

HEAD O

MINISTRY OF HEALTH

OVERVIEW

Mission Statement

To be an innovative and people-centred organisation to promote good health and reduce illness, to ensure access to good and affordable healthcare that is appropriate to needs, and to pursue medical excellence.

FY2026 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	TOTAL EXPENDITURE	18,224,653,427	20,863,200,900	20,376,092,900	22,502,929,100	2,126,836,200	10.4
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	16,859,611,179	18,795,312,500	18,489,881,700	20,035,362,700	1,545,481,000	8.4
	<i>RUNNING COSTS</i>	<i>3,772,369,152</i>	<i>4,068,386,100</i>	<i>3,871,999,500</i>	<i>3,720,110,200</i>	<i>(151,889,300)</i>	<i>(3.9)</i>
	Expenditure on Manpower	250,601,995	281,563,200	183,864,100	181,992,300	(1,871,800)	(1.0)
1200	Political Appointments	1,694,773	1,796,700	2,055,600	2,117,300	61,700	3.0
1500	Permanent Staff	248,678,748	279,577,100	181,331,800	179,385,200	(1,946,600)	(1.1)
1600	Temporary, Daily-Rated and Other Staff	228,473	189,400	476,700	489,800	13,100	2.7
	Other Operating Expenditure	945,583,720	975,711,400	599,819,400	533,800,400	(66,019,000)	(11.0)
2100	Consumption of Products and Services	909,469,182	941,097,600	582,351,800	525,440,000	(56,911,800)	(9.8)
2200	Maintenance	–	–	–	6,422,700	6,422,700	n.a.
2300	Staff Development and Well-Being	–	–	–	1,867,500	1,867,500	n.a.
2300A	Manpower Development	4,943,106	4,708,800	4,535,100	–	(4,535,100)	(100.0)
2400	International and Public Relations, Communications	10,961,466	29,822,000	12,882,100	16,500	(12,865,600)	(99.9)
2700	Asset Acquisition	20,111,726	45,400	25,000	48,400	23,400	93.6
2800	Miscellaneous	98,240	37,600	25,400	5,300	(20,100)	(79.1)
	Grants, Transfers and Capital Injections	2,576,183,437	2,811,111,500	3,088,316,000	3,004,317,500	(83,998,500)	(2.7)
3100	Grants and Capital Injections to Statutory Boards	664,265,923	675,511,200	880,381,400	962,066,100	81,684,700	9.3
3400	Grants and Capital Injections to Others	1,911,917,515	2,135,600,300	2,207,934,600	2,042,251,400	(165,683,200)	(7.5)
	<i>TRANSFERS</i>	<i>13,087,242,028</i>	<i>14,726,926,400</i>	<i>14,617,882,200</i>	<i>16,315,252,500</i>	<i>1,697,370,300</i>	<i>11.6</i>
3500	Social Transfers to Individuals	983,151,811	1,486,292,900	1,380,016,500	1,494,588,800	114,572,300	8.3
3600	Transfers to Institutions and Organisations	12,088,763,920	13,229,213,800	13,226,625,700	14,808,920,700	1,582,295,000	12.0
3800	International Organisations and Overseas Development Assistance	15,326,296	11,419,700	11,240,000	11,743,000	503,000	4.5

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	OTHER CONSOLIDATED FUND OUTLAYS	67,565	15,000	15,000	15,000	-	-
4600	Loans and Advances (Disbursement)	67,565	15,000	15,000	15,000	-	-
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	1,365,042,247	2,067,888,400	1,886,211,200	2,467,566,400	581,355,200	30.8
5100	Government Development	848,168,892	1,512,058,300	1,253,324,300	1,795,609,400	542,285,100	43.3
5200	Grants and Capital Injections to Organisations	516,873,356	555,830,100	632,886,900	671,957,000	39,070,100	6.2

Establishment List

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
POLITICAL APPOINTMENTS	4	4	4	4
Minister	2	2	1	1
Senior Minister of State	1	1	2	2
Minister of State	1	1	1	1
PERMANENT STAFF	1,741	1,361	1,153	1,153
Accounting Profession (2008)	–	–	1	1
Administrative	19	19	21	21
Corporate Support	–	–	2	2
Cybersecurity Professional Scheme (2019)	–	–	2	2
Economist Service	–	–	5	5
Education Service	–	–	5	5
Environmental Health	1	1	–	–
Finance Profession Scheme (2024)	–	–	6	6
Home Affairs Uniformed Services (Police) 2016	–	–	4	4
Information Service (2008)	3	3	6	6
Legal	–	–	10	10
Management Executive Scheme (2008)	1,688	1,308	1,015	1,015
Management Support Scheme (2008)	–	–	22	22
Medical Scheme (2014)	28	28	17	17
Operations Support	2	2	2	2
Others	–	–	26	26
Statistician (Trade & Industry) (2008)	–	–	9	9
TOTAL	1,745	1,365	1,157	1,157

FY2025 BUDGET

The revised FY2025 total expenditure of the Ministry of Health is expected to be \$20.38 billion. This is an increase of \$2.15 billion or 11.8% compared to the actual FY2024 total expenditure of \$18.22 billion. Of the revised FY2025 total expenditure, \$18.49 billion or 90.7% is for operating expenditure while \$1.89 billion or 9.3% is for development expenditure.

Operating Expenditure

The revised FY2025 operating expenditure of the Ministry of Health is expected to be \$18.49 billion. This is an increase of \$1.63 billion or 9.7% compared to the actual FY2024 operating expenditure of \$16.86 billion. The increase is mainly due to the growth in patient subsidies due to increases in healthcare costs, ramping up of capacity in the lead-up to the opening of the redeveloped Alexandra Hospital and capacity increases in the long-term care sector.

Development Expenditure

The revised FY2025 development expenditure of the Ministry of Health is expected to be \$1.89 billion. This is an increase of \$521.17 million or 38.2% compared to the actual FY2024 development expenditure of \$1.37 billion. The increase is mainly due to construction works for healthcare facilities such as the new Eastern General Hospital and Singapore General Hospital Elective Care Centre.

Other Consolidated Fund Outlays

The revised FY2025 other consolidated fund outlays of the Ministry of Health are expected to be \$0.02 million. This is a decrease of \$0.05 million or 77.8% compared to the actual FY2024 other consolidated fund outlays of \$0.07 million. The decrease is mainly due to a decrease in the deposit amount required for MOH's utilities account.

FY2026 BUDGET

The FY2026 total expenditure of the Ministry of Health is projected to be \$22.50 billion. This is an increase of \$2.13 billion or 10.4% compared to the revised FY2025 total expenditure of \$20.38 billion. Of the FY2026 total expenditure, \$20.04 billion or 89.0% is for operating expenditure while \$2.47 billion or 11.0% is for development expenditure.

Operating Expenditure

The FY2026 operating expenditure of the Ministry of Health is projected to be \$20.04 billion. This is an increase of \$1.55 billion or 8.4% compared to the revised FY2025 operating expenditure of \$18.49 billion. The increase is mainly due to the increase in subvention to public healthcare institutions and enhancement of long-term care subsidies and schemes. It also caters for the incremental operating costs associated with new and expanding acute hospitals, specialist centres, polyclinics and community hospitals run by public healthcare clusters. In addition, the budget caters for the ongoing programmes related to the training, recruitment, attraction and retention of healthcare manpower, the expansion of clinical services and capacity and schemes to improve healthcare affordability for Singaporeans, as well as other forms of grants and financial assistance.

Development Expenditure

The FY2026 development expenditure of the Ministry of Health is projected to be \$2.47 billion. This is an increase of \$581.36 million or 30.8% compared to the revised FY2025 development expenditure of \$1.89 billion. The increase is mainly due to expected construction progress milestones for the construction of Alexandra Hospital redevelopment, new Eastern General Hospital, and new Health Sciences Authority Building, as well as IT infrastructure of new healthcare facilities and other major IT projects.

Total Expenditure by Programmes

Services Programme

The Services Programme includes funding to public hospitals and healthcare institutions, community hospitals, general practitioners, long-term care facilities, and other institutions, and also provides funding for integrated care initiatives. The FY2026 operating budget for this programme is \$15.55 billion or 77.6% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$2.07 billion or 84.0% of the total FY2026 development expenditure.

Ministry of Health Headquarters Programme

The Ministry of Health Headquarters Programme covers functions such as formulation of national policies on health and ageing, systems planning and governance, healthcare manpower planning and development, research, and corporate functions at MOH headquarters, such as financial and personnel administration, corporate communications, community engagement, as well as information management and systems development for the Ministry and its Statutory Boards. The programme also provides funding to the Health Sciences Authority to support health and non-health regulatory and compliance agencies in safeguarding public health. The FY2026 operating budget for this programme is \$3.54 billion or 17.6% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$296.74 million or 12.0% of the total FY2026 development expenditure.

Health Promotion and Preventive Healthcare Programme

The Health Promotion and Preventive Healthcare Programme encapsulates policies and programmes that seek to prevent or reduce the incidence and prevalence of ill health, such as the implementation of measures targeting the primary and secondary prevention of diseases. The FY2026 operating budget for this programme is \$948.64 million or 4.7% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$97.49 million or 4.0% of the total FY2026 development expenditure.

Other Consolidated Fund Outlays

The FY2026 other consolidated fund outlays of the Ministry of Health are projected to be \$0.02 million. There is no change compared to the revised FY2025 other consolidated fund outlays of \$0.02 million.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
		\$	\$	\$	\$	\$
O-A	Ministry of Health Headquarters Programme	1,578,246,200	1,956,754,000	3,535,000,200	296,735,600	3,831,735,800
O-D	Services Programme	1,430,805,300	14,120,913,700	15,551,719,000	2,073,339,000	17,625,058,000
O-G	Health Promotion and Preventive Healthcare Programme	711,058,700	237,584,800	948,643,500	97,491,800	1,046,135,300
Total		3,720,110,200	16,315,252,500	20,035,362,700	2,467,566,400	22,502,929,100

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to End of FY2023	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	\$	\$	\$	\$	\$	\$
DEVELOPMENT EXPENDITURE	...	...	1,365,042,247	2,067,888,400	1,886,211,200	2,467,566,400
<i>GOVERNMENT DEVELOPMENT</i>	...	...	<i>848,168,892</i>	<i>1,512,058,300</i>	<i>1,253,324,300</i>	<i>1,795,609,400</i>
MINISTRY OF HEALTH HEADQUARTERS PROGRAMME						
New MOH Headquarters Building	37,420,000	5,602,384	634,310	5,514,800	6,072,400	9,502,600
Development of MOH New Subvention System	16,925,000	4,987,510	1,977,581	—	3,000,000	4,800,000
Development of the Professional Registration IT System 2.0	22,250,500	—	8,002,958	—	3,300,000	5,000,000
Health Empowerment Through Advanced Learning & Intelligent Exchange IT Project Implementation	22,839,000	—	—	—	—	1,000,000
Minor Development Projects	...	...	10,523,734	9,635,200	4,041,900	3,464,600
New Projects	...	...	—	91,685,500	—	—
Completed Projects	...	...	24,939,938	—	6,510,000	—
SERVICES PROGRAMME						
Redevelopment of Changi General Hospital	536,537,900	404,220,843	2,359,066	2,025,000	1,600,000	1,800,000
Development of Senior Care Centres	255,967,900	38,934,054	4,541,618	6,300,000	674,000	1,201,800
Expansion of National Skin Centre	235,252,400	137,613,335	14,419,134	—	2,500,000	5,700,000
Development of New National Cancer Centre Singapore Building	820,524,000	461,627,152	10,872,901	—	200,000	2,000,000
Integrated Care Hub	423,971,600	314,581,343	10,784,092	24,104,100	6,102,000	19,010,000
Woodlands Health Campus	1,764,192,200	1,389,583,883	41,876,072	46,473,300	42,255,200	11,896,700
Singapore General Hospital Emergency Medicine Building and Campus Utility Plant Project	485,984,800	355,915,462	33,597,785	31,744,400	17,100,500	2,507,500
New Health Sciences Authority Building	606,130,500	19,793,122	21,303,980	99,969,300	62,000,000	203,503,300
Singapore General Hospital Elective Care Centre	1,158,193,700	173,049,717	146,478,345	405,566,200	397,813,600	315,102,600
Development of a New Government-built Nursing Home at West Coast Link	64,511,400	52,758,095	346,158	4,199,200	2,604,000	10,000
Redevelopment of Pasir Ris Polyclinic	45,988,000	19,641,956	11,528,185	3,263,500	1,451,600	813,000
Development of a New Government-built Nursing Home at Macpherson Road	51,632,000	41,264,576	843,990	3,440,300	1,540,200	1,353,600
Redevelopment of Toa Payoh Polyclinic	63,548,999	—	—	—	23,742,400	15,175,400

Project Title	Total Project Cost	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
		Up to End of FY2023					
	\$	\$	\$	\$	\$	\$	\$
New Government Build-Own-Lease Nursing Home and a Senior Care Centre at Tampines Street 62	63,580,400	46,681,568	788,638	2,306,500	1,911,900	1,918,700	
Redevelopment of Jurong Polyclinic and Development of a New Nursing Home in Jurong East Planning Area	239,348,848	4,462,074	15,700,457	–	54,297,200	63,385,700	
Development of New Polyclinic in Tengah	43,888,000	8,246,908	11,442,523	7,976,300	10,300,000	4,100,000	
Development of a New Government-built Nursing Home at Chin Cheng Avenue	51,193,500	26,498,497	16,868,242	943,100	581,700	772,900	
Development of Polyclinic and Kidney Dialysis Centre in Yew Tee	54,939,000	–	–	3,358,000	12,412,300	10,343,600	
Development of a Polyclinic and Active Ageing Hub and Kidney Dialysis Centre in Serangoon	111,340,300	20,469,830	35,210,907	8,306,700	22,666,800	9,321,600	
Development of a New Government-built Nursing Home at Aljunied Road	64,577,900	54,072,292	2,038,157	1,360,000	522,000	10,000	
Redevelopment of Alexandra Hospital - Phase 1	2,366,627,574	32,586,232	112,660,276	2,710,000	87,803,100	345,395,900	
Development of a New Government-built Nursing Home at Punggol Field	47,947,200	19,267,922	20,581,150	2,055,200	167,700	5,283,900	
Development of a Polyclinic, Nursing Home and Kidney Dialysis Centre at Kaki Bukit	129,208,657	2,392,218	5,077,672	–	25,316,400	26,364,500	
Alexandra Hospital Decanting Works	97,320,100	61,384,582	21,164,038	2,268,000	1,631,300	2,783,200	
Development of Polyclinic and Nursing Home at Bidadari	128,901,313	2,168,627	8,303,429	39,097,300	21,474,300	45,700,000	
Development of Nursing Home at Yishun Avenue 6	76,269,800	8,611,822	27,900,620	23,591,800	25,335,000	2,586,900	
Development of Eastern Integrated Health Campus at Bedok North	2,319,532,500	33,688,942	87,702,192	–	110,374,500	240,989,400	
Development of a New Government-built Nursing Home and Co-Located Eldercare Centre at Tampines South	65,956,600	26,529,498	28,247,500	4,193,600	731,900	555,600	
Development of New Build-Own-Lease Nursing Home at Tanjong Katong	77,320,100	3,584,669	20,336,958	20,700,000	29,526,100	6,574,800	
Development of New Build-Own-Lease Nursing Home at Hougang Ave 3	71,407,300	4,437,251	15,011,400	24,399,600	28,610,700	9,475,500	
Redevelopment of Clementi Polyclinic	66,494,900	1,741,747	5,242,461	11,304,000	19,830,000	36,375,000	
Development of a New Polyclinic and Kidney Dialysis Centre in Taman Jurong	73,866,600	1,194,670	2,937,629	16,327,100	14,183,800	35,895,300	
Redevelopment of Queenstown Polyclinic	92,296,100	–	–	14,399,600	4,500,000	9,650,000	
Development of 18 Active Ageing Centres Located in HDB Estates	22,475,000	480,900	5,699,371	–	3,639,800	2,374,300	
Development of a New Government-built Nursing Home at Tampines Street 42	57,504,500	860,791	9,512,905	16,884,700	24,147,400	12,019,400	
Development of a New Government-built Nursing Home at Jelapang Road	63,620,400	1,142,141	7,790,096	22,722,300	24,733,800	28,025,000	
Consultancy Services and Forward Works for Singapore General Hospital Phase 2A Development at Outram Medical Campus	108,513,000	–	739,748	–	5,180,000	29,650,000	
Development of a New Government-built Nursing Home at Anchorvale Lane	53,325,700	915,448	1,132,560	14,541,700	18,024,800	24,455,200	
Development of a New Government-built Nursing Home at Bukit Purmei	68,669,500	–	1,125,456	3,812,900	2,824,100	18,492,200	
Development of a New Government-built Nursing Home at Dover Road	91,968,700	–	422,364	2,482,700	1,600,800	15,453,400	
Development of 2nd Batch of 8 Active Ageing Centres	12,900,300	–	–	–	1,245,000	2,835,000	
Development of New Build-Own-Lease Nursing Home at Miltonia Close	94,158,800	–	–	2,451,600	1,451,200	4,338,600	
Development of a New Government-built Nursing Home at Lorong Chencharu	76,533,100	–	–	–	1,445,800	4,053,300	

Project Title	Total Project Cost	Actual Expenditure	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
		Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
Conversion of Bright Vision Community Hospital at 5 Lorong Napiri to a Build-Own-Lease Psychiatric Nursing Home	40,782,024	–	1,179,479	22,950,000	29,245,100	6,888,400
Development of Tengah General and Community Hospital	134,818,982	–	–	–	22,609,300	34,454,000
Development of a New Government-built Nursing Home at Buangkok Green	91,335,624	–	–	1,849,600	519,000	3,159,500
Development of Nursing Home at Ganges Avenue	19,035,500	–	–	–	1,243,000	2,483,300
Development of a New Government-built Nursing Home at Fernvale Street	99,749,100	–	–	–	506,000	3,629,100
Development of Tan Tock Seng Hospital (TTSH) Pavilion	112,980,100	–	–	–	18,150,000	70,000,000
Development of Nursing Home at Ghim Moh Link	96,684,600	–	–	–	412,300	1,280,000
Consultancy Services and Forward Works for the Redevelopment of the Communicable Disease Centre 2 for TTSH Medical Tower	195,854,929	–	–	–	8,097,900	27,811,700
Development of a New Government-Built Nursing Home at Woodlands Drive 64	72,388,700	–	–	–	361,900	1,314,000
Consultancy Services and Forward Works for Phase 1 Redevelopment of National University Hospital Kent Ridge Campus	168,176,100	–	–	–	8,044,700	25,476,400
New Projects	...	...	–	481,325,700	295,800	6,093,000
Completed Projects	...	...	23,387,166	3,019,500	17,262,100	–
HEALTH PROMOTION AND PREVENTIVE HEALTHCARE PROGRAMME						
Development of Integrated Disease Outbreak System	49,222,863	5,924,181	14,935,651	–	7,600,000	10,000,000
New Projects	...	...	–	20,800,000	–	–
<i>GRANTS & CAPITAL INJECTIONS TO ORGANISATIONS</i>						
...	...	...	516,873,356	555,830,100	632,886,900	671,957,000
MINISTRY OF HEALTH HEADQUARTERS PROGRAMME						
Electronic Financial Assistance Scheme System	43,340,000	19,840,211	–	–	11,000,000	8,000,000
National Electronic Health Record Phase 2	162,720,000	35,741,186	8,249,750	19,562,300	19,000,000	20,000,000
Billing Transformation IT Programme	93,011,000	58,217,136	10,096,232	–	10,000,000	10,000,000
National Harmonised Integrated Pharmacy Solution IT Programme	61,969,000	43,435,156	4,464,110	3,162,000	6,900,000	6,500,000
Costing Systemisation IT System Implementation	6,685,000	4,412,015	304,484	207,000	800,000	500,000
Public Service Transformation Budget MOH	42,468,300	1,251,199	843,943	2,332,500	3,258,000	5,253,000
Funding for InterRAI Implementation for Standardised Care Assessment in the Community Care Sector	17,811,200	3,493,066	3,839,328	2,387,800	6,300,000	1,200,000
Age Well SG Technology Implementation	21,530,800	–	172,934	–	5,000,000	3,000,000
Synapse IT Resiliency Project for Public Healthcare IT Systems	266,370,000	–	1,205,476	–	21,000,000	50,000,000
Health Empowerment Through Advanced Learning & Intelligent Exchange IT Project Implementation	22,839,000	–	–	–	3,300,000	2,700,000
Implementation of Next Generation Electronic Medical Record Phase 2 for SingHealth	713,200,000	–	93,000,000	–	40,000,000	60,000,000

Project Title	Total Project Cost	Actual Expenditure	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
		Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
Matched MediSave Scheme and One-Off Cohort- Based MediSave Bonus	3,760,000	—	—	—	3,300,000	260,000
Minor Development Projects	...	...	17,628,245	26,514,800	28,247,400	16,994,600
New Projects	...	...	—	37,289,200	11,803,300	88,560,800
Completed Projects	...	...	135,916,196	61,595,200	70,018,700	—
SERVICES PROGRAMME						
IT Infrastructure and Applications for Woodlands Health Campus	85,540,000	45,840,315	15,610,814	19,809,000	7,000,000	1,000,000
IT Systems for New National Cancer Centre Singapore Building	54,890,000	26,593,527	1,505,982	9,993,000	800,000	1,600,000
Implementation of Core IT Systems for Woodlands Health Campus	61,560,000	15,328,139	13,346,277	21,141,000	6,700,000	1,000,000
IT Implementation for Development of the Singapore General Hospital Emergency Medicine Building	42,902,000	4,646,220	13,625,543	3,185,000	6,100,000	1,800,000
Cyclical Maintenance, Repairs and Renovations of Existing Buildings	94,231,600	—	8,277,008	—	20,000,000	20,800,000
Infrastructure Projects with Service/Capacity Implications for Public Healthcare Institutions	508,827,000	—	137,547,298	—	239,895,400	131,384,300
Infrastructure Projects with Service/Capacity Implications for Intermediate and Long-Term Care Sector and Social Service Agencies	129,988,600	—	29,226,684	—	26,835,100	32,798,500
Infrastructure Projects for MOH Agencies and Statutory Boards, Projects Arising from Whole-of Government/MOH's Initiatives with No Service/Capacity Implications	42,444,200	—	3,683,079	—	7,045,400	7,397,700
IT Implementation of Serangoon Polyclinic	14,532,000	—	—	4,850,000	9,000,000	5,000,000
IT for Singapore General Hospital Elective Care Centre & National Dental Centre Singapore Building	95,124,000	—	—	5,612,000	2,900,000	28,000,000
HSA IT Digital All-in-one System for Health Products (DASH)	6,180,000	—	—	—	—	2,000,000
Interagency Taskforce on Mental Health and Well- being	1,203,113	—	—	—	330,600	320,000
IT for Kaki Bukit Polyclinic	6,428,000	—	—	—	1,000,000	1,900,000
Minor Development Projects	...	...	—	—	538,700	773,900
New Projects	...	...	—	258,821,800	5,952,300	75,722,400
Completed Projects	...	...	18,329,973	8,404,000	1,335,000	—
HEALTH PROMOTION AND PREVENTIVE HEALTHCARE PROGRAMME						
Communicable Diseases Agency (Tranche 1 Development)	9,830,000	—	—	—	1,301,500	8,528,500
Active Ageing Centre Expansion	101,619,500	—	—	—	17,000,000	22,800,000
Development of 3rd Batch of 11 Active Ageing Centres	17,737,900	—	—	—	2,528,600	4,979,800
New Projects	...	...	—	70,963,500	—	51,183,500
Completed Projects	...	...	—	—	36,696,900	—

KEY PERFORMANCE INDICATORS

Desired Outcomes

- Good health outcomes
- Quality healthcare
- Accessible healthcare
- Affordable healthcare

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
Good health outcomes	Life expectancy at birth (years) ^{1,2}				
	a) Females	87.5	≥87.5	≥87.5	≥87.5
	b) Males	83.1	≥83.1	≥83.1	≥83.1
	Health adjusted life expectancy at birth (years) ^{1,2}				
	a) Females	75.4	≥75.4	≥75.4	≥75.4
	b) Males	72.8	≥72.8	≥72.8	≥72.8
	Premature mortality rate from cancer (per 100,000 residents aged 35 to 74) ^{1,3}	116.1	119.4	≤119.4	≤119.4
	Premature mortality rate from ischemic heart disease (per 100,000 residents aged 35 to 74) ^{1,3}	70.1	68.7	≤68.7	≤68.7
	Premature mortality rate from stroke (per 100,000 residents aged 35 to 74) ^{1,3}	18.3	17.1	≤17.1	≤17.1
	Prevalence of daily smoking (%) ^{1,4}	8.8	8.4	≤8.4	≤8.4
	Prevalence of obesity (Body Mass Index ≥ 30kg/m ²) (%) ^{1,4,5}	12.7	12.7	≤12.7	≤12.7
	Prevalence of diabetes mellitus (age-adjusted) (%) ^{1,4,5,6}	8.8	8.8	≤8.8	≤8.8
	Prevalence of high LDL cholesterol (age-adjusted) (%) ^{1,4,5,6}	30.1	30.1	≤30.1	≤30.1
Quality healthcare	Prevalence of high blood pressure (age-adjusted) (%) ^{1,4,5,6}	33.0	33.0	≤33.0	≤33.0
	Prevalence of poor mental health (%) ^{1,4,7}	15.0	15.4	≤15.4	≤15.4
	% of Singapore residents aged 65 to 74 who had ever received at least one type of pneumococcal vaccination (i.e. PCV13, PCV15, PPSV23, or PCV20) ^{1,8}	53.8	59.7	62.1	65.0
	Adjusted acute hospital 30-day readmission rate (%) ^{1,9}	11.0	11.3	11.4	≤11.4

¹ Figures for these indicators are reported on a Calendar Year (CY) basis.

² Figures are based on data from the Global Burden of Disease (GBD) Study. The latest available data is for 2023. Figures for Actual FY2024 and Revised FY2025 are set based on the maintenance/improvement of Actual FY2023 data.

³ Figures are based on data from the Registry of Birth and Deaths (RBD). Figure for Actual FY2024 is provisional as some causes of death are still being classified. Revised FY2025 figure is set based on the maintenance/improvement of Actual FY2024 data.

⁴ Figures are based on data from the National Population Health Survey (NPHS) which surveys Singapore residents aged 18 to 74 years. Revised FY2025 figure is set based on the maintenance/improvement of Actual FY2024 data.

⁵ Figures for these indicators are reported biennially. As such, the same figures are reported for Actual FY2023 and FY2024.

⁶ In contrast to the data reported in the FY2025 Revenue and Expenditure Estimates, data for this indicator is now age-adjusted to account for age as a confounding factor.

⁷ Poor mental health is defined using the 12-item General Health Questionnaire (GHQ-12) scores ≥ 3.

⁸ Figures are based on data from the National Immunisation Registry (NIR). Revised FY2025 figure is as of 31 October 2025.

⁹ Data for this indicator is adjusted for age and case-mix. Revised FY2025 figure is based on data from January 2025 to June 2025.

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
Accessible healthcare	% of patients who waited ≤100 minutes for consultation at polyclinics ^{1, 10}	99.3	99.2	99.7	≥95.0
	% of patients who waited ≤ 60 days for new subsidised specialist outpatient clinics appointment ^{1, 11}	74.1	71.8	80.4	>75.0
	Doctors per population ^{1, 12}	1:353	1:343	1:333	1:335
	Nurses per population ^{1, 12}	1:128	1:120	1:117	1:117
Affordable healthcare	Average proportion of post-subsidy bill amount paid by MediSave and MediShield Life for Class B2/C bills (%) ¹	87.5	82.7	≥90.0	≥90.0

¹⁰ Revised FY2025 figure is based on data from January 2025 to October 2025.

¹¹ Revised FY2025 figure is based on data from January 2025 to September 2025.

¹² Revised FY2025 figure is based on registered stock of doctors/nurses as of October 2025 over actual population as of June 2025.