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MINISTRY OF SUSTAINABILITY AND THE ENVIRONMENT

OVERVIEW

Mission Statement

To ensure a clean, sustainable environment, and supply of water and safe food for Singapore.

FY2026 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	TOTAL EXPENDITURE	3,302,949,974	4,124,564,300	4,206,551,400	3,692,913,400	(513,638,000)	(12.2)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	2,727,215,761	2,656,091,300	2,722,690,100	2,890,704,400	168,014,300	6.2
	<i>RUNNING COSTS</i>	<i>2,717,404,056</i>	<i>2,645,638,900</i>	<i>2,712,107,300</i>	<i>2,880,227,900</i>	<i>168,120,600</i>	<i>6.2</i>
	Expenditure on Manpower	45,612,147	46,456,400	48,055,200	56,765,900	8,710,700	18.1
1200	Political Appointments	2,579,009	3,082,400	3,063,100	2,733,200	(329,900)	(10.8)
1500	Permanent Staff	42,949,169	43,314,000	44,882,100	53,922,700	9,040,600	20.1
1600	Temporary, Daily-Rated and Other Staff	83,970	60,000	110,000	110,000	–	–
	Other Operating Expenditure	267,772,926	384,820,500	328,725,000	328,295,700	(429,300)	(0.1)
2100	Consumption of Products and Services	261,732,876	378,143,100	322,095,500	317,684,700	(4,410,800)	(1.4)
2200	Maintenance	–	–	–	5,265,600	5,265,600	n.a.
2300	Staff Development and Well-Being	–	–	–	1,179,500	1,179,500	n.a.
2300A	Manpower Development	834,005	1,136,000	1,164,200	–	(1,164,200)	(100.0)
2400	International and Public Relations, Communications	5,157,398	5,477,400	5,106,200	3,418,100	(1,688,100)	(33.1)
2700	Asset Acquisition	40,918	64,000	359,100	747,800	388,700	108.2
2800	Miscellaneous	7,730	–	–	–	–	n.a.
	Grants, Transfers and Capital Injections	2,404,018,983	2,214,362,000	2,335,327,100	2,495,166,300	159,839,200	6.8
3100	Grants and Capital Injections to Statutory Boards	2,402,647,691	2,212,156,000	2,333,713,500	2,493,067,000	159,353,500	6.8
3200	Grants and Capital Injections to Educational Institutions	971,998	1,853,300	1,260,900	1,760,000	499,100	39.6
3400	Grants and Capital Injections to Others	399,294	352,700	352,700	339,300	(13,400)	(3.8)
	<i>TRANSFERS</i>	<i>9,811,705</i>	<i>10,452,400</i>	<i>10,582,800</i>	<i>10,476,500</i>	<i>(106,300)</i>	<i>(1.0)</i>
3600	Transfers to Institutions and Organisations	303,437	1,010,500	860,600	900,600	40,000	4.6
3800	International Organisations and Overseas Development Assistance	9,508,269	9,441,900	9,722,200	9,575,900	(146,300)	(1.5)

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	OTHER CONSOLIDATED FUND OUTLAYS	11,253	2,883,000	2,883,000	34,000	(2,849,000)	(98.8)
4600	Loans and Advances (Disbursement)	11,253	2,883,000	2,883,000	34,000	(2,849,000)	(98.8)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	575,734,213	1,468,473,000	1,483,861,300	802,209,000	(681,652,300)	(45.9)
5100	Government Development	530,002,549	477,440,800	499,612,900	706,187,700	206,574,800	41.3
5200	Grants and Capital Injections to Organisations	45,731,664	991,032,200	984,248,400	96,021,300	(888,227,100)	(90.2)
	OTHER DEVELOPMENT FUND OUTLAYS	22,234,670	9,173,700	10,147,200	17,867,600	7,720,400	76.1
5500	Land-Related Expenditure	22,234,670	9,173,700	10,147,200	17,867,600	7,720,400	76.1

Establishment List

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
POLITICAL APPOINTMENTS	4	4	4	4
Minister	1	1	1	1
Senior Minister of State	2	2	2	2
Senior Parliamentary Secretary	1	1	1	1
PERMANENT STAFF	246	245	236	257
Administrative	10	10	10	10
Economist Service	6	6	7	7
Education Service	–	–	4	4
Finance Profession Scheme (2024)	5	5	4	4
Information Service (2008)	8	8	7	7
Management Executive Scheme (2008)	202	201	165	186
Management Support Scheme (2008)	12	12	9	9
Operations Support	3	3	2	2
Others	–	–	28	28
TOTAL	250	249	240	261

FY2025 BUDGET

The revised FY2025 total expenditure of the Ministry of Sustainability and the Environment is expected to be \$4.21 billion. This is an increase of \$903.60 million or 27.4% compared to the actual FY2024 total expenditure of \$3.30 billion. Of the revised FY2025 total expenditure, \$2.72 billion or 64.7% is for operating expenditure while \$1.48 billion or 35.3% is for development expenditure.

Operating Expenditure

The revised FY2025 operating expenditure of the Ministry of Sustainability and the Environment is expected to be \$2.72 billion. This is a decrease of \$4.53 million or 0.2%, close to the actual FY2024 operating expenditure of \$2.73 billion.

Development Expenditure

The revised FY2025 development expenditure of the Ministry of Sustainability and the Environment is expected to be \$1.48 billion. This is an increase of \$908.13 million or 157.7% compared to the actual FY2024 development expenditure of \$575.73 million. The increase is mainly due to the equity injection for the construction of NEA's Integrated Waste Management Facility in FY2025.

Other Consolidated Fund Outlays

The revised FY2025 other consolidated fund outlays of the Ministry of Sustainability and the Environment are expected to be \$2.88 million. This is an increase of \$2.87 million compared to the actual FY2024 other consolidated fund outlays of \$0.01 million. The increase is mainly due to one-off Facilities Management services implemented in FY2025.

Other Development Fund Outlays

The revised FY2025 other development fund outlays of the Ministry of Sustainability and the Environment are expected to be \$10.15 million. This is a decrease of \$12.09 million or 54.4% compared to the actual FY2024 other development fund outlays of \$22.23 million. The decrease is mainly due to the tapering down of expenditure for the development of sewerage networks in Changi East area as the project nears completion.

FY2026 BUDGET

The FY2026 total expenditure of the Ministry of Sustainability and the Environment is projected to be \$3.69 billion. This is a decrease of \$513.64 million or 12.2% compared to the revised FY2025 total expenditure of \$4.21 billion. Of the FY2026 total expenditure, \$2.89 billion or 78.3% is for operating expenditure and \$802.21 million or 21.7% is for development expenditure.

Operating Expenditure

The FY2026 operating expenditure of the Ministry of Sustainability and the Environment is projected to be \$2.89 billion. This is an increase of \$168.01 million or 6.2% compared to the revised FY2025 operating expenditure of \$2.72 billion. The increase is mainly due to the higher operating grant for the National Environment Agency Programme.

Development Expenditure

The FY2026 development expenditure of the Ministry of Sustainability and the Environment is projected to be \$802.21 million. This is a decrease of \$681.65 million or 45.9% compared to the revised FY2025 development expenditure of \$1.48 billion. The decrease is mainly due to the equity injection for the construction of NEA's Integrated Waste Management Facility in FY2025.

Total Expenditure by Programmes

National Environment Agency Programme

The National Environment Agency programme aims to ensure a clean and sustainable environment for Singapore. The FY2026 operating budget for this programme is \$1.66 billion or 57.3% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$231.62 million or 28.9% of the total FY2026 development expenditure.

Public Utilities Board Programme

The Public Utilities Board programme aims to supply good water, reclaim used water, tame storm water, and resist rising seas. The FY2026 operating budget for this programme is \$573.61 million or 19.8% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$510.09 million or 63.6% of the total FY2026 development expenditure.

Administration Programme

The Administration Programme sets the overall policy direction for the Statutory Boards, builds capabilities on sustainability matters, and advances Singapore's interests and international standing on matters relating to the environment, sustainability, water, and food policies. The FY2026 operating budget for this programme is \$393.06 million or 13.6% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$24.09 million or 3.0% of the total FY2026 development expenditure.

Singapore Food Agency Programme

The Singapore Food Agency programme aims to ensure and secure a supply of safe food for Singapore. The FY2026 operating budget for this programme is \$268.29 million or 9.3% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$36.40 million or 4.5% of the total FY2026 development expenditure.

Other Consolidated Fund Outlays

The FY2026 other consolidated fund outlays of the Ministry of Sustainability and the Environment are projected to be \$0.03 million. This is a decrease of \$2.85 million or 98.8% compared to the revised FY2025 other consolidated fund outlays of \$2.88 million. The decrease is mainly due to the one-off Facilities Management services implemented in FY2025.

Other Development Fund Outlays

The FY2026 other development fund outlays of the Ministry of Sustainability and the Environment are projected to be \$17.87 million. This is an increase of \$7.72 million or 76.1% compared to the revised FY2025 other development fund outlays of \$10.15 million. The increase is mainly from the development of drainage and sewerage networks in Changi East and NEA's exhumation projects at Choa Chu Kang Cemetery.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
		\$	\$	\$	\$	\$
L-A	Administration Programme	387,160,900	5,895,600	393,056,500	24,094,700	417,151,200
L-G	Public Utilities Board Programme	573,606,600	–	573,606,600	510,091,800	1,083,698,400
L-H	National Environment Agency Programme	1,654,429,500	1,321,400	1,655,750,900	231,622,500	1,887,373,400
L-I	Singapore Food Agency Programme	265,030,900	3,259,500	268,290,400	36,400,000	304,690,400
Total		2,880,227,900	10,476,500	2,890,704,400	802,209,000	3,692,913,400

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to End of FY2023	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	\$	\$	\$	\$	\$	\$
DEVELOPMENT EXPENDITURE	...	...	575,734,213	1,468,473,000	1,483,861,300	802,209,000
<i>GOVERNMENT DEVELOPMENT</i>	...	...	<i>530,002,549</i>	<i>477,440,800</i>	<i>499,612,900</i>	<i>706,187,700</i>
ADMINISTRATION PROGRAMME						
Multi-Disciplinary Consultancy Services for Office Development	26,000,000	7,462,815	–	1,482,200	–	1,482,100
Development, Maintenance and Support Services of Whole-of-Government eGreenGov.SG platform	6,761,117	–	–	–	1,534,000	2,410,300
Minor Development Projects	...	...	1,750,587	7,470,900	2,575,600	5,202,300
New Projects	...	...	–	10,000,000	–	15,000,000
Completed Projects	...	...	4,012,062	–	253,200	–
PUBLIC UTILITIES BOARD PROGRAMME						
Relief Sewers within Marina Reservoir Catchment	8,000,000	5,185,011	–	–	50,000	50,000
Relief and Replacement Sewers for Jalan Senang, Siglap and Jalan Leban Areas	4,500,000	3,081,377	14,378	113,000	113,000	10,000
Sewer Extensions to Phase Out Sewage Treatment Plants Phase 2	47,800,000	31,524,663	420,587	269,300	269,300	1,080,000
Relief Sewers at Lavender Street Area, Serangoon Central Area and Kaki Bukit Area	21,000,000	17,522,887	–	–	50,000	50,000
Expansion of Sewerage Network in Geylang, Jalan Wangi, Woodlands Industrial Park	16,123,800	13,981,123	3,234	–	–	23,700
Expansion of Sewerage Networks in Siglap Road, Whampoa East/Towner Road and Kaki Bukit Areas and Upgrading of Mugliston Park Pumping Station	26,140,000	18,100,504	1,832	114,200	114,200	409,300
Expansion of Sewerage Networks in Jalan Rajah/Sungei Whampoa area	29,000,000	18,235,350	3,414,521	54,000	440,900	139,200
Proposed Expansion of Sewerage Network in Mandai Road Area	25,000,000	18,617,777	19,586	–	–	21,500
Proposed Expansion of Sewerage Network in Kranji Area	26,400,000	22,682,261	68,492	75,400	75,400	50,000
Expansion of Sewerage Networks in Marina Central Area	35,200,000	9,393,133	340,134	1,281,600	1,281,600	2,236,500

Project Title	Total Project Cost	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
		Up to End of FY2023					
	\$	\$	\$	\$	\$	\$	\$
Expansion of Sewerage Networks in Amber Road, Meyer Road and Playfair Road Areas	42,830,000	9,038,987	8,857,182	7,623,000	8,352,500	9,196,000	
Expansion of Sewerage Networks in Yishun Avenue 7, Sembawang Road and Gambas Avenue Areas	30,300,000	25,212,064	31,894	100,000	100,000	35,000	
Implementation of 16 Projects under Phase 2 of Active, Beautiful and Clean Waters (ABC Waters) Programme	16,311,600	12,112,097	351,492	–	136,000	702,000	
Expansion of Sewerage Networks in Sembawang Road and Sembawang Avenue Areas	36,710,000	25,531,020	1,321,933	1,723,200	1,723,200	535,300	
Proposed Expansion of Sewerage Networks in Sophia Road and Middle Road Areas	6,120,000	4,424,320	459,443	–	–	116,100	
Deep Tunnel Sewerage System Phase 2- Engineering Services for Feasibility Study/Preliminary Design and Programme Management	71,300,000	59,726,850	3,086,572	1,959,700	2,290,700	4,452,000	
Expansion of Sewerage Networks in Loyang Avenue and Upper Changi Road East Areas	135,110,000	88,461,590	1,752,346	576,700	576,700	1,127,200	
Expansion of Sewerage Networks in East Coast Road and Mountbatten Road Areas	17,090,000	8,569,712	983,676	2,110,900	2,110,900	2,991,000	
Proposed Expansion of Sewerage Networks in Bukit Batok East Ave 3 Area	44,900,000	34,957,705	384,377	–	13,000	161,600	
Proposed Sewerage Scheme to Serve Sungei Tengah Agrotechnology Park Area	50,360,000	25,044,761	87,300	25,300	25,300	1,106,100	
Proposed Sewers in North Woodlands	387,500,000	146,503,848	13,796,273	30,915,400	29,815,400	32,308,100	
Proposed Sewerage Scheme to Serve Lim Chu Kang Area	74,370,000	51,828,733	65,624	53,900	53,900	181,900	
Proposed Expansion of Sewerage Networks in Stevens Road Area	8,510,000	3,214,880	28,836	–	–	117,700	
Proposed Expansion of Sewerage Networks in Merpati Road Area	12,090,000	5,845,819	214,492	–	–	144,300	
Proposed Expansion of Sewerage Networks in Sengkang and Punggol Areas	212,100,000	100,682,633	5,874,986	7,635,500	7,635,500	18,561,700	
Expansion of Sewerage Networks along Land Transport Authority (LTA)'s Proposed Thomson-East Coast Line and North-South Expressway	40,500,000	10,040,652	230,245	150,800	150,800	75,400	
Proposed Sewerage Infrastructure at Pulau Punggol Barat	119,700,000	83,388,244	16,172,225	5,959,400	5,959,400	1,132,100	
Phase 3 of the Active, Beautiful, and Clean Waters (ABC Waters) Programme	17,860,000	10,889,944	224,428	–	153,000	149,000	
Deep Tunnel Sewerage System Phase 2-Land Cost	16,000,000	9,538,423	2,302,185	2,265,700	2,130,700	685,000	
Deep Tunnel Sewerage System Phase 2-Construction Cost	4,403,000,000	3,058,048,613	353,116,988	195,774,600	291,478,600	280,862,900	
Rehabilitation of Sewerage Network System - Phase 5	127,100,000	77,053,273	2,928,093	9,451,800	9,451,800	7,835,900	
Engineering Services for the Proposed Sewers to Serve Tengah New Town	15,820,000	1,878,549	329,607	213,600	213,600	896,100	
Proposed Sewer along Future Road in Punggol North	6,330,000	2,992,694	23,301	55,300	25,300	25,300	
Engineering Services for the Proposed Expansion of Sewerage Network in Ang Mo Kio Avenue 3 and Phasing Out of Thomson Hill Pump Sump	13,740,000	6,371,037	849,017	377,000	377,000	500,000	
Engineering Services for Proposed Expansion of Sewerage Networks in Senoko Way, Woodlands Avenue 6 and Upper Bukit Timah Areas	80,140,000	1,304,608	1,553,938	10,899,200	10,899,200	12,353,200	
Proposed Sewers in Tuas View Area	223,180,000	1,508,796	237,698	523,300	523,300	19,508,700	
Renewal of Water Reclamation Network Supervisory Control and Data Acquisition System	7,740,000	2,283,973	482,108	584,000	584,000	154,000	
Enginmg Svcs for Expansion of Sewers in Bishan Park/Sin Ming Avenue/Tampines Road/Crane Road/River Valley Road Areas and Laying Sewer at Bishan Park	70,870,000	907,967	96,325	154,800	154,800	3,500,000	

Project Title	Total Project Cost	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
		Up to End of FY2023					
	\$	\$	\$	\$	\$	\$	\$
Phase 4 of the Active, Beautiful, Clean Waters (ABC Waters) Programme	4,140,000	138,228	191,460	478,000	380,000	590,000	
Rehabilitation of Sanitary Drain-Lines for Western Catchment	36,400,000	12,654,812	9,204,760	6,645,100	6,645,100	1,700,000	
Improvement to Old Roadside Drains in Batch 10 of the Estate Upgrading Programme	122,830,000	1,205,275	2,687,372	18,000,000	18,000,000	39,761,000	
Renewal and Upgrading of Equipment at 8 Sewage Pumping Installations and additional Pumping Mains for Kallang Park Pumping Station and Mount Palmer Pumping Station	10,430,000	281,876	16,828	451,000	451,000	1,884,800	
Professional Engineering Services to conduct Site Specific Study for Climate Change Adaptation Measures at Southeast Coast of Singapore	25,500,000	9,666,940	1,341,452	2,690,000	2,694,600	3,078,900	
Enhancement Works to Coarse Screen Shaft at Changi Water Reclamation Plant	15,540,000	3,129,974	2,626,552	1,000,000	272,000	4,158,700	
Rehabilitation of Sewerage Network System Phase 6	158,470,000	8,990,220	15,071,332	14,952,000	14,952,000	34,176,000	
Proposed Improvement Works to the Active, Beautiful, Clean Waters (ABC Waters) Facilities at Pandan Reservoir and MacRitchie Reservoir Park	4,700,000	–	421,663	2,997,000	2,453,000	1,320,000	
Professional Engineering Services to Conduct Site Specific Study for Climate Change Adaptation Measures at Northwest Coast of Singapore	16,540,000	1,148,400	1,726,900	3,797,300	3,790,800	1,916,300	
Engineering Services for the Proposed Expansion of Sewers in Sin Ming Road and Braddell Road Areas	30,440,000	250,091	107,673	–	280,000	2,590,000	
Proposed Sewers in Holland Plain Area	25,620,000	206,979	704,278	6,772,200	6,772,200	1,233,300	
Professional Engineering Services for the Development of New Kranji Water Reclamation Plant at Northern Kranji	46,700,000	–	987,763	2,600,000	1,250,000	1,410,000	
Expansion of Sewers in Bukit Batok Road Area	2,910,000	–	–	50,000	50,000	500,000	
Professional Engineering Services for the Development of Changi Water Reclamation Plant	143,300,000	–	–	970,000	138,600	455,200	
Expansion of Sewers in Turf Club Area	3,850,000	–	–	160,000	160,000	936,000	
Proposed Sewer along Woodlands Ave 10 and Ave 7	2,230,000	–	–	50,000	50,000	500,000	
Sewers along Brickland Crescent and Tengah Boulevard	8,540,000	–	–	–	–	2,765,000	
Minor Development Projects	...	...	10,543	936,000	2,087,500	80,000	
New Projects	...	...	–	483,600	–	6,276,600	
Completed Projects	...	...	7,282,135	280,700	1,593,300	–	
NATIONAL ENVIRONMENT AGENCY PROGRAMME							
Development of New Hawker Centres at Woodlands, Sengkang, Pasir Ris, Jurong West, Yishun and Sembawang	108,200,000	94,508,417	193,836	1,191,700	–	1,626,100	
Development of New Crematorium at Mandai	220,800,000	158,599,831	30,989,030	14,000,000	14,000,000	3,550,100	
Development of New Hawker Centres at Dawson and Bidadari	26,500,000	16,653,740	36,795	298,500	155,700	365,800	
Development of New Hawker Centres at Fernvale, Choa Chu Kang, Bukit Panjang North and Anchorvale	59,275,000	55,139,531	1,286,427	310,000	50,000	240,000	
Redevelopment of Choa Chu Kang Cemetery Phase 3	118,240,000	102,689,051	–	35,300	–	131,700	
Fitting-out Works for New Hawker Centre at Punggol Digital District	5,059,500	2,124,436	2,354,520	442,000	160,400	281,800	
Productive Hawker Centres Programme	12,123,400	1,768,551	204,315	1,255,500	235,500	498,400	
Consultancy Services and Preliminary Works for Development of New Hawker Centre at Tampines North	2,000,000	–	–	–	–	285,000	

Project Title	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	Total Project Cost	Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
Consultancy Services for Development of New Hawker Centre at Choa Chu Kang North	3,539,900	–	–	–	–	2,694,000
Development of Replacement Centre For Blks 79/82 Telok Blangah Drive Market and Food Centre	47,710,000	673	–	–	–	38,759,900
Reconfiguration Works at Jurong West Hawker Centre	5,562,000	5,404,760	8,502	–	–	14,000
Soil Investigation Works for Funeral Parlour Complex	140,800	–	–	25,500	–	–
Hawker Centres Transformation Programme Pilot for Existing Centres	8,480,000	115,348	2,783,283	350,100	350,000	–
Development of a new Hawker Centre at Tampines North	19,120,000	–	–	–	–	4,000,000
Development of Storage Infrastructure at Semakau Landfill	4,380,000	–	–	2,628,000	654,000	1,752,000
Development of a new Hawker Centre at Choa Chu Kang (North)	31,100,000	–	–	–	–	15,550,000
Construction of Mount Vernon Funeral Parlour Complex	113,816,000	–	–	38,489,100	–	–
Multi-Disciplinary Consultancy Team for the Remediation and Redevelopment of Sarimbun Recycling Park	19,900,000	–	2,787,510	3,707,700	929,200	5,538,200
Redevelopment of Choa Chu Kang Cemetery Phase 4 - Professional Services for Consultancy, Site Supervision, Topographical Survey and Soil Investigation Works	10,280,200	7,167	861,760	9,273,000	1,387,800	1,606,600
Provision of Consultancy Services to Conduct Environmental Impact Assessment for Proposed After-Death Facilities at Mandai Ave	477,800	634	20,581	203,700	113,200	90,600
Feasibility Study for the Development of a Waste Management Facility at Northern Kranji	2,702,700	–	56,000	1,533,600	1,969,100	677,600
Upgrading and Replacement Works at Government After-Death Facilities	5,644,600	–	–	1,395,700	11,700	265,100
Development of Replacement Market and Hawker Centre at Bukit Timah	34,850,000	–	5,642	–	14,186,600	5,489,400
Exhumation of graves at St John Church Cemetery	270,000	–	37,554	214,000	204,900	2,100
Rectification and Improvement Works at Choa Chu Kang Columbarium	6,170,400	–	871,750	–	1,764,700	3,329,200
Works for Phases 4A and 4B of the 5-Year Programme (FY2023-2028) for Redevelopment of Choa Chu Kang Cemetery	78,117,600	–	–	–	3,083,100	50,612,200
Feasibility Study of the Funeral Services and Columbarium Complex (FSCC) and Provision of Pre-Consultancy Works at Tanah Merah Coast Road (TMCR)	3,664,500	–	–	–	976,500	2,688,000
Final land reinstatement works at Choa Chu Kang Cemetery (CCKC) - Additional works for Area 1	32,690,000	–	16,874,234	15,509,700	11,613,000	4,202,700
Minor Development Projects	...	...	166,587	1,369,200	2,414,600	846,700
New Projects	...	...	–	8,948,500	1,386,100	26,063,200
Completed Projects	...	...	2,037,914	12,918,400	24,500	–
SINGAPORE FOOD AGENCY PROGRAMME						
Development of the Local Aquaculture Sector	28,670,000	33,980	157,600	35,000	50,400	19,300
Strengthening Singapore's Food Supply Resilience	62,700,000	–	–	–	180,000	2,097,700

Project Title	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	Total Project Cost	Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
GRANTS & CAPITAL INJECTIONS TO ORGANISATIONS	...	...	45,731,664	991,032,200	984,248,400	96,021,300
PUBLIC UTILITIES BOARD PROGRAMME						
Flood Model Development	7,270,000	3,171,305	1,353,802	1,468,500	1,468,600	1,276,200
NATIONAL ENVIRONMENT AGENCY PROGRAMME						
Energy Efficiency Fund – Energy Efficient Technologies	19,164,700	1,367,493	1,702,282	489,400	1,561,900	834,300
Energy Efficiency Fund - Energy Management Information System	7,700,000	1,366,533	462,736	1,872,900	2,024,100	666,600
Large-scale Field Trial of Wolbachia-Aedes Technology for Dengue Reduction	1,974,000	1,474,581	125,459	110,100	250,700	123,200
Services Diversion Works for Funeral Parlour Complex	1,660,000	–	1,326,697	–	–	168,300
Hazard Prediction Modelling System Phase 2	25,691,300	–	1,583,898	4,284,900	4,216,100	289,400
Soil Investigation Works for Funeral Parlour Complex	140,800	–	92,901	–	22,000	22,500
Improving Ventilation and Indoor Air Quality for Mitigation of SARS-CoV-2 Airborne Risk	2,107,900	1,011,298	360,986	–	223,200	512,400
Hawker Centres Transformation Programme Pilot for Existing Centres	8,480,000	68,708	1,673,443	289,600	635,600	310,000
Development and Operation of Singapore's International Carbon Credits Registry	1,954,000	64,996	1,000,966	703,500	804,100	83,900
Construction of Mount Vernon Funeral Parlour Complex	113,816,000	15,243,021	14,853,236	–	27,589,700	18,309,500
Energy Efficiency Grant for the Manufacturing sector	5,000,000	–	493,839	1,560,000	963,300	3,542,800
Implementation of Meteorological Service Singapore's Strategic Plan Refresh for FY23 - FY25	4,293,500	–	–	1,500,000	643,800	2,615,900
Advancing Singapore's Dengue, Zika and Chikungunya Control Regime	3,121,100	–	–	–	139,200	2,875,500
Advancing Singapore's Environmental Public Health Regime - Toxic Chemicals	3,621,500	–	–	–	–	3,387,700
Advancing Singapore's Environmental Public Health Regime - Emerging Dangerous Pathogens	18,626,600	–	–	–	353,000	544,900
Pilot Concept of Operations (CONOPS) Development to enhance NEA's Operational Response to Environmental Incidents	1,190,705	–	–	–	72,900	989,300
Automation of Data Publishing for the Ambient Radiation Monitoring Network (ARMNet)	323,000	–	–	–	–	323,000
Minor Development Projects	...	...	–	–	674,900	–
New Projects	...	...	–	12,954,000	196,600	24,862,900
Completed Projects	...	...	4,409,419	933,077,500	927,097,100	–
SINGAPORE FOOD AGENCY PROGRAMME						
Agri-food Cluster Transformation Fund	59,900,000	9,755,910	7,588,168	12,619,500	8,257,500	8,500,000
Development of the Local Aquaculture Sector	28,670,000	–	1,367,677	4,445,000	1,700,000	1,918,300
AquaPolis – National Tropical Aquaculture Research and Innovation Cluster	8,520,000	–	–	200,000	3,841,100	927,800
Development and Implementation of Project Jarvis	21,990,000	–	–	10,000,000	808,800	4,401,900
Development of a New SFA Operations Centre (Phase 1)	3,300,000	–	–	–	165,000	3,135,000
New Projects	...	...	–	5,105,000	–	15,400,000
Completed Projects	...	...	7,336,155	352,300	539,200	–

Other Development Fund Outlays

Project Title	Total Project Cost	Actual Expenditure Up to End of FY2023	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	\$	\$	\$	\$	\$	\$
OTHER DEVELOPMENT FUND OUTLAYS	...	...	22,234,670	9,173,700	10,147,200	17,867,600
<i>LAND-RELATED EXPENDITURE</i>	...	...	<i>22,234,670</i>	<i>9,173,700</i>	<i>10,147,200</i>	<i>17,867,600</i>
PUBLIC UTILITIES BOARD PROGRAMME						
Sewer Network for Changi East Area	199,477,400	96,892,907	13,050,064	2,283,900	2,283,900	5,896,800
Sludge-soil Mix Remediation Works to Support Relocation of Paya Lebar Airbase	28,000,000	—	2,101,565	3,257,300	3,257,300	3,610,300
Completed Projects	...	...	50,115	—	250,000	—
NATIONAL ENVIRONMENT AGENCY PROGRAMME						
Exhumation Programme Phases 6 and 7 and Related Works	30,810,000	24,218,402	1,014,188	995,000	1,096,900	4,480,500
Exhumation of Muslim Graves at Choa Chu Kang Cemetery (Phase 10)	18,646,600	—	—	—	1,320,000	3,880,000
New Projects	...	...	—	2,000,000	—	—
Completed Projects	...	...	6,018,738	637,500	1,939,100	—

KEY PERFORMANCE INDICATORS

Desired Outcomes

- A sustainable future
- A climate-resilient Singapore
- A clean and liveable everyday

Key Performance Indicators

Desired Outcome	Performance Indicator ¹	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
A sustainable future	Total domestic waste disposed of per capita (kg/day/person)	0.78	0.77	0.76	0.76
	Total non-domestic waste disposed of (tonnes per day/\$billion GDP) ²	8.6	8.3	7.9	8.3
	Recycling rate (%)	52	50	51	55
	Total Greenhouse Gas (GHG) emissions with respect to Nationally Determined Contribution (NDC) targets (MtCO ₂ e) ³	55.5	n.a.	n.a.	n.a.
	Per capita household water consumption (litres/day)	141	142	141	140
A climate-resilient Singapore	% of distribution losses for potable water	7.2	7.1	7.3	7.6
	Size of flood prone area (ha)	24.0	23.6	23.3	18.6
	No. of the 5 most commonly consumed food items (seafood, eggs, chicken, pork and vegetables) that have less than 50% of supply from a single country ⁴	4/5	3/5	3/5	5/5
A clean and liveable everyday	% of days in a year where Pollutant Standards Index (PSI) is in the "Good" and "Moderate" range	99.5	100	99.0	95.0
	No. of local dengue fever cases per 100,000 population	165	223	73	300
	Accuracy of Nowcast (%) ^{5, 6}	91.3	91.0	90.0	90.0
	Drinking water – % of tests meeting World Health Organization (WHO) guidelines for drinking water quality and Environmental Public Health (EPH) Regulations	100	100	100	100
	No. of service disruptions per 1,000km of sewers	9.9	9.7	9.7	9.9
	No. of foodborne illness cases related to foodborne outbreaks per 100,000 population ^{7, 8}	21.9	22.8	25.3	27.0

¹ Figures are reported on a Calendar Year (CY) basis.

² The Actual 2023 figure has been revised due to updated GDP.

³ Our national GHG emissions inventory is compiled on CY basis, but with a 2-year lag for compilation and auditing purposes. This is in line with international norms set by the United Nations Framework Convention on Climate Change (UNFCCC). Singapore's NDC targets are to reduce emissions to around 60 MtCO₂e by 2030 after peaking earlier, and to reduce emissions to between 45 to 50 MtCO₂e by 2035. Singapore's NDC targets are aligned with our Long-Term Low Emissions Development Strategy to achieve net zero emissions by 2050.

⁴ This indicator tracks the progress of our food diversification strategy and informs the resilience of our food supply against disruption risks including those from climate change.

⁵ Nowcast is a short-term forecast of 2 hours. Weather systems in the tropics are dynamic in nature and can develop and dissipate within a short span of time, typically around an hour.

⁶ The Actual 2023 figure has been revised due to a technical adjustment in the underlying data used to compute Nowcast accuracy.

⁷ An outbreak is defined as ≥15 people affected by food poisoning incidents that have triggered One Health joint investigations.

⁸ The Actual 2023 figure has been updated for accuracy.