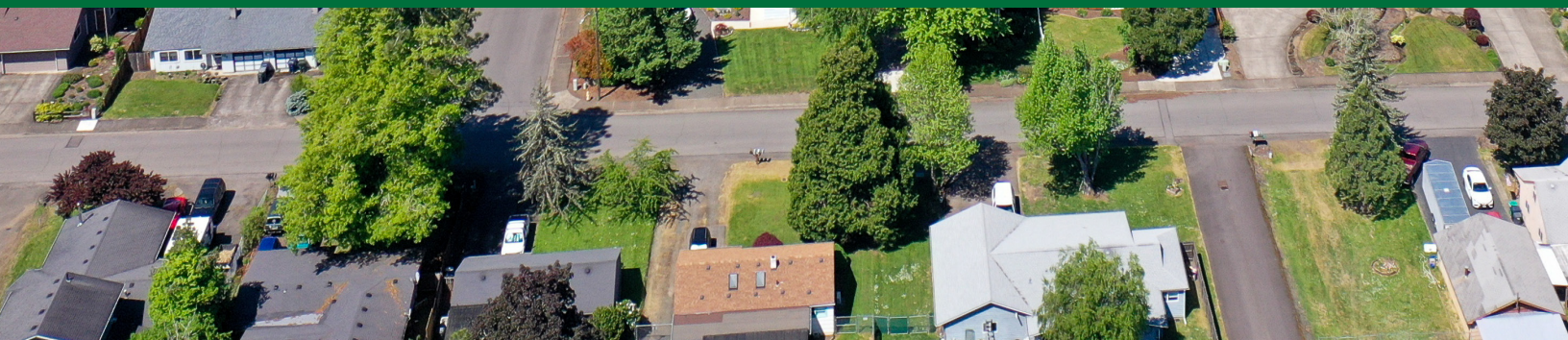




Fiscal Year 2027 • Adopted Budget City of Springfield, OR





Our Organizational Values Statement

Passion • Integrity • Results

Passion for Our Community

We are dedicated to providing exceptional service. We listen carefully and respond to the needs and expectations of our customers and our community. Each of us plays an important role in serving the community and making our city a great place to live and work. We encourage creativity and innovation as we constantly seek to improve our services and to enhance the quality of life in our community. At Springfield, each individual makes a difference.

Integrity in Our Work

We are professional and honest in our working relationships. We strive for equity and fairness in our decision making and in our treatment of one another. We honor our commitments. We hold ourselves accountable to the highest ethical and performance standards.

Results through Collaboration

As City of Springfield employees we are committed to working together with citizens, elected officials and each other. We get the job done.

We value our culture of participation, building strong partnerships across our organization and within our community. We respect individual differences, recognizing they are part of our strength as a team. We share ideas to inspire and learn from one another.





Mayor Sean VanGordon

Ward 1
Michelle Webber
Council President
 Term Expires: 12/31/2026



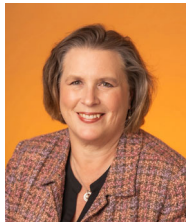
Ward 2
Steve Moe
 Term Expires: 12/31/2026



Members of the Budget Committee

Council Members	Citizen Members
Michelle Webber	Jason Miller
Steve Moe	Micah Weiss
Kori Rodley	Michael Roemen
Jill Cuadros	Ruth Linoz
Andrew Buck	Elliott Harwell
Alan Stout	Bob Brew

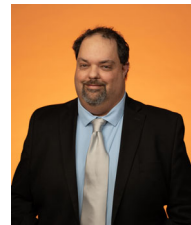
Ward 3
Kori Rodley
 Term Expires: 12/31/2028



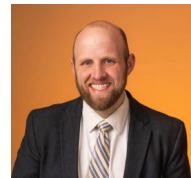
Ward 4
Jill Cuadros
 Term Expires 12/31/2026



Ward 5
Andrew Buck
 Term Expires: 12/31/2026



Ward 6
Alan Stout
 Term Expires: 12/31/2028



ADA Statement

The City of Springfield operates without regard to race, color, national origin, religion, sex, sexual orientation, gender identity, marital status, age, or disability in accordance with the Civil Rights Act of 1964, the Civil Rights Restoration Act of 1987, Executive Order 12898 on Environmental Justice and related statutes and regulations, including Title VI of the Civil Rights Act and Title II of the Americans with Disabilities Act. For accommodations, translations, or additional information, contact the ADA Coordinator at 541-726-3724 or jiboa@springfield-or.gov, City TTY users dial Oregon Relay Services at 711.

Acknowledgements

Special thanks go to the following individuals for their assistance with the FY27 Budget.

Executive Team

Nancy Newton.....	City Manager
Niel Laudati	Assistant City Manager
Mary Bridget Smith	City Attorney
Jeff Paschall	DPW Community Development Director
Ben Gibson	Interim DPW Operations Director
Matt Stouder	DPW Environmental Services Director
Nathan Bell	Finance & IT Director
Chaim Hertz	Human Resources Director
Mike Caven	Fire Chief
Emily David.....	Library Director
Jami Resch	Police Chief

Budget Team

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Niel Laudati	Assistant City Manager
Nathan Bell	Finance & IT Director
Chaim Hertz.....	Human Resources Director
Jessica Mumme	Deputy Finance Director

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John Follett & Tammy Smith	Eugene Springfield Fire
Jessica Mumme & Allie Sederlin	Finance
Chris Sarrett	Information Technology
Jamie Iboa & Christina Aaron.....	Human Resources
Carrie Shindele-Cupples	Library
Jessica Crawford	Police

Budget System Support

Kerrie Miller, Programmer Analyst

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City of Springfield, Oregon

Fiscal Year 2026-27 Budget Message

City Manager Nancy Newton

Mayor, Members of the City Council, and Budget Committee:

I respectfully submit the City of Springfield's Proposed Budget for Fiscal Year 2026-27. This budget reflects a disciplined approach to managing public resources by aligning funding with the City's highest service priorities while maintaining a focus on long-term fiscal stability.

The Proposed Budget is developed to ensure expenditures are supported by reliable, ongoing revenues, while positioning the City to respond to both current service demands and future financial challenges.

Budget Overview and Strategic Alignment

The FY 2026-27 Proposed Budget prioritizes the delivery of core municipal services, including public safety, infrastructure maintenance, and regulatory functions. It reflects continued efforts to align staffing, service delivery, and funding sources to support operational effectiveness and financial sustainability.

This budget emphasizes:

- Maintenance of essential public safety services
- Strategic alignment of staffing and funding sources
- Organizational efficiencies and cost containment
- Use of one-time resources only for non-recurring needs

At the same time, the budget reflects the reality that structural financial constraints require ongoing adjustments to service delivery and resource allocation.

Significant Budget Changes

Ongoing Changes

The Proposed Budget includes a series of ongoing adjustments to better align expenditures with available revenues:

- Fire Services: Continued implementation of the D-Shift model—adding a fourth shift to improve staffing distribution, reduce overtime, and support firefighter safety—and adjustments

necessary for intergovernmental agreement compliance ensure appropriate staffing across all shifts

- **Public Works:** Programmatic and staffing realignments, including the transfer of the street sweeper program to the Storm Drainage Operations Fund, to better align services with funding sources.
- **Departmental Efficiencies:** Vacancy savings, targeted reductions in materials and services, and internal reallocations contribute to overall cost containment.
- **Library Services:** The budget proposes the elimination of a vacant Library Associate Manager position and a Librarian position, subject to applicable personnel processes and collective bargaining obligations.

The Springfield Public Library remains an essential City service. The current staffing model reflects fiscal constraints, not reduced community need. The City remains committed to maintaining core library services within available resources.

Long-Term Fiscal Stability

Strengthening the City's long-term fiscal position remains a central priority. The City continues to face structural financial challenges, including:

- Limitations on property tax revenue growth
- Increasing demand for municipal services
- Inflationary pressures affecting operations and capital costs
- Significant unfunded obligations not fully reflected in the annual budget

Among the most significant of these are:

- Deferred maintenance of City facilities and infrastructure, which represents a growing liability
- Future financial impacts associated with changes in the governance structure of Eugene Springfield Fire, which may affect cost allocation, service delivery, and long-term obligations

Additionally, cities across Oregon, including Springfield, continue to face unfunded or underfunded mandates from the State. These include requirements related to land use planning, housing production, environmental compliance, and regulatory oversight. While these mandates advance important statewide policy goals, they often require local implementation without additional funding. This places additional pressure on limited General Fund and operational resources and can constrain the City's ability to allocate funding toward locally prioritized services.

In simple terms, the cost of providing services continues to grow faster than the City's primary revenue sources.

This dynamic underscores the need for sustained commitment to structural balance, prudent financial management, and long-term planning.

Maintaining a strong financial position is essential to sustaining services and ensuring long-term stability. It also supports the City's ability to maintain a favorable bond rating, which directly affects borrowing costs.

A strong bond rating allows the City to finance infrastructure at lower interest rates, reducing long-term costs and preserving financial flexibility. This budget supports that objective through structural balance, prudent reserves, and acknowledgment of long-term liabilities.

Economic Conditions and External Challenges

The City's financial outlook is influenced by broader economic conditions at the local, state, and national levels.

Local and Regional Factors

Springfield continues to experience growth and increased demand for services, particularly in public safety and infrastructure systems. Infrastructure maintenance needs continue to exceed currently available funding.

State-Level Factors

State policies and funding decisions continue to shape the City's financial environment. In particular:

- Unfunded or underfunded mandates increase local costs without corresponding revenue
- Changes in regulatory requirements can impact staffing, infrastructure, and compliance costs
- Revenue limitations at the local level reduce flexibility in responding to these requirements

National Economic Conditions

At the national level:

- Inflation increases will increase operating and capital costs
- Interest rate changes affect borrowing and long-term planning
- Economic uncertainty may influence development activity and intergovernmental revenues

These external factors reinforce the need for conservative financial planning and disciplined budgeting.

Looking Forward

The FY 2026-27 Proposed Budget aligns the City's financial structure with its service obligations. At the same time, it highlights the need for ongoing work to address long-term liabilities and structural challenges.

Future efforts will focus on:

- Continued evaluation of organizational and service delivery efficiencies
- Long-term financial planning, including addressing deferred maintenance

- Monitoring fiscal impacts associated with regional service governance structures, including Eugene Springfield Fire
- Managing the impacts of state mandates within constrained local revenue systems

Acknowledgments

I would like to recognize the contributions of Finance Director Nathan Bell, Assistant City Manager Niel Laudati, Deputy Finance Director Jessica Mumme, and Human Resources Director Chaim Hertz for their ongoing work in budget development, monitoring, and organizational alignment. Their expertise and diligence are critical to maintaining the City's financial stability.

This Proposed Budget reflects a responsible and measured approach to managing public resources in a constrained and evolving financial environment. It maintains essential services while recognizing the long-term challenges that must be addressed to ensure the City's continued financial health.

I appreciate the Budget Committee and City Council's careful review of this proposal.

Respectfully submitted,

Nancy Newton
City Manager
City of Springfield, Oregon

CITY OVERVIEW & STATISTICAL INFORMATION





City Government Organization

The City of Springfield, incorporated in 1885, is a home rule charter city. This charter is the basic law under which the city operates. Amendments to the charter can only be made by a vote of the people and can be placed on the ballot by the City Council or by the voters through an initiative process. The City of Springfield has a Council-Manager form of government.

The Mayor is the formal representative of the City of Springfield, and is elected to a four-year term by the voters at large on a non-partisan ballot. The Mayor presides over City Council meetings and does not vote, except in the case of a tie vote by City Council. The Mayor can veto any City Council decision, but a two-thirds vote of the City Council can override the veto. As the chief elected officer, the Mayor is responsible for providing political and policy leadership for the community.

The six-member City Council sets overall City policy and goals. The City Council also makes laws or ordinances which govern the City of Springfield. Councilors are nominated from one of six wards and are elected at large for staggered, four-year terms. Councilors are elected to represent citizens' interests on the Council. The Council takes official action at regular City Council meetings, which are open to the public. The Council supervises, and is responsible for selecting, the City Manager.

The City Manager supervises the operations of all City departments. City departments include the City Manager's Office, Development & Public Works, Finance, Fire & Life Safety, Human Resources, Information Technology, Library, and Police Departments. As chief administrator, the City Manager has no vote in the Council but may take part in discussions of matters coming before the legislative body.

Our citizens are the most important part of the City organization. City services are directed to meet the needs of the citizens. Public hearings are held so that residents can contribute to the planning and budgeting process of the City. The community may express their concerns and requests to their representatives on the City Council, the Budget Committee, and other City committees. Citizens are encouraged to attend the various public hearings held regarding City actions. Notices of all City public hearings are published in the Public Notices section of the Register Guard or The Chronicle newspapers. Upcoming meeting agenda items are listed in the City Regional section of local newspapers and online.



City Services

Under the direction of the City Manager, eight departments provide services to the citizens of Springfield. These departments are: City Manager's Office, Development & Public Works, Finance, Fire & Life Safety, Human Resources, Information Technology, Library, and Police. Legal services serves under the direction of City Council.

City Manager's Office

The City Manager's Office is responsible for directing and coordinating the work plans of all City Departments in conformance with the goals and objectives established by the Mayor and City Council.

Development & Public Works

The Development & Public Works Department provides urban planning services to the community, mandates building permitting and inspection, responds to property nuisance complaints, manages City-owned real estate, designs, constructs, operates, and maintains public improvements, facilities, and equipment owned by the City and the public.

Finance

The Finance Department provides financial management services to all City Departments, the City Council, Budget Committee, the Metropolitan Wastewater Management Commission, the Regional Fiber Consortium, and the Springfield Economic Development Agency (SEDA). In addition to financial services, the operations of Springfield's Municipal Court report to the Finance Director.

Fire & Life Safety

The Fire & Life Safety Department acts as first responder in medical and fire-related emergencies and reviews building and construction plans to ensure fire safety through the Fire Marshal's Office.

Human Resources

The Human Resources Department serves other City departments by providing technical advice, service, leadership, and training for issues related to the City's work force.

Information Technology

The Information Technology Department manages information technology service strategy, service design, service transition, service operation and continual service improvement for the City, and co-manages these services with regional partner agencies.

Legal Services

Legal Services is responsible for the functions provided by the City Attorney's Office, and the City Prosecutor.

Library

The Library Department provides a wide range of informational, educational, cultural and recreational materials to the Springfield community.

Police

The Police Department responds to the emergency and law enforcement needs of the Springfield community through response to calls for service, police patrols, traffic law enforcement, and investigation of crimes.

Please refer to the Operating Budget section for more detailed information about each of the Departments.

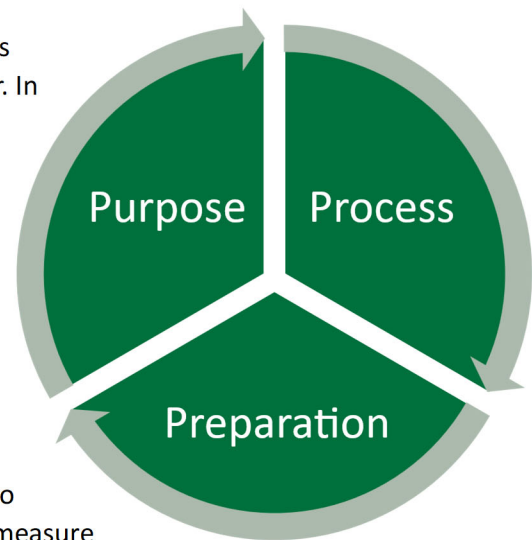


Springfield Celebrates 10 Years of Ken Kesey Mural with Mural Refresh

The Budget Process

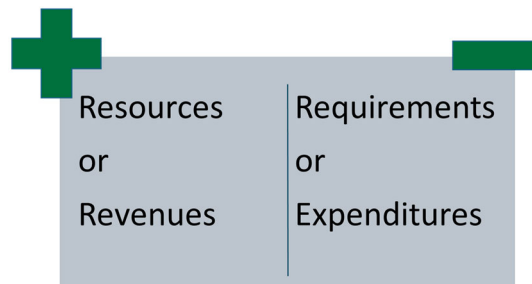
Purpose of a Budget – A budget is a financial plan that includes estimates for expenditures and revenues for a single fiscal year. In addition, the budget is a policy tool for the Mayor and Council to express targets and priorities for the fiscal year. The budget is also an implementation tool that translates the targets into action plans, which are reflected in each program’s goals, objectives, and performance measures.

The budget serves other purposes, as well. It is a financial tool that enables the City to allocate its resources. As a public document, it is used by elected officials and administrators to communicate decisions to the citizens and staff. As a decision-making document, staff use the budget as an accounting tool to ensure financial integrity, and a management auditing tool to measure performance.



Process Overview – Oregon’s local budget law, as set forth in ORS Chapter 294, requires local governments prepare and adopt a budget. The law establishes standard procedures for preparing, presenting, and administering the budget. Oregon Local Budget Law requires citizen involvement in the preparation of the budget, and public disclosure of the budget, before final adoption.

Preparation – The City of Springfield operates on a fiscal year. The fiscal year begins July 1 and continues through June 30 of the next year. For example, FY27 begins July 1, 2026, and continues through June 30, 2027. Preparation of the City budget typically begins in November by projecting annual resources (revenues) and requirements (expenditures) for the coming fiscal year.



Resources include revenues received in the current fiscal year, such as property tax receipts, user fees, grants, and inter-governmental revenues, as well as reserves and working capital carried forward from the previous fiscal year. Requirements include wages, materials and services, capital outlay, and capital expenditures, among others. This comparison of resources and requirements establishes the context in which the Budget Committee

provides direction for the preparation of the budget.

Before City staff begin preparing the budget for the upcoming fiscal year, the Budget Committee or City Council are asked to establish general parameters and guidelines that will govern the budget preparation process. Then, staff prepare a proposed budget, which is presented to the Budget Committee by the City Manager. This typically occurs in May.

The Budget Committee consists of the City Council (governing body) and an equal number of electors appointed by the governing body. The budget message will be delivered at the first meeting. The budget message explains the proposed budget and any significant changes in the local government’s fiscal policy or financial position. After the initial meeting, the budget committee may meet as many times as needed

to revise and complete the budget. At least one meeting must provide the opportunity for questions and comments from any interested person. The Budget Committee considers the proposed budget, including any comments made by the public, and may make additions or deletions. When the Budget Committee is satisfied, it approves the budget. The budget approved by the Committee specifies the amount, or rate, of each ad valorem tax levy.

After the budget is approved by the Budget Committee, the governing body of the local government must hold a budget hearing. This occurs in June. The purpose of the hearing is to listen to citizens' testimony on the budget approved by the Budget Committee.

The governing body may make changes to the approved budget before it is adopted. However, if changes occur that increase the property tax levy or increase expenditures in any fund by more than 10%, the budget must be referred back to the Budget Committee.

After the budget hearing, and after considering public testimony, the governing body prepares a resolution or ordinance that formally adopts the budget, makes appropriations and, if property taxes are needed, levies and categorizes each tax. The budget is the basis for making appropriations and certifying the taxes. The resolutions or ordinances adopting the budget and making appropriations must be adopted no later than June 30 [OAR 150-294.435(4)].

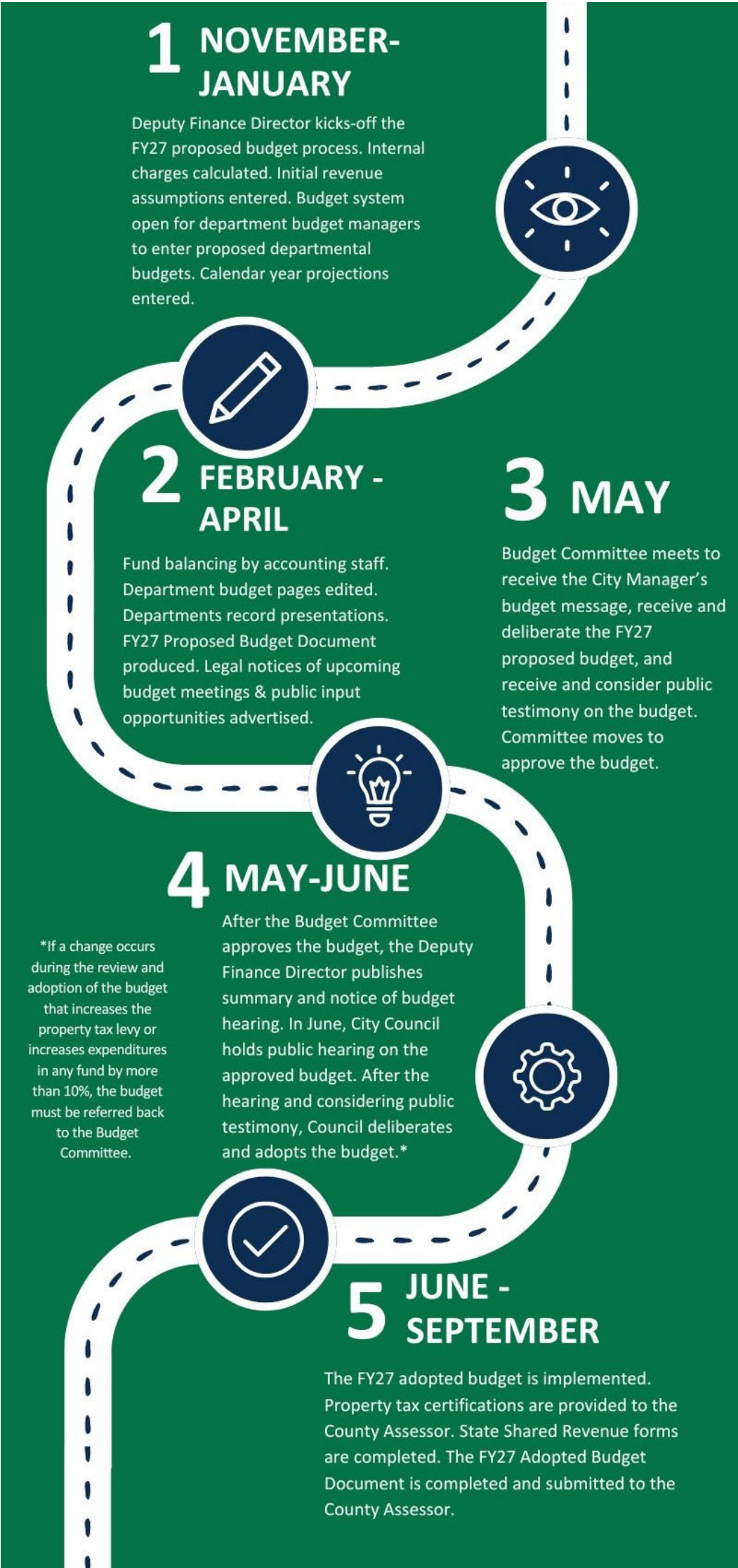
Adjusting the Adopted Budget

The budget may be amended during the fiscal year. Amending a budget means that the original resolution adopted by the City Council will be changed based on updated information, unanticipated revenues and/or expenditures that occur after the original adoption. Changes to the resolution that alter legal spending levels must be approved by the City Council before any action can occur. Changes to the resolution are processed through supplemental budget actions.

A supplemental budget must be prepared and adopted before any expenditure is made in excess of a department's legal budget appropriation. Notices of all budget hearings are publicly noticed using guidelines established in Oregon Local Budget Law.



FY27 Budget Timeline



Fund Accounting

For accounting purposes, a state or local government is not treated as a single entity. Rather, a government is viewed as a collection of smaller, separate businesses known as “funds”. A fund is a fiscal and accounting entity with self-balancing accounts to record cash and other financial resources, related liabilities, and expenditures, which are segregated for specific activities and objectives. All the governmental and proprietary funds listed require budget appropriations. The Agency Fund, a fiduciary fund, is the only City of Springfield fund that does not require budget appropriations. All the funds used by a government must be classified into three types of activities and further delineated into one of seven fund types.

Governmental Funds (Governmental Activities)		Proprietary Funds (Business-Type Activities)	
<u>Fund</u>	<u>Fund Type</u>	<u>Fund</u>	<u>Fund Type</u>
100 - General Fund	General	611 - Sanitary Sewer Operations Fund	Enterprise
201 - Street Fund	Special Revenue	612 - Regional Wastewater Fund	Enterprise
204 - Special Revenue Fund	Special Revenue	615 - Ambulance Fund	Enterprise
208 - Transient Lodging Tax Fund	Special Revenue	617 - Storm Drainage Operations Fund	Enterprise
210 - Community Development Fund	Special Revenue	618 - Booth-Kelly Fund	Enterprise
224 - Building Code Fund	Special Revenue	629 - Regional Fiber Consortium Fund	Enterprise
235 - Fire Local Option Levy Fund	Special Revenue	707 - Insurance Fund	Internal Service
236 - Police Local Option Levy Fund	Special Revenue	713 - Vehicle & Equipment Fund	Internal Service
306 - Bond Sinking Fund	Debt Service	719 - SDC Administration Fund	Internal Service
419 - Development Assessment Capital	Capital Projects	Fiduciary Funds (Fiduciary Activities, Not Appropriated)	
420 - Development Projects	Capital Projects	<u>Fund</u>	<u>Fund Type</u>
433 - Regional Wastewater Capital Fund	Capital Projects	821 - Agency Fund	Agency
434 - Street Capital Fund	Capital Projects	823 - Investment Fund	Agency

City of Springfield Fund Structure

100 – General Fund

The purpose of a general fund is to record financial transactions relating to all activities for which specific types of funds are not required. It is the general operating fund for the local government. The General Fund accounts for resources that are generally not dedicated for a specific purpose. Most services provided are basic to the everyday operation of a municipality.

Major Revenues: Property taxes, franchise fees, state shared revenues, internal charges to other funds.

Primary Services: Police, Fire & Life Safety, Land Use Planning, Library, Municipal Court, Administrative Services (such as City Manager's Office, Finance, Human Resources, City Attorney's Office, Information Technology).

200 – Special Revenue Funds

Special revenue funds are set up for dedicated local option tax levies, specific purpose grants, and other revenues when required by statute, charter provision, or the terms of a grant. The number of such funds depends upon the activities of the local government and how it is funded. These funds account for revenues that are dedicated for a specific purpose. Frequently, the revenues are obtained through a grant or are controlled by legal agreement and must be restricted for such purposes. For example, the City is obligated by the Oregon Constitution to use gas tax revenues for use within the public right of way.

Major Revenues: Gas tax, Transient Lodging Tax, Building Permit Fees, Property Taxes (levy funds), Grant Revenues.

Primary Services: Police, Fire & Life Safety, Street Maintenance, Housing & Community Development, Building Safety & Permitting.

Funds: Fund 204 (Special Revenue Fund), Fund 208 (Transient Lodging Tax Fund), Fund 210 (Community Development Fund), Fund 224 (Building Code Fund), Fund 235 (Fire Local Option Levy Fund), Fund 236 (Police Local Option Levy Fund).

300 – Debt Service Funds

Debt service funds are used to budget for the payment of principal and interest on long-term debt, except for the Springfield Economic Development Agency (SEDA) and Enterprise Fund debt. The revenues used to retire debt may come from taxes or other revenue sources.

Major Revenues: Property taxes.

Primary Services: Payment of principal and interest on outstanding bonds.

Fund: Fund 306 (Bond Sinking Fund).

400 – Capital Project Funds

A capital project fund is a type of special revenue fund that is used to record the resources and expenditures needed to finance the building or acquisition of capital facilities that are nonrecurring

major expenditure items. Resources can include the proceeds from the sale of general obligation bonds, revenue bonds, tax revenue from specific purpose local option taxes, grants, transfers from other funds, or other revenues authorized for financing capital projects. A capital project fund is normally established when a capital project or series of projects is authorized.

Major Revenues: System Development Charge (SDC) revenues, transfers-in from other funds, and bond proceeds.

Primary Services: Construction and improvement of City buildings, sanitary sewer, and public right of way facilities.

Funds: Fund 419 (Development and Assessment Capital Fund), Fund 420 (Development Projects Fund), Fund 433 (Regional Wastewater Capital Fund), Fund 434 (Street Capital Fund).

600 – Enterprise Funds

An enterprise fund is a fund established to finance and account for acquiring, operating, and maintaining facilities and services which are primarily self-supporting from user charges and fees. Capital projects are included in some of the funds.

Major Revenues: Stormwater user fees, sanitary sewer user fees, lease payments, ambulance transport revenue.

Primary Services: Wastewater collection and disposal, stormwater conveyance and treatment, emergency medical transport, and leased property management.

Funds: Fund 611 (Sanitary Sewer Operations Fund), Fund 612 (Regional Wastewater Fund), Fund 615 (Ambulance Fund), Fund 617 (Storm Drainage Operations Fund), Fund 618 (Booth-Kelly Fund), Fund 629 (Regional Fiber Consortium Fund).

700 – Internal Service Funds

An internal service fund finances and accounts for services furnished by one department or agency to another department or agency of the same local government. Internal service fund resources usually come from operating earnings or transfers from other funds.

Major Revenues: Internal charges to other funds, employee premium payments.

Primary Services: Insurance and System Development Charge (SDC) administration.

Funds: Fund 707 (Insurance Fund), Fund 713 (Vehicle & Equipment Fund), Fund 719 (System Development Charge (SDC) Administration Fund).

General Ledger Account Structure

All financial transactions are assigned to a general ledger account code for budgetary tracking and for use when putting together the annual audited financial statements. The account code is a sequence of numbers that describes the transaction taking place.

The account code is made up of five sets of distinctly assigned numbers. The **bolded** segments are required, and the project is optional and primarily used for capital projects.

Fund – Department – Program – Account – Project

Example: 100 – 04100 – 7040 – 611008 – Pxxxxx



Fund

The City's budgetary fund number sequence begins with Fund 100 and ends with Fund 719. The fund is the top-level legal spending limit, and therefore, the most important identifier. The money in some funds is restricted in its use, therefore, it is important to know what money is being spent on, and if the purpose is in keeping with the restrictions of the fund. For instance, Fund 201 (Street Fund) contains money that can only be spent on road projects and related expenses. It would be inappropriate, and illegal, to fund library services out of this fund.

Department

The City uses department codes to describe and differentiate City Departments, and in some cases, transactions. Listed below are the primary department categories used by the City.

01100 – City Manager's Office
 02100 – Human Resources Department
 03100 – Information Technology Department
 04100 – Finance Department
 05100 – Fire & Life Safety Department
 06100 – Police Department
 07xxx – Development & Public Works Departments
 08100 – Library Department
 09xxx – City Attorney's Office (Legal Services)
 9xxxx – Non-Departmental

Program

The City uses the program code to describe and differentiate City programs within each department. A program is described as a descriptive grouping of related activities to accomplish a major service or function for which the local government is responsible. Programs are not a legal appropriation level.

A summary of programs is:

- 0000 – Revenue
- 1000-6999 – Community Service Programs
- 7000-7999 – Governance
- 8000-8999 – Special Programs
- 9000 – Non-Programs

Account

The first digit of the six-digit account number describes the type of account transaction involved. The summary of account sequences are as follows:

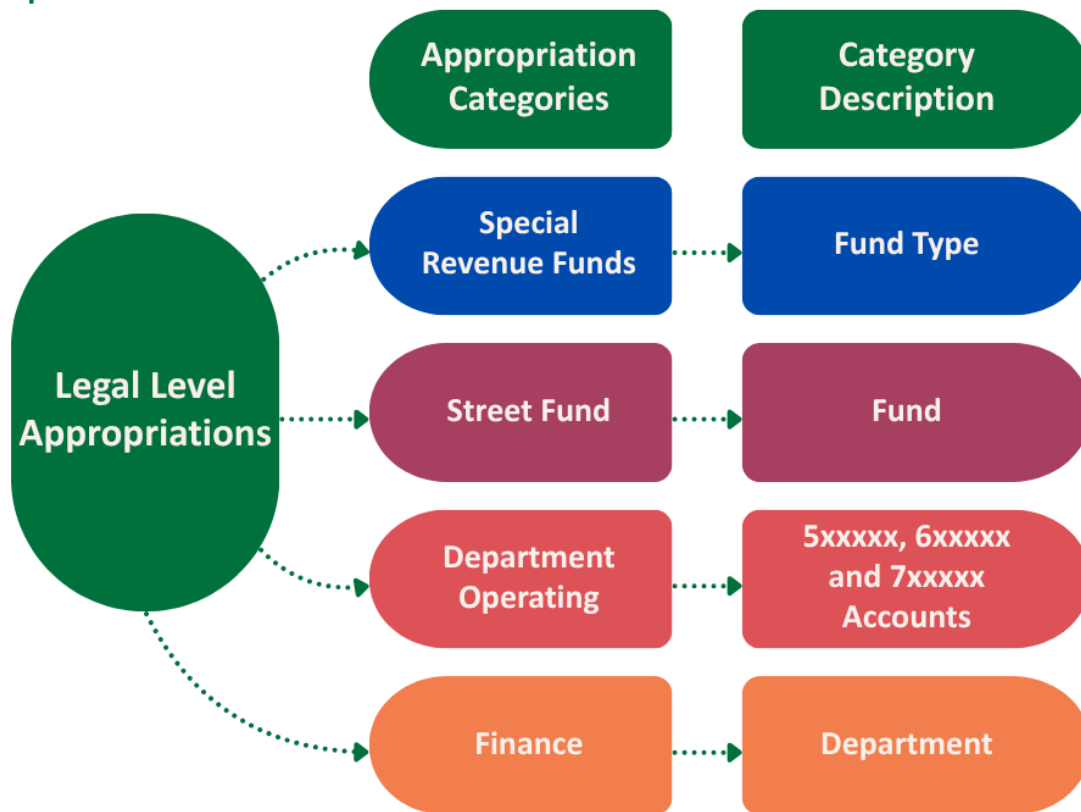
- 4xxxxx – Revenues
- 5xxxxx – Personnel Services
- 6xxxxx – Materials & Services
- 7xxxxx – Capital Outlay
- 8xxxxx – Capital Projects
- 9xxxxx – Non-Departmental

The non-departmental category includes interfund loans, interfund transfers, debt service, statutory payments, contingencies, unappropriated fund balance, and reserves.

Appropriation Categories

The budget serves as the basis for appropriations, which create the legal authority to spend public money. The budget document, and the resolution appropriating dollars for use, utilizes the general ledger structure to aggregate expenditures according to their purpose or function. The summary table below shows an example of the relationship between Fund, Appropriations Category, and Department in defining the level at which funds are appropriated for spending.

Example



Department Operating Budget by Funding Source

The following table provides a list of departments and associated funding sources included in the FY27 Adopted Budget.

	City Manager's Office	Development & Public Works	Finance	Fire & Life Safety	Human Resources*	Information Technology	Legal Services	Library	Police
100 - General Fund	✓	✓	✓	✓	✓	✓	✓	✓	✓
201 - Street Fund	✓	✓							
204 - Special Revenue Fund	✓	✓	✓			✓		✓	✓
208 - Transient Lodging Tax Fund	✓	✓						✓	
210 - Community Development Fund		✓	✓						
224 - Building Code Fund	✓	✓		✓					
235 - Fire Local Option Levy Fund				✓					
236 - Police Local Option Levy Fund			✓				✓		✓
433 - Regional Wastewater Capital Fund		✓							
434 - Street Capital Fund		✓							
611 - Sanitary Sewer Operations Fund	✓	✓	✓						
612 - Regional Wastewater Fund	✓	✓	✓						
615 - Ambulance Fund				✓					
617 - Storm Drainage Operations Fund	✓	✓	✓						
618 - Booth-Kelly Fund	✓	✓							
629 - Regional Fiber Consortium Fund			✓						
707 - Insurance Fund					✓				
713 - Vehicle & Equipment Fund		✓		✓		✓	✓	✓	✓
719 - SDC Administration Fund		✓	✓						

* For purposes of this table, Human Resources includes Human Resources, Health Insurance, Property & Liability, and Worker's Compensation Department Operating.

Basis of Budgeting

The City utilizes the modified accrual accounting basis and the full accrual accounting basis to build its financial statements which conform to generally accepted accounting principles (GAAP) as applied to governments. The City prepares its annual budget on the budgetary basis which is very similar to the modified accrual basis. Both the budget basis and the modified accrual basis are focused on current year resources and appropriations. These methods differ from full accrual accounting in the following ways:

- At the time capital outlays are made they are recorded as expenditures under the budgetary and modified accrual basis whereas under full accrual, these costs are capitalized and depreciated over time.
- Revenues are recognized when measurable and available (within 30 days of year-end) to finance operations during the year under budget and modified accrual basis but are recorded when earned under the full accrual basis.
- Principal on long-term debt is recognized as an expenditure when paid under budget basis and modified accrual basis. Under the full accrual basis, no principal expense is recorded, but rather, the long-term liability is reduced.
- Proceeds from long-term debt are recorded as “other financing sources”, a revenue, under budget basis and modified accrual but those proceeds are recorded as a liability under the full accrual method.

Budget basis differs from the modified accrual basis as follows:

- Grant funds are recorded as revenues when the cash is received on the budget basis whereas on the modified accrual basis grant funds only become revenue once the eligibility requirements imposed by the grantor have been met (usually when the grant funds have been spent on an allowable cost).
- When a government enters into a multi-year lease involving a governmental fund, an expenditure and other financing source is recognized at the net present value of the expected lease payments, but the budget basis recognizes neither the expenditure nor the other financing source.
- Typically, at year end, on a budget basis, modified accrual, and full accrual basis, expenditures are accrued to the year in which they were incurred. However, if additional expenditures are discovered 60 days after the year end, and if the expenses are not material to the financial statements, they will only be accrued on a modified accrual and full accrual basis, not on a budget basis.

In order to provide useful tracking and comparisons, the City maintains its accounting records on the budget basis throughout the year but makes adjustments at year end to bring the financial statements in alignment with GAAP.

Statistical Information

Community Profile

Springfield, Oregon is a vibrant community located in the heart of the Willamette Valley. Founded in 1885, Springfield has a rich history of logging and manufacturing. Today, Springfield is a diverse community with a population of 63,304 residents. The Springfield community has rich cultural assets, such as the Springfield Museum and Historic Interpretive Center, Washburne Historic District, Springfield Railroad Depot, Oregon Trail Mural, and Dorris Ranch Living History Farm.

Major Industries

Springfield's primary employment bases are health care, education, manufacturing and wood products. The City is home to two hospitals and PacificSource Health Plans.

Top 10 Taxpayers

Taxpayer	Type	Tax Amount	Taxable Assessed Value	Percent of Total Valuation
INTERNATIONAL PAPER	Manufacturing	\$ 4,363,228	\$ 253,102,130	4.1%
MCKENZIE WILLAMETTE REGIONAL MED. CTR.	Healthcare	1,776,775	96,892,997	1.6%
IP EAT THREE LLC	Manufacturing	1,420,910	82,282,618	1.3%
SWANSON GROUP MFG LLC	Wood Products	1,243,898	72,156,040	1.2%
BRFI GATEWAY LLC	Shopping Mall	1,220,201	66,561,013	1.1%
UNITED STATES BAKERY	Food Services	989,922	55,949,096	0.9%
PACIFICSOURCE PROPERTIES LLC	Healthcare	970,855	52,879,081	0.9%
ROSBORO COMPANY LLC	Wood Products	900,830	57,753,408	0.9%
PEACEHEALTH	Healthcare	874,004	588,064,799	9.6%
BORDEN CHIMCAL INC	Chemical Industry	737,638	42,720,982	0.7%
		\$ 14,498,260	\$ 1,368,362,164	

Total 2025-2026 Taxable Assessed Valuation (Value Used to Compute Rate) for the City of Springfield was \$6.15 billion.

Source: Lane County Assessor's Office

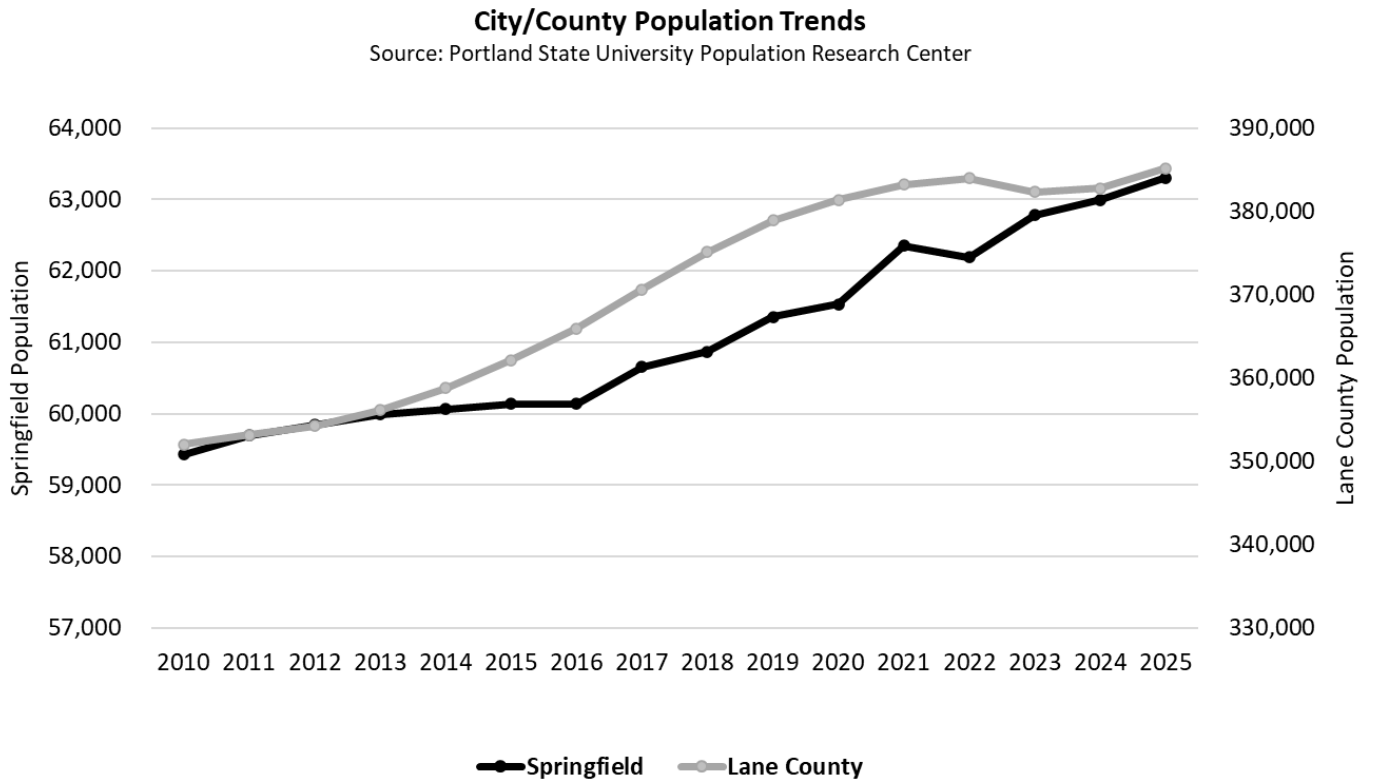
Average Household Income

	Springfield	Lane County	Oregon
Median Household Income (in 2024 dollars), 2020-2024	\$68,761	\$71,544	\$83,011
Persons in Poverty (%)	14.9%	14.6%	11.8%

Source: United States Census, QuickFacts, Retrieved 04-08-2026.

Population

The population for Springfield is 63,304 as of July 1, 2025, making Springfield the 9th largest City in the State of Oregon. Springfield is located within Lane County, which has a total population of 385,201 as of July 1, 2025.



Population Estimate as of 7/1	Springfield	Percent Change	Lane County	Percent Change	Oregon	Percent Change
2010	59,425		352,010		3,837,300	
2011	59,695	0.45%	353,155	0.33%	3,857,625	0.53%
2012	59,840	0.24%	354,200	0.30%	3,883,735	0.68%
2013	59,990	0.25%	356,125	0.54%	3,919,020	0.91%
2014	60,065	0.13%	358,805	0.75%	3,962,710	1.11%
2015	60,135	0.12%	362,150	0.93%	4,013,845	1.29%
2016	60,140	0.01%	365,940	1.05%	4,076,350	1.56%
2017	60,655	0.86%	370,600	1.27%	4,141,100	1.59%
2018	60,865	0.35%	375,120	1.22%	4,195,300	1.31%
2019	61,355	0.81%	378,880	1.00%	4,236,400	0.98%
2020	61,535	0.29%	381,365	0.66%	4,268,055	0.75%
2021	62,352	1.33%	383,181	0.48%	4,243,791	-0.57%
2022	62,189	-0.26%	383,958	0.20%	4,278,910	0.83%
2023	62,781	0.95%	382,302	-0.43%	4,269,529	-0.22%
2024	62,996	0.34%	382,771	0.12%	4,263,385	-0.14%
2025	63,304	0.49%	385,201	0.63%	4,300,464	0.87%

Source: Portland State University Population Research Center



FINANCIAL POLICIES





Reserve Policy

I. Purpose

The City of Springfield desires to maintain a prudent level of financial resources to guard its citizens against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures. In addition, this Policy is intended to document the appropriate Reserve levels to protect the City's creditworthiness. This Policy establishes the amounts the City will strive to maintain in its Operating Funds Reserves, how Reserves are funded, and the conditions under which Reserves may be used.

II. Applicability & Scope

This policy applies to Operating Funds.

III. Authority

The Budget Committee and City Council will amend or approve the recommended Reserve levels through adoption of the Adopted Budget. Unless otherwise noted, the City Manager must give prior approval before any actions are taken under this **Reserve Policy**.

IV. Definitions & Acronyms

A. Adopted Budget: as referred to in this Reserve Policy means the budget approved by Council and all subsequent amendments.

B. Operating Funds: includes the General Fund and certain other Special Revenue and Enterprise Funds, which specifically track operating revenues and expenditures. This definition does not include strictly accounting activities within the funds, which are used to track resource inflows and outflows (e.g. sinking fund), but do not recognize operating revenue or expenditures.

C. Reserve: the segregation of a portion of a fund balance to provide for cash-flow requirements (Working Capital), emergency situations (Contingency), unanticipated revenue or expenditure fluctuations (Revenue or Rate Stability), and future needs (Unrestricted Reserves).

D. Structural Balance: a structurally balanced budget meets recurring requirements with recurring resources. A structural imbalance occurs when non-recurring resources are necessary to meet recurring requirements.

V. Policy

A. Reserve Levels

i. Determining Reserve Levels

Through the City Manager, and in conjunction with other department directors, the Finance Director will recommend the appropriate Reserve levels for the City's Operating Funds. Reserve levels will be sufficient to cover cash-flow requirements (Working Capital), emergency situations (Contingency), unanticipated revenue or expenditure

fluctuations (Revenue or Rate Stability), and futures needs (Unrestricted Reserves). Appropriate Reserve levels will be determined by:

- Cash-flow requirements to support expenditures;
- Relative rate stability from year-to-year for enterprise funds;
- Susceptibility of the fund to emergency or unanticipated expenditures;
- Creditworthiness and capacity to support debt-service requirements;
- Legal or regulatory requirements affecting revenues, expenditures, and fund balances; and
- Reliability of outside revenues.

ii. Determining Reserve Levels

The City will maintain, at a minimum, the following Reserve levels:

- A restricted Working Capital Reserve covering cash-flow requirements for at least five months; and
- A restricted Contingency Reserve of three percent (3%) of General Fund operating expenditures for emergency expenditures; and
- A restricted Revenue Stability Reserve to guard against susceptibility of the General Fund to unanticipated fluctuations in revenues of expenditures; and
- Additional Unrestricted Reserves to plan for program development and future needs to continue to deliver the community's highest priority services.

iii. Reserves in Other Funds

Other Operating Funds will maintain Reserve levels sufficient to cover Working Capital, Contingency, and Unrestricted Reserves. Appropriate Reserve levels for these funds will be determined in accordance with this Policy.

iv. Monitoring Reserves

During the course of the year, the Finance Department will closely monitor the City's revenues and expenditures to ensure Reserves are not used beyond any planned. If, based on the staff's analysis and forecasting, the target levels of Reserves are not being met, or are likely to not be met at some point within a five-year time horizon, then fund balance levels will be provided to the Mayor and City Council. Should the projected year-end fund balances fall below the minimum Reserve levels established by this Policy, a plan to replenish the Reserves will be established based on the requirements outlined in this Policy.

B. Funding the Reserves

Funding of Reserves will generally come from excess revenues over expenditures or one-time revenues.

C. Conditions for Use of Reserves

It is the intent of the City to limit use of Reserves to address unanticipated, non-recurring needs. Reserves will not normally be applied to recurring annual operating expenditures. Reserves may, however, be used to allow time for the City to restructure its operations in a deliberate manner (as might be required in an economic downturn), but such use will only take place in the context of an adopted long-term plan.

Use of Contingency Reserves should be infrequent: for unanticipated expenditures such as costs associated with a response to a disaster, or to meet unanticipated increases in service delivery costs. The City Council must authorize expenditure of any Contingencies via a resolution.

D. Authority over Reserves

The City Council may authorize the use of Reserves. City staff will report both current and projected Reserve levels to the City Council.

E. Replenishment of Reserves

In the event that Reserves are used resulting in a balance below the appropriate Reserve levels established by this Policy, a plan for Reserve replenishment will be submitted to the City Council. A replenishment plan will include: (1) the time period over which the components of the Reserve will be replenished, and (2) the means by which they will be replenished.

i. Time Horizon

Generally, Reserves should be replenished within one to three years. Factors influencing the time horizon for replenishment include:

- The budgetary reasons behind the Reserve targets

- Recovering from an extreme event

- Political continuity

- Financial planning time horizons

- Long-term forecasts and economic conditions

- External financing expectations

ii. General Fund Replenishment

In the event Reserves are used resulting in a balance below two months (roughly 16%) of General Fund operating expenditures, the General Fund will be replenished with

nonrecurring revenues, budget surpluses, or resources from other funds, over a period of one to three years, with targets of 80% of target in year one, 90% of target in year two, and 100% of target in year three.

F. Excess of Reserves

Target Reserve balances will be measured against three-year projections for the Operating Fund. In the event Reserves exceed the target balance requirements, any excess Reserves may be used in the following ways:

1. Fund accrued liabilities, including but not limited to debt service, pension, and other post-employment benefits as directed and approved within the long-term financial plan and the annual budget resolution. Priority will be given to those items that relieve budget or financial operating pressure in future periods;
2. Appropriated to lower the amount of bonds or contributions needed to fund capital projects in the City's Capital Improvement Plan;
3. One-time expenditures that do not increase recurring operating costs and that cannot be funded through current revenues. Emphasis will be placed on one-time uses that reduce future operating costs; or
4. Start-up expenditures for new programs, provided that such action is approved by City Council and is considered in the context of multi-year projections of revenues and expenditures as prepared by the Finance Department.

G. Periodic Review of the Targets

At a minimum, during the budget process, the Finance Department will review the current and projected Reserves to ensure that they are appropriate given the economic and financial risk factors the City is subject to.

VI. Related Documents & References

Accounting, Auditing, and Financial Reporting Policy

VII. Quality Control & Quality Assurance

The City Manager is responsible to ensure the presence of procedures that provide sufficient guidance to affected City personnel to fulfill the intent of this Policy.

VIII. Version

Version 1 (adopted April 4, 2016)

Revenue Policy

I. Purpose

The City of Springfield will maintain a stable and diverse revenue system to shelter programs and services from short-term fluctuations in any single revenue source.

II. Applicability & Scope

This policy applies to Operating Funds.

III. Authority

Unless otherwise noted, the City Manager must give prior approval before any actions are taken under this **Revenue Policy**.

IV. Definitions & Acronyms

A. Operating Funds: includes the General Fund and certain other Special Revenue and Enterprise Funds, which specifically track operating revenues and expenditures. This definition does not include strictly accounting activities within the fund, which are used to track resource inflows and outflows (e.g. sinking fund), but do not recognize operating revenue or expenditures.

V. Policy

A. Revenue Structure: the City must be sensitive to the balance between the need for services and the City's ability to raise fees, charges, and taxes to support those services.

i. Diversification and Stabilization

The City should strive to maintain a diversified mix of revenues in order to balance the source of revenue amongst the taxpayers and to provide ongoing stability and predictability.

ii. Equity

The City will strive to equitably, fairly, and adequately fund its programs. Services having a citywide benefit shall be financed with revenue sources generated from a broad base, such as property taxes and state aids. Services where the customer determines the use shall be financed with user fees, charges, and assessments related to the level of service provided.

iii. Relation to Economic Development

The City's overall revenue structure should be designed to recapture for the City some of the financial benefits resulting from City economic and community development investments. The City will strive to keep a total revenue mix that encourages growth and keeps Springfield economically competitive and a city of choice for people to live and do business.

iv. Collections

The City will enforce its authority to collect revenue due the City, including litigation if necessary. The City will strive to efficiently collect accounts receivable, ensuring the largest possible margin of revenue-obtained to cost-of-collections.

B. Non-Recurring and Volatile Revenue

The City will avoid using unpredictable revenue for ongoing expenditures.

i. Non-Recurring Revenues

By definition, non-recurring revenues cannot be relied on in future budget years. Non-recurring revenues should only be used for non-recurring expenditures and not for recurring expenditures. The best use of non-recurring revenues is to invest in projects that will result in long-term operating cost savings.

Departments will distinguish non-recurring from recurring revenues to assist Finance in fiscal health and budget analysis.

ii. Volatile Revenues

Volatile revenues (recurring but unpredictable revenues) are highly dependent on economic conditions outside of the City's control and are susceptible to large fluctuations (both positive and negative). Therefore, volatile revenues should be used for non-recurring expenditures or to increase reserves for the inevitable economic downturns. Refer to the **Reserve Policy** for further discussion.

C. Revenue Estimates

The City will conduct its operations from existing or foreseeable revenue sources.

The City will prepare revenue forecasts for all Operating Funds. The City will estimate its annual revenues by an objective, analytical process. Since most revenues are sensitive to conditions outside the City's control, estimates will be conservative.

Departments will monitor and provide analysis regarding their revenues to Finance for reporting and budgeting purposes.

D. Earmarking

i. Restricted Revenue

Restricted revenues will only be used for their legally permissible purposes.

ii. Property Taxes

The Oregon Constitution (see ORS § 310) imposes limitations on property tax increases and distribution. As such, property tax allocation will be prioritized for use to essential City services that benefit and are available to everyone in the community.

E. User Fees

The Master Fees & Charges Schedule will be updated at least annually to reflect cost-of-living adjustments and other fee updates.

i. Goals of User Fees

(1) Tax dollars should support essential City services that benefit and are available to everyone in the community.

(2) For services that largely or solely benefit individuals, the City should recover full or partial costs of service delivery through user fees.

ii. Cost Recovery

Charges for services that benefit specific users should recover full or partial costs of service delivery, including all direct costs and overhead. User fee pricing policies should take into consideration:

Whether the service benefits the community in general or only the individual or group receiving the service;

Whether the service is provided only by the public sector, or also by the private sector;

Whether imposing the full cost fee would impose a hardship on specific service users;

Whether imposing the full cost fee would place the City at an economic disadvantage;

Whether not imposing a full cost fee would cause an unrealistic demand on the service.

iii. Review of Fees

In addition to the periodic update to the Master Fees & Charges Schedule, departments that impose fees or service charges will periodically prepare and update cost-of-service studies for such services to ensure ongoing equity and cost recovery ability. Departments will periodically examine new revenue possibilities.

VI. Related Documents & References

A. Reserve Policy

B. Accounting, Auditing, and Financial Reporting Policy

VII. Quality Control & Quality Assurance

The City Manager is responsible to ensure the presence of procedures that provide sufficient guidance to affected City personnel to fulfill the intent of this Policy.

This Policy will be updated on an as-needed basis.

VIII. Version

Version 1 (adopted April 4, 2016)

Accounting, Auditing, and Financial Reporting Policy

I. Purpose

The City will maintain a system of financial monitoring, control, and reporting for all operations and Funds in order to provide effective means of ensuring reliability, accuracy, consistency, timeliness, and compliance with legal requirements.

II. Applicability & Scope

This policy applies to all Funds.

III. Authority

Unless otherwise noted, any actions taken under these **Accounting, Auditing, and Financial Reporting Policy** must be approved by the City Manager.

IV. Definitions & Acronyms

A. Accounting: is the process of assembling, analyzing, classifying, and recording data relevant to a government's finances.

B. Adopted Budget: as referred to in this **Accounting, Auditing, and Financial Reporting Policy**, means the budget approved by Council and all subsequent amendments.

C. Financial Reporting: process of taking accounting data and providing it in usable form to those who need it. It includes internal and external reporting (either special or general purpose).

D. Fund: a self-balancing set of accounts, segregated for specific purposes, including compliance with laws and regulations or for special restrictions and limitations.

V. Policies

A. Accounting Records and Reporting

The City will maintain its accounting records in accordance with state and federal law and regulations. Budgetary reporting will be in accordance with the state's budget laws and regulations. The City will report its financial condition and results of operations in accordance with state regulations and generally accepted accounting principles ("GAAP") applicable to governments as promulgated by the Government Accounting Standards Board ("GASB").

The Finance Department is responsible for producing timely and accurate financial data reflecting the status of actual revenues and expenditures compared to the Adopted Budget.

B. Auditing

The Finance Department is responsible for compiling and producing the Annual Comprehensive Financial Report ("ACFR") in conformity with state and federal law and regulations and GAAP.

The City will annually seek to obtain the Government Finance Officers Association (“GFOA”) Certificate of Achievement for Excellence in Financial Reporting. The CAFR will be presented in a way designed to communicate with citizens about the financial affairs of the City.

C. Fund Structure

The City will establish and maintain Funds that are necessary as a matter of law and Funds that are necessary for sound financial administration. The Finance Director will periodically review the Fund structure and recommend changes to the City Manager to improve compliance with this Policy.

VI. Related Documents & References

This Policy affects all financial policies.

VII. Quality Control & Quality Assurance

The City Manager is responsible to ensure the presence of procedures that provide sufficient guidance to affected City personnel to fulfill the intent of these policies.

These policies will be updated on an as-needed basis.

VIII. Version

Version 1 (adopted April 4, 2016)

FINANCIAL SUMMARIES





Economic Factors & Assumptions Influencing the FY27 Budget

During the preparation of the budget for the following fiscal year, the long-term impacts of the local economy were examined in conjunction with business decisions made by the City. The following are the major assumptions used in developing the FY27 budget.

Revenue Assumptions

Property Tax Receipts: Assessed (taxable) value for the City is projected to increase by 3.3%, in-line with the historical average.

Land Development Revenues: Development activity is anticipated to remain steady in the upcoming fiscal year with building permit and planning revenues expected to be consistent with FY26 budgeted revenues.

Sanitary Sewer & Stormwater User Fees: User rates for both the City's sewer and storm water drainage programs are forecast to increase on July 1, 2026 by 5%.

Transient Lodging Tax Revenues: Transient lodging tax receipts have come in higher than budgeted over the previous two budget cycles and it is anticipated they will continue to perform well in FY27 with a projected increase of 22% over the FY26 budgeted amount.

Interest Income: With the Federal Reserve continuing to hold interest rates steady, this is expected to have a positive impact on the City's investments. With uncertainty in the economy, and recent volatility in interest rates, a conservative approach to rates and projected interest earnings is assumed at approximately 4%.

Expenditure Assumptions

Personnel Services Inflation: Inflation has declined from the historic highs seen in recent years, but it remains above the low levels experienced in the decades prior to the pandemic. The effects of those higher inflation years are now reflected in all current City labor contracts, and inflation continues to be a significant driver of the FY27 personnel services budgets.

Materials & Services (M&S) Inflation: Inflation continues to be experienced in contractual services and material purchases, and the FY27 budget reflects a 3% increase in M&S budgets.

Oregon Public Employees Retirement System (PERS): PERS set the City's new two-year rates beginning July 1, 2025 (FY26), and those rates will remain in place through FY27. All rates have increased by more than anticipated due to the PERS portfolio significantly underperforming its target rate of return on investments in the most recent actuarial valuation. In addition to the rates shown below, the City continues to pick-up the employees 6% contribution, except for members of IAFF. For the current biennium (FY26-FY27), the City has three separate PERS retirement rates for its employees. The lowest rate increase was 14.2% for PERS Tier 1/Tier 2. The rate increase for OPSRP (public safety) was 20.4%. The highest rate increase was 23.4% for OPSRP (general service). The estimated dollar impact over the biennium is \$5.4 million, as compared to the prior biennium.

Health Insurance: The plan year for health insurance occurs on a calendar year schedule. Beginning January 2013, the City initiated a self-funded insurance program with the administration of the program contracted out to a private provider. The City's experience factors since becoming self-insured have been

very positive. For January 1, 2026, the City held rates flat. For the plan year beginning January 1, 2027, the City is not projecting an increase.

Personnel Services Assumption by Labor Group

American Federation of State, County and Municipal Employees (AFSCME): The AFSCME employee's current contract covers a three-year period from July 1, 2024, through June 30, 2027. It provides for a cost-of-living increase of 2.79% effective July 1, 2026, based on CPI-W from the most recent December, with a collar not less than 2% and not more than 4%.

Service Employees International Union (SEIU): SEIU and non-represented employees received market pay adjustments on July 1, 2027, based on a market survey completed by the City's compensation consultants, and implemented on a methodology agreed to in labor negotiations in the spring of 2025. Implementation of the new market-based pay plan involving moving employees to the nearest pay step that allowed for a minimum increase of 3%. This typically resulted in employees that were at the top pay step to drop down a few steps, while still receiving the minimum increase, and having annual merit steps in future years. The current contract expires June 30, 2028.

Springfield Police Association (SPA): The SPA employee's current contract expires on June 30, 2026. Negotiations for a new contract are underway.

International Association of Fire Fighters (IAFF): The IAFF employee's current contract covers a three-year period from July 1, 2024, through June 30, 2027. It provides for a 4% increase on July 1, 2026.

International Association of Fire Fighters, Battalion Chiefs (IAFF BC): The IAFF BC employee's current contract expires on June 30, 2026. Negotiations for a new contract are underway.

FY27 Projected Fund Balance

	Resources		
	July 1, 2026 Beginning Cash	New Revenue	Transfers-In & Indirect Charges
100 General Fund	13,932,359	45,241,904	4,625,822
Special Revenue Funds			
201 Street Fund	2,011,562	6,741,500	559,290
204 Special Revenue Fund	5,907,676	915,881	5,000
208 Transient Lodging Tax Fund	2,667,052	2,250,000	-
210 Community Development Fund	52,891	777,864	-
224 Building Code Fund	8,919,623	2,376,000	-
235 Fire Local Option Levy Fund	910,836	3,341,769	-
236 Police Local Option Levy Fund	2,993,045	9,631,169	-
Total Special Revenue Funds	23,462,685	26,034,183	564,290
Debt Service Funds			
306 Bond Sinking Fund	676,620	4,300,000	-
Total Debt Service Funds	676,620	4,300,000	-
Capital Projects Funds			
419 Development Assessment Capital Fund	1,075,910	25,000	-
420 Development Projects Fund	4,556,241	528,897	-
433 Regional Wastewater Capital Fund	95,913,905	5,572,100	13,000,000
434 Street Capital Fund	34,393,721	7,187,475	-
Total Capital Projects Funds	135,939,777	13,313,472	13,000,000
Enterprise Funds			
611 Sanitary Sewer Operations Fund	45,403,175	14,651,681	-
612 Regional Wastewater Fund	7,838,507	46,656,156	28,880
615 Ambulance Fund	537,388	9,192,200	-
617 Storm Drainage Operations Fund	29,961,493	11,250,000	-
618 Booth-Kelly Fund	1,661,553	731,602	-
629 Regional Fiber Consortium Fund	690,538	180,900	-
Total Enterprise Funds	86,092,654	82,662,539	28,880
Internal Service Funds			
707 Insurance Fund	20,175,905	12,890,898	-
713 Vehicle & Equipment Fund	7,907,806	4,156,698	-
719 SDC Administration Fund	494,468	555,000	-
Total Internal Service Funds	28,578,179	17,602,596	-
Total All Funds	288,682,274	189,154,694	18,218,992

Expenses				Projected June 30, 2027 Cash Balance	% Change Beginning Balance to Ending Balance	Footnote for Changes > 10%
Operating	Capital	Transfers Out	Debt Service			
49,757,383	-	564,290	-	13,478,412	-3%	
8,015,234	-	-	-	1,297,118	-36%	(1)
3,255,236	-	-	-	3,573,321	-40%	(2)
1,551,299	-	1,221,530	-	2,144,223	-20%	(3)
777,864	-	-	-	52,891	0%	
2,322,321	-	-	-	8,973,302	1%	
2,861,134	-	-	-	1,391,471	53%	(4)
9,684,634	-	-	-	2,939,580	-2%	
28,467,722	-	1,221,530	-	20,371,906		
-	-	-	4,387,000	589,620	-13%	(5)
-	-	-	4,387,000	589,620		
-	-	-	-	1,100,910	2%	
-	750,000	124,688	-	4,210,450	-8%	
2,843,000	39,430,000	28,880	-	72,184,125	-25%	(6)
141,601	16,819,936	-	-	24,619,659	-28%	(7)
2,984,601	56,999,936	153,568	-	102,115,144		
6,926,422	5,150,500	-	1,066,010	46,911,924	3%	
29,600,791	-	13,000,000	713,770	11,208,982	43%	(8)
7,985,821	-	-	-	1,743,767	0%	
9,213,045	1,897,400	-	551,951	29,549,097	-1%	
812,764	-	-	-	1,580,391	-5%	
293,825	-	-	-	577,613	-16%	(9)
54,832,668	7,047,900	13,000,000	2,331,731	91,571,774		
14,871,242	-	-	-	18,195,561	-10%	
4,298,159	-	-	209,000	7,557,345	-4%	
572,049	-	-	-	477,419	-3%	
19,741,450	-	-	209,000	26,230,325		
155,783,824	64,047,836	14,939,388	6,927,731	254,357,181		

Footnotes Detailing Changes Greater than 10%

(1) Street Fund – Fund 201: A 36% reduction in fund balance is projected due to a decrease in available beginning cash, and revenues having a slight increase compared to previous years while expenditures increased greater than the increases in revenue.

(2) Special Revenue Fund – Fund 204: A 40% reduction in fund balance is projected due to spending down all State awarded ARPA funds and other State awards. In addition, there will be increased spending on the court's drug treatment program, police vehicles, and public works personnel in FY26.

(3) Transient Lodging Tax Fund – Fund 208: A 20% reduction in fund balance is projected due to contractual services budgeted for improvements to The Depot building that did not occur in the prior year.

(4) Fire Local Option Levy Fund – Fund 235: A 53% increase in fund balance is projected due to a new Levy that was approved at a higher rate than the prior year and expenditures remaining relatively flat.

(6) Regional Wastewater Capital Fund – Fund 433: A 25% reduction in fund balance is projected due to how the Metropolitan Wastewater Management Commission (MWMC) budgets large capital projects. In prior years, the complete cost for large capital projects was budgeted in one fiscal year but these projects take multiple years to complete. Starting with FY27 this practice is changing to instead budget actual yearly funding needs. This makes it appear that there is a significant decrease in available cash. However, the cost of these projects has been spread over many years, making the actual impact less significant.

(7) Street Capital Fund – Fund 434: A 28% reduction in fund balance is projected due to the passage of a Street Bond in FY25. The work related to the bond began in FY26 and will continue into future years. This will cause a drawdown of the Street Bond and cause a decrease in the fund balance.

(8) Regional Wastewater Fund – Fund 612: A 43% increase in fund balance is projected due to decreases caused by the conclusion of the Revenue Bond payments, as well as a change in the model for the Asset Management Reserve size calculation allowing for no transfer being needed in FY27.

(9) Regional Fiber Consortium Fund – Fund 629: A 16% reduction in fund balance is projected due to grants being disbursed in FY27 that were available but not awarded in FY26.

Requirements by Fund and Category

Fund	Category	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
100 General Fund	5 PERSONNEL SERVICES	34,579,270	34,503,532	38,627,120	39,914,399
	6 MATERIALS & SERVICES	9,799,824	9,979,912	9,322,785	9,753,846
	7 CAPITAL OUTLAY	152,779	79,637	89,138	89,138
	9 NON-DEPARTMENTAL	1,073,222	1,033,434	16,437,189	14,042,702
100 General Fund Total		45,605,095	45,596,514	64,476,232	63,800,085
201 Street Fund	5 PERSONNEL SERVICES	4,283,777	4,709,882	4,796,197	4,750,367
	6 MATERIALS & SERVICES	3,448,635	3,316,506	3,215,859	3,264,867
	7 CAPITAL OUTLAY	37,428	30,000	-	-
	9 NON-DEPARTMENTAL	-	-	1,586,455	1,297,118
201 Street Fund Total		7,769,840	8,056,389	9,598,511	9,312,352
204 Special Revenue Fund	5 PERSONNEL SERVICES	1,529,616	2,604,802	226,842	185,513
	6 MATERIALS & SERVICES	7,826,841	3,422,449	4,200,036	2,994,179
	7 CAPITAL OUTLAY	38,404	56,113	297,910	75,544
	9 NON-DEPARTMENTAL	100,000	50,796	4,187,038	3,573,321
204 Special Revenue Fund Total		9,494,861	6,134,160	8,911,826	6,828,557
208 Transient Lodging Tax Fund	5 PERSONNEL SERVICES	318,610	348,010	377,914	385,255
	6 MATERIALS & SERVICES	148,851	123,452	1,039,367	1,166,044
	9 NON-DEPARTMENTAL	860,056	1,217,070	3,573,600	3,365,753
208 Transient Lodging Tax Fund Total		1,327,517	1,688,532	4,990,881	4,917,052
210 Community Development Fund	5 PERSONNEL SERVICES	225,819	268,144	316,497	330,238
	6 MATERIALS & SERVICES	464,699	713,177	929,136	447,626
	7 CAPITAL OUTLAY	-	32,855	-	-
	9 NON-DEPARTMENTAL	-	-	9,624	52,891
210 Community Development Fund Total		690,518	1,014,175	1,255,257	830,755
224 Building Code Fund	5 PERSONNEL SERVICES	1,230,359	1,321,426	1,642,955	1,695,860
	6 MATERIALS & SERVICES	401,418	430,205	442,350	626,462
	9 NON-DEPARTMENTAL	-	-	8,790,289	8,973,302
224 Building Code Fund Total		1,631,777	1,751,631	10,875,594	11,295,624
235 Fire Local Option Levy Fund	5 PERSONNEL SERVICES	1,975,434	2,373,264	2,239,446	2,431,724
	6 MATERIALS & SERVICES	375,576	310,754	367,513	429,410
	9 NON-DEPARTMENTAL	-	-	1,082,624	1,391,471
235 Fire Local Option Levy Fund Total		2,351,010	2,684,019	3,689,583	4,252,605
236 Police Local Option Levy Fund	5 PERSONNEL SERVICES	5,904,025	6,300,250	6,695,692	6,667,168
	6 MATERIALS & SERVICES	2,805,195	2,569,431	3,009,053	3,017,466
	9 NON-DEPARTMENTAL	27,500	-	3,153,253	2,939,580
236 Police Local Option Levy Fund Total		8,736,720	8,869,681	12,857,998	12,624,214
306 Bond Sinking Fund	9 NON-DEPARTMENTAL	4,019,562	6,845,835	6,638,680	4,976,620
306 Bond Sinking Fund Total		4,019,562	6,845,835	6,638,680	4,976,620
419 Development Assessment Capital Fund Total	9 NON-DEPARTMENTAL	-	-	1,065,910	1,100,910
419 Development Assessment Capital Fund Total		-	-	1,065,910	1,100,910
420 Development Projects Fund	6 MATERIALS & SERVICES	341,199	-	-	-
	7 CAPITAL OUTLAY	32,705	-	-	-
	8 CAPITAL	482,971	499,399	827,754	750,000
	9 NON-DEPARTMENTAL	33,523	97,394	4,728,272	4,335,138
420 Development Projects Fund Total		890,399	596,793	5,556,026	5,085,138

Fund	Category	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
433 Regional Wastewater Capital Fund	6 MATERIALS & SERVICES	7,955	8,290	14,000	14,000
	7 CAPITAL OUTLAY	2,279,301	4,183,184	3,764,984	2,829,000
	8 CAPITAL	6,072,594	9,828,814	98,699,128	39,430,000
	9 NON-DEPARTMENTAL	25,904	27,722	39,017,217	72,213,005
433 Regional Wastewater Capital Fund Total		8,385,754	14,048,009	141,495,329	114,486,005
434 Street Capital Fund	6 MATERIALS & SERVICES	107,076	67,749	141,601	141,601
	8 CAPITAL	4,698,099	3,641,830	21,201,134	16,819,936
	9 NON-DEPARTMENTAL	-	133,204	29,206,867	24,619,659
434 Street Capital Fund Total		4,805,175	3,842,783	50,549,602	41,581,196
611 Sanitary Sewer Operations Fund	5 PERSONNEL SERVICES	2,611,321	2,918,843	3,990,855	4,089,768
	6 MATERIALS & SERVICES	2,388,437	2,287,405	2,894,914	2,836,654
	7 CAPITAL OUTLAY	-	30,000	100,000	-
	8 CAPITAL	4,639,448	1,566,448	6,699,392	5,150,500
	9 NON-DEPARTMENTAL	1,706,000	1,706,800	42,534,929	47,977,934
611 Sanitary Sewer Operations Fund Total		11,345,205	8,509,495	56,220,090	60,054,856
612 Regional Wastewater Fund	5 PERSONNEL SERVICES	2,457,844	2,532,592	3,117,981	3,158,720
	6 MATERIALS & SERVICES	21,766,648	23,315,936	26,177,043	26,442,071
	7 CAPITAL OUTLAY	-	-	81,000	-
	9 NON-DEPARTMENTAL	18,413,000	19,207,750	27,522,269	24,922,752
612 Regional Wastewater Fund Total		42,637,491	45,056,278	56,898,293	54,523,543
615 Ambulance Fund	5 PERSONNEL SERVICES	4,283,039	5,094,269	5,581,419	4,758,748
	6 MATERIALS & SERVICES	2,916,890	2,646,705	3,565,632	3,227,073
	9 NON-DEPARTMENTAL	-	-	-	1,743,767
615 Ambulance Fund Total		7,199,930	7,740,974	9,147,051	9,729,588
617 Storm Drainage Operations Fund	5 PERSONNEL SERVICES	3,526,219	4,278,952	5,348,068	5,744,619
	6 MATERIALS & SERVICES	2,570,164	2,765,600	3,544,899	3,468,426
	7 CAPITAL OUTLAY	-	39,467	100,000	-
	8 CAPITAL	3,647,170	505,697	3,424,000	1,897,400
	9 NON-DEPARTMENTAL	553,641	552,241	28,519,858	30,101,048
617 Storm Drainage Operations Fund Total		10,297,195	8,141,957	40,936,825	41,211,493
618 Booth-Kelly Fund	5 PERSONNEL SERVICES	159,955	141,453	204,262	207,649
	6 MATERIALS & SERVICES	283,547	427,927	647,339	605,115
	7 CAPITAL OUTLAY	1,692	-	-	-
	9 NON-DEPARTMENTAL	86,772	100,000	1,323,864	1,580,391
618 Booth-Kelly Fund Total		531,965	669,380	2,175,465	2,393,155
629 Regional Fiber Consortium Fund	6 MATERIALS & SERVICES	133,433	161,378	261,405	293,825
	9 NON-DEPARTMENTAL	-	-	647,029	577,613
629 Regional Fiber Consortium Fund Total		133,433	161,378	908,434	871,438
707 Insurance Fund	5 PERSONNEL SERVICES	401,516	424,892	453,817	473,350
	6 MATERIALS & SERVICES	9,739,835	11,226,232	12,757,667	14,397,892
	9 NON-DEPARTMENTAL	-	-	18,659,392	18,395,561
707 Insurance Fund Total		10,141,351	11,651,124	31,870,876	33,266,803
713 Vehicle & Equipment Fund	6 MATERIALS & SERVICES	1,607,467	1,433,336	2,046,207	2,179,992
	7 CAPITAL OUTLAY	3,331,066	3,515,087	2,193,902	2,118,167
	9 NON-DEPARTMENTAL	-	207,237	7,631,717	7,766,345
713 Vehicle & Equipment Fund Total		4,938,533	5,155,660	11,871,826	12,064,504
719 SDC Administration Fund	5 PERSONNEL SERVICES	328,243	334,748	460,932	447,919
	6 MATERIALS & SERVICES	94,592	78,442	112,775	124,130
	9 NON-DEPARTMENTAL	-	-	741,415	477,419
719 SDC Administration Fund Total		422,835	413,190	1,315,122	1,049,468
Grand Total		183,356,166	188,627,956	533,305,411	496,255,961

Requirements by Department and Category

Department (Organization)	Category	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
01 City Manager's Office	5 PERSONNEL SERVICES	1,314,388	1,262,249	1,456,765	1,515,180
	6 MATERIALS & SERVICES	3,536,975	1,801,248	2,043,651	2,275,487
	7 CAPITAL OUTLAY	1,692	-	-	-
01 City Manager's Office Total		4,853,054	3,063,497	3,500,416	3,790,667
02 Human Resources	5 PERSONNEL SERVICES	1,161,687	1,227,149	1,313,548	1,370,783
	6 MATERIALS & SERVICES	345,416	256,355	551,478	520,006
	7 CAPITAL OUTLAY	-	-	10,500	-
02 Human Resources Total		1,507,103	1,483,504	1,875,526	1,890,789
03 Information Technology	5 PERSONNEL SERVICES	1,230,372	1,393,547	1,511,709	1,608,530
	6 MATERIALS & SERVICES	1,242,155	1,187,227	1,696,905	1,947,135
	7 CAPITAL OUTLAY	19,497	-	-	-
03 Information Technology Total		2,492,024	2,580,774	3,208,614	3,555,665
04 Finance	5 PERSONNEL SERVICES	2,415,061	2,548,959	2,822,484	2,887,945
	6 MATERIALS & SERVICES	1,945,439	1,895,979	2,533,265	2,056,147
	7 CAPITAL OUTLAY	25,795	878	3,000	-
04 Finance Total		4,386,295	4,445,817	5,358,749	4,944,092
05 Fire & Life Safety	5 PERSONNEL SERVICES	16,832,687	18,231,962	20,059,392	20,046,677
	6 MATERIALS & SERVICES	6,437,125	6,595,827	6,904,294	6,845,683
	7 CAPITAL OUTLAY	2,350,770	1,556,839	851,727	731,667
05 Fire & Life Safety Total		25,620,582	26,384,628	27,815,413	27,624,027
06 Police	5 PERSONNEL SERVICES	21,123,238	21,488,170	21,365,641	21,735,531
	6 MATERIALS & SERVICES	6,541,692	5,739,765	6,943,008	6,327,994
	7 CAPITAL OUTLAY	321,183	606,173	287,500	108,000
06 Police Total		27,986,114	27,834,107	28,596,149	28,171,525
07 Development & Public Works	5 PERSONNEL SERVICES	17,312,663	19,329,648	22,779,353	23,485,983
	6 MATERIALS & SERVICES	36,632,373	35,842,536	40,597,399	40,433,323
	7 CAPITAL OUTLAY	3,017,136	5,660,343	5,313,484	4,107,500
	8 CAPITAL	19,540,283	16,042,188	130,851,408	64,047,836
07 Development & Public Works Total		76,502,455	76,874,715	199,541,644	132,074,642
08 Library	5 PERSONNEL SERVICES	1,893,377	2,119,096	2,173,698	1,963,628
	6 MATERIALS & SERVICES	454,319	467,125	579,577	570,308
	7 CAPITAL OUTLAY	137,300	134,871	160,723	164,682
08 Library Total		2,484,997	2,721,092	2,913,998	2,698,618
09 Legal Services	5 PERSONNEL SERVICES	531,574	554,278	597,407	627,041
	6 MATERIALS & SERVICES	504,576	452,287	517,602	480,115
	7 CAPITAL OUTLAY	-	7,238	-	-
09 Legal Services Total		1,036,150	1,013,803	1,115,009	1,107,156
31 Health Insurance	6 MATERIALS & SERVICES	7,467,834	8,572,972	8,768,828	10,310,700
31 Health Insurance Total		7,467,834	8,572,972	8,768,828	10,310,700
32 Risk Services	6 MATERIALS & SERVICES	2,120,377	2,473,563	3,553,574	3,663,780
32 Risk Services Total		2,120,377	2,473,563	3,553,574	3,663,780

Department (Organization)	Category	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
91 Interfund Transfers	9 NON-DEPARTMENTAL	16,506,977	17,626,417	19,860,745	14,939,388
91 Interfund Transfers Total		16,506,977	17,626,417	19,860,745	14,939,388
92 Debt Principal & Interest	9 NON-DEPARTMENTAL	10,392,203	13,419,863	12,543,761	6,927,731
92 Debt Principal & Interest Total		10,392,203	13,419,863	12,543,761	6,927,731
94 Misc. Fiscal Transactions	9 NON-DEPARTMENTAL	-	133,204	-	-
94 Misc. Fiscal Transactions Total		-	133,204	-	-
95 Contingencies	9 NON-DEPARTMENTAL	-	-	3,078,396	5,524,620
95 Contingencies Total		-	-	3,078,396	5,524,620
96 Dedicated Reserves	9 NON-DEPARTMENTAL	-	-	211,574,589	249,032,561
96 Dedicated Reserves Total		-	-	211,574,589	249,032,561
Grand Total		183,356,166	188,627,956	533,305,411	496,255,961

Requirements by Fund and Department

Fund	Department (Organization)	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
100 General Fund	01 City Manager's Office	1,444,849	1,714,690	1,877,832	1,944,871
	02 Human Resources	858,134	828,854	967,944	994,027
	03 Information Technology	1,551,793	1,616,745	1,894,529	2,048,873
	04 Finance	2,531,233	2,307,955	2,918,519	3,060,185
	05 Fire & Life Safety	13,324,520	14,138,174	15,014,744	15,935,859
	06 Police	18,563,972	17,138,159	18,070,700	18,536,719
	07 Development and Public Works	3,252,476	3,701,195	3,945,302	4,115,778
	08 Library	2,061,627	2,203,914	2,331,465	2,112,774
	09 Legal Services/City Attorney	943,269	913,393	1,018,008	1,008,297
	91 Interfund Transfers	1,073,222	1,033,434	1,750,900	564,290
	95 Contingencies	-	-	1,360,000	1,500,000
100 General Fund Total		45,605,095	45,596,514	64,476,232	63,800,085
201 Street Fund	01 City Manager's Office	40,311	37,403	61,708	63,349
	04 Finance	56,312	14,748	14,945	-
	07 Development and Public Works	7,673,217	8,004,238	7,935,403	7,951,885
	95 Contingencies	-	-	244,776	300,000
	96 Reserves	-	-	1,341,679	997,118
201 Street Fund Total		7,769,840	8,056,389	9,598,511	9,312,352
204 Special Revenue Fund	01 City Manager's Office	2,993,487	915,837	10,500	20,500
	02 Human Resources	92,432	50,061		
	03 Information Technology	217,576	110,940	20,000	20,000
	04 Finance	667,214	1,041,408	926,187	341,400
	05 Fire & Life Safety	333,660	165,098		
	06 Police	920,991	1,917,404	1,527,263	856,500
	07 Development and Public Works	4,027,656	1,657,310	1,994,417	1,786,333
	08 Library	141,847	225,306	246,421	230,503
	91 Interfund Transfers	100,000	50,796	580,604	-
	96 Reserves	-	-	3,606,434	3,573,321
204 Special Revenue Fund Total		9,494,861	6,134,160	8,911,826	6,828,557
208 Transient Lodging Tax Fund	01 City Manager's Office	171,094	159,832	1,058,386	1,181,757
	07 Development and Public Works	26,015	26,304	32,783	24,201
	08 Library	270,353	285,326	326,112	345,341
	91 Interfund Transfers	860,056	1,217,070	1,100,000	1,221,530
	96 Reserves	-	-	2,473,600	2,144,223
208 Transient Lodging Tax Fund Total		1,327,517	1,688,532	4,990,881	4,917,052
210 Community Development Fund	04 Finance	19,483	29,961	36,114	37,697
	07 Development and Public Works	671,035	984,215	1,209,519	740,167
	96 Reserves	-	-	9,624	52,891
210 Community Development Fund Total		690,518	1,014,175	1,255,257	830,755
224 Building Code Fund	01 City Manager's Office	12,847	13,790	25,032	26,148
	05 Fire & Life Safety	87,132	96,795	98,810	99,346
	07 Development and Public Works	1,531,798	1,641,046	1,961,463	2,196,828
	95 Contingencies	-	-	35,000	35,000
	96 Reserves	-	-	8,755,289	8,938,302
224 Building Code Fund Total		1,631,777	1,751,631	10,875,594	11,295,624

Fund	Department (Organization)	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
235 Fire Local Option Levy Fund	05 Fire & Life Safety	2,351,010	2,684,019	2,606,959	2,861,134
	95 Contingencies	-	-	45,000	45,000
	96 Reserves	-	-	1,037,624	1,346,471
235 Fire Local Option Levy Fund Total		2,351,010	2,684,019	3,689,583	4,252,605
236 Police Local Option Levy Fund	04 Finance	657,816	604,215	896,958	917,369
	06 Police	7,960,257	8,172,293	8,712,686	8,670,306
	09 Legal Services	91,148	93,172	95,101	96,959
	91 Interfund Transfers	27,500	-	-	-
	95 Contingencies	-	-	150,000	150,000
	96 Reserves	-	-	3,003,253	2,789,580
236 Police Local Option Levy Fund Total		8,736,720	8,869,681	12,857,998	12,624,214
306 Bond Sinking Fund	92 Debt Principal	4,019,562	6,845,835	5,970,060	4,387,000
	95 Unappropriated End Fund Bal.	-	-	668,620	589,620
306 Bond Sinking Fund Total		4,019,562	6,845,835	6,638,680	4,976,620
419 Development Assessment Capital Fund	96 Reserves	-	-	1,065,910	1,100,910
419 Development Assessment Capital Fund Total		-	-	1,065,910	1,100,910
420 Development Projects Fund	07 Development and Public Works	856,876	499,399	827,754	750,000
	91 Interfund Transfers	33,523	97,394	116,726	124,688
	96 Reserves	-	-	4,611,546	4,210,450
420 Development Projects Fund Total		890,399	596,793	5,556,026	5,085,138
433 Regional Wastewater Capital Fund	07 Development and Public Works	8,359,850	14,020,287	102,478,112	42,273,000
	91 Interfund Transfers	25,904	27,722	26,658	28,880
	96 Reserves	-	-	38,990,559	72,184,125
433 Regional Wastewater Capital Fund Total		8,385,754	14,048,009	141,495,329	114,486,005
434 Street Capital Fund	07 Development and Public Works	4,805,175	3,709,579	21,342,735	16,961,537
	94 Misc Fiscal Transactions	-	133,204	-	-
	96 Reserves	-	-	29,206,867	24,619,659
434 Street Capital Fund Total		4,805,175	3,842,783	50,549,602	41,581,196
611 Sanitary Sewer Operations Fund	01 City Manager's Office	57,969	53,601	91,733	94,334
	04 Finance	53,563	33,558	30,001	24,063
	07 Development and Public Works	9,527,673	6,715,536	13,563,427	11,958,525
	92 Debt Principal	1,706,000	1,706,800	1,710,210	1,066,010
	95 Contingencies	-	-	150,000	150,000
	96 Reserves	-	-	40,674,719	46,761,924
611 Sanitary Sewer Operations Fund Total		11,345,205	8,509,495	56,220,090	60,054,856
612 Regional Wastewater Fund	01 City Manager's Office	13,216	12,305	18,932	19,409
	04 Finance	170,988	183,312	209,039	208,333
	07 Development and Public Works	24,040,287	25,652,910	29,148,053	29,373,049
	91 Interfund Transfers	14,300,000	15,100,000	14,350,000	13,000,000
	92 Debt Principal	4,113,000	4,107,750	4,104,250	713,770
	95 Contingencies	-	-	-	2,000,000
	96 Reserves	-	-	9,068,019	9,208,982
612 Regional Wastewater Fund Total		42,637,491	45,056,278	56,898,293	54,523,543
615 Ambulance Fund	05 Fire & Life Safety	7,199,930	7,740,974	9,147,051	7,985,821
	96 Reserves	-	-	-	1,743,767
615 Ambulance Fund Total		7,199,930	7,740,974	9,147,051	9,729,588

Fund	Department (Organization)	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
617 Storm Drainage Operations Fund	01 City Manager's Office	58,354	53,703	91,994	94,595
	04 Finance	53,575	33,560	30,001	24,062
	07 Development and Public Works	9,631,625	7,502,453	12,294,972	10,991,788
	92 Debt Principal	553,641	552,241	550,051	551,951
	95 Contingencies	-	-	200,000	530,000
	96 Reserves	-	-	27,769,807	29,019,097
617 Storm Drainage Operations Fund Total		10,297,195	8,141,957	40,936,825	41,211,493
618 Booth-Kelly Fund	01 City Manager's Office	60,928	102,336	264,299	345,704
	07 Development and Public Works	384,265	467,043	587,302	467,060
	91 Interfund Transfers	86,772	100,000	-	-
	95 Contingencies	-	-	15,000	15,000
	96 Reserves	-	-	1,308,864	1,565,391
	618 Booth-Kelly Fund Total	531,965	669,380	2,175,465	2,393,155
629 Regional Fiber Consortium Fund	04 Finance	133,433	161,378	261,405	293,825
	96 Reserves	-	-	647,029	577,613
629 Regional Fiber Consortium Fund Total		133,433	161,378	908,434	871,438
707 Insurance Fund	02 Human Resources	553,140	604,589	889,082	896,762
	31 Health Insurance	7,467,834	8,572,972	8,768,828	10,310,700
	32 Risk Services	2,120,377	2,473,563	3,553,574	3,663,780
	91 Interfund Transfers	-	-	1,935,857	-
	95 Contingencies	-	-	200,000	200,000
	96 Reserves	-	-	16,523,535	18,195,561
707 Insurance Fund Total		10,141,351	11,651,124	31,870,876	33,266,803
713 Vehicle & Equipment Fund	02 Human Resources	3,397	-	18,500	-
	03 Information Technology	722,655	853,089	1,294,085	1,486,792
	05 Fire & Life Safety	2,324,332	1,559,568	947,849	741,867
	06 Police	540,895	606,250	285,500	108,000
	07 Development and Public Works	1,334,351	1,915,732	1,682,275	1,949,600
	08 Library	11,171	6,546	10,000	10,000
	09 Legal Services	1,733	7,238	1,900	1,900
	92 Debt Principal	-	207,237	209,190	209,000
	96 Reserves	-	-	7,422,527	7,557,345
	713 Vehicle & Equipment Fund Total	4,938,533	5,155,660	11,871,826	12,064,504
719 SDC Administration Fund	04 Finance	42,679	35,722	35,580	37,158
	07 Development and Public Works	380,156	377,468	538,127	534,891
	95 Contingencies	-	-	10,000	10,000
	96 Reserves	-	-	731,415	467,419
719 SDC Administration Fund Total		422,835	413,190	1,315,122	1,049,468
Grand Total		183,356,166	188,627,956	533,305,411	496,255,961

Resources by Fund and Category

Fund	Category	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
100 General Fund	41 Taxes	(26,223,131)	(27,078,921)	(28,079,896)	(29,259,300)
	42 Licenses, Permits & Fees	(3,562,984)	(2,952,531)	(3,359,699)	(3,234,119)
	43 Intergovernmental	(5,820,878)	(6,276,191)	(6,066,678)	(5,908,543)
	44 Charges For Service	(3,881,739)	(4,367,174)	(4,315,685)	(4,646,942)
	45 Fines And Forfeitures	(884,371)	(909,874)	(808,000)	(908,000)
	46 Use Of Money & Property	(1,758,984)	(1,216,447)	(750,001)	(1,035,000)
	48 Miscellaneous Receipts	(344,633)	(326,816)	(250,000)	(250,000)
	49 Other Financing Sources	(16,164,423)	(17,536,476)	(20,846,273)	(18,558,181)
100 General Fund Total		(58,641,142)	(60,664,431)	(64,476,232)	(63,800,085)
201 Street Fund	41 Taxes	(875,454)	(840,497)	(830,000)	(830,000)
	42 Licenses, Permits & Fees	(223,231)	(241,470)	(220,000)	(210,000)
	43 Intergovernmental	(5,861,827)	(5,337,952)	(5,036,340)	(5,338,500)
	44 Charges For Service	(385,210)	(329,458)	(177,500)	(310,000)
	46 Use Of Money & Property	(223,030)	(70,288)	(50,000)	(50,000)
	48 Miscellaneous Receipts	(10,761)	(36,029)	(5,000)	(3,000)
	49 Other Financing Sources	(3,440,118)	(3,774,792)	(3,279,671)	(2,570,852)
201 Street Fund Total		(11,019,632)	(10,630,485)	(9,598,511)	(9,312,352)
204 Special Revenue Fund	42 Licenses, Permits & Fees	(233,504)	(242,910)	(100,000)	(180,000)
	43 Intergovernmental	(2,401,855)	(1,609,123)	(1,752,782)	(551,800)
	44 Charges For Service	-	(30,000)	-	-
	45 Fines And Forfeitures	(262,697)	(109,909)	(100,000)	-
	46 Use Of Money & Property	(23,330)	(28,129)	(20,000)	(20,000)
	48 Miscellaneous Receipts	(212,877)	(276,273)	(245,222)	(164,081)
	49 Other Financing Sources	(16,852,184)	(10,529,835)	(6,693,822)	(5,912,676)
204 Special Revenue Fund Total		(19,986,446)	(12,826,180)	(8,911,826)	(6,828,557)
208 Transient Lodging Tax Fund	41 Taxes	(1,548,978)	(2,191,968)	(1,800,000)	(2,200,000)
	43 Intergovernmental	(62)	(5)	-	-
	46 Use Of Money & Property	(116,231)	(120,688)	(50,001)	(50,000)
	49 Other Financing Sources	(2,166,664)	(2,504,418)	(3,140,880)	(2,667,052)
208 Transient Lodging Tax Fund Total		(3,831,935)	(4,817,079)	(4,990,881)	(4,917,052)
210 Community Development Fund	43 Intergovernmental	(334,692)	(907,305)	(1,142,202)	(745,829)
	48 Miscellaneous Receipts	(61,612)	(103,832)	(33,431)	(32,035)
	49 Other Financing Sources	(352,266)	(82,663)	(79,624)	(52,891)
210 Community Development Fund Total		(748,571)	(1,093,800)	(1,255,257)	(830,755)
224 Building Code Fund	42 Licenses, Permits & Fees	(2,350,111)	(3,321,407)	(2,226,000)	(2,226,000)
	46 Use Of Money & Property	(319,649)	(344,700)	(150,000)	(150,001)
	49 Other Financing Sources	(5,508,130)	(6,546,113)	(8,499,594)	(8,919,623)
224 Building Code Fund Total		(8,177,890)	(10,212,220)	(10,875,594)	(11,295,624)
235 Fire Local Option Levy Fund	41 Taxes	(2,023,318)	(2,096,716)	(2,230,707)	(3,291,769)
	43 Intergovernmental	-	(116,800)	(92,585)	-
	46 Use Of Money & Property	(114,852)	(86,859)	(100,000)	(50,000)
	49 Other Financing Sources	(1,829,776)	(1,616,936)	(1,266,291)	(910,836)
235 Fire Local Option Levy Fund Total		(3,967,946)	(3,917,310)	(3,689,583)	(4,252,605)

Fund	Category	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
236 Police Local Option Levy Fund	41 Taxes	(7,455,231)	(7,724,614)	(8,171,273)	(8,579,469)
	42 Licenses, Permits & Fees	(61,797)	(69,003)	(61,000)	(61,000)
	44 Charges For Service	(874,465)	(713,996)	(847,700)	(850,700)
	46 Use Of Money & Property	(247,001)	(177,073)	(140,000)	(140,000)
	48 Miscellaneous Receipts	(1,611)	(4,425)	-	-
	49 Other Financing Sources	(3,721,717)	(3,625,102)	(3,638,025)	(2,993,045)
236 Police Local Option Levy Fund Total		(12,361,823)	(12,314,213)	(12,857,998)	(12,624,214)
306 Bond Sinking Fund	41 Taxes	(3,846,992)	(6,830,990)	(5,854,625)	(4,255,000)
	46 Use Of Money & Property	(127,717)	(179,671)	(45,000)	(45,000)
	49 Other Financing Sources	(619,083)	(574,230)	(739,055)	(676,620)
306 Bond Sinking Fund Total		(4,593,792)	(7,584,890)	(6,638,680)	(4,976,620)
419 Development Assessment Capital Fund	41 Taxes	(28)	(8)	-	-
	46 Use Of Money & Property	(42,803)	(41,027)	(25,400)	(25,000)
	47 Special Assessments	-	-	(1,500)	-
	49 Other Financing Sources	(855,415)	(997,742)	(1,039,010)	(1,075,910)
419 Development Assessment Capital Fund Total		(898,246)	(1,038,777)	(1,065,910)	(1,100,910)
420 Development Projects Fund	44 Charges For Service	(313,883)	(317,852)	(344,332)	(328,897)
	46 Use Of Money & Property	(284,476)	(214,644)	(250,000)	(200,000)
	49 Other Financing Sources	(5,318,032)	(5,025,992)	(4,961,694)	(4,556,241)
420 Development Projects Fund Total		(5,916,391)	(5,558,487)	(5,556,026)	(5,085,138)
433 Regional Wastewater Capital Fund	42 Licenses, Permits & Fees	(7,669)	(7,095)	(7,000)	(7,000)
	43 Intergovernmental	(218)	(299)	(100)	(100)
	44 Charges For Service	(2,141,852)	(1,616,009)	(2,770,000)	(2,265,000)
	46 Use Of Money & Property	(5,516,678)	(5,378,380)	(2,800,000)	(3,300,000)
	49 Other Financing Sources	(114,233,792)	(128,614,455)	(135,918,229)	(108,913,905)
433 Regional Wastewater Capital Fund Total		(121,900,209)	(135,616,238)	(141,495,329)	(114,486,005)
434 Street Capital Fund	43 Intergovernmental	(2,443,705)	(120,228)	(4,961,000)	(4,892,475)
	44 Charges For Service	(1,242,982)	(2,208,264)	(1,690,000)	(1,295,000)
	46 Use Of Money & Property	(1,186,057)	(1,882,369)	(1,398,158)	(1,000,000)
	48 Miscellaneous Receipts	(8,292)	-	-	-
	49 Other Financing Sources	(20,779,225)	(42,095,418)	(42,500,444)	(34,393,721)
434 Street Capital Fund Total		(25,660,261)	(46,306,279)	(50,549,602)	(41,581,196)
611 Sanitary Sewer Operations Fund	42 Licenses, Permits & Fees	(2,658)	(2,223)	(2,400)	(2,400)
	43 Intergovernmental	(1,145)	(108)	-	-
	44 Charges For Service	(11,099,076)	(11,358,012)	(11,480,000)	(11,720,000)
	46 Use Of Money & Property	(2,058,228)	(1,871,459)	(2,041,280)	(2,929,281)
	49 Other Financing Sources	(36,052,457)	(37,868,359)	(42,696,410)	(45,403,175)
611 Sanitary Sewer Operations Fund Total		(49,213,564)	(51,100,161)	(56,220,090)	(60,054,856)
612 Regional Wastewater Fund	42 Licenses, Permits & Fees	(16,704)	(20,139)	(17,800)	(13,156)
	44 Charges For Service	(40,794,863)	(39,597,164)	(48,156,992)	(45,608,000)
	45 Fines And Forfeitures	(1,900)	(1,200)	-	-
	46 Use Of Money & Property	(587,314)	(302,013)	(330,000)	(335,000)
	48 Miscellaneous Receipts	(162,074)	(60,921)	(700,000)	(700,000)
	49 Other Financing Sources	(13,707,627)	(12,660,712)	(7,693,501)	(7,867,387)
612 Regional Wastewater Fund Total		(55,270,481)	(52,642,148)	(56,898,293)	(54,523,543)

Fund	Category	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
615 Ambulance Fund	42 Licenses, Permits & Fees	(6,760)	-	-	-
	43 Intergovernmental	-	(95,147)	(181,896)	(45,000)
	44 Charges For Service	(7,266,103)	(6,607,186)	(8,658,700)	(9,165,700)
	46 Use Of Money & Property	11,671	52,457	(5,000)	25,000
	48 Miscellaneous Receipts	(3,722)	(11,499)	(6,500)	(6,500)
	49 Other Financing Sources	372,192	(38,869)	(294,955)	(537,388)
615 Ambulance Fund Total		(6,892,721)	(6,700,244)	(9,147,051)	(9,729,588)
617 Storm Drainage Operations Fund	42 Licenses, Permits & Fees	(186,084)	(205,302)	(150,000)	(100,000)
	43 Intergovernmental	(46,681)	(74,312)	(34,100)	(40,000)
	44 Charges For Service	(9,034,342)	(9,669,918)	(9,418,300)	(10,110,000)
	46 Use Of Money & Property	(1,429,306)	(1,220,985)	(963,849)	(1,000,000)
	48 Miscellaneous Receipts	(2,105)	(522)	-	-
	49 Other Financing Sources	(26,736,601)	(27,137,924)	(30,370,576)	(29,961,493)
617 Storm Drainage Operations Fund Total		(37,435,119)	(38,308,963)	(40,936,825)	(41,211,493)
618 Booth-Kelly Fund	42 Licenses, Permits & Fees	-	-	(15,000)	(15,000)
	44 Charges For Service	(617,439)	(596,159)	(623,357)	(676,602)
	45 Fines And Forfeitures	-	-	(12,000)	(12,000)
	46 Use Of Money & Property	(63,190)	(60,772)	(39,999)	(28,000)
	49 Other Financing Sources	(1,150,640)	(1,492,228)	(1,485,109)	(1,661,553)
618 Booth-Kelly Fund Total		(1,831,269)	(2,149,159)	(2,175,465)	(2,393,155)
629 Regional Fiber Consortium Fund	44 Charges For Service	(132,570)	(163,804)	(150,396)	(165,900)
	46 Use Of Money & Property	(37,221)	(35,201)	(30,000)	(15,000)
	49 Other Financing Sources	(654,055)	(690,412)	(728,038)	(690,538)
629 Regional Fiber Consortium Fund Total		(823,845)	(889,417)	(908,434)	(871,438)
707 Insurance Fund	43 Intergovernmental	(131,773)	(47,828)	(22,347)	(64,758)
	44 Charges For Service	(12,683,436)	(11,780,070)	(12,034,423)	(12,646,140)
	46 Use Of Money & Property	(844,790)	(878,828)	(300,000)	(180,000)
	48 Miscellaneous Receipts	(235,766)	(156,915)	-	-
	49 Other Financing Sources	(14,547,176)	(18,301,589)	(19,514,106)	(20,375,905)
707 Insurance Fund Total		(28,442,941)	(31,165,230)	(31,870,876)	(33,266,803)
713 Vehicle & Equipment Fund	44 Charges For Service	(2,861,246)	(3,283,327)	(3,976,045)	(3,956,698)
	46 Use Of Money & Property	(495,873)	(348,867)	(200,000)	(200,000)
	48 Miscellaneous Receipts	(135,563)	(515,707)	-	-
	49 Other Financing Sources	(10,149,392)	(8,703,540)	(7,695,781)	(7,907,806)
713 Vehicle & Equipment Fund Total		(13,642,074)	(12,851,441)	(11,871,826)	(12,064,504)
719 SDC Administration Fund	42 Licenses, Permits & Fees	(238,817)	(274,831)	(250,000)	(250,000)
	43 Intergovernmental	(50)	(4)	-	-
	44 Charges For Service	(279,387)	(131,111)	(275,000)	(275,000)
	46 Use Of Money & Property	(33,086)	(40,866)	(50,000)	(30,000)
	49 Other Financing Sources	(565,830)	(694,334)	(740,122)	(494,468)
719 SDC Administration Fund Total		(1,117,169)	(1,141,145)	(1,315,122)	(1,049,468)
Grand Total		(472,373,465)	(509,528,296)	(533,305,411)	(496,255,961)

Resources by Fund (Excluding Beginning Cash)

Fund	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
100 General Fund	(46,226,416)	(47,628,383)	(49,408,316)	(49,867,726)
201 Street Fund	(8,102,005)	(7,380,693)	(7,024,415)	(7,300,790)
204 Special Revenue Fund	(3,628,681)	(2,334,594)	(2,219,806)	(920,881)
208 Transient Lodging Tax Fund	(1,665,271)	(2,312,661)	(1,862,334)	(2,250,000)
210 Community Development Fund	(396,305)	(1,035,747)	(1,175,633)	(777,864)
224 Building Code Fund	(2,669,760)	(3,666,107)	(2,415,005)	(2,376,001)
235 Fire Local Option Levy Fund	(2,138,170)	(2,300,374)	(2,456,292)	(3,341,769)
236 Police Local Option Levy Fund	(8,640,106)	(8,689,110)	(9,413,466)	(9,631,169)
306 Bond Sinking Fund	(3,974,709)	(7,010,660)	(5,899,625)	(4,300,000)
419 Development Assessment Capital Fund	(99,143)	(140,530)	(27,133)	(25,000)
420 Development Projects Fund	(598,359)	(532,495)	(594,332)	(528,897)
433 Regional Wastewater Capital Fund	(21,966,417)	(22,101,783)	(19,927,100)	(18,572,100)
434 Street Capital Fund	(4,881,036)	(25,451,193)	(8,086,105)	(7,187,475)
611 Sanitary Sewer Operations Fund	(13,161,107)	(13,231,802)	(13,629,424)	(14,651,681)
612 Regional Wastewater Fund	(41,588,758)	(40,009,159)	(49,312,422)	(46,685,036)
615 Ambulance Fund	(7,264,913)	(7,007,453)	(10,187,781)	(9,192,200)
617 Storm Drainage Operations Fund	(10,798,518)	(11,171,039)	(10,769,819)	(11,250,000)
618 Booth-Kelly Fund	(680,629)	(849,856)	(695,685)	(731,602)
629 Regional Fiber Consortium Fund	(169,791)	(199,005)	(180,396)	(180,900)
707 Insurance Fund	(13,895,765)	(12,863,640)	(12,356,770)	(12,890,898)
713 Vehicle & Equipment Fund	(3,520,181)	(4,147,901)	(4,176,045)	(4,156,698)
719 SDC Administration Fund	(551,339)	(446,812)	(587,167)	(555,000)
Grand Total	(196,617,378)	(220,510,996)	(212,405,071)	(207,373,687)

Assessed Value, Levy, and Tax Revenue Summary

	Rate Per \$1,000	Assessed Valuation	Levy	Net Tax Revenue
General Fund				
FY26 Assessed Valuation		\$ 6,446,666,191		
Plus: 3% Increase from Added Value		193,399,986		
Est. Assessed Value FY27 Pre Urban Renewal		6,640,066,177		
Less: Urban Renewal Excess (estimated)		(292,731,204)		
Total Estimated Assessed Valuation Net of Urban Renewal		\$ 6,347,334,973		
City of Springfield Permanent Rate Levy	\$ 4.7403			
Estimated Taxes Raised for FY27 (rate x AV/1,000)			30,088,272	
Less Allowances for Discounts, Delinquencies, & Appeals*:			(1,353,972)	
Total Available General Fund Tax Revenue for Appropriation				\$ 28,734,300
Fire Local Option Levy Fund				
City of Springfield Five-Year Tax Rate (FY27 – FY31)	\$ 0.5300			
Estimated Taxes Raised for FY27 (rate x AV/1,000)			3,519,235	
Less Allowances for Discounts, Delinquencies & Compression*:			(258,366)	
Total Available Tax Revenue for Appropriation				\$ 3,260,869
Police Local Option Levy Fund				
City of Springfield Five-Year Tax Rate (FY24 - FY28)	\$ 1.4000			
Estimated Taxes Raised for FY27 (rate x AV/1000)			9,296,093	
Less Allowances for Discounts, Delinquencies & Compression*:			(833,324)	
Total Available Tax Revenue for Appropriation				\$ 8,462,769
Levy Required for 2024 General Obligation Bond (Streets)			4,400,000	
Estimated Tax Rate (Levy/AV)	\$ 0.6932			
Less Allowances for Discounts, Delinquencies*:			(198,000)	
Total Available Bond Sinking Fund Tax Revenue for Appropriation				\$ 4,202,000
Est. Total Tax Rate and Tax Revenue Collection	\$ 7.3635			\$ 44,659,938

Historically, the City of Springfield has levied a local property tax each year to fund the portion of its operating budget that is not supported by other revenue sources. As the General Fund is the general operating fund of the City, all property taxes collected for general governmental operating purposes are accounted for in the General Fund. As with other jurisdictions throughout the state of Oregon, Springfield's property tax is the primary source of revenue for the City's general operations. In FY27, property taxes are estimated to provide approximately 58% of the funding for the City's General Fund operating activities (excluding beginning cash).

General Operations include:

- City Manager's Office (City Administration) and City Council
- Legal Services
- Municipal Court and Judicial Services
- Police
- Fire and EMS
- Development and Land Use Planning
- Building and Structure Maintenance
- Finance
- Information Technology
- Human Resources

Local Option Levies

In November of 2002, City of Springfield voters passed two public safety measures – one for Fire services, and one for Police and Jail services.

In 2006, the Fire services levy was renewed for four years (FY08 – FY11), in 2010 renewed for five years (FY12 – FY16), in 2015 renewed for five years (FY17 – FY21), in 2020 renewed for five years (FY22 – FY26), and in 2025 renewed for five years (FY27 – FY31).

Local Option Levies	FY27 Adopted Amount	FY27 Adopted FTE
Fire Services Operating Costs	\$ 2,861,134	12.00
Interfund Transfers & Contingency	45,000	
Fire Levy Dedicated Reserve	1,346,471	
Fire Services Local Option Levy Funding	\$ 4,252,605	
Police and Jail Services Operating Costs	\$ 8,670,306	38.80
Legal and Judicial Services Operating Costs	1,014,328	3.23
Interfund Transfers & Contingency	150,000	
Public Safety Levy Dedicated Reserve	2,789,580	
Police Local Option Levy Funding	\$ 12,624,214	
Total Funding Provided by Levies	\$ 16,876,819	54.03
Detail by Type of Costs Funded:		
Departmental Operating Costs	\$ 12,545,768	54.03
Interfund Transfers & Contingency	195,000	
Dedicated Reserves	4,136,051	
Total Funding Provided by Levies	\$ 16,876,819	54.03

The Police services levy was renewed for five years (FY09 – FY13) with added staff for the new Justice Center, in 2012 renewed for five years (FY14 – FY18), in 2017 renewed for five years (FY19 – FY23), and in 2022 renewed for five years (FY24 – FY28). For the Police levy, there was a one-year separation (FY08) between the expiration of the old levy, and the beginning of the new levy.

The taxation information for the two levies is provided in this portion of the budget document.

Property Tax History

Effective July 1, 1997, Springfield began operating on a rate-based system for its operating levies. From 1997 (FY98) through 2000 (FY00), the rate essentially remained within the same values. In response to Measure 50, in FY99, the state of Oregon assigned the City of Springfield a new permanent rate in the amount of \$4.7403.

Overall City Levy Information

The following are amounts collected from previous levies, and the estimated amount for current levies (all funds), by the City of Springfield.

	FY24 Actual	FY25 Actual	FY26 Est Actual	FY27 Adopted
Tax Base/Rate Levy*	(25,773,475)	(26,615,064)	(27,544,282)	(28,734,300)
Fire Local Option	(1,994,824)	(2,066,098)	(2,120,000)	(3,260,869)
Police Local Option	(7,349,355)	(7,611,945)	(7,900,000)	(8,462,769)
Taxes Total	(35,117,654)	(36,293,107)	(37,564,282)	(40,457,938)
Bonds	(3,786,744)	(6,767,404)	(5,801,625)	(4,202,000)
Grand Total	\$ (38,904,399)	\$ (43,060,511)	\$ (43,365,907)	\$ (44,659,938)
Assessed Value**	\$5,924,175,891	\$6,152,720,294	\$ 6,446,666,191	\$6,640,066,177
Rate for Operations	6.5203	6.5203	6.5203	6.6703
Bonds (estimate)	0.8927	0.8196	0.7585	0.6932
Total Rate	\$ 7.4130	\$ 7.3399	\$ 7.2788	\$ 7.3635

* Tax rate levy is for general operations within the General Fund.

** Includes Urban Renewal

The assessed valuation which applies to all levies is calculated as follows:

	Assessed
FY26 Assessed Valuation (AV)	\$6,446,666,191
Add Estimated 3% Increase in Value	193,399,986
Total City Assessed Valuation for all Levies	\$6,640,066,177
Less: Urban Renewal Growth	(\$292,731,204)
Total City AV for Permanent Rate net of UR	\$ 6,347,334,973

FY27 Tax Rates

The City of Springfield's property tax rate per thousand is \$7.3635 (estimated), consists of the following funding sources.

Tax Levy for Operations		
General Fund		\$4.7403
Fire Local Option Levy Fund		0.5300
Police Local Option Levy Fund		1.4000
Rate for Operations	\$	6.6703
Bond Sinking Fund (Estimate)		0.6932
Total City Rate	\$	7.3635

Tax and Assessed Value History

Fiscal Year	Tax Rate	Taxable Value
FY27	7.3635	6,640,066,177
FY26	7.5187	6,446,666,191
FY25	7.7365	6,152,720,294
FY24	7.2250	5,924,175,891
FY23	7.2788	5,697,206,576
FY22	7.3610	5,303,194,951
FY21	7.3366	5,122,187,950
FY20	7.4105	4,994,608,774
FY19	6.9011	4,857,115,762
FY18	6.7845	4,624,303,479
FY17	6.8830	4,471,924,355
FY16	6.8770	4,339,850,283
FY15	7.2501	4,253,901,084
FY14	7.2185	4,043,528,204
FY13	7.0103	3,998,513,269
FY12	7.0733	3,883,712,564
FY11	7.0923	3,747,745,557
FY10	7.1742	3,726,631,985

Note: FY27 begins July 1, 2026 and ends June 30, 2027.

Summary of City of Springfield Indebtedness and Bond Issues

The City is subject to the State of Oregon constitutional limit for issuing debt. Oregon Revised Statute Chapter 287 provides a debt limitation of three percent of real market value of all taxable properties within the City boundaries. The following tables provide a summary of current outstanding debt, and a computation of the most recent calculation of the debt limit.

Computation of Legal Debt Margin

	June 30, 2026
Real Market Value for City of Springfield	\$ 13,776,372,958
General Obligation Debt Limit - 3% of Real Market Value	413,291,189
Net Debt Subject to 3% Limitation	16,496,526
Legal Debt Margin for General Obligation Debt	<u>\$ 396,794,663</u>

Debt Summary

	Debt Outstanding as of July 1, 2026
<u>Governmental Activities:</u>	
General Obligation Bonds	\$ 16,496,526
Notes Payable	1,050,000
	<u>\$ 17,546,526</u>
<u>Business-Type Activities</u>	
Revenue Bonds	\$ 3,702,678
<u>Total Debt Outstanding as of July 1, 2026</u>	<u>\$ 21,249,204</u>

Summary of City of Springfield Bond Issues

The Series 2016 General Obligation (GO) Bond was issued with an original amount of \$14,690,000, and an effective interest rate of 1.36%. This bond was issued in a competitive sale after the City received a rating of Aa3 from Moody's. The purpose of the 2016 GO Bond was to defease the previous Series 2005 and Series 2007 GO Bonds. The net present value of the savings from the defeasance was \$2,035,422.

The Series 2022 GO Bond was issued with an original amount of \$5,000,000. There were draws against the bond in the amount of \$2,250,000 in FY22-23, \$1,100,000 in FY23-24, and \$1,650,000 is expected in FY24-25. This issue was a direct placement with an effective interest rate of 5.73%. The purpose of this issue was to finance projects described in the Glenwood Urban Renewal Plan.

The Series 2024 GO Bond was issued with an original amount of \$20,000,000, based on the City's Moody's rating of Aa3. The bond was issued in two pieces as Series 2024A and 2024B. Series 2024A is tax exempt in the amount of \$14,805,000 with a coupon rate of 5.00%, and Series 2024B which is federally taxable in the amount of \$5,195,000 with a coupon rate of 4.25%. The purpose of this issue is to fund road and street projects.

Fiscal Year for Debt Service	2022 G.O. Bond Principal ²	2022 G.O. Bond Interest ²	2024AG.O. Bond Principal ¹	2024AG.O. Bond Interest ¹	Total Principal	Total Interest
2026-27	\$ 329,935	\$ 240,461	\$ 3,770,000	\$ 615,000	\$ 4,099,935	855,461
2027-28	339,387	221,556	4,095,000	426,500	4,434,387	648,056
2028-29	349,111	202,109	4,435,000	221,750	4,784,111	423,859
2029-30	359,113	182,105	-	-	359,113	182,105
2030-37	2,818,981	664,349	-	-	2,818,981	664,349
	<u>\$ 4,196,526</u>	<u>\$ 1,510,580</u>	<u>\$ 12,300,000</u>	<u>\$ 1,263,250</u>	<u>\$ 16,496,526</u>	<u>\$ 2,773,830</u>

1 The 2024 G.O. bond contained Series 2024A and 2024B. 2024B will be paid in full as of June 1, 2026. The above table represents the remaining Series 2024A.

2 The 2022 G.O. Bond columns were not lined up correctly. This has been corrected for the above table.

The 2017 Sewer Revenue Bond was issued with an original amount of \$13,610,000, with an effective interest rate of 1.725%. This issue was a competitive issue after the City received a bond rating of AA- from S&P Global Ratings. The purpose of this bond was to refund the previous revenue bond, Series 2009. The present value of the savings from the refunding was \$5,344,233.

The 2020 Sewer Revenue Bond was issued with an original amount of \$5,199,936. This issue was a direct placement with an effective interest rate of 1.2% and is subject to an interest rate increase of 4.0% in the event of an uncured default. The purpose of the Series 2020 bond was to refund the previous revenue bond, Series 2010. The present value of the savings from the refunding was \$823,423.

Fiscal Year for Debt Service	2017 Sewer Revenue Bond Principal	2017 Sewer Revenue Bond Interest	2020 Sewer Revenue Bond Principal	2020 Sewer Revenue Bond Interest	Total Principal	Total Interest
2026-27	\$ 1,025,000	\$ 41,000	\$ 522,947	\$ 28,994	\$ 1,547,947	\$ 69,994
2027-28	-	-	530,166	22,676	530,166	22,676
2028-29	-	-	536,466	16,276	536,466	16,276
2029-30	-	-	541,835	9,806	541,835	9,806
2030-31	-	-	546,264	3,278	546,264	3,278
	<u>\$ 1,025,000</u>	<u>\$ 41,000</u>	<u>\$ 2,677,678</u>	<u>\$ 81,030</u>	<u>\$ 3,702,678</u>	<u>\$ 122,030</u>

Both Sewer Revenue Bonds are secured by sewer system user fees. The debt service covenant requires that user fees, combined with other gross revenues, exceed that year's debt service by 125%.

The following table displays the debt service coverage for the combined sanitary sewer and storm sewer bonds for five years in the past, and two years in the future.

	Actual FY 20-21	Actual FY 21-22	Actual FY 22-23	Actual FY 23-24	Actual FY 24-25	Projected FY 25-26	Projected FY 26-27
Sewer Operating Revenues	7,740,534	8,060,782	8,234,652	8,584,435	8,986,155	9,165,878	9,349,196
Storm Operating Revenues	7,766,070	8,341,425	8,526,510	8,916,025	9,497,606	9,687,558	9,881,309
Miscellaneous Revenues (1)	442,967	(136,992)	1,642,703	3,488,292	3,309,067	-	-
Gross Revenues	15,949,571	16,265,215	18,403,865	20,988,752	21,792,828	18,853,436	19,230,505
Storm SDCs	390,573	508,560	598,809	348,751	455,762	400,000	400,000
Sewer SDCs	1,235,910	2,441,836	3,415,924	2,469,255	2,273,000	2,000,000	2,000,000
Operating Expenses	11,031,158	10,314,375	11,133,048	11,578,370	14,272,708	14,843,616	15,437,361
Net Revenues (without SDCs)	4,918,413	5,950,840	7,270,817	9,410,382	7,520,120	4,009,820	3,793,144
Net Revenues (with SDCs)	6,544,896	8,901,236	11,285,550	12,228,388	10,248,882	6,409,820	6,193,144
Series 2010 Debt Service	-	-	-	-	-	-	-
Series 2017 Debt Service	1,710,600	1,707,800	1,708,000	1,706,000	1,706,800	1,710,200	1,066,000
Series 2020 Debt Service	618,189	551,641	551,717	553,641	552,241	550,041	551,941
Total Senior Lien							
Bond Debt Service	2,328,789	2,259,441	2,259,717	2,259,641	2,259,041	2,260,241	1,617,941
Senior Lien Coverage (without SDCs)	2.11	2.63	3.22	4.16	3.33	1.77	2.34
Senior Lien Coverage (with SDCs)	2.81	3.94	4.99	5.41	4.54	2.84	3.83
Net Revenues after Sr. Lien debt service	4,216,107	6,641,795	9,025,833	9,968,747	7,989,841	4,149,579	4,575,203

1 As part of doing a review of old practices it was discovered that interest income was not consistently included in "Miscellaneous Revenues". This has been corrected for the years shown. Miscellaneous Revenue includes interest, intergovernmental revenue, and other miscellaneous revenues

Summary of Metropolitan Wastewater Management Commission Indebtedness

Metropolitan Wastewater Management Commission (MWMC) is a separate entity from the City of Springfield (City), however, the MWMC contracts with the City for administrative services including budgeting and financial reporting. No City resources are committed to supporting the debt service of MWMC, which is supported by sewer user fees charged to all users in the district of the MWMC.

MWMC issued the Series 2016 bond for an original amount of \$32,725,000, at an interest rate of 1.461%. The purpose of this bond issue was to defease the previous Series 2006 and Series 2008 revenue bonds. This bond was issued in a competitive sale, which relied on the Bond rating of AA from Standard & Poor's. The Master Declaration for the Series 2016 bond requires MWMC to set rates at an amount that will, when combined with other gross revenues, be sufficient to exceed 125% of debt service for that year. Savings on the defeasance was \$5,657,186.

The MWMC Note Payable was issued in the fiscal year ended 6/30/2010 (FY10). The loan was made by the State of Oregon revolving fund for an original amount of \$4 million at an interest rate of 0%. The loan requires an annual fee to be paid which will amount to \$91,500 over the 20-year life of the loan. The purpose of this loan was to construct certain facilities at the Wastewater Treatment Plant that were required by the National Pollutant Discharge Elimination System (NPDES) regulatory permit issued by the Oregon Department of Environmental Quality. The loan also requires that MWMC budget a reserve equal to one principal payment, or \$50,000.

Fiscal Year for Debt Service	2016 Revenue Bond Principal	2016 Revenue Bond Interest	Note Payable Principal	Note Payable Interest	Total Principal	Total Interest
2026-27	600,000	12,000	100,000	1,750	700,000	13,750
2027-28			100,000	1,250	100,000	1,250
2028-29			100,000	750	100,000	750
2029-30			100,000	250	100,000	250
	<u>\$ 600,000</u>	<u>\$ 12,000</u>	<u>\$ 400,000</u>	<u>\$ 4,000</u>	<u>\$ 1,000,000</u>	<u>\$ 16,000</u>

The following table displays the debt service coverage for the MWMC Series 2016 revenue bonds:

	Actual FY 20-21	Actual FY 21-22	Actual FY 22-23	Actual FY 23-24	Actual FY 24-25	Projected FY 25-26	Projected FY 26-27
User fees ¹	34,379,034	36,715,418	38,575,467	40,733,350	41,053,088	42,284,681	43,553,221
SDCs	3,199,151	2,330,188	3,231,012	2,230,142	1,461,527	1,800,000	1,800,000
Interest	471,463	(493,275)	2,380,731	5,781,468	5,916,667	500,000	500,000
Miscellaneous	169,460	141,085	215,901	232,975	-13,354	85,000	85,000
Total Revenue	38,219,108	38,693,416	44,403,111	48,977,935	48,417,928	44,669,681	45,938,221
Operating Expenses ^{2,5}	19,556,143	18,681,759	21,094,248	24,425,282	25,523,291	26,416,606	27,341,187
Net Revenues	18,662,965	20,011,657	23,308,863	24,552,653	22,894,637	18,253,074	18,597,034
Net Revenues less SDC's	15,463,814	17,681,469	20,077,851	22,322,511	21,433,110	16,453,074	16,797,034
Series 2016 Debt Service	4,009,500	4,006,125	4,004,750	4,009,750	4,005,000	4,002,000	612,000
Debt Service Coverage	4.65	5.00	5.82	6.12	5.72	4.56	30.39
Debt Service Coverage (excluding SDCs)	3.86	4.41	5.01	5.57	5.35	4.11	27.45
Subordinate Debt Service ^{3,4}	251,420	104,250	103,750	103,250	102,750	102,250	101,750
Debt Service coverage (excluding SDC, includes subordinate)	1.43	4.30	4.89	5.43	5.22	4.01	23.53

1. Includes Septage.

2. Operating expenses do not include depreciation

3. FY18-19 includes early retirement of two Notes Payable totaling \$5,019,885

4. FY19-20 includes early retirement of a Notes Payable for \$5,314,777

5. For FY23-24 operating expenses the prior year "projected" formula carried over, this has been updated to show actuals above

Source: Metropolitan Wastewater Commission

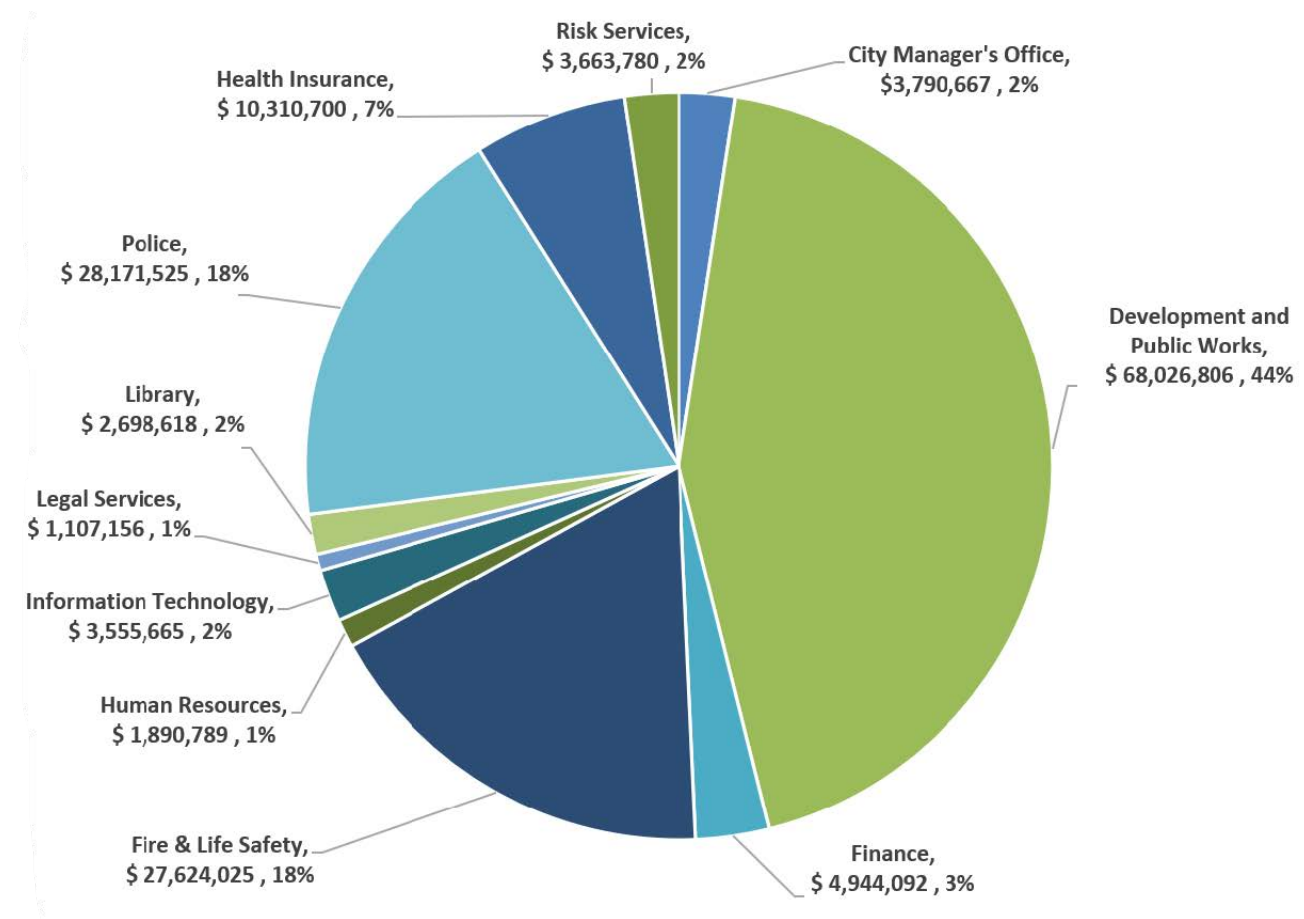
OPERATING BUDGET





Total Operating Budget Summary

FY27 Adopted			FY27 Adopted			
Expenditures by Department			Expenditures by Category			
City Manager's Office	\$	3,790,667	2%	Personal Services	\$	75,241,300
Development and Public Works		68,026,806	44%	Materials & Services		75,430,676
Finance		4,944,092	3%	Capital Outlay		5,111,849
Fire & Life Safety		27,624,025	18%	Total All Funds	\$	155,783,825
Human Resources		1,890,789	1%			
Information Technology		3,555,665	2%			
Legal Services		1,107,156	1%			
Library		2,698,618	2%			
Police		28,171,525	18%			
Health Insurance		10,310,700	7%			
Risk Services		3,663,780	2%			
Total All Funds	\$	155,783,825	100%			



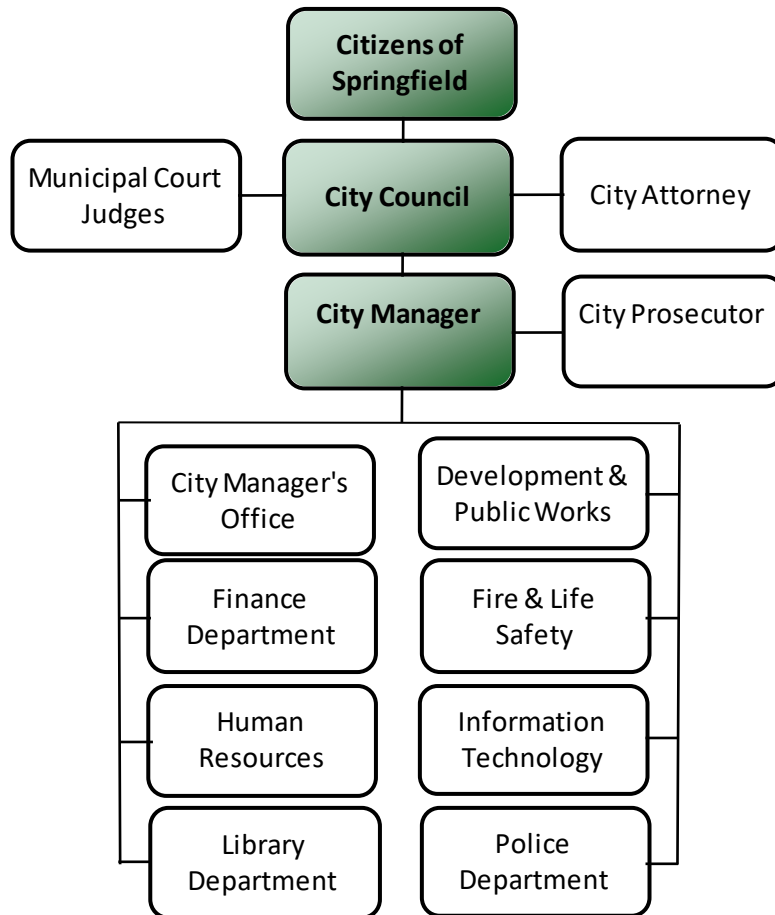
Total Operating Budget Summary – All Funds

	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
Expenditures by Department				
City Manager's Office	4,853,054	3,063,497	3,500,416	3,790,667
Development and Public Works	56,962,172	60,832,527	68,690,236	68,026,806
Finance	4,386,295	4,445,817	5,358,749	4,944,092
Fire & Life Safety	25,620,582	26,384,628	27,815,413	27,624,025
Human Resources	1,507,103	1,483,504	1,875,526	1,890,789
Information Technology	2,492,024	2,580,774	3,208,614	3,555,665
Legal Services	1,036,150	1,013,803	1,115,009	1,107,156
Library	2,484,997	2,721,092	2,913,998	2,698,618
Police	27,986,114	27,834,107	28,596,149	28,171,525
Health Insurance	7,467,834	8,572,972	8,768,828	10,310,700
Risk Services	2,120,377	2,473,563	3,553,574	3,663,780
Total All Funds	\$ 136,916,703	\$ 141,406,285	\$ 155,396,512	\$ 155,783,825
Expenditures by Fund				
100 General Fund	44,531,873	44,563,080	48,039,043	49,757,383
201 Street Fund	7,769,840	8,056,389	8,012,056	8,015,234
204 Special Revenue Fund	9,394,861	6,083,364	4,724,788	3,255,236
208 Transient Room Tax Fund	467,461	471,461	1,417,281	1,551,299
210 Community Development Fund	690,518	1,014,175	1,245,633	777,864
224 Building Code Fund	1,631,777	1,751,631	2,085,305	2,322,321
235 Fire Local Option Levy Fund	2,351,010	2,684,019	2,606,959	2,861,134
236 Police Local Option Levy Fund	8,709,220	8,869,681	9,704,745	9,684,634
420 Development Projects Fund	373,904	-	-	-
433 Regional Wastewater Capital Fund	2,287,256	4,191,474	3,778,984	2,843,000
434 Street Capital Fund	107,076	67,749	141,601	141,601
611 Sanitary Sewer Fund	4,999,757	5,236,248	6,985,769	6,926,422
612 Regional Wastewater Fund	24,224,491	25,848,528	29,376,024	29,600,791
615 Ambulance Fund	7,199,930	7,740,974	9,147,051	7,985,821
617 Storm Drainage Fund	6,096,383	7,084,018	8,992,967	9,213,045
618 Booth-Kelly Fund	445,193	569,380	851,601	812,764
629 Regional Fiber Consortium Fund	133,433	161,378	261,405	293,825
707 Insurance Fund	10,141,351	11,651,124	13,211,484	14,871,242
713 Vehicle & Equipment Fund	4,938,533	4,948,423	4,240,109	4,298,159
719 SDC Administration Fund	422,835	413,190	573,707	572,049
Total All Funds	\$ 136,916,703	\$ 141,406,285	\$ 155,396,512	\$ 155,783,825
Expenditures by Category				
Personal Services	63,815,048	68,155,058	74,079,997	75,241,298
Materials & Services	67,228,281	65,284,886	74,689,581	75,430,678
Capital Outlay	5,873,374	7,966,342	6,626,934	5,111,849
Total All Funds	\$ 136,916,703	\$ 141,406,285	\$ 155,396,512	\$ 155,783,825

PERSONNEL DETAILS

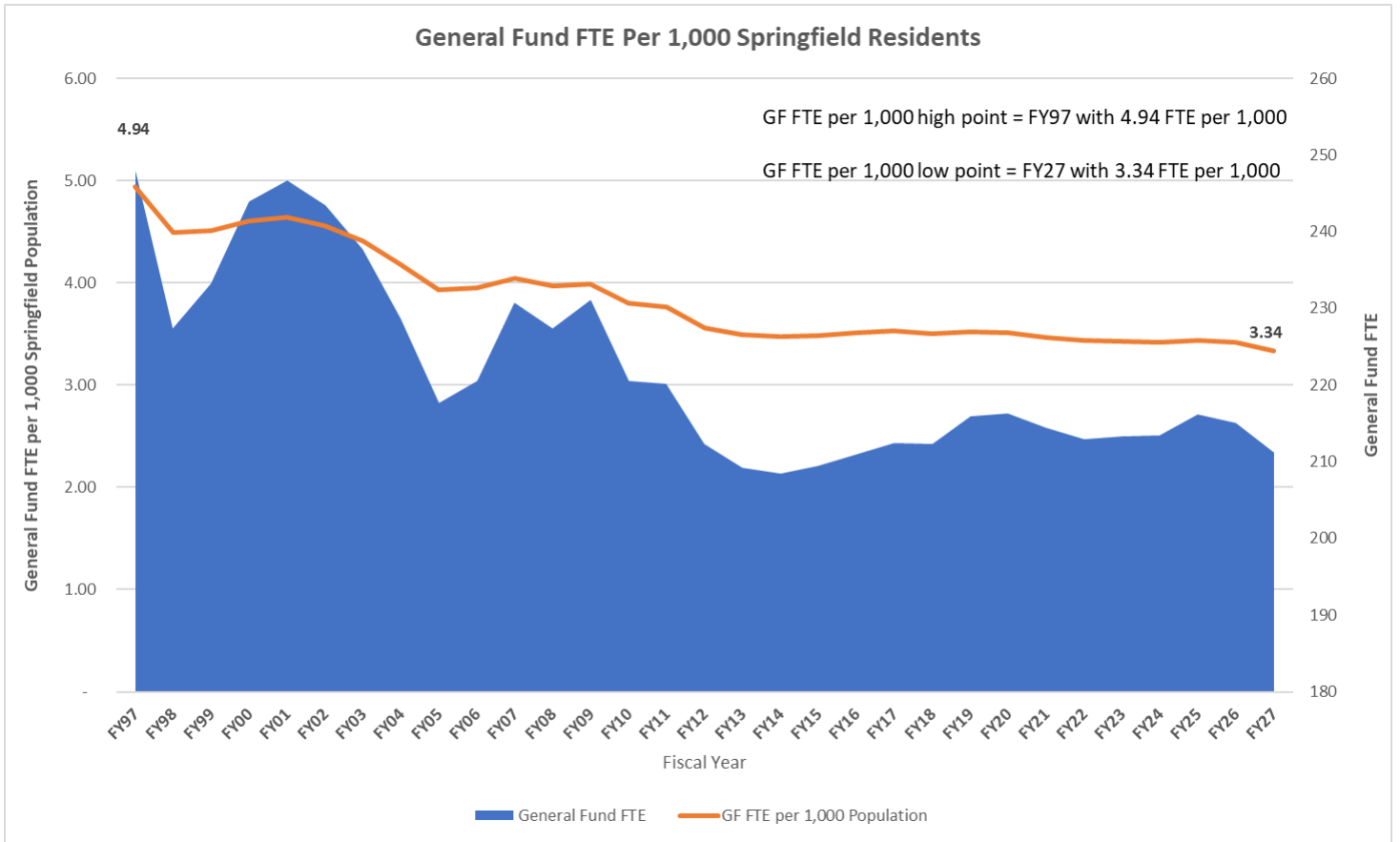




Organizational Structure**Department Staffing Full-Time Budgeted Positions**

	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE	Change
City Manager's Office	9.00	8.50	8.00	8.00	-
Development and Public Works	150.85	159.07	162.66	161.53	(1.13)
Finance	19.14	19.14	18.14	18.14	-
Fire & Life Safety	93.00	98.00	97.00	99.00	2.00
Human Resources	9.00	8.00	8.00	8.00	-
Information Technology	9.00	9.00	9.00	9.00	-
Legal Services	3.00	3.00	3.00	3.00	-
Library	16.30	17.30	15.90	13.50	(2.40)
Police	124.00	124.00	122.00	122.00	-
Total Personnel Full Time Equivalents (FTE)	433.29	446.01	443.70	442.17	(1.53)

General Fund FTE Per 1,000 Population



Position Detail

Division	Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
City Attorney	Assistant City Attorney	1.00	1.00	1.00	1.00
	City Attorney	1.00	1.00	1.00	1.00
	Legal Assistant	1.00	1.00	1.00	1.00
City Attorney Total		3.00	3.00	3.00	3.00
City Manager's Office	Admin Aide/City Recorder	1.00	1.00	1.00	1.00
	Administrative Specialist II	1.00	1.00	1.00	1.00
	Assistant City Manager	1.00	1.00	1.00	1.00
	City Manager	1.00	1.00	1.00	1.00
	CMO Analyst	1.00	-	-	-
	Economic Development Manager	1.00	1.00	1.00	1.00
	Legislative & EcDev Analyst	-	1.00	1.00	1.00
	Urban Renewal Analyst	1.00	1.00	1.00	1.00
	Project Manager (ARPA)	1.00	0.50	-	-
	Public Information Officer	1.00	1.00	1.00	1.00
City Manager's Office Total		9.00	8.50	8.00	8.00
Development & Public Works					
<i>Community Development</i>					
	Administrative Specialist II	2.10	3.10	3.10	4.10
	Building Inspector II	1.00	2.00	2.00	2.00
	Building Inspector III	3.00	2.00	2.00	2.00
	Building Official	1.00	1.00	1.00	1.00
	Building Support Specialist	-	1.00	1.00	1.00
	City Engineer	1.00	1.00	1.00	1.00
	City Surveyor	1.00	1.00	1.00	1.00
	Civil Engineer II	1.00	1.00	1.00	1.00
	Civil Engineer, Managing	2.00	1.00	1.00	1.00
	CMD Budget Manager	-	-	1.00	1.00
	CMD Business Systems Analyst	1.00	-	-	-
	Code Compliance Assoc. Manager	1.00	1.00	1.00	1.00
	Code Compliance Officer I	-	-	1.00	1.00
	Code Enforce Officer	1.00	1.00	1.00	1.00
	Communications Coordinator	0.60	0.60	0.60	0.60
	Communications Supervisor	0.10	0.10	0.10	0.10
	Community Dev Admin Spec III	1.00	1.00	1.00	1.00
	Comprehensive Planning Manager	1.00	1.00	1.00	1.00
	Construction Associate Manager	1.00	1.00	1.00	1.00
	Construction Inspector	-	1.00	1.00	1.00
	Construction Inspector I	1.00	1.00	1.00	1.00
	Construction Inspector III	1.00	1.00	1.00	1.00
	Contract Analyst I	-	1.00	1.00	1.00
	Contract Analyst, Senior	1.00	1.00	1.00	1.00
	Current Planning Manager	1.00	1.00	1.00	1.00
	DPW Community Development Director	1.00	1.00	1.00	1.00

Division	Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Development & Public Works	Engineer Technician	-	1.00	-	-
Community Development	Engineering Assistant	-	1.00	1.00	-
Continued ...	Engineering Technician	1.00	1.00	1.00	1.00
	Engineering Technician I	-	-	1.00	1.00
	Engineering Technician II	1.00	1.00	1.00	1.00
	Engineering Technician III	3.00	3.00	4.00	4.00
	Engineer-In-Training	1.00	2.00	2.00	2.00
	Housing Analyst II	1.00	1.00	1.00	1.00
	Housing Programs Analyst	1.00	1.00	1.00	1.00
	Housing Programs Assistant	1.00	1.00	1.00	1.00
	Intern - MECOP	-	-	1.00	0.80
	Land Surveyor I	-	1.00	0.80	1.00
	Land Surveyor II	1.00	1.00	1.00	1.00
	Limited Duration Surveyor	-	-	1.00	1.00
	Management Analyst	1.00	0.80	0.80	0.80
	Office Supervisor	1.00	-	-	-
	Permit Specialist	1.00	-	-	-
	Permit Technician	2.00	2.00	2.00	2.00
	Planner I	3.00	2.00	2.00	1.00
	Planner II	1.00	2.00	1.80	2.00
	Planner, Senior	5.80	5.80	5.80	5.80
	Plans Examiner II	2.00	2.00	2.00	2.00
	Right-of-Way Technician I	0.00	1.00	1.00	1.00
	Right-of-Way Technician II	1.00	-	-	-
	Senior Civil Engineer	1.00	1.00	1.00	1.00
	Survey Party Chief	1.00	1.00	1.00	1.00
	Surveyor	-	1.00	-	-
	Transportation Program Manager	-	-	-	0.80
Development & Public Works Community Development Total		53.60	58.40	62.00	62.00
Development & Public Works					
Environmental Services	Administrative Specialist II	3.90	3.90	3.90	3.90
	Civil Engineer II	1.00	1.00	1.00	1.00
	Communications Coordinator	1.90	1.90	1.90	1.90
	Communications Supervisor	0.90	0.90	0.90	0.90
	Deputy Director - ESD	-	1.00	-	-
	Design & Construction Coord II	1.00	1.00	1.00	1.00
	DPW Environmental Services Director	1.00	1.00	1.00	1.00
	Environmental Analyst	0.00	0.00	0.00	1.00
	Environmental Svcs Supervisor	3.00	3.00	3.00	3.00
	Environmental Mngmnt Analyst	1.00	1.00	1.00	1.00
	Environmental Services Tech	4.00	4.00	4.00	4.00
	Environmental Svcs Asc Mgr I	1.00	1.00	1.00	1.00
	ESD Deputy Director	-	-	1.00	1.00
	ESD Management Analyst	1.00	1.00	1.00	1.00
	Intern - MECOP	-	-	0.00	0.20
	MWMC Environmental Management Analyst	1.00	1.00	1.00	0.00
	MWMC Managing Engineer	1.00	1.00	1.00	1.00
	Senior Civil Engineer	1.00	1.00	1.00	1.00
	Water Resources Analyst 2	1.00	1.00	1.00	1.00
Development & Public Works Environmental Services Total		23.70	24.70	24.70	24.90

Division	Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Development & Public Works <i>Operations</i>	Administrative Specialist II	2.00	2.00	2.00	2.00
	Bldg Maint Worker	2.00	3.00	3.00	3.00
	Civil Engineer II	1.00	1.00	1.00	-
	Civil Engineer, Managing	1.00	1.00	1.00	1.00
	Communications Coordinator	0.50	0.50	0.50	0.50
	Construction Inspector III	1.00	1.00	1.00	1.00
	Custodian I	1.00	1.00	1.00	1.00
	Custodian II	1.00	1.00	1.00	1.00
	DPW Operations Director	1.00	1.00	1.00	1.00
	Emergency Management Manager	1.00	1.00	1.00	1.00
	GIS Analyst	2.80	2.80	2.80	2.80
	GIS Architect	1.00	1.00	1.00	1.00
	GIS Associate Manager	1.00	1.00	1.00	1.00
	GIS Technician	1.00	1.00	1.00	1.00
	Maint Tech, Journey	1.00	-	-	
	Maintenance Supervisor II	3.00	3.00	3.00	3.00
	Mechanic Crew Chief	1.00	1.00	1.00	1.00
	Mechanic II	2.00	1.00	1.00	1.00
	Mechanic III	-	1.00	1.00	1.00
	Operations Maint. Attendant	1.00	1.00	1.00	1.00
	Operations Maintenance Manager	1.00	1.00	1.00	1.00
	P.W. Crew Chief	1.00	1.00	3.00	3.00
	P.W. Lead Seasonal Worker	0.25	0.33	0.33	-
	P.W. Seasonal Worker	2.50	3.33	3.33	3.33
	P.W. Technician I	19.00	19.00	19.00	19.00
	P.W. Technician II	9.00	9.00	9.00	8.00
	P.W. Technician III	4.00	5.00	5.00	6.00
	Safety & Training Coord I	1.00	1.00	1.00	1.00
	Security Attendant	1.50	2.00	2.00	2.00
	Senior Civil Engineer	2.00	2.00	2.00	2.00
	Subsurface Crew Chief	3.00	3.00	1.00	1.00
	Traffic Engineering Technician I	1.00	1.00	1.00	1.00
	Traffic Signal Electrician II	1.00	1.00	1.00	1.00
	Traffic Technician I	1.00	1.00	1.00	1.00
	Traffic Technician II	1.00	1.00	1.00	1.00
Development & Public Works <i>Operations</i> Total		73.55	75.97	75.96	74.63

Division	Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Finance	Accountant, Senior	1.00	1.00	1.00	1.00
	Accounting Manager	1.00	1.00	1.00	-
	Accounting Technician	1.00	1.00	1.00	1.00
	Administrative Assistant	1.00	1.00	1.00	1.00
	Associate Accounting Manager	-	-	-	1.00
	Budget & Procurement Manager	1.00	1.00	1.00	-
	CMD Budget Manager	1.00	1.00	-	-
	Court Clerk	5.00	5.00	5.00	5.00
	Court Clerk, Senior	1.00	1.00	1.00	1.00
	Court Supervisor	1.00	1.00	1.00	1.00
	Deputy Finance Director	-	-	-	1.00
	Finance Analyst I	1.00	1.00	1.00	1.00
	Finance Director	1.00	1.00	1.00	1.00
	Judge	0.80	0.80	0.80	0.80
	Judge Pro-Tem	0.34	0.34	0.34	0.34
	Management Analyst	1.00	1.00	1.00	1.00
	Management Support Specialist	1.00	1.00	1.00	1.00
	MWMC Accountant	1.00	1.00	1.00	1.00
Finance Total		19.14	19.14	18.14	18.14
Fire & Life Safety	Administrative Specialist II	1.00	1.00	1.00	1.00
	Application Tech Specialist	1.00	1.00	1.00	1.00
	Deputy Fire Marshal 1	-	-	1.00	1.00
	Deputy Fire Marshal 2	1.00	1.00	1.00	1.00
	Ems Accounting Tech	1.00	-	-	-
	EMS Instructor	1.00	1.00	1.00	1.00
	EMS Shift Coordinator	-	-	1.00	1.00
	Fire Admin Div Mgr	1.00	1.00	-	-
	Fire Battalion Chief - Ops	4.00	4.00	4.00	4.00
	Fire Captain - Shift	16.00	16.00	20.00	19.00
	Fire Capitan - LDRW	-	-	-	1.00
	Fire Engineer - 40L	1.00	1.00	1.00	-
	Fire Engineer - Shift	14.00	14.00	18.00	20.00
	Fire Life Safety Inspector	1.00	1.00	1.00	-
	Fire Management Analyst 2	1.00	1.00	-	-
	Fire Marshal / Division Mgr	1.00	1.00	-	-
	Fire Support Technician	2.00	2.00	2.00	2.00
	Fire Training Chief	-	-	1.00	1.00
	Firefighter - 40L	4.00	2.00	3.00	-
	Firefighter - Shift	41.00	26.00	24.00	20.00
	Public Information Officer	-	1.00	-	-
	Single Role EMT	-	8.00	8.00	11.00
	Single Role EMT - ARU	-	0.00	-	1.00
	Single Role EMT 24HR	-	3.00	-	-
	Single Role Paramedic	-	7.00	7.00	12.00
	Single Role Paramedic 24HR	-	4.00	-	-
	Training Officer	2.00	2.00	2.00	2.00
Fire & Life Safety Total		93.00	98.00	97.00	99.00

Division	Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Human Resources	HR Specialist II	1.00	1.00	1.00	1.00
	HR Specialist, Senior	1.00	1.00	1.00	1.00
	HR Training Coordinator	1.00	-	-	-
	Human Resources Analyst II	2.00	2.00	2.00	2.00
	Human Resources Analyst, Senior	1.00	1.00	1.00	1.00
	Human Resources Director	1.00	1.00	1.00	1.00
	Payroll Analyst	1.00	1.00	1.00	1.00
	Risk Manager	1.00	1.00	1.00	1.00
Human Resources Total		9.00	8.00	8.00	8.00
Information Technology	Database Administrator	1.00	1.00	1.00	1.00
	Deputy IT Director	-	-	-	1.00
	Network Analyst II	2.00	2.00	2.00	2.00
	Network Manager	1.00	1.00	1.00	-
	Programmer Analyst	1.00	1.00	1.00	1.00
	Programmer Analyst II	1.00	1.00	1.00	1.00
	Programmer Analyst, Senior	1.00	1.00	1.00	1.00
	Service Desk Specialist	1.00	1.00	1.00	1.00
	Service Desk Specialist, Senior	1.00	1.00	1.00	1.00
Information Technology Total		9.00	9.00	9.00	9.00
Library	Circulation Specialist, Lead	1.00	1.00	1.00	1.00
	Library Tech Specialist	1.00	1.00	1.00	1.00
	Librarian	5.00	5.00	5.00	3.00
	Librarian, Senior	-	-	-	1.00
	Library Assistant - On-call	0.30	0.40	-	-
	Library Associate Manager	1.00	1.00	1.00	-
	Library Director	1.00	1.00	1.00	1.00
	Library Manager	1.00	1.00	1.00	1.00
	Library Technician	4.00	4.00	3.00	3.00
	Management Analyst (Community Engagemen	1.00	1.00	1.00	1.00
	Museum Collections Technician	-	0.50	0.50	0.50
	Museum Curator	1.00	1.00	1.00	1.00
	Temp - Library Outreach	-	0.40	0.40	-
Library Total		16.30	17.30	15.90	13.50

Division	Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Police	Comm Svcs Officer 2	3.00	3.00	3.00	3.00
	Comm Svcs Officer 2 AnSvc	1.00	1.00	1.00	1.00
	Crime Analyst II	1.00	1.00	1.00	1.00
	Criminal Intel Analyst I	-	1.00	1.00	1.00
	Custodian	2.00	2.00	2.00	2.00
	Detention Officer	13.00	13.00	12.00	12.00
	Detention Officer - Bailiff	-	-	1.00	1.00
	Detention Sergeant - Non-sworn	4.00	4.00	4.00	4.00
	Management Analyst	1.00	1.00	1.00	1.00
	Office Supervisor	1.00	1.00	1.00	1.00
	Police Business Services Manager	1.00	1.00	1.00	1.00
	Police Call Taker/Records Clk	9.00	8.00	8.00	8.00
	Police Chief	1.00	1.00	1.00	1.00
	Police Comm Information Coord	1.00	1.00	-	-
	Police Comm Outreach Coord	1.00	1.00	-	-
	Police Deputy Chief	1.00	1.00	1.00	1.00
	Police Detective	10.00	10.00	10.00	10.00
	Police Digital Evidence Tech	1.00	1.00	1.00	1.00
	Police Dispatcher	12.00	12.00	12.00	12.00
	Police K-9	5.00	5.00	5.00	5.00
	Police Lieutenant - Detectives	1.00	1.00	1.00	1.00
	Police Lieutenant - Jail	1.00	1.00	1.00	-
	Police Lieutenant - Patrol	1.00	1.00	1.00	1.00
	Police Lieutenant - Professional Standards	-	-	-	1.00
	Police Motors	3.00	3.00	3.00	3.00
	Police Officer - Patrol	35.00	34.00	34.00	34.00
	Police Traffic/DUII	-	1.00	1.00	1.00
	Police Program Tech	1.00	1.00	1.00	1.00
	Police Records Supervisor	1.00	1.00	1.00	1.00
	Police School Resource Officer	2.00	2.00	2.00	2.00
	Police Sergeant	2.00	2.00	-	-
	Police Sergeant - Training	-	-	1.00	1.00
	Police Sergeant - ISB	1.00	1.00	1.00	1.00
	Police Sergeant Patrol	6.00	6.00	6.00	6.00
	Police Sergeant - Prof Standard	-	-	1.00	1.00
	Property Controller	2.00	2.00	2.00	2.00
Police Total		124.00	124.00	122.00	122.00
Grand Total		433.29	446.01	443.70	442.17

BUDGET BY FUND

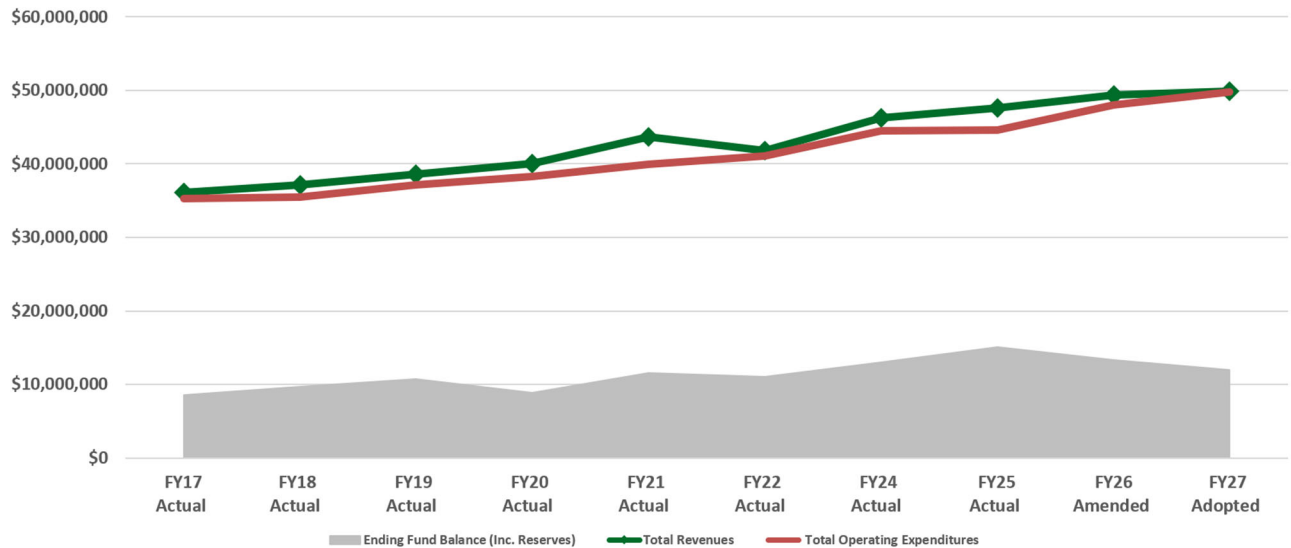




General Fund Overview

The General Fund is the main operating fund of the City of Springfield. The fund supports Police, Fire, Development & Public Works Community Development and Operations, Municipal Court, Library, City Manager's Office, Finance, Information Technology, and the City Attorney's Office.

General Fund Financial Summary – 10-Year Overview



General Fund Staffing Summary

Full Time Equivalents (FTE) by Division	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
011 City Manager's Office	6.25	6.45	6.55	6.55
021 Human Resources	5.00	4.50	5.00	5.00
031 Information Technology	8.00	8.50	9.00	9.00
041 Finance	14.49	14.49	13.49	13.49
051 Fire and Life Safety	57.60	60.60	58.10	56.10
061 Police	84.00	80.00	83.00	83.20
073 DPW Operations	9.96	11.46	11.46	11.46
076 DPW Community Development	11.14	13.22	12.47	12.44
081 Library	14.00	14.00	13.00	11.00
091 City Attorney	3.00	3.00	3.00	3.00
Total	213.44	216.22	215.07	211.24

General Fund Resources & Requirements

	FY24 Actual	FY25 Actual	FY26 Amended	FY26 Est. Actuals	FY27 Adopted
Resources by Category					
Beginning Fund Balance	(12,414,727)	(13,036,048)	(15,067,916)	(15,067,916)	(13,932,359)
Current Revenues					
41 Taxes	(26,223,131)	(27,078,921)	(28,079,896)	(28,079,896)	(29,259,300)
42 Licenses, Permits & Fees	(3,562,984)	(2,952,531)	(3,359,699)	(3,117,963)	(3,234,119)
43 Intergovernmental	(5,820,878)	(6,276,191)	(6,066,678)	(6,173,743)	(5,908,543)
44 Charges For Service	(3,881,739)	(4,367,174)	(4,315,685)	(4,435,731)	(4,646,942)
45 Fines And Forfeitures	(884,371)	(909,874)	(808,000)	(808,006)	(908,000)
46 Use Of Money & Property	(1,758,984)	(1,216,447)	(750,001)	(750,001)	(1,035,000)
48 Miscellaneous Receipts	(344,633)	(326,816)	(250,000)	(250,100)	(250,000)
49 Other Financing Sources	(3,749,696)	(4,500,429)	(5,778,357)	(4,770,191)	(4,625,822)
Total Revenues	(46,226,416)	(47,628,383)	(49,408,316)	(48,385,631)	(49,867,726)
Total Resources	(58,641,142)	(60,664,431)	(64,476,232)	(63,453,547)	(63,800,085)
Requirements by Category					
Operating Expenditures					
01 City Manager's Office	1,444,849	1,714,690	1,877,832	1,877,832	1,944,871
02 Human Resources	858,134	828,854	967,944	967,944	994,027
03 Information Technology	1,551,793	1,616,745	1,894,529	1,894,529	2,048,873
04 Finance	2,531,233	2,307,955	2,918,519	2,881,229	3,060,185
05 Fire & Life Safety	13,324,520	14,138,174	15,014,744	14,848,434	15,935,859
06 Police	18,563,972	17,138,159	18,070,700	18,059,964	18,536,719
07 Development and Public Works	3,252,476	3,701,195	3,945,302	3,930,883	4,115,778
08 Library	2,061,627	2,203,914	2,331,465	2,331,465	2,112,774
09 Legal Services	943,269	913,394	1,018,008	978,008	1,008,297
Total Operating Expenditures	44,531,873	44,563,081	48,039,043	47,770,288	49,757,383
Non-Departmental Expenditures					
91 Contingency	-	-	1,360,000	1,360,000	1,500,000
93 Reserves	-	-	13,326,289	12,572,359	11,978,412
94 Interfund Transfers	1,073,222	1,033,434	1,750,900	1,750,900	564,290
Total Non-Departmental Expenditures	1,073,222	1,033,434	16,437,189	15,683,259	14,042,702
Total Requirements	45,605,095	45,596,515	64,476,232	63,453,547	63,800,085
Ending Fund Balance	(13,036,048)	(15,067,916)	-	-	-

General Fund Revenue Summary

Revenues not designated for special purposes are recorded in the General Fund. The primary revenue source is property taxes, which comprise approximately 46% of the General Fund revenue. Other major revenue sources for the General Fund are state shared revenue, payments in-lieu-of tax, municipal court revenues, fire protection contracts, and franchise fees. In addition to external revenue, other operating funds within the City pay indirect charges to the General Fund to help pay for their share of administrative service departments.

General Fund Expenditure Summary

Personnel Services account for nearly \$40 million in the FY27 budget for the General Fund, which is an increase of approximately 3.5% from the prior fiscal year. Personnel related expenditures account for approximately 63% of the total General Fund budget. Materials and services account for \$9.8 million in the FY27 budget for the General Fund, which is an increase of 5% from the prior fiscal year. Materials and services include software licenses, professional services, office supplies, contracts, utilities, and other departmental expenses. Materials and services related expenditures account for approximately 15% of the total General Fund budget.



Deputy Chief Croll participates in the Polar Plunge

Interfund transfers are historically budgeted to help fund the Street Fund and Ambulance Fund. The FY27 proposed budget incorporates a \$559,290 transfer to the Street Fund, and a \$5,000 transfer to the Special Revenue Fund. The General Fund includes \$1.5 million for Contingency reserves.

Departments Support by the General Fund

The main areas support by the General Fund are –

Administrative Services – These services include Human Resources, Finance, Information Technology (IT), City Manager’s Office, and City Attorney’s Office. These functions provide comprehensive support to all other departments, and include assisting with personnel issues, employee benefits, financial reporting, budget, and computer technical support. The City Manager’s Office handles city-wide issues, and City Council activities.

Police – Springfield Police Department (SPD) responds to emergency and law enforcement needs throughout the community through response to prioritized calls for service, visible police patrols, crime investigation, enforcement of traffic laws, animal control, and providing detention services for municipal offenders. Programs within SPD include a K-9 unit, bicycle patrols, investigations, SWAT, animal control, dispatch, and DUI enforcement.

Fire & Life Safety – Services include fire protection, fire prevention, firefighting, basic and advance life support, ambulance transportation, special rescue, hazardous materials control, code enforcement, and fire investigations.

Municipal Court – Expenditures of the City of Springfield Municipal Court are accounted for primarily in the General Fund. Municipal Court provides for the resolution and collection of fines from minor traffic infractions, parking citations, and City Ordinance violations. Services of the court consist of all functions necessary to process cases from intake through final disposition.

Development & Public Works – Both Community Development and Operations activities are partially funded in the General Fund. Activities include fleet operations, building maintenance, administration of the Development Code, and economic development. In addition, comprehensive planning activities include involvement in housing issues, and transportation planning.

Library – The Library Department includes the Springfield History Museum. Together, they provide residents of all ages, backgrounds, and economic statuses access to services for personal enrichment and lifelong learning. Together, they provide access to information, early literacy training, high-speed internet access, and job development and business resources.



2026 Plaza Program

Significant Challenges & Changes

In the late 1990's, Oregon voters passed Measure 5 and Measure 50. These measures placed restraint on the growth of the assessed value, and a cap on the amount of property taxes paid per thousand of assessed value. The long-term impacts of this have included revenue growth not keeping pace with expenditure growth.

Measure 5, which introduced tax rate limits, was passed in 1990 and became effective in the 1991-92 tax year. When fully implemented in 1995-96, Measure 5 cut tax rates an average of 51 percent from their 1990-91 levels. Measure 50, passed in 1997, cut taxes, introduced assessed value growth limits, and replaced most tax levies with permanent tax rates. It transformed the system from one primarily based on levies to one primarily based on rates. When implemented in 1997-98, Measure 50 cut effective tax rates an average of 11 percent from their 1996-97 levels.

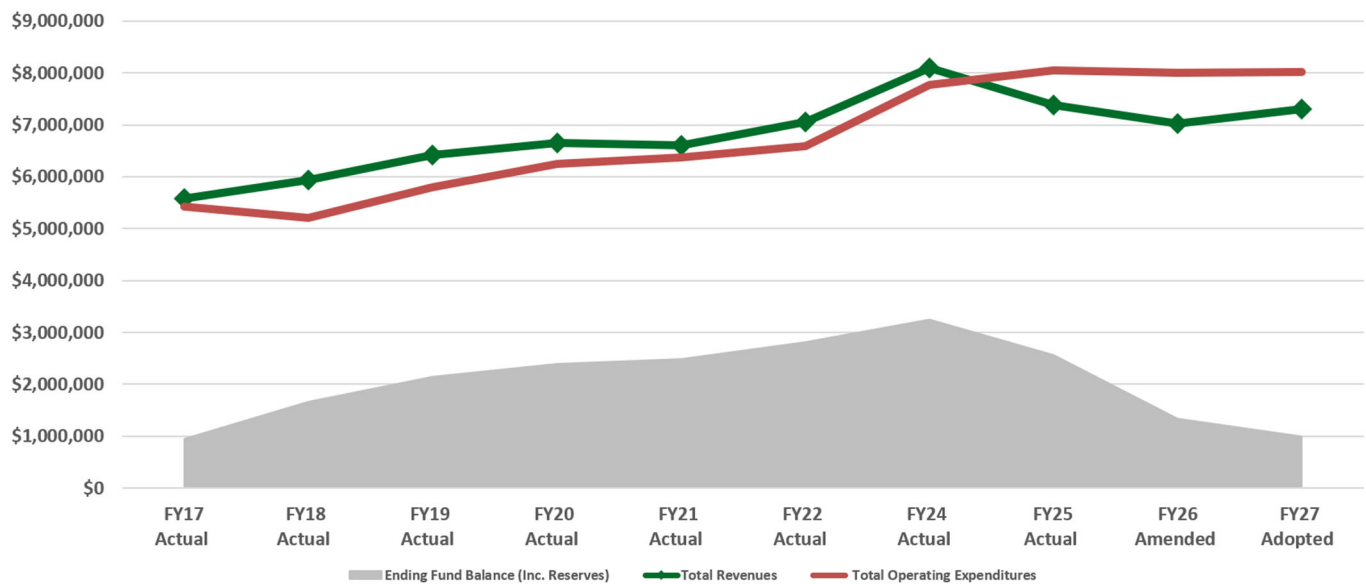
Source: <https://www.oregon.gov/DOR/programs/gov-research/Documents/303-405-1.pdf>

This structural imbalance makes it a challenge to adequately fund core government services at the level which the community expects. These challenges are common to most local governments across the state of Oregon, and a solution will likely need to come via changes enacted by the Oregon State Legislature.

Street Fund Overview

The Street Fund provides services for users of the transportation system via walking, biking, transit, and motor vehicles, so they can travel safely in Springfield. The Street Fund accounts for operations and maintenance of system facilities, including approximately 230 center lane miles of streets (arterial, collector, and local), as well as streetlights, traffic signals, signs, and striping. Services provided by the fund include mandated transportation planning, engineering, survey, the Federal transportation program, and operations activities such as crack-sealing, pothole repair, and open space management. The Street Fund has two components: the Operational Street Fund 201 and the Capital Street Fund 434.

Street Fund Financial Summary – 10-Year Overview



Street Fund Staffing Summary

Full Time Equivalents (FTE) by Division	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
011 City Manager's Office	0.10	0.10	0.10	0.10
041 Finance	0.40	0.40	-	-
073 DPW Operations	24.43	25.30	25.30	23.30
076 DPW Community Development	8.14	8.43	9.85	7.84
Total	33.07	34.23	35.25	31.24

Street Fund Resources & Requirements

	FY24 Actual	FY25 Actual	FY26 Amended	FY26 Est. Actuals	FY27 Adopted
<u>Resources by Category</u>					
Beginning Fund Balance	(2,917,626)	(3,249,792)	(2,574,096)	(2,574,096)	(2,011,562)
Current Revenues					
41 Taxes	(875,454)	(840,497)	(830,000)	(800,000)	(830,000)
42 Licenses, Permits & Fees	(223,231)	(241,470)	(220,000)	(220,000)	(210,000)
43 Intergovernmental	(5,861,827)	(5,337,952)	(5,036,340)	(5,352,900)	(5,339,500)
44 Charges For Service	(385,210)	(329,458)	(177,500)	(247,000)	(310,000)
46 Use Of Money & Property	(223,030)	(70,288)	(50,000)	(50,000)	(50,000)
48 Miscellaneous Receipts	(10,761)	(36,029)	(5,000)	(2,000)	(2,000)
49 Other Financing Sources	(522,492)	(525,000)	(705,575)	(551,783)	(559,290)
Total Revenues	(8,102,005)	(7,380,693)	(7,024,415)	(7,223,683)	(7,300,790)
Total Resources	(11,019,632)	(10,630,485)	(9,598,511)	(9,797,779)	(9,312,352)
<u>Requirements by Category</u>					
Operating Expenditures					
01 City Manager's Office	40,311	37,403	61,708	61,708	63,349
04 Finance	56,312	14,748	14,945	14,945	-
07 Development and Public Works	7,673,217	8,004,238	7,935,403	7,709,564	7,951,885
Total Operating Expenditures	7,769,840	8,056,389	8,012,056	7,786,217	8,015,234
Non-Departmental Expenditures					
91 Contingency	-	-	244,776	-	300,000
93 Reserves	-	-	1,341,679	2,011,562	997,118
Total Non-Departmental Expenditures	-	-	1,586,455	2,011,562	1,297,118
Total Requirements	7,769,840	8,056,389	9,598,511	9,797,779	9,312,352
Ending Fund Balance	(3,249,792)	(2,574,096)	-	-	-

Street Fund Revenue Summary

The primary revenue sources supporting activities of the Street Fund are the Highway Apportionment from the State of Oregon, and the Local Fuel Tax, which is \$0.03 cents per gallon within Springfield. Together, these two revenue sources provide roughly 59% of the total fund revenue in the most recent fiscal year (FY26). Specifically, the Local Gas Tax provides approximately \$830,000 in FY26 revenue, and the Highway Apportionment provides approximately \$4,800,000 in FY26 revenue.



Franklin Boulevard at Lexington Overlay

Other revenue sources include right-of-way fees and permit fees. Revenue from the gas tax has been flat or declining for the past 15 years, while inflation has increased the cost of maintaining, operating, and preserving infrastructure. As a result, it has become increasingly difficult for the City to maintain and preserve existing infrastructure through locally funded projects. In addition, these trends limit the City's ability to meet required matching fund requirements for transportation capital projects

supported by federal and state grants.

In 2017, the Oregon Legislature passed House Bill 2017 (HB 2017). The bill provided for an investment in Oregon's transportation system, including funding for municipalities statewide. This increased Springfield's appropriation amount by approximately 8% the first year after enactment. Despite HB 2017, Oregon is facing a significant transportation funding gap, largely due to flat and declining gas tax revenue and rising costs.

One strategy used by the City was a voter approved \$10 million five-year General Obligation Bond (GO Bond) issued in 2019 to support capital investment in preservation and upgrades on eight highly traveled street segments. In 2024, voters approved a \$20 million General Obligation Bond (GO Bond) to fix deteriorating streets. The proceeds from this bond and the associated expenditures are accounted for in the Street Capital Fund (Fund 434), and the funding can only be used to preserve the six streets identified in the GO Bond.¹ However, it is estimated that there is more than \$120 million deferred maintenance and reconstruction liability on Springfield streets.

Street Fund Expenditure Summary

Most of the direct costs of the Street Fund are contained in the Development and Public Works (DPW) Department and are reported in the Operations Division and Community Development Division.

¹ Bond Measure 20-351

The Operations Division includes programs such as Emergency Management, Community Events, Operations Training and Safety Programs, Open Spaces, Bicycle Facilities & Programs, Locates & Encroachments, Street Right-of-Way Management, Traffic System Engineering & Management, City Facilities Operations & Maintenance, and GIS.

The Community Development Division includes programs such as Engineering, Infrastructure Planning, Community Events, Survey, Comprehensive Land Use Planning, Transportation Planning, Bicycle Facilities & Programs, Located & Encroachments, and Department Administration.

A small portion of the Street Fund budget (less than 1%) is allocated to the City Manager's Office for administrative oversight.

Significant Challenges & Changes

The revenue generated from the passage of HB 2017 significantly increased transportation investment in recent years and helped stabilize the Street Fund, allowing the City to maintain core operations such as the crack and slurry seal program. However, that funding structure is no longer keeping pace with



53rd Place Surface Drainage

current conditions.

Inflationary pressures on personnel, materials and services have outstripped relatively flat revenue growth, creating a structural imbalance.

In response, the City has implemented a series of short-term measures in FY26 and FY27, including reductions in materials and services, leaving vacant positions unfilled, realigning street-funded engineering staff to vacant wastewater engineering positions,

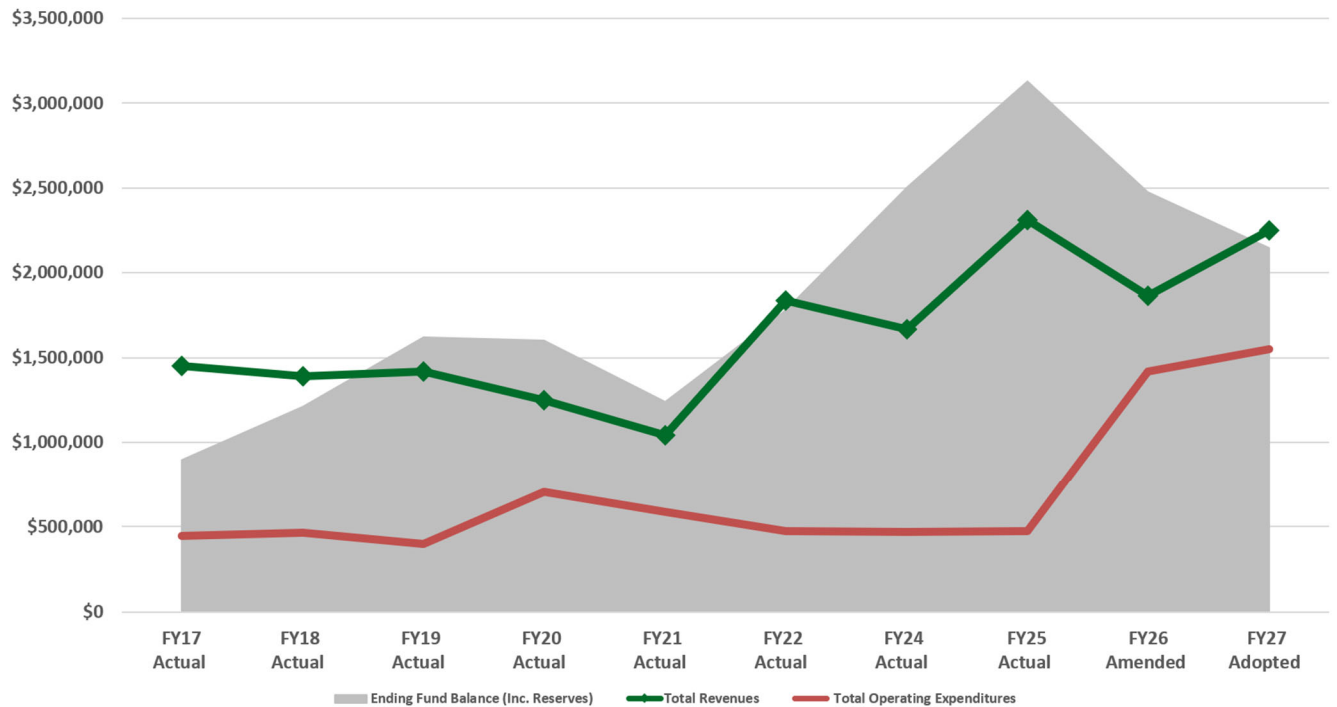
and shifting the street sweeping program to the Storm Drainage Operations Fund to reduce pressure on the Street Fund. While these actions help manage near-term budget constraints, they come with clear trade-offs. At the same time, the existing backlog of street preservation and reconstruction needs will continue to grow. Without identification and implementation of sustainable, long-term funding strategies, the City will likely face the need for additional reductions to the Street Fund, further compounding service and infrastructure challenges.

Federal discretionary dollars funded by the Central Lane Metropolitan Planning Organization (CLMPO) is the largest resource available to support this capital work. To truly address the backlog, alternative revenue sources, such as a transportation utility fee, or additional GO Bonds, will be necessary.

Transient Lodging Tax Fund Overview

The Transient Lodging Tax (TLT) Fund accounts for the revenues of transient lodging taxes collected on short-term overnight stays in Springfield area hotels, motels, dwelling units on short-term rental platforms such as houses, cabins, condominiums, apartments, or portions of these units, and overnight parking and placement areas for recreational vehicles and tents. Oregon State Law requires a portion of the TLT collection to be restricted for tourism infrastructure and promotion. Accordingly, the expenditures in this fund are used to support investments in tourism industry growth initiatives.

Transient Lodging Tax Fund Financial Summary – 10-Year Overview



Transient Lodging Tax Fund Staffing Summary

Full Time Equivalents (FTE) by Division	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
011 City Manager's Office	0.45	0.45	0.45	0.45
073 DPW Operations	0.17	0.17	0.17	0.09
081 Library	2.00	2.00	2.00	2.00
Total	2.62	2.62	2.62	2.54

Transient Lodging Tax Fund Resources & Requirements

	FY24 Actual	FY25 Actual	FY26 Amended	FY26 Est. Actuals	FY27 Adopted
<u>Resources by Category</u>					
Beginning Fund Balance	(2,166,664)	(2,504,418)	(3,128,547)	(3,128,547)	(2,667,052)
Current Revenues					
41 Taxes	(1,548,978)	(2,191,968)	(1,800,000)	(2,000,000)	(2,200,000)
43 Intergovernmental	(62)	(5)	-	-	-
46 Use Of Money & Property	(116,231)	(120,688)	(50,000)	(60,000)	(50,000)
49 Other Financing Sources	-	-	(12,333)	-	-
Total Revenues	<u>(1,665,271)</u>	<u>(2,312,661)</u>	<u>(1,862,333)</u>	<u>(2,060,000)</u>	<u>(2,250,000)</u>
Total Resources	(3,831,935)	(4,817,079)	(4,990,880)	(5,188,547)	(4,917,052)
<u>Requirements by Category</u>					
Operating Expenditures					
01 City Manager's Office	171,094	159,832	1,058,386	1,058,386	1,181,757
07 Development and Public Works	26,015	26,304	32,782	26,515	24,201
08 Library	<u>270,353</u>	<u>285,326</u>	<u>326,112</u>	<u>326,112</u>	<u>345,341</u>
Total Operating Expenditures	<u>467,461</u>	<u>471,461</u>	<u>1,417,280</u>	<u>1,411,013</u>	<u>1,551,299</u>
Non-Departmental Expenditures					
93 Reserves	-	-	2,473,600	2,667,052	2,144,223
94 Interfund Transfers	<u>860,056</u>	<u>1,217,070</u>	<u>1,100,000</u>	<u>1,110,482</u>	<u>1,221,530</u>
Total Non-Departmental Expenditures	<u>860,056</u>	<u>1,217,070</u>	<u>3,573,600</u>	<u>3,777,534</u>	<u>3,365,753</u>
Total Requirements	1,327,517	1,688,532	4,990,880	5,188,547	4,917,052
Ending Fund Balance	<u>(2,504,418)</u>	<u>(3,128,547)</u>	<u>-</u>	<u>-</u>	<u>-</u>

Transient Lodging Tax Fund Revenue Summary

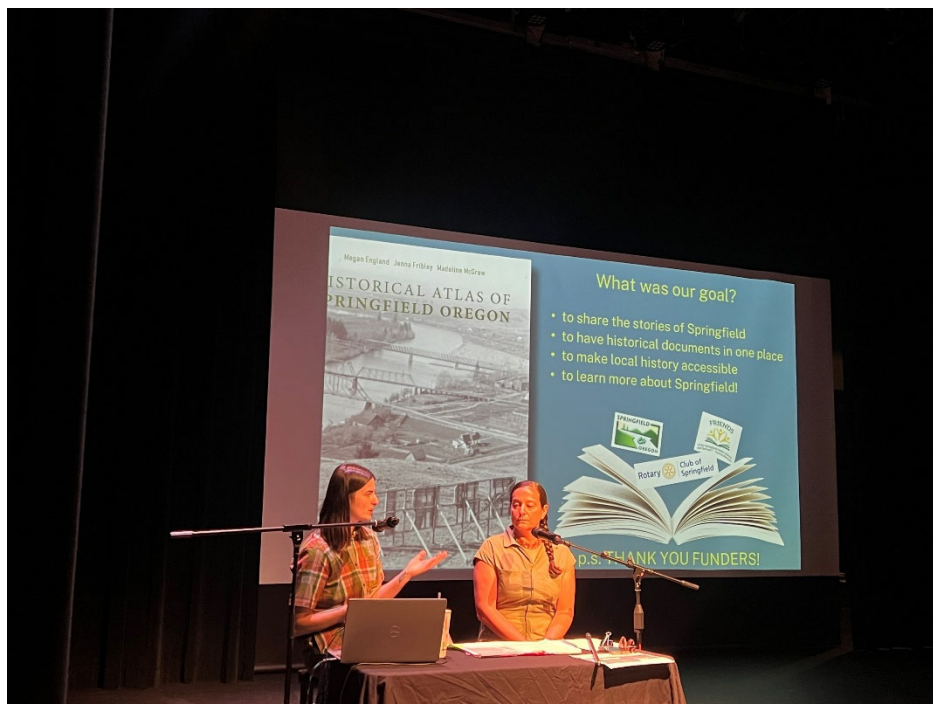
The Transient Lodging Tax (TLT) Fund accounts for the revenues of transient lodging taxes collected on short-term overnight stays in Springfield area hotels, motels, dwelling units on short-term rental platforms such as houses, cabins, condominiums, apartments, or portions of these units, and overnight parking and placement areas for recreational vehicles and tents. Oregon State Law requires a portion of the TLT collection to be restricted for tourism infrastructure and promotion. The City of Springfield allocates 44 percent of its received TLT to support investments in tourism industry growth initiatives.

Transient Lodging Tax Fund Expenditure Summary

The expenditures in the TLT Fund are made up of a combination of personal services, materials and services for the 55% directed to City services and operations, and an interfund transfer to the General Fund in support of tourism related activities such as special event support and grants for tourism services provided. These activities include art installations, community events, and investments in Springfield quality of life features. This fund includes support for the Springfield Museum, and funding for the Arts Commission, which supports exhibits, performances, and collaborates with the Springfield Public Library on a youth arts program.

Significant Challenges & Changes

Transient Lodging Tax totals demonstrate the lows seen during the pandemic, and the highs of international sporting events. Since the pandemic, TLT amounts have returned to a more predictable reporting pulse. The Eugene/Springfield area continues to see increases in tourism during the summer and decreases in the winter. This tax is regularly discussed and examined at the State Legislative Session as a resource to fund other growing needs adjacent to tourism.

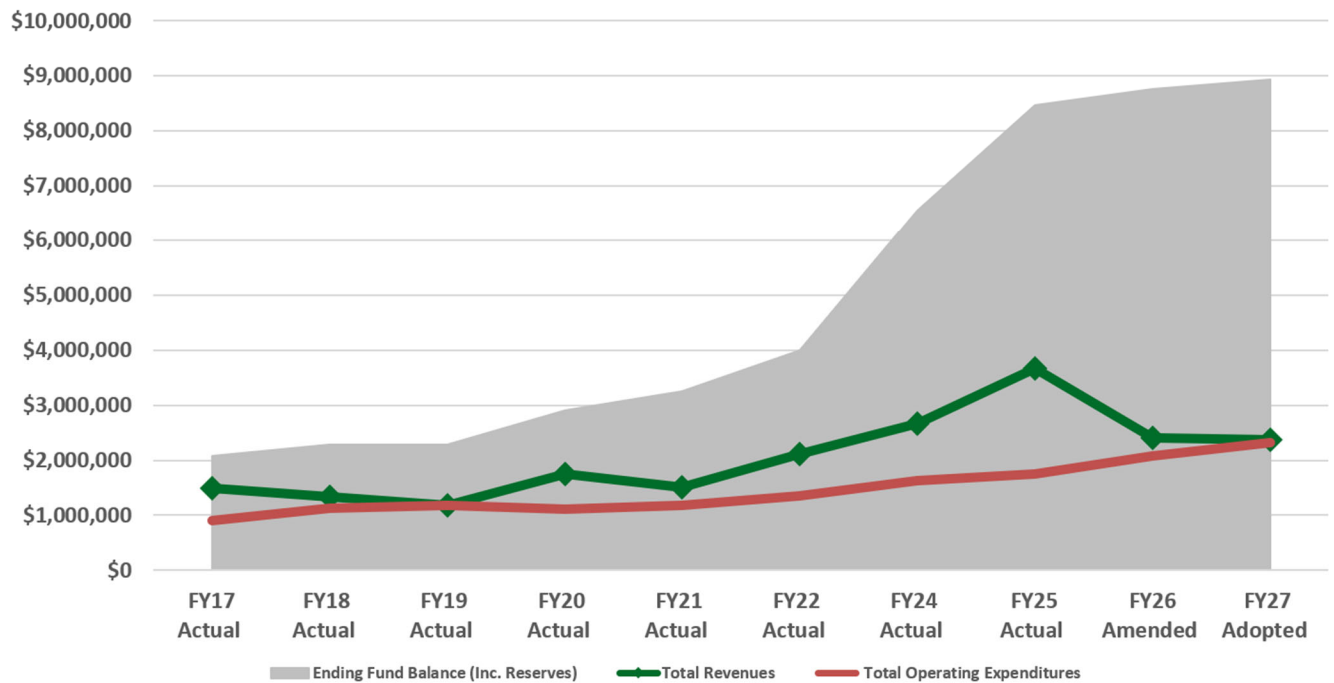


Historical Atlas of Springfield Oregon preview at History Night

Building Code Fund Overview

The Building Code Fund provides for the administration of the building code through the Building Permit section of the Development and Public Works (DPW) Department. This fund receives revenue from the sale of permits for construction within the City, and incurs expenses related to intake, plans review, permitting, inspections, and final occupancy.

Building Code Fund Financial Summary – 10-Year Overview



Building Code Fund Staffing Summary

Full Time Equivalents (FTE) by Division	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
011 City Manager's Office	0.05	0.05	0.05	0.05
051 Fire and Life Safety	0.40	0.40	0.40	0.40
076 Community	8.74	9.09	10.24	10.98
Total	9.19	9.54	10.69	11.43

Building Code Fund Resources & Requirements

	FY24 Actual	FY25 Actual	FY26 Amended	FY26 Est. Actuals	FY27 Adopted
<u>Resources by Category</u>					
Beginning Fund Balance	(5,508,130)	(6,546,113)	(8,460,589)	(8,460,589)	(8,919,623)
Current Revenues					
42 Licenses, Permits & Fees	(2,350,111)	(3,321,407)	(2,226,000)	(2,243,600)	(2,226,000)
46 Use Of Money & Property	(319,649)	(344,700)	(150,000)	(175,000)	(150,001)
49 Other Financing Sources	-	-	(39,005)	-	-
Total Revenues	(2,669,760)	(3,666,107)	(2,415,005)	(2,418,600)	(2,376,001)
Total Resources	(8,177,890)	(10,212,220)	(10,875,594)	(10,879,189)	(11,295,624)
<u>Requirements by Category</u>					
Operating Expenditures					
01 City Manager's Office	12,847	13,790	25,032	25,032	26,148
05 Fire & Life Safety	87,132	96,795	98,810	98,046	99,346
07 Development and Public Works	1,531,798	1,641,046	1,961,463	1,836,487	2,196,828
Total Operating Expenditures	1,631,777	1,751,631	2,085,305	1,959,565	2,322,322
Non-Departmental Expenditures					
91 Contingency	-	-	35,000	35,000	35,000
93 Reserves	-	-	8,755,289	8,884,624	8,938,302
Total Non-Departmental Expenditures	-	-	8,790,289	8,919,624	8,973,302
Total Requirements	1,631,777	1,751,631	10,875,594	10,879,189	11,295,624
Ending Fund Balance	(6,546,113)	(8,460,589)	-	-	-

Building Code Fund Revenue Summary

The Building Code Fund is supported by building, plumbing, mechanical, electrical permit, and inspection fees. The annual revenues generated within this fund are cyclical in nature and are influenced by the level of development in the community. The target reserve in the Building Code Fund differs from other operating funds in that the aim is to build up a reserve balance during times of robust development to allow the fund to maintain minimum staffing through downturns in development activity.

Building Code Fund Expenditure Summary

The Building Code Fund supports the Building Permit section of the Community Development Division within the Development and Public Works Department. This section manages construction activity regulated by the Building Code. The budget is approximately 15% personnel services and 5.5% materials and services. The activities of the Fund rely primarily on staff providing direct customer service through assistance at the development counter, plans review, building permits, inspections, and final approvals.

Significant Challenges & Changes

There are no significant challenges or changes in the FY27 budget year.

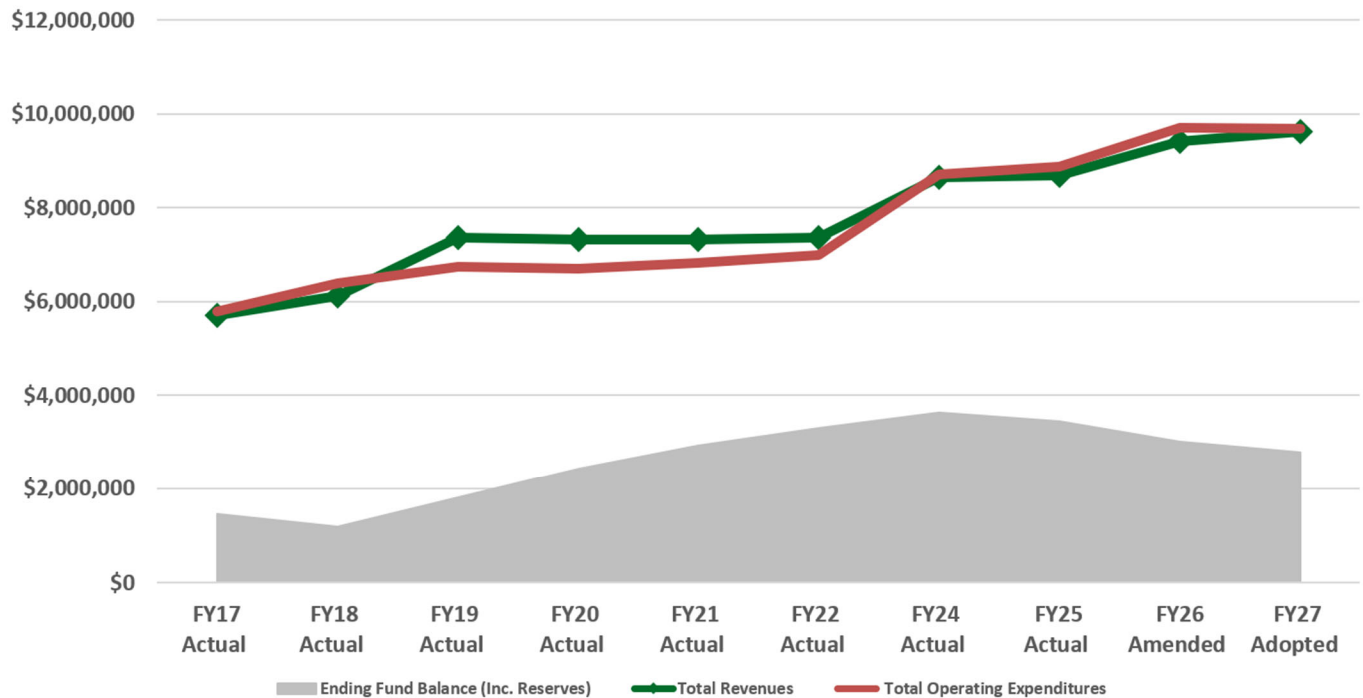


Development of housing in Springfield

Police Local Option Levy Fund Overview

The Police Local Option Levy Fund provides for the administration of the Springfield Municipal Jail and Municipal Court services. This fund primarily receives revenues from a 5-year, voter approved, property tax levy, and incurs expenses related to jail services and municipal court services.

Police Local Option Levy Fund Financial Summary – 10-Year Overview



Police Local Option Levy Fund Staffing Summary

Full Time Equivalents (FTE) by Division	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
041 Finance	2.23	2.23	3.23	3.23
061 Police	39.00	39.00	39.00	38.80
Total	41.23	41.23	42.23	42.03

Police Local Option Levy Fund Resources & Requirements

	FY24 Actual	FY25 Actual	FY26 Amended	FY26 Est. Actuals	FY27 Adopted
<u>Resources by Category</u>					
Beginning Fund Balance	(3,721,717)	(3,625,102)	(3,444,532)	(3,444,532)	(2,993,045)
Current Revenues					
41 Taxes	(7,455,231)	(7,724,614)	(8,171,273)	(8,020,000)	(8,579,469)
42 Licenses, Permits & Fees	(61,797)	(69,003)	(61,000)	(61,000)	(61,000)
44 Charges For Service	(874,465)	(713,996)	(847,700)	(853,500)	(850,700)
46 Use Of Money & Property	(247,001)	(177,073)	(140,000)	(80,000)	(140,000)
48 Miscellaneous Receipts	(1,611)	(4,425)	-	(1,315)	-
49 Other Financing Sources	-	-	(193,493)	-	-
Total Revenues	(8,640,106)	(8,689,110)	(9,413,466)	(9,015,815)	(9,631,169)
Total Resources	(12,361,823)	(12,314,213)	(12,857,998)	(12,460,347)	(12,624,214)
<u>Requirements by Category</u>					
Operating Expenditures					
04 Finance	657,816	604,215	896,958	896,958	917,369
06 Police	7,960,257	8,172,293	8,712,686	8,475,243	8,670,306
09 Legal Services	91,148	93,172	95,101	95,101	96,959
Total Operating Expenditures	8,709,220	8,869,681	9,704,745	9,467,302	9,684,634
Non-Departmental Expenditures					
91 Contingency	-	-	150,000	150,000	150,000
93 Reserves	-	-	3,003,253	2,843,045	2,789,580
94 Interfund Transfers	27,500	-	-	-	-
Total Non-Departmental Expenditures	27,500	-	3,153,253	2,993,045	2,939,580
Total Requirements	8,736,720	8,869,681	12,857,998	12,460,347	12,624,214
Ending Fund Balance	(3,625,102)	(3,444,532)	-	-	-

Police Local Option Levy Fund Revenue Summary

The Police Local Option Levy Fund is supported by a 5-year, voter approved, property tax levy. In addition, court conviction surcharges and jail lease revenues support the fund.

Police Local Option Levy Fund Expenditure Summary

The Police Local Option Levy Fund provides funding for the Springfield Municipal Jail, a portion of police officer staffing, and some Springfield Municipal Court staffing.

Significant Challenges & Changes

There are no significant challenges or changes in the FY27 budget year.

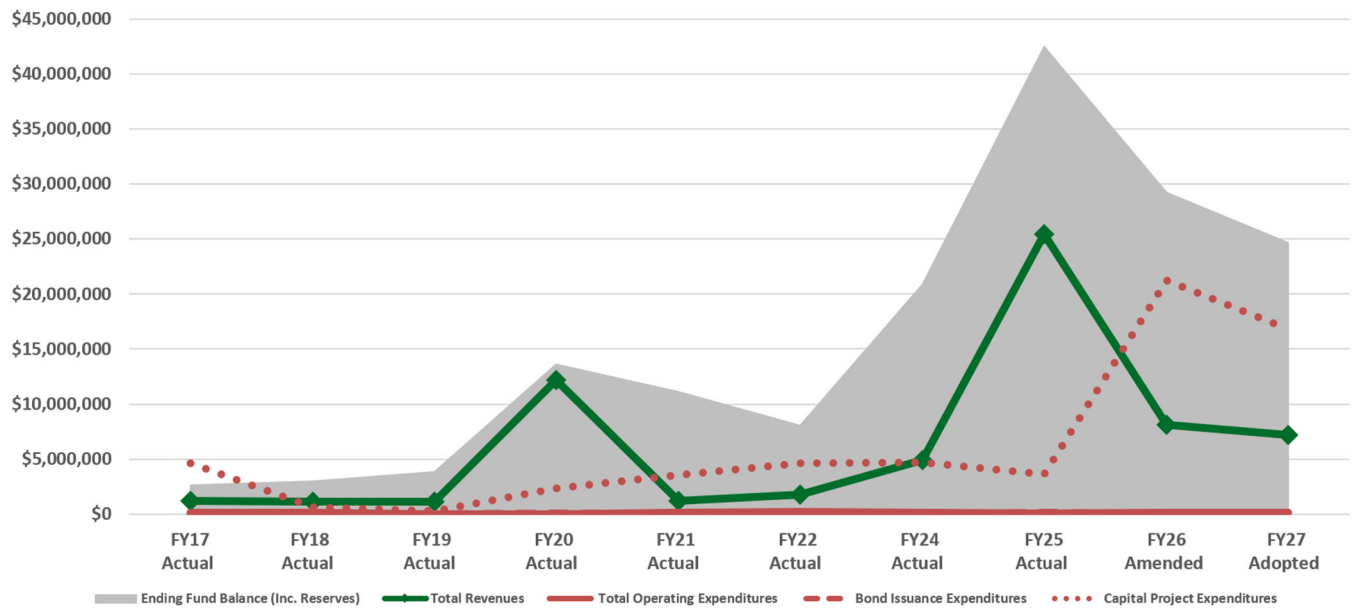


Springfield Police Department officers

Street Capital Fund Overview

This fund accounts for public transportation capital improvement costs and local capacity-increasing public transportation improvements. Financing is provided by bonds, Oregon Department of Transportation (ODOT) project reimbursements, interest on investments, and system development charges (SDCs).

Street Capital Fund Financial Summary – 10-Year Overview



Street Capital Fund Staffing Summary

There are no full-time equivalent (FTE) employees in the Street Capital Fund.

Street Capital Fund Resources & Requirements

	FY24 Actual	FY25 Actual	FY26 Amended	FY26 Est. Actuals	FY27 Adopted
<u>Resources by Category</u>					
Beginning Fund Balance	(20,779,225)	(20,855,086)	(42,463,497)	(42,463,497)	(34,393,721)
Current Revenues					
43 Intergovernmental	(2,443,705)	(120,228)	(4,961,000)	(4,936,393)	(4,892,475)
44 Charges For Service	(1,242,982)	(2,208,264)	(1,690,000)	(1,245,000)	(1,295,000)
46 Use Of Money & Property	(1,186,057)	(1,882,369)	(1,398,158)	(1,000,000)	(1,000,000)
48 Miscellaneous Receipts	(8,292)	-	-	-	-
49 Other Financing Sources	-	(21,240,332)	(36,947)	-	-
Total Revenues	(4,881,036)	(25,451,193)	(8,086,105)	(7,181,393)	(7,187,475)
Total Resources	(25,660,261)	(46,306,279)	(50,549,602)	(49,644,890)	(41,581,196)
<u>Requirements by Category</u>					
Operating Expenditures					
07 Development and Public Works	107,076	67,749	141,601	114,033	141,601
Total Operating Expenditures	107,076	67,749	141,601	114,033	141,601
Total Capital Project Expenditures	4,698,099	3,641,830	21,201,134	15,137,136	16,819,936
Non-Departmental Expenditures					
93 Reserves	-	-	29,206,867	34,393,721	24,619,659
98 Bond Issuance	-	133,204	-	-	-
Total Non-Departmental Expenditures	-	133,204	29,206,867	34,393,721	24,619,659
Total Requirements	4,805,175	3,842,783	50,549,602	49,644,890	41,581,196
Ending Fund Balance	(20,855,086)	(42,463,497)	-	-	-

Street Capital Fund Revenue Summary

The Street Capital Fund is supported by Oregon Department of Transportation (ODOT) reimbursements, bonds, SDC reimbursements, and SDC transportation improvement SDCs.

Street Capital Fund Expenditure Summary

The Street Capital Fund expenditures are for capital projects. This includes capitalized engineering staff time, design consultant services, planning/scoping pre-design, property acquisition, and capital construction services.

Significant Challenges & Changes

There are no significant challenges or changes in the FY27 budget year.

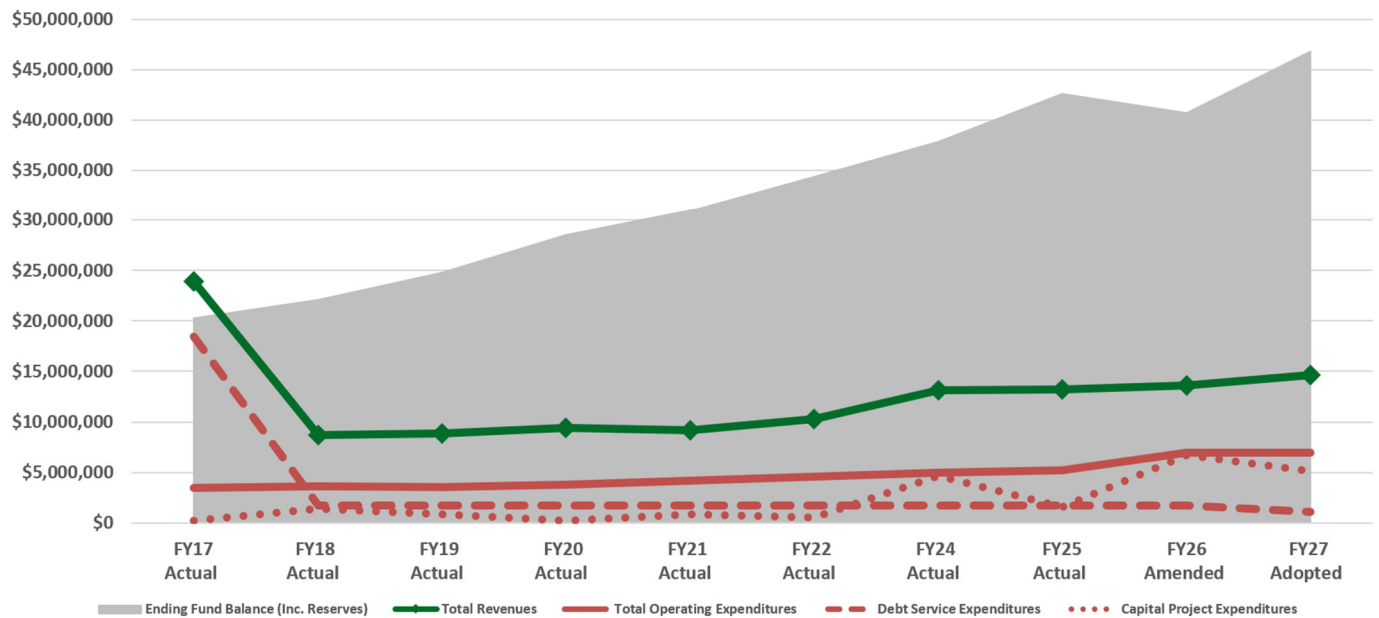


Mill Street Reconstruction, 2025

Sanitary Sewer Operations Fund Overview

The Sanitary Sewer Operations Fund provides for the operations and maintenance of the City's sewer system. This includes facilities, such as pipelines and pump stations, for the purpose of transporting the City's wastewater to the regional treatment facility. The Sanitary Sewer Operations Fund also provides resources for capital construction of sanitary sewer infrastructure, and for City staff to assist developers.

Sanitary Sewer Operations Fund Financial Summary – 10-Year Overview



Sanitary Sewer Operations Fund Staffing Summary

Full Time Equivalents (FTE) by Division	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
011 City Manager's Office	0.16	0.16	0.16	0.16
041 Finance	0.35	0.35	0.10	0.10
073 DPW Operations	14.21	14.06	14.06	14.27
075 DPW Environmental Services	1.23	1.33	1.23	1.28
076 DPW Community Development	7.66	10.63	12.38	13.13
Total	23.61	26.53	27.93	28.94

Sanitary Sewer Operations Fund Resources & Requirements

	FY24 Actual	FY25 Actual	FY26 Amended	FY26 Est. Actuals	FY27 Adopted
<u>Resources by Category</u>					
Beginning Fund Balance	(36,052,457)	(37,868,359)	(42,590,666)	(42,590,666)	(45,403,175)
Current Revenues					
42 Licenses, Permits & Fees	(2,658)	(2,223)	(2,400)	(2,400)	(2,400)
43 Intergovernmental	(1,145)	(108)	-	-	-
44 Charges For Service	(11,099,076)	(11,358,012)	(11,480,000)	(10,915,000)	(11,720,000)
46 Use Of Money & Property	(2,058,228)	(1,871,459)	(2,041,280)	(3,000,000)	(2,929,281)
49 Other Financing Sources	-	-	(105,744)	(127)	-
Total Revenues	(13,161,107)	(13,231,802)	(13,629,424)	(13,917,527)	(14,651,681)
Total Resources	(49,213,564)	(51,100,161)	(56,220,090)	(56,508,193)	(60,054,856)
<u>Requirements by Category</u>					
Operating Expenditures					
01 City Manager's Office	57,969	53,601	91,733	91,733	94,334
04 Finance	53,563	33,558	30,001	30,001	24,063
07 Development and Public Works	4,888,225	5,149,088	6,864,035	6,267,074	6,808,025
Total Operating Expenditures	4,999,757	5,236,248	6,985,769	6,388,808	6,926,422
Total Capital Project Expenditures	4,639,448	1,566,448	6,699,392	3,006,000	5,150,500
Non-Departmental Expenditures					
91 Contingency	-	-	150,000	150,000	150,000
93 Reserves	-	-	40,674,719	45,253,175	46,761,924
96 Debt Service	1,706,000	1,706,800	1,710,210	1,710,210	1,066,010
Total Non-Departmental Expenditures	1,706,000	1,706,800	42,534,929	47,113,385	47,977,934
Total Requirements	11,345,205	8,509,495	56,220,090	56,508,193	60,054,856
Ending Fund Balance	(37,868,359)	(42,590,666)	-	-	-

Sanitary Sewer Operations Fund Revenue Summary

The primary source of revenue for supporting operations and maintenance activities is the Sanitary Sewer User Fee charged to residential, commercial, and industrial customers. User fees have been structured to allow for appropriate Capital Reserves to decrease the reliance on debt to fund capital improvements. In addition to sewer fees, this fund collects System Development Charges (SDC's) which are used to fund the replacement of existing infrastructure as well as system expansion. SDC's are more cyclical in nature and fluctuate with the level of development in the community. The source of funds for stormwater capital construction costs are a combination of debt proceeds, SDC reserves, and a transfer of funds from operating surpluses.

Sanitary Sewer Operations Fund Expenditure Summary

The majority of expenditures in the Sanitary Sewer Operations Fund are in the Development and Public Works Department, and include the Operations Division, Community Development Division, and Environmental Services Division. Additionally, the Sanitary Sewer Operations Fund partially supports the Geographic Information System (GIS) program.

Personnel services account for \$4.1 million, or approximately 6.8%, of the FY27 proposed budget for this fund. Materials and services, which include professional services, supplies, right-of-way fees, and indirect charges, account for \$2.8 million, or about 5%, of this fund.

Significant Challenges & Changes

Two of the more significant challenges or changes facing the Sanitary Sewer Operations Fund are Inflow and Infiltration (I & I), and new limits and/or regulations on wastewater.



UpStream Art project by Silas Thoms

Inflow and infiltration of rainwater into the sanitary sewer collection system can overwhelm the capacity of the system, creating sewage overflows in Springfield. Another consequence would be that the sewage treatment plant could be overwhelmed, and consequently need to bypass, one or more of the treatment processes to move the water through the treatment plant more quickly. This could result in a permit violation. Inflow and infiltration can occur anywhere in the

collection system. The City is working on a multi-year project to identify and repair the pipe sections that are experiencing the worst inflow and infiltration activity.

State regulation of wastewater discharged into Oregon rivers is managed by the Oregon Department of Environmental Quality (DEQ). The DEQ issues a permit to the regional wastewater treatment plant periodically, and these usually come with new requirements. The responsibility to keep certain pollutants out of the wastewater discharged to the river could fall on the locality from which the substance originates. Because of this, management of the Fund must ensure that staff stay up to date on trends in regulation and have the capacity to quickly design and implement systems to respond to any new permit requirements.

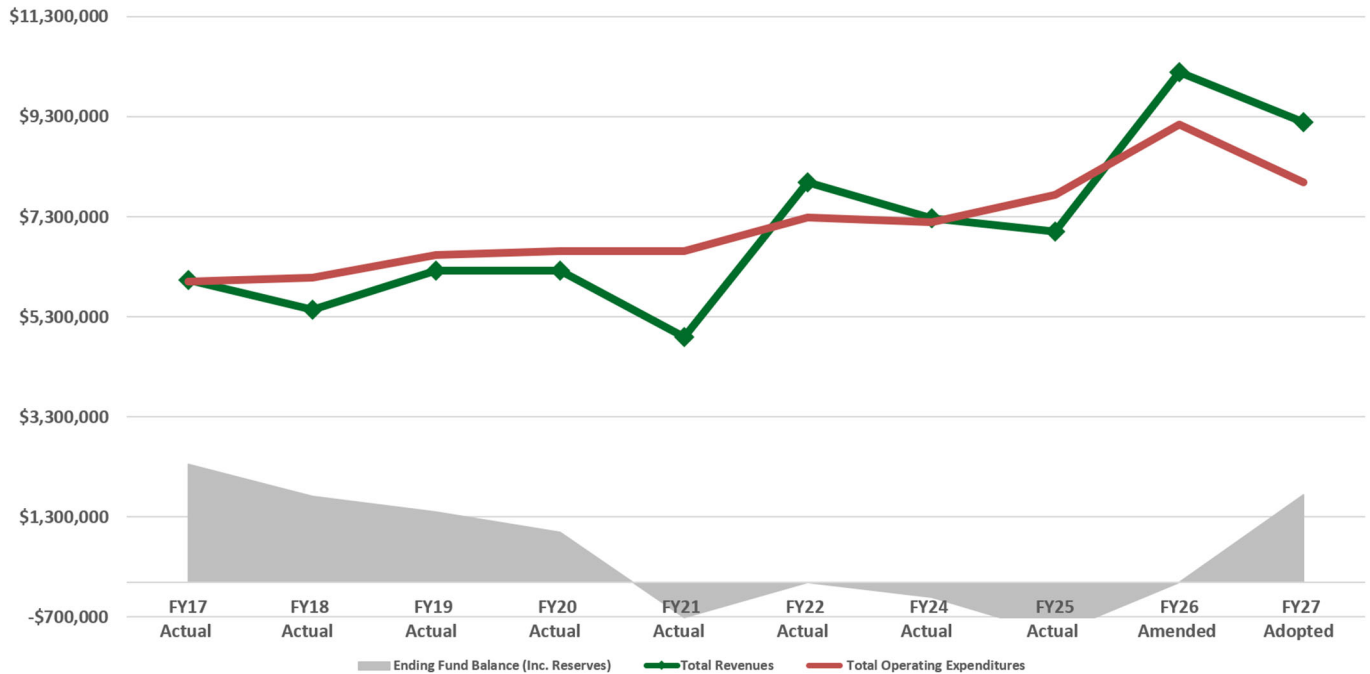


Regional Wastewater Treatment Plant (also known as the Water Pollution Control Facility)

Ambulance Fund Overview

The Ambulance Fund is an enterprise fund that accounts for the City's ambulance operations, which includes ambulance transportation services, and associated pre-hospital life support care, and the FireMed Program. The Cities of Springfield and Eugene consolidated their fire departments via an intergovernmental agreement in 2010 and provide services within a coverage area of approximately 1,452 square miles.

Ambulance Fund Financial Summary – 10-Year Overview



Ambulance Fund Staffing Summary

Full Time Equivalents (FTE) by Division	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
051 Fire and Life Safety	26.00	29.00	28.50	30.50
Total	26.00	29.00	28.50	30.50

Ambulance Fund Resources & Requirements

	FY24 Actual	FY25 Actual	FY26 Amended	FY26 Est. Actuals	FY27 Adopted
<u>Resources by Category</u>					
Beginning Fund Balance	372,192	307,209	1,040,730	1,040,730	(537,388)
Current Revenues					
42 Licenses, Permits & Fees	(6,760)	-	-	-	-
43 Intergovernmental	-	(95,147)	(181,896)	(111,171)	(45,000)
44 Charges For Service	(7,266,103)	(6,607,186)	(8,658,700)	(8,449,474)	(9,165,700)
46 Use Of Money & Property	11,671	52,457	(5,000)	49,306	25,000
48 Miscellaneous Receipts	(3,721)	(11,499)	(6,500)	(6,034)	(6,500)
49 Other Financing Sources	-	(346,078)	(1,335,685)	(1,200,900)	-
Total Revenues	(7,264,913)	(7,007,453)	(10,187,781)	(9,718,273)	(9,192,200)
Total Resources	(6,892,721)	(6,700,244)	(9,147,051)	(8,677,543)	(9,729,588)
<u>Requirements by Category</u>					
Operating Expenditures					
05 Fire & Life Safety	7,199,930	7,740,974	9,147,051	8,140,155	7,985,821
Total Operating Expenditures	7,199,930	7,740,974	9,147,051	8,140,155	7,985,821
Non-Departmental Expenditures					
93 Reserves	-	-	-	537,388	1,743,767
Total Non-Departmental Expenditures	-	-	-	537,388	1,743,767
Total Requirements	7,199,930	7,740,974	9,147,051	8,677,543	9,729,588
Ending Fund Balance	307,209	1,040,730	-	-	-

Ambulance Fund Revenue Summary

The primary revenue sources to the Ambulance Fund are user fees, including Medicare and Medicaid reimbursements charged for ambulance transportation services, Ground Emergency Medical Transport Program (GEMT) and FireMed program membership fees.

Ambulance Fund Expenditure Summary

In the FY27 proposed budget, Personnel Services account for nearly \$4.8 million (52%), while Materials and Services comprise \$3.2 million (35%). Materials and Services include general contractual services, dispatch contract expenses, medical supplies, vehicle maintenance, and internal charges for future vehicle replacement.

Emergency Medical Services (EMS) Operations provide high quality pre-hospital emergency treatment and ambulance transportation throughout the Springfield and Eugene area. The program also provides



Eugene Springfield Fire Medic Unit

paramedic continuing education and training, ensuring the ability to provide Advanced Life Support (ALS) level of care to all patients when needed. Stand-by-medical care coverage is also provided throughout the community for special events.

FireMed is a voluntary ambulance membership program which covers patient out-of-pocket expenses for medically

necessary ambulance transportation to the nearest appropriate hospital. The program increased annual membership fees in FY23 and has an average monthly membership of 8,250 since the beginning of the 2020 membership period. Administration services for marketing, outreach, and enrollment are provided by a third-party vendor.

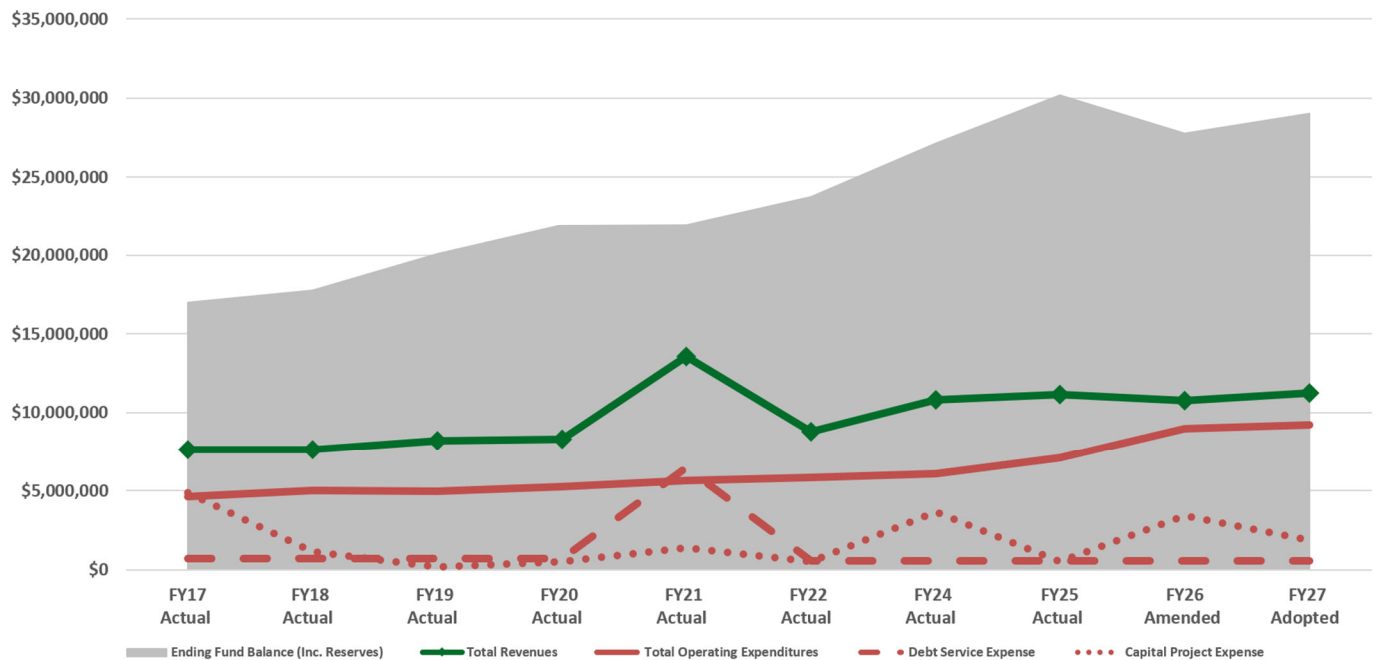
Significant Challenges & Changes

Revenues within the Ambulance Fund are not keeping pace with rising expenditures. Nearly 78% of all patients transported are covered by Medicare or Medicaid, which establish capitated fee schedules. These fee schedules have remained flat or shown only moderate increases (less than 2.5% annually). The Ground Emergency Medical Transport (GEMT) program was enacted to address the resulting shortfall, and its implementation by the Oregon Health Authority in FY20 has helped capture more revenue for the Ambulance Fund. Expenditures are projected to continue outpacing revenues in the coming fiscal years, leaving a gap that will need to be funded. In the current and previous fiscal years, the General Fund has transferred funding to the Ambulance Fund to balance the shortfall.

Storm Drainage Operations Fund Overview

The Storm Drainage Operations Fund provides for the operations and maintenance of the City's stormwater system. Activities include maintaining over 200 miles of pipeline and 6,534 catch basins, frequent sweeping of the City's 454 lane miles of paved streets totaling 9,257 miles swept in 2025, maintaining and inspecting water quality facilities throughout the City, and providing community education about stormwater management. The Storm Drainage Operations Fund also provides resources for capital construction of stormwater infrastructure.

Storm Drainage Operations Fund Financial Summary – 10-Year Overview



Storm Drainage Operations Fund Staffing Summary

Full Time Equivalents (FTE) by Division	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
011 City Manager's Office	0.16	0.16	0.16	0.16
041 Finance	0.35	0.35	0.10	0.10
073 DPW Operations	23.73	23.93	23.93	24.48
075 DPW Environmental Services	5.57	5.67	5.57	5.67
076 DPW Community Development	9.61	10.76	11.91	12.04
Total	39.42	40.87	41.67	42.45

Storm Drainage Operations Fund Resources & Requirements

	FY24 Actual	FY25 Actual	FY26 Amended	FY26 Est. Actuals	FY27 Adopted
<u>Resources by Category</u>					
Beginning Fund Balance	(26,636,601)	(27,137,924)	(30,167,006)	(30,167,006)	(29,961,493)
Current Revenues					
42 Licenses, Permits & Fees	(186,084)	(205,302)	(150,000)	(90,000)	(100,000)
43 Intergovernmental	(46,681)	(74,312)	(34,100)	(40,000)	(40,000)
44 Charges For Service	(9,034,342)	(9,669,918)	(9,418,300)	(9,724,000)	(10,110,000)
46 Use Of Money & Property	(1,429,306)	(1,220,985)	(963,849)	(996,936)	(1,000,000)
48 Miscellaneous Receipts	(2,105)	(522)	-	(1,000)	-
49 Other Financing Sources	(100,000)	-	(203,570)	(292)	-
Total Revenues	(10,798,518)	(11,171,039)	(10,769,819)	(10,852,228)	(11,250,000)
Total Resources	(37,435,119)	(38,308,963)	(40,936,825)	(41,019,234)	(41,211,493)
<u>Requirements by Category</u>					
Operating Expenditures					
01 City Manager's Office	58,354	53,703	91,994	91,994	94,595
04 Finance	53,575	33,560	30,001	30,001	24,062
07 Development and Public Works	5,984,455	6,996,755	8,870,972	8,629,199	9,094,388
Total Operating Expenditures	6,096,383	7,084,018	8,992,967	8,751,194	9,213,045
Total Capital Project Expenditures	3,647,170	505,697	3,424,000	1,756,496	1,897,400
Non-Departmental Expenditures					
91 Contingency	-	-	200,000	200,000	530,000
93 Reserves	-	-	27,769,807	29,761,493	29,019,097
96 Debt Service	553,641	552,241	550,051	550,051	551,951
Total Non-Departmental Expenditures	553,641	552,241	28,519,858	30,511,544	30,101,048
Total Requirements	10,297,195	8,141,957	40,936,825	41,019,234	41,211,493
Ending Fund Balance	(27,137,924)	(30,167,006)	-	-	-

Storm Drainage Operations Fund Revenue Summary

The primary revenue source for supporting stormwater operations and maintenance activities is the Stormwater User Fee, which is assessed on every property in the City. In addition to user fees, this fund also collects System Development Charges (SDC's) which are used to fund the replacement of existing infrastructure, as well as system expansion. SDC's are more cyclical in nature and fluctuate with the level of development in the community. The source of funds for stormwater capital construction costs are a combination of debt proceeds, SDC reserves, and transfer of funds from operating surpluses.

Storm Drainage Operations Fund Expenditure Summary

The majority of expenditures in the Storm Drainage Operations Fund are in the Development and Public Works Department, and include the Operations Division, Community Development Division, and Environmental Services Division. Additionally, the Storm Drainage Operations Fund partially supports Geographic Information Systems (GIS) program.



Operating expenditures in the Storm Drainage Operations Fund include Personnel Services of \$5.7 million (14%) in the proposed FY27 budget. Materials and Services account for \$3.4 million (8%), which includes professional services, supplies, right-of-way use fees, and indirect charges. Additionally, capital project expenditures total \$1.9 million in the proposed FY27 budget.

UpStream Art by Barbara Counsil Burney

Significant Challenges & Changes

In November of 2020, the City refinanced the Series 2010 Stormwater Revenue Bonds. The Series 2010 Bonds had an interest rate of 3.4%, and the refinanced Series 2020 Bonds have an interest rate of 1.2%. The net present value of the interest savings was \$823,423.

In November of 2018, the Oregon Department of Environmental Quality issued the MS4 Phase II General Permit (Municipal Separate Storm Sewer System) that the City must comply with. The Storm Drainage Operations Fund is in the middle of a multi-year project to complete the permit implementation.

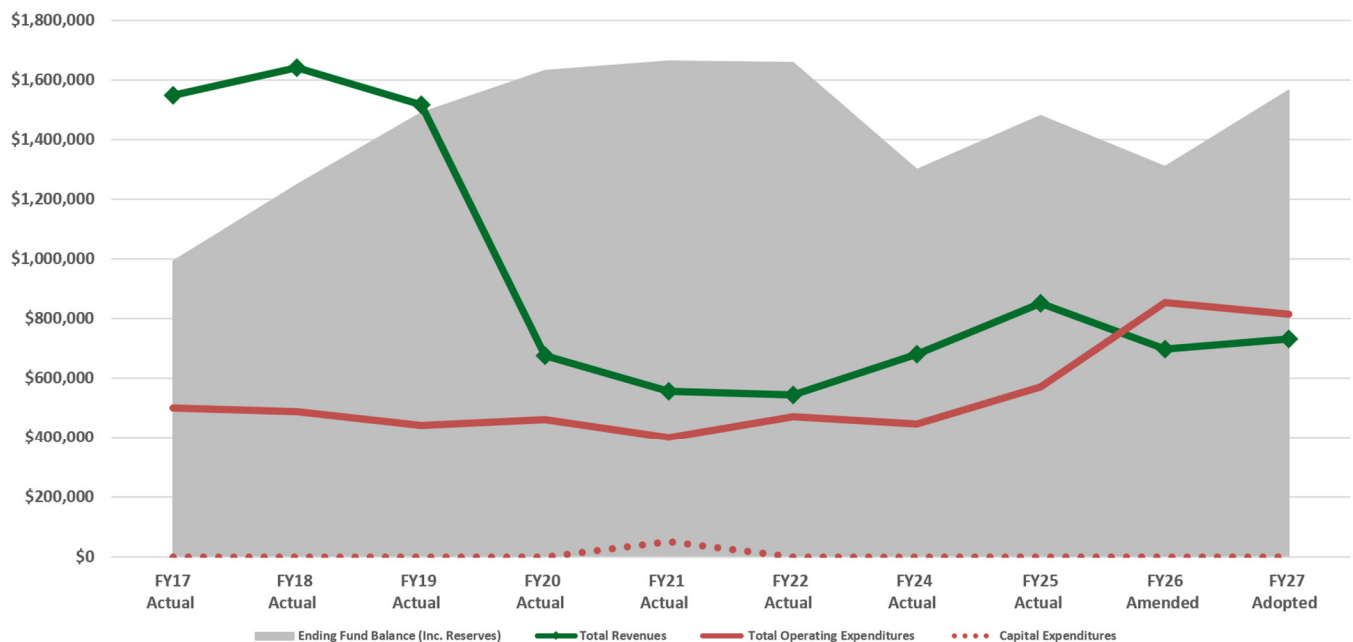
Booth Kelly Fund Overview

The Booth Kelly Fund is an enterprise fund that accounts for the cost of operating leasable property owned and managed by the City. These properties primarily consist of the Booth Kelly Center, the historic Springfield Depot, and other properties owned by the City of Springfield that result in lease revenue.

The Booth Kelly Center dates back to the early 1900's and was acquired by the City in 1986. The site consists of 117 acres of land, and approximately 200,000 square feet of large industrial and commercial warehouse, storage, manufacturing, and office spaces.

Originally constructed in 1891, the Springfield Depot was acquired by the City in 2008. In 2009, the Depot underwent minor remodeling and currently houses the Springfield Area Chamber of Commerce.

Booth Kelly Fund Financial Summary – 10-Year Overview



Booth Kelly Fund Staffing Summary

Full Time Equivalents (FTE) by Division	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
011 City Manager's Office	0.40	0.40	0.50	0.50
073 DPW Operations	0.44	0.44	0.44	0.44
076 DPW Community Development	0.42	0.42	0.42	0.45
Total	1.26	1.26	1.36	1.39

Booth Kelly Fund Resources & Requirements

	FY24 Actual	FY25 Actual	FY26 Amended	FY26 Est. Actuals	FY27 Adopted
<u>Resources by Category</u>					
Beginning Fund Balance	(1,150,640)	(1,299,303)	(1,479,779)	(1,479,779)	(1,661,553)
Current Revenues					
42 Licenses, Permits & Fees	-	-	(15,000)	(32,000)	(15,000)
44 Charges For Service	(617,439)	(596,159)	(623,358)	(669,200)	(676,602)
45 Fines And Forfeitures	-	-	(12,000)	(10,600)	(12,000)
46 Use Of Money & Property	(63,190)	(60,772)	(39,999)	(41,800)	(28,000)
48 Miscellaneous Receipts	-	-	-	(54,500)	-
49 Other Financing Sources	-	(192,925)	(5,329)	-	-
Total Revenues	(680,629)	(849,856)	(695,686)	(808,100)	(731,602)
Total Resources	(1,831,269)	(2,149,159)	(2,175,465)	(2,287,879)	(2,393,155)
<u>Requirements by Category</u>					
Operating Expenditures					
01 City Manager's Office	60,928	102,336	264,299	264,299	345,704
07 Development and Public Works	384,265	467,043	587,302	362,027	467,060
Total Operating Expenditures	445,193	569,380	851,601	626,326	812,764
Non-Departmental Expenditures					
91 Contingency	-	-	15,000	15,000	15,000
93 Reserves	-	-	1,308,864	1,646,553	1,565,391
94 Interfund Transfers	86,772	100,000	-	-	-
Total Non-Departmental Expenditures	86,772	100,000	1,323,864	1,661,553	1,580,391
Total Requirements	531,965	669,380	2,175,465	2,287,879	2,393,155
Ending Fund Balance	(1,299,303)	(1,479,779)	-	-	-

Booth Kelly Fund Revenue Summary

The primary source of revenue for the Booth Kelly Fund is generated by leasing of commercial and light-industrial space to local businesses. In 2022, City Council approved Resolution 2022-14, which directs for leasable space at Booth Kelly to be tenanted using the pre-approved terms by Council, managed, and brought up to market rate rents through April of 2027.

Booth Kelly Fund Expenditure Summary

Expenditures for this fund vary from year to year, and are primarily made up of Materials and Services, and Capital Outlay for maintaining and improving facilities. There is approximately one full-time equivalent (FTE) supported by this fund for property management and maintenance. In FY25, the budget increased expenditures to hire a professional property management company to better mature this portfolio of properties.

Significant Challenges & Changes

The Booth Kelly and Springfield Depot facilities have a backlog of deferred maintenance and are in need of significant modernizations and improvements to support increases in rent over time. The deferred maintenance at the Springfield Depot consists of exterior care and maintenance and is proposed to be funded using Transient Lodging Tax funds due to its use as a visitor's center. This maintenance budget was approved in the FY26 budget, and project procurements are underway. Due to the timing of delivery, the maintenance budget has been included in the FY27 budget.

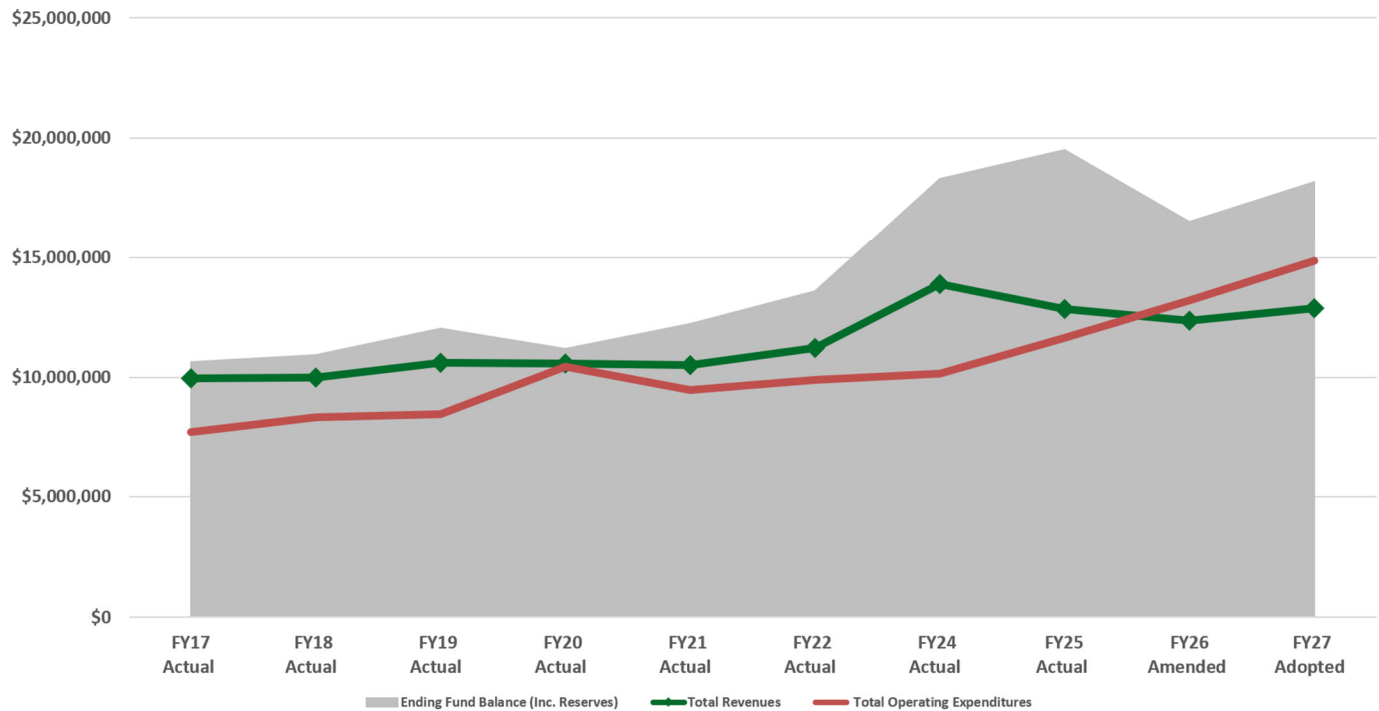


Booth Kelly

Insurance Fund Overview

The Insurance Fund is an internal service fund that is responsible for the City's self-insured health program, the property and liability insurance program, and the workers' compensation program.

Insurance Fund Financial Summary – 10-Year Overview



Insurance Fund Staffing Summary

Full Time Equivalents (FTE) by Division	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
021 Human Resources	3.00	3.00	3.00	3.00
Total	3.00	3.00	3.00	3.00

Insurance Fund Resources & Requirements

	FY24 Actual	FY25 Actual	FY26 Amended	FY26 Est. Actuals	FY27 Adopted
<u>Resources by Category</u>					
Beginning Fund Balance	(14,547,176)	(18,301,589)	(19,514,106)	(19,514,106)	(20,375,905)
Current Revenues					
43 Intergovernmental	(131,773)	(47,828)	(22,347)	(63,579)	(64,758)
44 Charges For Service	(12,683,436)	(11,780,070)	(12,034,423)	(13,556,427)	(12,646,140)
46 Use Of Money & Property	(844,790)	(878,828)	(300,000)	(400,000)	(180,000)
48 Miscellaneous Receipts	(235,766)	(156,915)	-	(127,400)	-
Total Revenues	(13,895,765)	(12,863,640)	(12,356,770)	(14,147,406)	(12,890,898)
Total Resources	(28,442,941)	(31,165,230)	(31,870,876)	(33,661,512)	(33,266,803)
<u>Requirements by Category</u>					
Operating Expenditures					
02 Human Resources	553,140	604,589	889,082	829,082	896,762
31 Health Insurance	7,467,834	8,572,972	8,768,828	9,006,832	10,310,700
32 Risk Services	2,120,377	2,473,563	3,553,574	3,449,693	3,663,780
Total Operating Expenditures	10,141,351	11,651,124	13,211,484	13,285,607	14,871,242
Non-Departmental Expenditures					
91 Contingency	-	-	200,000	200,000	200,000
93 Reserves	-	-	16,523,535	20,175,905	18,195,561
94 Interfund Transfers	-	-	1,935,857	-	-
Total Non-Departmental Expenditures	-	-	18,659,392	20,375,905	18,395,561
Total Requirements	10,141,351	11,651,124	31,870,876	33,661,512	33,266,803
Ending Fund Balance	(18,301,589)	(19,514,106)	-	-	-

Insurance Fund Revenue Summary

The primary sources of revenue for the Insurance Fund are contributions by the City for self-insured health, property and liability insurance, and workers compensation. In addition, a portion of health insurance contributions are paid for by employees and retirees.

Insurance Fund Expenditure Summary

The Insurance Fund's expenditures include operating costs for the Human Resources Department to administer insurance programs, premiums for health, property, liability, and workers' compensation insurance, payments for claims under the City's self-insured health program, and expenses related to deductibles and claim costs for property and liability insurance.

Significant Challenges & Changes

The City continues to proactively manage risk, control claims costs, and maintain stable insurance programs while adapting to emerging pressures.

Liability and Workers' Compensation Insurance: The City is planning for increased climate-related risks and ongoing public safety liability exposure. Efforts will focus on resilient infrastructure, regular coverage evaluations, and cost-conscious risk management strategies to protect long-term financial stability.

Cybersecurity Liability Insurance: The City continues to face a tightening insurance market for cybersecurity coverage. Carriers are increasing underwriting requirements, including multi-factor authentication, endpoint detection and response, employee training, and incident response planning. Maintaining coverage requires ongoing investment in security infrastructure, system monitoring, and compliance with evolving standards. Premium volatility and reduced coverage options remain ongoing challenges.

Workplace Safety: The City will strengthen proactive safety practices through expanded hazard assessments, targeted training, and modern safety tools. These efforts aim to reduce preventable injuries and improve overall workplace safety performance.

Employee Wellness: The City will continue expanding LiveWell supports across physical, emotional, financial, community, and occupational well-being. Focus areas include promoting healthy habits, improving access to stress support, and enhancing financial confidence through practical tools and programs.

External market and environmental factors continue to impact the medical insurance landscape, including changes affecting the City's insurance partners. The City will remain informed and proactive, ensuring contingency planning is in place should significant provider or network changes occur.

BUDGET BY DEPARTMENT





City Manager's Office Department Overview

The City Manager's Office (CMO) provides leadership and direction in executing the city-wide policies and objectives set forth by the Mayor and City Council. To achieve these goals, the office focuses on strategies that enhance customer service and operational efficiency, while supporting City Council activities, policy implementation, organizational oversight, economic development, community



City Manager's Office Staff

engagement, and fostering partnerships with local, state, and federal entities to secure vital funding and services for the City.

As the City's chief administrative officer, the City Manager is responsible for advising the City Council on the services the City provides to the community, and ensuring the establishment of efficient and effective administrative processes for service delivery. Staff in the City Manager's Office support the Mayor and City Council and handle a variety of essential functions, including city recorder duties, economic development, legislative and intergovernmental relations, city elections, media relations, public

outreach, and the management of boards, commissions, and committees. Additionally, the office oversees the City budget and staffing for the Springfield Economic Development Agency. The Assistant City Manager supervises the divisions of Development and Public Works.

Financial Summary by Object Level	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
5 PERSONNEL SERVICES	1,314,388	1,262,249	1,456,765	1,515,179
6 MATERIALS & SERVICES	3,536,975	1,801,248	2,043,651	2,275,488
7 CAPITAL OUTLAY	1,692	-	-	-
Grand Total	\$ 4,853,054	\$ 3,063,497	\$ 3,500,416	\$ 3,790,667

Budget Summary – FY2027

Staffing

The City Manager's Office consists of 8.0 full-time equivalents (FTEs).

Department Funding

The department is supported through multiple funds. The General Fund covers general oversight and city-wide services. The Transient Lodging Tax Fund supports tourism-related programs and staffing.

Several Urban Renewal Funds support development initiatives in the Glenwood and Downtown urban renewal districts. Special Revenue Funds support fundraising for special projects, such as public art and events. Operational Funds, including the Street Fund, Building Code Fund, Sanitary Sewer Operations Fund, Regional Wastewater Fund, and the Storm Drainage Operations Fund, reflect the Development and Public Works reporting structure to the Assistant City Manager.

Service Level Changes

The Economic Development Team successfully recruited and filled two existing positions. These positions are 1.0 FTE Legislative and Economic Development Analyst, and 1.0 FTE Urban Renewal Analyst.

Accomplishments – FY2026

- ✓ **Supported Long-Term Financial Planning** – Coordinated staff support for the Fiscal Stability Task Force (in partnership with Finance), including research, facilitation, public engagement, and City Council briefings. This work resulted in clear, actionable recommendations to help the City address structural budget challenges and plan for long-term fiscal stability.
- ✓ **Managed Major Contracts and Funding** – Led and coordinated several high-impact efforts, including management of the Ken Kesey mural repaint contract, development and procurement of a new parking management services contract, and coordination of a federal grant supporting the Springfield Police Department. These efforts improved service delivery while maintaining strong fiscal oversight and accountability.
- ✓ **Improved Internal Operations and Legislative Awareness** – Advanced a city-wide agenda management software system to improve efficiency, accuracy, and transparency in Council and committee processes. Monitored and analyzed state legislation during Oregon's short session to keep leadership informed on issues affecting housing, economic development, public safety, public health, and industrial development.
- ✓ **Advanced Regional Collaboration on Fire Services** – Continued partnership with the City of Eugene on the Eugene-Springfield Fire governance review, supporting analysis of long-term governance options and helping define a clear path forward for continued work in FY27.
- ✓ **Strengthened Communication and Community Trust** – Delivered consistent, plain-language communication on high-profile issues such as the fire level renewal, Glenwood redevelopment, and emergency warming site activations. Expanded bilingual and culturally responsive outreach and increased use of short-form video content to improve public understanding and engagement.

Initiatives – FY2027

- ✓ **Eugene-Springfield Fire Governance Review** – Continue the joint governance review with the City of Eugene to evaluate long-term governance options for the Eugene-Springfield Fire service. Staff will support policy discussions, intergovernmental coordination, and analysis of governance models to help both City Councils consider future governance structures and service oversight.
- ✓ **City Fiscal Sustainability Review** – Support implementation of the Fiscal Sustainability Task Force recommendations and continue evaluating long-term financial strategies for the City. Work will include coordination with the Finance Department to review revenue trends, expenditure pressures, and potential policy options to strengthen the City's long-term financial stability.
- ✓ **Public Art and Infrastructure Initiative** – Administer the contract for Springfield Flame Phase 2, including signage and landscaping improvements, with project completion scheduled for Fall

2027. Advance planning and coordination to address deferred maintenance needs at the Historic Springfield Depot, supporting long-term preservation and continued public use.

- ✓ **Records Management Modernization Initiative** – Review the City's existing records management system and practices. Evaluate software solutions and work with departments to implement a modern records management system that improves usability, compliance, staff efficiency, and public access to records. Partner with the Springfield Police Department to evaluate and implement public records request software that streamlines internal workflows, improves tracking and response times, and provides a more accessible, user-friendly interface for the public.
- ✓ **Crisis-Ready Communication Initiative** – Develop a Rapid Response Toolkit for high-profile issues and emergency situations, including pre-approved communication templates, defined roles and responsibilities, and message maps to support timely, accurate, and accessible public information. Conduct a communications preparedness drill to test internal coordination, workflows, and accessibility standards in a simulated emergency or misinformation event.

Future Year Considerations – FY2028 → FY2030

- ✓ **Eugene-Springfield Fire Governance Implementation** – Based on Council direction, future work may include implementing a revised governance structure for the Eugene-Springfield Fire service. This could involve updates to intergovernmental agreements, governance representation, and operational oversight to support clear accountability and long-term service stability.
- ✓ **Fiscal Sustainability Strategy Implementation** – Continue implementation of long-term fiscal sustainability strategies identified through the Fiscal Sustainability Task Force and future Council direction. This work may include evaluation of revenue options, service delivery adjustments, and financial policies to address structural budget challenges and maintain core services.
- ✓ **Economic Development & Land Use Planning** – Conduct a comprehensive *mapping value* project to better understand property tax values and development potential across the city. Consultants will analyze existing and projected values to inform long-term land use and economic development strategies, including evaluation of the feasibility and potential benefits of establishing a third Urban Renewal District. This work will support data-driven decisions about growth, infrastructure investment, and redevelopment priorities.
- ✓ **City Council Support & Resources** – Continue improving City Council support systems by enhancing communication tools, meeting management processes, and technology infrastructure. Future efforts will also include targeted training and professional development to support governance, policy deliberation, and public engagement, ensuring Councilmembers have the tools and resources needed to serve the community efficiently and transparently.
- ✓ **Public Engagement & Transparency** – Expand initiatives to strengthen public engagement, improve emergency communication, and increase transparency and access to information. Efforts will include modernizing communication platforms, improving clarity and timeliness of public messaging, and broadening outreach methods to better reach diverse audiences and build trust in City decision-making.

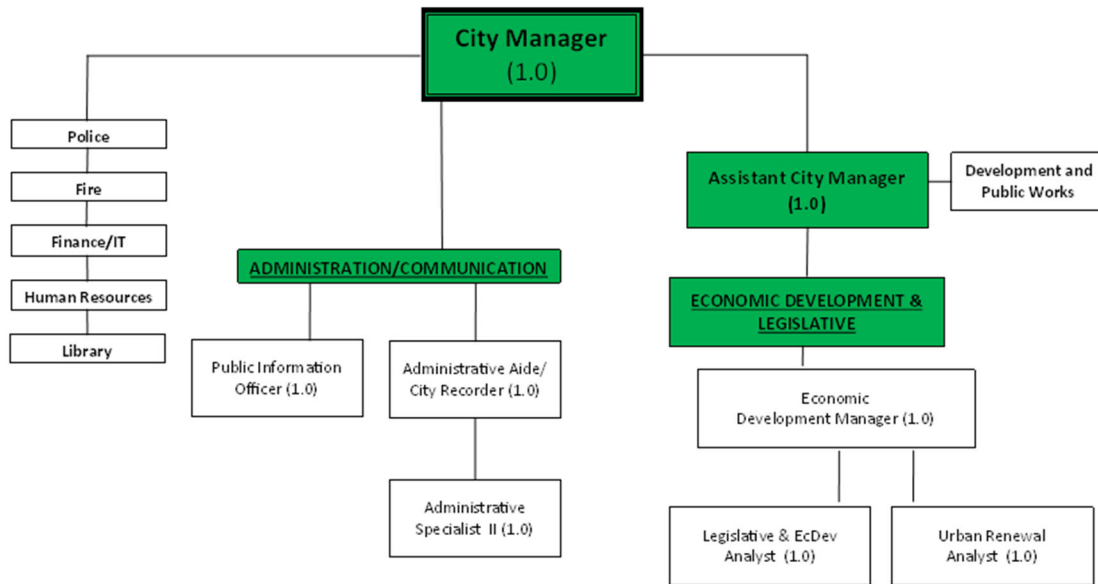
Financial Summary by Fund	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
100 General Fund	1,444,849	1,714,690	1,877,832	1,944,871
201 Street Fund	40,311	37,403	61,708	63,349
204 Special Revenue Fund	2,993,487	915,837	10,500	20,500
208 Transient Lodging Tax Fund	171,094	159,832	1,058,386	1,181,757
224 Building Code Fund	12,847	13,790	25,032	26,148
611 Sanitary Sewer Fund	57,969	53,601	91,733	94,334
612 Regional Wastewater Fund	13,216	12,305	18,932	19,409
617 Storm Drainage Fund	58,354	53,703	91,994	94,595
618 Booth-Kelly Fund	60,928	102,336	264,299	345,704
Grand Total	\$ 4,853,054	\$ 3,063,497	\$ 3,500,416	\$ 3,790,667

Financial Summary by Program	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
1001 Legislative Support	-	19,593	73,282	73,525
1002 External Public Communication	82,481	96,259	154,963	143,242
1003 Community Event Coordination & Promotions	558	-	-	100,000
1004 Outside Agency Contracts	387,588	410,425	426,663	433,249
1005 Economic Development	156,356	111,019	141,265	145,242
1006 Economic Development Agency Funding	17,424	15,496	818,230	819,097
1007 Urban Renewal Management	7,104	657	129,586	125,633
1008 Enterprise Zone	21,649	20,168	24,305	25,462
1009 Transient Room Tax Management	78,387	66,982	146,731	171,484
1010 Downtown Parking Enforcement	130,728	130,765	-	-
1013 Intergovernmental and Legislative Management	152,237	172,936	212,035	225,233
1056 Regional Wastewater Administration	7,983	8,694	9,444	9,921
1059 Wastewater Fiscal Management and Customer Services	-	52	-	-
7000 Department Administration	3,262,340	1,280,636	455,241	514,460
7001 Mayor & Council	178,791	188,152	201,637	205,763
7004 Intergovernmental Relations Management	93	-	-	-
7005 City-Wide Management & Oversight	285,776	285,381	248,342	249,452
7006 City-Wide Employee Communication	24,845	123,195	160,120	166,892
7007 Organizational Development	36,245	31,270	34,273	36,307
7901 Miscellaneous Leased Property	-	900	-	-
7902 Booth Kelly	13,814	100,916	264,299	345,704
8800 Capital Projects	8,655	-	-	-
Grand Total	\$ 4,853,054	\$ 3,063,497	\$ 3,500,416	\$ 3,790,667

Organizational Structure

City Manager's Office

8 FTE



Summary of Full-Time Equivalents by Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Admin Aide/City Recorder	1.00	1.00	1.00	1.00
Administrative Specialist II	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	1.00
City Manager	1.00	1.00	1.00	1.00
CMO Analyst	1.00	-	-	-
Economic Development Manager	1.00	1.00	1.00	1.00
Legislative & EcDev Analyst	-	1.00	1.00	1.00
Urban Renewal Analyst	1.00	1.00	1.00	1.00
Project Manager (ARPA)	1.00	0.50	-	-
Public Information Officer	1.00	1.00	1.00	1.00
Grand Total	9.00	8.50	8.00	8.00

Summary of Full-Time Equivalents by Fund	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
100 General Fund	6.25	6.45	6.55	6.55
201 Street Fund	0.10	0.10	0.10	0.10
204 Special Revenue Fund	1.40	0.70	-	-
208 Transient Lodging Tax Fund	0.45	0.45	0.45	0.45
224 Building Code Fund	0.05	0.05	0.05	0.05
611 Sanitary Sewer Fund	0.16	0.16	0.16	0.16
612 Regional Wastewater Fund	0.03	0.03	0.03	0.03
617 Storm Drainage Fund	0.16	0.16	0.16	0.16
618 Booth-Kelly Fund	0.40	0.40	0.50	0.50
Grand Total	9.00	8.50	8.00	8.00

Summary of Full-Time Equivalents by Program	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
1001 Legislative Support	-	0.40	0.50	0.50
1002 External Public Communication	0.78	0.78	0.78	0.18
1004 Outside Agency Contracts	0.35	0.35	0.25	0.15
1005 Economic Development	1.65	1.45	1.32	0.42
1006 Economic Development Agency Funding	-	-	0.10	0.10
1007 Urban Renewal Management	-	-	-	1.00
1008 Enterprise Zone	-	-	0.13	0.13
1009 Transient Room Tax Management	0.35	0.35	0.35	0.35
1013 Intergovernmental and Legislative Management	0.30	0.30	0.30	0.30
1056 Regional Wastewater Administration	0.03	0.03	0.03	0.03
7000 Department Administration	2.92	2.22	1.52	1.52
7001 Mayor & Council	0.85	0.85	0.85	0.85
7005 City-Wide Management & Oversight	1.37	1.37	1.27	0.87
7006 City-Wide Employee Communication	-	-	-	1.00
7007 Organizational Development	-	-	0.10	0.10
7902 Booth Kelly	0.40	0.40	0.50	0.50
Grand Total	9.00	8.50	8.00	8.00

Performance Measures

Measure	FY26 Target	FY26 Est. Actual	FY27 Target
1.) Timely and accurate posting and accessibility of Council packets.	100%	95%	100%
Why this measure is important: To provide accurate and timely information to our council and community on public meetings and opportunities for public engagement.			
2.) City Lease agreements that have exercised lease term to increase rents annually.	75%	50% (11 of 22 leases updated)	75%
Why this measure is important: To provide clear, and consistent financial records for our tenants and better transparency of City Owned property agreements.			
3.) Provide annual maintenance and inspection of City owned art installations and murals.	100%	80%	100%
Why this measure is important: Art installations designed and owned by the City provide a sense of place and pride for our community. Annual maintenance and inspection will protect the city's significant art investments.			
4.) Provide list of priority bills which need to be tracked in Oregon Legislature one week after the bills are published.	100%	100%	100%
Why this measure is important: To protect our community interests during the legislative session by accurately and strategically tracking all relevant legislation and providing our Council and community members with a voice on issues that impact local government.			

Development & Public Works Department Overview

Development & Public Works (DPW) is responsible for land use and infrastructure planning, zoning, development review, building permits, code enforcement, capital construction, emergency management, and the stewardship of the City's infrastructure systems – public buildings, transportation, wastewater, stormwater, and waterways – to ensure a safe and healthy community.

Community Development Division

Community Development (CMD) is responsible for the long-term livability of the community within the Urban Growth Boundary and City limits. CMD staff work with City Council to develop plans that provide policy direction and maintain Development and Municipal Code to implement the Council's policies. CMD staff implement statewide Building Safety Codes, develop and deliver engineering capital projects across the City's infrastructure systems of streets, drainage, wastewater and buildings/facilities, and Right of Way; complete long range land use and infrastructure plans



S. 42nd Overlay ADA Ramp Construction

required by state law and to support efficient and functional infrastructure systems; advance the City's Housing Strategy and Community Development Block Grant and HOME investment partnership programs.

CMD's core service areas are: *Director and Communication* (Director and Budget), *Development Center* (Development Review and Current Planning, Building Review and Inspection, Code Enforcement, and Business Licensing), *Comprehensive Planning* (Federal Housing and Community Services, Federal Transportation Planning Program, Long Range Land Use Planning and Long Range Infrastructure Planning), and *Engineering* (Land Development Engineering Review, Capital Improvement Program and Construction, Land Survey, Contract Management, and Procurement). CMD staff support the Planning Commission, Historic Commission, Community Development Advisory Committee, and the Bicycle and Pedestrian Advisory Committee.

Environmental Services Division

The Environmental Services Division (ESD) is responsible for protecting the public health and safety of the City's water resources by managing multiple aspects of the City's stormwater and wastewater programs. The ESD facilitates implementation of regulatory requirements for both the City's Municipal

Separate Storm Sewer System (MS4) and the Metropolitan Wastewater Management Commission's (MWWC) National Pollution Discharge Elimination System (NPDES) permits issued by the Oregon Department of Environment Quality (DEQ). Functions of the MS4 permit include public education and outreach, public involvement, illicit discharge detection and elimination, post-construction runoff controls, and pollution prevention in municipal operations. In addition, the ESD oversees the City's Total Maximum Daily Load (TMDL) Implementation Plan to reduce temperature, bacteria, and mercury in local waterways and the McKenzie and Willamette rivers. Other work functions include industrial and



Staff with MWWC's mascot Wally Waterdrop at Clean Water University event

wastewater permitting, user-fee oversight and implementation, and utility billing.

The ESD also manages and oversees regional wastewater program functions for the MWWC. The MWWC is a regional partnership between the cities of Eugene, Springfield, and Lane County, and has operated as such since 1977 under an

Intergovernmental Agreement. ESD is responsible for administrative services to the MWWC while the City of Eugene operates and maintains regional assets including the Eugene/Springfield wastewater treatment facility. Functions provided to the MWWC by ESD include facilities planning, capital project delivery, contract management, public education and outreach, NPDES permit compliance, budget and financial planning, regional user fees and system development charge implementation, insurance and risk services, property management, legislative advocacy, intergovernmental and public affairs coordination, and management of the MWWC Board of Commissioners.

Operations Division

The Operations Division (OPS) operates and maintains the City's public infrastructure systems and facilities, with an estimated replacement value of \$3 billion. The division's mission is to deliver reliable, high-quality operational and maintenance services that protect public safety, preserve infrastructure integrity, and extend the useful life of City assets.

OPS is responsible for the operation and maintenance of street and traffic control systems; wastewater conveyance infrastructure; surface and subsurface stormwater drainage systems; street trees and urban landscape assets; fleet and equipment maintenance and acquisition; Regional Fuel Facility administration; and City buildings and facilities. Through proactive maintenance and efficient service delivery, the division supports day-to-day City operations and long-term infrastructure sustainability.

The division provides technical services, including asset data collection, condition assessments, and infrastructure analysis to support capital improvement planning, rehabilitation programs, and City master plan objectives. OPS also administers the City's Emergency Management Program, coordinating mitigation, preparedness, response, and recovery activities to ensure continuity of government operations and effective response to emergencies and disasters affecting the community.



Inspecting wastewater pipe to help prevent costly failures

Financial Summary by Object Level	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
5 PERSONNEL SERVICES	17,312,663	19,329,648	22,779,353	23,485,978
6 MATERIALS & SERVICES	36,632,373	35,842,536	40,597,399	40,433,328
7 CAPITAL OUTLAY	3,017,136	5,660,343	5,313,484	4,107,500
Grand Total	\$ 56,962,172	\$ 60,832,527	\$ 68,690,236	\$ 68,026,806

Budget Summary – FY2027

Staffing

Community Development Division

For FY27, overall staffing levels remain steady; however, due to budget constraints in certain funds (including Fund 201), some staff allocations are being rebalanced to address other high-priority needs. The total authorized staffing level is 62 full-time equivalents (FTE), supporting the Department's core service areas: Director and Communications, Development Center, Comprehensive Planning, and Engineering.

Environmental Services Division

Total staffing includes 24.90 FTE for FY27. Regional staffing levels associated with the MWMC include a total of 17.75 FTE, with 12.40 FTE in Regional Wastewater Administration, 2.20 FTE in Communications and Public Affairs, and 3.35 FTE in Industrial Pretreatment. Local program staffing levels include 5.67 FTE dedicated to the Stormwater Drainage Operations Fund, and 1.28 FTE dedicated to the Sanitary Sewer Operations Fund.

Operations Division

The FY27 budget maintains overall staffing levels. Budget constraints in Street Fund (Fund 201) requires limited rebalancing of staff allocations to support priority programs and operational needs. Operations program services span a comprehensive list of public assets and the responsibilities of overseeing infrastructure management. These programs include Open Spaces; Surface Stormwater and Subsurface Drainage and Repair; Street and Right-of-Way Management; Traffic Systems Engineering and Management; City Facility Operations, Maintenance, and Custodial Services; Fleet Services; Regional Fuel Facility oversight; Geographic Information Systems (GIS); and Emergency Management.

Department Funding

In FY27, the DPW operating proposed budget is \$68,026,806. However, \$25,580,580 of that amount is for the MWMC that runs through the DPW budget through the Regional Wastewater Capital Fund, and the Regional Wastewater Fund. Therefore, the actual DPW operating budget for City services is \$42,446,226.

DPW receives funding from five primary funds: General Fund, Street Fund, Sanitary Sewer Operations Fund, Storm Drainage Operations Fund, and Regional Wastewater Fund.

The Street Operations Fund is mostly made up of state and federal dollars, including gas tax, highway apportionment, right-of-way fees, and system development charges revenue. However, the Street Fund's revenue has decreased, and continues to decrease, due to declining highway apportionment revenues and stagnation of the State's gas tax. Sanitary Sewer and Storm Drainage operations funds are funded by local user fees and system development charges (SDCs). General Fund revenues within DPW are mainly for comprehensive planning, land development review and approval, and fleet acquisition and maintenance for the Fire and Police fleet, as well as the City's general-purpose vehicles fleet. Regional Wastewater Fund revenues come from regional wastewater user fees, mobile waste hauler fees, and system development charges.

DPW also receives revenue from other funds and funding sources, including the Community Development Fund, Building Code Fund, Booth-Kelly Fund lease revenue, Regional Fiber Consortium Fund, and State Historic Preservation Grant funds. DPW also receives federal dollars for specific transportation projects.

Service Level Changes

Community Development Division

The current staff vacancy rate stands at 8.1%. At this level of staffing, the Community Development Division is expected to sustain service levels for the next few budget cycles. The division remains focused

on addressing state-mandated climate change initiatives related to transportation and land use planning, as well as housing mandates aimed at analyzing and improving availability and affordability.

In 2025, development application numbers were lower than those of 2024, and the lowest year for applications in the past six years. However, with current staffing resources, careful prioritization of projects and programs is necessary, with mandated work taking precedence. The division continues to explore creative and innovative strategies to enhance process efficiencies, streamline code updates, and improve the overall customer experience.

Environmental Services Division

At present staffing levels, the ESD will be able to meet service level requirements in the upcoming fiscal year associated with both existing NPDES permits issued by the Oregon DEQ. The City's MS4 Phase II General Permit, which authorizes Springfield to discharge stormwater to the Willamette and McKenzie rivers and their tributaries, is expected to be reissued in calendar year 2026. Staff expect the reissued permit to contain increasingly complex regulatory requirements that will impact several areas of DPW, including increased data collection, evaluations, adaptive management assessments, erosion and sediment control inspections, infrastructure maintenance, mapping, and industrial site screening. In upcoming budget years, this is expected to result in an increased service level need across DPW.

In 2025, EPA approved the Temperature TMDL Replacement for the Willamette Subbasins. The City is listed as a Designated Management Agency (DMA) in this TMDL and is now required to complete a streamside evaluation, and to identify and implement management strategies to reduce stream temperatures along specific reaches that lack shade. This has resulted in an immediate increase in staff time in ESD and Operations for geospatial analysis.

The MWMC's NPDES Wastewater Discharge Permit, issued in November of 2022, resulted in the need for increased resources to comply with additional monitoring, reporting, and effluent limit obligations. Staff have implemented the changes necessary to comply with these regulatory requirements and are nearing completion of an update 20-Year Facilities Plan. Staff also expect to begin a regional wastewater system development charge methodology in 2026. The facilities plan work will inform the MWMC's Capital Improvement Plan and associated capital projects list in the coming years.

Operations Division

Operations has made strategic programs and budgetary adjustments in the FY26 budget to address Fund 201 revenue constraints such as, suspending tree maintenance services and planting, personnel reductions for summer seasonal, GIS technician, and transportation engineering staffing. We will continue to carry forward similar adjustments in FY27 as Fund 201 revenue remains flat while personnel services and materials and services costs increase. For example, unimproved road paving is a popular program activity that will be suspended in FY27 due to higher service and materials costs. This approach to manage the imbalance reduced the FY27 proposed budget by approximately \$250,000.

Accomplishments – FY2026

Community Development Division

- ✓ **Technology** – In FY2026, the Code Compliance program successfully implemented Tyler Technologies solutions to modernize case management, automate back-office administrative tasks, and support administration of the Administrative Civil Penalties (ACP) program. Case tracking and automation have reduced administrative burden to officers, on average, by 15% or 70 minutes per day, resulting in closure of 112 holdover cases and completion of a new citywide windshield survey. As a result, Code Enforcement response is quicker and more effective. Additionally, the system provides enhanced data and reporting capabilities, allowing staff to analyze trends, evaluate program performance, and provide accurate data for community service decision making.
- ✓ **Code Updates** – Initiated the Housing + Design Initiative to comply with state mandated housing requirements and facilitate housing productivity and choice with a focus on mixed-use districts.
- ✓ **Housing** – Granted two apartment complexes a Housing Diversity Tax Exemption. Awarded HOME funds in conjunction with city-owned property at 16th and Main to Cornerstone Community Housing to build 40 units to serve people with incomes no more than 60% of the area median income (AMI). Awarded Cornerstone's Alma Apartments with the Low-Income Rental Housing Property Tax Exemption and then celebrated its grand opening. This HOME-funded project of 39 units on 16th Street serves survivors of domestic violence, seniors, and people with disabilities earning no more than 60% AMI. Awarded city-owned property on S. 52nd Street along with pre-development funds to DevNW to build six townhomes sold through a Community Land Trust home-ownership model to households earning no more than 80% AMI. Council resolved to continue waiving system development charges (SDCs) for homes sold to households with incomes less than 80% AMI.
- ✓ **Community Development Block Grant** – Successfully spent down awarded funds to meet the federal government's timeliness test. Funded activities over the past year included: architectural design work for ADA accessible restrooms in City Hall, Relief Nursery's acquisition of adjacent property to support expansion, reroofing of McKenzie Village owned by Homes for Good, grants to business owners providing in-home child care, home repairs for homeowners making no more than 60% AMI, home ownership assistance for households earning no more than 80% AMI, and social service support through Lane County's Human Services Commission.
- ✓ **Capital Infrastructure and Construction Programs** – Worked on a large portfolio of projects in various stages of plan/design/bid/award/construct/inspect/acceptance activities. Some of the larger projects included Mill Street Reconstruction, six (6) bond package projects, wastewater basin rehabilitations, and Jasper Trunk Phase 3. The all-inclusive list is located on the Capital Engineering webpage <https://springfield-or.gov/city/development-public-works/current-construction-projects/>. Continually improving and modernizing the Capital program by identifying opportunities to increase efficiency and reduce costs. This includes collaborating with the Survey and Right-of-Way team to bring appropriate work in-house, which saves a significant amount of cost while maintaining quality and schedule.
- ✓ **Transportation Planning Program** – The City of Springfield advanced key transportation planning to support a safe, multimodal transportation system, including working with consultants to conduct a multi-modal inventory of the City's existing transportation system. The City provided

technical support and coordination for updates to the Regional Transportation System Plan. Springfield completed the purchase of a mini street sweeper to support maintenance and operations of active transportation facilities and received a Safe Routes to School construction grant for transportation improvements around Hamlin Middle School.

- ✓ **Climate-Friendly Equitable Communities** – Prepared draft plan and code amendments to designate areas of Glenwood, Downtown, and Mohawk as “Climate-Friendly Areas” as required by the state’s Climate-Friendly and Equitable Communities rule. The Metropolitan Policy Committee adopted the Central Lane Scenario Plan that established regional performance measures and jurisdictional targets which will help guide upcoming amendments to Springfield’s Transportation System Plan.

Environmental Services Division

- ✓ **Intergovernmental Agreement (IGA) Update** – ESD staff performed a substantial amount of work to provide timely updates to the MWMC’s two foundational intergovernmental agreements, which lay the framework for how the MWMC functions as an intergovernmental entity and how the regional partners of Eugene, Springfield, and Lane County work and operate together.
- ✓ **Comprehensive Facilities Plan** – The MWMC’s updated 20-year facilities plan is expected to be completed near the end of FY26. This effort will inform the regional wastewater program’s Capital Improvement Plan for the next several years and includes approximately \$350 million of work to meet regulatory requirements, maintain and replace aging assets, and build new facilities.
- ✓ **MWMC Capital Program** – ESD staff worked on several large capital projects for the MWMC’s regional wastewater program, including overseeing the construction of a new Operations and Maintenance building, Electrical Switchgear replacement, and substantial modifications to the Aeration Basins at the regional wastewater plant.
- ✓ **MS4 Permit & TMDL Implementation Plan** – ESD staff reviewed the registrant draft of the MS4 Phase II General Permit and provided a comment letter to DEQ. Other accomplishments include completing a new UpStream Art mural near Centennial Elementary, planting 520 native trees and shrubs at Jasper Slough, and continued compliance with the City’s MS4 permit and TMDL Implementation Plan requirements.
- ✓ **Awards** – The MWMC was awarded with a National Environmental Achievement Award by the National Association of Clean Water Agencies at their winter conference in Miami, Florida. The award was in the Public Information & Education Program category of E-Media for the MWMC and the City’s One Water Video and Digital Education Campaign on the interconnectivity of the different water systems in our region – drinking, stormwater, wastewater, and the natural water cycle. The goal of this education campaign is that regardless of who provides services, we all work toward the same goal: safe, clean water. By understanding how these systems connect and what you can do to prevent pollution, everyone can help keep water clean and protected. This effort supports both the City’s Stormwater program and the regional partners. Additionally, the MWMC, along with The Freshwater Trust, received an award from the Oregon Association of Clean Water Agencies for Outstanding Agency Project. The award recognized the Pure Water Partners, a cooperative effort between local agencies to protect our local rivers and water

supplies. With support from the MWMC, The Freshwater Trust has been instrumental in helping restore natural watersheds and riverside shade to cool the water and protect local wildlife.

Operations Division

- ✓ **Street and Right of Way Management** – Completed 6.3 miles of crack seal and slurry seal on residential and collector streets. Completed 0.50 miles of thin lift overlays on unimproved roads.
- ✓ **Street Lighting System and Traffic Control Upgrades** – LED streetlight upgrade is complete. The traffic signal modernization project began in FY23 and in FY26, we completed eight controller upgrades, and three detection system upgrades. In FY26, repair and restoration were completed for approximately 350 streetlight poles, wiring, mast arms, light fixtures, and controls that were damaged in the January 2024 Ice Storm.
- ✓ **Geographic Information Systems (GIS) Statewide Multimodal Initiative** – City staff, in partnership with ODOT, advanced the statewide multimodal initiative to deliver a comprehensive update to existing traffic infrastructure inventories. During FY26, staff completed launch readiness activities, aligned state standards with City datasets, and supported early implementation and coordination efforts to keep the project on track for final delivery in FY27.
- ✓ **42nd Street Levee** – Continued working with the US Army Corps of Engineers (USACE) to conduct a two-year Feasibility Study initiated in FY25 for improving the levee's flood risk management capabilities to meet current federal levee standards and stabilize McKenzie River channel migration. Completed the In-Progress Review (IPR) with USACE Northwestern Division in February 2026, which included approving the suite of project alternatives to be evaluated in detail in the Feasibility Study.

Initiatives – FY2027

Community Development Division

- ✓ **Capital Improvement Program** –
 - **2024 General Obligation (GO) Bond Package** – Complete design, right-of-way acquisition, and begin construction of multiple projects included in the bond package. More information may be found here: <https://springfield-or.gov/city/development-public-works/bond-measure-20-351/>
 - **Franklin Blvd. Phase 2 (Mississippi Roundabout)** – Complete the right-of-way phase and begin construction of the next roundabout on Franklin Blvd. Additional information may be found here: <https://newfranklinblvd.org/>
 - **Glenwood Riverfront Phase 1 Infrastructure** – Move forward the first phase of infrastructure including streets, utilities, and other amenities to facilitate future development and riverfront path/park.
- ✓ **Transportation Planning** –
 - **Walk and Roll (Bike-Ped Plan)** – Begin development of the City's Bicycle-Pedestrian Plan which will update the 1998 Springfield Bicycle Plan. Additional information may be found here: <https://springfield-or.gov/city/development-public-works/infrastructure-planning/pl2126-walk-and-roll-project/>
 - **Transportation System Plan (TSP)** – Finalize the work program to update the TSP with ODOT.

- ✓ **Natural Resources Inventories and Protections in Urban Growth Boundary Expansion Areas** – Complete reports to include findings of the inventories, obtain input from project stakeholders on draft products, determine appropriate protections, update the Springfield Natural Resources Study, and prepare for adoption.
- ✓ **Climate Friendly Areas** – Adopt amendments to land use plans and the Springfield Development Code to designate and implement Climate Friendly Areas.
- ✓ **Housing** – Award remaining \$400,000 in American Rescue Plan Act (ARPA) funds to a developer to purchase land to develop housing affordable to households making no more than 80% AMI. Begin the Housing Capacity Analysis to assess the residential land supply compared with the housing need for the next 20 years.
- ✓ **Floodplain Management** – Adopt updated flood risk assessment maps as the City’s revised floodplain overlay district.
- ✓ **Stormwater Strategic Planning** – Complete stormwater strategic financial plan and user fee analysis with goal to initiate any recommended and approved changes as part of the FY28 budget.

Environmental Services Division

- ✓ **Clean Water University** – Clean Water University will be offered again next year over three days to accommodate additional schools. The network of volunteers for the event will continue to be expanded. The MWMC has a goal to expand this program to reach 40% or more of all 5th grade students in the Eugene/Springfield service area. This program helps the City and the MWMC meet education and outreach requirements contained in their NPDES permits.
- ✓ **MWMC Capital Program (FY27)** – Initiate a \$39.4 million Capital Improvement Program for the MWMC that funds regional wastewater planning and capital projects. Projects include aeration system upgrades, clarifier and final treatment concrete repairs, improvements to the Glenwood pump station, and boiler upgrades at the wastewater treatment plant. Ongoing work will continue on several large projects, including the aeration basins and electrical switchgear.
- ✓ **Biosolids Planning** – Additional analysis of solids processing and management are needed at the MWMC’s Biosolids Management Facility to meet existing and future demands. In FY27, ESD staff will kick-off a planning effort to analyze a multi-phased approach for capital project investment to address identified needs.
- ✓ **Regional Service Area Expansion** – ESD staff are assisting with efforts with MWMC partners (Springfield, Eugene, and Lane County) on potential regional service expansion for wastewater services to areas outside the existing MWMC service boundary, including Goshen, Creswell and Junction City.
- ✓ **MS4 Permit Reissuance** – ESD staff expect the MS4 Phase II General Permit to be reissued in early FY26. Permit reissuance will result in increased requirements across DPW for stormwater inspections, data collection, mapping, assessments, operations and maintenance, and evaluations. Staff expect the impacts associated with increased permit requirements to extend into FY27 and beyond.

Operations Division

- ✓ **Comprehensive Traffic Signal Operational Modernization** – Improve traffic signals by upgrading components in traffic signal cabinets; the scope may include five controllers, two vehicle

detection systems, eight signal communication systems (radio or cellular), or complete traffic signal cabinet replacements.

- ✓ **Street and Right of Way Management** – Complete crack seal and slurry seal on residential and collector streets. Complete 0.50 miles of thin lift overlays on unimproved roads as funding allows. Plant 100 street trees utilizing Operations staff and contractual services.
- ✓ **Geographic Information Systems (GIS)** – GIS staff will begin a comprehensive asset management initiative, with an initial focus on replacing the City’s existing work and asset management software and establishing the GIS foundations needed to support it. The GIS Group will lead the transition by standardizing asset inventories and data governance across wastewater, stormwater, streets, traffic, and landscape; strengthening core data required for replacement planning (asset IDs, age, material, condition, and criticality); and developing repeatable dashboards and map products that support defensible replacement prioritization and CIP development. In parallel, staff will advance updated As-Built standards and an As-Built policy to ensure consistent data capture from capital projects and new construction, with clear ownership and update workflows to keep inventories current over time. This work will position each division to develop consistent, actionable asset management plans and ensure the new system is implemented with reliable GIS data, sustained processes, and long-term maintainability.
- ✓ **42nd Street Levee** – In FY23, the US Army Corps of Engineers (USACE) appropriated funding for a levee Feasibility Study, and in FY24, approved its Federal Interest Determination Report to work with the city on this project. The city executed a 50/50 cost share agreement with USACE in FY25 to officially launch the Feasibility Study project. Beginning in FY25 and continuing for two years, USACE and the City will use the study to do a comprehensive levee assessment to develop alternatives for improving the levee to current federal flood risk management standards. The study scope also includes evaluating alternatives for stabilizing the on-going McKenzie River channel migration to mitigate potential future damage to the levee. Funding for the City’s cost share of the Feasibility Study is appropriated in the Storm Drainage Operations Fund. Future funding will be requested after the Feasibility Study is completed to support project design and construction.

Future Year Considerations – FY2028 → FY2030

Community Development

- ✓ **Housing Strategy** – As the City finalizes the Housing Capacity Analysis, the City will need to identify land use efficiency measures and potentially expand the urban growth boundary to ensure sufficient supply of residential land to meet the demand for housing. In addition, the City will evaluate the effectiveness of the current housing programs and create a Housing Production Strategy to address any identified gaps.
- ✓ **Lower Mill Race Stormwater Planning** – To comply with federal regulations, Springfield needs to identify needed improvements to riparian habitat, water quality, and drainage on publicly-owned properties.
- ✓ **Updating the Transportation System Plan** – Climate-Friendly and Equitable Communities (CFEC) rules require updates to the Springfield Transportation System Plan (TSP) and the Springfield Development Code to address new state mandates. The CFEC rules limit how the City can plan for transportation needs in the North Gateway area and address traffic congestion at Gateway/Beltline. Without significant investment in the next few years, the City will likely need

to include a study project for North Gateway in the updated TSP rather than undertake that work as part of the TSP update.

- ✓ **Engineering Strategy** – Continue to build in-house talent for design, right-of-way, and survey capabilities to reduce reliance on consultants with the goal of reducing project costs while also improving efficiency and quality. Integrate AI, automation, new technology and hardware to achieve efficiencies and save costs. Shift staff focus and capabilities from transportation projects to stormwater and sanitary sewer projects to align with current available funding. Address projected street fund budget deficit through new revenue, program cuts, or both. Continue processing a record number of land development applications while reducing review timeframes.
- ✓ **Evolving Floodplain Regulations** – Navigate changes to flood plain development requirements centered around the Endangered Species Act and compliance measures.
- ✓ **Current Staffing Resources** – Given current staffing resources, the Division’s capacity is fully committed to managing the ongoing volume of development applications and required state-mandated comprehensive planning work. As a result, the Division will need to carefully evaluate the feasibility and timing of any new initiatives or requests.

Environmental Services Division

- ✓ **MWMC 5-Year CIP and Aging Infrastructure** – The MWMC’s 5-year CIP, asset management, and equipment replacement budget is projected at \$171.3 million. These funds are needed to meet regulatory obligations associated with the NPDES wastewater permit, as well as aging infrastructure for facilities that are over forty years old.
- ✓ **Water Academy** – In 2019, the Commission and staff set strategic communication goals. One of the long-term goals was to create and launch an education program for adults. As part of the curriculum, the steps involved in “cleaning” water, the science behind it, and the practices the MWMC employs to recover byproducts and turn them into resources would be included. Additionally, the One Water education program would be rolled in, along with guest speakers from the water and wastewater industries who would provide specific perspectives on tried-and-true practices and cutting-edge technologies being introduced. In preparation for the completion of the new administration building, staff have begun researching and developing curriculum with the goal of launching the new education program in 2027.
- ✓ **NPDES Wastewater Discharge Permit** – The MWMC expects to receive a renewed NPDES Wastewater Discharge Permit in FY28. The permit is expected to have additional monitoring requirements, especially as related to per- and polyfluoroalkyl substances (PFAS). The MWMC expects continued diligence in operations, maintenance, industrial pretreatment, and pollution prevention programs will ensure compliance is maintained with ongoing permit water quality standards and requirements.
- ✓ **SDC Methodology & Rate Structure Review** – Upon completion of the MWMC’s updated Comprehensive Facility Plan, ESD staff will embark on updating the MWMC’s regional wastewater Systems Development Charge methodology. Staff also anticipate reviewing the MWMC’s rate structure to ensure regional wastewater rates are equitable across all user classes.
- ✓ **TMDL Implementation Plan** – The City will implement its 2024 TMDL Implementation Plan to reduce temperature, bacteria, and mercury in local waterways through FY29. This includes education and outreach programs for the public and businesses, waterway maintenance

(including planting and litter removal), street tree planting, mapping, and more. For the temperature replacement TMDL, the City is required to complete a streamside evaluation, and then incorporate the results of the evaluation into the implementation plan in 2028. By November of 2030, the City is required to complete a shade gap assessment, update the streamside evaluation, and then update the implementation plan again. This means the City will need to prioritize and implement riparian shading projects, resulting in an increase in Capital Improvement Program (CIP) and smaller-scale projects. Increased staff time for these activities is anticipated.

Operations Division

- ✓ **City Street Repair Backlog** – In 2016, City staff estimated a \$30 million backlog of needed street systems repairs, with limited funding to address these needs. As of 2026, the streets repair needs continue to grow and staff estimates a current backlog of approximately \$120 million. State gas tax revenue associated with House Bill 2017 initially helped stabilize the Street Fund. However, the current annual street fund revenues are insufficient to effectively operate and maintain the City's 230 miles of streets. Without additional funding revenue, the preservation maintenance and capital backlog of streets will continue to grow without proper funding mechanisms in place. Staff will continue to assess street conditions to meet biennial reporting requirements.
- ✓ **City Facilities Repair and Replacement Funding** – Funding for City-owned facilities, including City Hall, Justice Center, five Fire Stations, along with leased properties such as Booth-Kelly, is inadequate. As these assets continue to age, it is necessary to identify resources to provide for major building system replacement, renovation, and repair. City facility management staff identified a critical needs project to replace the current City Hall HVAC and roof system.
- ✓ **Subsurface Repairs** – The City's sanitary sewer collection system is experiencing an increasing number of infrastructure failures due to aging pipe assets. A significant portion of the system consists of concrete pipe that is more than 50 years old and has deteriorated over time. Common issues include root intrusion, collapsed or structurally compromised pipe, and excessive inflow and infiltration (I&I), which negatively affect system reliability and place additional strain on treatment facilities. Operations crews currently utilize closed-circuit television (CCTV) inspections, flow monitoring data, and maintenance hole inspections to identify problematic areas. Due to the growing number of problematic failures, Operations has identified the need to establish a dedicated subsurface construction program to handle pipeline repairs and minor rehabilitation projects in a timely and cost-effective manner. Creating this in-house capability would enable the city to complete a greater number of rehabilitation projects in a fiscally responsible and time sensitive manner and protect long-term system performance.
- ✓ **Fleet Fuel Alternatives** – Staff will research alternative fuel options for fleet vehicles and equipment, including electric vehicles and other emerging technologies. The analysis will evaluate operational feasibility, lifecycle costs, and potential grant funding opportunities to offset vehicle and equipment purchases. Staff will also assess facility needs and infrastructure requirements associated with installing electric vehicle (EV) charging stations.
- ✓ **Regional Fuel Facility** – This important vehicle and equipment fueling facility is over 30 years old and some of the infrastructure and equipment is nearing the end of useful life. City staff will work with our regional partners (Springfield School District, Rainbow Water District, and

Willamalane) to evaluate facility needs and operational alternatives. Additionally, we will look to update the Intergovernmental Agreement (IGA) and evaluate funding options.

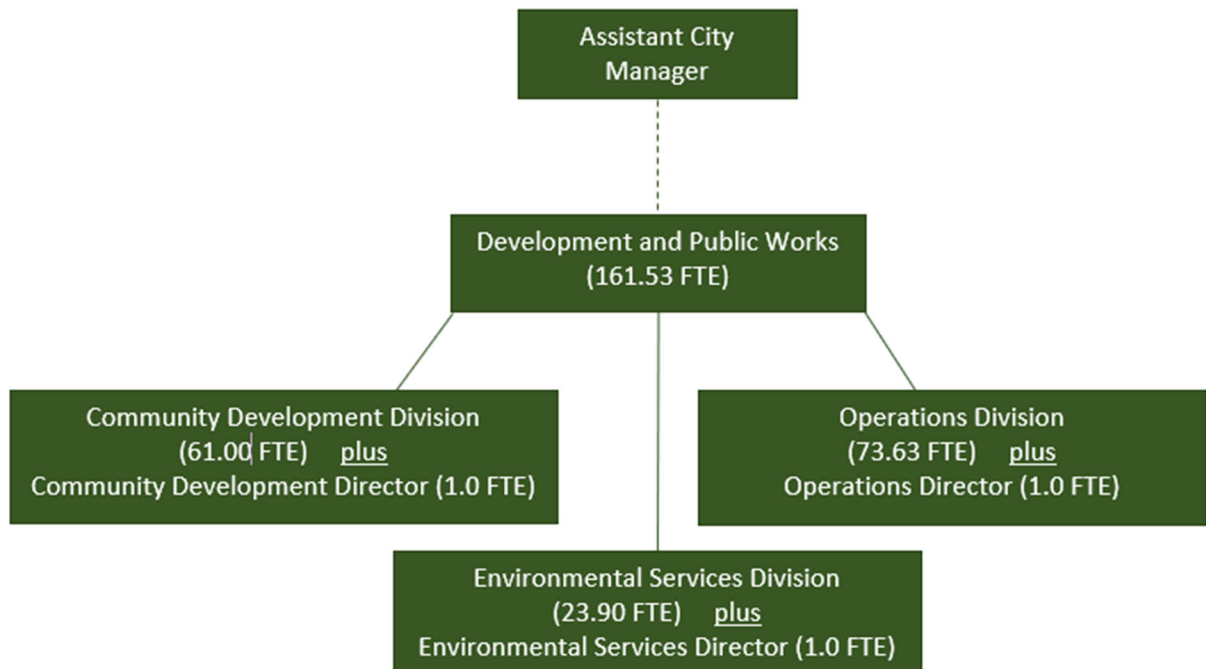
- ✓ **42nd Street Levee** – Beginning in FY25 and continuing into FY27, the U.S. Army Corps of Engineers (USACE) and the City are conducting a Feasibility Study assess the levee conditions and deficiencies to develop alternatives for improving the levee to current federal flood risk management standards. The study scope includes evaluating alternatives for stabilizing the on-going McKenzie River’s westward channel migration to mitigate potential future damage to the levee. In FY28, staff expect to work with USACE to develop the project implementation plan and finalize design of the preferred alternative improvements, with construction anticipated to begin in FY29 or FY30. USACE will lead the design and construction of the improvements, with an estimated 35% cost share from the City, with the actual share to be determined during the Feasibility Study process

Financial Summary by Fund	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
100 General Fund	3,252,476	3,701,195	3,945,302	4,115,778
201 Street Fund	7,673,217	8,004,238	7,935,403	7,951,884
204 Special Revenue Fund	4,027,656	1,657,310	1,994,417	1,786,333
208 Transient Lodging Tax Fund	26,015	26,304	32,783	24,201
210 Community Development Fund	671,035	984,215	1,209,519	740,167
224 Building Code Fund	1,531,798	1,641,046	1,961,463	2,196,828
420 Development Projects Fund	373,904	-	-	-
433 Regional Wastewater Capital Fd	2,287,256	4,191,474	3,778,984	2,843,000
434 Street Capital Fund	107,076	67,749	141,601	141,601
611 Sanitary Sewer Fund	4,888,225	5,149,088	6,864,035	6,808,025
612 Regional Wastewater Fund	24,040,287	25,652,910	29,148,053	29,373,049
617 Storm Drainage Fund	5,984,455	6,996,755	8,870,972	9,094,388
618 Booth-Kelly Fund	384,265	467,043	587,302	467,061
713 Vehicle & Equipment Fund	1,334,351	1,915,732	1,682,275	1,949,600
719 SDC Administration Fund	380,156	377,468	538,127	534,891
Grand Total	\$ 56,962,172	\$ 60,832,527	\$ 68,690,236	\$ 68,026,806

Financial Summary by Program	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
1014 Engineering	2,541,741	2,750,333	3,549,711	3,327,160
1015 Infrastructure Planning	285,330	331,300	299,085	332,288
1021 Emergency Management	241,721	263,290	307,578	311,286
1022 Intergovernmental Relations	11,016	34,241	28,116	35,018
1023 Community Events	191,462	244,999	318,248	267,540
1024 Survey	524,400	592,289	834,838	1,003,415
1025 Operations Training and Safety Programs	77,468	175,707	191,549	286,731
1026 Buildings & Facilities Planning	6	-	-	-
1028 Business Licensing	81,816	80,379	85,334	88,068
1029 Licensing and Franchising	80	-	-	-
1030 Building Plan Review	386,614	374,940	436,692	599,824
1031 Mechanical Inspections	80	-	-	-
1032 Building Field Inspections	1,060,910	1,154,374	1,294,640	1,379,366
1035 Affordable Housing	42	-	-	-
1036 Housing and Community Development	1,996,039	2,082,545	2,701,723	2,201,018
1038 Comprehensive Land Use Planning	570,115	580,501	601,681	640,470
1039 Development Review	915,342	1,020,671	1,330,664	1,104,563
1040 Development Code Updates and Maintenance	352,170	378,195	361,439	398,017
1041 Code Enforcement	412,451	515,383	628,675	725,049
1043 Historic Preservation	7,046	16,172	-	13,000
1044 Stormwater Fiscal Management and Customer Services	247,951	448,343	-	-
1045 Stormwater Regulatory Administration	1,280,428	1,210,428	1,912,683	1,960,397
1047 Stormwater Engineering	9,899	12,170	-	-
1048 Land Drainage & Alteration Permit	326,746	335,573	330,789	355,677
1049 Surface Stormwater Management	1,331,846	1,776,952	2,414,192	2,607,713
1050 Open Spaces	2,215,161	1,227,215	843,638	943,623
1053 Subsurface Drainage and Repair	805,888	908,321	1,135,638	1,136,715
1056 Regional Wastewater Administration	4,364,452	4,399,231	5,676,202	5,306,674
1057 Industrial Pretreatment	675,446	567,639	767,945	680,727
1058 Regional Wastewater Operations	21,277,609	24,777,647	26,238,457	25,580,580
1059 Wastewater Fiscal Management and Customer Services	781,689	803,767	966,613	924,044
1060 Wastewater Planning	147	3,494	28,116	35,018
1061 Wastewater Engineering	-	20,965	28,116	35,018
1062 Wastewater Preventive, Repair, Locates and CMOM	1,985,876	2,078,526	2,617,230	2,468,724
1064 Capacity Management Operations & Maintenance (CMOM)	8,458	31,928	38,130	45,685
1065 Transportation Planning	328,863	356,024	600,534	585,010
1066 Street Engineering	11,544	1,156	-	-
1067 Street Sweeping	530,381	594,335	838,080	683,401
1068 Bicycle Facilities and Programs	107,104	111,969	129,212	113,713
1069 Locates and Encroachments	410,426	426,494	484,469	507,605
1070 Street and ROW Management	1,333,772	1,543,388	1,508,574	1,642,802
1072 Traffic System Engineering and Management	2,074,000	2,516,701	2,525,027	2,297,545
1077 Transient Related Issues	29,264	29,583	31,000	31,000
1078 Communications DPW	-	2,571	5,000	-
1079 Communications MWMC	-	91,293	228,535	632,063
1091 Community Risk Reduction	-	107	-	-

	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
7000 Department Administration	362,110	489,829	769,904	979,134
7022 City Facilities Operations, Maintenance and Custodial Services	980,755	1,206,635	1,288,602	1,345,405
7024 Fuel Facility Operations and Management	622,732	530,512	593,000	620,500
7026 Vehicle & Equipment Services	421,647	402,012	478,165	530,959
7032 Budget and Procurement	-	28	-	-
7082 GIS	909,059	805,789	1,059,350	1,127,952
7900 Real Property Management	84,726	133,032	139,580	117,836
7901 Miscellaneous Leased Property	-	7,668	-	-
7902 Booth Kelly	219,348	241,774	370,805	269,150
7904 Depot	11,765	13,796	15,560	15,700
8800 Capital Projects	2,837,655	736,803	438,842	390,520
8810 MWM Capital	7,955	8,290	14,000	14,000
9000 Non-Program	711,620	1,385,220	1,204,275	1,329,100
Grand Total	\$ 56,962,172	\$ 60,832,527	\$ 68,690,236	\$ 68,026,806

Organizational Structure



Summary of Full-Time Equivalents by Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Administrative Specialist II	8.00	8.00	8.00	9.00
Building Maintenance Worker	2.00	3.00	3.00	3.00
Building Inspector II	1.00	1.00	1.00	2.00
Building Inspector III	3.00	3.00	3.00	2.00
Building Official	1.00	1.00	1.00	1.00
Building Support Specialist	-	-	-	1.00
City Engineer	1.00	1.00	1.00	1.00
City Surveyor	1.00	1.00	1.00	1.00
Civil Engineer II	3.00	3.00	3.00	2.00
Civil Engineer, Managing	3.00	3.00	2.80	2.00
CMD Budget Manager (DPW Budget Manager)	-	-	1.00	1.00
CMD Business Systems Analyst	1.00	-	-	-
Code Compliance Associate Manager	1.00	1.00	1.00	1.00
Code Enforcement Officer I	1.00	1.00	2.00	2.00
Communications Coordinator	3.00	3.00	3.00	3.00
Communications Supervisor	1.00	1.00	1.00	1.00
Community Development Admin. Specialist III	1.00	1.00	1.00	1.00
Comprehensive Planning Manager	1.00	1.00	1.00	1.00
Construction Associate Manager	1.00	1.00	1.00	1.00
Construction Inspector	-	1.00	1.00	-
Construction Inspector I	1.00	1.00	1.00	2.00
Construction Inspector III	2.00	2.00	2.00	2.00
Contract Analyst I	-	1.00	1.00	1.00
Contract Analyst, Senior	1.00	1.00	1.00	1.00
Current Planning Manager	1.00	1.00	1.00	1.00
Custodian I	1.00	1.00	1.00	1.00
Custodian II	1.00	1.00	1.00	1.00
Design & Construction Coordinator II	1.00	1.00	1.00	1.00
DPW Community Development Director	1.00	1.00	1.00	1.00
DPW Environmental Services Director	1.00	1.00	1.00	1.00
DPW Operations Director	1.00	1.00	1.00	1.00
Emergency Management Manager	1.00	1.00	1.00	1.00
Engineering Assistant	-	1.00	1.00	1.00
Engineering Technician	1.00	2.00	1.00	-
Engineering Technician I	-	-	1.00	1.00
Engineering Technician II	1.00	1.00	1.00	1.00
Engineering Technician III	3.00	3.00	4.00	5.00
Engineer-in-Training	1.00	2.00	2.00	2.00
Environmental Services Supervisor	3.00	3.00	3.00	3.00
Environmental Analyst	-	-	-	1.00
Environmental Analyst, Senior (Management Analyst)	1.00	1.00	1.00	1.00
Environmental Services Tech	4.00	4.00	4.00	4.00
Environmental Services Associate Manager	1.00	1.00	1.00	1.00

Summary of Full-Time Equivalents by Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
ESD Deputy Director	-	1.00	1.00	1.00
GIS Analyst	2.80	2.80	2.80	2.80
GIS Architect	1.00	1.00	1.00	1.00
GIS Manager	1.00	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00	1.00
Housing Analyst II	1.00	1.00	1.00	1.00
Housing Programs Analyst	1.00	1.00	1.00	1.00
Housing Programs Assistant	1.00	1.00	1.00	1.00
Intern - CECOP	-	-	-	1.00
Intern - MECOP	-	-	1.00	-
Land Surveyor I	-	-	-	1.00
Land Surveyor II	1.00	1.00	1.00	1.00
Limited Duration Surveyor	-	-	1.00	1.00
Maintenance Tech, Journey	1.00	-	-	-
Maintenance Supervisor II	3.00	3.00	3.00	3.00
Management Analyst	2.00	1.80	1.80	1.80
Mechanic Crew Chief	1.00	1.00	1.00	1.00
Mechanic II	2.00	2.00	2.00	1.00
Mechanic III	-	-	-	1.00
MWMC Environmental Management Analyst	1.00	1.00	1.00	-
MWMC Managing Engineer	1.00	1.00	1.00	1.00
Office Supervisor	1.00	1.00	1.00	-
Operations Maintenance Attendant	1.00	1.00	1.00	1.00
Operations Maintenance Manager	1.00	1.00	1.00	1.00
P.W. Crew Chief	1.00	1.00	3.00	3.00
P.W. Lead Seasonal Worker	0.25	0.33	0.33	-
P.W. Seasonal Worker	2.50	3.33	3.33	3.33
P.W. Technician I	19.00	19.00	19.00	20.00
P.W. Technician II	9.00	9.00	9.00	8.00
P.W. Technician III	4.00	5.00	5.00	5.00
Permit Specialist	1.00	1.00	1.00	-
Permit Technician	2.00	2.00	2.00	2.00
Planner I	3.00	3.00	3.00	1.00
Planner II	1.00	1.00	0.80	2.00
Planner, Senior	5.80	5.80	5.80	5.80
Plans Examiner II	2.00	2.00	2.00	2.00
Right-of-Way Technician I	-	-	-	1.00

Summary of Full-Time Equivalents by Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Right-of-Way Technician II	1.00	1.00	1.00	-
Safety and Training Coordinator	1.00	1.00	1.00	1.00
Security Attendant	1.50	2.00	2.00	2.00
Senior Civil Engineer	4.00	4.00	4.00	4.00
Subsurface Crew Chief	3.00	3.00	1.00	1.00
Survey Party Chief	1.00	1.00	1.00	1.00
Surveyor	-	1.00	-	-
Traffic Engineering Technician I	1.00	1.00	1.00	1.00
Traffic Signal Electrician II	1.00	1.00	1.00	1.00
Traffic Technician I	1.00	1.00	1.00	1.00
Traffic Technician II	1.00	1.00	1.00	1.00
Transportation Program Manager	-	-	-	0.80
Water Resources Analyst 2	1.00	1.00	1.00	1.00
Grand Total	150.85	159.07	162.66	161.53

Summary of Full-Time Equivalents by Fund	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
100 General Fund	21.10	24.68	23.93	23.90
201 Street Fund	32.57	33.73	35.15	31.14
204 Special Revenue Fund	4.50	2.45	1.05	1.38
208 Transient Lodging Tax Fund	0.17	0.17	0.17	0.09
210 Community Development Fund	2.00	2.00	2.00	2.00
224 Building Code Fund	8.74	9.09	10.24	10.98
611 Sanitary Sewer Fund	23.10	26.02	27.67	28.68
612 Regional Wastewater Fund	16.90	17.70	17.90	17.95
617 Storm Drainage Fund	38.91	40.36	41.40	42.18
618 Booth-Kelly Fund	0.86	0.86	0.86	0.89
719 SDC Administration Fund	2.00	2.00	2.28	2.34
Grand Total	150.85	159.07	162.66	161.53

Summary of Full-Time Equivalents by Program	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
1014 Engineering	16.48	21.97	21.27	18.25
1015 Infrastructure Planning	1.00	1.00	1.00	1.11
1021 Emergency Management	1.00	1.00	1.00	1.00
1023 Community Events	1.47	1.52	1.51	0.97
1024 Survey	3.00	3.00	5.00	6.00
1025 Operations Training and Safety Programs	0.20	0.35	0.35	1.00
1028 Business Licensing	0.61	0.61	0.55	0.55
1030 Building Plan Review	1.83	2.28	2.28	2.55
1032 Building Field Inspections	6.27	6.10	6.75	6.75
1036 Housing and Community Development	2.00	2.50	3.00	3.00
1038 Comprehensive Land Use Planning	3.09	2.49	1.79	3.20
1039 Development Review	7.78	8.19	6.65	6.18
1040 Development Code Updates and Maintenance	1.53	1.53	1.99	2.20
1041 Code Enforcement	2.77	2.77	3.30	3.37
1045 Stormwater Regulatory Administration	5.57	5.67	5.57	5.67
1048 Land Drainage & Alteration Permit	1.70	1.70	1.70	1.70
1049 Surface Stormwater Management	10.56	14.21	14.21	14.97
1050 Open Spaces	4.94	3.76	3.76	3.59
1053 Subsurface Drainage and Repair	9.40	6.21	6.21	5.53
1056 Regional Wastewater Administration	13.65	14.41	14.65	12.45
1057 Industrial Pretreatment	3.25	3.29	3.25	3.30
1059 Wastewater Fiscal Management and Customer Services	1.23	1.33	1.23	1.28
1062 Wastewater Preventive, Repair, Locates and CMOM	10.90	10.70	10.70	10.71
1064 Capacity Management Operations & Maintenance (CMOM)	0.07	0.07	0.07	0.07
1065 Transportation Planning	2.37	1.28	2.74	2.37
1067 Street Sweeping	2.77	2.77	2.77	3.27
1068 Bicycle Facilities and Programs	0.44	0.34	0.33	0.29
1069 Locates and Encroachments	2.41	2.41	2.41	2.41
1070 Street and ROW Management	6.37	7.02	7.02	7.29
1072 Traffic System Engineering and Management	7.92	8.92	8.94	6.84
1079 Communications MWMC	-	-	-	2.20
7000 Department Administration	2.29	2.19	3.19	3.96
7022 City Facilities Operations, Maintenance and Custodial Services	7.63	9.13	9.13	9.13
7026 Vehicle & Equipment Services	3.00	3.00	3.00	3.00
7082 GIS	4.80	4.80	4.80	4.80
7900 Real Property Management	0.54	0.54	0.54	0.57
Grand Total	150.85	159.07	162.66	161.53

Performance Measures

Community Development Division

The Community Development Division anticipates developing and implementing performance measures in the future to support enhanced accountability and programs evaluation.

Environmental Services Division

Measure	FY26 Target	FY26 Est. Actual	FY27 Target
1.) Response to calls for residents who experienced billing issues.	N/A	100% Response	100% Response
Why this measure is important: Water line leaks that occur over the winter months increase the customer's sewer charges because sewer units billed are based on winter water usage. Per City code, customers are entitled to a sewer credit based on the amount of water consumed and not discharged into the sanitary sewer system.			
2.) Map new public and private stormwater controls.	Map 100 stormwater controls	Mapped 100 stormwater controls	Map 100 stormwater controls
Why this measure is important: Meets MS4 permit requirements for mapping stormwater controls. Mapping public and private stormwater controls provides an indicator of the amount of development occurring within Springfield. Once stormwater controls are mapped, they can be inspected and maintained.			
3.) Presentations regarding MWMC partnership, services, and outcomes delivered jointly.	2 presentations delivered by staff	4 presentations delivered by staff	2 presentations delivered by staff
Why this measure is important: Achieves and maintains public awareness and understanding of the MWMC and the regional wastewater systems in the MWMC's service area and to industry/trade organizations and professional groups the MWMC interacts with.			
4.) Clean Water University.	Reach 40% of 5 th graders in the regional service area	Reach >50% of 5 th graders in the regional service area	Reach 40% of 5 th graders in the regional service area
Why this measure is important: Meets education and outreach components required in NPDES permits to the City of Springfield and the MWMC. Advances the goals associated with the MWMC's Key Outcomes and Strategic Plan.			
5.) Provide tours of regional MWMC facilities.	Provide tours for greater than 1,000 people	Provided tours for greater than 1,000 people	Provide tours for greater than 1,250 people
Why this measure is important: Achieves and maintains public awareness and understanding of the MWMC and the regional wastewater systems.			

Operations Division

Measure	FY26 Target	FY26 Est. Actual	FY27 Target
1.) Number of safety trainings provided annually.	15	22	18
Why this measure is important: Maintain regulatory OSHA compliance and provide training to support a safe and skilled workforce.			
2.) Number of trees planted.	60	0	100
Why this measure is important: To increase tree canopy which helps reduce urban heat, help reduce stormwater runoff, clean the air, and improve air quality and decrease circulation of greenhouse gases, such as carbon dioxide and ozone.			
3.) Percentage of Wastewater Collection System TV inspections annually.	7%	30%	25%
Why this measure is important: Follows guidelines for Springfield's CMOM plan and ensures proper stewardship of City infrastructure.			
4.) Number of kilowatt-hours per fixture per year.	315	346	330
Why this measure is important: Tracking energy use per fixture is an objective measure of energy consumption over time and reflects one cost to operate the street light system.			
5.) Crack seal and slurry seal City streets.	6 miles	6.3 miles	8 miles
Why this measure is important: Crack seal and slurry seal increases the useful life of City assets.			

Finance Department Overview

The Finance Department provides professional oversight and consultation to City programs and services regarding financial, accounting, and budgetary practices. The Department's focus is to ensure compliance with all relevant financial and budgetary regulations, including Oregon Local Budget Law and State statutes governing financial information.

In addition to financial services, the operations of the Municipal Court are under the authority of the Finance Director. Municipal Court strives to maintain public confidence in the ability of the legal judicial system to uphold the rule of law, fairly and impartially resolve legal contests in a timely manner, and to compel compliance with the laws that protect the safety and quality of life in the community.

The Information Technology (IT) Department is also under the authority Finance Director with the distinction of maintaining a separate budget from the Finance Department. Information about the IT Department can be found in the IT Department budget pages.

Financial Summary by Object Level	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
5 PERSONNEL SERVICES	2,415,061	2,548,959	2,822,484	2,887,947
6 MATERIALS & SERVICES	1,945,439	1,895,979	2,533,265	2,056,145
7 CAPITAL OUTLAY	25,795	878	3,000	-
Grand Total	\$ 4,386,295	\$ 4,445,817	\$ 5,358,749	\$ 4,944,092

Budget Summary – FY2027

Staffing

The Finance Department is composed of 18.14 full-time equivalent (FTE) positions. The department recently restructured leadership positions, replacing the Budget & Procurement Manager and Accounting Manager roles with a Deputy Finance Director and an Associate Accounting Manager. This change resulted in a small personnel cost savings.

The Finance Department is split into two divisions, Municipal Court with 9.14 FTE and Finance with 9.00 FTE.

Department Funding

The resources necessary to support the Finance Department are either tax supported (subsidized) or internal service charges levied against the City's enterprise and special revenue funds for services provided. The exception of this is the revenue generated through Municipal Court resulting from the cooperative effort of our Police Department, the City's Prosecutor Office, and the Municipal Court. Additionally, an accountant position is funded directly by the Regional Sewer Fund.

Service Level Changes

There are no service level changes proposed in the FY27 Finance Department budget.

Accomplishments – FY2026

- ✓ **Certificate of Achievement for Excellence in Financial Reporting** – The Government Finance Officers Association (GFOA) award the City of Springfield the Certificate of Achievement for Excellence in Financial Reporting for its FY24 Annual Comprehensive Financial Report (ACFR). This is the forty-third consecutive year that the City has achieved this prestigious award.
- ✓ **Municipal Code Update** – In collaboration with the City Attorney’s Office, Finance staff updated the City’s Municipal Code to align with the updates to state law that occurred with Senate Bill 1047 in the 2023 legislative session. Several touch-points took place with City Council in the Fall of 2026, culminating with an ordinance being adopted in late fall. These updates will simplify the City’s procurement process, creating efficiencies for Council, staff and the vendor community.
- ✓ **Fiscal Stability Task Force** – In response to long-standing structural budget challenges in the City’s General Fund, the Mayor convened a Fiscal Stability Task Force that met in early 2025 with the goal of developing a shared understanding of City’s services and finances and providing City Council with community-driven recommendations for the sustainable funding of those services. In May 2025, the City Council received the Mayor’s Fiscal Stability Task Force Final Report that outlined nine actionable recommendations to address the structural budget challenges. The Council discussed these recommendations during the remainder of 2025 and provided staff with directions to begin implementing certain recommendations. In FY26, the Finance Department, in partnership with the City Manager’s Office and City Attorney’s Office, implemented one of the nine recommendations and made significant progress on another one. In November 2025, the Fire & Life Safety levy was renewed at a rate that covers the full cost of operating a fifth engine crew, which had been partially subsidized by the General Fund over the previous decade. Additionally, an ordinance adopting a payroll tax will be presented to City Council in April 2026. Work on implementing a payroll tax program will begin in the spring of 2026 if City Council adopts the ordinance.
- ✓ **Springfield Municipal Adult Recovery and Treatment (SMART) Court** – The Springfield Municipal Court transitioned the SMART Court from the initial pilot program to a core rehabilitative program, focusing on long-term recovery for high-risk participants. In FY26, the program expanded its reach by screening 35 individuals and maintaining an active caseload of 25 participants. Additionally, the City celebrated seven successful new graduates who met all rigorous treatment, employment, and community service requirements, bringing the total graduates of this program to ten.
- ✓ **Court of Record** – The Springfield Municipal Court officially transitioned to a Court of Record in March 2026, marking a significant milestone in the department’s modernization efforts. This transition was supported by the implementation of For The Record, an industry standard digital recording software designed to capture audio of all court proceedings. By maintaining a formal electronic record, the court has enhanced the transparency, accuracy, and overall credibility of its judicial processes. This shift ensures that the City of Springfield meets contemporary legal standards and provides a reliable, recorded account of court sessions for all parties involved.

Initiatives – FY2027

- ✓ **Fiscal Stability Strategies** – In FY2027, the Finance Department, in partnership with the City Manager’s Office and City Attorney’s Office, will continue their work on implementing a payroll

tax program with the goal of beginning payroll tax collection in early 2027 if the ordinance is adopted by City Council.

- ✓ **Fire Governance** – The Finance Department will continue its collaboration with the City Manager’s Office and City Attorney’s Office on the Eugene-Springfield Fire governance review with supporting analysis of long-term governance options and the financial impacts of those options.
- ✓ **Police Levy** - The current Police and Jail Levy provides funding through June 30, 2028. Discussions with City Council regarding a new Police and Jail Levy will begin in early 2027.
- ✓ **Streamlined Procurement and Contracting Processes** – With the adoption of the ordinance updating Springfield Municipal Code’s public contracts section, Finance staff continue to implement the new code, including the revision of a suite of new of forms, updated contract and RFP templates, and City-wide staff trainings.
- ✓ **SMART Court** – The Springfield Municipal Court will continue to focus on making this program successful. We are actively engaging with high-risk, high-need offenders in the community who have a substance abuse or a co-occurring disorder. Individuals cannot complete the program until they are gainfully employed, have given back to their community, completed treatment, have documented clean time, and met their education goals.

Future Year Considerations – FY2028 → FY2030

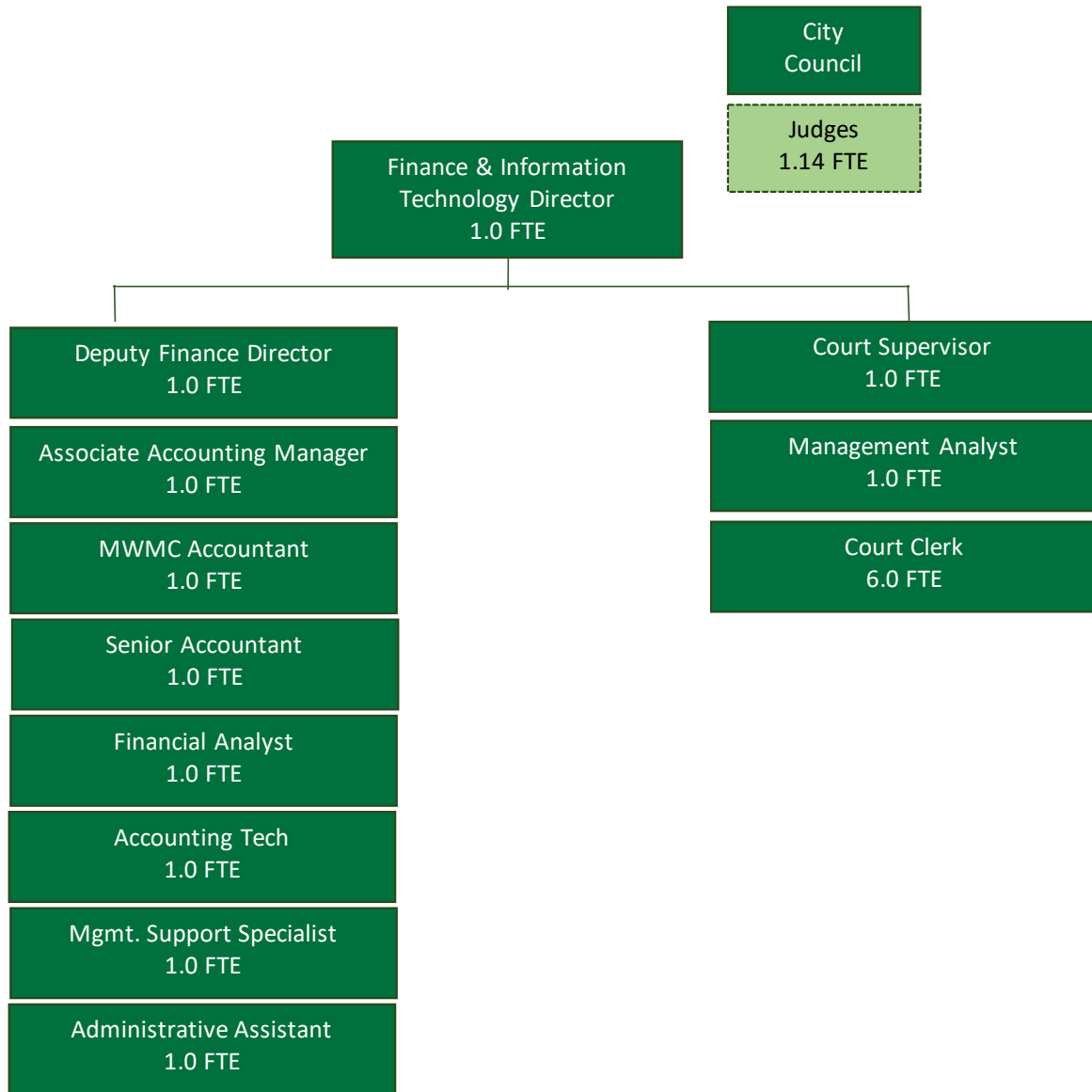
- ✓ **Long-Term Fiscal Health** – The long-term fiscal health of the City is the Finance Department’s top priority. We continue to have a structural imbalance in key funds such as the General Fund, Street Fund, and Ambulance Fund. This is an issue that will be on-going. We have initiated a Budget Strategies Project as described in the Accomplishments section above that will identify strategies to bring General Fund revenues in line with service costs.
- ✓ **Mental Health Impact on the Courts** – The intersection of mental illness and the justice system remain a major consideration, as individuals requiring specialized assistance often necessitate more time and resources, resulting in greater costs to the City. Given current fiscal constraints, the Court must find creative ways to provide viable options and prevent individuals from repeatedly cycling through the system. The Court continues to seek additional evaluation providers, is currently working closely with Lane County to help develop the Crisis Stabilization Center and is working with Lane County Circuit Court to more closely monitor Fitness to Proceed cases.
- ✓ **Legislation Impacting Court Operations** – Legislation impacting the criminal justice system continues to shift away from traditional monetary penalties and sanctions in favor of substance abuse treatment, mental health resources, and community restoration initiatives. While these restorative models may increase operational expenses and reduce historical revenue streams, they align with modern judicial standards. Over the coming years, the Court will remain committed to monitoring these trends and adapting its fiscal and operational strategies to ensure sustainable service delivery.

Financial Summary by Fund	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
100 General Fund	2,531,233	2,307,955	2,918,519	3,060,185
201 Street Fund	56,312	14,748	14,945	-
204 Special Revenue Fund	667,214	1,041,408	926,187	341,400
210 Community Development Fund	19,483	29,961	36,114	37,697
236 Police Local Option Levy Fund	657,816	604,215	896,958	917,369
611 Sanitary Sewer Fund	53,563	33,558	30,001	24,062
612 Regional Wastewater Fund	170,988	183,312	209,039	208,333
617 Storm Drainage Fund	53,575	33,560	30,001	24,062
629 Regional Fiber Consortium Fund	133,433	161,378	261,405	293,825
719 SDC Administration Fund	42,679	35,722	35,580	37,158
Grand Total	\$ 4,386,295	\$ 4,445,817	\$ 5,358,749	\$ 4,944,092

Financial Summary by Program	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
1012 City Prosecutor	84	-	-	-
1029 Licensing and Franchising	485	-	-	-
1045 Stormwater Regulatory Administration	18,657	19,926	20,997	24,062
1056 Regional Wastewater Administration	170,988	183,230	209,039	208,333
1059 Wastewater Fiscal Management and Customer Services	18,654	19,926	20,997	24,062
1200 Municipal Court Services	1,729,643	1,760,550	2,281,927	2,344,175
1202 Adult Treatment Court	132,668	354,769	926,187	341,400
7000 Department Administration	578,649	516,332	303,856	-
7030 Accounting and Audit division	852,423	1,057,219	990,391	-
7032 Budget and Procurement	697,894	370,809	343,950	-
7033 Procurement and Contracts	4,000	-	-	-
7034 Treasury Management	177	224	-	-
7035 Municipal Court Administration	1,589	1,379	-	-
7036 Case Management	46,953	-	-	-
7040 Finance*	-	-	-	1,708,234
7080 Network	-	(9)	-	-
7150 Fiber Consortium	133,433	161,378	261,405	293,825
9000 Non-Program	-	82	-	-
Grand Total	\$ 4,386,295	\$ 4,445,817	\$ 5,358,749	\$ 4,944,092

*Note: Beginning in FY27, programs 7000 (Dept. Administration), 7030 (Accounting & Audit Div.), and 7032 (Budget & Procurement) have been consolidated into a single program, 7040 (Finance).

Organizational Structure



Summary of Full-Time Equivalents by Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Accountant, Senior	1.00	1.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00	-
Accounting Technician	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Associate Accounting Manager	-	-	-	1.00
Budget & Procurement Manager	1.00	1.00	1.00	-
CMD Budget Manager	1.00	1.00	-	-
Court Clerk	5.00	5.00	5.00	5.00
Court Clerk, Senior	1.00	1.00	1.00	1.00
Court Supervisor	1.00	1.00	1.00	1.00
Deputy Finance Director	-	-	-	1.00
Finance Analyst I	1.00	1.00	1.00	1.00
Finance Director	1.00	1.00	1.00	1.00
Judge	0.80	0.80	0.80	0.80
Judge Pro-Tem	0.34	0.34	0.34	0.34
Management Analyst	1.00	1.00	1.00	1.00
Management Support Specialist	1.00	1.00	1.00	1.00
MWMC Accountant	1.00	1.00	1.00	1.00
Grand Total	19.14	19.14	18.14	18.14

Summary of Full-Time Equivalents by Fund	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
100 General Fund	14.49	14.49	13.49	13.49
201 Street Fund	0.40	0.40	-	-
210 Community Development Fund	0.22	0.22	0.22	0.22
236 Police Local Option Levy Fund	2.23	2.23	3.23	3.23
611 Sanitary Sewer Fund	0.35	0.35	0.10	0.10
612 Regional Wastewater Fund	0.88	0.88	0.88	0.88
617 Storm Drainage Fund	0.35	0.35	0.10	0.10
719 SDC Administration Fund	0.23	0.23	0.13	0.13
Grand Total	19.14	19.14	18.14	18.14

Summary of Full-Time Equivalents by Program	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
1045 Stormwater Regulatory Administration	0.10	0.10	0.10	0.10
1056 Regional Wastewater Administration	0.88	0.88	0.88	0.88
1059 Wastewater Fiscal Management and Customer Services	0.10	0.10	0.10	0.10
1200 Municipal Court Services	9.14	9.14	9.14	9.14
7000 Department Administration	1.00	1.00	1.00	-
7030 Accounting and Audit Division	5.27	5.27	5.27	-
7032 Budget and Procurement	2.65	2.65	1.65	-
7040 Finance	-	-	-	7.92
Grand Total	19.14	19.14	18.14	18.14

*Note: Beginning in FY27, programs 7000 (Dept. Administration), 7030 (Accounting & Audit Div.), and 7032 (Budget & Procurement) have been consolidated into a single program, 7040 (Finance).

Performance Measures

Measure	FY26 Target	FY26 Est. Actual	FY27 Target
1.) Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting.	Expect to receive award	Received award for FY24 document	Expect to receive award
Why this measure is important: Provide assurance of regulatory and policy compliance to minimize and mitigate risk.			
2.) Receive an unmodified opinion on the City's annual audit.	Expect to receive	Received unmodified opinion for FY25 audit	Expect to receive
Why this measure is important: Provide assurance of regulatory and policy compliance to minimize and mitigate risk.			

Fire & Life Safety Department Overview

The Cities of Springfield and Eugene consolidated their fire departments via an integrovermental agreement in 2010. Operating as Eugene Springfield Fire (ESF), the three-battalion system provides services that prevent the loss of life and property, and protect the environment not only within the boundaries of the two cities, but also to the urban growth boundaries, and East Lane Ambulance Services areas. The City of Springfield contracts to provide fire, rescue, and emergency services to the Glenwood and Rainbow Water Districts, and a portion of the Willakenzie Fire Protection District, providing fire suppression services to 20 square miles, and an ambulance service area of 1,452 square miles.



Eugene Springfield Fire (ESF) trucks

Departmental services include fire protection and prevention, firefighting, basic and advanced life support and ambulance transportation, illness and injury prevention, special rescue, hazardous materials control, fire safety education, code enforcement, and fire investigation. Administration in the department supports the direct departmental services for finance, technology, logistics and facilities, as well as ambulance billing services.

Financial Summary by Object Level	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
5 PERSONNEL SERVICES	16,832,687	18,231,962	20,059,392	20,046,677
6 MATERIALS & SERVICES	6,437,125	6,595,827	6,904,294	6,845,683
7 CAPITAL OUTLAY	2,350,770	1,556,839	851,727	731,667
Grand Total	\$ 25,620,582	\$ 26,384,628	\$ 27,815,413	\$ 27,624,027

Budget Summary – FY2027

Staffing

FY27 staffing levels for Springfield Fire and Life Safety will increase by 2.0 FTE. In January 2026, the department implemented a fourth shift (D-shift) as part of the most recent collective bargaining agreement. The addition of 2.0 FTE and reallocation of operational positions was needed to ensure budgeted positions existed for each rank across the four shifts. These changes result in each shift staffing 1 Battalion Chief, 5 Captains, 5 Engineers, 5 Firefighters, 3 Single Role Paramedics, and 3 Single Role EMTs.

Department Funding

Fire Operations are funded through the General Fund, Fire Local Option Levy Fund, as well as by fees for services including fire suppression services for other fire districts, ambulance transport fees, FireMed membership fees, building permit fees, and inspection fees.

Service Level Changes

There are no service level changes planned for FY2027.

Accomplishments – FY2026

- ✓ **D-Shift Implementation** – On January 11, 2026, the Department transitioned from a 3-shift schedule (A, B, C) to a schedule with four shifts (A, B, C, D). This transition was part of the most recent collective bargaining agreement with IAFF Local 801 and is designed to reduce the work week for fire and emergency personnel from 51.38 hours per week to 48.0 hours per week, allowing for meaningful rest and recovery between shifts, and is designed to reduce overtime utilization to fill vacant shifts. The D-shift staffing model is becoming a standard in Oregon and across the nation as more information on cancer, cardiac, and behavioral health risks are tied to long shifts with inadequate rest. In preparation for the addition of the D-Shift, additional operational staff were recruited and trained, existing operational staff were promoted, and station modifications were completed to accommodate the fourth shift operating in stations.
- ✓ **Recruitment** – In the summer and fall of FY26, the Department onboarded 53 operational personnel consisting of 16 firefighters, 14 single-role emergency medical services (EMS) employees, and 23 basic life safety (BLS) employees. In December and January, the Department conducted Officer and Engineer Development Programs to facilitate promoting 19 Engineers and 14 Captains in preparation for implementing D-Shift.
- ✓ **Facilities & Fleet Updates** – In FY26, Springfield Fire and Life Safety completed several large station projects totaling \$120k, including slurry sealing and restriping lots, HVAC replacements, and ventilation system upgrades. Several smaller station projects were completed in preparation for the D-Shift implementation, including repurposing lockers to ensure each shift had adequate storage and refrigerator/freezer additions for the new shift. The D-Shift investment at Springfield stations totaled \$6,000. In addition to facility upgrades, four front line ambulances were placed in service at a cost of \$1.5M, allowing the department to retire four end-of-life ambulances.
- ✓ **Wildfire Season** – The Department provided resources in the summer and fall of 2025 to eight separate wildfires. Eugene Springfield Fire invoiced the Oregon State Fire Marshal's Office \$185,000 for Springfield's share of these efforts, the largest of which was the Flat Fire, accounting for \$81,000 of the reimbursement packet.
- ✓ **Eugene Springfield Fire Consolidation Evaluation** – The Cities of Springfield and Eugene consolidated their fire departments via an intergovernmental agreement in 2010. This consolidation of departments created a three-battalion system to provide an integrated response to fire-services emergencies, regardless of the emergency's location, while each City retains full budget authority over its expenditures. This consolidation has worked smoothly in many operations areas and presented challenges in many administrative areas. In January 2026, the Springfield City Council directed the City Manager to begin discussions with the City of Eugene on next steps related to creating a proposed Intergovernmental Entity that would fully consolidate Eugene Springfield Fire.

Initiatives – FY2027

- ✓ **Department Guiding Document Updates** – The Department will be refreshing its Standards of Cover and create a modern strategic plan. Standards of Cover is a document that outlines the distribution and concentration of resources, including personnel, equipment, and fire stations, to meet the unique risks of ESF's service area. Much of the completion of this work is tied to the outcomes of ESF's governance review. Staff will also begin the work of building a transition plan for internal services based upon the agreed upon governance structure.
- ✓ **Resource Management** – In FY24, after studying calls for service, ESF began an initiative to send the right level of resources to the right calls. This effort changed the 40-year history of sending a fire engine and ambulance to every call. With rising demand, this practice became unsustainable and was impacting resource reliability for fires and critical medical responses. The effort reduced 7,000-unit responses from 100,000 in 2023 to 93,000 in 2025 system wide. We continue to monitor and adjust to ensure fire resources are available.
- ✓ **Ambulance Transport System Resilience** – The Department will complete the EMS redesign project that was started in FY23 to help align revenue and costs for ambulance transport by transitioning from staffing dual-role fire personnel on ambulances to staffing single-role Paramedics and single-role EMTs on ambulances. The next phase of the program is to improve cost recovery through rate adjustments and increased billable charting.
- ✓ **Community Wildfire Protection Plan (CWPP)** – ESF along with emergency managers from the cities of Eugene and Springfield developed a CWPP as an annex to the Lane County CWPP. This plan improves coordination and directs mitigation measures specific to the urban environment and its resilience from wildfire impacts.

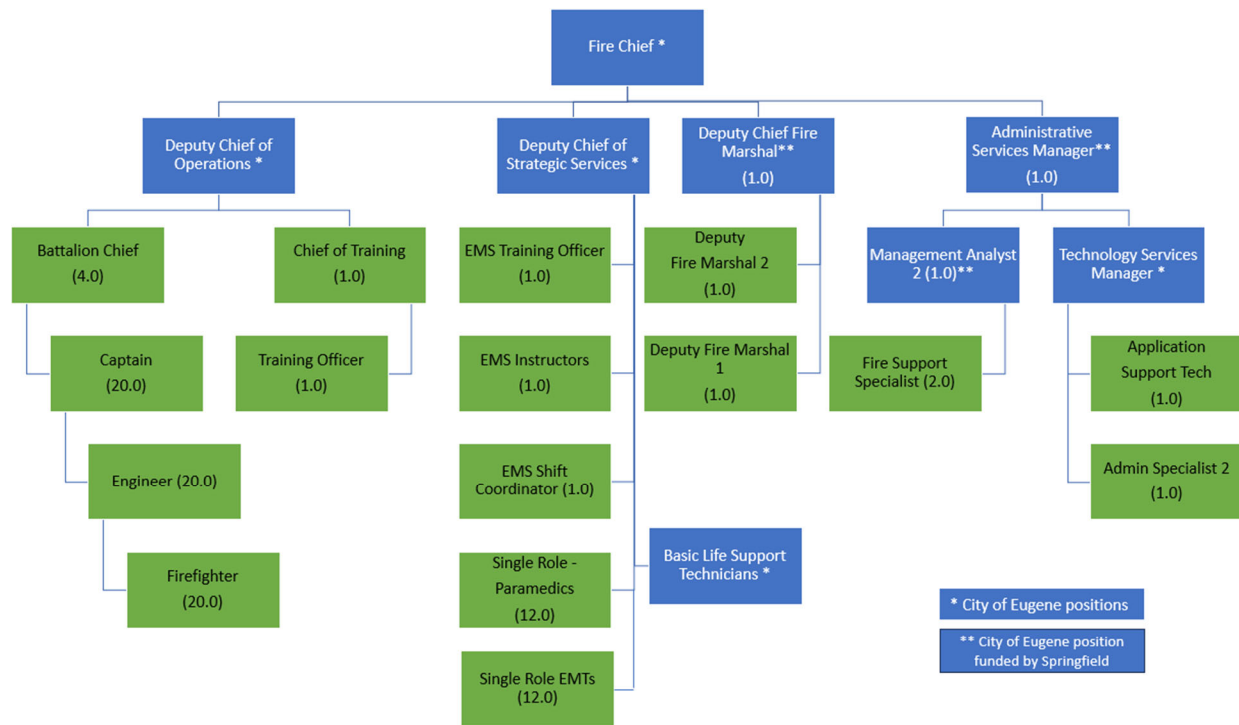
Future Year Considerations – FY2028 → FY2030

- ✓ **Population & Call Volume** – Call volume is expected to increase by 2% with population growth and an aging population despite manual reductions in calls the department answered over the last two years. The Department will continue to update its Standards of Cover, which will serve as the basis for strategic future growth planning, including future land acquisition needs and station placement.
- ✓ **Glenwood Fire Service** – As Glenwood redevelopment occurs, increased service demand is anticipated in this area. This is one part of ESF's service area where a response cannot be provided within adopted time standards. Planning for a Glenwood fire station, or realignment of existing stations, will be necessary in the redevelopment planning.
- ✓ **Threat from Natural Disaster** – The Department continues the development of a plan to prepare for, and respond to, increasing severe weather events such as ice, snow, flooding, earthquake, and wildfire.
- ✓ **Ambulance Transport Fund** – Even with a projected increase in call volume, revenues within the Ambulance Fund do not keep pace with rising expenditures. Nearly 80% of all patients transported are covered by Medicare or Medicaid, which have fixed reimbursement fee schedules. Fire staff will continue evaluating the EMS system design for potential revenue opportunities and expenditure savings in the coming years.

Financial Summary by Fund	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
100 General Fund	13,324,520	14,138,174	15,014,744	15,935,859
204 Special Revenue Fund	333,660	165,098	-	-
224 Building Code Fund	87,132	96,795	98,810	99,346
235 Fire Local Option Levy Fund	2,351,010	2,684,019	2,606,959	2,861,134
615 Ambulance Fund	7,199,930	7,740,974	9,147,051	7,985,821
713 Vehicle & Equipment Fund	2,324,332	1,559,568	947,849	741,867
Grand Total	\$ 25,620,582	\$ 26,384,628	\$ 27,815,413	\$ 27,624,027

Financial Summary by Program	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
1030 Building Plan Review	125,628	135,190	153,786	156,097
1039 Development Review	39,263	32,862	44,455	44,471
1090 Fire & Arson Investigation	133,718	145,905	103,166	105,145
1091 Community Risk Reduction	460,854	423,910	416,741	482,902
1093 Apparatus & Equipment Maintenance	1,017,473	383,129	438,450	432,900
1096 Fire Suppression Operations	12,734,461	14,052,147	14,779,539	15,706,887
1097 Dispatch and Communication	807,932	780,108	846,800	856,000
1098 Training & Development	779,592	838,433	1,020,661	1,330,980
1099 EMS Operations	4,976,391	5,871,512	6,747,322	5,361,228
1100 Fire Logistics	339,038	408,422	258,605	302,806
1102 EMS Billing - Enterprise	508,334	464,296	495,882	513,868
1104 FireMed	103,472	93,742	125,000	125,000
1105 Community Outreach	8,000	8,000	8,000	-
1106 BLS Operations	435,980	296,358	350,000	350,000
1144 Patrol - Sworn	1	-	-	-
7000 Department Administration	826,113	891,046	1,079,157	1,113,876
9000 Non-Program	2,324,332	1,559,568	947,849	741,867
Grand Total	\$ 25,620,582	\$ 26,384,628	\$ 27,815,413	\$ 27,624,027

Organizational Structure



Summary of Full-Time Equivalents by Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Administrative Specialist II	1.00	1.00	1.00	1.00
Application Tech Specialist	1.00	1.00	1.00	1.00
Deputy Fire Marshal 1	-	-	1.00	1.00
Deputy Fire Marshal 2	1.00	1.00	1.00	1.00
Ems Accounting Tech	1.00	-	-	-
EMS Instructor	1.00	1.00	1.00	1.00
EMS Shift Coordinator	-	-	1.00	1.00
Fire Admin Div Mgr	1.00	1.00	-	-
Fire Battalion Chief - Ops	4.00	4.00	4.00	4.00
Fire Captain - Shift	16.00	16.00	20.00	19.00
Fire Captain - LDRW	-	-	-	1.00
Fire Engineer - 40L	1.00	1.00	1.00	-
Fire Engineer - Shift	14.00	14.00	18.00	20.00
Fire Life Safety Inspector	1.00	1.00	1.00	-
Fire Management Analyst 2	1.00	1.00	-	-
Fire Marshal / Division Mgr	1.00	1.00	-	-
Fire Support Technician	2.00	2.00	2.00	2.00
Fire Training Chief	-	-	1.00	1.00
Firefighter - 40L	4.00	2.00	3.00	-
Firefighter - Shift	41.00	26.00	24.00	20.00
Public Information Officer	-	1.00	-	-
Single Role EMT	-	8.00	8.00	11.00
Single Role EMT - ARU	-	-	-	1.00
Single Role EMT 24HR	-	3.00	-	-
Single Role Paramedic	-	7.00	7.00	12.00
Single Role Paramedic 24HR	-	4.00	-	-
Training Officer	2.00	2.00	2.00	2.00
Grand Total	93.00	98.00	97.00	99.00

Summary of Full-Time Equivalents by Fund	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
100 General Fund	57.60	60.60	58.10	56.10
204 Special Revenue Fund	2.00	1.00	-	-
224 Building Code Fund	0.40	0.40	0.40	0.40
235 Fire Local Option Levy Fund	7.00	7.00	10.00	12.00
615 Ambulance Fund	26.00	29.00	28.50	30.50
Grand Total	93.00	98.00	97.00	99.00

Summary of Full-Time Equivalents by Program	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
1030 Building Plan Review	0.65	0.65	0.65	0.65
1039 Development Review	0.20	0.20	0.20	0.20
1090 Fire & Arson Investigation	0.35	0.35	0.15	0.15
1091 Community Risk Reduction	1.80	1.80	1.00	1.00
1096 Fire Suppression Operations	61.00	62.00	63.00	64.00
1098 Training & Development	3.00	3.00	4.00	4.00
1099 EMS Operations	19.00	23.00	23.00	25.00
1102 EMS Billing - Enterprise	2.00	1.00	1.00	1.00
7000 Department Administration	5.00	6.00	4.00	3.00
Grand Total	93.00	98.00	97.00	99.00

Performance Measures

Measure	FY23 Actuals	FY24 Actuals	FY25 Actuals
1. Call volume in Springfield City limits.	10,357 calls	10,269 calls	9,253 calls
Why this measure is important: Measures system activity to maintain a consistent level of service year after year.			
2. Average response time (first unit) – emergent incidents. *Minutes – dispatch to arrival. Local Adopted Standard is 7 Minutes dispatch to arrival.	5:75*	6:01*	5:83*
Why this measure is important: Measures operational performance to maintain a consistent level of service year after year.			
3. Eugene Springfield Fire annual on-duty training hours per operational employee.	176 hours	251 hours	347 hours
Why this measure is important: Improves the preparation and resilience of the workforce.			
4. Initial fire safety inspections.	362 inspections	191 inspections	210 inspections
Why this measure is important: Provides assurance of regulatory and policy compliance to minimize and mitigate risk.			

Human Resources Department Overview

The Human Resources Department (HR) supports the City's workforce through a clear focus on service, well-being, and operational strength. HR works alongside every department to build a workplace where people feel supported, informed, and equipped to do their best work.

The department delivers its work across ten core areas: Human Resources Administration, Classification and Compensation, Employee and Labor Relations, Talent Acquisition, Employee Training and Development, Benefit Administration, Leave Administration, Risk Administration, Workers' Compensation Administration, and Payroll Administration. Each area plays a role in advancing the LiveWell pillars by strengthening employee health, financial stability, professional growth, and a sense of community.

HR's goal is simple: provide consistent, dependable systems that help employees thrive and help the City meet its responsibility to the community it serves.

	FY24	FY25	FY26	FY27
Financial Summary by Object Level	Actuals	Actuals	Amended	Adopted
5 PERSONNEL SERVICES	1,161,687	1,227,149	1,313,548	1,370,783
6 MATERIALS & SERVICES	9,933,627	11,302,890	12,873,880	14,494,486
7 CAPITAL OUTLAY	-	-	10,500	-
Grand Total	\$ 11,095,314	\$ 12,530,039	\$ 14,197,928	\$ 15,865,269

Budget Summary – FY2027

Staffing

The department's daily operations are carried out by a dedicated team of staff supported by technology to efficiently manage the workload and meet operations demands.

Department Funding

The resources required to support the department are primarily funded through tax subsidies or internal service charges allocated to the City's enterprise and special revenue funds for the services rendered.

Service Level Changes

Human Resources is requesting an increased FY27 budget to support several service level changes and contractual obligations.

First, HR will use a consultant to complete a required market study for non-represented and SEIU-represented positions. The SEIU collective bargaining agreement requires this study every three years. One-time funding is requested in FY27 to cover the consultant cost. This work supports competitive pay ranges, strengthens recruitment and retention, and ensures alignment with the City's compensation philosophy.

Second, the City launched a new pilot wellness program, Healthy Foundations, designed to support employees in managing pre-diabetes and reducing body mass index (BMI). This program is funded

through the City's medical insurance reserve program and is intended to reduce long-term medical insurance claims and future cost growth by addressing preventable health risks early.

HR has new ongoing costs related to the City's enterprise human resources systems. The City aged off discounted pricing for the NeoGov software platform and is now budgeting for the full cost of the City's subscription. This change ensures continued access to critical hiring, onboarding, performance, and compliance tools used citywide.

HR also assumed budget responsibility for a citywide vendor agreement to manage first aid supplies across all City facilities. Centralizing this function improves consistency, ensures regulatory compliance, and supports efficient restocking and oversight of required safety supplies.

Collectively, these changes resulted in an increase to the HR requested budget while supporting employee well-being, fiscal sustainability, and contractual compliance.



October 2025 Benefit Fair

Accomplishments – FY2026

- ✓ **Employee Wellness** – HR introduced the Healthy Foundations Program to strengthen LiveWell support for employees, retirees, and their families. The program provides preventive care, early risk detection, and personalized guidance through the Springfield Wellness Center. Participants receive nurse-practitioner care, free counseling, free nutrition support, and expanded access to weight-loss medication when medically necessary. Annual biometric screenings give employees a clear health baseline and help track progress over time. The program builds long-term habits that support physical and emotional well-being across the workforce.
- ✓ **Workplace Safety** – HR established a single-vendor agreement covering all City locations to manage first aid kits, heart defibrillators, Naloxone, and triage supplies. This ensures every site remains properly stocked with non-expired, ready-to-use equipment. The program is centrally managed through Risk Management to improve consistency, accountability, and emergency preparedness.
- ✓ **Labor Contract Negotiations** – The department completed negotiations with SEIU in October 2025, staying within Council's guidance throughout the process. Work with the Springfield Police Association is on track, and the department anticipates reaching a 3-year successor agreement before the fiscal year ends.
- ✓ **Comprehensive Review and Development of Classifications for General Service Positions** – The City selected Trüpp as the vendor to lead a full review and redevelopment of all general service job classifications. This partnership updated and aligned classifications with current operational needs, strengthened compliance with Oregon's Equal Pay Act, and improved equity across positions with similar duties and working conditions. Trüpp also reviewed personnel policies to ensure that pay, benefits, and employment conditions are consistent, defensible, and legally compliant. This work increased transparency in compensation practices, streamlined recruitment workflows, and clarified advancement pathways for employees.

✓ **Learning and Development –**

- The department implemented a centralized system to track all required employee licensures and certifications. This improves accuracy, reduces manual follow-up, strengthens compliance, and gives employees a clear, reliable place to manage their required documents. It supports a safer, more accountable workplace and reduces operational risk across departments.
- HR launched the new biannual training cycle for Harassment Prevention and Oregon Ethics, scheduled for rollout in Q4. This creates a consistent training rhythm across the organization, strengthens compliance, and supports a respectful, accountable workplace.
- HR developed mandatory training for all employees serving on interview panels to support consistent hiring practices and advance equity in recruitment. The training will be fully implemented Q4 and managed through the City's Learning Management System (LMS) for tracking and compliance.

Initiatives – FY2027

- ✓ **Employee Wellness** – Maintain and strengthen the Healthy Foundations program and continue its development to advance LiveWell goals and improve access to preventive care and whole-person support. In partnership with the City's Joint Benefits Committee, Human Resources will also evaluate the market competitiveness of the City's dental insurance plan to determine whether, in light of rising healthcare costs, the plan continues to align with market best practices and employee needs.
- ✓ **Workplace Safety** – Implement a centralized incident management system to streamline reporting and tracking of employee injuries, vehicle collisions, property damage, and near-miss events. This system reduces administrative workload, improves data accuracy, strengthens regulatory compliance, and supports faster response and prevention efforts.
- ✓ **Workforce Planning and Talent Acquisition** – Continue partnership with Trüpp to complete a full market study for SEIU and non-represented positions. Present findings to Council and seek authority to adjust pay ranges effective July 1, 2027, to maintain competitive, equitable compensation and support recruitment and retention.
- ✓ **Liability and Workers Compensation Insurance** – Implement a centralized system to report injuries, crashes, property damage, and near-miss events. The software replaces paper forms and spreadsheets, improves accuracy, speeds response times, and reduces administrative workload. Automated workflows and dashboards give Risk Management better insight to prevent future incidents and support OSHA and annual reporting.
- ✓ **Learning and Development** – Begin updating required new-hire training and develop annual training for City leadership roles. Create Citywide modules for regulatory and administrative-regulation requirements to ensure consistent, compliant training across the organization.

Future Year Considerations – FY2028 → FY2030

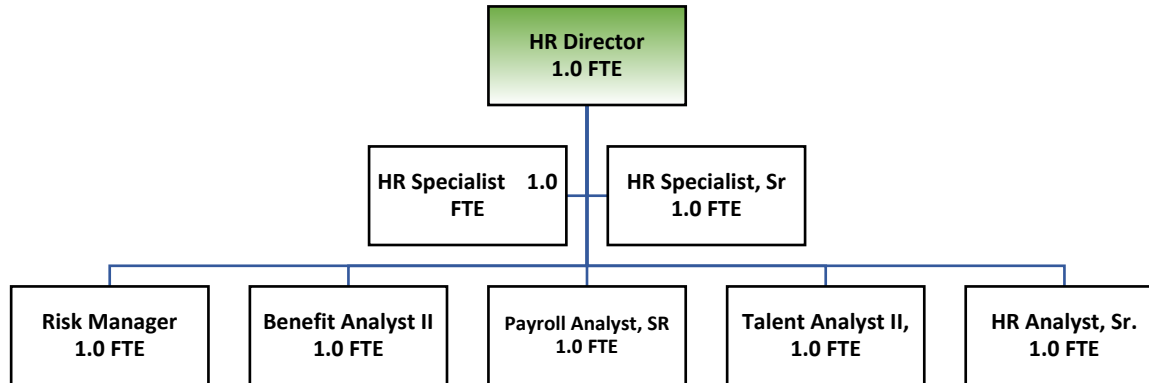
- ✓ **Employee Wellness** – Expand LiveWell support across physical, emotional, financial, community, and occupational well-being. Prioritize healthy habits, stress support, and financial confidence through accessible tools and programs. External market and environmental factors are impacting

the medical insurance landscape, including the City's insurance partner, PacificSource. The City will need to remain informed and proactive to ensure contingency planning is in place should significant provider or network changes become necessary.

- ✓ **Workplace Safety** – Strengthen proactive safety practices through hazard reviews, focused training, and modern safety tools to further reduce preventable injuries.
- ✓ **Employee Recognition and Engagement** – Improve retention by expanding flexibility, strengthening wellness support, and adding feedback mechanisms to understand workforce needs and guide engagement efforts.
- ✓ **Workforce Planning and Talent Acquisition** – Prepare for high retirement eligibility through stronger succession planning, modernized hiring practices, and recruitment focused on diverse and hard-to-fill roles.
- ✓ **Liability and Workers Compensation Insurance** – Plan for increased climate-related risks and ongoing public safety liability. Future efforts will center on resilient infrastructure, coverage reviews, and cost-conscious risk strategies.
- ✓ **Learning and Development** – Leverage the LMS to deliver required and scalable training. Key areas include upskilling, leadership development, and timely compliance training to support a future-ready workforce.

	FY24	FY25	FY26	FY27
Financial Summary by Fund	Actuals	Actuals	Amended	Adopted
100 General Fund	858,134	828,854	967,944	994,027
204 Special Revenue Fund	92,432	50,061	-	-
707 Insurance Fund	10,141,351	11,651,124	13,211,484	14,871,242
713 Vehicle & Equipment Fund	3,397	-	18,500	-
Grand Total	\$ 11,095,314	\$ 12,530,039	\$ 14,197,928	\$ 15,865,269

	FY24	FY25	FY26	FY27
Financial Summary by Program	Actuals	Actuals	Amended	Adopted
7000 Department Administration	1,496,996	1,483,040	1,857,026	1,890,789
7052 Employee and Labor Relations	199	-	-	-
7053 Talent Acquisition	6,023	-	-	-
7058 Health and Wellness Program	-	239	-	-
7059 Leave Administration	-	125	-	-
7060 Property & Liability	1,245,961	1,583,202	2,232,453	2,247,462
7062 Workers Compensation	874,814	890,362	1,321,121	1,416,318
7063 Liability & Property Claims Management	-	150	-	-
8300 Self-Funded Medical	6,490,314	7,444,178	7,465,181	8,929,402
8301 Self-Funded Dental	600,692	661,347	691,842	769,493
8350 Wellness Center	376,918	467,396	611,805	611,805
9000 Non-Program	3,397	-	18,500	-
Grand Total	\$ 11,095,314	\$ 12,530,039	\$ 14,197,928	\$ 15,865,269

Organizational Structure

Summary of Full-Time Equivalents by Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
HR Specialist II	1.00	1.00	1.00	1.00
HR Specialist, Senior	1.00	1.00	1.00	1.00
HR Training Coordinator	1.00	-	-	-
Human Resources Analyst II	2.00	2.00	2.00	2.00
Human Resources Analyst, Senior	1.00	1.00	1.00	1.00
Human Resources Director	1.00	1.00	1.00	1.00
Payroll Analyst	1.00	1.00	1.00	1.00
Risk Manager	1.00	1.00	1.00	1.00
Grand Total	9.00	8.00	8.00	8.00

Summary of Full-Time Equivalents by Fund	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
100 General Fund	5.00	4.50	5.00	5.00
204 Special Revenue Fund	1.00	0.50	-	-
707 Insurance Fund	3.00	3.00	3.00	3.00
Grand Total	9.00	8.00	8.00	8.00

Summary of Full-Time Equivalents by Program	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
7000 Department Administration	9.00	8.00	8.00	8.00
Grand Total	9.00	8.00	8.00	8.00

Performance Measures

Measure	FY26 Target	FY26 Est. Actual	FY27 Target
1.) Percent of turnover, excluding limited duration, and temp positions.	10%	5.56%	10%
Why this measure is important: Turnover is a common data point used to evaluate employee culture and business health.			
2.) General Liability Loss Ratio.	<60%	20%	<60%
Why this measure is important: This measures the ratio of claim costs to premiums paid over the last five years. Anything over 100% means that the carrier is paying more in claims than they are receiving in premiums. The 60% mark is usually the threshold where carriers evaluate future insurability.			
3.) Workers' Compensation Experience Modification Factor.	<1.0	.90	<1.0
Why this measure is important: Your experience modification is a numerical representation of your claim's history. It is the ratio of the costs of your company's actual workers' compensation claims compared to the expected costs for companies of similar size in the same industry. It can be either above or below the industry average of 1.0. Above 1.0 means your claims history is worse than the industry's average for workers' compensation insurance while below 1.0 means it is better.			
4.) Percent of minorities employed at the City.	13.5%	13.8%	14.5%
Why this measure is important: The City is committed to fostering an environment that values diversity and inclusion. The long-term target is 24.7%, reflective of the diverse community that we are here to serve.			

Information Technology Department Overview

The Information Technology (IT) Department provides City staff with access to applications, data storage, and other business resources. This includes the design, development, deployment, and retirement of IT services. The IT Department manages the IT infrastructure for all City-owned IT assets, as well as provides maintenance and support for the City's core business applications. The IT Department also leads the City-wide effort to protect the City's IT systems from cybersecurity threats to ensure the availability and integrity of all data managed by the City's IT systems.

	FY24	FY25	FY26	FY27
Financial Summary by Object Level	Actuals	Actuals	Amended	Adopted
5 PERSONNEL SERVICES	1,230,372	1,393,547	1,511,709	1,608,532
6 MATERIALS & SERVICES	1,242,155	1,187,227	1,696,905	1,947,133
7 CAPITAL OUTLAY	19,497	-	-	-
Grand Total	\$ 2,492,024	\$ 2,580,774	\$ 3,208,614	\$ 3,555,665

Budget Summary – FY2027

Staffing

The IT Department has nine full-time equivalent employees (9 FTE). No changes are proposed to the staffing in the FY27 budget.

The IT Department is split into two divisions, with an IT Deputy Director overseeing both. The Applications Division is comprised of 4 FTE and manages applications that support financial, human resource, document management, and other shared systems. The Network Division is also comprised of 4 FTE and manages the Helpdesk requests as well as servers, switches, personal computers, and the networks upon which all IT services are provided.

Department Funding

The resources necessary to support the IT Department are either tax supported (subsidized) or internal service charges levied against the City's enterprise and special revenue funds for services provided.

Service Level Changes

There are no service level changes proposed in the FY27 IT Department budget.

Accomplishments – FY2026

- ✓ **PeopleSoft Financials Upgrade** – The IT Department completed the upgrade of PeopleSoft Financials to version 9.2. This brought a host of new tools to the City as well as providing a much-needed analysis of the financial permissions structure, greatly enhancing the City's internal financial controls.
- ✓ **Windows 11 Upgrade** – The IT Department completed the move to Windows 11, upgrading or replacing nearly 400 computers and ensuring the City continues to maintain a strong cyber security framework.

- ✓ **Network Infrastructure Improvements** – The IT Department replaced the core firewall and switching equipment that serves the public safety environment, bringing greater reliability and a host of new tools to better protect law enforcement data as well as maintain compliance with ever-evolving CJIS standards.
- ✓ **Helpdesk Service Delivery Modernization** – The IT Department refined and modernized its helpdesk service delivery process and tools creating better customer visibility and transparency as well as fewer dependencies of any single staff person to provide continuous services.

Initiatives – FY2027

- ✓ **PeopleSoft HCM Enhancements** – The IT Department will engage the HR Department to evaluate their current needs and gaps in the current implementation of PeopleSoft Human Capital Management system, providing a more efficient HR process with greater security and less risk.
- ✓ **Two-factor Authentication** – The IT Department will finish with the full-scale implementation of two-factor authentication across the entire technology stack. This technology is one of the single greatest items that deters compromise of IT systems.
- ✓ **City Hall Deferred Maintenance** – As the City plans for a large-scale project that will address the backlog of deferred maintenance at City Hall, the IT Department will work closely with DPW staff to facilitate the replacement of most of the cabling infrastructure within the building. IT will also be responsible for accommodation and coordination of large-scale movements of staff to different parts of the building as well as off-site.

Future Year Considerations – FY2028 → FY2030

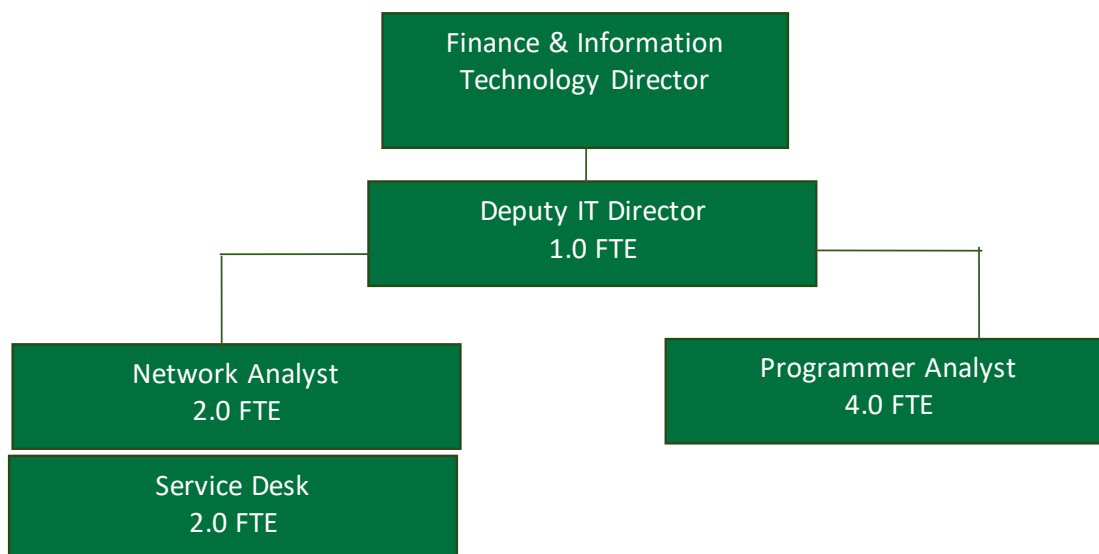
- ✓ **Changing Technology Needs** – The need for automation and technology steadily outpaces the capacity of the IT Department. With telework, these trends have increased at a steeper rate. The move to a work environment of traditional office and telework/hybrid schedules has created a different cybersecurity threat landscape as well as significant changes and challenges to the traditional IT service delivery model. As a result, staff are increasingly stretched thin supporting significantly more types of endpoints in far more locations.
- ✓ **Cybersecurity** – As the IT cybersecurity landscape continues to change, the IT Department will need to adapt and update its approach to best protect the digital assets of the City. This could include investments in cybersecurity tools as well as City-wide staff training and education. Staying current with the cybersecurity threats the City faces will be critical to maintaining cybersecurity insurance coverage.

PeopleSoft Enhancements – The City uses PeopleSoft for its financial and human resource management software. Over the coming years, the IT Department, in partnership with the HR and Finance Departments, will focus on maximizing the efficiency and effectiveness of our PeopleSoft applications. This will include addressing any outstanding issues and implementing necessary fixes to ensure optimal performance and stability. Additionally, we will explore opportunities for enhancements focused on automating manual transactions, streamlining processes, and improving overall user experience. By leveraging innovative solutions within PeopleSoft, the goal is to enhance productivity, reduce manual effort, and ultimately, drive greater value across our organization.

	FY24	FY25	FY26	FY27
Financial Summary by Fund	Actuals	Actuals	Amended	Adopted
100 General Fund	1,551,793	1,616,745	1,894,529	2,048,873
204 Special Revenue Fund	217,576	110,940	20,000	20,000
713 Vehicle & Equipment Fund	722,655	853,089	1,294,085	1,486,792
Grand Total	\$ 2,492,024	\$ 2,580,774	\$ 3,208,614	\$ 3,555,665

	FY24	FY25	FY26	FY27
Financial Summary by Program	Actuals	Actuals	Amended	Adopted
7000 Department Administration	7,638	8,713	10,681	1,271,941
7071 Human Resource Systems	-	83	-	-
7078 Shared Systems	485	5,705	-	-
7079 Information Security Compliance	94,021	-	-	-
7080 Network	1,009,804	1,019,392	1,040,902	1,150,769
7081 Applications	654,060	693,792	862,946	906,955
7082 GIS	3,362	-	-	-
9000 Non-Program	722,655	853,089	1,294,085	226,000
Grand Total	\$ 2,492,024	\$ 2,580,774	\$ 3,208,614	\$ 3,555,665

Organizational Structure



Summary of Full-Time Equivalents by Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Database Administrator	1.00	1.00	1.00	1.00
Deputy IT Director	-	-	-	1.00
Network Analyst II	2.00	2.00	2.00	2.00
Network Manager	1.00	1.00	1.00	-
Programmer Analyst	1.00	1.00	1.00	1.00
Programmer Analyst II	1.00	1.00	1.00	1.00
Programmer Analyst, Senior	1.00	1.00	1.00	1.00
Service Desk Specialist	1.00	1.00	1.00	1.00
Service Desk Specialist, Senior	1.00	1.00	1.00	1.00
Grand Total	9.00	9.00	9.00	9.00

Summary of Full-Time Equivalents by Fund	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
100 General Fund	8.00	8.50	9.00	9.00
204 Special Revenue Fund	1.00	0.50	-	-
Grand Total	9.00	9.00	9.00	9.00

Summary of Full-Time Equivalents by Program	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
7080 Network	5.00	4.50	4.50	4.50
7081 Applications	4.00	4.50	4.50	4.50
Grand Total	9.00	9.00	9.00	9.00

Performance Measures

Currently, the IT Department does not track performance measures. In the future, performance measures may be added.

Legal Services Department Overview

The City Attorney's Office and City Prosecutor's Office together provide the legal services for the City of Springfield.

The City Attorney's Office (CAO) reports directly to the City Council and serves as the City's primary legal advisor. CAO attends all City Council and Planning Commission meetings and provides legal analysis and guidance on existing and proposed City operations and initiatives. The office reviews and approves ordinances, resolutions, and agreements to ensure compliance with the Springfield Charter and applicable local, state, and federal laws, while also minimizing potential liability. CAO supports City initiatives by participating on staff project teams, helping develop strategy, and promoting legal compliance and risk management. CityCounty Insurance Services manages the City's property and liability claims including employment and federal constitutional matters.

City Prosecutor services are provided under contract with the law firm Leahy Cox, LLP. The City Prosecutor represents the City in Municipal Court handling misdemeanor criminal, traffic, and certain violation cases. Responsibilities include case screening, settlement negotiations, and trial representation.

	FY24	FY25	FY26	FY27
Financial Summary by Object Level	Actuals	Actuals	Amended	Adopted
5 PERSONNEL SERVICES	531,574	554,278	597,407	627,041
6 MATERIALS & SERVICES	504,576	452,287	517,602	480,115
7 CAPITAL OUTLAY	-	7,238	-	-
Grand Total	\$ 1,036,150	\$ 1,013,803	\$ 1,115,009	\$ 1,107,156

Budget Summary – FY2027

Staffing

CAO is staffed by three full-time equivalents (FTE): a City Attorney, an Assistant City Attorney, and a Legal Assistant. The City Prosecutor's Office has no FTE because prosecutorial services are provided under contract with Leahy Cox, LLP. The firm designates one attorney as City Prosecutor, with three additional attorneys available as needed.

Department Funding

The City Attorney's Office (CAO) is primarily funded by the General Fund, with approximately 24% of the City Prosecutor contract funded by the Police Local Option Levy Fund. CAO also receives internal service charges from the City's enterprise and special revenue funds for legal services provided.

The primary costs of the City's legal services are CAO personnel expenses and the City Prosecutor contract, which totals \$387,086 annually.

In March 2025, CAO issued a Request for Proposals for municipal court prosecution services to assess market interest and update the contract to better align with the scope of work and City expectations. Leahy Cox, LLP was selected and awarded a four-year contract for FY2026–FY2029. The contract maintains the current rate in the first year, followed by an annual 2% increase.

Service Level Changes

There are no service level changes proposed in the FY27 Legal Services Department budget.

Accomplishments – FY2026

- ✓ **City Council Matters** – Advised Council on dispute over a fee related to solid waste disposal, negotiated a new government entity with Eugene for a merged Eugene Springfield Fire Department and drafted a potential new local payroll tax.
- ✓ **Economic Development** – Provided legal advice regarding how prevailing wage will impact City economic development projects, negotiated an MOU for a downtown development project and the master plan for the Glenwood Riverfront Development.
- ✓ **Community Development** – Provided legal guidance regarding the implementation of the supersiting provision of HB 2005 for a proposed behavioral health facility in Gateway.
- ✓ **Liability Mitigation** – Participated in mediation and guided City's strategy for a police department use of force case and provided legal guidance regarding employee investigations.
- ✓ **City Attorney Projects** – Implemented new CAO document management system that is compatible with Microsoft SharePoint.

Initiatives – FY2027

- ✓ **Fiscal Stability** – Provide legal advice about implementing a local payroll tax.
- ✓ **Economic Development** – Assist with bringing SEDA and City Council economic development projects to fruition, in particular the master planning and associated development agreements for the Glenwood Riverfront Area, and other development projects downtown.
- ✓ **Housing** – Provide legal advice regarding HB 2003 (Housing Production Strategy) requirements, affordable housing initiatives such as land banking and tax exemption programs.
- ✓ **Fire Governance** – Provide legal advice related to negotiating a new governmental entity to fully merge the Springfield Eugene Fire Department.
- ✓ **Procurement Improvements/CAO Timeliness** – Assist staff with efforts to revise procurement regulations, implement public record request software and develop new policies and practices for electronic record retention.

Future Year Considerations – FY2028 → FY2030

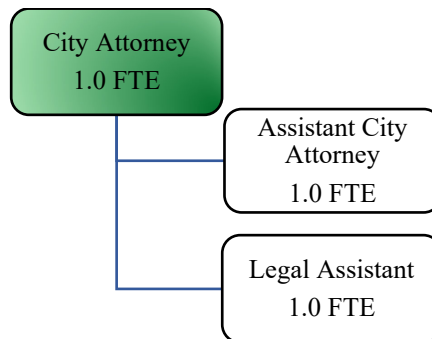
- ✓ **Liability Prevention** – Advise Council and staff to reduce City liability through timely legal guidance, training, policy development and implementation.
- ✓ **Fiscal Stability** – Provide legal support for City initiatives addressing the General Fund structural imbalance.
- ✓ **Economic Development** – Support legal aspects of economic development, including urban renewal and revitalization efforts in downtown, Glenwood, and across the City.
- ✓ **Equity Lens** – Assist in advancing diversity, equity, and inclusion through City policies, practices, and procedures.
- ✓ **Housing** – Provide legal guidance on efforts to expand housing supply, address the impacts of homelessness, and support the full housing continuum.

Financial Summary by Fund	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
100 General Fund	943,269	913,393	1,018,008	1,008,297
236 Police Local Option Levy Fund	91,148	93,172	95,101	96,959
713 Vehicle & Equipment Fund	1,733	7,238	1,900	1,900
Grand Total	\$ 1,036,150	\$ 1,013,803	\$ 1,115,009	\$ 1,107,156

Financial Summary by Program	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
1012 City Prosecutor	385,182	392,253	403,403	411,511
1133 Library Services	40	-	-	-
7000 Department Administration	41	-	-	-
7100 City Attorney	649,154	614,312	711,606	695,645
9000 Non-Program	1,733	7,238	-	-
Grand Total	\$ 1,036,150	\$ 1,013,803	\$ 1,115,009	\$ 1,107,156

Note: FY24 actuals reflects two transactions that were coded to incorrect programs, Library Services (1133) and Department Administration (7000).

Organizational Structure



Summary of Full-Time Equivalents by Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Assistant City Attorney	1.00	1.00	1.00	1.00
City Attorney	1.00	1.00	1.00	1.00
Legal Assistant	1.00	1.00	1.00	1.00
Grand Total	3.00	3.00	3.00	3.00

Summary of Full-Time Equivalents by Fund	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
100 General Fund	3.00	3.00	3.00	3.00
Grand Total	3.00	3.00	3.00	3.00

Summary of Full-Time Equivalents by Program	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
7100 City Attorney	3.00	3.00	3.00	3.00
Grand Total	3.00	3.00	3.00	3.00

Performance Measures

Currently, Legal Services does not track performance measures. In the future, performance measures may be added.

Library Department Overview

The Library Department includes the Springfield History Museum. Our shared mission statement – Discover, Connect, Grow – reflects the work of the library and museum to help our community discover and connect to resources for working, learning, and entertainment, both in our physical buildings and through online access. We work to ensure access to technology that is essential for navigating today's world, as well as assistance in using it. We provide spaces for the public to gather and meet, and we promote understanding of our shared history and diverse cultures to help our community grow together. A virtual library website allows patrons 24/7 access to digital content including databases, downloadable books, and their user



Library Supporters

accounts. Information is also included on the website about museum exhibits along with an online database of museum collections. Many of these services are also provided in Spanish. The Library and Museum continue to be an anchor destination for downtown visitors.

The Library Department consists of the following programs: Library Operations (1131), which covers the cost of running the library, from personnel to office supplies; Library Collections (1132) monitors the cost of providing a wide variety of resources to our library cardholders and community while meeting demands for print and online materials; Library Services (1133) includes providing borrowers' services, programs, and outreach; the Museum program (1130) features rotating biannual historical exhibits, a permanent exhibit, educational programming for our community, and archival and artifact collections; and, the Arts Commission (1129) provides unique events, grants, and ongoing programs for Springfield artists and residents, and is staffed out of the Library Department.

	FY24	FY25	FY26	FY27
Financial Summary by Object Level	Actuals	Actuals	Amended	Adopted
5 PERSONNEL SERVICES	1,893,377	2,119,096	2,173,698	1,963,629
6 MATERIALS & SERVICES	454,319	467,125	579,577	570,307
7 CAPITAL OUTLAY	137,300	134,871	160,723	164,682
Grand Total	\$ 2,484,997	\$ 2,721,092	\$ 2,913,998	\$ 2,698,618

Budget Summary – FY2027

Staffing

The library has 13 full-time equivalents (FTE). Of these, 11 FTE are dedicated to the library, 1.50 FTE are dedicated to the museum, and 0.50 FTE are dedicated to support the Arts Commission. We are working to maintain 0.40 FTE for on-call staff in FY27. Library on-call staff cover for staff on protected leave, illness, vacation, or vacancies. We continue to manage a grant-funded 0.50 FTE collections management technician for the museum contingent on grant award.

Department Funding

In our proposed budget, the library is funded by the General Fund (100), Special Revenue Fund (204 – from grants and donations), and the Transient Lodging Tax (TLT) Fund (208).

Gift and Memorial (G&M) funds that are tracked in the Special Revenue Fund (204) come from grants, funding from the Springfield Library Foundation, Friends of the Springfield Library and History Museum, and community donations from individuals and organizations. Of our proposed discretionary budget, 32% comes from the Special Revenue Fund, which supports library and museum programs, staffing, collections, furnishings, and additional online subscriptions. TLT funds support the Springfield History Museum and provide a budget for the Springfield Arts Commission.

Service Level Changes

Staffing: 1.00 FTE Associate Manager position was held vacant in FY26. Some funds were used for on-call and support staffing. For FY27, the associate manager and teen service librarian positions are removed from the budget. Due to this reduction, the library will cut programming and reduce open hours by closing on Mondays. In addition, the library will not recruit for the grant-funded summer outreach position due to lack of capacity for onboarding and training. The grant funds will be re-directed to support youth literacy.

Accomplishments – FY2026

- ✓ **Patron Survey** – Checked in with our community about library and museum services.
- ✓ **Promote Colocation Partnerships** – Facilitated community agencies using our new meeting spaces. Examples include: Nuturely, Springfield School District, HOOTS, and a stroke recovery book group.
- ✓ **Meeting Room Use** – Three additional rooms were added during the remodel. The room use occupancy by the public is: 2,241 hours booked from July 2025-January 2026.
- ✓ **Community Services** – Evaluated and prioritized what the library offers to meet community needs with available resources. **Public printing** averages 4,020 black & white pages monthly and 263 color pages monthly; **Meeting Rooms** have a 21% occupancy rate; **Drop-in Tech Help** assisted 112 people from July 2025-January 2026.
- ✓ **Museum** – Accession of Illumination oral histories and photos. Traveling Illumination exhibits created. Updated the front gallery of the museum and added Spanish translation to exhibit signage to back gallery. Completed rehousing of physical artifacts in the collection for preservation.

Initiatives – FY2027

- ✓ **Evaluate Service Level Changes** – After six months, the library will review the impact of the service level changes to programming and hours, considering: service demand, patron feedback and staffing coverage. If needed, adjustments will be made where possible.
- ✓ **Integrated Library System** – RFP and potential migration to a new system in FY28 for cost savings; an endeavor with our Lane Council of Libraries partners.
- ✓ **Succession Planning** – Library Director retiring at the end of FY27.
- ✓ **Public Space Improvements** – Work with facilities to replace library carpeting and light fixture upgrades.
- ✓ **Logo & Branding** – Rollout of the Library and Museum joint logo and branding.
- ✓ **Museum** – Pursue funding to continue History Nights. Reopening of Museum with bilingual rotating exhibit in conjunction with community partner, Friends of the Farmworkers, and the next Illumination exhibit. Traveling exhibits out to schools and community organizations.

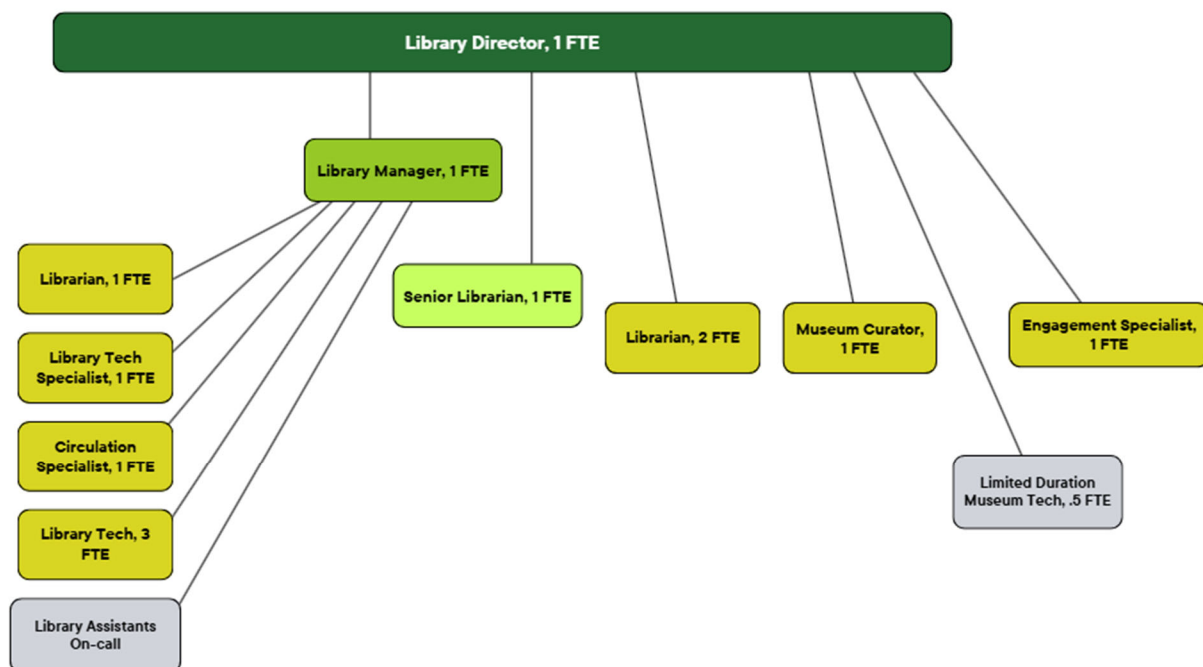
Future Year Considerations – FY2028 → FY2030

- ✓ **Intranet development** – To ensure coverage for continuity of operations, we are developing a staff intranet with policies, procedures, and job duties easily available for onboarding, cross-training and easy reference from any service point.
- ✓ **Fundraising** – The base budget does not cover the costs of all library and museum collections, programs, and services. Funding from support groups and grants allow us to provide more robust and responsive collections, programs, and services.
- ✓ **Museum Maintenance** – The museum building is 115 years old and on the Historic Registry. The building needs upgrades that include roof leak repair, storage considerations, fire suppression, seismic upgrades, and temperature and lighting control for collection preservation.
- ✓ **Community Support** – The library and museum face challenges meeting community needs for services. Continue to evaluate and refine the Pop-Up Library program, and bringing museum collections online, including their integration into the library catalog. Respond to emergency community needs for resources and space and contribute to preparedness work to offer help when needed.

	FY24	FY25	FY26	FY27
Financial Summary by Fund	Actuals	Actuals	Amended	Adopted
100 General Fund	2,061,627	2,203,914	2,331,465	2,112,774
204 Special Revenue Fund	141,847	225,306	246,421	230,503
208 Transient Lodging Tax Fund	270,353	285,326	326,112	345,341
713 Vehicle & Equipment Fund	11,171	6,546	10,000	10,000
Grand Total	\$ 2,484,997	\$ 2,721,092	\$ 2,913,998	\$ 2,698,618

Financial Summary by Program	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
1031 Mechanical Inspections	-	50	-	-
1102 EMS Billing - Enterprise	28	-	-	-
1129 Arts Commission	26,595	20,975	70,208	75,692
1130 Museum	83,732	134,138	324,704	339,808
1131 Library Operations	2,057,261	2,324,531	1,982,229	1,769,228
1132 Library Collections	233,510	165,828	201,339	206,469
1133 Library Services	47,460	45,366	112,271	101,750
7000 Department Administration	25,241	23,658	213,247	195,672
9000 Non-Program	11,171	6,546	10,000	10,000
Grand Total	\$ 2,484,997	\$ 2,721,092	\$ 2,913,998	\$ 2,698,618

Organizational Structure



Summary of Full-Time Equivalents by Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Circulation Specialist, Lead	1.00	1.00	1.00	1.00
Library Tech Specialist	1.00	1.00	1.00	1.00
Librarian	5.00	5.00	5.00	3.00
Librarian, Senior	-	-	-	1.00
Library Assistant - On-call	0.30	0.40	-	-
Library Associate Manager	1.00	1.00	1.00	-
Library Director	1.00	1.00	1.00	1.00
Library Manager	1.00	1.00	1.00	1.00
Library Technician	4.00	4.00	3.00	3.00
Management Analyst (Community Engagement)	1.00	1.00	1.00	1.00
Museum Collections Technician	-	0.50	0.50	0.50
Museum Curator	1.00	1.00	1.00	1.00
Temp - Library Outreach	-	0.40	0.40	-
Grand Total	16.30	17.30	15.90	13.50

Summary of Full-Time Equivalents by Fund	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
100 General Fund	14.00	14.00	13.00	11.00
204 Special Revenue Fund	0.30	1.30	0.90	0.50
208 Transient Lodging Tax Fund	2.00	2.00	2.00	2.00
Grand Total	16.30	17.30	15.90	13.50

Summary of Full-Time Equivalents by Program	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
1129 Arts Commission	0.50	0.50	0.50	0.50
1130 Museum	1.50	2.00	2.00	2.00
1131 Library Operations	13.38	13.88	12.48	10.23
7000 Department Administration	0.92	0.92	0.92	0.77
Grand Total	16.30	17.30	15.90	13.50

Performance Measures

Measure	FY26 Target	FY26 Est. Actual	FY27 Target
1.) Number of patron visits to the Museum.	3,000	2,472	4,000
Why this measure is important: Museum attendance shows daily visits, and how the exhibits contribute to the vibrancy of downtown, such as during the Second Friday Artwalk. Reflects community engagement with the museum goal to connect history to the present day. These numbers include visitors for non-fundraising events. Why was this target not met: In FY26, the museum is closed from January-June 2026 for renovation and collection maintenance.			
2.) Total circulation of the library collection.	350,000	400,000	425,000
Why this measure is important: Tracking circulation of collections purchased – both physical and digital titles – shows good stewardship and collection curation.			
3.) Total average active cards per month.	13,000	16,703	18,000
Why this measure is important: Tracks number of active accounts with access to library collections. A library card for a City resident is good for five years before needing renewal. One card could represent a household with multiple people.			
4.) Participation in library and museum programs.	18,000	18,000	18,000
Why this measure is important: Shows the impact of bringing people downtown. Increased engagement helps gauge focus of programming offerings, helps support early learning activities, school-age education support, and lifelong learning.			
5.) Number of library visits.	N/A	120,000	120,000
Why this measure is important: Shows the impact of bringing people downtown and the value of the library being a physical space for the community. Why was this target not included last year: Our gates were not counting accurately and have been replaced.			

Police Department Overview

The Police Department consists of the Office of the Chief, the Operations Division, the Operations Support Division, the Jail Services Division, and the Business Services Division. Policing services are part of the governmental process that provides for overall public safety through the protection of life, property, and community partnership. The Police Department is tasked with the responsibility of enforcing laws that are enacted by elected officials or by voter-approved ballot measures and that are interpreted by the court system. Criminal conduct is regulated through strategies that include enforcement of state and local laws, ordinances and regulations, community engagement, community education, and collaborative problem solving.



Officer Loper and friends at Yolanda Elementary School Trunk or Treat event

The Police Department provides year-round, 24-hour service to the Springfield Community through response to prioritized calls for service, visible police patrols, investigation of crime, enforcement of traffic laws, animal control enforcement, and by providing detention services for municipal offenders. The Police Department also performs community outreach, provides crime prevention and safety education, and coordinates the dispatch of mobile mental health and crisis services. The organization is committed to its role as a community guardian by equally serving and protecting every member of the community in an equitable, fair, and just manner.

Financial Summary by Object Level	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
5 PERSONNEL SERVICES	21,123,238	21,488,170	21,365,641	21,735,532
6 MATERIALS & SERVICES	6,541,692	5,739,765	6,943,008	6,327,993
7 CAPITAL OUTLAY	321,183	606,173	287,500	108,000
Grand Total	\$ 27,986,114	\$ 27,834,107	\$ 28,596,149	\$ 28,171,525

Budget Summary – FY2027

Staffing

The Springfield Police Department FY2027 proposed budget has 122 full-time equivalent (FTE) positions, 83.2 FTE supported by the General Fund and 38.8 FTE supported by the Police and Jail Local Option Levy Fund.

FY2027 staffing will continue with changes to supervisory assignments made in FY2026. Oversight of the Jail Services Division is now performed by the Deputy Chief. The Deputy Chief position is funded 80% by the Police and Jail Local Option Levy Fund and 20% by the General Fund. Additionally, the Jail Lieutenant

position was reassigned as the Professional Standards Lieutenant and funded by the General Fund. The changes in supervision assignments had nominal, if any, budgetary impact to the General Fund.

Department Funding

The Police Department is primarily funded by General Fund and Police and Jail Local Option Levy Fund tax revenue. The Police and Jail Local Option Levy Fund also receives revenue by providing outside agencies jail housing services for adults in custody.

Service Level Changes

There are no service level changes proposed in the FY2027 Police Department budget.

Accomplishments – FY2026

- ✓ **Jail Accreditation** – The jail was accredited by the Oregon State Sheriff’s Association in December 2025. Accreditation was a multi-year effort with confirmation of meeting over 300 standards, demonstrating alignment of operations with recognized best practices and reduction of risk.
- ✓ **Recruitment and Hiring** – The department continues to emphasize the importance of recruitment and hiring to effectively serve the community. From July 2025 to January 2026, the department has hired 11 new employees: one police records and communications specialist and ten police officers. Three recently hired police officers have prior law enforcement experience and seven are new to law enforcement. In January 2025, the department maintained 17 vacant positions. As of January 2026, the department had 11 vacant positions, with active and planned hiring processes for all vacant positions.
- ✓ **Jail-Based Medication Assisted Treatment** – The department was awarded a Criminal Justice Commission (CJC) grant for \$116,340 to continue funding a jail-based medication assisted treatment program for opiate users housed within the Springfield Municipal Jail. This is the second grant award received to support the medication assisted treatment program which aims to reduce the risk of opioid overdose for program participants, promote recovery, lower recidivism, and set participants up for success. The program leverages partnership with local organizations such as Ideal Option and the Relief Nursery to support the success of program participants.

Initiatives – FY2027

- ✓ **Digital Forensics** – The department intends to strengthen its Digital Forensics Unit (DFU) and provide specialized support to the newly assigned digital forensics detective. The DFU will have access to cutting-edge technology for analyzing encrypted data and mobile devices to investigate local crimes and online exploitation, including Internet Crimes Against Children (ICAC). Investment in advanced forensic tools, software, and specialized training will enhance the unit’s ability to process complex digital evidence and are essential to the safety of our community.
- ✓ **Evaluate Technology** – The department will seek opportunities to leverage technology to enhance efficiency in investigations and providing service to the community. Examples of technology opportunities to be evaluated include dictation from body-worn camera devices and electronic evidence submission by community members with built-in integration to existing evidence systems.

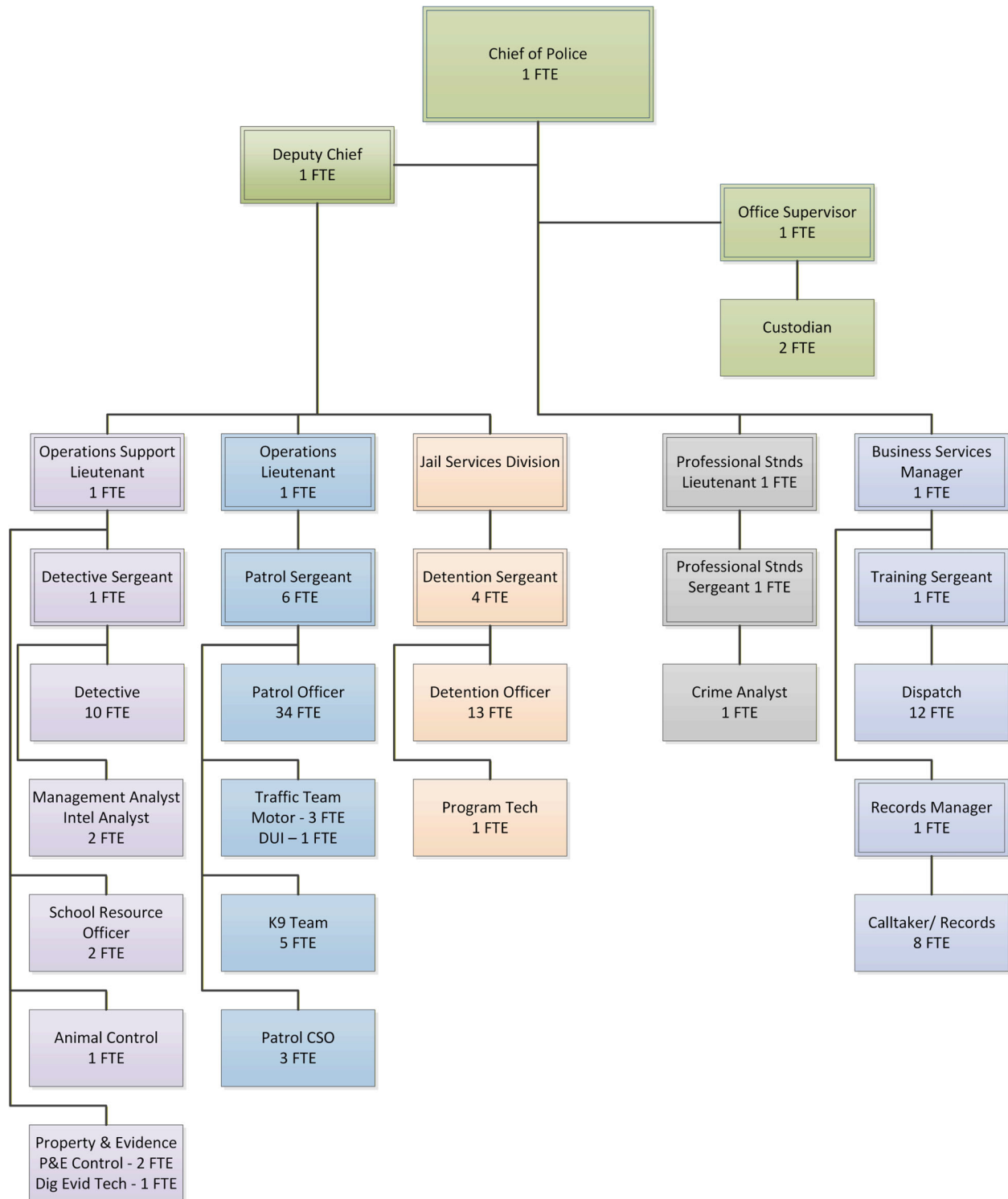
Future Year Considerations – FY2028 → FY2030

- ✓ **Police and Jail Levy** – The current Police and Jail Levy provides funding through June 30, 2028. Initial discussion and consideration of a new Police and Jail Levy by City and Department staff will begin in Spring 2027. The levy would potentially be included on the ballot in Fall 2027, to begin funding in FY2029.
- ✓ **Staffing** – Adequate staffing in all positions is critical to serve and sustain trust with the Springfield community. Nationwide, the policing industry has experienced challenges with recruitment and retention. Challenges include a competitive job market, stringent multi-step hiring processes, and a shift in applicant values regarding work-life balance and flexibility impacted by law enforcement 24x7 operations. Agencies are competing to recruit the relatively small number of qualified applicants. We are working with City of Springfield Human Resources to ensure we remain competitive in support of recruiting and hiring efforts, as well as incentives to attract future candidates.
- ✓ **Mobile Crisis Response** – The department recommends continued evaluation of supplemental contracted services for Springfield area mobile crisis response. The FY2026 White Bird CAHOOTS contract for mobile crisis response services total \$559,491 for 12 hours of service daily. Mobile crisis response is also supported by the Lane County Behavioral Health Mobile Crisis Services (MCS) program, which includes response to the Springfield community. The City's contracted CAHOOTS services support a wider range of services than MCS provides, to include response for welfare checks, disoriented subjects, and other requests for service.
- ✓ **Technology and Equipment** – Leveraging new and existing technologies can improve transparency, trust, and data collection that will lead to innovation and improvement. New equipment affords the opportunity to streamline processes, reduce risk, and meet service needs. With increased cost trends exceeding materials and service budgetary increases, updates to technology and replacement of existing equipment at the end of its useful life are challenging.

	FY24	FY25	FY26	FY27
Financial Summary by Fund	Actuals	Actuals	Amended	Adopted
100 General Fund	18,563,972	17,138,159	18,070,700	18,536,719
204 Special Revenue Fund	920,991	1,917,404	1,527,263	856,500
236 Police Local Option Levy Fund	7,960,257	8,172,293	8,712,686	8,670,306
713 Vehicle & Equipment Fund	540,895	606,250	285,500	108,000
Grand Total	\$ 27,986,114	\$ 27,834,107	\$ 28,596,149	\$ 28,171,525

Financial Summary by Program	FY24 Actuals	FY25 Actuals	FY26 Amended	FY27 Adopted
1041 Code Enforcement	-	7	-	-
1044 Stormwater Fiscal Management and Customer Services	-	269	-	-
1060 Wastewater Planning	-	81	-	-
1096 Fire Suppression Operations	209	-	-	-
1141 Hiring & Professional Standards	722,336	704,659	975,825	1,122,767
1144 Patrol - Sworn	10,731,347	10,436,994	10,156,362	10,134,639
1145 Patrol - Non-Sworn	346,493	412,756	475,312	486,041
1146 Traffic Team	535,152	560,894	832,285	767,058
1148 K-9 Unit	838,512	1,035,068	811,143	837,191
1149 Drug Dog	251,498	258,545	174,763	194,539
1150 Major Accident Investigation Team (MAIT)	742	-	-	-
1154 Detectives (fka Investigations)	2,360,950	2,282,811	3,037,446	2,956,899
1159 Computer Forensics	279,865	231,702	-	-
1160 Critical Incident Response (fka SWAT)	4,075	18,608	2,000	2,000
1161 School Resource Officers	387,363	418,135	391,767	401,277
1162 Animal Control	193,139	179,513	202,079	206,094
1163 Community Outreach (fka Crime Prevention and Community Relations)	382,950	297,115	195,887	159,949
1166 CAHOOTS	534,837	508,102	566,991	583,340
1167 Dispatch	2,326,449	2,135,761	2,203,574	2,222,328
1168 Records & Calltaking	1,129,454	1,096,783	1,395,344	1,454,132
1170 Property/Evidence	462,462	441,274	454,500	463,542
1174 Municipal Jail - Court Support	4,536	1,843	-	-
1175 Jail - Operation	5,034,595	5,199,927	5,389,823	5,046,723
1176 Jail - Records	3,213	154	-	-
7000 Department Administration	461,618	493,641	423,830	469,692
7022 City Facilities Operations, Maintenance and Custodial Services	3,003	-	-	-
7090 Building and Security Maintenance	450,324	513,214	621,718	555,314
9000 Non-Program	540,992	606,250	285,500	108,000
Grand Total	\$ 27,986,114	\$ 27,834,107	\$ 28,596,149	\$ 28,171,525

Organizational Structure



Summary of Full-Time Equivalents by Position	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
Comm Svcs Officer 2	3.00	3.00	3.00	3.00
Comm Svcs Officer 2 AnSvc	1.00	1.00	1.00	1.00
Crime Analyst II	1.00	1.00	1.00	1.00
Criminal Intel Analyst I	-	1.00	1.00	1.00
Custodian	2.00	2.00	2.00	2.00
Detention Officer	13.00	13.00	12.00	12.00
Detention Officer - Bailiff	-	-	1.00	1.00
Detention Sergeant - Non-sworn	4.00	4.00	4.00	4.00
Management Analyst	1.00	1.00	1.00	1.00
Office Supervisor	1.00	1.00	1.00	1.00
Police Business Services Manager	1.00	1.00	1.00	1.00
Police Call Taker/Records Clk	9.00	8.00	8.00	8.00
Police Chief	1.00	1.00	1.00	1.00
Police Comm Information Coord	1.00	1.00	-	-
Police Comm Outreach Coord	1.00	1.00	-	-
Police Deputy Chief	1.00	1.00	1.00	1.00
Police Detective	10.00	10.00	10.00	10.00
Police Digital Evidence Tech	1.00	1.00	1.00	1.00
Police Dispatcher	12.00	12.00	12.00	12.00
Police K-9	5.00	5.00	5.00	5.00
Police Lieutenant - Detectives	1.00	1.00	1.00	1.00
Police Lieutenant - Jail	1.00	1.00	1.00	-
Police Lieutenant - Patrol	1.00	1.00	1.00	1.00
Police Lieutenant - Professional Standards	-	-	-	1.00
Police Motors	3.00	3.00	3.00	3.00
Police Officer - Patrol	35.00	34.00	34.00	34.00
Police Traffic/DUII	-	1.00	1.00	1.00
Police Program Tech	1.00	1.00	1.00	1.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Police School Resource Officer	2.00	2.00	2.00	2.00
Police Sergeant	2.00	2.00	-	-
Police Sergeant - Training	-	-	1.00	1.00
Police Sergeant- ISB	1.00	1.00	1.00	1.00
Police Sergeant Patrol	6.00	6.00	6.00	6.00
Police Sergeant- Prof Standard	-	-	1.00	1.00
Property Controller	2.00	2.00	2.00	2.00
Grand Total	124.00	124.00	122.00	122.00

Note: Beginning FY25, full-time equivalent (FTE) tables have been updated from past budget documents to reflect position and/or title changes within Springfield Police Department. Some of the updates are due to PeopleSoft position naming conventions.

Summary of Full-Time Equivalents by Fund	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
100 General Fund	84.00	80.00	83.00	83.20
204 Special Revenue Fund	1.00	5.00	-	-
236 Police Local Option Levy Fund	39.00	39.00	39.00	38.80
Grand Total	124.00	124.00	122.00	122.00

Summary of Full-Time Equivalents by Program	FY24 FTE	FY25 FTE	FY26 FTE	FY27 FTE
1141 Hiring & Professional Standards	3.30	3.30	3.30	4.30
1144 Patrol - Sworn	41.80	41.90	42.00	41.60
1145 Patrol - Non-Sworn	3.00	3.00	3.00	3.00
1146 Traffic Team	4.00	4.00	4.00	4.00
1148 K-9 Unit	4.00	4.00	4.00	4.00
1149 Drug Dog	1.00	1.00	1.00	1.00
1154 Detectives (fka Investigations)	13.40	14.35	14.30	14.20
1161 School Resource Officers	2.00	2.00	2.00	2.00
1162 Animal Control	1.00	1.00	1.00	1.00
1163 Community Outreach (fka Crime Prevention and Community Relations)	2.30	2.35	0.40	0.30
1167 Dispatch	12.30	12.30	12.30	12.30
1168 Records & Calltaking	10.30	9.30	9.30	9.30
1170 Property/Evidence	3.00	3.00	3.00	3.00
1175 Jail - Operation	19.30	19.15	19.00	18.50
7000 Department Administration	1.30	1.35	1.40	1.50
7090 Building and Security Maintenance	2.00	2.00	2.00	2.00
Grand Total	124.00	124.00	122.00	122.00

Performance Measures

Measure	Calendar Year 2025 Target	Calendar Year 2025 Actuals	Calendar Year 2026 Target
1.) Maintain or reduce the number of property crimes.	< 2599	2121	<2121
Why this measure is important: Demonstrates level of safety as it pertains to property crime.			
2.) Maintain or reduce the number of person crimes.	<843	990	<990
Why this measure is important: Demonstrates level of safety as it pertains to person crime.			
3.) Maintain or improve property crime clearance rate.	> 35.38%	34.79%	> 34.79%
Why this measure is important: Demonstrates level of resolved property crimes.			
4.) Maintain or improve person crime clearance rate.	> 69.40%	60.10%	> 60.10%
Why this measure is important: Demonstrates level of resolved person crimes.			
5.) Less than a 4-minute response to Priority 1 incidents.	< 4 minutes	3.35 minutes	< 4 minutes
Why this measure is important: Measures operational responsiveness.			



CAPITAL BUDGET





Capital Budget Summary

The FY27 Capital Budget is based on the City's Capital Improvement Program (CIP), *A Community Reinvestment Plan*, which is a five-year outlook that describes the near-term program for funding, evaluation, and construction of City owned and operated public facilities. The CIP includes cost estimates and projected financing for maintaining, improving, or adding to the City's increasing investment in fixed assets. These projects and estimates, in turn, are derived from long term facilities master plans designed to anticipate City needs over a 20-year horizon. The City's fixed assets include streets, sidewalks, traffic signs, roundabouts, signals, streetlights, local wastewater and stormwater systems, and City owned buildings and property. The City's actual commitment to expend public funds occurs in the annual City budget process, with the CIP acting as a guide for the Capital portion of the budget.

The Capital Budget also includes projects proposed for the Regional Wastewater Collection and Treatment Systems. These projects are included based on the actions of the Metropolitan Wastewater Management Commission (MWMC), which owns and oversees the Regional Wastewater Facilities serving the Eugene-Springfield metropolitan area. The Springfield Capital Budget includes appropriations for these items to fulfill the City's responsibilities under the Intergovernmental Agreement between the City of Springfield, the City of Eugene, and Lane County, which created the MWMC and assigns financial and capital management functions to the City of Springfield.

Each year, City staff reviews cash flow projections, organize, and summarize new projects and unfunded projects from prior years, to develop a proposed allocation of project funding and a draft Capital Budget. The City Manager, the Budget Committee, and the City Council review this draft before adopting the final budget.

Major funding sources of the Capital Budget include state and local fuel taxes, loans, revenue bonds, general obligation bonds, sewer and drainage user fees, assessments, and as appropriate, revenues from System Development Charges (SDCs) previously collected. Additionally, from time to time, the City receives grants, loans, and other revenue from other levels of government and private entities, which are targeted to specific capital improvements. The Capital Budget appropriates these revenues if they pass through the City's accounts. In cases where another agency (e.g., Oregon Dept. of Transportation (ODOT)) pays for work directly, the Capital Budget will not show those funds even though they are spent on City projects.

The proposed FY27 Capital Budget is approximately \$64 million, which is \$65.5 million less than the adopted FY26 Capital Budget, and reflects both City and MWMC capital programming. The large decrease in budgeted capital expenditures from the prior year is due to a change in the capital budgeting practices at MWMC, shifting from fully budgeting projects up front to budgeting just for that year's anticipated expenditures. The MWMC approves its Capital Budget, and that budget also passes through the City of Springfield budget as previously noted. The proposed FY27 City of Springfield Capital Budget is \$24,617,836, and the FY27 MWMC Capital Budget is \$39,430,000. The FY27 Capital Budget represents both new projects programmed in the local (City) and regional (MWMC) Capital Budgets, and funds programmed to previously planned or adopted programs or projects.

Several projects funded in the FY26 City of Springfield Capital Budget were completed including South 28th Street paving, the reconstruction of Mill Street, 42nd Street overlay, Laura Street reconstruction, and

wastewater basin rehabilitations. Reconstruction of the section of Mohawk from the OR126 interchange to Marcola Road is expected to be completed by the end of FY26 or beginning of FY27.

Key efforts represented in the FY27 Capital Budget will be construction of the extension of wastewater pipelines to facilitate development in the Jasper/Natron area, a roundabout at South 42nd and Daisy, and the entire General Obligation (GO) Street Bond package (6 projects). Franklin Boulevard Phase 2 project timing is unknown at this time due to Federal funding uncertainty. A new initiative for FY27 will include beginning design of the first phase of the Glenwood Riverfront Project, which will facilitate future development and complete a key connection providing access to the riverfront.

The City continues to face several critical building and facility operations, maintenance, and preservation challenges. Needs were identified in the City Buildings/Facilities Work Plan, which include all City of Springfield fire stations, City Hall, the Springfield Justice Center, Development and Public Works Department Operations facilities, the Springfield Depot, and the Carter Building. The FY27-FY31 CIP includes only one funded project to support ongoing preservation, capital maintenance, and repair on City-owned buildings. The CIP also includes many unfunded projects such as remodeling or relocating fire stations, City Hall stair repairs, and elevator modernization. Separate from the Capital Budget, a project has begun to replace the failing HVAC systems at Springfield City Hall, address safety and code issues, and will include remodelling office space for efficiency, improved workflows, and modernizing aesthetics. The project is expected to reduce maintenance and energy costs by approximately \$249,000 per year, and will provide environmental benefits and enhanced air quality.

Major Projects

Major capital projects included in the Capital Budget include the following:

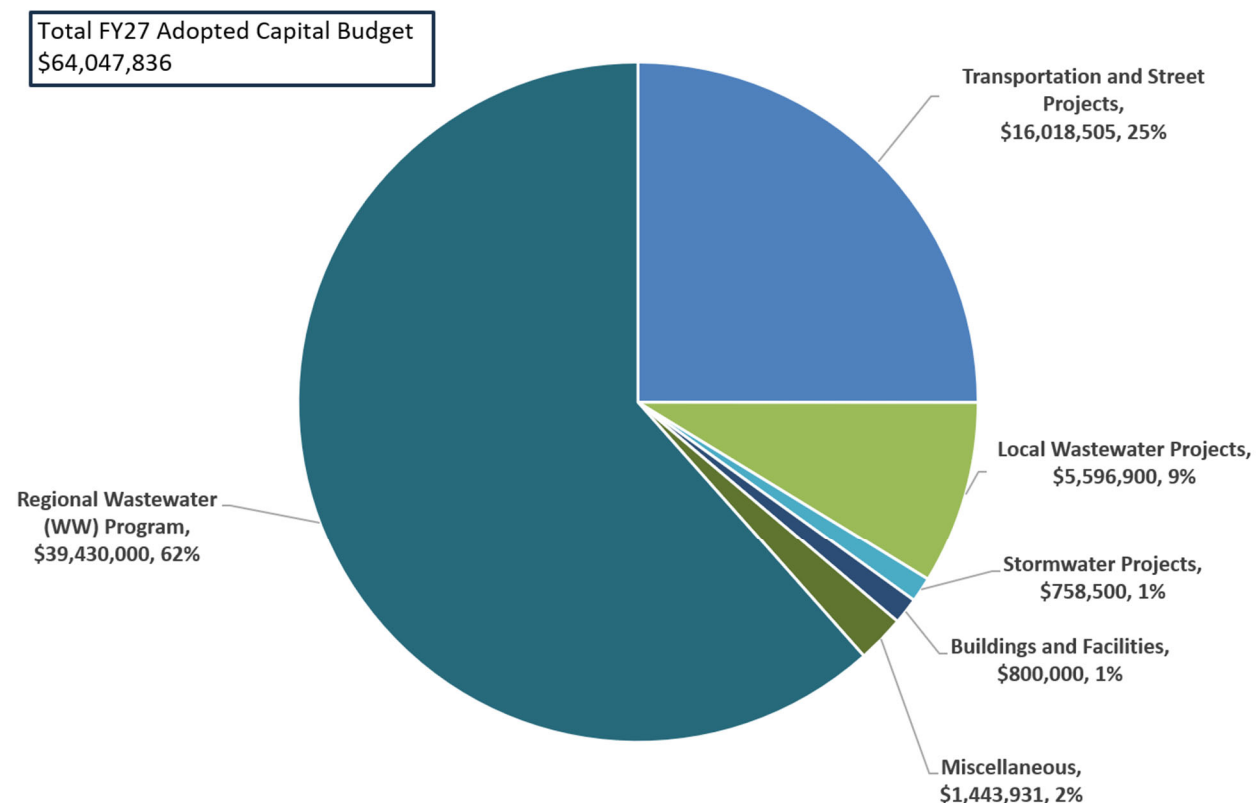
- ✓ **Jasper Trunk Sewer – Phase 3** – The City Council approved funding for the extension of the Jasper Trunk Sewer by adopting the FY20-FY24 CIP. Phase 3 will extend wastewater service approximately 5,280 feet (1 mile) southeast across Bob Straub Parkway, terminating near Brand S Road. Further extension of the Jasper Trunk Sewer provides a key City service for the urban level development of the Jasper-Natron area. The project is currently under construction.
- ✓ **GO Street Bond Package** – After the passage of Measure 20-351 (GO Street Bond), six street repair projects are moving forward. The first two projects, 36th Street from Main Street to Commercial Avenue, and Aspen Street from Tamarack to Centennial Boulevard, have gone out to bid and will start construction this season (2026). The G Street project from 10th Street to 23rd Street, will go out to bid this fall (2026) after the right-of-way (ROW) acquisition process is complete. The remaining three projects, Harlow Road from I-5 to the roundabout at Pioneer Parkway, Daisy Street from South 51st Place to Bob Straub Parkway, and 58th Street from Main Street to Thursday Road, are in design and expected to be construction in FY27. As part of these projects, ADA ramps will be upgraded to meet current standards. The City is coordinating with our partners at Springfield Utility Board (SUB) to facilitate construction of two large transmission lines under Daisy Street. By combining projects, the City and SUB are able to save considerable design and construction costs.
- ✓ **Franklin Boulevard** – Phase 1 construction was completed in FY18. Phase 2 includes the remaining design and construction of a new roundabout at the intersection of Mississippi Boulevard and Franklin Boulevard. In partnership with the City of Eugene, the City of Springfield applied for and received a federal grant for the Phase 2 improvements. The remaining portion

from Lexington Avenue to I-5 will be completed once additional funding is acquired. The City is waiting to receive the designated ROW funding from the Federal Highway Administration (FHWA) before the project can complete the ROW phase and then move to construction. The project was scheduled to be built in FY26, but due to funding delays from FHWA, the earliest the project will be built is FY27. If the City does not receive ROW FHWA funding soon, the project may be further delayed.

- ✓ **South 42nd and Daisy Roundabout** – This project is in the design phase and will add a roundabout at the intersection of South 42nd and Daisy Street to address identified safety concerns. The roundabout will slow traffic and will eliminate head-on, right angle, and left-turning crashes. As part of this project, ADA ramps will be upgraded, lighting and signs will be improved, and stormwater treatment will be added to aid in controlling flooding, cleaning stormwater runoff before entering streams, and recharging ground water. Construction is anticipated to begin in FY27.
- ✓ **48th Street Connection: Main Street to Daisy Street** – This project is in the planning phase and will begin design in FY27. The project will complete a critical connection between Main Street and Daisy Street. The project will also add a separated bike and pedestrian path, stormwater improvements, signing and lighting upgrades, and safety improvements.

Summary of the FY27 Capital Budget

The CIP identified capital projects by major systems or improvement categories and outlines the various uses of capital funds. The following table shows the proposed Capital Budget funding by categories and includes the MWMC Capital Budget, reflected as the Regional Wastewater Program.



Operating Impact of the Capital Budget

The City's financial management policies require that the City's operating budget reflects the effect of projects in the Capital Budget.

Many capital projects are classified as preservation projects and are intended to limit increases in operating and maintenance expenditures by preserving and extending the useful life of the City's infrastructure assets. Long-term financial plans prepared for the City's operating funds consider the impacts of these improvements on efficiency when forecasting growth in operating expenditures for the next several years. Other capital improvement projects that involve development of new facilities, or new and expanded infrastructure, may result in additional operating costs or savings in future years.

For example, while a new fire station construction will result in additional staffing and operating costs, repaving a street, or bringing it to full City standards, typically results in a reduced need for maintenance. These costs, or savings, are not included in the Capital Budget estimates, but are incorporated into the operating budget beginning in the year that the facility is anticipated to become operational. An important element of the CIP process is the consideration of any future increases in operating costs that may result from capital activity. These estimated costs are then incorporated into the appropriate long-term financial plans for the affected funds. In a governmental setting, these operating impacts often occur in funds other than those where the capital expenditure was recorded. As projects move from the CIP into the Capital Budget, they are reviewed to evaluate the impact on the appropriate operating fund budget.

Analysis of the FY27 Capital Budget indicates that many of the proposed projects do not have a measurable operating impact. In many cases, these projects are planning activities, which do not result in additional infrastructure or equipment. The Capital Budget includes approximately \$16.6 million in the category of projects that do not have significant operational impacts. For example, projects that do not have any impact on the City's operational budget includes expenditures to plan for future infrastructure needs through Master Plan updates, and to complete base map updating.

A second category of capital projects that are not estimated to have operating impacts are those where the capital expenditure is designed to replace or upgrade existing systems. In many cases, there may be operational efficiencies or future cost avoidance that result from the improvements, but these impacts are not presently quantifiable and are believed to be marginal. Examples in this project category include preservation projects for streets, drainage, and local wastewater where the only operating impact is potential avoidance of future costs that might occur if repair or replacement does not occur on a timely basis. Approximately \$2.4 million is budgeted for such projects.

A third category of projects not presently estimated to have an impact on the operating budget includes those where the scope of the project is not sufficiently defined to develop an estimate. An example of this category of projects where definition is inadequate to determine operational impact is the \$150,000 that is budgeted for City participation in private projects. These expenditures will be used to support a variety of capital improvements such as streets and sewers that are constructed by private developers. The City's participation pays for portions of those capital expenditures which are principally for the benefit of the public, not a particular development. While there will be an operating impact to the City after these projects are completed by developers and the infrastructure is donated to the City, the maintenance impact of the City participation portion of the project costs are not calculated.

In dollar terms, the cost of capital projects expected to result in increased operating expenditures, excluding the MWMC projects and dedicated reserves, is approximately \$8 million. The increased operating costs resulting from these capital improvements are estimated to be about \$500,000 annually. Most of this cost is for projects that will result in the need to increase staffing in future years as the infrastructure asset base grows. However, it is typical that not all projects are constructed in the same year they are funded. Therefore, the project and operating values are typically less than estimated above.

CAPITAL BUDGET



		FY26 Adopted	FY27 Adopted
Transportation and Street Projects			
<u>B21001 RFP#3643 Consultant Package #1</u>	Street Capital Fund	\$ 556,000	\$ 921,000
The project consists of a mill and pavement overlay, Americans with Disability Act (ADA) upgrades to existing curb ramps, driveways, and signals. This project is divided into three phases for each location as each project will be bid separately. Phase 1: Preliminary Engineering (PE) and Design. Phase 2: Final design and bidding assistance. Phase 3: Construction Engineering (CE). This project is divided into three locations. (1) Harlow Rd: I-5 to Parkway Roundabout. (2) Aspen St: Tamarack Street to Centennial Blvd. (3) 'G' Street: 10th Street to 23rd Street, and Marylhurst Park ADA Ramp improvements at 18th/'H' Streets.	Total Project Budget	\$ 556,000	\$ 921,000
<u>B21002 RFP#3644 Consultant Package #2</u>	Street Capital Fund	\$ 271,000	\$ 979,257
The project consists of a mill and pavement overlay, Americans with Disability Act (ADA) upgrades to existing curb ramps, driveways, and signals. This project is divided into three phases for each location as each project will be bid separately. Phase 1: Preliminary Engineering (PE) and Design. Phase 2: Final design and bidding assistance. Phase 3: Construction Engineering (CE). This project is divided into three locations. (1) 36th Street: Main St. to Commercial Ave. (2) Daisy Street: S. 51st Pl. to Bob Straub Parkway. (3) 58th St: Main St. to Roundabout.	Total Project Budget	\$ 271,000	\$ 979,257
<u>B21003 Harlow Rd-I 5 to Parkway Roundabout</u>	Street Capital Fund	\$ 2,550,723	\$ 1,300,000
The project consists of a mill and pavement overlay, Americans with Disability Act (ADA) upgrades to existing curb ramps, driveways, and signals.	Total Project Budget	\$ 2,550,723	\$ 1,300,000
<u>B21004 Aspen Street: Tamarack to Centennial</u>	Street Capital Fund	\$ 2,550,722	\$ 1,300,000
The project consists of a mill and pavement overlay, Americans with Disability Act (ADA) upgrades to existing curb ramps, driveways, and signals.	Total Project Budget	\$ 2,550,722	\$ 1,300,000
<u>B21005 'G' Street: 10th to 23rd and ADA</u>	Street Capital Fund	\$ 2,550,722	\$ 1,300,000
The project consists of a mill and pavement overlay, Americans with Disability Act (ADA) upgrades to existing curb ramps, driveways, and signals.	Total Project Budget	\$ 2,550,722	\$ 1,300,000
<u>B21006 36th Street: Main to Commercial</u>	Street Capital Fund	\$ 2,550,772	\$ 1,390,000
The project consists of a mill and pavement overlay, Americans with Disability Act (ADA) upgrades to existing curb ramps, driveways, and signals.	Total Project Budget	\$ 2,550,772	\$ 1,390,000
<u>B21007 Daisy Street: South 51st Place to Bob Straub</u>	Street Capital Fund	\$ 2,550,722	\$ 1,390,000
The project consists of a mill and pavement overlay, Americans with Disability Act (ADA) upgrades to existing curb ramps, driveways, and signals.	Total Project Budget	\$ 2,550,722	\$ 1,390,000
<u>B21008 58th Street: Main Street to Roundabout</u>	Street Capital Fund	\$ -	\$ 1,547,000
58th Street is a major collector in a residential area that runs on the west side of Thurston High School. SUB Water is currently improving their water lines on the most southern end and will be improving a portion of the street in that section. The project will extend the useful life of 58th St. and consists of a mill and pavement overlay and ADA upgrades to existing ramps, driveways, and signals. This project is funded by Go Bond Measure 20-351 passed by Springfield voters in 2024.	Total Project Budget	\$ -	\$ 1,547,000
<u>O21004 Olympic MUP-RRFB</u>	Sanitary Sewer Fund	\$ -	\$ 2,000
The City has received a Safe Routes to School (SRTS) construction grant that will support critical infrastructure improvements aimed at enhancing safety and accessibility for students traveling to and from Hamlin Middle School.	Storm Drainage Fund	\$ -	\$ 2,000
	Total Project Budget	\$ -	\$ 4,000
<u>P21147 Filling the GAPS - SRTS</u>	Sanitary Sewer Fund	\$ 39,000	\$ -
Approximately 2,500 linear feet of separated walking facilities will be added to the walking network and 32 new ADA ramps will be built within city owned right of way. Five gaps in the walking network to schools will be filled and a ramp at L Street will be constructed to improve bicycle access to Centennial Elementary School. Following is a list of priority locations: Rainbow (west side) - west M St to Centennial, 31st St (east side) - EWEB multi-use path to V St, 21st (west side) - L St to Centennial, E St (south side) - 51st St to 52nd St, E St (north side) - 51st St to E St cul-de-sac, L St curb cut - Centennial Elementary School access.	Storm Drainage Fund	\$ 29,000	\$ 80,000
	Street Capital Fund	\$ 100,000	\$ 264,000
	Total Project Budget	\$ 168,000	\$ 344,000
<u>P21159 South 42nd Daisy Roundabout</u>	Street Capital Fund	\$ -	\$ -
The City of Springfield partnered with the University of Oregon's 2011-2012 Sustainable City Year to plan Virginia/Daisy corridor bike boulevard improvements. Safety treatments along the entirety of the corridor include: increased signage to slow vehicles and identify the space as a bicycle boulevard, striping of bicycle lanes, sharrows, traffic calming infrastructure (e.g., bulbouts), and intersection treatments (e.g., mini-roundabouts). Phase 2 will include construction of a roundabout at the 42nd St./Daisy St. intersection. Total project budget including federal funding is \$990,000.	Street Capital Fund (SDC Improvement)	\$ 800,000	\$ -
	Storm Drainage Fund	\$ -	\$ 19,000
	Total Project Budget	\$ 800,000	\$ 19,000
<u>P21160 Virginia-Daisy Phase 3 32nd-42nd</u>	Street Capital Fund	\$ -	\$ 752,148
Virginia Avenue and Daisy Street have been identified for street design changes to provide a safe and comfortable bicycle corridor that can be used by people of all ages and abilities. This project will include the installation of various pedestrian and bicycle treatments consistent with a bicycle boulevard. These treatments include: (1) Enhanced crossings (curb extensions or raised crossings at Virginia-Daisy at S. 35th, S. 38th, S. 40th, S. 41st, S. 51st, S. 54th trail crossing, and trail crossings east of S. 57th. (2) 4 speed humps are various locations. (3) Sidewalk infill - S. 51st to S. 52nd. (4) Sidewalk infill - S. 32nd to S. 42nd, S. 46th to trail crossings, S. 51st to S. 52nd. (5) Shared pavement markings S. 32nd to S. 42nd and S. 46th to trail connection.	Sanitary Sewer Fund	\$ -	\$ 5,000
	Storm Drainage Fund	\$ 20,000	\$ 15,000
	Storm Drainage Fund (SDC Improvement)	\$ -	\$ 20,000
	Total Project Budget	\$ 20,000	\$ 792,148

Transportation and Street Projects, continued		FY26 Adopted	FY27 Adopted
<u>P21173 COS Signal Enhancements</u> The purpose of this project is to reduce fatal and serious intersection crashes by upgrading the equipment and using a combination of technology and visual enhancements. Signal enhancements may include: Replacing signal heads where needed, Installing reflective back plates behind the signals, Installing countdown signs for pedestrians so that they know how much time they have to cross safely, Adding flashing yellow left turn arrows. These safety enhancements will make it easier for drivers to see and understand the traffic signals and for pedestrians to know when it is safe to cross the street. Signal improvements will include intersections on Centennial Blvd., Mohawk Blvd., Olympic St., Pioneer Pkwy., Q St., Harlow Rd., Gateway St., 42nd St., MLK Blvd., 14th St., and 5th St.	Street Capital Fund (SDC Improvement)	\$ 1,511,448	\$ 433,100
	Total Project Budget	\$ 1,511,448	\$ 433,100
<u>P21176 Franklin OR225 (end of City Jurisdiction)</u> NEPA analysis and horizontal layout for Franklin (Hwy 225).	Storm Drainage Fund	\$ 300,000	\$ 152,000
	Street Capital Fund (SDC Improvement)	\$ 360,000	\$ 75,000
	Total Project Budget	\$ 660,000	\$ 227,000
<u>P21195 42nd Overlay IP to Marcola</u> The 42nd Street Pavement Preservation Project will improve the travel surface of 42nd Street from the south entrance of International Paper to Marcola Road. The project consists of the following: (A) Pavement two-inch (2") overlay; (B) Americans with Disabilities Act (ADA) upgrades to existing ramps; and (C) Striping and signing. Design work is anticipated to start April 2023, with award of the construction contract by fall 2023, and construction completion by summer 2024.	Street Capital Fund	\$ 217,025	\$ -
	Total Project Budget	\$ 217,025	\$ -
<u>P21196 Walking and Biking Network Improvement</u> Various locations in Springfield have been identified by the Springfield Bicycle and Pedestrian Advisory Committee and were adopted into Springfield's 2035 Transportation System Plan and the Central Lane Regional Transportation System Plan as critical pedestrian crossing locations that need enhancements to improve safety.	Storm Drainage Fund	\$ -	\$ 326,000
	Street Capital Fund	\$ 3,126,000	\$ 2,659,000
	Total Project Budget	\$ 3,126,000	\$ 2,985,000
<u>P21205 Mohawk Paving and ADA Project</u> The Mohawk Paving and ADA project will restore roughly 350 feet of degraded asphalt, south of the intersection of with Marcola Rd. It will also improve (2) concrete ADA ramps on the south side of the 4-way intersection.	Street Capital Fund	\$ -	\$ 20,000
	Sanitary Sewer Fund	\$ -	\$ 20,000
	Storm Drainage Fund	\$ -	\$ 20,000
	Total Project Budget	\$ -	\$ 60,000
<u>P21208 2025 Slurry Seal</u> Provide slurry seal applications to certain agency-owned streets and facility parking lots, within the Springfield area during the summer of 2025.	Street Capital Fund	\$ 30,000	\$ -
	Total Project Budget	\$ 30,000	\$ -
<u>P21216 South A Street Roadway Study</u> This project will conduct a transportation study of South 'A' Street in Springfield, from the Glenwood roundabout at South 'A' Street (OR 126B) and Franklin Boulevard (OR 126B/OR 225) to South 18th Street. The study will evaluate safety, transit service, multimodal connectivity, and potential improvements along the corridor. The study will assess current and future transportation needs, identify potential solutions, and recommend implementation strategies. It will include an evaluation of existing conditions, technical analysis, and community engagement to develop multimodal transportation options.	Street Capital Fund	\$ -	\$ 132,000
	Total Project Budget	\$ -	\$ 132,000
<u>P61003 ADA Transition Projects</u> The Americans with Disabilities Act of 1990 requires the City to maintain a "Transition Plan" that details how it will bring facilities that were not in compliance at the adoption of the act into compliance. Currently, the City policy is to correct defects as projects occur and to make improvements as requests are received from Citizens who make their need known. This project will set aside funds to be used for high priority locations that are identified, and will allow the City to respond in a timely manner to those requests. Additionally, the City must conduct a detailed inventory of existing and missing facilities within the right of way.	Street Capital Fund (SDC Reimbursement)	\$ -	\$ 150,000
	Street Capital Fund	\$ 40,000	\$ 150,000
	Total Project Budget	\$ 40,000	\$ 300,000
<u>P61007 Transportation Demand</u> The project includes match funding for other transportation options projects to enhance non-auto travel links in the community like the 60th and 'E' Street multi-use path, park and ride facilities coordinated with transit stations, and other activities that promote non-single auto travel choices.	Street Capital Fund (SDC Improvement)	\$ 10,000	\$ 10,000
	Total Project Budget	\$ 10,000	\$ 10,000

Transportation and Street Projects, continued		FY26 Adopted	FY27 Adopted
<u>P61008 Traffic Control Projects</u>	Street Capital Fund (SDC Improvement)	\$ 35,000	\$ 35,000
This project is for installation of new traffic signals and modification of existing signals or installation of roundabouts at various City intersections. Example intersections include: Thurston Rd. & 66th St., 42nd St. & Marcola Road, South 42nd & Daisy St., South 40th & Daisy St., and 28th St. & Centennial Blvd. Signal modifications may include changing phase order, adding overlaps, and other enhancements to safety or efficiency like improved pedestrian crossings. Various striping and signing improvements may also be implemented under the Traffic Control Projects. Funding is set aside in this program and as projects are identified that fit into this category they are given an individual account and at that time another source of funding will be identified to match the allowable SDC funds.	Total Project Budget	\$ 35,000	\$ 35,000
<u>P61009 Gateway Traffic Improvements</u>	Street Capital Fund (SDC Improvement)	\$ 200,000	\$ 225,000
Transportation improvements at various locations in the Gateway area to increase capacity, relieve congestion, and improve safety. Funding is set aside in this program and as projects are identified that fit into this category they are given an individual account and at that time another source of funding is identified to match the allowable SDC funds.	Total Project Budget	\$ 200,000	\$ 225,000
<u>P61014 Street Preservation & Maint.</u>	Street Capital Fund	\$ 30,000	\$ 300,000
Funds set aside in this ongoing programming are traditionally used for an annual slurry seal project on local/residential streets.	Total Project Budget	\$ 30,000	\$ 300,000
<u>P61015 Regional ITS Communications</u>	Street Capital Fund (SDC Improvement)	\$ 25,000	\$ 25,000
Intelligent Transportation Systems (ITS) projects in various locations to increase communications, capacity, safety and traveler information. Funding is set aside in this program and as projects are identified that fit into this category they are given an individual account and at that time another source of funding will be identified to match the allowable SDC funds.	Total Project Budget	\$ 25,000	\$ 25,000
Total Transportation and Street Capital Budget		\$20,453,134	\$16,018,505

CAPITAL BUDGET



Local Wastewater Projects		FY26 Adopted	FY27 Adopted
P21065 Jasper Trunk Sewer - Phase 3	Street Capital Fund	\$ 100,000	\$ -
Installation of 5,280 feet of 10 to 27 inch diameter sewer along Jasper Road from the current termination point (approximately 1,600 feet southeast of Mt. Vernon Road) to the south side of Bob Straub Parkway near Brand S Road.	Sanitary Sewer Fund	\$ 1,730,000	\$ 1,055,000
	Storm Drainage Fund	\$ 328,000	\$ 446,000
Total Project Budget		\$ 2,158,000	\$ 1,501,000
P21185 70th St Wastewater Monitoring Analysis/Plan	Sanitary Sewer Fund	\$ 200,000	\$ -
Microbasin rehabilitation project that includes repair and/or replacement of the publicly maintained wastewater collection system serving the 70 th Street area.	Total Project Budget	\$ 200,000	\$ -
P21186 72nd St Wastewater Basin Rehab	Sanitary Sewer Fund	\$ 1,300,000	\$ -
Microbasin rehabilitation project that includes repair and/or replacement of the publicly maintained wastewater collection system serving the 72nd Street area.	Total Project Budget	\$ 1,300,000	\$ -
P21192 2024 Maintenance Hole Rehabilitation	Street Capital Fund	\$ 2,000	\$ -
Work consists 22 minor adjustment of maintenance holes at various locations in Springfield. Construction activities involves saw-cutting around existing maintenance holes, removal of existing pavement, replacing maintenance hole frame and lid, and resetting frame and lid in new early-strength concrete to match existing road grade to create a smooth travel surface. The other main component of this project is temporary traffic control. Maintenance hole adjustments on Main Street will be permitted though ODOT via miscellaneous permit obtained by the City of Springfield. Main Street is heavily trafficked, with multiple bus stops adjacent to proposed work zones. Using early-strength concrete mix design will benefit temporary traffic control as it is traffic-ready in less time than conventional concrete.	Total Project Budget	\$ 2,000	\$ -
P21204 Harbor Drive Pump Station	Sanitary Sewer Fund	\$ 70,000	\$ 1,022,000
The S. 2nd St./Harbor Drive area currently does not have sanitary sewer service. The Council has directed staff to analyze areas within the UGB where investment in infrastructure may spur residential development, and investment in the Harbor Drive Pump Station provides a key service to 58 buildable acres. This project will construct a sanitary pump station and associated pipeline to connect to the dry lines previously constructed.	Storm Drainage Operations Fund	\$ 76,000	\$ 70,000
Total Project Budget		\$ 146,000	\$ 1,092,000
P21212 66th and Thurston Safety Study	Sanitary Sewer Fund	\$ -	\$ 100
Project will consist of an analysis of traffic safety, including pedestrian safety, at the 66th Street and Thurston Road intersection, and design of temporary safety improvements at the intersection to improve safety. Perform similar analyses at one or more additional intersection(s) if funding allows.	Storm Drainage Operations Fund	\$ -	\$ 100
Total Project Budget		\$ -	\$ 200
P21218 Wastewater Spot Repair	Sanitary Sewer Fund	\$ -	\$ 205,000
This project includes about 8 separate locations where targeted repairs are needed on residential wastewater main lines. The scope of work may change during initial project evaluation.	Total Project Budget	\$ -	\$ 205,000
P41062 Wastewater Master Plan	Sanitary Sewer Fund	\$ -	\$ 400
The Wastewater Master Plan identifies the needed improvements to the local wastewater system, based on current conditions and anticipated growth over the next 20 years. Springfield's Wastewater Master Plan was last updated in 2008, and all the capital improvements identified in that version of the plan have been constructed, so the City is updating the plan in collaboration with contractor Consor (formerly Murrysmith).	Storm Drainage Operations Fund	\$ -	\$ 300
Total Project Budget		\$ -	\$ 700
P41064 Comp Flow Monitoring 2022	Sanitary Sewer Fund	\$ 326,850	\$ 298,000
Maintain and advance the current collection system and flow monitoring program for three years, starting April, 2022.	Total Project Budget	\$ 326,850	\$ 298,000
P61000 CMOM Planning & Implementation	Sanitary Sewer Fund	\$ 2,000,000	\$ 1,500,000
The City of Springfield's obligations in the 2001 Wet Weather Flow Management Plan (WWFMP) were completed by January 2010; however it is necessary for the City to continue to fund wastewater system rehabilitation and Inflow and Infiltration (I/I) reduction projects. These additional projects will be identified through the Wastewater Master Plan Update project and the Capacity, Management, Operations and Maintenance (CMOM) program that will likely be included in the next NPDES permit for the wastewater system.	Total Project Budget	\$ 2,000,000	\$ 1,500,000
P61001 Wastewater Repair	Sanitary Sewer Fund (SDC Reimbursement)	\$ 250,000	\$ 250,000
This project involves the contracted repair or replacement of sanitary sewers that require either emergency rehabilitation as a result of Sanitary Sewer Overflows or the prospect of impending system failures. The DPW Operations Division addresses an average of four (4) emergency repairs of this nature annually.	Sanitary Sewer Fund	\$ 250,000	\$ 250,000
Total Project Budget		\$ 500,000	\$ 500,000
P61013 Local Sewer Extension	Sanitary Sewer Fund	\$ 500,000	\$ 500,000
Within the City of Springfield's city limits and Urban Growth Boundary (UGB) are several areas that are fully developed, but lack wastewater service. The project would fund extending wastewater pipes to these areas upon request of affected property owners or annexation, with some or all of the cost possibly reimbursable through assessments.	Total Project Budget	\$ 500,000	\$ 500,000
Total Local Wastewater Capital Budget		\$7,132,850	\$5,596,900

Stormwater Projects		FY26 Adopted	FY27 Adopted
<u>P21201 South 67th Street Stormwater Improvement</u>	Storm Drainage Fund	\$ 408,000	\$ -
Pipe improvements for flood control at 67th and Main Street to prevent private property flooding.	Storm Drainage Fund (SDC Improvement)	\$ 42,000	\$ -
	Total Project Budget	\$ 450,000	\$ -
<u>P41044 42nd Street Levee Study</u>	Sanitary Sewer Fund	\$ 2,500	\$ 3,000
Conduct a study of the condition of the High Banks Road (42nd Street) Levee to identify any structural or non-structural deficiencies and to evaluate the potential for obtaining federal accreditation of this levee as a flood control facility under the National Flood Insurance Program and for compliance with the National Levee Safety Program.	Storm Drainage Fund	\$ -	\$ 2,500
	Total Project Budget	\$ 2,500	\$ 5,500
<u>P51072 Franklin Stormwater Planter Retrofit</u>	Sanitary Sewer Fund	\$ -	\$ 25,000
The Franklin Blvd. Phase I stormwater planters retrofit will improve maintainability and stormwater treatment by removing the fabric and drain rock, replacing irrigation, adding sediment drops, and installing deeper soil with new plantings, with the City overseeing design, bidding, construction, and grant reporting.	Storm Drainage Fund	\$ -	\$ 25,000
	Storm Drainage Fund (SDC Improvement)	\$ -	\$ 200,000
	Total Project Budget	\$ -	\$ 250,000
<u>P61002 Stormwater Repair</u>	Storm Drainage Fund	\$ 150,000	\$ 150,000
This program involves the rehabilitation of Springfield drainage system to repair or replace older pipe in the system and solve flooding problems and reduce street surface failures due to poor drainage. This program also includes rehabilitation of catch basins and culverts to prevent flooding, and the contractual cleaning of large storm sewer pipe. Projects include: Repair West B St. storm outfall to Willamette River; Restore capacity in culverts on 69th St., Channel 6, 72nd St. and 48th St. canals; Repair damaged gutter bars causing localized flooding at 1105 S St., 1500 B St., and Olympic St., F St. - 9th to 10th.; Repair catch basins at various locations; Replace catch basin at 717 71st St. with combination catch basin/curb inlet; Replace storm line segments at Centennial Blvd at 10th St. intersection, A St. at 26th St. intersection, Centennial Blvd at 12th St. to Mohawk Blvd; Install storm line catch basin from intersection of 17th and S St. to storm system at 17th and T St.; Remove abandoned catch basin vault at 1482 T St.; Drainage repairs on Quarry Street and Park Street.	Storm Drainage Fund (SDC Reimbursement)	\$ 50,000	\$ 100,000
	Total Project Budget	\$ 200,000	\$ 250,000
<u>P61004 Channel Improvement</u>	Storm Drainage Fund	\$ 80,000	\$ 80,000
This project is intended to provide improvements to key drainage ways to address barriers to fish passage, and to correct previous channel modifications that have caused deterioration of flow capacity, water quality, and fish habitat functions. These improvements include culvert replacements or retrofits, road crossing and outfall modifications, and channel restoration. The adoption of the Springfield Total Maximum Daily Load Implementation Plan identifies an additional temperature benefit from channel restoration and shading.	Storm Drainage Fund (SDC Reimbursement)	\$ 20,000	\$ 20,000
	Total Project Budget	\$ 100,000	\$ 100,000
<u>P61005 MS4 Permit Implementation</u>	Storm Drainage Fund	\$ 20,000	\$ 20,000
Develop and implement programs and projects to comply with the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) Discharge requirements.	Storm Drainage Fund (SDC Reimbursement)	\$ 20,000	\$ 20,000
	Total Project Budget	\$ 40,000	\$ 40,000
<u>P61006 Riparian Land Management</u>	Storm Drainage Fund	\$ 15,000	\$ 15,000
This project provides funding to purchase riparian area lands from private property owners where needed to meet City and regulatory objectives for stormwater management, flood control and habitat protection. It also provides funding for consultant services to evaluate riparian buffer areas, City and other activities affecting them. Property acquisitions will typically result in increased operational spending to maintain city owned property. Projects developed on property acquired may, however, produce savings through reduced spending for flood control and water quality improvement activities. Project funding levels have been reduced to conform to eligibility levels for improvement SDCs. Council adoption and implementation of a reimbursement SDC may permit restoration of prior funding levels.	Storm Drainage Fund (SDC Reimbursement)	\$ 13,000	\$ 13,000
	Total Project Budget	\$ 28,000	\$ 28,000
<u>P61012 HOA Water Quality Facilities</u>	Storm Drainage Fund	\$ 85,000	\$ 85,000
There are approximately 40 WQFs in subdivisions that were built between 1993 and 2010 that are privately owned by HOAs or another private entity (individual residents, the original developer, etc.). The City has taken a progressively more active role in maintaining these facilities over the past five years. With the approval of Council in 2013, the City's Operations Division hires a temporary work crew each summer to manage vegetation in the facilities and ensure they are functioning properly. This capital program will begin setting aside funds to take over and bring into compliance selected privately owned water quality facilities.	Total Project Budget	\$ 85,000	\$ 85,000
Total Stormwater Capital Budget		\$905,500	\$758,500

CAPITAL BUDGET



		FY26 Adopted	FY27 Adopted
Buildings and Facilities			
<u>P21219 2026 Slurry Seal - IGA with Lane County</u>	Street Capital Fund	\$ -	\$ 200,000
Lane County and the City of Springfield partner on annual slurry seal projects to preserve and extend the life of existing roads. These projects apply a thin asphalt emulsion and aggregate surface to selected streets, along with crack sealing and traffic control, as part of coordinated summer pavement maintenance programs guided by pavement management plans.	Total Project Budget	\$ -	\$ 200,000
<u>P61011 Building Preservation Projects</u>	Development Projects Fund	\$ 600,000	\$ 600,000
The City performs preservation, capital maintenance, and repairs on City-owned buildings, including but not limited to City Hall, five Fire Stations, a Museum, Justice Center, the Jail Depot, the Carter Building, and maintenance facilities. Projects can include repairs, roofing, lighting, and elevator projects, and repair and/or upgrades to aesthetic and architectural elements.	Total Project Budget	\$ 600,000	\$ 600,000
Total Buildings and Facilities Capital Budget		\$600,000	\$800,000

CAPITAL BUDGET



Miscellaneous		FY26 Adopted	FY27 Adopted
<u>P21177 RFB S. 32nd St @ Virginia</u>	Street Capital Fund	\$ 105,000	\$ 917,327
Design and Construct a RFB crossing with a ped refuge island on the South leg of the 32nd @ Virginia Ave intersection.	Total Project Budget	\$ 105,000	\$ 917,327
 <u>P21188 Laura Street Improvements</u>	Street Capital Fund	\$ 1,260,000	\$ 300,000
Change Laura Street to a three-lane cross-section with sidewalks and bicycle facilities and bring the current street up to urban standards which will include travel lanes.	Total Project Budget	\$ 1,260,000	\$ 300,000
 <u>P21189 Franklin Blvd Phase 2</u>	Sanitary Sewer Fund	\$ 10,000	\$ 15,000
Complete preliminary & final design of Component 1 & 2. Component 1: Franklin Blvd East of I-5 - Complete Final Design, update NEPA clearance (previously obtained), as needed, & ROW acquisition. Component 2: Franklin Blvd West of I-5 - Complete Final Design & ROW acquisition. NEPA clearance will have been completed under separate project funded with MPO formulaic STP-BG funding in progress at the time of RAISE application.	Storm Drainage Fund	\$ 35,000	\$ 16,500
	Total Project Budget	\$ 45,000	\$ 31,500
 <u>P21197 42nd Street Levee Feasibility Study</u>	Sanitary Sewer Fund	\$ 500,000	\$ -
Feasibility Study with Corps of Engineers (USACE) Portland District to plan and develop a project to modernize the 42nd Street Levee to federal levee accreditation standards.	Total Project Budget	\$ 500,000	\$ -
 <u>P41065 Develop Regional Bike Improvement</u>	Street Capital Fund	\$ -	\$ 45,104
Additional bicycle parking racks will be installed throughout Springfield to provide people with more places to park and lock their bicycles while accessing destinations throughout the community.	Total Project Budget	\$ -	\$ 45,104
 <u>P61010 City Participation</u>	Development Projects Fund	\$ -	\$ 150,000
City cost participation in public improvements constructed in private developments under the City's Construction Permit process. To respond to known and potential private development projects, it is necessary to budget \$100,000 each fiscal year in each infrastructure program area, i.e. Transportation, Local Wastewater and Stormwater.	Storm Drainage Fund (SDC Reimbursement)	\$ 33,000	\$ -
	Total Project Budget	\$ 33,000	\$ 150,000
 Total Miscellaneous Capital Budget		\$1,943,000	\$1,443,931
 Total Local Capital Budget		\$31,034,484	\$24,617,836

Regional Wastewater (WW) Program		FY26 Adopted	FY27 Adopted
<u>P80064 Glenwood Pump Station Upgrade</u>	Regional WW Capital Fund	\$ 1,050,600	\$ 370,800
Expand Glenwood pump station capacity. The existing pump station is built to be expandable in capacity when the need arises. Two pumps are installed with the expandability to add up to two additional pumps when needed.	Regional WW Capital Fund (SDC Improvement)	\$ 649,400	\$ 229,200
	Total Project Budget	\$ 1,700,000	\$ 600,000
<u>P80078 Waste Activated Sludge Thickening</u>	Regional WW Capital Fund	\$ 6,250,000	\$ -
Provides additional capacity for Waste Activated Sludge (WAS) thickening process.	Total Project Budget	\$ 6,250,000	\$ -
<u>P80098 Class A Disinfection Facilities</u>	Regional WW Capital Fund	\$ 6,503,200	\$ -
Provides disinfection facilities needed (along with filtration provided by existing facilities) to achieve Class A standards for pilot recycled water uses on non-MWMC sites. Includes the design, construction, and permitting of Class A recycled water disinfection facilities.	Regional WW Capital Fund (SDC Improvement)	\$ 2,296,800	\$ -
	Total Project Budget	\$ 8,800,000	\$ -
<u>P80099 Recycled Water Demonstration</u>	Regional WW Capital Fund	\$ 173,665	\$ -
Design, construction, permitting, and implementation of recycled water delivery systems to pilot recycled water uses at demonstration scale.	Regional WW Capital Fund (SDC Improvement)	\$ 61,335	\$ -
	Total Project Budget	\$ 235,000	\$ -
<u>P80101 Comprehensive Facilities Plan</u>	Regional WW Capital Fund	\$ 238,200	\$ -
This will be the first MWMC Comprehensive Facilities Plan Update since the 2004 MWMC Facilities Plan. This Comprehensive Facilities Plan Update effort will consider a 20-year planning horizon and will draw on the most recent plant data, current regulatory landscape, and available technology in order to ensure the MWMC continues to meet future regulations, environmental standards, and customer needs.	Regional WW Capital Fund (SDC Improvement)	\$ 61,800	\$ -
	Total Project Budget	\$ 300,000	\$ -
<u>P80104 Admin Building Improvements</u>	Regional WW Capital Fund	\$ 13,339,200	\$ 2,382,000
The project will upgrade the Administration/Operations Building at the Water Pollution Control Facility (WPCF). This project is a follow up to the 2018-2019 construction that is underway to build a new laboratory and expand the existing maintenance building.	Regional WW Capital Fund (SDC Improvement)	\$ 3,460,800	\$ 618,000
	Total Project Budget	\$ 16,800,000	\$ 3,000,000
<u>P80109 Resiliency Follow-Up</u>	Regional WW Capital Fund	\$ 500,000	\$ 2,000,000
This project provides follow-up evaluation and some implementation of the P80096 Resiliency Study (Disaster Mitigation and Recovery Plan - draft dates December 2019). The 2019 study recommended seismic and flooding mitigation projects estimated at \$34.6 million to be coordinated with the MWMC ongoing infrastructure/facilities construction program. The main objective is to address "level of service" goals before a natural disaster such as 9.0 magnitude earthquake or major flooding. Also, the MWMC should continue to communicate with the agencies that prepare for natural disasters that can impact the Eugene/Springfield community.	Total Project Budget	\$ 500,000	\$ 2,000,000
<u>P80110 Facility Plan Engineering Services</u>	Regional WW Capital Fund	\$ 300,000	\$ 300,000
Consultant services to provide ongoing technical and engineering services as needed after the MWMC Comprehensive Facilities Plan Update.	Total Project Budget	\$ 300,000	\$ 300,000
<u>P80111 WPCF Stormwater Infrastructure</u>	Regional WW Capital Fund	\$ 540,000	\$ 480,000
Retrofit and/or chance existing stormwater infrastructure at the Water Pollution Control Facility (WPCF). Also, update the WPCF Conditional Use Permit (CUP) related to stormwater infrastructure planning for upcoming construction.	Total Project Budget	\$ 540,000	\$ 480,000
<u>P80112 Water Quality Trading Program</u>	Regional WW Capital Fund	\$ 9,300,000	\$ 2,100,000
The MWMC Water Quality Trading Program secures regulatory credits for enhancing water quality through watershed restoration. The program fulfills the objectives of the MWMC Water Quality Trading Plan under the MWMC NPDES permit, which defines the MWMC eligible trading area in the upper Willamette basin. The program is implemented principally through the MWMC's membership in the Pure Water Partners collaborative via the MWMC's contractor-provided Credit Program Manager services and MWMC's IGA with EWEB. Water quality trading credits comprise the MWMC's primary strategy for thermal load limit compliance and may provide ancillary future water quality or carbon benefits.	Total Project Budget	\$ 9,300,000	\$ 2,100,000

Regional Wastewater (WW) Program, continued		FY26 Adopted	FY27 Adopted
<u>P80113 Aeration Basin Upgrade 2023-2026</u>	Regional WW Capital Fund	\$ 35,300,000	\$ 10,000,000
In 2020 and 2021, Brown and Caldwell evaluated the existing aeration systems and provided recommendations in January 2022 via project P80100. The P80113 project will implement the design and construction of additional upgrades/changes to the existing aeration basins are anticipated after year 2031.	Regional WW Capital Fund (SDC Reimbursement)	\$ -	\$ 3,000,000
	Total Project Budget	\$ 35,300,000	\$ 13,000,000
<u>P80115 Electrical Switchgear & Transformer Replacement</u>	Regional WW Capital Fund	\$ 14,900,000	\$ 7,400,000
The main electrical switchgear at the Water Pollution Control Facility (WPCF) and Willakenzie Pump Station (WPS) were installed in 1983 during construction of the regional facilities. The purpose of the equipment is to take utility power and provide it to various process areas with the use of switches. There is a main breaker to safely isolate the facility from the utility grid (EWEB), as well as protect the utility from electrical faults at the site. This project will upgrade the existing switchgear and medium voltage transformers.	Total Project Budget	\$ 14,900,000	\$ 7,400,000
<u>P80116 Owosso Bridge Seismic Upgrades</u>	Regional WW Capital Fund	\$ -	\$ 1,100,000
The MWMC owns the 1982 Owosso Bridge and has infrastructure attached to it. This project was identified in the March 2020 Disaster Mitigation and Recovery Plan.	Total Project Budget	\$ -	\$ 1,100,000
<u>P80118 Repair Clarifiers & Final Treatment</u>	Regional WW Capital Fund	\$ 3,500,000	\$ 3,600,000
In 2023, condition assessment efforts found existing structures needing repair work related to primary clarifiers (1980) and final treatment (1983). This project will look for solutions to repair and/or replace existing concrete and other systems related to MWMC past construction contracts C2 (primary treatment) and C6 (final treatment).	Total Project Budget	\$ 3,500,000	\$ 3,600,000
<u>P80121 WPCF Boiler Upgrades</u>	Regional WW Capital Fund	\$ -	\$ 1,000,000
The boiler is the primary heat source for the Water Pollution Control Facility (WPCF), support wastewater treatment processes. The engine generator (EG) supplements this system - providing backup heat in the summer and meeting peak demand in the winter. This project will evaluate previous heating plant study findings and replace the EG with an additional boiler that provides full redundancy for peak heating needs.	Total Project Budget	\$ -	\$ 1,000,000
<u>P80122 Biosolids Improvement Study</u>	Regional WW Capital Fund	\$ -	\$ 3,500,000
Biosolids are a valuable resource recovered during wastewater treatment. The Biosolids Management Facility (BMF) is currently overloaded with solids in the four Facultative Sludge Lagoons (FSLs), creating operational inefficiencies and straining the land application program. This project will evaluate current solids loading, address near-term capacity needs, and develop phased alternatives for future management, including options such as FSL expansion, Air Drying Bed (ADB) expansion, covered storage, new technologies, landfill disposal, and Class A biosolids production.	Total Project Budget	\$ -	\$ 3,500,000
<u>P80123 WPCF Storage</u>	Regional WW Capital Fund	\$ -	\$ 900,000
Covered storage space is limited, and existing facilities are operating at full capacity, creating inefficiencies in storing materials and equipment. This project will evaluate options to expand covered storage and enhance the functionality of existing storage areas.	Total Project Budget	\$ -	\$ 900,000
<u>P80124 WPCF Thickening Upgrades</u>	Regional WW Capital Fund	\$ -	\$ 450,000
Pumping solids and sludge at the proper water content is essential to Water Pollution Control Facility (WPCF) operations and equipment performance. Sludge conveyed from the primary clarifiers to the digesters is not moving or thickening as designed, and similar performance issues are occurring at multiple sludge-pumping facilities. This project will conduct a hydraulic analysis of primary and gravity-thickened sludge and develop recommendations to optimize WPCF equipment.	Total Project Budget	\$ -	\$ 450,000
Total Regional Wastewater Program Budget		\$98,425,000	\$39,430,000
Total Capital Budget		\$129,459,484	\$64,047,836

NON-DEPARTMENTAL BUDGET



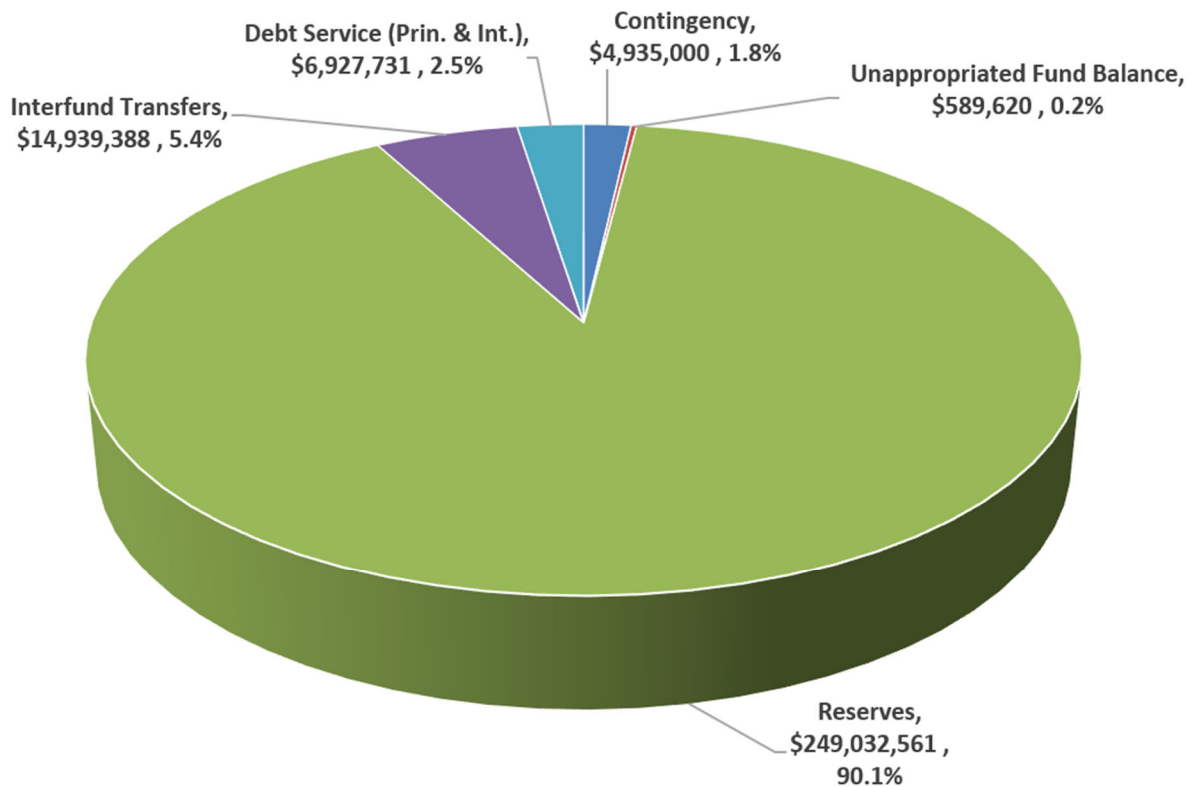


Overview

The City's Non-Departmental Budget consists of fund level appropriations pursuant to Oregon Local Budget Law. These appropriations consist of Contingency, Unappropriation Fund Balance, Reserves, Interfund Loans, Interfund Transfers, Debt Service, and Miscellaneous Fiscal Transactions.

Total Non-Departmental Budget Summary

Categories	FY27 Adopted	
Contingency	4,935,000	1.8%
Unappropriated Fund Balance	589,620	0.2%
Reserves	249,032,561	90.1%
Interfund Transfers	14,939,388	5.4%
Debt Service (Prin. & Int.)	6,927,731	2.5%
Total All Funds	\$ 276,424,300	100%



Contingency

An estimate for general operating contingency may be included in any operating fund. The estimate is based on the assumption that operations may necessitate spending during the year on items that cannot be specifically identified at the time the budget is being prepared. The contingency is a line item within an operating fund, separate from any of the other major object classifications. Its purpose and proper use as explained in Oregon Administrative Rule 150-294.352(8).

Each operating fund is allowed one appropriation for a general operating contingency. A non-operating fund cannot have an appropriation for a contingency.

A resolution adopted by the City Council is required in order to transfer Contingency into the operating budget where it can then be expended.

Total Contingency Budget Summary by Fund

	FY24	FY25	FY26	FY27
	Amended	Amended	Amended	Adopted
100 General Fund	615,177	158,504	1,360,000	1,500,000
201 Street Fund	200,000	-	244,776	300,000
224 Building Code Fund	33,513	35,000	35,000	35,000
235 Fire Local Option Levy Fund	14,278	10,197	45,000	45,000
236 Police Local Option Levy Fund	150,000	150,000	150,000	150,000
611 Sanitary Sewer Fund	150,000	150,000	150,000	150,000
612 Regional Wastewater Fund	-	-	-	2,000,000
615 Ambulance Fund	-	73,500	-	-
617 Storm Drainage Fund	200,000	200,000	200,000	530,000
618 Booth-Kelly Fund	15,000	15,000	15,000	15,000
707 Insurance Fund	200,000	200,000	200,000	200,000
719 SDC Administration Fund	10,000	10,000	10,000	10,000
Total All Funds	\$ 1,587,968	\$ 1,002,201	\$ 2,409,776	\$ 4,935,000

Unappropriated Fund Balance

The purpose of an unappropriated fund balance is to provide the City with a working capital balance to begin the fiscal year following the fiscal year the budget is being prepared for.

No expenditures can be made from an unappropriated fund balance during the year in which it is budgeted. The only exception to this is in an emergency arising during the year by involuntary conversion (theft, vandalism, accident, etc.), civil disturbance, or natural disaster. If such an emergency occurs and the revenue in the unappropriated fund balance is needed to replace the damaged property, it may be appropriated with a resolution or ordinance, or through a supplemental budget.

Total Unappropriated Fund Balance Budget Summary by Fund

	FY24	FY25	FY26	FY27
	Amended	Amended	Amended	Adopted
306 Bond Sinking Fund	477,513	496,425	668,620	589,620
Total All Funds	\$ 477,513	\$ 496,425	\$ 668,620	\$ 589,620

Reserves (Dedicated & Non-Dedicated)

A reserve for future expenditure identifies funds to be “saved” for use in future fiscal years. If the need arises during the fiscal year to spend reserve funds, a supplemental budget may be adopted to appropriate the expenditure.

Dedicated balance accounts represent the estimated resources which have been established as a result of contributions to the specific reserve for future appropriation needs. Dedicated reserves provides for cash flow requirements during the fiscal year. This estimate appears in the budget for balancing purposes only. These funds can only be transferred for expenditures based on authorization by the City Council.

Non-Dedicated balance accounts represent the estimated resources which remain undesignated for current or future appropriation. These accounts provide for cash flow requirements during the fiscal year. This estimate appears in the budget for balancing purposes only. These funds cannot be expended without specific authorization by the City Council.

Total Reserve Budget Summary by Fund

Fund	Account Object	FY24 Amended	FY25 Amended	FY26 Amended	FY27 Adopted
100 General Fund	930001 Reserves	5,141,442	8,257,096	8,826,289	7,478,412
	930005 Working Capital Reserve	4,500,000	4,500,000	4,500,000	4,500,000
100 General Fund Total		9,641,442	12,757,096	13,326,289	11,978,412
201 Street Fund	930004 Operating Reserve	1,988,226	1,296,252	1,341,679	997,118
201 Street Fund Total		1,988,226	1,296,252	1,341,679	997,118
204 Special Revenue Fund	930001 Reserves	1,011,728	1,651,374	1,299,138	1,393,741
	930011 Pol. Forfeit Res. Pre-12/06/00	420,721	640,733	390,966	367,966
	930018 Gifts & Mem Reserve	51,625	141,556	197,054	129,618
	930064 Police Forfeits Post 1/1/02	56,500	-	683	683
	930092 Technology Fee Reserve	821,020	979,231	767,246	629,966
	930116 State Marijuana Apportionment	729,205	836,712	951,347	1,051,347
	930122 American Recovery Plan Reserve	1,884,370	-	-	-
204 Special Revenue Fund Total		4,975,169	4,249,606	3,606,434	3,573,321
208 Transient Lodging Tax Fund	930003 Tourism Promotion Reserve	2,362,139	2,865,431	2,473,600	2,144,223
208 Transient Lodging Tax Fund Total		2,362,139	2,865,431	2,473,600	2,144,223
210 Community Development Fund	930002 CDBG Reserves	352,266	82,663	9,624	52,891
210 Community Development Fund Total		352,266	82,663	9,624	52,891
224 Building Code Fund	930004 Operating Reserve	5,388,807	6,789,685	8,755,289	8,938,302
224 Building Code Fund Total		5,388,807	6,789,685	8,755,289	8,938,302
235 Fire Local Option Levy Fund	930004 Operating Reserve	1,560,314	1,154,278	1,037,624	1,346,471
235 Fire Local Option Levy Total		1,560,314	1,154,278	1,037,624	1,346,471
236 Police Local Option Levy Fund	930004 Operating Reserve	3,219,380	3,065,581	3,003,253	2,789,580
236 Police Local Option Levy Fund Total		3,219,380	3,065,581	3,003,253	2,789,580
419 Development Assessment Capital Fund	930006 Assessment Srvc Reserve	62,973	66,979	67,359	69,409
	930013 Assmnts Finance Reserve	313,742	948,853	998,551	1,031,501
419 Development Assessment Capital Fund Total		376,715	1,015,832	1,065,910	1,100,910

NON-DEPARTMENTAL BUDGET | Reserves (Dedicated & Non-Dedicated)



Fund	Account Object	FY24 Amended	FY25 Amended	FY26 Amended	FY27 Adopted
420 Development Projects Fund	930001 Reserves	4,738,019	3,110,971	4,576,346	4,175,250
	930086 Corporate Way Pond Rehab Res	35,200	35,200	35,200	35,200
420 Development Projects Fund Total		4,773,219	3,146,171	4,611,546	4,210,450
433 Reg. Wastewater Capital Fund	930019 Equipment Replacement Reserve	12,328,051	13,056,378	14,724,754	13,379,869
	930034 Capital Reserve	22,357,967	27,786,315	9,899,953	44,731,718
	930048 SDC Reserve (Reimbursement)	2,427,665	2,903,821	3,212,246	512,718
	930049 SDC Reserve (Improvement)	5,819,418	5,586,737	11,153,606	13,559,820
433 Reg. Wastewater Capital Fund Total		42,933,101	49,333,251	38,990,559	72,184,125
434 Street Capital Fund	930034 Capital Reserve	1,520,731	1,802,165	7,005,673	873,356
	930048 SDC Reserve (Reimbursement)	358,414	509,620	790,452	699,734
	930049 SDC Reserve (Improvement)	4,353,018	8,085,237	10,064,845	11,856,780
	930127 ODOT Jur Xfer Reserve	-	9,567,515	11,345,897	11,189,789
434 Street Capital Fund Total		6,232,163	19,964,537	29,206,867	24,619,659
611 Sanitary Sewer Operations Fund	930025 Sanitary/Storm Capital Reserve	12,752,492	9,625,735	15,859,262	14,578,340
	930048 SDC Reserve (Reimbursement)	4,714,563	10,311,059	13,977,251	15,729,738
	930049 SDC Reserve (Improvement)	3,075,945	3,627,134	6,307,658	7,352,991
	930051 Operating Reserve (Sanitary)	1,475,984	1,609,744	2,455,548	7,025,855
	930053 Working Capital Reserve (Sanitary)	75,000	75,000	75,000	75,000
	930055 Rate Stability Reserve (Sanitary)	2,000,000	2,000,000	2,000,000	2,000,000
611 Sanitary Sewer Operations Fund Total		24,093,984	27,248,672	40,674,719	46,761,924
612 Regional Wastewater Fund	930004 Operating Reserve	5,255,538	4,805,504	2,618,019	4,958,982
	930005 Working Capital Reserve	900,000	900,000	900,000	700,000
	930009 Insurance Reserve	1,500,000	1,500,000	1,500,000	1,500,000
	930015 Srf Loan Reserve	50,000	50,000	50,000	50,000
	930047 Rate Stability Reserve	2,000,000	2,000,000	2,000,000	-
	930089 Bond Rate Stabilization Reserve	2,000,000	2,000,000	2,000,000	2,000,000
612 Regional Wastewater Fund Total		11,705,538	11,255,504	9,068,019	9,208,982
615 Ambulance Fund	930005 Working Capital Reserve	916	(73,500)	-	1,743,767
615 Ambulance Fund Total		916	(73,500)	-	1,743,767
617 Storm Drainage Operations Fund	930025 Sanitary/Storm Capital Reserve	6,704,384	7,601,797	16,418,835	17,783,594
	930048 SDC Reserve (Reimbursement)	555,756	1,361,204	1,652,655	1,560,099
	930049 SDC Reserve (Improvement)	2,273,595	2,851,545	2,450,357	3,311,139
	930050 Operating Reserve (Drainage)	2,975,176	4,435,343	5,172,960	4,289,265
	930052 Working Capital Reserve (Drainage)	175,000	75,000	75,000	75,000
	930054 Rate Stability Reserve (Drainage)	2,000,000	2,000,000	2,000,000	2,000,000
617 Storm Drainage Operations Fund Total		14,683,911	18,324,889	27,769,807	29,019,097
618 Booth-Kelly Fund	930004 Operating Reserve	76,024	72,591	70,096	69,596
	930033 BK Renovate Reserve	411,458	852,614	925,148	1,107,980
	930056 Lease Income Reserve	249,190	269,890	313,620	387,815
618 Booth-Kelly Fund Total		736,672	1,195,095	1,308,864	1,565,391
629 Regional Fiber Consortium Fund	930004 Operating Reserve	567,540	600,831	647,029	577,613
629 Regional Fiber Consortium Fund Total		567,540	600,831	647,029	577,613
707 Insurance Fund	930009 Insurance Reserve	2,461,747	2,419,048	2,200,578	1,656,554
	930010 Workcomp Reserve	1,273,413	1,365,308	1,860,660	1,903,773
	930061 Benefits Reserve	190,860	583,534	630,371	742,001
	930114 SF Health Insur Reserve	7,375,552	8,271,727	7,547,406	6,251,339
	930118 PERS Side Account Reserve	3,760,206	5,309,111	4,284,520	7,641,894
707 Insurance Fund Total		15,061,778	17,948,728	16,523,535	18,195,561

NON-DEPARTMENTAL BUDGET | Reserves (Dedicated & Non-Dedicated)



Fund	Account Object	FY24 Amended	FY25 Amended	FY26 Amended	FY27 Adopted
713 Vehicle & Equipment Fund	930065 Computer Res. CMO	13,545	14,575	15,120	15,569
	930066 Computer Res Court	32,391	32,932	34,162	35,178
	930067 Computer Res HR	18,722	20,757	3,032	13,740
	930068 Computer Res Finance	8,981	9,664	10,025	10,323
	930069 Computer Res IT	273,484	251,048	419,732	405,526
	930070 Computer Res Fire	678,973	650,524	776,497	704,986
	930071 Computer Res Police	9,896	46,232	117,048	190,828
	930072 Computer Res Library	15,713	29,657	32,314	33,275
	930073 Computer Reserve PW	388,839	352,751	357,354	316,047
	930075 Veh & Eq. Reserve Fire	1,371,395	1,585,629	1,604,454	1,775,299
	930076 Veh & Eq. Res Police	136,218	233,483	489,624	856,078
	930077 Veh & Eq Reserve PW	2,111,905	1,713,230	2,290,004	1,759,486
	930085 Veh & Eq Res CMO	11,734	12,638	13,238	13,676
	930117 Computer Res City Attorney	10,258	11,655	13,114	14,530
	930119 Building Capital Reserve	265,493	851,891	808,716	930,104
	930120 Shared IT Reserve	137,630	-	233,388	240,941
	930123 Computer Res City Prosecutor	32	1,964	1,116	225
	930124 Public Safety System Reserve	104,966	129,766	152,273	173,065
	930126 Jail Security System Reserve	27,638	29,011	30,324	31,030
	930190 Fuel Reserve	13,056	3,414	20,992	37,439
713 Vehicle & Equipment Fund Total		5,630,869	5,980,821	7,422,527	7,557,345
719 SDC Administration Fund	930004 Operating Reserve	578,184	618,457	731,415	467,419
719 SDC Administration Fund Total		578,184	618,457	731,415	467,419
Total All Funds		\$ 156,862,333	\$ 188,819,880	\$ 211,574,589	\$ 249,032,561

Interfund Transfers & Loans

Interfund transfers are budgeted transfers of resources from one fund to another fund, and represent transfers of resources between funds for the repayment of costs incurred by one fund on behalf of another, or represent transfer of equity between funds.

Interfund loans are authorized by ORS 294.468 and represent loans made from one fund to another. Oregon Local Budget Law requires that loans appropriated for operating purposes be paid back in the following fiscal year, while capital loans must be repaid within ten years.

Total Interfund Transfers & Loans Budget Summary by Fund

Fund	Account Object	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
100 General Fund	940201 XFR To Fund 201	522,492	525,000	550,000	559,290
	940204 XFR To Fund 204	494,418	38,250	-	5,000
	940210 XFR To Fund 210	-	24,610	-	-
	940419 XFR To Fund 419	56,312	99,496	-	-
	940615 XFR To Fund 615	-	346,078	1,200,900	-
100 General Fund Total		1,073,222	1,033,434	1,750,900	564,290
204 Special Revenue Fund	940100 XFR To Fund 100	-	50,796	493,418	-
	940201 XFR To Fund 201	-	-	4,458	-
	940434 XFR To Fund 434	-	-	36,947	-
	940611 XFR To Fund 611	-	-	127	-
	940617 XFR To Fund 617	100,000	-	45,654	-
204 Special Revenue Fund Total		100,000	50,796	580,604	-
208 Transient Lodging Tax Fund	940100 XFR To Fund 100	860,056	1,217,070	1,100,000	1,221,530
208 Transient Lodging Tax Fund Total		860,056	1,217,070	1,100,000	1,221,530
236 Police Local Option Levy Fund	940713 XFR To Fund 713	27,500	-	-	-
236 Police Local Option Levy Fund Total		27,500	-	-	-
420 Development Projects Fund	940100 XFR To Fund 100	33,523	97,394	116,726	124,688
420 Development Projects Fund Total		33,523	97,394	116,726	124,688
433 Reg. Wastewater Capital Fund	940612 XFR To Fund 612	25,904	27,722	26,658	28,880
433 Reg. Wastewater Capital Fund Total		25,904	27,722	26,658	28,880
612 Regional Wastewater Fund	940433 XER To Fund 433	12,800,000	13,000,000	13,000,000	13,000,000
	940632 XFR To Fd 433 Eqp Replacement	1,500,000	2,100,000	1,350,000	-
612 Regional Wastewater Fund Total		14,300,000	15,100,000	14,350,000	13,000,000
618 Booth-Kelly Fund	940100 XFR To Fund 100	86,772	100,000	-	-
618 Booth-Kelly Fund Total		86,772	100,000	-	-

Fund	Account Object	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
707 Insurance Fund	940100 XFR To Fund 100	-	-	1,008,088	-
	940201 XFR To Fund 201	-	-	151,117	-
	940204 XFR To Fund 204	-	-	1,802	-
	940208 XFR To Fund 208	-	-	12,333	-
	940224 XFR To Fund 224	-	-	39,005	-
	940235 XFR To Fund 235	-	-	33,000	-
	940236 XFR To Fund 236	-	-	193,493	-
	940419 XFR To Fund 419	-	-	233	-
	940611 XFR To Fund 611	-	-	105,617	-
	940612 XFR To Fund 612	-	-	80,972	-
	940615 XFR To Fund 615	-	-	134,785	-
	940617 XFR to Fund 617	-	-	157,916	-
	940618 XFR To Fund 618	-	-	5,329	-
	940719 XFR To Fund 719	-	-	12,167	-
707 Insurance Fund Total		-	-	1,935,857	-
Total All Funds		\$ 16,506,977	\$ 17,626,417	\$ 19,860,745	\$ 14,939,388

Debt Service

Debt service appropriations provide for the payment of principal and interest on bonds, certificates of participation, notes, and lines of credit. The debt service budget also recognizes the repayment of interfund loans.

The City's long-term debt is used to create or renovate capital infrastructure. The City does not borrow externally on a short-term basis to support operations. The City relies on property tax supported bonds, revenue-backed general obligation bonds, or revenue for most long-term debt. General obligation bonds must be approved by the voters. Revenue backed general obligation bonds may be used in Enterprise Funds where the fees and charges are used to service debt. Revenue bonds may be used to finance enterprise fund capital improvements, if appropriate. Certain public improvements, such as sidewalks, streets, and sewers are financed by assessments.

Total Debt Service Summary by Fund

Fund	Account Object	FY24 Actual	FY25 Actual	FY26 Amended	FY27 Adopted
306 Bond Sinking Fund	961089 GO Bond 2016 Series Principal	1,765,000	1,830,000	1,640,000	-
	961093 GO Bond 2019 Principal Street	2,009,000	-	-	-
	961096 GO Bond 2024 Principal Street	-	4,215,000	3,485,000	3,771,000
	966089 GO Bond 2016 Interest Expense	209,400	138,800	65,600	-
	966093 GO Bond 2019 Interest Street	36,162	-	-	-
	966096 GO Bond 2024 Interest Street	-	662,035	779,460	616,000
306 Bond Sinking Fund Total		4,019,562	6,845,835	5,970,060	4,387,000
611 Sanitary Sewer Operations Fund	961090 Swr Rev Bond 17 Principal	1,480,000	1,540,000	1,605,000	1,025,000
	966090 Swr Rev Bond 17 Interest Exp	226,000	166,800	105,210	41,010
611 Sanitary Sewer Operations Fund Total		1,706,000	1,706,800	1,710,210	1,066,010
612 Regional Wastewater Fund	961088 MWMC Rev Bond Principal 2016	3,590,000	3,750,000	3,900,000	600,000
	964016 SRF Loan R06648 Principal	100,000	100,000	100,000	100,000
	966088 MWMC Rev Bond Interest 2016	419,750	255,000	102,000	12,010
	967016 SRF Loan R06648 Interest	3,250	2,750	2,250	1,760
612 Regional Wastewater Fund Total		4,113,000	4,107,750	4,104,250	713,770
617 Storm Drainage Operations Fund	961084 Drainage Rev Bond Principal	506,164	510,866	514,820	522,947
	966084 Drainage Rev Bond Interest	47,477	41,375	35,231	29,004
617 Storm Drainage Operations Fund Total		553,641	552,241	550,051	551,951
713 Vehicle & Equipment Fund	960001 Debt Service Interest	-	95,794	89,190	82,000
	960002 Debt Service Principal	-	111,442	120,000	127,000
713 Vehicle & Equipment Fund Total		-	207,237	209,190	209,000
Total All Funds		\$ 10,392,203	\$ 13,419,863	\$ 12,543,761	\$ 6,927,731

Miscellaneous Fiscal Transactions

Miscellaneous fiscal transactions are accounts that represent specific bond or City expenses, other than debt service principal and interest payments, such as bond sale or bond insurance expenses. These expenditures are fund-specific and not department-specific, and therefore are identified as non-departmental costs.

Total Miscellaneous Fiscal Transactions by Fund

	FY24 Amended	FY25 Amended	FY26 Amended	FY27 Adopted
434 Street Capital Fund	-	136,000	-	-
Total All Funds	\$ -	\$ 136,000	\$ -	\$ -

GLOSSARY, ACRONYMS & ABBREVIATIONS





Glossary – Description of Financial Terms

Accrual Basis – A method of accounting recognizing transactions when they occur without regard toward cash flow timing [ORS 294.311(1)].

Activity – The portion of the work of an organizational unit relating to a specific function or class of functions, a project or program, a subproject or subprogram, or any convenient division of these [ORS 294.311(2)].

Adopted Budget – A financial plan that is the basis for appropriations. Adopted by the governing body [ORS 294.456, renumbered from 294.435].

Ad Valorem Tax – A property tax computed as a percentage of the assessed value of taxable property.

Amortization – Refers to the gradual reduction of a debt or an intangible asset over time through regular payments or charges.

Appropriation – Authorization for spending a specific amount of money for a specific purpose during a fiscal year. It is based on the adopted budget, including approved supplemental budgets, if any. It is presented in a resolution or ordinance adopted by the governing body [ORS 294.311(3)].

Approved Budget – The budget that has been approved by the Budget Committee. The data from the approved budget is published in the Financial Summary prior to the budget hearing [ORS 294.428, renumbered from 294.406].

Assessed Value (AV) – The value set on real and personal property as a basis for imposing taxes. It is the lesser of the property's maximum assessed value or real market value.

Assessment – Any fee, charge, or assessment that does not exceed the actual cost incurred by a unit of government for design, construction,

and financing of local improvements such as street paving, sidewalks, and sewers.

Assessment Date – The date on which the value of property is set, January 1 [ORS 308.210, ORS 308.250].

Assets – Resources having a monetary value and that are owned or held by an entity.

Audit – The annual review and appraisal of a municipal corporation's accounts and fiscal affairs conducted by an accountant under contract or the Secretary of State [ORS 297.425].

Audit Report – A report in a form prescribed by the Secretary of State made by an auditor expressing an opinion about the propriety of a local government's financial statements, and compliance with requirements, orders and regulations.

Balanced Budget – A budget in which the resources equal the requirements in every fund.

Beginning Cash Balance – Includes unexpended resources from the previous year(s). A portion of these resources will appear in the Reserve balances of City funds. Reserves are dedicated and non-dedicated. The non-dedicated reserves portion is the amount available to fund City operations. For the General Fund, and in some Special Revenue Funds, reserves must fund operations until the first tax receipts are received, which may be as late as six months into the fiscal year.

Bond or Bond Issue – A certificate of debt guaranteeing payment of the original investment plus interest on specific dates.

Billing Rate – The tax rate used to compute ad valorem taxes for each property.

Budget – Written report showing the local government's comprehensive financial plan for

one fiscal year. It must include a balanced statement of actual revenues and expenditures during each of the last two fiscal years, and estimated revenues and expenditures for the current and upcoming fiscal year [ORS 294.311(5)].

Budget Committee – Fiscal planning board of a local government, consisting of the governing body plus an equal number of legal voters appointed from the district [ORS 294.414, renumbered from 294.336].

Budget Document – A written report showing a government’s comprehensive financial plan for a specified period, which includes both the capital and operating budgets.

Budget Message – A written explanation of the budget and the local government’s financial priorities. It is prepared and presented by the executive officer or chairperson of the governing body [ORS 294.403, renumbered from 294.391].

Budget Officer – A person appointed by the governing body to assemble budget material and information, and to physically prepare the proposed budget [ORS 294.331].

Budget Review Team – A team consisting of the City Manager, Assistant City Manager, Finance Director, and Budget & Procurement Manager.

Budget Transfers – Amounts that are moved from one fund to finance activities in another fund. They are shown as expenditures in the originating fund and revenues in the receiving fund.

Capital Budget – The City’s budget for projects, major repairs, and improvements or additions to the City’s fixed assets (streets, sidewalks, traffic signals, sewers, drainage and buildings).

Capital Improvement – A term defined in ORS 310.410(10) to include land, structures,

facilities, machinery, equipment, or furnishings having a useful life longer than one year.

Capital Improvement Program (CIP) – A budgeting and planning tool through which needed capital projects are identified, evaluated, priced, and discussed with the public.

Capital Outlay – Items which generally have a useful life of one or more years, such as machinery, land, furniture, equipment, or buildings [ORS 294.388(4), renumbered from 294.352(4)].

Capital Projects Fund – A fund used to account for resources, such as bond sale proceeds, to be used for major capital item purchase(s) or construction [OAR 150-294.352(1)].

Carry Forward – An annual process where budgets are adjusted via a supplemental budget action (typically in the fall) to account for ending balances from the prior fiscal year.

Cash Basis – A system of accounting under which revenues are accounted for only when received in cash, and expenditures are accounted for only when paid [ORS 294.311(9)].

Cash Carryover – Cash that remains after subtracting prior year’s actual expenditures from prior year’s total resources. Cash carryover is classified as revenue. Also referred to as Beginning Cash Balance.

Category Limitation – The three categories in which taxes on property are placed before the constitutional limits can be tested – education, general government, and excluded from limitation [ORS 310.150].

Charges for Service – Includes a wide variety of fees charged for services provided to the public and other agencies.

Constitutional Limits – The maximum amount of tax on property that can be collected from an

individual property in each category of limitation [Art. XI, sect. 11b, OR Const.].

Contingency – An estimate for general operating contingency may be included in any operating fund. The estimate is based on the assumption that operations may necessitate spending during the year on items that cannot be specifically identified at the time the budget is being prepared. The contingency is not a separate fund. It is a line item within an operating fund, separate from any of the other major object classifications.

Debt Service – The payment of general, long-term debt, consisting of principal and interest.

Debt Service Fund – A fund established to account for payment of general long-term debt principal and interest [OAR 150-294.352(1)].

Deficit – A financial situation where the total expenses of a city government exceed its total revenue and other sources of income during a given fiscal year.

Depreciation – The gradual decrease in the value of an asset over time due to wear and tear, obsolescence, or other factors. In accounting, depreciation is used to allocate the cost of a fixed asset over its useful life; which is the period of time over which the asset is expected to generate revenue or provide a benefit to the organization.

Division of Tax – Division of tax refers to the process of, and revenue from, apportioning tax to urban renewal agencies based on the relationship of the excess to frozen value, also known as tax increment revenues.

Electors – Qualified voters who have the right to vote for the adoption of any measure.

Encumbrance – An obligation chargeable to an appropriation and for which part of the appropriation is reversed [ORS 294.311(13)].

Enterprise Fund – A fund established to account for operations that are financed and operated in a manner similar to private business enterprises. They are usually self-supporting. Examples of enterprise funds are those for water, gas, and electric utilities, swimming pools, airports, parking garages, transit systems, and ports [OAR 150-294.352(1)-(A)].

Estimate – (v) To arrive at a rough calculation or an opinion formed from imperfect data. (n) The resulting amount.

Excluded from Limitation Category – The category for taxes used to pay principal and interest on exempt bonded indebtedness [ORS 310.150(3)(D)].

Executive Team – The team consisting of the department executive directors and the City Manager.

Exempted Bonded Indebtedness – 1) Bonded indebtedness authorized by a specific provision of the Oregon Constitution, or 2) bonded indebtedness issues as a general obligation on or before November 1990, incurred for capital construction or capital improvements, or 3) bonded indebtedness issued as a general obligation after November 6, 1990, incurred for capital construction or capital improvements with the approval of the electors of the local government. Bonded indebtedness issued to refund or refinance any bonded indebtedness described above is also included [ORS 310.140(7)].

Expenditures – Total amount incurred if accounts are kept on an accrual basis; total amount paid if accounts are kept on a cash basis [ORS 294.311(16)].

Fiduciary Fund – A type of fund that is used to account for assets held by a government entity in a trustee or agency capacity, where the government is acting as a custodian or trustee of the assets for the benefit of others.

Fines and Forfeitures Revenue – Includes fines charged for traffic citations and City Code violations.

Fiscal Year – A 12-month period to which annual operating budget applies. The fiscal year is July 1 through June 30 for local governments [ORS 294.311(17)].

Fixed Assets – Assets with a long-term character, such as land, buildings, streets, and major equipment.

Franchise Fee – Includes any tax, fee, or assessment of any kind imposed by a franchising authority or other governmental entity on a cable operator or cable subscriber, or both, solely because of their status as such.

Full Time Equivalent (FTE) – A full-time position is one that is 40 hours per week for the entire fiscal year and is designated as 1.0 FTE. For example, a position that is 20 hours per week for the entire fiscal year would be designated as 0.5 FTE.

Fund – A fiscal and accounting entity with self-balancing accounts to record cash and other financial resources, related liabilities, balances and changes, all segregated for specific, regulated activities and objectives.

Fund Balance – The fund equity of government funds.

Fund Type – One of nine fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Services, Trust and Agency, and Reserve [OAR 150-294.352(1)-(A)].

Generally Accepted Accounting Procedures (GAAP) – Standards established by the American Institute of Certified Public Accountants for the conduct and reporting of financial audits.

General Fund – A fund used to account for most fiscal activities except for those activities required to be accounted for in another fund [OAR 150-294.352(1)-(A)].

General Government Category – The category for taxes used to support general government operations other than schools that are not for the purposes of paying exempt bonded indebtedness [ORS 310.150(2)].

General Ledger – The bookkeeping system used to record the financial transactions an agency or organization conducts.

Good Faith – The standard for estimating budget resources and requirements. Good faith estimates are reasonable and are reasonably likely to prove accurate, based on the known facts at the time.

Governing Body – County court, board of commissioners, city council, school board, board of trustees, board of directors, or other managing board of a local government unit [ORS 294.311(20)].

Grant – A donation or contribution of cash to a governmental unit by a third party which may be made to support a specified purpose or function, or general purpose [ORS 294.311(21)].

Impact Fees – Fees that are charged to developers to cover, in whole or in part, the anticipated cost of improvements that will be necessary as a result of the development (e.g., parks or sidewalks). See also “System Development Charges”.

Indirect Charges – Administrative costs that are incurred in the General Fund to support the operations of other funds. These charges are shown as reimbursement revenue to the General Fund, and an expense in all other funds.

Inflation - Inflation is the rate of increase in prices over a given period of time. Inflation is typically a broad measure, such as the overall

increase in prices or the increase in the cost of living in a country. But it can also be more narrowly calculated—for certain goods, such as food, or for services, such as a haircut, for example. Whatever the context, inflation represents how much more expensive the relevant set of goods and/or services has become over a certain period, most commonly a year.

Infrastructure – Public domain fixed assets such as roads, bridges, streets and sidewalks, and similar assets that are immovable, and of value only to the government unit.

Interfund Loan – Loan made by one fund to another fund, and authorized by resolution or ordinance [ORS 294.468, renumbered from 294.460].

Interfund Transfer – Appropriation category which includes amounts distributed from one fund to pay for services provided by another fund. Transfers from the other fund appear as non-departmental expenditures, called “Interfund Transfers”.

Intergovernmental Revenue – Revenue from federal, state, and other local government sources, as well as state shared revenues (i.e., cigarette and liquor taxes). These funds come in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Services – The responsibilities a government provides to support its own internal operations. Common examples of internal services include information technology, payroll, budgeting, accounting, legal services, and human resources.

Internal Service Fund – A fund used to account for fiscal activities when goods or services are provided by one department or agency to other departments or agencies on a cost-reimbursement basis [ORS 294.343, renumbered from 294.470].

Levy – (v) To impose a property tax. (n) Ad valorem tax certified by a local government.

Licenses and Permits Revenue – Revenues collected per City ordinance and state law, including the collection of fees and franchises.

Limited Tax General Obligation Bond – A bond that is secured by the pledge of a government’s taxing authority that is limited as to the rate, or amount.

Line-Item Budget – The traditional form of budget, where proposed appropriations are based on individual objects, or expenses, within a department or division.

Local Budget Law – Oregon Revised Statutes (ORS) dictates local budgeting practices. ORS Chapter 294 contains Local Budget Law provisions.

Local Government – Any city, county, port, school district, education service district, community college, special district, public or quasi-public corporation (including a municipal utility or dock commission) operated by a separate board or commission; a municipality or municipal corporation under ORS 294.311(26).

Local Option Levy/Tax – A voter-approved taxing authority that is in addition to the taxes generated by the permanent tax rate. Local option taxes can be for general operations, a specific purpose or capital projects. It is limited to five years unless it is for a capital project, then it is limited to the useful life of the project, or 10 years, whichever is less [Art. XI, section 11(4)].

Long Range Financial Projections – A multi-year financial projection of revenues and expenditures for the General Fund that is an integral part of the City of Springfield’s strategic planning and budget process. These projections enable the Council, Budget Committee, and City staff to evaluate the impact of service level

changes, as well as anticipate the effects of revenue and expenditure trends.

Major Fund – A significant fund within a government’s budget that meets certain financial reporting requirements. To be considered a major fund, a fund must have total assets, liabilities, revenues, or expenditures that are at least 10% of the corresponding total for all funds of the government, or 5% for proprietary funds.

Materials and Services – An object classification which includes contractual and other services, consumable materials and supplies, and other operating costs, such as utilities, rent, liability insurance, repair parts, fuel, etc.

Maximum Assessed Value (MAV) – A constitutional limitation of the taxable value of real, or personal, property. It can increase a maximum of 3 percent each year. The 3 percent limit may be exceeded if there are qualifying improvements made to the property, such as a major addition or new construction [OAR 308.146].

Measure 5 – A constitutional amendment (Art. XI, section 11b) passed in 1990 that limits the amount of operating tax that can be imposed on a property to \$5 per \$1,000 of real market value for education, and \$10 per \$1,000 for general government.

Measure 50 – A constitutional amendment (Art. XI, section 11) passed in 1997 that limits the growth in a property’s maximum assessed value to 3% per year. It also limits a local government’s taxing authority by creating permanent rate limits.

Millage – An increment of taxation measured in units of one-tenth of one cent of 0.001 of one dollar. Millage is the rate used in calculating taxes based upon the value of property, expressed in mills per dollar of assessed value.

Modified Accrual – A basis of accounting in which expenditures, other than accrued interest on general long-term debt, are recorded at the time liabilities are incurred and revenues are recorded when received, except for material and/or available revenues that should be accrued to reflect taxes levied or revenue earned.

Municipal Corporation – See “Local Government”.

Municipality – See “Local Government”.

Net Working Capital – The sum of the cash balance, accounts receivable expected to be realized during the ensuing year, inventories, supplies, prepaid expenses less current liabilities, and, if encumbrance method of accounting is used, reverse for encumbrances [ORS 294.311(27)].

Non-Departmental Budget – The part of the budget summarizing expenditures or reductions to reserve accounts that are not associated with, nor under the authority of, a department budget, including interfund transfers, reserves, contingency, unappropriated fund balance, debt service payments, miscellaneous fiscal transactions, and statutory payments.

Non-Departmental Expenditure – Non-department expenditures of a fund that are not associated with, nor under the authority of, a department budget, including debt service, interfund transfers, contingency, reserves, balance available, and unappropriated fund balance.

Non-Operating Budget – Part of the budget composed of the Insurance Fund and fiscal transactions (interfund transfers, reserves, contingency, unappropriated fund balance, insurance premiums, and debt service payments).

Object Classification – A grouping of expenditures, such as personnel services, materials and services, capital outlay, debt services, and other types of requirements [ORS 294.311(29)].

Operating Budget – The day-to-day departmental and program operating costs of the City. Includes expenditures for personal services, materials and services, and capital outlay only.

Operating Rate – The rate determined by dividing the local government’s operating tax amount by the estimated assessed value of the local government. This rate is needed when a local government wants to impose less tax than its permanent rate will raise.

Ordinance – A formal legislative enactment by the governing board of a municipality.

Organizational Unit – Any administrative subdivision of the local government, especially one charged with carrying on one or more specific functions (such as a department, office, or division) [ORS 294.311(31)].

Overlapping Taxing District – This is the tax rate paid to several governments, such as a city, county, and school district.

Personnel Services Expenses – Expenses related to the compensation of salaried employees, such as, health and accident insurance premiums, Social Security and retirement contributions, civil service assessments.

Permanent Rate Limit – The maximum rate of ad valorem property taxes that a local government can impose. Taxes generated from the permanent rate limit can be used for any purpose. No action of the local government or its voters can change a permanent rate limit. The City of Springfield’s permanent tax rate is \$4.7403 per \$1,000 of assessed value.

Personal Services – An objective classification for costs of employees, including salary, overtime, taxes, and benefits.

Prior Years’ Tax Levies – Taxes levied for fiscal years preceding the current one.

Program – A group of related activities to accomplish a major service or function for which the local government is responsible [ORS 294.311(33)].

Property Taxes – Ad valorem tax or another tax on property certified to the county assessor by a unit of local government.

Proposed Budget – A financial plan prepared by the Budget Officer. All funds must be balanced. It is submitted to the public and the budget committee for review.

Publication – Public notice given by publication in a newspaper of general circulation within the boundaries of the local government; mailing through the U.S. Postal Service by first class mail to each street address within the boundaries of the local government; or hand delivery at each street address within the boundaries of the local government [ORS 294.311(35)].

Public Hearing – A formal proceeding held in order to receive testimony from all interested parties, including the general public, on a proposed issue or action.

Real Market Value (RMV) – The amount in cash which could reasonably be expected by an informed seller from an informed buyer in an arm’s-length transaction as of the assessment date. For most properties, the value used to test the constitutional limits [ORS 308.205].

Reserves – An accumulation of funds for a specific future purpose. Reserves may only be spent by resolution of the City Council.

Reserve Fund – Established to accumulate money from year to year for a specific purpose,

such as purchase of new equipment [ORS 294.346, renumbered from 294.525].

Resolution – A formal order of a governing body; lower legal status than an ordinance.

Resource – Estimated beginning funds on hand plus anticipated receipts [ORS 294.361].

Revenue – Funds received by the City from either tax or non-tax sources.

Revenue Sharing – A government unit's apportioning part of its tax income to other units of government.

Special Assessment – Charges imposed against property in a particular locality because that property received a special benefit by virtue of some public improvement, separate and apart from the general benefit accruing to the public at large. Special assessments must be apportioned according to the value of the benefit received, rather than the cost of improvement, and may not exceed the value of such benefit.

Special Assessment Bond – A bond issue payable from the payments on special assessments imposed against properties that have been specially benefited by the construction of public improvements, such as sidewalks or sewer systems.

Special Revenue Fund – A fund used to account for the proceeds of specific revenue sources (other than special assessment, expendable trusts, or major capital projects) that are legally restricted to expenditure for specific purposes [ORS 150-294.352(1)-(A)].

Special Payment – A budget expenditure category for pass-through payments, grants made to other organizations and other one-time or unusual expenditures that do not fall into the other categories of personal services, materials and services, capital outlay, etc.

Supplemental Budget – A financial plan adopted during a budget period to meet unexpected needs or to appropriated revenues not anticipated when the regular budget was adopted. It cannot be used to authorize a tax [ORS 294.471, renumbered from 294.480].

System Development Charge (SDC) – Designed to finance the construction, extension, or enlargement of a park, street, storm sewer, or sewage or disposal system. SDC's are imposed by a governmental unit as a condition to issuance of any occupancy permit or imposed by a governmental unit at such other time as, by ordinance, it may determine.

Tax – Compulsory charges levied by a government for the purpose of raising revenue. Taxes are used to pay for services or improvements provided for the benefit of the general public.

Tax on Property – Any tax, fee, charge or assessment imposed by any government unit upon property or upon a property owner as a direct consequence of ownership of that property [ORS 310.140(18)].

Tax Rate – The amount of tax stated in terms of a unit of tax for each \$1,000 of assessed value of taxable property.

Tax Revenue – Includes property taxes, local fuel taxes, a transient lodging taxes.

Tax Roll – The official listing of the amount of taxes imposed against each taxable property.

Tax Year – The fiscal year from July 1 through June 30.

Unappropriated Ending Fund Balance – Amount set aside in the budget to be carried over to the next year's budget. It provides the local government with cash until tax money or other revenues are received later in the year. This amount cannot be transferred by resolution or used through a supplemental budget, unless

necessitated by a qualifying emergency [ORS 294.398, renumbered from 294.371; ORS 294.481, renumbered from 294.455].

Use of Money and Property Revenue – Includes a variety of revenues including interest on the City’s investments, and assessments.

User Fees – Charges or fees established to recover part, or all, of the costs incurred in the provision of services by a government; based on the philosophy that the recipient of the benefit should pay for the services. Also referred to as “Charges for Service”.

Working Capital – The amount of cash and other current assets a business has available after all of its current liabilities are accounted for.

Acronyms & Abbreviations

ACFR	Annual Comprehensive Financial Report
ACWA	Association of Clean Water Agencies
ADA	Americans with Disabilities Act
ADMIN	Administration
A/R	Accounts Receivable
ARPA	American Rescue Plan Act
AV	Assessed Value
BAN	Bond Anticipation Note
BLM	Bureau of Land Management
BPA	Bonneville Power Administration
CDAC	Community Development Advisory Committee
CDBG	Community Development Block Grant
CDC	Community Development Corporation
CIP	Capital Improvement Program
CMD	Community Development Division
CMO	City Manager's Office
CMOM	Capacity Management Operations and Maintenance
CPI	Consumer Price Index
DEQ	Department of Environmental Quality
DLCD	Department of Land Conservation and Development
DPW	Development & Public Works Department
DUII	Driving Under the Influence of Intoxicants
ED	Economic Development
EEO	Equal Employment Opportunity
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
EPA	Environmental Protection Agency
ERM	Enterprise Risk Management
ESD	Environmental Services Division
EWEB	Eugene Water and Electric Board
FIREMED	Ambulance Membership Program
FLS	Fire and Life Safety
FMLA	Family Medical Leave Act
FRS	Federal Revenue Sharing
FTE	Full Time Equivalent Employee
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principals
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association

GIS	Geographic Information System
GO	General Obligation [Bond]
HAZMAT	Hazardous Materials
HOME	Home Investment Partnership Program
HR	Human Resources
HUD	Housing and Urban Development
ICMA	International City Managers Association
IGA	Intergovernmental Agreement
I/I	Inflow and Infiltration
IT	Information Technology
LAN	Local Area Network
LCC	Lane Community College
LCDC	Land Conservation and Development Commission
LCJ	Lane County Jail
LCOG	Lane Council of Governments
LOC	League of Oregon Cities
LRAPA	Lane Regional Air Pollution Authority
M5	Measure 5 (Tax Limitation Measure)
M50	Measure 50 (Tax Limitation Measure)
MGMT	Management
M&S	Materials and Services
MWMC	Metropolitan Wastewater Management Commission
NLC	National League of Cities
ODOT	Oregon Department of Transportation
OGFOA	Oregon Government Financial Officers Association
O&M	Operations and Maintenance
OPS	Operations Division
ORS	Oregon Revised Statutes
OSPF	Oregon Special Public Works Fund
OTIA	Oregon Transportation Improvement Act
PS	Personal Services
P/T	Part-time Position
RMIS	Risk Management Information System
SDC	System Development Charges
SEDA	Springfield Economic Development Agency
SHOP	Springfield Home Ownership Program
SHPO	State Historic Preservation Office
SOPP	Standard Operating Procedure Policy

SRF.....	State Revolving Fund
SUB.....	Springfield Utility Board
TLT	Transient Lodging Tax [Fund]
TDD.....	Telecommunications Device for the Deaf
UB.....	Unappropriated Balance
UEFB	Unappropriated Ending Fund Balance
UR.....	Urban Renewal
URA	Urban Renewal Agency

APPENDIX





Program Descriptions

Dept.	Number	Name	Description
City Manager's Office	1002	External Public Comm.	The City of Springfield has established a professional, collaborative relationship with members of the media and will continue to maintain a positive, informative role in providing information. The City is also increasing its social media presence as it is often where people go to get information on news, events, job opportunities and more. Promotions of City produced and/or sponsored special events, coordination with internal departments, coordination with outside agencies and non-profits, design and production of promotional materials for events and for elected officials. Promotion of events/meetings for all City departments and boards and commissions.
City Manager's Office	1004	Outside Agency Contracts	Negotiates and manages ongoing partnership and funding contracts with other agencies. Examples include Lane Council of Governments, TEAM Springfield, League of Oregon Cities, the Springfield Area Chamber of Commerce and Huerto de la Familia. These contracts and partnerships facilitate efficient and effective delivery of services to the community and may utilize a mix of funds including, but not limited to, General Funds and Transient Room Tax (TRT) Funds. In FY22, some COVID/CARES funds may also be used to support partners.
City Manager's Office	1005	Economic Development	The Economic Development program supports implementation of Council priorities with specific focus to include Downtown redevelopment and Glenwood redevelopment, with focuses on Council and urban renewal agency Board priority projects. The program prioritizes support of city-wide industry promotion, business retention, expansion, and recruitment efforts, including management of the Springfield Enterprise Zone program, support of federal Opportunity Zones, traded-sector site visits, corporate partnerships, company leads, site development, redevelopment, acquisition and/or consolidation, asset management and general project management. This program facilitates retention and expansion of existing businesses in Springfield through relationship building, advertising, sponsorships and resource coordination efforts. The strong retention focus creates a desirable community for industry recruitment.
City Manager's Office	1009	Transient Room Tax Management	The Transient Room Tax Management program is focused on the direct management and promotion of tourism related businesses, programs, events and amenities which directly contribute to an increase in overnight visitors to Springfield. Projects include art program administration, promotion and investments in Springfield quality of life features, and advertising and promotion of Springfield outside of the region.

Dept.	Number	Name	Description
City Manager's Office	1013	Intergovernmental and Legislative Management	Management of State and Federal legislative agendas, including advocacy, policy management, and intergovernmental relations. This program provides a professional interaction among the various local and state government and develops effective relationships to improve Springfield's ability to fulfill its goals.
City Manager's Office	7000	Department Administration	The Department Administration Program guides the daily operations of the City Manager's Office including implementation of Council direction and priorities, budget development, overseeing of personnel matters, employee training and development, contract administration, business relationship management, and strategic planning.
City Manager's Office	7001	Mayor & Council	The Mayor and Council set City policy and make decisions regarding ordinances and resolutions, authorizing contracts, setting City goals, and adopting the City's annual budget. The Mayor and Council guide the City staff to provide the highest quality, lowest cost, service to the residents of Springfield. Staff in the City Manager's Office schedule and coordinate activities, community events and meetings for the Mayor and Council, and communicate their attendance to the appropriate agency or person. Additionally, this program supports the coordination and hosting of significant Mayor and Council community events like the annual State of the City.
City Manager's Office	7005	City-wide Management & Oversight	Provide oversight and ensure proper coordination and communication of all City operations. This program focuses on the overall operations and oversight of daily and long-term city organizational activities and priorities. Our new City Manager will set additional priorities and goals.
Development & Public Works	1014	Engineering	This program has three main subprograms: stormwater engineering, wastewater engineering, and street engineering. This program reviews and implements engineering design standards for the stormwater and wastewater facilities in alignment with the Springfield Development Code adopted policies; City Engineering Design Standards and Procedures Manual; requirements of the National Pollution Discharge Elimination System (NPDES); City engineering design standards for street facilities including bicycle, pedestrian and transit facilities in alignment with City's Transportation System Plan and state and federal requirements for public and private projects. The program also implements technical requirements of the City's Stormwater Master Plan and Wastewater Master Plan and through this, the regionally adopted Public Facilities and Services Plan.

Dept.	Number	Name	Description
Development & Public Works	1015	Infrastructure Planning	This program maintains and updates wastewater and stormwater facility Master Plans, provides capital project identification and prioritization, assures regulatory compliance including federal permits and Oregon State Land Use Goal 11 (Public Facilities and Services), implements the regionally adopted Public Facilities and Services Plan, and prepares cost estimates for development, operations, and ongoing maintenance projects.
Development & Public Works	1021	Emergency Management	This program provides the City government and the City of Springfield at-large with a comprehensive Emergency Management program, consistent with federal, state, and local regulations. It accomplishes this through planning and coordinating with staff, community partners and volunteers, and numerous government agencies to prevent, protect, mitigate, respond to, and recover from all types of community emergencies and disasters, as well as for larger-scale planned community events
Development & Public Works	1023	Community Events	This program provides staffing, support, and traffic control for a variety of community events: Lights of Liberty, Spring Clean-up, Holiday Parade, Veteran's Parade, community festivals and special events, installation of holiday decorations, and other numerous events.
Development & Public Works	1024	Survey	This program performs plat review for property line adjustments, partitions, and subdivision proposals and approvals for final plats. Survey also provides Capital Improvement Project support with topographic surveys for design and construction staking services. The program does recordkeeping for easement and right of way for City owned property and provides property boundary and Survey customer service. This program provides City and Public owned boundary Survey services, and miscellaneous City project support including research and field services.
Development & Public Works	1025	Operations Training and Safety Programs	The program provides compliance with mandated OSHA, State/Regulatory Standards, Bloodborne Pathogens, Respiratory Program, and Work Zone Safety. The program provides a standardized and structured new employee training program, with the objective to train employees in occupational proficiency and safety, and provide the residents of Springfield with competent, skilled public employees. The program must meet BOLI compliance.

Dept.	Number	Name	Description
Development & Public Works	1028	Business Licensing	This program receives, reviews, processes, and approves business licenses applications, renewals, and related fees/charges. Staff also facilitates the expeditious review of required plans and specifications for Special Events and related licenses for a broad spectrum of the Springfield Community. The staff administering this program assists with municipal code interpretations and recommends changes to the municipal code upon request.
Development & Public Works	1030	Building Plan Review	This program is responsible for the review, permitting and occupancy approval of residential, commercial and industrial building permit applications. Staff administering this program are certified in structural, electrical, plumbing and mechanical plan reviews addressing compliance with Oregon Specialty Code. Staff also provide customer service to the public by assisting with questions about the permit process and Specialty Code Compliance.
Development & Public Works	1032	Building Field Inspections	This program is responsible for the inspection and approval of the mechanical, structural, electrical, and plumbing construction component for multi-family residential, single family dwellings and commercial/industrial building permits. The staff administering this program are certified in mechanical, structural, electrical, and plumbing inspections in compliance with Oregon Specialty Code. Staff also provides customer service to the public by assisting with questions about the inspection process and Specialty Code compliance.
Development & Public Works	1036	Community Development	This program manages federal funds from the US Department of Housing and Urban Development available for Community Development and Affordable Housing. Community Development Block Grant (CDBG) funds may be used to provide Low to Moderate Income Neighborhood Improvements, eliminate Slums and Blight, facilitate development projects including housing to benefit low to moderate income citizens and contribute to the general economic development of the City. Up to 15% of CDBG funds may be used for social services to underserved citizens in the community. Via the HOME Consortium with the City of Eugene, Springfield has access to HOME funds for new construction and acquisition of income-qualified and special needs housing.

Dept.	Number	Name	Description
Development & Public Works	1038	Comprehensive Land Planning	This program plans for the community's future by preparing, updating and implementing the Eugene Springfield Metropolitan Area General Plan (Metro Plan), 2030 Springfield Comprehensive Plan, refinement and district plans, special projects and federal and state land use mandates. The program coordinates regional and metropolitan wide comprehensive planning with Eugene, Lane County, the State and other governments and service providers. Program assists other divisions and departments in evaluating and implementing state and federal laws applicable to buildable lands, housing, economic development, natural resources and hazards, regional and local transportation plans, and the Public Facilities and Services Plan. The program addresses all Statewide Planning Goals applicable to Springfield as codified in statute and administrative rule and interpreted by case law.
Development & Public Works	1039	Development Review	This program is responsible for the administration and processing of land use and development review applications; front counter customer service on all land use and development issues; and implementation of federal, state and local regulations in partnership with outside agencies and the City's Development Review Committee. This program also reviews and signs off on Public Improvement Plans (PIPs) associated with site developments; is responsible for community programs that implement corrective and preventative flood protection pursuant to the National Flood Insurance Program, which allows the city and individuals to be able to purchase federally-backed flood insurance; and, administers grant funds for historic preservation and compliance with State and Federal historic preservation programs.
Development & Public Works	1040	Development Code Updates and Maintenance	This program is responsible for code revisions and updates to implement changes in state and federal regulatory requirements, new legislation and court decisions, new land use plans and amendments or City Council initiatives. This program includes code maintenance to keep printed and digital copies current and provide multi-media citizen access.
Development & Public Works	1041	Code Enforcement	This program is responsible for assuring compliance with the following codes and regulations and enforcement of decisions made under Department authority: Springfield Development Code, the Springfield Municipal Code, Stormwater and Environmental permit and program regulations, and Residential and Commercial Building Codes where applicable. Staff receives and responds to all citizen complaints, encourages voluntary compliance, and provides enforcement and legal support within all of Development and Public Works (DPW) as necessary.

Dept.	Number	Name	Description
Development & Public Works	1044	Stormwater Fiscal Management & Customer Services	This program provides for stormwater administrative and customer services including point-of-contact for Springfield stormwater customer billing account services. This program includes fiscal management, developing and monitoring budgets, and setting user fee rates and charges to ensure revenue stability to fund mandated programs and services. This program includes public information, education and outreach services.
Development & Public Works	1045	Stormwater Regulatory Administration	The program, in accordance with the National Pollutant Discharge Elimination System (NPDES) Stormwater MS4 Permit issued to the City, promotes public involvement/participation, provides pollution control manual development and administration, water quality monitoring, water quality facility/outfall inspection and enforcement, stormwater illicit discharge tracking/reporting/enforcement, pollution prevention in municipal operations, and post-construction stormwater management for new development and redevelopment. This program includes responsibilities for the NPDES Stormwater Discharge Permit and Stormwater Management Plan development and administration.
Development & Public Works	1048	Land Drainage & Alteration Permit	This program is responsible for the review, permitting, inspection and enforcement of all Land and Drainage Alteration Permits (LDAP) in order to minimize threats to persons, property, sensitive areas, flood plains and urban water quality from land and drainage alteration activities, which includes construction site stormwater run-off and control, as required by the City's MS4 Stormwater Permit. The staff administering this program also assists in development and refinement of city codes/regulations for the LDAP program and provides customer service to the public by assisting with questions in regard to the permit processes and code compliance, sewer connections, and systems development charges.
Development & Public Works	1049	Surface Stormwater Management	The program maintains surface stormwater quality by control of unwanted vegetation and invasive species through chemical, and manual vegetation measures and activities on water quality facilities such as: ditches, canals, bioswales, and the Mill Race. It also performing culvert cleaning, culvert repair/construction, canal reshaping, ditch/canal cleaning, flood control, drainage grading, high velocity culvert cleaning, inspections, shoulder repair, water quality features maintenance. This program facilitates the annual Leaf Pick-Up program.

Dept.	Number	Name	Description
Development & Public Works	1050	Open Spaces	This program manages public-owned trees through scheduled activities such as: tree removal, tree trimming, tree planting, and customer service inspections. The program maintains the City image by performing planter bed maintenance, chemical and manual vegetation control, turf mowing/maintenance, irrigation backflow test/repair, irrigation maintenance, customer service inspections at locations such as: public rights-of-way and City buildings, medians, entrances, roundabouts, multi-use paths and the Pioneer Parkway corridor.
Development & Public Works	1053	Subsurface Drainage and Repair	This program maintains subsurface waterway infrastructure through scheduled activities; by catch basin and storm ceptor cleaning, high velocity cleaning, inventory and conditions survey, maintenance access point inspections, root control sawing, and pipeline TV inspection. Additionally, the program performs repairs to the City's stormwater system along with dye testing, pipeline repair, riser repair, catch basin and access point repair.
Development & Public Works	1056	Regional Wastewater Administration	This program provides for budget development, rate setting, financial planning and management of the Regional Wastewater system. It coordinates intergovernmental activities and Commission support. It provides insurance and risk management, procures legal services and facilitates purchasing. The program provides for public policy issues, NPDES Permit administration, property management, grants administration, public information, education and outreach, and general customer service.
Development & Public Works	1057	Industrial Pretreatment	This program performs industrial wastewater discharge permit administration, industrial user monitoring, regulatory and permit compliance enforcement/follow-up, collections system monitoring, ongoing wastewater system user inventory, DEQ reporting and audit response, regional program administration, pollution management practices, general requirement administration, public outreach, regional/national rule and policy analysis, local discharge limitation development.
Development & Public Works	1058	Regional Wastewater Operations	This program is managed by the City of Eugene Wastewater Division, to operate and maintain the regional water pollution control facilities serving Eugene and Springfield, including wastewater treatment facilities and systems; biosolids management, industrial source control, water quality laboratory testing and analysis, septage and hauled waste services and customer service.

Dept.	Number	Name	Description
Development & Public Works	1059	Wastewater Fiscal Management and Customer Services	This program provides for local wastewater administrative and customer services including point-of-contact for Springfield wastewater customer billing account services. This program includes fiscal management, developing and monitoring budgets, and setting user fee rates and charges to ensure revenue stability to fund mandated programs and services. This program includes public information, education and outreach.
Development & Public Works	1062	Wastewater Preventive, Repair, and CMOM	This program maintains the flow and operations of sanitary sewer lines by performing high velocity cleaning. Infiltration and Inflow monitoring, TV inspections, Pump Station maintenance, performs dye testing, pipeline repair, riser repair, smoke testing, manhole repair, mapping and implementing Capacity Management Operations and Maintenance (CMOM).
Development & Public Works	1065	Transportation Planning	This program prepares, updates and implements local and regional transportation plans for motor vehicles, bicycles, pedestrians and transit; develops project ideas from concept to early design including community stakeholder and partner agency participation, National Environmental Policy Act documentation, and securing project funding; represents the City in required state and federal transportation planning processes with Eugene, Lane County, LCOG, ODOT, DLCD, and other governments and service providers. Mandates include Statewide Planning Goal 11 - Public Facilities and Services, and Goal 12 - Transportation, as codified in legislation, administrative rule, statute, and case law; and CFR Title 23, Transportation Federal Aide Requirements.
Development & Public Works	1067	Street Sweeping	This program performs regular sweeping services of City streets as mandated by regulations (NPDES permit), minimizes pollutants from entering stormwater facilities, maintains air quality, and promotes City image.
Development & Public Works	1068	Bicycle Facilities and Programs	This program enhances bicycle travel opportunities to complement with other travel modes through education and encouragement programs, and project development and delivery. Program provides for bike lane striping, improved safety, and convenience of existing routes, adding new on and off-street facilities for travel and parking, and staffs the City Bicycle and Pedestrian Advisory Committee. The program effectively utilizes the required 1% minimum of State Fuel Tax Revenue set aside.

Dept.	Number	Name	Description
Development & Public Works	1069	Locates and Encroachments	This program performs right-of-way and infrastructure systems inspections assuring the integrity of the City's infrastructure by locating and marking underground utilities to prevent damage. The program reviews and approves Encroachment permitting, which includes initial permit review assuring that submittal meets current development construction standards, as well as acceptable methods and inspections of construction.
Development & Public Works	1070	Street and Row Management	This program performs preservation and maintenance on City streets and rights-of-way to sustain and optimize the life cycle through activities such as: bridge repairs, crack sealing, customer service requests, ice and snow control, pothole patching, street rocking, skin patching, base repair, curb repair, overlays, shoulder repair. It provides street system communications and public outreach activities. This program also responds to citizen complaints on poor or hazardous conditions of sidewalks and involves property owner notification of City Code and inherent compliance. The program provides sidewalk grinding and repairs in the public right-of-way; ADA sidewalk upgrades/repair; and customer service requests inspections. When funds are available it provides support to citizens who are obligated to repair damaged sidewalks caused by public trees. It provides street system communications and public outreach activities.
Development & Public Works	1072	Traffic System Engineering and Management	This program designs, builds, operates, and maintains the City's traffic systems in compliance with federal and state law, and industry best practices. Traffic systems include traffic signals for City, ODOT, LTD, and International Paper (IP), pedestrian hybrid beacons, rapid flashing beacons, school speed zone beacons, radio and wired communication systems, streetlights, traffic signs and pavement markings. The program provides leadership and traffic engineering expertise to the Bicycle and Pedestrian Committee, manages bicycle, pedestrian, and transit facilities, reviews and approves encroachment and special event traffic control plans, and all capital construction, develops and delivers safety education and outreach programs, responds to citizen service requests, represents the City in cooperative programs with regional partners, negotiates and administers IGAs and contracts with other service providers.
Development & Public Works	1077	Transient Related Issues	The program is intended to reduce the number of transient camps that affect water quality. Camps are generally located in open spaces around drainage areas. The program is housed in the Operations Division; however Environmental Services and Community Development have significant roles including camp detection, developing affordable housing strategies, and providing social services.
Development & Public Works	7000	Department Administration	Management oversees the daily operations of the department; budget development, personnel matters; training and development, contract administration; business relationship management; strategic planning.

Dept.	Number	Name	Description
Development & Public Works	7022	City Facilities Operations, Maintenance and Custodial Services	City Facility Operations, Maintenance and City Facility Maintenance Custodial Services programs were merge in FY22 to create City Facilities Operations, Maintenance and Custodial Services program. The program provides electrical, mechanical, plumbing, and structural systems maintenance and repair of all City owned and staffed buildings and facilities. Support activities include maintenance of such items as HVACs, roofs, fire suppression/sprinklers, elevators, construction and remodels, painting, contract management, grounds keeping, asphalt and concrete surface maintenance. Program also includes cleaning, sanitizing and caretaking services to City Hall, Carter Building and Museum; may provide backup custodial services to Operations Complex. Orders all custodial supplies; select required/necessary cleaning projects. In addition, the program provides building security at City Hall and Museum.
Development & Public Works	7024	Fuel Facility Operations and Management	This program manages and provides financial oversight and day-to-day operations of the multi-agency owned fuel facility. It provides user access management to four agencies and manages all site upgrades.
Development & Public Works	7026	Vehicle and Equipment Services	This program performs preventive, scheduled and unscheduled maintenance and repairs on the City's 300+ fleet and equipment.
Development & Public Works	7900	Real Property Management	This program provides for the acquisition and sale of real property for municipal reason as well as its management and maintenance while owned. The program's intent is to assure that the property is operable and as fiscally sustainable as possible until put to another use or disposed of as surplus. This is done through landlord tenant relations through the rental of all or portions of these properties along with maintaining the facility's infrastructure, including systems such as HVACs, plumbing, electric, roofs, fire suppression/sprinklers, and elevators. It also oversees construction and remodels, painting, contract management, grounds keeping, and asphalt and concrete surface maintenance of the real property. Several programs (7901, 7902, 7903, 7904) for individual properties "roll-up" into this larger encompassing program rather than duplicating the same program multiple times.
Development & Public Works	8800	Capital Projects	This program implements the City's Capital Improvement Program for infrastructure systems including; transportation, streets, stormwater, wastewater and buildings/facilities. Activities include all aspects of project delivery from inception to completion of City construction projects. The program also maintains and updates capital construction contracting documentation and processes consistent with State statute and City policy.

Dept.	Number	Name	Description
Development & Public Works	8810	MWMC Capital	This program provides Capital project planning, design; bid process and contract award; Capital budget development, user rates and models; Capital project development, construction, inspections and construction management, capital project acceptance and recordkeeping for the Regional Wastewater system.
Finance	1200	Municipal Court Services	Consists of all functions necessary to process cases from intake through final disposition, all collection actions and court accounts receivable, and any general services and customer support provided. This program includes a variety of activities such as processing automated data imports from police records system, manual data entry, filing, arraignment, appointment of counsel for indigent representation, scheduling of trials and hearings, jury management, and final disposition processes. This program includes judicial resources and clerical support for the judge and automated processing and balancing of payments received from private collections agencies on our behalf. Performs all accounting, payments, and balancing of cash drawers and compliance with City financial policies and City auditor recommendations.
Finance	7030	Accounts Payable	The accounts payable program makes payments to all vendors on behalf of the City, including staff reimbursements. This includes check payments, ACH payments, and purchase cards. Maintenance of all vendor records, bank information, and payment addresses as well as 1099 reporting on subject payments. This program also includes reconciling purchase cards for staff with the bank invoices and proper coding of expenses to funds, departments, and programs.
Finance	7031	Annual Audit, ACFR and Internal Reporting	Work paper preparation, auditor fieldwork and inquiries, and ACFR preparation. Recording, monitoring, and analyzing of all City financial transactions, monthly financial reporting, budget, and special reporting.

Dept.	Number	Name	Description
Finance	7032	Budget Development, Forecasting, and Analysis	Lead planning, forecasting and oversight efforts that support the organization's financial health. Activities include: coordinate the City's annual budget process, revenue and expense forecasting, legal filing of required documents with the county/state, maintenance of the City's budget software (BOARD), monitor and analyze fund and department activities to verify they are within legal level limits, perform fund balancing activities, and manage the supplemental budget process.
Finance	7033	Procurement & Contracts	Procure goods and services at the best value for the City using the most efficient and effective methods possible while abiding by state and local rules and regulations and maintaining good stewardship of public funds. Draft Municipal Code, Administrative Guidelines, legislative review, contract administration, provide business and legal sufficiency review, and grant compliance.
Finance	7034	Treasury Management	Manage the City's investment portfolio and coordinate with cash flow and debt service requirements. Develop City program for the issuance of long-term debt and debt management (Issuance of Bonds)
Finance	7035	Municipal Court Administration	The Springfield Municipal Court Administration's mission is to oversee all operations and activities of the Municipal Court to ensure we are fairly and impartially upholding the rule of law in an accessible way. We strive to do this through innovations and new technology, while working collaboratively with other departments and agencies.
Finance	7040	All Finance Functions	Beginning in FY27, Finance combined all financial related programs (7030, 7031, 7032, 7033 and 7034) into one program, 7040.
Finance	7150	Regional Fiber Consortium	City of Springfield is the contracted fiscal agent for the Regional Fiber Consortium. The Regional Fiber Consortium (Consortium) was established in 1999 through an intergovernmental agreement between a group of Oregon cities and counties for the purpose of taking and managing a system of fiber optic cable transferred to the Consortium by a number of fiber providers in consideration of right-of-way user fees. It is the goal of the Consortium to develop an appropriate level of communication services for the citizens of the member jurisdictions and to serve the public interest by stimulating economic development in the communities through which the fiber optic cable passes.

Dept.	Number	Name	Description
Fire & Life Safety	1030	Building Plan Review	This Program page represents the Fire Marshal's activity associated with supporting Development & Public Works to administer this program. A Deputy Fire Marshal assists with the review, permitting, and occupancy approval of residential, commercial and industrial permit applications. In addition to plan reviews, staff also provide customer service to the public by assisting with questions regarding the permit process and Specialty Code Compliance.
Fire & Life Safety	1039	Development Review	The Fire Marshal's office is responsible for a variety of activities to support Development & Public Works in administration of the Development Review program. This program is responsible for the administration and processing of land use and development review applications, including customer service support on all land use and development issues. Implementation of federal, state, and local regulations is conducted in partnership with outside agencies as well as the City's Development Review Committee, whose members include Police, Fire and Life Safety, Building, Transportation and Environmental Services. This program is also responsible for the review and approval of Public Improvement Plans (PIPs) associated with site developments.
Fire & Life Safety	1090	Fire & Arson Investigation	Deputy Fire Marshals respond to selected fire incidents and investigate fire cause and origin, document the scene, collect evidence, and report findings when completed. Documentation of findings is used for criminal follow-up and as a vital component in insurance claims for fire loss.
Fire & Life Safety	1091	Community Risk Reduction	The Fire Marshal's Office performs activities required by State Fire Marshal to maintain City exemption status, including: Fire Code Inspections, Maintenance of required Fire Protections Systems, Public Education, Juvenile Fire Setters Intervention, Land Use Planning, and participation on Development Review Committee. The Deputy Fire Marshal serves as liaison with Building Division on fire system plans for new/remodeled occupancies.
Fire & Life Safety	1093	Appratus & Equipment Maintenance	Fire suppression and emergency medical response apparatus are inspected daily, weekly, and monthly to ensure readiness, safety, and proper inventory. Routine NFPA inspections and necessary repairs are scheduled with a contracted vendor. Contributions to the Vehicle and Equipment Replacement Fund are utilized (Capital Outlay) to replace vehicles and equipment at the end of their useful life.

Dept.	Number	Name	Description
Fire & Life Safety	1096	Fire Suppression Operations	The Fire Suppression Operations program provides fire and rescue response to 911 calls for assistance in a variety of emergencies. This program provides the personnel, specialized vehicles, and equipment to respond to emergencies in the community that threaten life, property, and the environment. This includes fires, rescues, natural and man-made disasters, hazardous material incidents, and medical emergencies. The department provides a coordinated all-hazard response to all emergency calls.
Fire & Life Safety	1097	Dispatch & Communications	Central Lane Communications Center (CLCC) provides Fire and EMS dispatch services for Eugene Springfield Fire and surrounding agencies. Services are performed under contract with City of Eugene Police Department. Actual charges from the City of Eugene are allocated based upon population, assessed property values, and call volume of the participating agencies in CLCC's services.
Fire & Life Safety	1098	Training & Development	The Fire Training program provides all uniformed department personnel with the training necessary to develop and maintain the skills, knowledge, abilities, and certifications required to provide safe and effective fire and emergency medical services. Training includes classroom and practical exercises using qualified and certified instructors. Internal career development programs continue to produce highly skilled employees that are ready for promotion within the department. The program provides the training necessary for successful, efficient, and safe service delivery to the community.
Fire & Life Safety	1099	EMS Operations	The Emergency Medical Services (EMS) program provides high-quality pre-hospital emergency medical treatment and ambulance transportation throughout the Eugene/Springfield metro area and much of eastern Lane County. This program provides for Quality Assurance, paramedic continuing education and training, and stand-by medical coverage at special events. Paramedics are trained to provide Advanced Life Support (ALS) level of care to all patients when needed.
Fire & Life Safety	1100	Fire Logistics	Under contract with the City of Eugene, Fire Logistics provides Springfield supply ordering and distribution for medical and station supplies; annual inspection and repair of Self-Contained Breathing Apparatus (SCBA) equipment; inspection, repair, and fitting of personal protective equipment (i.e. turnouts); annual fire hose inspections; and miscellaneous equipment repair and replacement.

Dept.	Number	Name	Description
Fire & Life Safety	1102	EMS Billing	Ambulance Account Services provides ambulance billing services for the City of Springfield ambulance operations and ambulance billing services for other public entities around the state for a per account fee. It includes full-cycle management of all accounts and is a revenue source for Springfield ambulance operations. Prior to FY21, Ambulance Account Services was represented by two program codes, 1102 & 1103. In FY21 these programs were merged to more accurately reflect the combined efforts of this billing department.
Fire & Life Safety	1104	Firemed	FireMed is a voluntary ambulance membership program which covers patient out-of-pocket expenses for medically necessary ambulance transportation to the nearest appropriate hospital. The FireMed reciprocal network covers nearly all corners of Oregon. Members may also subscribe to FireMed Plus and include Life Flight Network services as well.
Fire & Life Safety	1105	Community Outreach	Fire provides fire and life safety education through participation in community events throughout the year. Annual events include safety fairs, second grade classroom visits, and Young Women's Fire Camp. Past events have also included Teen Day, a Cooking Fire Safety Program, and Traveling Trunks to provide fire safety education materials to preschool and kindergarten age children. The Fire Marshal's Office reviews permits and inspects certain special events, providing opportunities to educate organizers of community events.
Fire & Life Safety	1106	Basic Life Support Operations	Eugene Springfield Fire's Basic Life Support System (BLS) creates a tiered ambulance system for 911 calls for service in the Eugene and Springfield metro areas. BLS ambulances respond to lower priority calls along with Advanced Life Support (ALS) fire engines. This allows each patient to receive a Paramedic assessment which determines the patient's need for a BLS or ALS transport. This tiered, flexible approach allows ALS ambulances to be more available for high-acuity calls within their own area and decreases their response time to aid patients who most need their service.
Fire & Life Safety	7000	Department Administration	Administrative staff oversee budget development, timekeeping and human resources, contract administration, and tech support.

Dept.	Number	Name	Description
Human Resources	7000	Department Administration	The program provides City-wide Human Resources support in the areas of personnel administration, class and compensation, employee and labor relation, talent acquisition, employee training, and payroll administration.
Human Resources	7060	Risk Administration	This program coordinates methods and processes used to manage risk and seize opportunities related to City objectives per state and Federal regulations and best practices. This program administers the insurance program which includes property, liability, safety, and loss control.
Human Resources	7062	Workers' Compensation Claims	The Workers' Compensation Program manages workers' compensation claims and facilitates employees' return from work-related injuries per state and Federal regulations.
Human Resources	8300	Self Funded Medical	The Self-Funded Medical Program is responsible for tracking and managing the City's fiduciary responsibility the City's self-funded medical insurance program.
Human Resources	8301	Self Funded Dental	The Self-Funded Dental Program is responsible for tracking and managing the City's fiduciary responsibility for the City's dental insurance program.
Human Resources	8350	Wellness Center	The Wellness Center is designed to keep health insurance cost increases lower than national and regional trends and increase employee productivity by shifting the high costs of urgent care and primary care services to a lower, fixed cost of the clinic.

Dept.	Number	Name	Description
Information Technology	7070	Financial Systems	This program includes systems that support general ledger, procurement, budgeting, financial reporting, financial forecasting, and financial regulatory compliance.
Information Technology	7000	Department Administration	Management oversees the daily operations of the department to include budget and contract administration, employee evaluations, training and development; business relationship management with vendors and regional partners; as well as IT project portfolio management and strategic planning.
Information Technology	7071	Human Resource Systems	The Human Resource (HR) Systems program includes systems that support payroll, position management, benefits administration, labor contract administration, recruitment, risk management and HR regulatory compliance.
Information Technology	7072	Land Management Systems	The Land Management Systems program includes systems that support property management, Right-Of-Way management, cadastral mapping, assessment and taxation, base mapping (elevation, vegetation, hydrography, structures, etc.), deeds and land records.
Information Technology	7073	Facilities Management Systems	The Facilities Management Systems program includes systems that support the design, construction, operation and maintenance of wastewater and storm water systems, transportation systems and municipal buildings.
Information Technology	7074	Criminal Justice Systems	The Criminal Justice Systems program includes systems that support community police, animal control, courts, and jail.
Information Technology	7075	Fire And Life Safety Systems	The Fire and Life Safety Systems program includes systems that support emergency patient transport, fire and hazardous materials response, etc.
Information Technology	7076	Community Development Systems	The Community Development Systems program includes systems that support planning, code enforcement, permitting, franchising, economic development, and housing program management.
Information Technology	7077	Public Library Systems	The program includes systems that support media control, digital literacy, public education, and Library administration functions. Specific systems include hosted library systems (SIRSI), locally hosted systems office software, purchase card systems and Wi-Fi services.
Information Technology	7078	Shared Systems	The Shared Systems program includes sub-programs that provide essential services to all other programs such as document management, emergency management, risk management, email, phones, productivity software (MS Office Software), etc.
Information Technology	7079	Information Security Compliance	The Information Security Compliance program includes systems that support regulatory compliance, liability management, risk management, access management, public records requests, litigation requests, employee investigation, and system security analysis.

Dept.	Number	Name	Description
Legal Services	1012	City Prosecutor	The City contracts for Prosecution Services with the firm of Leahy Cox, LLP. The City Prosecutor represents the City in Municipal Court and Appellate courts. Prosecution services are provided for all misdemeanor criminal and traffic crimes and for any violation cases in which the defendant has retained counsel. Services provided include screening of reports filed, negotiations for settlement of cases, and for representation of the City in trials by court or by jury. The City Prosecutor also recommends revisions to the Municipal Code to conform with case law and state statutes, and provides legal advice and training for the Police Department.
Legal Services	7100	City Attorney	The City Attorney's Office is responsible for procedural aspects of all City Council and Planning Commission meetings and for supplying the City Council and staff with legal analysis and opinions regarding existing or proposed City operations and activities. All ordinances, resolutions, contracts and activities having legal implications are reviewed and approved to assure compliance with intent, Charter, State and Federal laws as well as the possibility of liability exposure or litigation.
Library Services	1129	Arts Commission	The Springfield Arts Commission (SAC) provides unique events and ongoing programs that result in opportunities for Springfield artists, enhanced quality of life for Springfield residents, and an increase in visitors to downtown Springfield. A Management Support Technician serves as the staff liaison to the commission, providing budget oversight, administration, and support to the commission.
Library Services	1130	Museum	As a part of the Springfield Library, the mission of the Springfield History Museum is to foster an awareness of the history of Springfield, provide a link between our past and present, and promote an appreciation of the diverse communities that call Springfield and rural East Lane County home. The Museum features rotating biannual historical exhibits, a permanent exhibit, and educational programming for our community throughout the year. The Museum's children's area now includes space for interactive educational activities. The Museum relies heavily on volunteer help with guests, exhibits and collections. The Council-appointed Springfield History Museum Committee is responsible for making recommendations and assisting with implementation of exhibits and programs; assisting with community outreach and publicity, fundraising, and approving Museum policies.

Dept.	Number	Name	Description
Library Services	1131	Library Operations	Library Operations captures the cost of running the library, from personnel to office supplies, from supporting the volunteer program to our development and marketing. Most of library FTE are tracked under this program. Examples of the work covered under this program include: staff training, such as with State-provided resources on working with vulnerable populations; recruitment, training and management of a robust volunteer operation; assisting with Library Advisory Board directives such as work on a community survey; and, working to help expand the work of our support groups, the Springfield Library Foundation and the Friends of the Springfield Public Library.
Library Services	1132	Library Collections	Our Library Collections program monitors the cost of providing a wide variety of resources to our library card holders and community. The library works to meet demands for print and online materials. Budgeted here are our collection budgets for books, movies, periodicals, music, databases and downloadable ebooks and audiobooks. Through ordering, processing and curation, all library staff play a role in the materials the library provides our community.
Library Services	1133	Library Services	Library Services includes providing borrowers' services, programs and outreach. Considered here is the task management of checking items in and out, registering new library cardholders, and resolving patron issues such as lost or damaged item replacement. Staff works with patrons to find the information they seek, including referral services. The library reimaged library services during the COVID-19 shutdown and still provided educational and cultural programs for all ages. Regular programming includes tech help sessions, a monthly film discussion series, opportunities for civic and social engagement, STEM storytimes, afterschool programs, robust programming during school breaks, and programming in Spanish, all continued in a virtual world.
Library Services	7000	Department Administration	Management oversees the daily operations of the department including budget development, personnel matters, training and development, contract administration, business relationship management, and strategic planning. Examples of work represented under this program are: development and review of the library strategic plan, community-embedded librarians serving on community-wide Committees and Boards; twice-yearly in-service trainings for library staff; and, working on City department-wide initiatives, such as representation on the City Executive Team, IT Steering Committee, Information Security Committee, Emergency Management Team, Union bargaining negotiations, Committee for Diversity and Inclusion, and the Safety Committee.

Dept.	Number	Name	Description
Police	1141	Hiring & Professional Standards	This program oversees recruitment, hiring, training, Department of Public Safety Standards and Training (DPSST) certification, review of use of force, pursuit incidents, and oversight of personnel commendations and complaints from the public.
Police	1144	Patrol - Sworn	Sworn patrol officers enforce state and local laws and municipal codes, perform preventative community policing, respond to emergency and non-emergency calls for service in an effort to protect life and property, and maintain peace and safety in the community. Officers proactively generate calls for service through observation, prevention, and detection activities. As part of their duties, officers investigate crime, pursue, restrain, and arrest individuals, enforce traffic laws, prepare written reports, and interact with other law enforcement agencies in accordance with policy.
Police	1145	Patrol- Non-Sworn	Non-sworn patrol community service officers (CSOs) respond to non-emergency calls for service. CSOs perform a variety of services, to include retrieval of stolen and recovered property, processing and lodging of evidence, support at accident scenes, and arranging for the towing of vehicles. CSOs prepare written reports on incidents that are not in progress and do not require sworn officer presence, enforce parking control laws such as nuisance vehicle and traffic hazard removal, assist with local subpoena service, and provide operational support at major incident scenes.
Police	1146	Traffic Team	The traffic team consists of three motorcycle officers and one driving under the influence (DUI) enforcement officer. The motorcycle team emphasizes enforcement of traffic laws, including focus on speed, distracted driving, pedestrian safety, bike safety, and safety belts. The motorcycle team regularly participates in local and regional community events, to include traffic control for University of Oregon events, parades and marathons. The DUI enforcement officer is assigned an unmarked patrol car equipped with an in-car video system and emphasizes patrol efforts toward identification and enforcement of intoxicated drivers. Many officers selected for the DUI officer position are certified Drug Recognition Experts (DRE), which is an additional skillset for identifying non-alcohol related intoxicated driving.
Police	1148	K-9 Unit	The program is made up of four sworn K9 officers and their police dogs. The dogs are used for suspect apprehension, locating missing persons, and handler and officer protection. The K9 officers and their dogs perform public demonstrations and attend various community and special events throughout the year. The Springfield K9 unit also hosts a state-wide police dog competition each year, which is a free event for the community to attend.

Dept.	Number	Name	Description
Police	1149	Drug Dog	A specially trained officer and dog use their training to identify and intercept drug trafficking activity in Springfield and surrounding areas. The drug detection dog provides drug search and detection services for the execution of search warrants and regional law enforcement partners, schools, and businesses.
Police	1150	Major Accident Investigation Team (MAIT)	The Major Accident Investigation Team (MAIT) is an ad-hoc team of police officers responsible for the investigation of traffic accidents involving serious physical injury or death and major crime scene reconstruction in the City of Springfield. MAIT team members are specially trained in accident investigation, evidence collection, and reconstruction.
Police	1154	Investigations	The Investigations Services Division investigates and follows up on person, property, and drug crimes. The crimes investigated range from murder to minor theft. The team of detectives each have a primary criminal investigative focus, to include assault, robbery, and burglary crimes, property and auto theft, fraud, and local drug crimes. Two detectives are dedicated to sexual assault, child sexual or physical abuse, or elder abuse cases and receive specialized training due to the sensitive nature of the cases.
Police	1159	Computer Forensics	The Computer Forensics program consists of one detective with specialized training and certifications to provide expertise in the retrieval and recovery of data from cell phones, computers, hard disks, and internet sites related to criminal activity. Supported criminal activity includes the exploitation of children, financial fraud, and other major crimes.
Police	1160	Special Weapons and Tactics (SWAT)	The Special Weapons and Tactics (SWAT) team is an ad-hoc group of specially trained police officers who respond to crisis situations such as barricaded subjects, hostage situations, high-risk warrant service, or any situation where a suspect is considered armed and dangerous. The SWAT team is made up of department members who apply to serve on the team. Members are trained in crisis intervention, building entry, and the use of special weapons. The SWAT team includes a negotiations component consisting of five specially trained negotiators.
Police	1161	School Resource Officers	In partnership with the school district, the Police Department assigns two police officers as School Resource Officers (SROs). School Resource Officers provide law enforcement presence for the school district with focus towards the high schools.

Dept.	Number	Name	Description
Police	1162	Animal Control	The Animal Control program is staffed by one Animal Control Officer who is responsible for enforcing the City's dog license and animal control ordinances. The Animal Control Officer responds to animal related calls for service, including dog bites, animals at-large, and potential neglect cases. Animals found at large in the City jurisdiction are either returned to their owner or transported to Greenhill Humane Society, as needed.
Police	1163	Crime Prevention and Community Relations	This program fosters positive community interaction and coordinates community events, including National Night Out, Justice Center Open House, Safety Fairs, and the annual Citizens Police Academy. The program provides training, information, and crime prevention strategies to Neighborhood Watch groups. The program develops working relationships with key community stakeholder groups and acts as a liaison with independent groups, such as the Lock Out Crime Project (LOC), whose mission supports the work of the Department. The program is primarily supported by the Community Outreach Coordinator and Community Information Coordinator.
Police	1166	CAHOOTS	Partnership with CAHOOTS (Crisis Assistance Helping Out On The Streets) provides specialized response to persons experiencing a mental health crisis, intoxication, or minor medical support. The CAHOOTS team consists of a mental health care worker and a medic who assist at de-escalation and support, typically without a law enforcement response. In some instances, law enforcement and CAHOOTS partner on service calls to provide safety and support services.
Police	1167	Dispatch	Springfield Police dispatchers receive emergency and non-emergency phone calls and serves as the secondary Public Safety Answering Point (PSAP) in Lane County. Dispatchers guide callers through stressful situations and obtain and relay vital information to officers in the field. Dispatchers perform queries, enter data in local, regional, and national criminal justice computer systems, and provide additional support functions. Dispatchers maintain an ongoing awareness of the location and activity for all field units via radio communication and the computer-aided dispatch application, as well as monitoring the Springfield Justice Center security. Dispatchers are responsible for inter-agency communication regarding warrants, stolen vehicles, stolen property, and other criminal related information.
Police	1168	Records and Calltaking	This program maintains law enforcement records and receives non-emergency phone calls for police services, as well as responds to in-person inquiries in the public lobby of the Springfield Justice Center. Records responsibilities include reporting the department's Oregon – National Incident Based Reporting System (O-NIBRS) crime statistics to the State of Oregon, as well as fulfilling requests for police reports from officers, law enforcement agencies, citizens, and other applicable agencies in accordance with department policy and statute requirements. Calltaking duties include creation of calls for service in the computer-aided dispatch application, writing police reports with no suspect information, and providing information such as referrals to other public resources.

Dept.	Number	Name	Description
Police	1170	Property & Evidence	Property and evidence personnel perform a variety of complex duties including the processing, receipt, storage, safekeeping, release, and disposal of property or evidence that comes into the custody and/or control of the Springfield Police Department. Property and evidence personnel ensure compliance with state and local laws, codes, and regulations while maintaining record keeping system related to property and evidence.
Police	1174	Springfield Municipal Jail-Court Support	The Jail Court Officer transports prisoners to and from the Lane County Jail, moves inmates to and from the Springfield Municipal Court, and provides periodic transport for the police patrol division. The Court Officer provides security and bailiff duties at all court hearings.
Police	1175	Springfield Municipal Jail-Operations	Springfield Municipal Jail operations includes book-in of incoming arrestees, housing inmates, and oversight of jail security and communications. Booking processing include supervision of arrestees and inmates in pre-book cells, initial classification of inmates, medical assessment, and identifying potential safety considerations. Housing of inmates includes the assignment of inmates to housing units based upon classification criteria, performing safety checks, coordinating inmate movement, providing food service, organizing inmate visitation, overseeing inmate workers, and ensuring a clean and healthful environment for both inmates and staff. Jail staff also monitor and control security systems, security cameras, and facility access to and from the jail facility.
Police	1176	Springfield Municipal Jail-Records	Jail staff maintain electronic and/or physical records of jail inmate files, inmate trust account activity, mail services, and visitor logs. Jail staff utilize a jail management system application to document the book in, housing, sentence computation, release, and other jail inmate processes.
Police	7000	Department Administration	Management oversees the daily operations of the department, including budget development, personnel matters, training and development, contract administration, business relationship management, and strategic planning.
Police	7090	Building Maintenance and Security	This program is responsible for building security, general maintenance, and custodial services for the Springfield Justice Center and Springfield Jail.

CITY OF SPRINGFIELD, OREGON
RESOLUTION NO. 2026-18

FY27 ADOPTED BUDGET

A RESOLUTION ADOPTING THE FISCAL YEAR 2026/2027 (FY27) CITY OF SPRINGFIELD BUDGET, MAKING APPROPRIATIONS, AND IMPOSING AND CATEGORIZING THE TAX.

WHEREAS, starting on May 4, 2026, and ending on May 6, 2026, the Budget Committee met and reviewed the proposed 2026/2027 (FY27) City budget;

WHEREAS, on May 6, 2026, the Budget Committee recommended approval of the 2026/2027 (FY27) City budget for Council adoption;

WHEREAS, on June 15, 2026, the City Council held a public hearing on the recommended budget; and

WHEREAS, the City Council of the City of Springfield finds that adopting the budget and making appropriations is necessary under ORS 294.305 to 294.565,

NOW, THEREFORE, BE IT RESOLVED BY THE COMMON COUNCIL OF THE CITY OF SPRINGFIELD:

Section 1: The budget for the City of Springfield for the fiscal year beginning July 1, 2026, and ending June 30, 2027, on file at Springfield City Hall, in the total amount of \$496,255,961 is hereby adopted.

Section 2: The amount for the fiscal year beginning July 1, 2026, and ending June 30, 2027, as set forth in Exhibit A are hereby appropriated for the purposes shown therein.

Section 3: The following ad valorem property taxes are hereby imposed for tax year 2026/2027 upon the assessed value of all taxable property within the City:

- (1) The rate of \$4.7403 per \$1,000 of assessed value for the permanent rate tax;
- (2) The rate of \$0.53 per \$1,000 of assessed value for the voter-approved five-year Local Option operating levy for fire operations;
- (3) The rate of \$1.40 per \$1,000 of assessed value for the voter-approved five-year Local Option operating levy for police, court and jail operations; and
- (4) The amount of \$4,400,000 for debt service for general obligation bonds.

Section 4: The taxes imposed are hereby categorized for the purposes of Article XI section 11b as follows:

Funds	Subject to the General Government Limitation	Excluded from the Limitation
General Fund	\$ 4.7403/\$1,000	
Fire Local Option Levy	\$ 0.5300/\$1,000	
Police Local Option Levy	\$ 1.4000/\$1,000	
Bond Sinking Fund		\$ 4,400,000

Section 5: The City Manager of the City of Springfield is authorized and directed to certify the levy, as authorized by law, with Lane County, Oregon Assessor and the Lane County, Oregon Clerk, and will file a copy of the adopted budget with the Department of Revenue, State of Oregon.

Section 6: This resolution shall take effect immediately upon adoption by the Council.

ADOPTED by the Common Council of the City of Springfield this 15th day of June, 2026, by a vote of 6 for and 0 against.

ATTEST:



City Recorder

REVIEWED & APPROVED
AS TO FORM

Kristina Kraag

DATE: 6/4/2026

SPRINGFIELD CITY ATTORNEY'S OFFICE

FY27 LEGAL APPROPRIATIONS LEVEL

	<u>Dollar Amount</u>
<u>General Fund - 100</u>	
Department Operating	
01 City Manager's Office	\$ 1,944,871
02 Human Resources	994,027
03 Information Technology	2,048,873
04 Finance	3,060,185
05 Fire & Life Safety	15,935,859
06 Police	18,536,719
07 Development and Public Works	4,115,778
08 Library	2,112,774
09 Legal Services	1,008,297
Total Department Operating	<u>49,757,383</u>
Non-Departmental	
91 Interfund Transfers	564,290
95 Contingencies	1,500,000
96 Reserves*	11,978,412
Total Non-Departmental	<u>14,042,702</u>
Total General Fund	<u>\$ 63,800,085</u>
<u>Street Fund - 201</u>	
Department Operating	
01 City Manager's Office	\$ 63,349
07 Development and Public Works	7,951,885
Total Department Operating	<u>8,015,234</u>
Non-Departmental	
95 Contingencies	300,000
96 Reserves*	997,118
Total Non-Departmental	<u>1,297,118</u>
Total Street Fund	<u>\$ 9,312,352</u>

	<u>Dollar Amount</u>
<u>Special Revenue Fund - 204</u>	
Department Operating	
01 City Manager's Office	\$ 20,500
03 Information Technology	20,000
04 Finance	341,400
06 Police	856,500
07 Development and Public Works	1,786,333
08 Library	230,503
Total Department Operating	<u>3,255,236</u>
Non-Departmental	
96 Reserves*	<u>3,573,321</u>
Total Non-Departmental	<u>3,573,321</u>
Total Special Revenue Fund	<u>\$ 6,828,557</u>
<u>Transient Room Tax Fund - 208</u>	
Department Operating	
01 City Manager's Office	\$ 1,181,757
07 Development and Public Works	24,201
08 Library	345,341
Total Department Operating	<u>1,551,299</u>
Non-Departmental	
91 Interfund Transfers	1,221,530
96 Reserves*	<u>2,144,223</u>
Total Non-Departmental	<u>3,365,753</u>
Total Transient Room Tax Fund	<u>\$ 4,917,052</u>
<u>Community Development Fund - 210</u>	
Department Operating	
04 Finance	\$ 37,697
07 Development and Public Works	740,167
Total Department Operating	<u>777,864</u>
Non-Departmental	
96 Reserves*	<u>52,891</u>
Total Non-Departmental	<u>52,891</u>
Total Community Development Fund	<u>\$ 830,755</u>

	<u>Dollar Amount</u>
<u>Building Code Fund - 224</u>	
Department Operating	
01 City Manager's Office	\$ 26,148
05 Fire and Life Safety	99,346
07 Development and Public Works	2,196,828
Total Department Operating	<u>2,322,322</u>
Non-Departmental	
95 Contingencies	35,000
96 Reserves*	8,938,302
Total Non-Departmental	<u>8,973,302</u>
Total Building Fund	<u>\$ 11,295,624</u>
<u>Fire Local Option Levy Fund - 235</u>	
Department Operating	
05 Fire and Life Safety	\$ 2,861,134
Total Department Operating	<u>2,861,134</u>
Non-Departmental	
95 Contingencies	45,000
96 Reserves*	1,346,471
Total Non-Departmental	<u>1,391,471</u>
Total Fire Local Option Levy Fund	<u>\$ 4,252,605</u>
<u>Police Local Option Levy Fund - 236</u>	
Department Operating	
04 Finance	\$ 917,369
06 Police	8,670,306
09 Legal Services	96,959
Total Department Operating	<u>9,684,634</u>
Non-Departmental	
95 Contingencies	150,000
96 Reserves*	2,789,580
Total Non-Departmental	<u>2,939,580</u>
Total Police Local Option Levy Fund	<u>\$ 12,624,214</u>

	<u>Dollar Amount</u>
<u>Bond Sinking Fund - 306</u>	
Non-Departmental	
92 Debt Service	\$ 4,387,000
95 Unappropriated Ending Fund Balance*	589,620
Total Non-Departmental	<u>4,976,620</u>
 Total Bond Sinking Fund	 <u>\$ 4,976,620</u>
 <u>Development Assessment Fund - 419</u>	
Non-Departmental	
96 Reserves*	\$ 1,100,910
Total Non-Departmental	<u>1,100,910</u>
 Total Development Assessment Fund	 <u>\$ 1,100,910</u>
 <u>Development Projects Fund - 420</u>	
Total Development and Public Works Capital Projects	<u>\$ 750,000</u>
 Non-Departmental	
91 Interfund Transfers	124,688
96 Reserves*	4,210,450
Total Non-Departmental	<u>4,335,138</u>
 Total Development Projects Fund	 <u>\$ 5,085,138</u>
 <u>Regional Wastewater Capital Fund - 433</u>	
Department Operating	
07 Development and Public Works	\$ 2,843,000
Total Department Operating	<u>2,843,000</u>
 Total Development and Public Works Capital Projects	 <u>39,430,000</u>
 Non-Departmental	
91 Interfund Transfers	28,880
96 Reserves*	72,184,125
Total Non-Departmental	<u>72,213,005</u>
 Total Regional Wastewater Capital Fund	 <u>\$ 114,486,005</u>

	<u>Dollar Amount</u>
<u>Street Capital Fund - 434</u>	
Department Operating	
07 Development and Public Works	\$ 141,601
Total Department Operating	<u>141,601</u>
 Total Development and Public Works Capital Projects	 <u>16,819,936</u>
 Non-Departmental	
96 Reserves*	<u>24,619,659</u>
Total Non-Departmental	<u>24,619,659</u>
 Total Street Capital Fund	 <u><u>\$ 41,581,196</u></u>
 <u>Sanitary Sewer Operations Fund - 611</u>	
Department Operating	
01 City Manager's Office	\$ 94,334
04 Finance	24,063
07 Development and Public Works	<u>6,808,025</u>
Total Department Operating	<u>6,926,422</u>
 Total Development and Public Works Capital Projects	 <u>5,150,500</u>
 Non-Departmental	
92 Debt Service	1,066,010
95 Contingencies	150,000
96 Reserves*	<u>46,761,924</u>
Total Non-Departmental	<u>47,977,934</u>
 Total Sanitary Sewer Operations Fund	 <u><u>\$ 60,054,856</u></u>
 <u>Regional Wastewater Fund - 612</u>	
Department Operating	
01 City Manager's Office	\$ 19,409
04 Finance	208,333
07 Development and Public Works	<u>29,373,049</u>
Total Department Operating	<u>29,600,791</u>
 Non-Departmental	
91 Interfund Transfers	13,000,000
92 Debt Service	713,770
95 Contingencies	2,000,000
96 Reserves*	<u>9,208,982</u>
Total Non-Departmental	<u>24,922,752</u>
 Total Regional Wastewater Fund	 <u><u>\$ 54,523,543</u></u>

	<u>Dollar Amount</u>
<u>Ambulance Fund - 615</u>	
Department Operating	
05 Fire and Life Safety	\$ 7,985,821
Total Department Operating	<u>7,985,821</u>
Non-Departmental	
96 Reserves*	<u>1,743,767</u>
Total Non-Departmental	<u>1,743,767</u>
Total Ambulance Fund	<u><u>\$ 9,729,588</u></u>
<u>Storm Drainage Operating Fund - 617</u>	
Department Operating	
01 City Manager's Office	\$ 94,595
04 Finance	24,062
07 Development and Public Works	<u>9,094,388</u>
Total Department Operating	<u>9,213,045</u>
Total Development and Public Works Capital Projects	<u>1,897,400</u>
Non-Departmental	
92 Debt Service	551,951
95 Contingencies	530,000
96 Reserves*	<u>29,019,097</u>
Total Non-Departmental	<u>30,101,048</u>
Total Storm Drainage Operations Fund	<u><u>\$ 41,211,493</u></u>
<u>Booth-Kelly Fund - 618</u>	
Department Operating	
01 City Manager's Office	\$ 345,704
07 Development and Public Works	<u>467,060</u>
Total Department Operating	<u>812,764</u>
Non-Departmental	
95 Contingencies	15,000
96 Reserves*	<u>1,565,391</u>
Total Non-Departmental	<u>1,580,391</u>
Total Booth-Kelly Fund	<u><u>\$ 2,393,155</u></u>

	<u>Dollar Amount</u>
<u>Regional Fiber Consortium - 629</u>	
Department Operating	
04 Finance	\$ 293,825
Total Department Operating	<u>293,825</u>
Non-Departmental	
96 Reserves*	<u>577,613</u>
Total Non-Departmental	<u>577,613</u>
Total Regional Fiber Consortium Fund	<u><u>\$ 871,438</u></u>
<u>Insurance Fund - 707</u>	
Department Operating	
02 Human Resources	\$ 896,762
31 Health Insurance	10,310,700
32 Risk Services	<u>3,663,780</u>
Total Department Operating	<u>14,871,242</u>
Non-Departmental	
95 Contingencies	200,000
96 Reserves*	<u>18,195,561</u>
Total Non-Departmental	<u>18,395,561</u>
Total Insurance Fund	<u><u>\$ 33,266,803</u></u>
<u>Vehicle and Equipment Fund - 713</u>	
Department Operating	
03 Information Technology	\$ 1,486,792
05 Fire and Life Safety	741,867
06 Police	108,000
07 Development and Public Works	1,949,600
08 Library	10,000
09 Legal Services	<u>1,900</u>
Total Department Operating	<u>4,298,159</u>
Non-Departmental	
92 Debt Service	209,000
96 Reserves*	<u>7,557,345</u>
Total Non-Departmental	<u>7,766,345</u>
Total Vehicle and Equipment Fund	<u><u>\$ 12,064,504</u></u>

	<u>Dollar Amount</u>
<u>SDC Administration Fund - 719</u>	
Department Operating	
04 Finance	\$ 37,158
07 Development and Public Works	534,891
Total Department Operating	<u>572,049</u>
Non-Departmental	
95 Contingencies	10,000
96 Reserves*	467,419
Total Non-Departmental	<u>477,419</u>
Total SDC Administration Fund	<u>\$ 1,049,468</u>
	<u>\$ 496,255,961</u>
TOTAL RESOLUTION	

*Reserves and Unappropriated Ending Fund Balance are not appropriated for spending and are shown for information purposes only.

FORM OR-LB-1

NOTICE OF BUDGET HEARING

A public meeting of the Springfield City Council will be held on June 15, 2026 at 7 p.m. at City Hall, 225 Fifth St., Springfield, Oregon. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2026 as approved by the City of Springfield Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at City Hall, 225 Fifth St., Springfield, Oregon, between the hours of 8 a.m. and 5 p.m. or online at <https://springfield-or.gov/finance/budget-committee-meetings-agendas/>. This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as the preceding year.

Contact: Nathan Bell, Finance and IT Director

Telephone: 541-726-2364

Email: nbell@springfield-or.gov

FINANCIAL SUMMARY - RESOURCES

TOTAL OF ALL FUNDS	Actual Amount 2024-2025	Adopted Budget This Year 2025-2026	Approved Budget Next Year 2026-2027
Beginning Fund Balance/Net Working Capital	289,017,300	318,499,719	288,882,275
Fees, Licenses, Permits, Fines, Assessments & Other Service Charges	101,127,394	110,598,829	111,239,254
Federal, State & all Other Grants, Gifts, Allocations & Donations	14,832,600	19,487,579	17,751,086
Revenue from Bonds and Other Debt	21,240,332	0	0
Interfund Transfers / Internal Service Reimbursements	20,854,510	22,835,886	18,218,992
All Other Resources Except Current Year Property Taxes	19,395,650	14,101,933	15,504,416
Current Year Property Taxes Estimated to be Received	43,060,511	43,603,687	44,659,938
Total Resources	509,528,297	529,127,633	496,255,961

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION

Personnel Services	68,155,058	73,139,997	75,241,300
Materials and Services	65,284,886	73,464,494	75,430,676
Capital Outlay	24,008,530	136,819,700	69,159,685
Debt Service	13,553,067	12,543,761	6,927,731
Interfund Transfers	17,626,417	19,775,761	14,939,388
Contingencies	0	2,409,776	4,935,000
Special Payments	0	0	0
Unappropriated Ending Balance and Reserved for Future Expenditure	0	210,974,144	249,622,181
Total Requirements	188,627,957	529,127,633	496,255,961

FINANCIAL SUMMARY - REQUIREMENTS AND FULL-TIME EQUIVALENT EMPLOYEES (FTE) BY ORGANIZATIONAL UNIT OR PROGRAM *

Name of Organizational Unit or Program FTE for that unit or program			
City Manager's Office	3,063,497	3,500,416	3,790,667
FTE	8.50	8.00	8.00
Human Resources	1,483,504	1,805,026	1,890,789
FTE	8.00	8.00	8.00
Information Technology	2,580,774	3,208,614	3,555,665
FTE	9.00	9.00	9.00
Finance	4,445,817	5,358,749	4,944,092
FTE	19.14	18.14	18.14
Fire and Life Safety	26,384,628	26,481,813	27,624,025
FTE	98.00	97.00	99.00
Police	27,834,108	28,376,476	28,171,526
FTE	124.00	122.00	122.00
Development and Public Works	76,874,715	198,381,688	132,074,642
FTE	159.07	162.66	161.53
Library	2,721,092	2,913,998	2,698,618
FTE	17.30	15.90	13.50
Legal Services	1,013,803	1,075,009	1,107,156
FTE	3.00	3.00	3.00
Health Insurance	8,572,972	8,768,828	10,310,700
FTE	0.00	0.00	0.00
Workers Compensation and Property/Liability	2,473,563	3,553,574	3,663,780
FTE	0.00	0.00	0.00
Interfund Loans and Transfers	17,626,417	19,775,761	14,939,388
FTE	0.00	0.00	0.00
Debt Service	13,419,863	12,543,761	6,927,731
FTE	0.00	0.00	0.00
Contingency and Unappropriated Balance	0	2,928,396	5,524,620
FTE	0.00	0.00	0.00
Reserves	0	210,455,524	249,032,562
FTE	0.00	0.00	0.00
Not Allocated to Organizational Unit or Program	133,204	0	0
FTE	0.00	0.00	0.00
Total Requirements	188,627,957	529,127,633	496,255,961
Total FTE	446.01	443.70	442.17

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING *

The Proposed Budget includes a series of ongoing adjustments to better align expenditures with available revenues.

- (1) Fire Services: Continued implementation of the D-Shift model - adding a fourth shift to improve staffing distribution, reduce overtime, and support firefighter safety - and adjustments necessary for intergovernmental agreement compliance, and ensure appropriate staffing across all shifts.
- (2) Public Works: Programmatic and staffing realignments, including the transfer of the street sweeper program to the Storm Drainage Operations Fund, to better align services with funding sources.
- (3) Library Services: The budget proposes the elimination of a vacant Library Associate Manager position and a Librarian position, subject to the applicable personnel processes and collective bargaining obligations.
- (4) Departmental Efficiencies: Vacancy savings, targeted reductions in materials and services, and internal reallocations contribute to overall cost containment.

PROPERTY TAX LEVIES			
	Rate or Amount Imposed 2024-2025	Rate or Amount Imposed This Year 2025-2026	Rate or Amount Approved Next Year 2026-2027
Permanent Rate Levy (rate limit \$4.7403 per \$1,000)	4.7403	4.7403	4.7403
Local Option Levy (Fire)	0.38	0.38	0.53
Local Option Levy (Police)	1.40	1.40	1.40
Levy For General Obligation Bonds (2016 Refunding)	2,012,943	1,700,000	0
Levy For General Obligation Bonds (2024 Streets)	5,107,476	4,375,000	4,400,000

STATEMENT OF INDEBTEDNESS		
LONG TERM DEBT	Estimated Debt Outstanding on July 1.	Estimated Debt Authorized, But Not Incurred on July 1.
General Obligation Bonds	12,300,000	0
Other Bonds	4,302,678	0
Other Borrowings	400,000	0
Total	17,002,678	0

Notice of Property Tax and Certification of Intent to Impose a Tax, Fee, Assessment or Charge on Property

To assessor of Lane County

FORM OR-LB-50
2026-2027

☐ Check here if this is an amended form.

- Be sure to read instructions in the Notice of Property Tax Levy Forms and Instruction booklet

The City of Springfield has the responsibility and authority to place the following property tax, fee, charge or assessment on the tax roll of Lane County. The property tax, fee, charge or assessment is categorized as stated by this form.

<u>225 Fifth Street</u>	<u>Springfield</u>	<u>Oregon</u>	<u>97477</u>	<u>June 15, 2026</u>
Mailing Address of District	City	State	ZIP code	Date
<u>Nathan Bell</u>	<u>Finance and IT Director</u>	<u>541-726-2364</u>	<u>nbell@springfield-or.gov</u>	
Contact Person	Title	Daytime Telephone	Contact Person E-Mail	

CERTIFICATION - You must check one box if your district is subject to Local Budget Law.

- ☒ The tax rate or levy amounts certified in Part I are within the tax rate or levy amounts approved by the budget committee.
☐ The tax rate or levy amounts certified in Part I were changed by the governing body and republished as required in ORS 294.456.

PART I: TAXES TO BE IMPOSED

		Subject to General Government Limits Rate -or- Dollar Amount	
1. Rate per \$1,000 or Total dollar amount levied (within permanent rate limit) . . .	1	4.7403	
2. Local option operating tax	2	1.93	
3. Local option capital project tax	3		
4. City of Portland Levy for pension and disability obligations	4		
5a. Levy for bonded indebtedness from bonds approved by voters prior to October 6, 2001	5a.		
5b. Levy for bonded indebtedness from bonds approved by voters on or after October 6, 2001	5b.	4,400,000	
5c. Total levy for bonded indebtedness not subject to Measure 5 or Measure 50 (total of 5a + 5b)	5c.	4,400,000	

PART II: RATE LIMIT CERTIFICATION

6. Permanent rate limit in dollars and cents per \$1,000	6	4.7403
7. Election date when your new district received voter approval for your permanent rate limit	7	
8. Estimated permanent rate limit for newly merged/consolidated district	8	

PART III: SCHEDULE OF LOCAL OPTION TAXES - Enter all local option taxes on this schedule. If there are more than two taxes, attach a sheet showing the information for each.

Purpose (operating, capital project, or mixed)	Date voters approved local option ballot measure	First tax year levied	Final tax year to be levied	Tax amount -or- rate authorized per year by voters
Operating (Fire Local Option Levy FY27-FY31)	November 2025	2026/2027 (FY27)	2030/2031 (FY31)	0.53
Operating (Police Local Option Levy FY24-FY28)	November 2022	2023/2024 (FY24)	2027/2028 (FY28)	1.40

Part IV. SPECIAL ASSESSMENTS, FEES AND CHARGES*

Description	ORS Authority**	Subject to General Government Limitation	Excluded from Measure 5 Limitation
1			
2			

*If fees, charges, or assessments will be imposed on specific property within your district, you must attach a complete listing of properties, by assessor's account number, to which fees, charges, or assessments will be imposed. Show the fees, charges, or assessments uniformly imposed on the properties. If these amounts are not uniform, show the amount imposed on each property.

**The ORS authority for putting these assessments on the roll must be completed if you have an entry in Part IV.

THE CHRONICLE

SPRINGFIELD · CRESWELL · COTTAGE GROVE

418 A St., Ste 10, SPRINGFIELD, OR
97477

Affidavit of Publication

State of Oregon,
County of Lane, SS

Noel Nash, being duly sworn on oath, depose and says: That he is the owner/publisher of The Chronicle, a weekly newspaper, which has been established, published in the English language, and circulated continuously as a weekly newspaper in the cities of Creswell, Springfield, Cottage Grove, and Pleasant Hill, and in said County and State as defined by ORS 193.010 and 193.020, and of general circulation in said county for more than twelve (12) months prior to the date of the first publication of the Notice hereto attached.

Public Hearing Notice

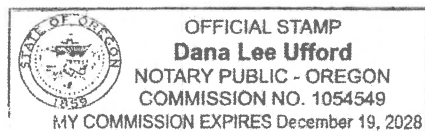
City of Springfield Three Budget Committee Hearings

As it appeared in the regular and entire issue of said paper itself and not in a supplement thereof for a period of 1 week commencing on April 23, 2026 and ending on April 23, 2026 that said newspaper was regularly distributed to its subscribers during all of this period. That the amount of \$241.80 is the total cost for the publication of this notice.

Noel Nash
Subscribed and sworn to before me on April 23, 2026

Notary Public in and for the State of

Dana Lee Ufford



PUBLIC HEARING NOTICE

**CITY OF SPRINGFIELD
NOTICE OF BUDGET COMMITTEE MEETINGS**

Three public meetings of the Budget Committee of the City of Springfield, Lane County, State of Oregon, to discuss the budget for fiscal year July 1, 2026 to June 30, 2027 (FY27) will be held in-person at the Springfield Justice Center in the Emergency Operations Center Meeting Room, and remotely via Zoom. The Emergency Operations Center Meeting Room is located at 230 Fourth Street, Springfield, Oregon, 97477 on the second floor. The purpose of the meetings is to receive the budget message and to receive public comment on the FY27 proposed budget during the May 4th meeting.

The meeting dates and agenda topics are as follows:

- Monday, May 4, 2026 at 5:30 p.m.: Budget Committee Orientation, Election of Officers, Welcome from City Manager, Presentation of Proposed Budget and Budget Message, Department Budget Overview, Business from the Audience.
- Tuesday, May 5, 2026 at 5:30 p.m.: Budget Committee Deliberation.
- Wednesday, May 6, 2026 at 5:30 p.m.: State Shared Revenue Budget Committee Deliberation, Motions to Approve the Budget.

More information about these meetings may be found on the City's website at: <http://www.springfieldor.gov/city/finance/budget-committee-meetings-agendas/>

This information has also been published on the City of Springfield website beginning April 17, 2026.

MEETING ACCESS

The meetings will be accessible via the information contained below. This information is also available on the City's website.

Virtual Attendance

Registration Required

Attend from your computer, tablet or smartphone.

Zoom

Meeting ID: 849 5085 0242

https://us06web.zoom.us/join/register?MFN_G3m2saKbR0laXFAm8J

or

To dial in using your phone in Listen Only Mode:

Dial 1 (971) 247-1195

Toll Free 1 (877) 853-6247

Oregon Relay/TTY: 711 or 800-735-4232

Attend In-Person

The meeting location is wheelchair accessible. Interpreter services and other accommodations are available with at least 48 hours' notice. Assistive listening devices are also available. To request accommodations, please call 541-726-3700.

HOW TO ACCESS THE PROPOSED BUDGET

1. A copy of the budget document may be reviewed online at <https://www.springfieldor.gov/city/finance/budget-committee-meetings-agendas/>
2. To request an emailed version or printed version, please email your request to Budget@springfieldor.gov
3. A paper copy will be available for review at Springfield City Hall, Administrative Service Division public counter, beginning April 21, 2026, between 8 a.m. and 5 p.m., Monday through Friday.

To request a reasonable accommodation at this meeting, please contact Jessica Mumme, Deputy Finance Director, at Budget@springfield-or.gov or 541-736-1032, Relay: 711, at least 3 business days before the meeting.

METHODS FOR PUBLIC COMMENT

Community members are encouraged to share input on the proposed FY 2027 budget in the following ways:

1. **In-person:** Provide comments during the public comment portion of the May 4 meeting (listed on the agenda as "Business from the Audience"). Speakers may have up to three minutes; time limits may be adjusted based on the number of participants.
2. **Online (Zoom):** Join the meeting via Zoom and use the "raise hand" feature during the public comment portion ("Business from the Audience") to request to speak.
3. **Email:** Submit comments to budget@springfield-or.gov by 1:00 p.m. on May 4. Please include your name and ward.
4. **Mail:** Send written comments, including your name and ward, to be received by May 3:
Finance Department
Attn: Jessica Mumme
225 Fifth Street
Springfield, OR 97477

These are public meetings where deliberation of the Budget Committee will take place and public comment will be heard under the agenda item "Business from the Audience" on May 4th. Any person may comment on the FY27 proposed budget at this time.

Published: 4/23/26

PUBLIC HEARING NOTICE

CITY OF SPRINGFIELD NOTICE OF BUDGET COMMITTEE MEETINGS

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More information about these meetings may be found on the City's website at: <http://www.springfieldor.gov/city/finance/budget-committee-meetings-agendas/>

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Virtual Attendance

Registration Required

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Zoom

Meeting ID: 849 5085 0242

<https://us06web.zoom.us/join?secret=84950850242&pwd=84950850242>

To dial in using your phone in Listen Only Mode:

Dial 1 (971) 247-1195

Toll Free 1 (877) 853-5247

Oregon Relay/TTY: 711 or 800-735-1232

Attend In-Person

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1. **In-person:** Provide comments during the public comment portion of the May 4 meeting (listed on the agenda as "Business from the Audience"). Speakers may have up to three minutes; time limits may be adjusted based on the number of participants.
2. **Online (Zoom):** Join the meeting via Zoom and use the "raise hand" feature during the public comment portion ("Business from the Audience") to request to speak.
3. **Email:** Submit comments to budget@springfield-or.gov by 1:00 p.m. on May 4. Please include your name and ward.
4. **Mail:** Send written comments, including your name and ward, to be received by May 3:
Finance Department
Attn: Jessica Mumme
225 Fifth Street
Springfield, OR 97477

These are public meetings where deliberation of the Budget Committee will take place and public comment will be heard under the agenda item "Business from the Audience" on May 4th. Any person may comment on the FY27 proposed budget at this time—

Published: 4/23/26

SPRINGFIELD - CRESWELL - COTTAGE GROVE

PUBLIC HEARING NOTICE

NOTICE OF THE SPRINGFIELD BUDGET COMMITTEE MEETING TO HOLD A PUBLIC HEARING REGARDING THE USE OF STATE REVENUE SHARING FUNDS

A public hearing will be held in-person at the Springfield Justice Center in the Emergency Operations Center Meeting Room, and remotely via Zoom webinar, on Wednesday, May 6, 2026, at 5:30 p.m. for the purpose of discussing the City of Springfield's participation in the State Revenue Sharing Program (aka State Shared Revenue).

More information about this meeting may be found on the City's website at: <http://www.springfield-or.gov/city/finance/budget-committee-meetings-agendas/>

Notice has also been published on the City of Springfield website beginning April 17, 2026.

MEETING ACCESS

The meetings will be accessible via the access information contained below. This information is also available on the City's website.

Virtual Attendance

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Zoom

Meeting ID: 849 5085 0242

https://us06web.zoom.us/join/register?WN_G3m2saKbRoIqXFAm9J_IQ

To dial in using your phone in Listen Only Mode:

Dial 1 (971) 247-1195

Toll Free 1 (877) 853-5247

Oregon Relay/TTY: 711 or 800-735-1232

Attend In-Person

The Emergency Operations Center Meeting Room is located at 230 Fourth Street, Springfield, Oregon, 97477, on the second floor. The meeting location is wheelchair accessible. Interpreter services and other accommodations are available with at least 48 hours' notice. Assistive listening devices are also available. To request accommodations, please call 541-726-3700.

METHODS FOR PUBLIC COMMENT

Citizen comment is scheduled under the agenda item "Public Hearing on State Shared Revenue". Speakers may have up to three minutes; time limits may be adjusted based on the number of participants. Other options will be provided for the public to make comments. Below are the methods which will be provided.

1. **Online (Zoom):** Join the meeting via Zoom and use the "raise hand" feature during the public comment portion ("Public Hearing on State Shared Revenue") to request to speak.
2. **Email:** Submit comments to budget@springfield-or.gov by 1:00 p.m. on May 4. Please include your name and ward.
3. **Mail:** Send written comments, including your name and ward, to be received by May 3:
Finance Department
Attn: Jessica Mumme
225 Fifth Street
Springfield, OR 97477

This is a public meeting where deliberation of the Budget Committee will take place and public comment will be heard. Any person may comment on the City's use of State Shared Revenue funds at this time.

Published: 4/23/26

THE CHRONICLE

SPRINGFIELD, CRESWELL, COTTAGE GROVE, AND PLEASANT HILL

418 A St., Ste 10, SPRINGFIELD, OR
97477

Affidavit of Publication

State of Oregon,
County of Lane, SS

Noel Nash, being duly sworn on oath, depose and says: That he is the owner/publisher of The Chronicle, a weekly newspaper, which has been established, published in the English language, and circulated continuously as a weekly newspaper in the cities of Creswell, Springfield, Cottage Grove, and Pleasant Hill, and in said County and State as defined by ORS 193.010 and 193.020, and of general circulation in said county for more than twelve (12) months prior to the date of the first publication of the Notice hereto attached.

Public Notice

City of Springfield

LB-1 Budget

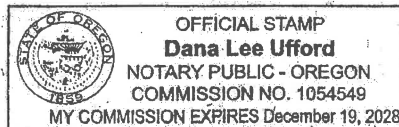
As it appeared in the regular and entire issue of said paper itself and not in a supplement thereof for a period of 1 week commencing on June 4, 2026 and ending on June 4, 2026 that said newspaper was regularly distributed to its subscribers during all of this period. That the amount of \$468.00 is the total cost for the publication of this notice.

Noel Nash

Subscribed and sworn to before me on
June 4, 2026

Notary Public in and for the State of OR,
Lane County

Dana Lee Ufford



A public meeting of the Springfield City Council will be held on June 15, 2026 at 7 p.m. at City Hall, 225 Fifth St., Springfield, Oregon. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2026 as approved by the City of Springfield Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at City Hall, 225 Fifth St., Springfield, Oregon, between the hours of 8 a.m. and 5 p.m. or online at <https://springfield.or.gov/finance/budget-committee-meetings-again>. This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as the preceding year.

Contact: Nathan Bell, Finance and IT Director Telephone: 541-726-7364 Email: nbell@springfield-or.gov

FINANCIAL SUMMARY - RESOURCES			
TOTAL OF ALL FUNDS	Actual Amount 2024-2025	Adopted Budget This Year 2025-2026	Approved Budget Next Year 2026-2027
Beginning Fund Balance/Net Working Capital	289,017,300	318,499,719	288,882,275
Fees, Licenses, Permits, Fines/Assessments & Other Service Charges	101,127,394	110,598,829	111,239,254
Federal, State & all Other Grants, Gifts, Allocations & Donations	14,832,600	19,487,579	17,751,086
Revenue from Bonds and Other Debt	21,240,332	0	0
Interfund Transfers / Internal Service Reimbursements	20,854,510	22,835,886	18,218,992
All Other Resources Except Current Year Property Taxes	19,395,650	14,101,933	15,504,416
Current Year Property Taxes Estimated to be Received	43,060,511	43,603,687	44,659,938
Total Resources	509,528,297	529,127,633	486,255,961

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION			
Personnel Services	68,155,058	73,139,997	75,241,300
Materials and Services	65,284,886	73,464,494	75,430,676
Capital Outlay	24,006,530	136,819,700	69,159,685
Debt Service	13,553,067	12,543,761	6,927,731
Interfund Transfers	17,626,417	19,775,761	14,939,388
Contingencies	0	2,409,776	4,935,000
Special Payments	0	0	0
Unappropriated Ending Balance and Reserved for Future Expenditure	0	210,974,144	249,622,181
Total Requirements	188,627,557	529,127,633	486,255,961

FINANCIAL SUMMARY - REQUIREMENTS AND FULL-TIME EQUIVALENT EMPLOYEES (FTE) BY ORGANIZATIONAL UNIT OR PROGRAM			
Name of Organizational Unit or Program			
FTE for that unit or program			
City Manager's Office	3,063,497	3,500,416	3,790,667
FTE	8.50	8.00	8.00
Human Resources	1,483,504	1,805,026	1,890,789
FTE	8.00	8.00	8.00
Information Technology	2,580,774	3,208,614	3,555,665
FTE	9.00	9.00	9.00
Finance	4,445,817	5,358,740	4,944,092
FTE	19.14	18.14	18.14
Fire and Life Safety	26,384,628	26,481,813	27,624,025
FTE	96.00	97.00	99.00
Police	27,834,108	28,376,476	28,171,526
FTE	124.00	122.00	122.00
Development and Public Works	76,874,715	198,381,688	132,074,642
FTE	159.07	162.66	161.53
Library	2,721,057	2,913,998	2,698,618
FTE	17.30	15.90	13.50
Legal Services	1,013,803	1,075,009	1,107,156
FTE	3.00	3.00	3.00
Health Insurance	8,572,972	8,768,828	10,310,700
FTE	0.00	0.00	0.00
Workers Compensation and Property/Liability	2,479,563	3,553,574	3,663,780
FTE	0.00	0.00	0.00
Interfund Loans and Transfers	17,626,417	19,775,761	14,939,388
FTE	0.00	0.00	0.00
Debt Service	13,419,863	12,543,761	6,927,731
FTE	0.00	0.00	0.00
Contingency and Unappropriated Balance	0	2,928,396	5,524,620
FTE	0.00	0.00	0.00
Reserves	0	210,435,524	249,632,562
FTE	0.00	0.00	0.00
Not Allocated to Organizational Unit or Program	133,204	0	0
FTE	0.00	0.00	0.00
Total Requirements	188,627,557	529,127,633	486,255,961
Total FTE	446.01	443.70	442.17

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING

The Proposed Budget includes a series of ongoing adjustments to better align expenditures with available revenues.

- (1) **Fire Services:** Continued implementation of the D-Shift model - adding a fourth shift to improve staffing distribution, reduce overtime, and support firefighter safety - and adjustments necessary for intergovernmental agreement compliance, and ensure appropriate staffing across all shifts.
- (2) **Public Works:** Programmatic and staffing realignments, including the transfer of the street sweeper program to the Storm Drainage Operations Fund, to better align services with funding sources.
- (3) **Library Services:** The budget proposes the elimination of a vacant Library Associate Manager position and a Librarian position, subject to the applicable personnel processes and collective bargaining obligations.
- (4) **Departmental Efficiencies:** Vacancy savings, targeted reductions in materials and services, and internal reallocations contribute to overall cost containment.

PROPERTY TAX LEVIES

	Rate or Amount Imposed 2024-2025	Rate or Amount Imposed This Year 2025-2026	Rate or Amount Approved Next Year 2026-2027
Permanent Rate Levy (Rate limit: \$4,7403 per \$1,000)	4.7403	4.7403	4.7403
Local Option Levy (Fire)	0.38	0.38	0.53
Local Option Levy (Police)	1.40	1.40	1.40
Levy for General Obligation Bonds (2016 Refunding)	2,012,943	1,700,000	0
Levy for General Obligation Bonds (2024 Streets)	5,107,476	4,375,000	4,400,000

STATEMENT OF INDEBTEDNESS

LONG TERM DEBT	Estimated Debt Outstanding on July 1	Estimated Debt Authorized, But Not Incurred on July 1
General Obligation Bonds	12,300,000	0
Other Bonds	4,302,678	0
Other Borrowings	400,000	0
Total	17,002,678	0

Published: 6/04/26

CITY OF SPRINGFIELD, OREGON
RESOLUTION NO. 2026-17

**A RESOLUTION CERTIFYING ELIGIBILITY FOR STATE-SHARED REVENUES FROM
CIGARETTE, MARIJUANA, GAS, AND LIQUOR TAXES, APPROVING THE CITY OF
SPRINGFIELD'S PARTICIPATION IN THE STATE REVENUE SHARING PROGRAM, AND
DECLARING THE CITY'S ELECTION TO RECEIVE STATE REVENUES PURSUANT TO OREGON
REVISED STATUTES 221.760 AND 221.770**

WHEREAS, ORS 221.760(1) in provides, in relevant part, as follows:

"The officer responsible for disbursing funds to cities under ORS 323.455, 366.785 to 366.820 and 471.805 shall disburse such funds in the case of a city located within a county having more than 100,000 inhabitants, according to the most recent federal census, ... if the city provides four or more of the following municipal services:

- (a) Police protection
- (b) Fire protection
- (c) Street construction, maintenance and lighting
- (d) Sanitary sewers
- (e) Storm Sewers
- (f) Planning, zoning and subdivision control
- (g) One or more utility services";

WHEREAS, City of Springfield officials recognize the desirability of assisting the State office responsible for determining the eligibility of cities to receive such funds in accordance with ORS 221.760;

WHEREAS, ORS 221.770 requires the City of Springfield to elect to receive state revenues under that section by enactment of an ordinance or resolution expressing the City's election to receive state revenues under ORS 221.770; and

WHEREAS, as required by ORS 221.770(1)(b), a public hearing before the Budget Committee was advertised in a prominent location on the City's website beginning on April 17, 2026 and advertised in a newspaper of general circulation on April 23, 2026; and

WHEREAS, as required by ORS 221.770(1)(b), on May 6, 2026, the Budget Committee held a public hearing giving citizens an opportunity to comment upon the proposed uses of State Revenue Sharing funds; and

WHEREAS, as required by ORS 221.770(1)(c), a public hearing before the Common Council of the City of Springfield was advertised in a newspaper of general circulation on June 4, 2026; and

WHEREAS, as required by ORS 221.770(1)(c), on June 15, 2026, the Common Council of the City of Springfield held a public hearing on the proposed uses of State Revenue Sharing funds; and

WHEREAS, as required by ORS 221.770(1)(d), the City of Springfield levied a property tax for the year preceding the year in which the revenue sharing is due;

NOW, THEREFORE, BE IT RESOLVED BY THE COMMON COUNCIL OF THE CITY OF SPRINGFIELD:

Section 1: The City of Springfield hereby certifies that it is eligible to participate in the distribution of state shared revenues under ORS 221.760 because the City provides the following six municipal services enumerated in ORS 221.760:

- (a) Police protection;
- (b) Fire protection;
- (c) Street construction, maintenance, and lighting;
- (d) Sanitary sewers;
- (e) Storm Sewers; and
- (f) Planning, zoning, and subdivision control.

Section 2: The City of Springfield certifies its compliance with the requirements of ORS 221.770(1)(b) and (1)(c).

Section 3: The City of Springfield hereby elects to receive state revenues distributed pursuant to ORS 221.770 for the 2026/2027 (FY27) fiscal year, beginning July 1, 2026, and ending June 30, 2027.

Section 4: The City Manager is directed to file a certified copy of this resolution with the State of Oregon, Department of Administrative Services Operations, prior to July 31, 2026.

Section 5: This Resolution shall take effect upon adoption by the Council.

Adopted by the Common Council of the City of Springfield this 15th day of June, 2026, by a vote of 6 for and 0 against.

ATTEST:



City Recorder

REVIEWED & APPROVED
AS TO FORM

Kristina Kraag

DATE: 6/4/2026
SPRINGFIELD CITY ATTORNEY'S OFFICE



Oregon

Tina Kotek, Governor

Department of Administrative Services

155 Cottage St NE

Salem, OR 97301

oregon.gov/das

AN ORDINANCE/RESOLUTION DECLARING THE CITY'S ELECTION TO RECEIVE STATE REVENUES

The City of Springfield, Oregon ordains as follows:

Section 1. Pursuant to ORS 221.770, the city hereby elects to receive state revenues for fiscal year 2026-2027.

Passed by the Common Council the 15th day of June,
2026.

Approved by the Mayor this 15th day June,
2026.

Mayor

Attest

Sean VanGordon

I *certify that a public hearing before the Budget Committee was held on
May 6, 2026 and a public hearing before the
City Council was held on June 15, 2026, giving citizens
an opportunity to comment on use of State Revenue Sharing.

City Recorder, Allyson Pulido

