

HEAD Q

MINISTRY OF DIGITAL DEVELOPMENT AND INFORMATION

OVERVIEW

Mission Statement

Engaging Hearts and Minds, A Thriving Digital Future for All.

FY2026 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	TOTAL EXPENDITURE	2,738,570,323	3,058,778,200	3,040,105,400	3,103,712,400	63,607,000	2.1
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	2,489,124,211	2,955,590,000	2,892,733,900	2,984,687,200	91,953,300	3.2
	<i>RUNNING COSTS</i>	<i>2,489,080,009</i>	<i>2,955,436,300</i>	<i>2,892,664,700</i>	<i>2,984,624,200</i>	<i>91,959,500</i>	<i>3.2</i>
	Expenditure on Manpower	202,321,658	212,041,000	218,944,800	225,850,100	6,905,300	3.2
1200	Political Appointments	1,909,337	2,183,300	2,719,100	2,583,100	(136,000)	(5.0)
1500	Permanent Staff	199,925,023	208,960,900	215,516,800	222,454,800	6,938,000	3.2
1600	Temporary, Daily-Rated and Other Staff	487,298	896,800	708,900	812,200	103,300	14.6
	Other Operating Expenditure	493,550,138	337,179,100	303,684,800	366,970,800	63,286,000	20.8
2100	Consumption of Products and Services	427,321,826	278,230,100	215,391,900	301,386,300	85,994,400	39.9
2200	Maintenance	—	—	—	12,104,600	12,104,600	n.a.
2300	Staff Development and Well-Being	—	—	—	10,601,600	10,601,600	n.a.
2300A	Manpower Development	7,452,186	9,395,700	9,176,000	—	(9,176,000)	(100.0)
2400	International and Public Relations, Communications	57,209,953	47,842,700	78,552,800	40,147,200	(38,405,600)	(48.9)
2700	Asset Acquisition	1,516,390	1,706,100	445,200	2,722,100	2,276,900	511.4
2800	Miscellaneous	49,783	4,500	118,900	9,000	(109,900)	(92.4)
	Grants, Transfers and Capital Injections	1,793,208,212	2,406,216,200	2,370,035,100	2,391,803,300	21,768,200	0.9
3100	Grants and Capital Injections to Statutory Boards	1,405,857,785	1,935,977,000	1,905,962,900	1,812,258,500	(93,704,400)	(4.9)
3400	Grants and Capital Injections to Others	387,350,427	470,239,200	464,072,200	579,544,800	115,472,600	24.9
	<i>TRANSFERS</i>	<i>44,202</i>	<i>153,700</i>	<i>69,200</i>	<i>63,000</i>	<i>(6,200)</i>	<i>(9.0)</i>
3500	Social Transfers to Individuals	44,202	92,500	69,200	63,000	(6,200)	(9.0)
3800	International Organisations and Overseas Development Assistance	—	61,200	—	—	—	n.a.

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	OTHER CONSOLIDATED FUND OUTLAYS	599,383	1,108,500	133,000	8,678,700	8,545,700	n.a.
4600	Loans and Advances (Disbursement)	599,383	1,108,500	133,000	8,678,700	8,545,700	n.a.
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	249,446,112	103,188,200	147,371,500	119,025,200	(28,346,300)	(19.2)
5100	Government Development	115,090,697	50,543,400	48,741,800	41,133,200	(7,608,600)	(15.6)
5200	Grants and Capital Injections to Organisations	134,355,414	52,644,800	98,629,700	77,892,000	(20,737,700)	(21.0)

Establishment List

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
POLITICAL APPOINTMENTS	4	4	4	4
Minister	1	1	1	1
Senior Minister of State	2	2	1	1
Minister of State	1	1	2	2
PERMANENT STAFF	1,113	1,255	1,138	1,286
Administrative	22	22	24	23
Corporate Support	1	1	1	1
Cybersecurity Professional Scheme (2019)	312	356	300	328
Driving	1	1	–	–
Information Service (2008)	111	130	107	110
Language Executive Scheme (2008)	21	23	19	21
Legal	8	8	7	9
Management Executive Scheme (2008)	609	683	564	678
Management Support Scheme (2008)	22	22	23	23
Others	–	–	86	86
Shorthand Writers	1	1	1	1
Technical Support Scheme (2008)	5	8	6	6
TOTAL	1,117	1,259	1,142	1,290

FY2025 BUDGET

The revised FY2025 total expenditure of the Ministry of Digital Development and Information is expected to be \$3.04 billion. This is an increase of \$301.54 million or 11.0% compared to the actual FY2024 total expenditure of \$2.74 billion. Of the revised FY2025 total expenditure, \$2.89 billion or 95.2% is for operating expenditure while \$147.37 million or 4.8% is for development expenditure.

Operating Expenditure

The revised FY2025 operating expenditure of the Ministry of Digital Development and Information is expected to be \$2.89 billion. This is an increase of \$403.61 million or 16.2% compared to the actual FY2024 operating expenditure of \$2.49 billion. The increase is mainly due to an increase in grants to the Info-Communications Media Development Authority (IMDA), grants to the Government Technology Agency (GovTech) due to a reclassification of its Information and Communications Technology and Smart Systems (ICT&SS) expenditure from development expenditure to operating expenditure in FY2025¹, grants to the National Library Board (NLB) for libraries, and an increase in expenditures for the Cyber Security Agency of Singapore (CSA) for cybersecurity programmes, MDDI Headquarters (HQ) Information Programme, MDDI HQ Administration Programme, and the Smart Nation Programme.

Development Expenditure

The revised FY2025 development expenditure of the Ministry of Digital Development and Information is expected to be \$147.37 million. This is a decrease of \$102.07 million or 40.9% compared to the actual FY2024 development expenditure of \$249.45 million. The decrease is mainly due to a decrease in cashflow requirements for GovTech and CSA, partially offset by an increase in cashflow requirements for IMDA and NLB.

Other Consolidated Fund Outlays

The revised FY2025 other consolidated fund outlays of the Ministry of Digital Development and Information are expected to be \$0.13 million. This is a decrease of \$0.47 million or 77.8% compared to the actual FY2024 other consolidated fund outlays of \$0.60 million. The decrease is mainly due to a decrease in CSA's requirements for Advances.

FY2026 BUDGET

The FY2026 total expenditure of the Ministry of Digital Development and Information is projected to be \$3.10 billion. This is an increase of \$63.61 million or 2.1% compared to the revised FY2025 total expenditure of \$3.04 billion. Of the FY2026 total expenditure, \$2.98 billion or 96.2% is for operating expenditure while \$119.03 million or 3.8% is for development expenditure.

Operating Expenditure

The FY2026 operating expenditure of the Ministry of Digital Development and Information is projected to be \$2.98 billion. This is an increase of \$91.95 million or 3.2% compared to the revised FY2025 operating expenditure of \$2.89 billion. The increase is mainly due to an increase in grants to GovTech for digital products and platforms, grants to NLB for libraries, as well as an increase in expenditures for CSA for cybersecurity programmes, MDDI HQ Information Programme, MDDI HQ Administration Programme, and the Smart Nation Programme, partially offset by a decrease in grants to IMDA.

¹ This is to better represent the nature of GovTech's work in software development, whereby software is built and improved iteratively, as opposed to a one-off development.

Development Expenditure

The FY2026 development expenditure of the Ministry of Digital Development and Information is projected to be \$119.03 million. This is a decrease of \$28.35 million or 19.2% compared to the revised FY2025 development expenditure of \$147.37 million. The decrease is mainly due to a decrease in cashflow requirements for projects from IMDA and MDDI HQ Information Programme, offset by higher cashflow requirements for projects from NLB.

Total Expenditure by Programmes

Info-Communications Media Development Authority Programme

The Info-Communications Media Development Authority Programme leads Singapore's digital transformation by developing a dynamic Digital Economy and a cohesive digital society. IMDA also regulates the telecommunications and media sectors and enhances Singapore's data protection regime. The FY2026 operating budget for this programme is \$830.63 million or 27.8% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$12.94 million or 10.9% of the total FY2026 development expenditure.

Information Programme

The Ministry of Digital Development and Information HQ Information Programme sets policy directions and strategies to develop the public service media and information ecosystem, providing Whole-Of-Government (WOG) communication guidance, support, training, and coordination with agencies. The FY2026 operating budget for this programme is \$696.91 million or 23.3% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$2.24 million or 1.9% of the total FY2026 development expenditure.

Government Technology Agency Programme

The Government Technology Agency Programme leverages ICT&SS to drive Singapore's Smart Nation initiatives and public sector digital transformation. The FY2026 operating budget for this programme is \$669.29 million or 22.4% of the total FY2026 operating expenditure.

National Library Board Programme

The National Library Board Programme nurtures readers for life, develops learning communities, builds a knowledgeable nation, and encourages appreciation of Singapore's history and heritage through the National Library, the National Archives of Singapore (NAS), and a network of 28 Public Libraries. The FY2026 operating budget for this programme is \$335.35 million or 11.2% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$58.96 million or 49.5% of the total FY2026 development expenditure.

Cyber Security Agency of Singapore Programme

The Cyber Security Agency of Singapore Programme aims to strengthen the security and resilience of critical information infrastructure and raise the cybersecurity posture of the wider cyberspace, to defend against cyber threats and protect our national security, Digital Economy, and digital way of life. The FY2026 operating budget for this programme is \$172.31 million or 5.8% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$33.37 million or 28.0% of the total FY2026 development expenditure.

Administration Programme

The Ministry of Digital Development and Information HQ Administration Programme drives the corporate, management, and planning functions to enable the Ministry to achieve its vision and desired outcomes. The FY2026 operating budget for this programme is \$168.76 million or 5.7% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$4.88 million or 4.1% of the total FY2026 development expenditure.

Smart Nation Group Programme

The Smart Nation Group Programme aims to steward Singapore's Smart Nation agenda and direct digital developments towards key goals. The FY2026 operating budget for this programme is \$111.44 million or 3.7% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$6.64 million or 5.6% of the total FY2026 development expenditure.

Other Consolidated Fund Outlays

The FY2026 other consolidated fund outlays of the Ministry of Digital Development and Information are projected to be \$8.68 million. This is an increase of \$8.55 million compared to the revised FY2025 other consolidated fund outlays of \$0.13 million. The increase is mainly due to an increased requirement for advances.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
		\$	\$	\$	\$	\$
Q-A	Administration Programme	168,763,400	–	168,763,400	4,882,600	173,646,000
Q-B	Information Programme	696,844,200	63,000	696,907,200	2,242,500	699,149,700
Q-J	National Library Board Programme	335,345,800	–	335,345,800	58,955,900	394,301,700
Q-S	Info-Communications Media Development Authority Programme	830,632,500	–	830,632,500	12,936,100	843,568,600
Q-T	Cyber Security Agency of Singapore Programme	172,306,200	–	172,306,200	33,369,700	205,675,900
Q-U	Smart Nation Group Programme	111,443,000	–	111,443,000	6,638,400	118,081,400
Q-V	Government Technology Agency Programme	669,289,100	–	669,289,100	–	669,289,100
Total		2,984,624,200	63,000	2,984,687,200	119,025,200	3,103,712,400

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to End of FY2023	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	\$	\$	\$	\$	\$	\$
DEVELOPMENT EXPENDITURE	...	...	249,446,112	103,188,200	147,371,500	119,025,200
<i>GOVERNMENT DEVELOPMENT</i>	...	...	<i>115,090,697</i>	<i>50,543,400</i>	<i>48,741,800</i>	<i>41,133,200</i>
ADMINISTRATION PROGRAMME						
Minor Development Projects	...	...	2,478,181	3,068,300	2,022,500	2,382,600
New Projects	...	...	–	2,499,900	450,000	2,500,000
INFORMATION PROGRAMME						
Project Gen	14,370,000	–	1,914,007	6,752,000	6,442,400	1,440,000
Minor Development Projects	...	...	–	1,546,400	1,975,400	802,500
CYBER SECURITY AGENCY OF SINGAPORE PROGRAMME						
CSA's 5-year Capability Build Up Plan	61,268,400	22,525,822	13,336,041	11,260,000	12,358,500	5,024,600
Gearing Up CSA's Infrastructure and Financial Governance at Punggol Digital District	183,310,000	–	96,232,956	–	20,667,700	4,198,400
Project ALPINE	12,925,700	–	–	–	2,796,000	7,222,800
CSA's Hardened Data Centre Fitout at Punggol Digital District	17,710,000	–	–	–	97,600	1,182,000
Minor Development Projects	...	...	5,000	1,108,000	1,173,200	10,665,900
New Projects	...	...	–	24,040,000	–	5,076,000
SMART NATION GROUP PROGRAMME						
Minor Development Projects	...	...	1,124,513	268,800	758,500	638,400

Project Title	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	Total Project Cost	Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
<i>GRANTS & CAPITAL INJECTIONS TO ORGANISATIONS</i>	...	...	134,355,414	52,644,800	98,629,700	77,892,000
NATIONAL LIBRARY BOARD PROGRAMME						
Punggol Regional Library	62,930,000	61,784,969	431,840	–	404,300	308,800
Libraries of the Future (LOTF) Phase II	86,900,000	11,613,688	14,473,171	12,282,300	11,543,300	26,210,800
NLB's Prioritised Digitisation, Preservation and Access Works	4,255,145	1,454,115	549,577	606,500	477,100	1,597,000
NLB's Technology Refresh of Autosorters in NLB Libraries	9,710,000	–	424,384	4,698,700	3,513,200	1,958,900
Relocation of Jurong Regional Library at Jurong East Integrated Hub (JEIH)	32,520,000	–	7,740	736,500	984,600	1,074,500
Relocation of Toa Payoh Regional Library to Toa Payoh Integrated Development	126,690,000	–	–	–	12,550,500	22,506,200
New Projects	...	...	–	6,956,700	1,016,000	5,299,700
Completed Projects	...	...	4,184,917	1,807,200	2,075,600	–
INFO-COMMUNICATIONS MEDIA DEVELOPMENT AUTHORITY PROGRAMME						
Nationwide Broadband Network Upgrade 2.0	100,000,000	–	2,000,000	8,190,000	54,294,000	5,585,400
Energy Efficient Grant for Data Centre Sector	8,220,000	–	–	5,868,500	3,260,300	820,400
Building the Digital Economy for Singapore	19,030,000	–	4,860,000	7,898,400	4,388,000	6,530,300
Completed Projects	...	...	12,054,000	600,000	–	–
SMART NATION GROUP PROGRAMME						
Minor Development Projects	...	...	4,128,718	3,000,000	4,122,800	6,000,000
Completed Projects	...	...	3,170,100	–	–	–
GOVERNMENT TECHNOLOGY AGENCY PROGRAMME						
Completed Projects	...	...	88,070,967	–	–	–

KEY PERFORMANCE INDICATORS

Desired Outcomes

- An open and globally-connected digital economy
- A connected and inclusive digital society
- A resilient and secure cyberspace for all
- Building a digital government
- Strong and mutual trust between people and the government

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
An open and globally-connected digital economy	Composite International Infocomm Rankings Index ¹	1 st	1 st	Top 3	Top 3
	Real value-added of Information & Communications (I&C) Sector (\$ billion) ²	34.76	36.49	n.a.	n.a.
	Real value-added per worker of I&C sector (\$ million) ²	0.19	0.20	n.a.	n.a.
A connected and inclusive digital society	Library Reach Index (%) ³	78.0	69.9	69.8	≥70.0
	Public satisfaction with Public Service Broadcast (PSB) (%) ⁴	79.8	77.9	78.5	75.0
	% of resident households with access to broadband ⁵	98.5	98.5	98.5	98.5
A resilient and secure cyberspace for all	No. of major cybersecurity incidents on government critical systems	0	0	0	n.a.
	No. of organisations that have been certified with cyber essentials and cyber trust marks, or equivalent certifications ⁶	225	500	850	1,000
Building a digital government	UN e-government ranking – e-Government Development Index (EGDI) ⁷	n.a.	3 rd	n.a.	n.a.
	Citizen satisfaction towards government digital services – % of citizens who had a positive digital experience (Rating of 6 and above on an 11-point scale) ⁸	83.0	n.a.	91.0	n.a.
	Business satisfaction towards government digital services – % of businesses who are overall satisfied (Rating of 4 and above on a 5-point scale) ⁹	83.0	n.a.	80.0	n.a.

¹ The FY2025 figure is an interim figure as the computation of the composite ranking is pending the publication of the next edition of the Portulans Institute's (PI) Network Readiness Index (NRI) 2025 Report.

² Gross Domestic Product (GDP) and productivity estimates are subject to revisions with the incorporation of updates to the comprehensive survey and administrative data. The FY2023 figure has been revised due to these updates. FY2025 figures will be available in Q1 2026.

³ The Library Reach Index is based on a survey that asks Singapore residents about their engagement with the National Library Board from July of the preceding year to August of the year that the survey is held.

⁴ This indicator measures public satisfaction with local Public Service Media (PSM) content across broadcast and online platforms. To better reflect the broadened scope of the public service media ecosystem, the methodology in deriving the public satisfaction score for this indicator has been updated to include Mediacorp's and other PSM partners' performance from FY2025 onwards (this has been applied to the FY2023 and FY2024 figures as well). The revised FY2025 figure is an interim figure as of 1H FY2025.

⁵ This indicator is based on the IMDA Annual Survey on Infocomm Usage in Households. FY2025 and FY2026 figures are estimates. The actual FY2025 figure is expected to be available from Q2 2026.

⁶ The data reported is cumulative.

⁷ Based on the United Nations e-Government Survey conducted biennially.

⁸ The FY2023 figure is based on a GovTech-commissioned survey, which has since been replaced with a new study. The FY2025 figure is based on the Government Services Benchmarking study (GSB) conducted by PSD and CSC. This figure is based on interim data (April to September 2025), and full FY2025 data will be available in September of the following FY. While the data from FY2023 has been included to provide context on historical performance trends, the data from FY2025 onwards should not be directly compared to the data from previous years.

⁹ The FY2023 figure is based on a GovTech-commissioned survey, which has since been replaced with a new study. The FY2025 figure is based on interim data from MDDI's Business Sentiments Poll (BSP), and full FY2025 data will be available by Q3 2026. While the data from FY2023 has been included to provide context on historical performance trends, the data from FY2025 onwards should not be directly compared to the data from previous years.

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
Strong and mutual trust between people and the government	Government Communications Index ¹⁰	n.a.	6.8 (out of 9)	6.4 (out of 9)	6.6 (out of 9)
	Public Engagement Index ¹⁰	n.a.	6.0 (out of 9)	5.8 (out of 9)	5.9 (out of 9)

¹⁰ The Government Communications Index (GCI) and Public Engagement Index (PEI) are both tracked through MDDI's Government Communications Study (GCS). The GCI measures the perceived effectiveness of government communications, while the PEI measures the perceived effectiveness of public engagement and is jointly shared between MDDI and MCCY. The GCS was conducted biennially from FY2014 to FY2024 and will be conducted annually from FY2025. Therefore, there is no data available for reporting in FY2023.