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MINISTRY OF NATIONAL DEVELOPMENT

OVERVIEW

Mission Statement

To develop world-class infrastructure, create a vibrant, resilient and sustainable living environment, provide affordable and accessible public housing, and build rooted and cohesive communities.

FY2026 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	TOTAL EXPENDITURE	9,864,697,141	9,302,500,700	9,309,248,500	10,087,151,700	777,903,200	8.4
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	8,585,055,515	8,344,980,000	8,274,970,700	8,640,058,800	365,088,100	4.4
	<i>RUNNING COSTS</i>	<i>8,201,301,809</i>	<i>7,985,291,800</i>	<i>7,917,399,900</i>	<i>8,275,349,900</i>	<i>357,950,000</i>	<i>4.5</i>
	Expenditure on Manpower	75,779,947	67,751,900	77,462,700	79,786,600	2,323,900	3.0
1200	Political Appointments	1,838,055	7,383,100	3,740,200	3,852,400	112,200	3.0
1500	Permanent Staff	73,710,822	60,368,800	73,319,300	75,531,000	2,211,700	3.0
1600	Temporary, Daily-Rated and Other Staff	231,070	–	403,200	403,200	–	–
	Other Operating Expenditure	284,714,765	368,232,000	402,355,600	333,816,400	(68,539,200)	(17.0)
2100	Consumption of Products and Services	275,066,737	356,468,400	386,037,400	312,000,400	(74,037,000)	(19.2)
2200	Maintenance	–	–	–	11,422,600	11,422,600	n.a.
2300	Staff Development and Well-Being	–	–	–	3,870,100	3,870,100	n.a.
2300A	Manpower Development	2,107,256	3,723,300	2,898,000	–	(2,898,000)	(100.0)
2400	International and Public Relations, Communications	7,387,374	7,869,300	8,884,200	6,388,600	(2,495,600)	(28.1)
2700	Asset Acquisition	122,054	134,300	178,000	91,200	(86,800)	(48.8)
2800	Miscellaneous	31,344	36,700	4,358,000	43,500	(4,314,500)	(99.0)
	Grants, Transfers and Capital Injections	7,840,807,097	7,549,307,900	7,437,581,600	7,861,746,900	424,165,300	5.7
3100	Grants and Capital Injections to Statutory Boards	7,794,372,967	7,493,682,100	7,385,119,200	7,806,497,500	421,378,300	5.7
3400	Grants and Capital Injections to Others	46,434,130	55,625,800	52,462,400	55,249,400	2,787,000	5.3
	<i>TRANSFERS</i>	<i>383,753,706</i>	<i>359,688,200</i>	<i>357,570,800</i>	<i>364,708,900</i>	<i>7,138,100</i>	<i>2.0</i>
3500	Social Transfers to Individuals	50,049,072	80,032,500	62,890,000	66,000,000	3,110,000	4.9
3600	Transfers to Institutions and Organisations	333,466,335	279,599,900	294,437,300	298,436,400	3,999,100	1.4
3800	International Organisations and Overseas Development Assistance	238,299	55,800	243,500	272,500	29,000	11.9

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
DEVELOPMENT ESTIMATES							
	DEVELOPMENT EXPENDITURE	1,279,641,626	957,520,700	1,034,277,800	1,447,092,900	412,815,100	39.9
5100	Government Development	595,163,057	494,510,300	557,155,900	704,452,200	147,296,300	26.4
5200	Grants and Capital Injections to Organisations	684,478,569	463,010,400	477,121,900	742,640,700	265,518,800	55.7
	OTHER DEVELOPMENT FUND OUTLAYS	6,877,327,009	10,183,116,500	11,015,681,400	12,166,442,600	1,150,761,200	10.4
5500	Land-Related Expenditure	955,892,890	1,022,116,500	1,172,681,400	1,195,442,600	22,761,200	1.9
5600	Loans	5,921,434,119	9,161,000,000	9,843,000,000	10,971,000,000	1,128,000,000	11.5

Establishment List

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
POLITICAL APPOINTMENTS	5	5	4	5
Minister	2	2	2	2
Senior Minister of State	2	2	1	1
Minister of State	1	1	1	1
Senior Parliamentary Secretary	–	–	–	1
PERMANENT STAFF	457	489	399	471
Administrative	12	12	12	12
Corrupt Practices Investigation Officer Scheme (2023)	–	–	1	1
Economist Service	–	–	2	2
Education Service	–	–	1	1
Finance Profession Scheme (2024)	5	5	5	5
Home Affairs Uniformed Services (Police) 2016	–	–	3	3
Information Service (2008)	10	10	9	9
Legal	4	4	4	4
Management Executive Scheme (2008)	404	436	292	363
Management Support Scheme (2008)	20	20	16	17
Operations Support	2	2	2	2
Others	–	–	52	52
TOTAL	462	494	403	476

FY2025 BUDGET

The revised FY2025 total expenditure of the Ministry of National Development is expected to be \$9.31 billion. This is a decrease of \$555.45 million or 5.6% compared to the actual FY2024 total expenditure of \$9.86 billion. Of the revised FY2025 total expenditure, \$8.28 billion or 88.9% is for operating expenditure while \$1.03 billion or 11.1% is for development expenditure.

Operating Expenditure

The revised FY2025 operating expenditure of the Ministry of National Development is expected to be \$8.28 billion. This is a decrease of \$310.08 million or 3.6% compared to the actual FY2024 operating expenditure of \$8.59 billion. The decrease is mainly due to lower expenditure for the Public Housing Development Programme.

Development Expenditure

The revised FY2025 development expenditure of the Ministry of National Development is expected to be \$1.03 billion. This is a decrease of \$245.36 million or 19.2% compared to the actual FY2024 development expenditure of \$1.28 billion. The decrease is mainly due to lower expenditure for the Housing and Development Board's (HDB) Home Improvement Programme (HIP) and land preparation works for housing development.

Other Development Fund Outlays

The revised FY2025 other development fund outlays of the Ministry of National Development are expected to be \$11.02 billion. This is an increase of \$4.14 billion or 60.2% compared to the actual FY2024 other development fund outlays of \$6.88 billion. The increase is mainly due to higher Housing Development Loans and higher expenditure under the Land Development Programme.

FY2026 BUDGET

The FY2026 total expenditure of the Ministry of National Development is projected to be \$10.09 billion. This is an increase of \$777.90 million or 8.4% compared to the revised FY2025 total expenditure of \$9.31 billion. Of the FY2026 total expenditure, \$8.64 billion or 85.7% is for operating expenditure while \$1.45 billion or 14.3% is for development expenditure.

Operating Expenditure

The FY2026 operating expenditure of the Ministry of National Development is projected to be \$8.64 billion. This is an increase of \$365.09 million or 4.4% compared to the revised FY2025 operating expenditure of \$8.28 billion. The increase is mainly due to higher expenditure for the Public Housing Development Programme.

Development Expenditure

The FY2026 development expenditure of the Ministry of National Development is projected to be \$1.45 billion. This is an increase of \$412.82 million or 39.9% compared to the revised FY2025 development expenditure of \$1.03 billion. The increase is mainly due to higher expenditure for the Public Housing Development Programme.

Total Expenditure by Programmes

Public Housing Development Programme

The Public Housing Development Programme carries out functions to provide affordable, quality housing, and to rejuvenate older estates through various upgrading and redevelopment programmes. The FY2026 operating budget for this programme is \$7.28 billion or 84.2% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$1.09 billion or 75.5% of the total FY2026 development expenditure.

National Parks Board Programme

The National Parks Board Programme carries out functions to transform Singapore into a City in Nature through five key strategies – expanding the nature park network, intensifying nature in gardens and parks, restoring nature into urban landscape, strengthening connectivity between green spaces, and enhancing veterinary care and animal management. The FY2026 operating budget for this programme is \$543.04 million or 6.3% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$232.08 million or 16.0% of the total FY2026 development expenditure.

Housing Estates Management Programme

The Housing Estates Management Programme carries out functions to manage and improve the living environment in public and private housing estates, and to improve public infrastructure facilities. The FY2026 operating budget for this programme is \$301.20 million or 3.5% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$60.53 million or 4.2% of the total FY2026 development expenditure.

Administration Programme

The Administration Programme includes functions such as overall policy direction, control and administrative support services for the departments and Statutory Boards under MND, as well as the planning, development, operation and maintenance of application systems and infrastructure for MND HQ. The FY2026 operating budget for this programme is \$237.36 million or 2.7% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$33.15 million or 2.3% of the total FY2026 development expenditure.

Planning Programme

The Planning Programme carries out functions to formulate and coordinate long-term land use and infrastructure plans to guide the sustainable physical development of Singapore. The FY2026 operating budget for this programme is \$150.25 million or 1.7% of the total FY2026 operating expenditure.

Building and Construction Authority Programme

The Building and Construction Authority Programme carries out functions that regulate the built environment sector, to ensure rigorous building safety standards and promote an inclusive and environmentally sustainable built environment. The FY2026 operating budget for this programme is \$109.46 million or 1.3% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$8.86 million or 0.6% of the total FY2026 development expenditure.

Land Development Programme

The Land Development Programme carries out functions that support those affected by public development projects, undertake land reclamation, and provide infrastructure for future development. The FY2026 operating budget for this programme is \$24.77 million or 0.3% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$19.41 million or 1.3% of the total FY2026 development expenditure.

Other Development Fund Outlays

The FY2026 other development fund outlays of the Ministry of National Development are projected to be \$12.17 billion. This is an increase of \$1.15 billion or 10.4% compared to the revised FY2025 other development fund outlays of \$11.02 billion. The increase is mainly due to higher Housing Development Loans to meet construction expenditure and land payments for HDB's building programme.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
		\$	\$	\$	\$	\$
T-A	Administration Programme	237,304,500	55,800	237,360,300	33,149,800	270,510,100
T-E	Planning Programme	150,249,700	–	150,249,700	–	150,249,700
T-I	Public Housing Development Programme	7,207,980,900	66,000,000	7,273,980,900	1,093,059,000	8,367,039,900
T-J	Housing Estates Management Programme	2,762,300	298,436,400	301,198,700	60,532,100	361,730,800
T-K	Building and Construction Authority Programme	109,455,500	–	109,455,500	8,862,600	118,318,100
T-L	National Parks Board Programme	542,825,100	216,700	543,041,800	232,076,000	775,117,800
T-G	Land Development Programme	24,771,900	–	24,771,900	19,413,400	44,185,300
Total		8,275,349,900	364,708,900	8,640,058,800	1,447,092,900	10,087,151,700

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to End of FY2023	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	\$	\$	\$	\$	\$	\$
DEVELOPMENT EXPENDITURE	...	...	1,279,641,626	957,520,700	1,034,277,800	1,447,092,900
<i>GOVERNMENT DEVELOPMENT</i>	...	...	<i>595,163,057</i>	<i>494,510,300</i>	<i>557,155,900</i>	<i>704,452,200</i>
ADMINISTRATION PROGRAMME						
Local Infrastructure Projects (LIP) Scheme	12,350,000	289,863	316,939	1,177,000	500,000	950,000
To Enhance OneService@SG (OSSG)	12,898,700	1,529,817	131,062	2,100,000	1,730,000	650,000
Municipal Services Productivity Fund (MSPF)	18,500,000	1,339,305	97,500	3,222,500	603,600	810,300
Multi-disciplinary Consultancy Services for Upgrading Works at MND Complex	11,743,660	–	4,142,117	5,826,500	2,045,000	1,900,000
MND Complex Asset Enhancement and MND-HQ Future Workplace Transformation	69,330,000	–	3,322,500	16,800,000	16,800,000	21,798,400
Minor Development Projects	...	...	1,963,425	647,800	1,577,800	1,544,000
Completed Projects	...	...	219,195	–	–	–
LAND DEVELOPMENT PROGRAMME						
Infrastructure Provisions at Marina Bay	1,102,070,000	599,839,084	5,643,809	973,000	1,180,000	110,000
Topographic Survey, Detailed Design & Preliminary Works for Opening up of New areas for Government Land Sales (GLS)	5,000,000	391,916	539,663	–	200,000	300,000
Environmental Impact Studies, Feasibility Studies and Engineering Designs for Lower Seletar, Mandai and Gali Batu	5,202,000	3,909,574	223,082	–	148,500	136,000
Upstream Environmental Studies for Hillview	606,628	–	37,200	120,000	98,400	384,000
Infrastructure Works at Lower Seletar	7,500,000	6,534,272	63,276	5,100	–	42,800
Infrastructure Works at Lakeside East Precinct	56,420,000	–	–	4,000,000	400,000	2,770,000
URA Orchard Road Rejuvenation Phase 1	5,510,000	–	296,559	1,076,800	1,425,000	755,700
Resettlement	...	...	–	5,200	5,100	5,200
Infrastructure Works at Bukit Timah Turf City Redevelopment Area	127,110,000	–	–	–	290,000	480,000

Project Title	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	Total Project Cost	Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
Bay Central Bay East Bridge	49,500,000	—	—	—	340,000	1,000,000
Preliminary Studies for Future Projects	205,220,000	6,454,886	2,979,433	2,696,000	5,731,000	2,346,000
New Projects	...	...	—	20,385,000	2,059,000	11,083,700
Completed Projects	...	...	37,207,882	2,391,800	7,034,500	—
PUBLIC HOUSING DEVELOPMENT PROGRAMME						
SERS Phase 4 - Blocks 1 to 3 East Coast Road	29,127,000	26,627,973	97,967	574,300	1,458,200	377,500
SERS Phase 5 - Blocks 24 - 38, 40 - 45 Tanglin Halt Road and Blocks 55, 56, 58 - 60, 62 - 66 Commonwealth Drive	1,405,921,200	698,178,240	4,338,400	3,186,800	3,818,100	3,400
Provision of Major Infrastructure within HDB Towns (FY2014-FY2017)	1,123,000,000	998,578,547	21,784,093	14,604,000	1,800,000	14,826,000
SERS Phase 5 - Blocks 513 to 520 West Coast Road	421,788,900	216,816,552	6,673,014	3,387,800	4,920,100	1,240,300
Major Infrastructure within HDB Towns (FY2018 - FY2022)	1,035,000,000	565,658,389	249,334,724	82,853,600	94,000,000	83,754,000
Remaking Our Heartland 3 (NParks)	48,660,000	9,754,694	862,077	1,865,000	665,000	520,000
Relocation of Bus Terminal	8,600,000	1,512,201	457,895	2,018,000	2,175,000	406,000
SERS Phase 5 - Blocks 562 to 565 Ang Mo Kio Ave 3	275,216,000	10,853,105	2,152,781	6,336,400	10,201,300	66,447,200
Provision of Major Infrastructure within HDB towns (FY2023-FY2027)	1,092,000,000	3,634,283	85,544,809	116,010,100	152,000,000	201,931,200
Remaking Our Heartland 4 (NParks)	18,390,000	—	116,027	60,000	60,000	1,002,500
New Projects	...	...	—	269,500	—	—
Completed Projects	...	...	29,451,461	3,281,600	6,286,000	—
HOUSING ESTATES MANAGEMENT PROGRAMME						
Estate Upgrading Programme Batches 6-10 FY2008-FY2014	113,440,000	73,820,332	2,776,649	2,208,000	10,277,600	6,030,000
Interim Estate Upgrading Programme FY2009-FY2011	25,000,000	19,538,197	549,831	337,100	462,400	541,600
Community Improvement Projects Committee (CIPC) Scheme for FY2013-FY2017	259,100,000	184,936,200	1,950,000	1,950,000	3,500,000	500,000
Community Improvement Projects Committee (CIPC) Scheme for FY2018-FY2022	304,050,000	152,264,407	30,000,000	19,500,000	34,500,000	35,000,000
Community Improvement Projects Committee (CIPC) Scheme for FY2023-FY2025	260,180,000	1,920,596	2,026,229	21,852,000	7,852,000	17,733,300
Estate Upgrading Programme Batches 11 and 12	146,430,000	—	—	—	60,000	727,200
Completed Projects	...	...	42,810	—	—	—
BUILDING AND CONSTRUCTION AUTHORITY PROGRAMME						
New Projects	...	...	—	—	4,817,000	500,000
Completed Projects	...	...	—	—	11,183,000	—
NATIONAL PARKS BOARD PROGRAMME						
Proposed Implementation of Enhancement of Coastal and Marine Habitats	6,000,000	1,623,546	372,662	780,000	1,700,000	1,500,000
Land Infrastructure Development for Safeguarded Landscape Nursery Sites (Phase 1)	55,800,000	40,700,490	75,721	10,000	10,000	30,000
Enhancement Works and Engagement Programme at Pulau Ubin	14,845,000	10,830,433	224,325	500,000	120,000	1,000,000
Park Development Programme Phase 3 (PDP Phase 3)	131,336,500	97,901,794	18,658,523	11,000,000	6,566,600	3,120,000
Consultancy Works for the Development of Jurong Lake Gardens Central and East	15,000,000	11,598,834	810,952	1,200,000	200,000	200,000

Project Title	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	Total Project Cost	Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
Physical Development of Round Island Route Phase 1A	71,000,000	29,102,402	738,150	1,250,000	1,250,000	562,900
Shoreline Restoration Works at Pulau Ubin	13,330,000	1,673,469	452,894	1,950,000	3,040,000	3,000,000
Fort Canning Park Masterplan	20,275,000	9,275,906	23,875	172,400	15,300	900,000
Provision of Toilets along Park Connectors	6,500,000	3,915,928	795,334	545,000	308,000	1,000,000
Land Infrastructure Development (Safeguarded Landscape Nursery Phase 2)	47,300,000	8,708,753	2,264,418	9,300,000	8,300,000	3,300,000
Land Preparation for Orchid Nursery sites	7,560,000	3,393,092	15,270	50,000	46,000	35,000
Jurong Lake Gardens Phase 2	131,530,000	109,306,966	10,215,119	2,500,000	3,474,800	1,100,000
Enhancement of Rail Corridor (RC)	6,500,000	3,722,833	133,640	150,000	95,200	100,000
Bukit Timah Green Corridor Phase 1	26,030,000	1,498,270	2,284,073	2,502,500	2,502,500	4,550,000
Park Development Programme (PDP) Phase 4	80,370,000	3,581,286	3,943,752	6,500,000	8,060,800	5,850,000
Round Island Route Phase 1B	56,000,000	576,713	1,208,008	8,000,000	5,581,300	11,700,000
Park Redevelopment Programme (PRP) Phase 1	84,950,000	6,372,145	791,273	3,200,000	3,696,700	6,500,000
Park Connector Network (PCN) Development Programme Phase 4	89,860,000	9,241,624	6,672,880	9,750,000	14,215,000	11,700,000
Implementation of the Bukit Timah Fire Station Gateway Node	32,720,000	—	—	—	109,000	45,000
Park Development at Linear Green 1	3,180,000	3,312	—	750,000	295,000	910,000
Orchard Road Rejuvenation Phase 1	8,750,000	1,723,501	5,067,812	2,144,000	569,000	981,400
Development of Bay East Garden and Surrounding Infrastructure	550,690,000	14,606,134	26,158,086	82,555,700	94,938,200	146,145,200
Development of Whole-of-Government (WOG) Biosurveillance Programme	1,348,000	—	—	1,279,000	—	—
Land Preparation Works for Ornamental Fish Farming	8,800,000	65,719	55,688	1,100,000	40,000	1,040,000
Proposed Implementation of Pre-development Works to Facilitate Release of Land Parcels for Government Land Sales (GLS) site at Holland Plain	1,270,000	—	14,559	585,000	50,000	650,000
Design and Consultancy for Destination Parks Phase 2	4,850,000	32,326	413,519	1,495,000	1,495,000	1,691,700
Development of Jalan Damai Park	2,833,000	—	—	780,000	80,000	1,625,000
Pre-development Consultancy Studies at Tengah North	21,000,000	—	878	675,000	200,000	520,000
Proposed Restoration of Five Kampung Houses on Pulau Ubin	6,100,000	—	4,275	15,000	5,000	18,000
Pre-development Consultancy Studies for Park Connector Network Development Programme 6	3,350,000	—	—	—	—	650,000
Pre-development Consultancy Studies for Park Development Programme 6	22,120,000	—	—	—	174,000	800,000
Park Connector Network Development Programme 5	35,150,000	—	—	—	20,000	1,105,000
Park Development Programme 5	32,110,000	—	—	—	—	500,000
Toa Payoh Town Park Redevelopment	40,388,273	—	—	—	2,885,000	11,000,000
New Projects	...	...	—	1,570,200	105,000	2,016,700
Completed Projects	...	...	18,424,964	480,600	4,804,900	—
GRANTS & CAPITAL INJECTIONS TO ORGANISATIONS	...	...	684,478,569	463,010,400	477,121,900	742,640,700
ADMINISTRATION PROGRAMME						
Revamped Estates Agents System	7,820,700	4,000,085	1,329,140	604,000	1,112,000	975,000
Email Knowledge Management System	783,000	509,764	110,594	—	40,000	122,600

Project Title	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	Total Project Cost	Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
New Continuing Professional Development (CPD) System	4,956,000	–	–	2,194,000	1,850,400	307,300
NUS Site B Facility as Emergency Housing	20,733,900	–	–	–	900,000	1,170,000
Minor Development Projects	...	...	–	–	1,300,100	2,922,200
Completed Projects	...	...	335,786	1,074,500	221,200	–
PUBLIC HOUSING DEVELOPMENT PROGRAMME						
Lift Upgrading Programme (LUP) Phase 3	2,326,460,000	1,900,982,549	20,561,600	16,086,000	15,851,400	18,588,900
Neighbourhood Renewal Programme Phase 2 FY2008-FY2011	377,000,000	258,867,345	478,700	588,700	1,220,000	123,100
Solar Capability Building for Public Housing	31,000,000	19,318,885	746,545	367,300	614,900	447,900
Neighbourhood Renewal Programme Phase 3 FY 2012 - FY 2016	549,800,000	347,009,230	19,784,200	5,640,500	9,393,900	4,721,400
HDB's Greenprint for Sustainable HDB Towns	23,330,000	20,934,958	42,481	36,100	26,900	37,300
Upgrading of Electrical Supply to HDB housing Estates	484,400,000	309,590,491	18,143,527	16,456,700	15,045,100	12,493,700
Lift Enhancement Programme	486,950,000	203,888,733	57,489,800	45,170,000	37,965,200	25,987,800
Repairs to Facade of HDB Blocks (Phase 5)	16,200,000	11,564,550	1,206,825	1,775,200	1,258,400	2,108,900
Neighbourhood Renewal Programme Phase 4	672,000,000	76,044,659	36,023,900	45,726,600	74,650,400	62,768,100
Electrical Load Upgrading Programme (ELUP)	485,230,000	38,507,352	54,201,147	75,892,400	103,997,400	113,147,300
Remaking Our Heartland (ROH) 3	58,070,000	31,045,182	12,967,799	3,195,400	12,468,300	662,600
Home Improvement Programme Phase 4	2,367,750,000	674,894,963	344,757,621	124,354,200	117,415,600	352,336,000
Green Towns Programme	50,420,000	3,909,176	6,298,524	5,911,500	4,635,300	9,597,600
Facade Enhancement Programme	337,980,000	1,090,000	37,721,752	38,107,300	–	2,530,100
Silver Upgrading Programme for 36 Public Housing Precincts	84,370,000	–	313,167	2,772,900	3,410,000	8,446,000
Enhancement for Active Seniors (EASE) Phase 2	356,440,000	–	38,084,300	33,192,700	18,826,300	48,433,200
Remaking Our Heartland 4 (HDB)	168,980,000	–	1,648,800	4,315,500	3,217,500	16,073,000
Goodwill Repair Assistance (GRA) Scheme (FY2024-FY2026)	30,150,000	–	4,961,900	5,322,000	3,905,200	5,340,900
Replacement and Expansion of Tremor Monitoring System in HDB Blocks	5,502,320	–	–	–	386,800	2,320,300
Cool Coatings Island-Wide Project	60,900,000	–	–	–	3,802,400	10,337,900
New Projects	...	...	–	–	4,566,200	26,048,900
Completed Projects	...	...	19,506,408	23,161,600	25,848,500	–
BUILDING AND CONSTRUCTION AUTHORITY PROGRAMME						
Development of CORENET X	61,203,500	27,225,132	4,406,017	7,485,400	9,281,300	6,707,300
Builders and Consultants Management System	3,961,000	–	–	–	–	675,000
New Projects	...	...	–	99,500	429,300	980,300
NATIONAL PARKS BOARD PROGRAMME						
Rejuvenation at Animal and Plant Health Centre (APHC)	12,000,000	5,173,694	3,284,559	430,000	770,000	41,000
Development of Whole-of-Government (WOG) Biosurveillance Programme	1,348,000	–	–	–	58,000	1,221,000
Development of a Geographic Information System (GIS)-based platform	5,119,400	–	–	975,000	2,349,000	1,719,600
Digital enablers for Community-based and Participatory Biosurveillance	2,032,000	–	–	1,015,100	–	1,100,000
Strengthening Quarantine and Border Measures for Zoonotic and Animal Disease Biosecurity	1,746,000	–	73,476	792,800	–	1,300,000

Project Title	Total Project Cost	Actual Expenditure	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
		Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
Generative Artificial Intelligence for Public Feedback Management	563,100	—	—	—	—	563,100
New Projects	...	...	—	—	37,400	285,400
Completed Projects	...	...	—	267,500	267,500	—

Other Development Fund Outlays

Project Title	Total Project Cost	Actual Expenditure	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
		Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
OTHER DEVELOPMENT FUND OUTLAYS	...	...	6,877,327,009	10,183,116,500	11,015,681,400	12,166,442,600
LAND-RELATED EXPENDITURE	...	...	955,892,890	1,022,116,500	1,172,681,400	1,195,442,600
LAND DEVELOPMENT PROGRAMME						
Preliminary Studies for Future Projects	205,220,000	27,010,921	6,282,615	3,043,000	9,154,000	5,868,000
Ongoing Projects	16,816,664,000	7,267,654,480	912,514,302	910,838,000	1,151,060,500	1,092,340,000
New Projects	...	...	–	101,847,000	–	16,035,000
Completed Projects	...	...	5,241,921	2,266,000	710,000	–
PUBLIC HOUSING DEVELOPMENT PROGRAMME						
SERS Phase 5 - Blocks 513 to 520 West Coast Road	421,788,900	189,052,417	1,929,963	–	–	–
SERS Phase 5 - Blocks 562 to 565 Ang Mo Kio Ave 3	275,216,000	7,429,323	2,687,972	4,097,200	11,704,100	81,199,600
New Projects	...	...	–	25,300	52,800	–
Completed Projects	...	...	27,236,116	–	–	–
LOANS	...	...	5,921,434,119	9,161,000,000	9,843,000,000	10,971,000,000
PUBLIC HOUSING DEVELOPMENT PROGRAMME						
New Projects	...	...	–	9,161,000,000	701,000,000	10,971,000,000
Completed Projects	...	...	5,921,434,119	–	9,142,000,000	

KEY PERFORMANCE INDICATORS

Desired Outcomes

- Affordable and accessible public housing
- Singapore as a distinctive, attractive and vibrant city
- Safe buildings for our people
- Quality buildings for our people
- Promoting design and construction practices that will create an attractive and environmentally friendly city for our people
- Singapore as a City in Nature
- Attractive leisure and green recreational experience for our people
- Healthy flora and fauna free from pests and diseases

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
Affordable and accessible public housing	% of resident households in Housing and Development Board (HDB) dwellings who own their HDB flat ¹	91.3	92.2	≥90.0	≥90.0
	Mortgage Servicing Ratio (MSR) for first-timer applicants buying 4-room non-mature estates/Standard Build-To-Order (BTO) flats (%) ²	23	21	22 ³	≤30
	MSR for first-timer applicants buying 4-room resale flats (%) ⁴	19	20	19 ⁵	≤30
	Mean Construction Quality Assessment System (CONQUAS) scores for HDB flats	95.8	95.8	92.9	92.9
Singapore as a distinctive, attractive and vibrant city	Living population in the Central Area ⁶	169,800	180,400	183,400	187,300
	% of jobs in Outside Central Area (OCA) ⁷	78	77	78	≥78
Safe buildings for our people	No. of major collapses of buildings or deep excavation works due to defective design, construction and maintenance	0	0	0	0
Quality buildings for our people	Mean industry CONQUAS scores for building projects	91.7	91.4	91.2	90.0

¹ Figures are collated and reported on a Calendar Year (CY) basis by Department of Statistics (DOS). This indicator measures the proportion of resident households who own the HDB flat that they are living in. Resident households are households where the household reference person is a Singapore citizen or permanent resident. The KPI was named as "Home Ownership rate among resident households in HDB dwellings" prior to FY2021.

² Figures are reported on a CY basis. The MSR refers to the portion of a borrower's gross monthly income that goes towards the repayment of property loans and reflects those of first-timer applicants buying 4-room BTO flats in non-mature estates for Actual FY2023 and 4-room non-mature estate/Standard BTO flats for Actual FY2024. The MSR assumed a 25-year HDB concessionary loan and factored in prevailing housing grants. The international rule of thumb for housing affordability is 30.0% – 35.0%. With the implementation of the new flat classification in October 2024, MND/HDB will track the MSR for 4-room Standard BTO flats from FY2025 onwards.

³ Figure is based on data from 1Q 2025 to 3Q 2025.

⁴ Figure is reported on a CY basis. The MSR refers to the portion of a borrower's gross monthly income that goes towards the repayment of property loans and reflects those of first-timer applicants buying 4-room resale flats island-wide. The MSR assumed a 25-year HDB concessionary loan and factored in prevailing housing grants. The international rule of thumb for housing affordability is 30.0% – 35.0%.

⁵ Figure is based on data from January 2025 to August 2025.

⁶ The number of people living in the Central Area is estimated using updated population and dwelling unit data.

⁷ This indicator reflects the distribution of jobs across Singapore based on available spatial employment data.

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
Promoting design and construction practices that will create an attractive and environmentally friendly city for our people	Green buildings by Gross Floor Area (%) ⁸	57.9	61.0	61.6	68.0
Singapore as a City in Nature	Park Provision Ratio (ha/1,000 population)	0.77	0.77	0.77	0.76
Attractive leisure and green recreational experience for our people	% households within a 10-minute walk from a park	94	95	96	96
Healthy flora and fauna free from pests and diseases	% of critical animal diseases and plant pests that Singapore is free from	95.7	99.1	95.0	95.0

⁸ Figures are reported on a CY basis.