,000</i>	<i>17,100</i>	<i>16,300</i>	<i>(800)</i>	<i>(4.7)</i>
3800	International Organisations and Overseas Development Assistance	21,997	19,000	17,100	16,300	(800)	(4.7)

¹ Estimated FY2026 includes \$2,236,500 Statutory Expenditure (\$2,200,000 Expenditure on Manpower and \$36,500 Other Operating Expenditure).

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	OTHER CONSOLIDATED FUND OUTLAYS	1,769,699	2,675,100	2,675,100	100,000	(2,575,100)	(96.3)
4600	Loans and Advances (Disbursement)	1,769,699	2,675,100	2,675,100	100,000	(2,575,100)	(96.3)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	3,011,316	5,773,100	6,137,900	2,242,700	(3,895,200)	(63.5)
5100	Government Development	3,011,316	5,773,100	6,137,900	2,242,700	(3,895,200)	(63.5)

Establishment List

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
OTHER STATUTORY APPOINTMENTS	4	5	4	4
Attorney-General	1	1	1	1
Deputy Attorney-General	3	4	3	3
PERMANENT STAFF	631	715	648	694
Corporate Support	6	6	6	6
Finance Profession Scheme (2024)	3	3	3	2
Information Service (2008)	3	3	2	2
Legal	349	396	370	391
Management Executive Scheme (2008)	235	272	235	260
Management Support Scheme (2008)	24	24	24	25
Operations Support	11	11	8	8
TOTAL	635	720	652	698

FY2025 BUDGET

The revised FY2025 total expenditure of the Attorney-General's Chambers is expected to be \$287.29 million. This is an increase of \$38.27 million or 15.4% compared to the actual FY2024 total expenditure of \$249.02 million. Of the revised FY2025 total expenditure, \$281.15 million or 97.9% is for operating expenditure while \$6.14 million or 2.1% is for development expenditure.

Operating Expenditure

The revised FY2025 operating expenditure of the Attorney-General's Chambers is expected to be \$281.15 million. This is an increase of \$35.14 million or 14.3% compared to the actual FY2024 operating expenditure of \$246.01 million. The increase is mainly due to higher expenditure on manpower and other operating expenditure.

Development Expenditure

The revised FY2025 development expenditure of the Attorney-General's Chambers is expected to be \$6.14 million. This is an increase of \$3.13 million or 103.8% compared to the actual FY2024 development expenditure of \$3.01 million. The increase is mainly due to higher expenditure on IT system projects and other development projects.

Other Consolidated Fund Outlays

The revised FY2025 other consolidated fund outlays of the Attorney-General's Chambers are expected to be \$2.68 million. This is an increase of \$0.91 million or 51.2% compared to the actual FY2024 other consolidated fund outlays of \$1.77 million. The increase is mainly due to higher operational needs.

FY2026 BUDGET

The FY2026 total expenditure of the Attorney-General's Chambers is projected to be \$311.08 million. This is an increase of \$23.79 million or 8.3% compared to the revised FY2025 total expenditure of \$287.29 million. Of the FY2026 total expenditure, \$308.83 million or 99.3% is for operating expenditure while \$2.24 million or 0.7% is for development expenditure.

Operating Expenditure

The FY2026 operating expenditure of the Attorney-General's Chambers is projected to be \$308.83 million. This is an increase of \$27.69 million or 9.8% compared to the revised FY2025 operating expenditure of \$281.15 million. The increase is mainly due to higher expenditure on manpower and operating costs for IT system projects.

Development Expenditure

The FY2026 development expenditure of the Attorney-General's Chambers is projected to be \$2.24 million. This is a decrease of \$3.90 million or 63.5% compared to the revised FY2025 development expenditure of \$6.14 million. The decrease is mainly due to lower expenditure on development projects.

Other Consolidated Fund Outlays

The FY2026 other consolidated fund outlays of the Attorney-General's Chambers are projected to be \$0.10 million. This is a decrease of \$2.58 million or 96.3% compared to the revised FY2025 other consolidated fund outlays of \$2.68 million. The decrease is mainly due to lower operational needs.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
		\$	\$	\$	\$	\$
B-A	Legal Services Programme	308,817,400	16,300	308,833,700	2,242,700	311,076,400
	Total	308,817,400	16,300	308,833,700	2,242,700	311,076,400

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to End of FY2023	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	\$	\$	\$	\$	\$	\$
DEVELOPMENT EXPENDITURE	...	...	3,011,316	5,773,100	6,137,900	2,242,700
<i>GOVERNMENT DEVELOPMENT</i>	...	...	<i>3,011,316</i>	<i>5,773,100</i>	<i>6,137,900</i>	<i>2,242,700</i>
LEGAL SERVICES PROGRAMME						
Transition of Intelligent Workspace (IW) into S-Repo/S-Net	3,000,000	1,690,250	–	351,200	–	351,200
AGC's New Office Lease	40,667,735	–	–	–	120,000	245,000
Minor Development Projects	...	...	3,011,316	4,922,300	5,514,500	1,646,500
Completed Projects	...	...	–	499,600	503,400	–

KEY PERFORMANCE INDICATORS

Desired Outcomes

- Effective, sound, efficient and accessible legislative framework
- Decisions and actions of public officers that comply with legal principles
- A Government that is effectively and professionally advised and represented in all legal matters
- A just and effective criminal prosecutorial system
- A nation that abides by its international law obligations
- A rule-based international order as well as bilateral and multilateral arrangements that advance and protect Singapore's interests

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
Effective, sound, efficient and accessible legislative framework	Ranking of Singapore's legal and regulatory framework in the Institute for Management Development's (IMD's) World Competitiveness Yearbook	3 rd	1 st	2 nd ¹	2 nd ²
Decisions and actions of public officers that comply with legal principles	No. of successful legal challenges against Government Ministries / Departments in matters where Attorney-General's Chambers' advice failed to highlight the legal risk	0	0	0	0
A Government that is effectively and professionally advised and represented in all legal matters	No. of justifiable complaints by stakeholders within the Government about the lack or quality of legal support by Attorney-General's Chambers	0	0	0	≤ 3 ³
A just and effective criminal prosecutorial system	% of all criminal cases (both in the High Court and the State Courts) that are proceeded with as scheduled	99.9	99.9	99.9	99.9
	No. of findings / determinations by a court or tribunal that there has been any frivolous or vexatious prosecution	0	0	0	0
A nation that abides by its international law obligations	No. of determinative findings by a court or tribunal (international or domestic) that Singapore has breached a rule of international law, treaty or convention in relation to any matter where Attorney-General's Chambers' advice failed to highlight the legal risk	0	0	0	0
A rule-based international order as well as bilateral and multilateral arrangements that advance and protect Singapore's interests	No. of instances where Attorney-General's Chambers, when justifiably requested, was unable to participate in multilateral or bilateral negotiations	0	0	0	0

¹ Actual ranking as indicated in the IMD World Competitiveness Yearbook 2025.

² Attorney-General's Chambers' estimated ranking which may be revised when the actual ranking is available in FY2026.

³ Attorney-General's Chambers' risk threshold which is to have no more than 3 justifiable complaints each FY from stakeholders within the Government about the lack or quality of legal support by Attorney-General's Chambers.