

HEAD I

MINISTRY OF SOCIAL AND FAMILY DEVELOPMENT

OVERVIEW

Mission Statement

To nurture:

- Resilient Individuals;
- Strong Families; and
- A Caring Society

FY2026 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	TOTAL EXPENDITURE	4,533,799,795	5,468,269,200	5,471,657,200	6,071,718,100	600,060,900	11.0
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	4,421,245,046	5,259,091,800	5,231,253,000	5,811,958,800	580,705,800	11.1
	<i>RUNNING COSTS</i>	<i>727,071,615</i>	<i>869,019,300</i>	<i>922,240,800</i>	<i>1,001,154,400</i>	<i>78,913,600</i>	<i>8.6</i>
	Expenditure on Manpower	357,998,623	384,703,100	397,567,400	427,620,600	30,053,200	7.6
1200	Political Appointments	1,414,914	1,738,200	1,869,800	2,064,000	194,200	10.4
1500	Permanent Staff	355,692,711	382,021,400	394,772,600	424,647,100	29,874,500	7.6
1600	Temporary, Daily-Rated and Other Staff	890,999	943,500	925,000	909,500	(15,500)	(1.7)
	Other Operating Expenditure	265,076,955	310,253,300	313,256,900	391,573,400	78,316,500	25.0
2100	Consumption of Products and Services	242,364,143	288,035,000	290,620,000	331,570,400	40,950,400	14.1
2200	Maintenance	—	—	—	40,672,400	40,672,400	n.a.
2300	Staff Development and Well-Being	—	—	—	9,020,000	9,020,000	n.a.
2300A	Manpower Development	7,734,106	8,646,200	8,474,000	—	(8,474,000)	(100.0)
2400	International and Public Relations, Communications	13,156,942	12,164,200	13,027,100	9,153,300	(3,873,800)	(29.7)
2700	Asset Acquisition	1,721,017	1,349,200	990,900	1,124,000	133,100	13.4
2800	Miscellaneous	100,747	58,700	144,900	33,300	(111,600)	(77.0)
	Grants, Transfers and Capital Injections	103,996,037	174,062,900	211,416,500	181,960,400	(29,456,100)	(13.9)
3100	Grants and Capital Injections to Statutory Boards	71,175,835	78,814,400	99,030,100	57,005,100	(42,025,000)	(42.4)
3200	Grants and Capital Injections to Educational Institutions	29,683	—	—	—	—	n.a.
3400	Grants and Capital Injections to Others	32,790,519	95,248,500	112,386,400	124,955,300	12,568,900	11.2

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	<i>TRANSFERS</i>	<i>3,694,173,431</i>	<i>4,390,072,500</i>	<i>4,309,012,200</i>	<i>4,810,804,400</i>	<i>501,792,200</i>	<i>11.6</i>
3500	Social Transfers to Individuals	1,810,232,055	2,255,790,000	2,184,771,100	2,246,430,000	61,658,900	2.8
3600	Transfers to Institutions and Organisations	1,883,941,376	2,134,282,500	2,124,241,100	2,564,374,400	440,133,300	20.7
	OTHER CONSOLIDATED FUND OUTLAYS	3,901,526	,238,200	5,313,900	10,571,000	5,257,100	98.9
4600	Loans and Advances (Disbursement)	3,901,5263	3,238,200	5,313,900	10,571,000	5,257,100	98.9
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	112,554,749	209,177,400	240,404,200	259,759,300	19,355,100	8.1
5100	Government Development	63,815,743	90,574,900	93,912,500	136,658,600	42,746,100	45.5
5200	Grants and Capital Injections to Organisations	48,739,007	118,602,500	146,491,700	123,100,700	(23,391,000)	(16.0)

Establishment List

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
POLITICAL APPOINTMENTS	4	4	4	5
Minister	2	2	2	2
Minister of State	1	1	1	2
Senior Parliamentary Secretary	1	1	1	1
PERMANENT STAFF	2,801	2,872	2,998	3,100
Administrative	17	16	16	15
Corporate Support	2	2	2	2
Finance Profession Scheme (2024)	1	1	1	1
Information Service (2008)	8	8	8	8
Language Executive Scheme (2008)	1	1	1	1
Legal	7	7	6	6
Management Executive Scheme (2008)	2,650	2,698	2,898	3,001
Management Support Scheme (2008)	107	131	21	21
Operations Support	8	8	8	8
Others	–	–	37	37
TOTAL	2,805	2,876	3,002	3,105

FY2025 BUDGET

The revised FY2025 total expenditure of the Ministry of Social and Family Development is expected to be \$5.47 billion. This is an increase of \$937.86 million or 20.7% compared to the actual FY2024 total expenditure of \$4.53 billion. Of the revised FY2025 total expenditure, \$5.23 billion or 95.6% is for operating expenditure while \$240.40 million or 4.4% is for development expenditure.

Operating Expenditure

The revised FY2025 operating expenditure of the Ministry of Social and Family Development is expected to be \$5.23 billion. This is an increase of \$810.01 million or 18.3% compared to the actual FY2024 operating expenditure of \$4.42 billion. The increase is mainly due to higher expenditure on grants and subsidies for the pre-school sector and additional support for marriage and parenthood initiatives.

Development Expenditure

The revised FY2025 development expenditure of the Ministry of Social and Family Development is expected to be \$240.40 million. This is an increase of \$127.85 million or 113.6% compared to the actual FY2024 development expenditure of \$112.55 million. The increase is mainly due to the development works for the preschool sector.

Other Consolidated Fund Outlays

The revised FY2025 other consolidated fund outlays of the Ministry of Social and Family Development are expected to be \$5.31 million. This is an increase of \$1.41 million or 36.2% compared to the actual FY2024 other consolidated fund outlays of \$3.90 million. The increase is mainly to meet expenditure for recoverable project expenses before reimbursement of funding from external parties.

FY2026 BUDGET

The FY2026 total expenditure of the Ministry of Social and Family Development is projected to be \$6.07 billion. This is an increase of \$600.06 million or 11.0% compared to the revised FY2025 total expenditure of \$5.47 billion. Of the FY2026 total expenditure, \$5.81 billion or 95.7% is for operating expenditure while \$259.76 million or 4.3% is for development expenditure.

Operating Expenditure

The FY2026 operating expenditure of the Ministry of Social and Family Development is projected to be \$5.81 billion. This is an increase of \$580.71 million or 11.1% compared to the revised FY2025 operating expenditure of \$5.23 billion. The increase is mainly due to higher expenditure on grants and subsidies for the pre-school sector and additional support for marriage and parenthood initiatives.

Development Expenditure

The FY2026 development expenditure of the Ministry of Social and Family Development is projected to be \$259.76 million. This is an increase of \$19.36 million or 8.1% compared to the revised FY2025 development expenditure of \$240.40 million. The increase is mainly due to relocation of Adult Disability Homes and Day Activity Centres and the building refurbishment project for the Registries of Civil and Muslim Marriages.

Total Expenditure by Programmes

Family and Child Development Programme

The Family and Child Development Programme supports marriage and parenthood initiatives and the provision of affordable, accessible and quality early childhood services. It also includes services to enhance family resilience as well as support persons with disabilities and their caregivers. The FY2026 operating budget for this programme is \$4.53 billion or 78.0% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$117.22 million or 45.1% of the total FY2026 development expenditure.

Corporate Services Programme

The Corporate Services Programme involves the setting of strategic directions, provision of central management and administration services, and efforts to support the transformation of MSF as a capable, adaptive and trusted organisation. It also includes facilities management and grant administration of MSF-funded programmes, as well as initiatives to improve processes and raise productivity. The FY2026 operating budget for this programme is \$610.12 million or 10.5% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$132.72 million or 51.1% of the total FY2026 development expenditure.

Social Support, Rehabilitation and Protection Programme

The Social Support, Rehabilitation and Protection Programme covers funding for the delivery of services to support lower-income families achieve stability, self-reliance and social mobility, as well as families experiencing domestic violence, vulnerable individuals, youth offenders and youth-at-risk of offending. The budget also includes the provision of social assistance to lower-income Singaporeans. The FY2026 operating budget for this programme is \$385.33 million or 6.6% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$9.82 million or 3.8% of the total FY2026 development expenditure.

Sector Partnership and Development Programme

The Sector Partnership and Development Programme aims to build a strong social service sector and a caring community by ensuring well-planned and sustainable services, a sustainable and skilled workforce, future-ready Social Service Agencies (SSAs) that deliver effective social services, and a well-resourced sector with active and sustainable contributions from the community. The FY2026 operating budget for this programme is \$281.85 million or 4.8% of the total FY2026 operating expenditure.

Other Consolidated Fund Outlays

The FY2026 other consolidated fund outlays of the Ministry of Social and Family Development are projected to be \$10.57 million. This is an increase of \$5.26 million or 98.9% compared to the revised FY2025 other consolidated fund outlays of \$5.31 million. The increase is mainly to meet expenditure for recoverable project expenses before reimbursement of funding from external parties.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
		\$	\$	\$	\$	\$
I-A	Corporate Services Programme	341,399,700	268,716,800	610,116,500	132,716,100	742,832,600
I-G	Family and Child Development Programme	288,577,600	4,246,086,500	4,534,664,100	117,221,100	4,651,885,200
I-H	Social Support, Rehabilitation and Protection Programme	295,746,300	89,584,000	385,330,300	9,822,100	395,152,400
I-I	Sector Partnership and Development Programme	75,430,800	206,417,100	281,847,900	–	281,847,900
Total		1,001,154,400	4,810,804,400	5,811,958,800	259,759,300	6,071,718,100

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to End of FY2023	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	\$	\$	\$	\$	\$	\$
DEVELOPMENT EXPENDITURE	...	...	112,554,749	209,177,400	240,404,200	259,759,300
<i>GOVERNMENT DEVELOPMENT</i>	...	...	63,815,743	90,574,900	93,912,500	136,658,600
CORPORATE SERVICES PROGRAMME						
Development of 5 New and 1 Replacement Centres for Early Intervention Programme for Infants and Children	1,872,100	–	38,029	500,000	500,000	279,600
Registry of Civil and Muslim Marriages Building Refurbishment Project	43,205,400	–	2,188,553	1,000,000	2,000,400	7,500,000
Further Development of Singapore Boys' Home	62,390,100	–	2,098,938	25,181,000	23,206,400	26,250,000
Expansion of Care Corner Project StART at Family Violence Specialist Centre	1,149,000	–	24,801	660,000	658,200	–
Development of 5 New Family Service Centres	5,213,700	–	68,738	2,194,300	883,200	933,700
Premises for Family Service Centres and Families for Life Community Agencies	12,448,300	–	1,796,943	4,024,800	2,304,800	3,223,800
Development of Social Service Sector ICT (Phase 3)	60,082,600	–	22,801,275	8,238,100	18,260,100	14,910,500
Relocation of Adult Disability Home at MacPherson and Day Activity Centre at Geylang Bahru	53,300,000	–	561,766	1,250,000	1,321,700	8,555,000
Relocation of Family Life Group to CPF Building at Bishan	6,436,600	–	2,408,446	1,978,200	1,800,700	100,000
Relocation of Social Service Office and Family Service Centre Backend Offices at Kreta Ayer to Kreta Ayer Community Centre	1,141,800	–	178,246	709,800	361,100	64,000
Development of Social Service Office at Kreta Ayer and Bukit Merah for ComLink and Regional Services Team	281,200	–	–	201,200	163,300	117,900
Development of Social Service Office at Tampines, Pasir Ris and Punggol for ComLink and Regional Services Team	1,717,820	–	–	150,000	51,200	470,000
Future Workplace Renovation for MSF and Singapore Labour Foundation Building	49,800,000	–	93,789	6,000,000	6,000,000	10,600,000
Preparatory Works for MSF's Relocation	3,300,000	–	404,112	–	218,200	500,000
Expansion of Office Space for Social Service Offices at Boon Lay and Taman Jurong	595,000	–	–	–	150,000	445,000
Relocation of ComLink+ and Regional Services Office at Hougang, Serangoon and Sengkang	1,560,000	–	–	–	57,000	1,494,900
Development of CaseCentral (Phase 2)	18,107,600	–	–	–	2,239,900	6,052,700

Project Title	Total Project Cost	Actual Expenditure Up to End of FY2023		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	\$	\$	\$	\$	\$	\$	\$
Relocation of HEART@Fei Yue Child Protection Specialist Centre	573,000	–	–	–	–	23,000	20,000
Development of Day Activity Centre and Sheltered Workshops at Maitri Building	13,300,000	–	–	–	–	–	100,000
Renovation and Expansion of Day Activity Centres and Sheltered Workshops for Enabling Skills for Life Programme Proof-of-Concept	2,789,000	–	–	–	–	–	1,050,000
Relocation of Social Service Office at Pasir Ris to Pasir Ris East Community Building	448,400	–	–	–	–	–	403,600
Minor Development Projects	...	...	3,537,020	5,091,200	6,054,200	–	4,456,800
New Projects	...	...	–	8,655,400	–	–	44,599,500
Completed Projects	...	...	6,455,104	2,520,600	5,075,800	–	–
FAMILY AND CHILD DEVELOPMENT PROGRAMME							
Redevelopment of the Families for Life Portal	8,473,000	3,601,657	2,452,997	1,786,000	1,477,100	–	500,000
Pre-Planning and Support Services for Families and Persons without Mental Capacity	5,045,180	–	1,727,226	1,029,600	3,075,400	–	178,000
Development of Early Intervention Centres	3,475,200	–	–	–	–	–	181,500
Completed Projects	...	...	4,933,936	9,041,300	6,972,900	–	–
SOCIAL SUPPORT, REHABILITATION AND PROTECTION PROGRAMME							
Expansion of the GatherSG – Case Connect System and Development of Other Related Systems to Support ComLink+ Operations	16,908,600	–	5,434,572	5,639,300	5,639,400	–	3,672,100
Completed Projects	...	...	6,611,255	4,724,100	5,418,500	–	–
<i>GRANTS & CAPITAL INJECTIONS TO ORGANISATIONS</i>	...	...	48,739,007	118,602,500	146,491,700	–	123,100,700
CORPORATE SERVICES PROGRAMME							
Development of 5 New and 1 Replacement Centres for Early Intervention Programme for Infants and Children	1,872,100	–	43,169	–	–	–	125,100
Expansion of Care Corner Project StART at Family Violence Specialist Centre	1,149,000	–	–	–	–	–	50,000
Premises for Family Service Centres and Families for Life Community Agencies	12,448,300	–	–	–	–	173,500	349,000
Relocation of Adult Disability Home at MacPherson and Day Activity Centre at Geylang Bahru	53,300,000	–	–	–	–	–	65,000
New Projects	...	...	–	71,218,100	–	–	–
Completed Projects	...	...	1,003,244	113,500	369,500	–	–
FAMILY AND CHILD DEVELOPMENT PROGRAMME							
Development of Early Intervention Centres	3,475,200	–	1,424,421	783,900	–	–	573,500
Development of Preschools by Anchor Operators under Master Plan 3B	199,800,000	–	13,386,296	45,000,000	44,614,300	–	39,400,000
Development Start-up Grant for the Childminding Pilot for Infants	126,800	–	–	–	42,700	–	84,100
Development of 2 Assistive Technology Centres	544,400	–	–	–	272,200	–	272,200
Development of Inclusive Support Programme Preschool Places Phase 1	11,592,490	–	–	–	–	–	62,700
Expansion of SG Enable Office and Infrastructure Improvements to Enabling Village	4,969,400	–	–	–	2,474,700	–	2,361,600

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2025	Revised FY2025	Estimated FY2026
		Up to End of FY2023	Actual FY2024			
	\$	\$	\$	\$	\$	\$
Development of Preschool Places under Anchor Operator Scheme 3.0 - Preschool Master Plan 4	600,580,000	–	–	–	71,000,000	73,607,500
Completed Projects	...	...	32,881,876	1,487,000	2,029,700	–
SOCIAL SUPPORT, REHABILITATION AND PROTECTION PROGRAMME						
Transition Support Package under Social Residential Homes Act	33,825,000	–	–	–	25,515,100	6,150,000

KEY PERFORMANCE INDICATORS

Desired Outcomes

- Resilient Individuals
 - Stability and social mobility for lower-income families
 - Social stability of youth
- Strong Families
 - Strong marriages, resilient families
 - Holistic child outcomes
 - Self-reliance and social participation of Persons with Disabilities (PwDs) and their families
- A Caring Society
 - Community ownership and sustainable funding

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025 ¹	Estimated FY2026
Resilient Individuals					
Stability and social mobility for lower-income families	% of citizen households that receive social assistance ²	2.6	2.3	2.1 ³	3.1
Social stability of youth	Offending rates of persons aged below 21 years per 1,000 youths ^{4, 5}	4.9	4.8	5.1	<4.9
Strong Families					
Strong marriages, resilient families	Cumulative proportion of dissolved resident marriages before 10 th anniversary (%) ⁶	14.4	13.5 ⁷	14.0	<15.0
Holistic child outcomes	Cohort Enrolment Rate (CER) of Singapore Citizen children aged 3 to 6 (%)	92.5 ⁸	91.7 ⁹	91.1	92.0
Self-reliance and social participation ¹⁰ of PwDs and their families	Resident employment rate of PwDs aged 15 to 64 years old (%) ^{11, 12}	32.7	33.6 ¹³	34.7 ¹⁴	35.0

¹ Figures reported in this column are estimates unless otherwise stated.

² This indicator represents the proportion of the citizen household population that was assisted on ComCare Short-to-Medium-Term Assistance (SMTA), ComCare Long-Term Assistance (LTA), ComCare Student Care Fee Assistance (SCFA), and/or Home Ownership Plus Education (HOPE) scheme in each FY. The count of citizen households (i.e., the denominator) is as at end-June of each reference year, as provided by the Department of Statistics (DOS).

³ As the actual number of unique citizen households that received social assistance in FY2025 and the count of citizen households in 2025 were not available at time of publication, the proportion of citizen households that receive social assistance in FY2025 was derived by estimating the number of unique citizen households that will receive social assistance in FY2025 divided by the count of citizen households at end-June 2024.

⁴ Calculated by MSF based on DOS's population numbers and SPF's data. It refers to number of youths aged 10 to below 21 years who were arrested in the specified year (Singapore residents and non-residents), for every 1,000 Singapore residents and non-residents aged 10 to below 21 in that year.

⁵ This indicator has been reworded from "Proportion of below-21s who have committed a criminal offence" in the FY2025 Revenue and Expenditure Estimates, to align with MSF's Supporting Youth Rehabilitation Trends Report. The computation formula remains the same.

⁶ This indicator has been reworded from "Cohort dissolution rate before the 10th anniversary by yearly cohort" in the FY2025 Revenue and Expenditure Estimates, to align with MSF's Family Trends Report. The computation formula remains the same.

⁷ The FY2024 figure has been updated from the preliminary figures reported in FY2025 Revenue and Expenditure Estimates.

⁸ The FY2023 figure has been updated from the preliminary figures reported in FY2025 Revenue and Expenditure Estimates.

⁹ The FY2024 figure is preliminary. Actual figures will be available in 2026.

¹⁰ This desired outcome has been reworded from "Self-reliance and social inclusion of PwDs and their families" to emphasise active engagement and meaningful involvement in community life, rather than simply being included or accommodated.

¹¹ The rate is from MOM's Comprehensive Labour Force Survey. The two-year moving average is reported to smoothen out year-on-year fluctuations due to the relatively small number of PwDs. The two-year moving average for each FY is calculated based on the average for the corresponding CY and preceding CY (e.g., data presented for FY2025 is the two-year average for CY2025 and CY2024).

¹² This indicator has been reworded from "Employment rate of resident PwDs aged 15 to 64" in the FY2025 Revenue and Expenditure Estimates, to align with MSF's Disability Trends Report. The computation formula remains the same.

¹³ The FY2024 figure has been updated from the preliminary figures reported in FY2025 Revenue and Expenditure Estimates.

¹⁴ The FY2025 figure indicated is the actual achievement for FY2025.

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025 ¹	Estimated FY2026
A Caring Society					
Community ownership and sustainable funding	Total no. of volunteer hours (millions)	1.6 ¹⁵	2.7 ¹⁶	2.9	3.1
	Total annual donation receipts to the social sector (\$ million) ¹⁷	566.6	575.4 ¹⁸	627.1	602.8

¹⁵ The data source for this indicator was the Social Service Sector Survey on Volunteer Management (SSSSVM) up till 2023.

¹⁶ The data source for this indicator from FY2024 onwards is the NCSS Membership Renewal Survey, which has replaced the SSSSVM.

¹⁷ The figures are referenced from the MCCY Charity Unit Annual Report.

¹⁸ The FY2024 figure is projected. Actual figure will be available in the Commissioner of Charities FY2024 Report.