

HEAD X

MINISTRY OF CULTURE, COMMUNITY AND YOUTH

OVERVIEW

Mission Statement

To Build Social Capital, Inspire the Singapore Spirit, and Together Make Singapore Home.

Vision Statement

Through the arts, heritage, sports, giving, community and youth engagement, our vision is to:

- Enable Singaporeans to pursue their aspirations as a fulfilled and engaged people,
- Contribute to a cohesive and caring society, and in doing so
- Build a confident and resilient nation that Singaporeans are proud to call home.

FY2026 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	TOTAL EXPENDITURE	2,557,002,504	2,781,349,100	2,710,733,800	3,085,623,600	374,889,800	13.8
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	2,071,630,034	2,270,827,200	2,245,160,000	2,407,711,100	162,551,100	7.2
	<i>RUNNING COSTS</i>	<i>1,977,641,087</i>	<i>2,132,982,700</i>	<i>2,146,034,100</i>	<i>2,287,061,100</i>	<i>141,027,000</i>	<i>6.6</i>
	Expenditure on Manpower	113,856,852	119,306,200	124,137,500	145,133,400	20,995,900	16.9
1200	Political Appointments	1,729,765	2,683,700	3,176,000	3,410,700	234,700	7.4
1500	Permanent Staff	111,512,619	115,668,800	120,086,600	140,850,800	20,764,200	17.3
1600	Temporary, Daily-Rated and Other Staff	614,467	953,700	874,900	871,900	(3,000)	(0.3)
	Other Operating Expenditure	128,219,542	204,633,200	153,753,800	225,846,200	72,092,400	46.9
2100	Consumption of Products and Services	95,675,510	173,635,300	121,679,000	154,796,800	33,117,800	27.2
2200	Maintenance	–	–	–	47,948,600	47,948,600	n.a.
2300	Staff Development and Well-Being	–	–	–	4,511,400	4,511,400	n.a.
2300A	Manpower Development	3,009,093	4,420,400	3,830,700	–	(3,830,700)	(100.0)
2400	International and Public Relations, Communications	29,010,236	23,831,200	26,839,700	17,288,900	(9,550,800)	(35.6)
2700	Asset Acquisition	350,721	2,690,300	1,274,800	1,166,800	(108,000)	(8.5)
2800	Miscellaneous	173,981	56,000	129,600	133,700	4,100	3.2

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	Grants, Transfers and Capital Injections	1,735,564,694	1,809,043,300	1,868,142,800	1,916,081,500	47,938,700	2.6
3100	Grants and Capital Injections to Statutory Boards	1,463,945,071	1,529,816,600	1,572,014,400	1,643,627,500	71,613,100	4.6
3200	Grants and Capital Injections to Educational Institutions	56,272,925	57,956,800	59,764,800	21,654,800	(38,110,000)	(63.8)
3400	Grants and Capital Injections to Others	215,346,698	221,269,900	236,363,600	250,799,200	14,435,600	6.1
	<i>TRANSFERS</i>	<i>93,988,947</i>	<i>137,844,500</i>	<i>99,125,900</i>	<i>120,650,000</i>	<i>21,524,100</i>	<i>21.7</i>
3500	Social Transfers to Individuals	11,308	39,546,700	8,938,000	17,096,000	8,158,000	91.3
3600	Transfers to Institutions and Organisations	93,735,446	98,050,800	89,940,400	103,306,000	13,365,600	14.9
3800	International Organisations and Overseas Development Assistance	242,193	247,000	247,500	248,000	500	0.2
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	485,372,470	510,521,900	465,573,800	677,912,500	212,338,700	45.6
5100	Government Development	55,457,208	31,925,800	25,316,500	44,692,900	19,376,400	76.5
5200	Grants and Capital Injections to Organisations	429,915,262	478,596,100	440,257,300	633,219,600	192,962,300	43.8

Establishment List

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
POLITICAL APPOINTMENTS	4	4	5	5
Minister	1	1	1	1
Senior Minister of State	1	1	1	1
Minister of State	1	1	2	2
Senior Parliamentary Secretary	1	1	1	1
PERMANENT STAFF	788	917	792	837
Administrative	8	8	8	8
Corporate Support	1	1	1	1
Legal	2	2	2	2
Management Executive Scheme (2008)	374	434	342	385
Management Support Scheme (2008)	28	28	27	27
Operations Support	2	2	1	1
Others	–	–	20	20
Shorthand Writers	1	1	1	1
Youth Executive	372	441	390	392
TOTAL	792	921	797	842

FY2025 BUDGET

The revised FY2025 total expenditure of the Ministry of Culture, Community and Youth is expected to be \$2.71 billion. This is an increase of \$153.73 million or 6.0% compared to the actual FY2024 total expenditure of \$2.56 billion. Of the revised FY2025 total expenditure, \$2.25 billion or 82.8% is for operating expenditure while \$465.57 million or 17.2% is for development expenditure.

Operating Expenditure

The revised FY2025 operating expenditure of the Ministry of Culture, Community and Youth is expected to be \$2.25 billion. This is an increase of \$173.53 million or 8.4% compared to the actual FY2024 operating expenditure of \$2.07 billion. The increase is mainly due to higher operating requirements for the People's Association Programme, the Arts & Heritage Programme, the National Heritage Board Programme, and the National Youth Council Programme.

Development Expenditure

The revised FY2025 development expenditure of the Ministry of Culture, Community and Youth is expected to be \$465.57 million. This is a decrease of \$19.80 million or 4.1% compared to the actual FY2024 development expenditure of \$485.37 million. The decrease is mainly due to the progressive completion of the Outward Bound Singapore @ Coney's development.

FY2026 BUDGET

The FY2026 total expenditure of the Ministry of Culture, Community and Youth is projected to be \$3.09 billion. This is an increase of \$374.89 million or 13.8% compared to the revised FY2025 total expenditure of \$2.71 billion. Of the FY2026 total expenditure, \$2.41 billion or 78.0% is for operating expenditure while \$677.91 million or 22.0% is for development expenditure.

Operating Expenditure

The FY2026 operating expenditure of the Ministry of Culture, Community and Youth is projected to be \$2.41 billion. This is an increase of \$162.55 million or 7.2% compared to the revised FY2025 operating expenditure of \$2.25 billion. The increase is mainly due to higher operating requirements for the Sport Singapore Programme, the Community Relations and Engagement Programme, the National Youth Council Programme, and the National Heritage Board Programme.

Development Expenditure

The FY2026 development expenditure of the Ministry of Culture, Community and Youth is projected to be \$677.91 million. This is an increase of \$212.34 million or 45.6% compared to the revised FY2025 development expenditure of \$465.57 million. The increase is mainly due to higher development requirements for the Sport Singapore Programme and the National Heritage Board Programme.

Total Expenditure by Programmes

Sport Singapore Programme

The Sport Singapore Programme seeks to enable people of all abilities to be able to access sports facilities and programmes, and live better through sport, as well as inspire the Singapore Spirit by bringing people together through sports programmes. The FY2026 operating budget for this programme is \$570.13 million or 23.7% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$402.09 million or 59.3% of the total FY2026 development expenditure.

People's Association Programme

The People's Association Programme aims to spark and nurture community participation for a caring and united Singapore. The FY2026 operating budget for this programme is \$662.96 million or 27.5% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$108.50 million or 16.0% of the total FY2026 development expenditure.

National Heritage Board Programme

The National Heritage Board Programme preserves and celebrates our shared heritage for the purpose of strengthening social cohesion and national identity. The FY2026 operating budget for this programme is \$200.53 million or 8.3% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$86.69 million or 12.8% of the total FY2026 development expenditure.

Arts and Heritage Programme

The Arts and Heritage Programme comes under the Arts and Heritage Division and the Culture Academy. The programme promotes the growth of Singapore's arts and heritage sector and supports leadership and capability development for the arts and heritage sector. The FY2026 operating budget for this programme is \$223.66 million or 9.3% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$30.61 million or 4.5% of the total FY2026 development expenditure.

National Arts Council Programme

The National Arts Council Programme champions the creation and appreciation of the arts in Singapore, including expanding access to the arts, as well as developing a vibrant arts ecosystem in Singapore. The FY2026 operating budget for this programme is \$164.43 million or 6.8% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$12.27 million or 1.8% of the total FY2026 development expenditure.

National Youth Council Programme

The National Youth Council Programme seeks to champion youth development and community action, and support international youth affairs. The FY2026 operating budget for this programme is \$136.42 million or 5.7% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$7.43 million or 1.1% of the total FY2026 development expenditure.

Community Relations and Engagement Programme

The Community Relations and Engagement Programme promotes racial and religious harmony and the development of networks among ethnic and religious organisations. The programme includes the administration of Muslim law. The FY2026 operating budget for this programme is \$127.32 million or 5.3% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$2.17 million or 0.3% of the total FY2026 development expenditure.

Resilience, Engagement & Partnerships Programme

The Resilience, Engagement & Partnerships Programme seeks to develop a strong national identity, nurture an active citizenry, and catalyse partnerships between the public sector and citizens. The FY2026 operating budget for this programme is \$85.38 million or 3.5% of the total FY2026 operating expenditure.

Corporate Services Programme

The Corporate Services Programme includes the corporate services functions of communications and engagement, corporate administration, human resource, internal audit, legal services, organisational development, and strategic planning and finance. The FY2026 operating budget for this programme is \$72.49 million or 3.0% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$5.24 million or 0.8% of the total FY2026 development expenditure.

Information Technology Programme

The Information Technology Programme aims to utilise IT information technology to strengthen the Ministry's capabilities in building a caring, cohesive and confident society. The FY2026 operating budget for this programme is \$51.42 million or 2.1% of the total FY2026 operating expenditure.

Sports Programme

The Sports Programme develops policies and provides policy direction to Sport Singapore to promote participation in sports, develop sports excellence pathways, and build the sports ecosystem. The FY2026 operating budget for this programme is \$45.38 million or 1.9% of the total FY2026 operating expenditure.

Majlis Ugama Islam Singapura Programme

The Majlis Ugama Islam Singapura Programme's main role is to advise the Singapore Government on all matters pertaining to Islamic affairs in Singapore and to manage all aspects of religious life of the Singapore Muslim Community through its various community-centric programmes and services. The FY2026 operating budget for this programme is \$38.70 million or 1.6% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$2.54 million or 0.4% of the total FY2026 development expenditure.

Youth Programme

The Youth Programme builds young citizens who are well-prepared for the future and committed to Singapore by coordinating relevant policy efforts and driving engagement with youths at the whole-of-government level. The FY2026 operating budget for this programme is \$15.82 million or 0.7% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$19.38 million or 2.9% of the total FY2026 development expenditure.

Charities and Co-operatives Programme

The Charities and Co-operatives Programme comes under the Charities Unit and the Registry of Co-operative Societies and Mutual Benefit Organisations. The programme undertakes policy and regulatory functions relating to charities/Institutions of a Public Character and fundraising activities, and regulates co-operative societies and mutual benefit organisations to protect members' interests. The FY2026 operating budget for this programme is \$13.06 million or 0.5% of the total FY2026 operating expenditure. The FY2026 development budget for this programme is \$1.00 million or 0.1% of the total FY2026 development expenditure.

Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
		\$	\$	\$	\$	\$
X-A	Corporate Services Programme	72,486,800	–	72,486,800	5,236,400	77,723,200
X-B	Arts and Heritage Programme	206,664,100	17,000,000	223,664,100	30,607,700	254,271,800
X-C	Charities and Co-Operatives Programme	7,912,200	5,151,000	13,063,200	1,000,000	14,063,200
X-D	Resilience, Engagement & Partnerships Programme	85,383,100	–	85,383,100	–	85,383,100
X-E	Community Relations and Engagement Programme	38,064,500	89,251,500	127,316,000	2,173,000	129,489,000
X-F	Information Technology Programme	51,421,700	–	51,421,700	–	51,421,700
X-I	Sports Programme	45,382,200	–	45,382,200	–	45,382,200
X-J	Youth Programme	15,824,100	–	15,824,100	19,377,100	35,201,200
X-P	Majlis Ugama Islam Singapura Programme	38,704,200	–	38,704,200	2,543,200	41,247,400
X-Q	National Arts Council Programme	164,428,100	–	164,428,100	12,265,100	176,693,200
X-R	National Heritage Board Programme	200,529,900	–	200,529,900	86,688,600	287,218,500
X-S	People's Association Programme	662,964,300	–	662,964,300	108,497,000	771,461,300
X-T	Sport Singapore Programme	561,226,100	8,900,000	570,126,100	402,092,100	972,218,200
X-U	National Youth Council Programme	136,069,800	347,500	136,417,300	7,432,300	143,849,600
Total		2,287,061,100	120,650,000	2,407,711,100	677,912,500	3,085,623,600

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure Up to End of FY2023	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	\$	\$	\$	\$	\$	\$
DEVELOPMENT EXPENDITURE	...	...	485,372,470	510,521,900	465,573,800	677,912,500
<i>GOVERNMENT DEVELOPMENT</i>	...	...	<i>55,457,208</i>	<i>31,925,800</i>	<i>25,316,500</i>	<i>44,692,900</i>
CORPORATE SERVICES PROGRAMME						
Minor Development Projects	...	...	164,703	1,400,000	1,484,200	5,236,400
ARTS AND HERITAGE PROGRAMME						
Singapore Art Museum Retrofit	54,154,000	7,209,863	80,458	5,174,100	1,501,700	7,596,600
The Esplanade Company Limited Capital Expenditure	119,477,200	51,752,126	1,141,567	12,652,900	80,500	–
National Gallery Singapore Cyclical Maintenance and Replacement of Assets	14,321,300	1,370,948	1,958,418	1,887,000	1,135,100	1,006,300
The Esplanade Company Limited Technical Infrastructure Upgrade Project	33,910,000	–	9,606,258	–	11,482,800	971,300
New Projects	...	...	–	–	–	375,000
Completed Projects	...	...	79,008	–	1,643,600	–
CHARITIES AND CO-OPERATIVES PROGRAMME						
New Projects	...	...	–	–	–	1,000,000

Project Title	Actual Expenditure		Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	Total Project Cost	Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
RESILIENCE, ENGAGEMENT & PARTNERSHIPS PROGRAMME						
Completed Projects	...	...	332,200	–	–	–
COMMUNITY RELATIONS AND ENGAGEMENT PROGRAMME						
Revamping of Syariah Court's Website and Case Management System (SCMS)	22,650,000	8,169,630	1,155,770	500,000	500,000	500,000
Revamp of Registry of Muslim Marriages' Electronic Marriage Information System and Website	13,850,000	10,647,106	814,888	300,000	900,000	900,000
New Projects	...	...	–	–	–	773,000
YOUTH PROGRAMME						
Implementation of Somerset Belt Project	38,390,000	–	164,890	2,771,500	2,903,200	18,902,000
Completed Projects	...	...	2,400,000	798,300	798,300	–
NATIONAL YOUTH COUNCIL PROGRAMME						
Outward Bound Singapore Reception and Activity Centre (RAC) and Green Finger at Punggol	8,300,000	–	–	200,000	200,000	900,000
Minor Development Projects	...	...	809,309	4,067,000	2,687,100	4,732,300
New Projects	...	...	–	2,175,000	–	1,800,000
Completed Projects	...	...	36,749,739	–	–	–
<i>GRANTS & CAPITAL INJECTIONS TO ORGANISATIONS</i>	...	...	429,915,262	478,596,100	440,257,300	633,219,600
ARTS AND HERITAGE PROGRAMME						
The Esplanade Company Limited Capital Expenditure	119,477,200	11,888,007	2,794,676	1,591,800	5,408,400	4,819,700
National Gallery Singapore Cyclical Maintenance and Replacement of Assets	14,321,300	3,973,506	1,846,102	1,265,500	2,624,400	299,100
Singapore Art Museum Information Technology System Refresh	337,000	–	–	–	–	318,300
National Gallery Singapore Information Technology System Refresh	1,738,000	–	–	–	–	1,303,500
STPI – Creative Workshop & Gallery Chiller Plant Replacement	1,751,000	–	–	–	35,300	1,408,700
National Gallery Singapore Sustainability Works	7,582,000	–	–	–	–	3,862,900
School of the Arts Singapore Enterprise Resource Planning System	3,220,000	–	–	–	–	1,125,000
New Projects	...	...	–	18,220,000	839,300	7,521,300
Completed Projects	...	...	1,211,544	110,600	195,200	–
RESILIENCE, ENGAGEMENT & PARTNERSHIPS PROGRAMME						
Completed Projects	...	...	4,120,397	102,600	252,600	–
INFORMATION TECHNOLOGY PROGRAMME						
Completed Projects	...	...	–	394,900	–	–
SPORTS PROGRAMME						
Completed Projects	...	...	–	3,029,400	1,240,000	–

Project Title	Total Project Cost	Actual	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
		Expenditure Up to End of FY2023				
	\$	\$	\$	\$	\$	\$
YOUTH PROGRAMME						
New Projects	...	...	–	–	–	475,100
Completed Projects	...	...	987,000	1,465,000	1,476,700	–
MAJLIS UGAMA ISLAM SINGAPURA PROGRAMME						
Pre-Development Works for the Singapore College of Islamic Studies (SCIS)	7,100,000	–	–	–	–	976,300
Minor Development Projects	...	...	–	750,000	300,000	1,506,900
New Projects	...	...	–	–	–	60,000
Completed Projects	...	...	424,100	–	–	–
NATIONAL ARTS COUNCIL PROGRAMME						
National Arts Council Cultural Concierge	5,715,900	3,495,657	1,373,441	–	486,700	152,700
Culture Sector Data Analytics Solution	2,980,900	–	1,035,335	–	417,200	765,800
Redevelopment of 45 Armenian Street	12,690,000	103,791	210,885	1,530,000	3,405,600	4,100,000
Redevelopment of 222 Queen Street and 51 Waterloo Street	10,860,000	62,520	2,398	3,640,000	92,300	6,752,000
National Arts Council Culture Pass	540,000	–	–	–	179,000	361,000
New Projects	...	...	–	905,500	2,394,000	133,600
NATIONAL HERITAGE BOARD PROGRAMME						
Enhanced National Monument Fund	15,000,000	2,990,300	–	2,512,100	2,104,700	1,600,000
Development of Founders' Memorial at Bay East Garden	85,680,162	–	–	1,125,000	7,900,000	71,940,000
Acquisition Budget National Collection	54,948,800	3,360,800	16,187,800	25,808,800	21,769,500	7,484,700
National Heritage Board Artefact Tracking System	4,369,548	719,700	–	3,077,700	326,000	340,000
Acquisition of Design Collection	3,948,750	–	–	1,036,200	1,036,200	2,093,000
Sustainable Collections Care in Tropical Climate Building Environments	2,101,180	–	310,000	712,900	1,062,500	728,600
Re-Imagining the Heritage Learning Experience Phase 2	1,119,300	–	–	–	350,000	400,000
Feasibility Studies for old St Joseph's Institution	1,255,400	–	–	–	876,000	379,400
Revamp of Roots Website	1,260,000	–	–	–	200,000	1,060,000
New Projects	...	...	–	3,095,100	–	662,900
Completed Projects	...	...	1,305,888	1,936,500	2,037,800	–
PEOPLE'S ASSOCIATION PROGRAMME						
Development and Upgrading of Residents' Network Centres	61,338,600	40,435,700	–	–	–	990,000
Construction of New Community Clubs	1,147,891,300	677,091,752	45,770,000	68,871,700	68,036,700	70,848,000
Upgrading of Community Clubs	331,953,500	130,261,200	16,850,000	24,435,100	29,113,000	23,549,000
Key Information Technology Systems	9,090,100	7,616,500	626,600	36,000	36,000	36,000
Minor Development Projects	...	...	7,238,100	4,827,700	6,695,400	9,224,000
New Projects	...	...	–	2,528,000	160,000	3,850,000
Completed Projects	...	...	56,769,300	23,096,400	15,528,500	–
SPORT SINGAPORE PROGRAMME						
Development of Project Morpho	18,533,500	384,000	–	4,060,000	2,606,000	6,126,900
Development of Inclusive Gym Equipment at 19 ActiveSG Sports Centres	3,843,800	–	–	2,225,400	1,020,000	984,800

Project Title	Actual Expenditure					
	Total Project Cost	Up to End of FY2023	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
	\$	\$	\$	\$	\$	\$
Singapore Sports School's Network Infrastructure Replacement and Maintenance Project	2,410,000	—	—	—	—	1,518,000
Engagement of Multi-Disciplinary Team for Development of Home of Team Singapore	79,339,000	—	—	—	—	15,867,800
Engagement of Multi-Disciplinary Team for Development of Indoor Arena	62,509,000	—	—	—	—	12,501,600
Sports Facilities Master Plan (SFMP) Projects	2,115,281,200	496,025,241	100,272,152	59,394,300	109,307,600	341,466,300
Computer Vision Drowning Detection System	11,122,700	6,860,295	—	803,500	1,020,000	651,000
New Projects	...	...	—	67,464,300	3,500,000	22,975,700
Completed Projects	...	...	170,579,546	148,544,100	146,224,700	—

KEY PERFORMANCE INDICATORS

Desired Outcomes

- A Fulfilled and Engaged People
 - Active participation in the arts
 - Active participation in heritage
 - Active participation in sport
- A Cohesive and Caring Society
 - Active contribution through volunteerism
 - Active contribution through philanthropy
 - Desire to contribute to society
 - Strong understanding and ties among religions
 - Active engagement with community life
- A Confident and Resilient Nation
 - Strong sense of national identity

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
A Fulfilled and Engaged People					
Active participation in the arts	Singapore residents who attended an arts and culture event (at least once a year) (%) ^{1,2}	79.0	86.0	80.0	83.0
	Ticketed arts attendances (million) ¹	2.3 ³	2.9	2.6	2.8
Active participation in heritage	Total museum visitorship (million) ¹	5.0	5.8	5.1	5.3
Active participation in sport	Population who participated in sports regularly (at least once a week) (%) ⁴	71.0	76.0	76.0	76.0
	Annual attendance at Sport Singapore and dual-use facilities (million) ⁴	20.6	20.5	20.8	21.4
A Cohesive and Caring Society					
Active contribution through volunteerism	National volunteerism rate (%) ^{1,5}	30.0	n.a.	n.a.	n.a.
Active contribution through philanthropy	Tax-deductible donations to Institutions of a Public Character (\$ million) ^{1,6}	1,183.1	1,389.8	n.a.	n.a.
Desire to contribute to society	Youths who view contributing to society as important life goals (%) ^{1,7}	n.a.	n.a.	n.a.	84.0
Strong understanding and ties among religions	Religious organisations engaged through Harmony Circles (%) ⁴	95.0	95.0	95.0	95.0

¹ Figures for these indicators are reported on a Calendar Year (CY) basis.

² Data is reported on a biennial basis, with the last actual data collected in CY2024.

³ Revised from previous published figure.

⁴ The figures have been restated on a Financial Year (FY) basis. They were previously reported on a CY basis.

⁵ Based on surveys conducted once every 2 years. Data for CY2025 will be available later in 2026.

⁶ Data for CY2025 and CY2026 will be available later in 2026 and 2027 respectively.

⁷ Based on surveys conducted once every 3-4 years. The last survey was in 2022 with a result of 84.0%.

Desired Outcome	Performance Indicator	Actual FY2023	Actual FY2024	Revised FY2025	Estimated FY2026
Active engagement with community life	No. of participants attending grassroots activities and courses (million)	13.0	14.0	14.2	13.5
A Confident and Resilient Nation					
Strong sense of national identity	Respondents who indicated "I identify strongly as a Singaporean" (%) ¹	92.0	90.0	91.0	90.0